



**Edward
River**
COUNCIL

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Thursday, 27 June 2019
Time: 9.00am
**Location: Council Chamber 180 Cressy Street
Deniliquin**

BUSINESS PAPER

Ordinary Council Meeting

27 June 2019

**Adam McSwain
General Manager**

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- 1 ACKNOWLEDGEMENT OF COUNTRY**
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Ordinary Council Meeting - 23 May 2019



**Edward
River**
COUNCIL

MINUTES

Ordinary Council Meeting

23 May 2019

**MINUTES OF EDWARD RIVER COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBER 180 CRESSY STREET DENILIKUIN
ON THURSDAY, 23 MAY 2019 AT 9.00AM**

PRESENT: Cr Norm Brennan (Mayor), Cr Pat Fogarty (Deputy Mayor), Cr Peta Betts, Cr Marg Bull, Cr Ashley Hall, Cr Norm McAllister, Cr Nick Metcalfe, Cr Mac Wallace

IN ATTENDANCE: Adam McSwain (General Manager), Oliver McNulty (Director Infrastructure)
Trish Kirkland (Corporate Services Director), Cian Middleton (Governance & Communications Officer), Julie Rogers, (Manager Environmental Services)
Rindayi Matienga (Manager Finance), Belinda Perrett (Executive Assistant).

ACKNOWLEDGEMENT OF COUNTRY

STATEMENT OF PURPOSE

APOLOGIES AND REQUESTS FOR LEAVE OF ABSENCE

RESOLUTION 2019/05/102

Moved: Cr McAllister
Seconded: Cr Wallace

That the apology from Cr Peter McCrabb be accepted.

CARRIED

DISCLOSURE OF INTEREST

Cr Bull 11.17 Depot Expansion

CONFIRMATION OF MINUTE FROM PREVIOUS MEETING

RESOLUTION 2019/05/103

Moved: Cr Peta Betts
Seconded: Cr Mac Wallace

That the minutes of the Ordinary Council Meeting held on 18 April 2019 be confirmed.

CARRIED

DEPUTATIONS

Mr Graeme McKindlay, Deniliquin Sports Park Incorporated

RESOLUTION 2019/05/104

Moved: Cr Fogarty

Seconded: Cr Betts

That the late report entitled 2QN – Upgrade of Nature Strip – George Street be accepted.

CARRIED

2QN - UPGRADE OF NATURE STRIP - GEORGE STREET**RESOLUTION 2019/05/105**

Moved: Cr Norm McAllister

Seconded: Cr Ashley Hall

That Council

1. Approve the removal of the two trees out the front of 368 George Street, Deniliquin due to safety concerns
2. Fund the removal the two trees from Councils tree pruning operational budget.
3. Request the building owner or tenant provide a funding contribution of \$2,250 to fund the proposed removal of topsoil and reinstatement of cracker dust on the nature strip of 368 George Street, Deniliquin.

CARRIED

MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS**RESOLUTION 2019/05/106**

Moved: Cr Norm McAllister

Seconded: Cr Marg Bull

That Council note the Mayor, Councillor and General Manager meetings for April 2019.

CARRIED

INVESTMENT REPORT AS AT 30 APRIL 2019**RESOLUTION 2019/05/107**

Moved: Cr Pat Fogarty

Seconded: Cr Ashley Hall

That Council:

1. Note and receive the Report on Investments totalling \$47,225,004 inclusive of cash at bank for day-to-day operations;
2. Note that actual interest received for the month of April 2019 was \$80,095.
3. Note that accrued interest earned to 30 April 2019 but not yet received was \$338,489.

CARRIED

QUARTERLY BUDGET REVIEW STATEMENT FOR THE PERIOD 1 JANUARY 2019 TO 31 MARCH 2019**RESOLUTION 2019/05/108**

Moved: Cr Norm McAllister

Seconded: Cr Mac Wallace

That Council

1. Authorise the itemised budget variations as shown in Attachment 1, which include the following results in the 31 March 2019 Quarterly Review of the 2018/19 Budget:
 - a. General Fund – \$771K change to estimated unrestricted cash
 - b. General Fund – \$4.7M increase in reserves
 - c. Water Fund - \$25K decrease in reserves
 - d. Sewerage Fund \$12K decrease in reserves
2. Adopt the revised General Fund Estimated Unrestricted Cash Result of \$10.3M for the 2018-19 financial year as at 31 March 2019.

CARRIED

DRAFT COMBINED DELIVERY PROGRAM 2018-2021 AND OPERATIONAL PLAN 2019-2020**RESOLUTION 2019/05/109**

Moved: Cr Peta Betts

Seconded: Cr Pat Fogarty

That Council:

1. Place the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020, including the Statement of Revenue Policy (containing the annual budget and fees and charges), at Attachment A, on public exhibition for a period of 28 days in accordance with section 405 of the *Local Government Act 1993*.

CARRIED

Rindayi Matienga left the Chambers at 9.30am and did not return.

ADVOCACY STRATEGY**RESOLUTION 2019/05/110**

Moved: Cr Marg Bull

Seconded: Cr Pat Fogarty

That Council:

1. Adopt the draft Advocacy Strategy, contained at Attachment A.
2. Repeal the Advocacy Strategy adopted 19 July 2018.

CARRIED

JUNE ORDINARY MEETING**RESOLUTION 2019/05/111**

Moved: Cr Norm McAllister

Seconded: Cr Mac Wallace

That Council:

1. Defer its Ordinary Meeting scheduled to be held at 9.00am on Thursday, 20 June 2019 to 9.00am on Thursday, 27 June 2019.
2. Pursuant to section 9 of the *Local Government Act 1993*, provide public notice of the date, time and venue of the Ordinary Meeting scheduled for 9.00am on Thursday, 27 June 2019.

CARRIED

LOCAL GOVERNMENT REMUNERATION TRIBUNAL ANNUAL REVIEW AND COUNCILLOR ANNUAL FEES FOR 2019/2020**RESOLUTION 2019/05/112**

Moved: Cr Norm McAllister

Seconded: Cr Mac Wallace

That Council:

1. Receive and note the Local Government Remuneration Tribunal 2019 Annual Report and Determination, contained at Attachment A.
2. Pursuant to section 248 of the *Local Government Act 1993*, fix and determine the annual fee payable to the Councillors of Edward River Council for the 2019/2020 financial year effective from 1 July 2019, at the maximum allowable limit for a Rural Council.
3. Pursuant to section 249 of the *Local Government Act 1993*, fix and determine the annual fee payable to the Mayor of Edward River Council for the 2019/2020 financial year effective from 1 July 2019, at the maximum allowable limit for a Rural Council.

CARRIED

NAPIER STREET STREETScape WORKS - RETAIL TRADER ASSISTANCE PROGRAM**RESOLUTION 2019/05/113**

Moved: Cr Pat Fogarty

Seconded: Cr Nick Metcalfe

That Council

1. Approve the Napier Street Streetscape Works – Retail Trader Assistance Program as outlined in this report
2. Approve the Program Guidelines at attachment four
3. Note that through recommendation **[2019/68]** Council approved a budget of \$60,000 for this program
4. Update the 2018/19 Edward River Council Operational Plan to include an action 'To undertake a Retail Trader Assistance Program to assist retail traders in Napier Street, between George and Cressy Street, Deniliquin, throughout the Napier Street Streetscape works. That part of this program will involve the provision of retail trader assistance payments and that these payments will be undertaken in line with the Financial Assistance provisions of the Local Government Act 1993
5. Place the updated Operational Plan 2018-2019, on public exhibition for a period of 28 days in accordance with section 405 of the *Local Government Act 1993*.

CARRIED

ENVIRONMENTAL SERVICES MONTHLY REPORT (APRIL 2019)**RESOLUTION 2019/05/114**

Moved: Cr Norm McAllister

Seconded: Cr Marg Bull

That Council note the Environmental Services Monthly Report (April 2019).

ICARRIED

ROADSIDE GRAZING**RESOLUTION 2019/05/115**

Moved: Cr Norm McAllister

Seconded: Cr Marg Bull

That Council

1. Note the report on roadside grazing; and
2. Grant concurrence in accordance with Section 78 of the Local Land Services Act for the issuing of roadside grazing permits.

CARRIED

DRAFT COMPLIANCE AND ENFORCEMENT POLICY**RESOLUTION 2019/05/116**

Moved: Cr Pat Fogarty
Seconded: Cr Norm McAllister

That Council:

1. Repeal the former Deniliquin Council Enforcement Policy (attachment 1); and
2. Adopt the draft Compliance and Enforcement Policy (attachment 2).

CARRIED

SCOTT'S PARK - ALCOHOL PROHIBITED AREA**RESOLUTION 2019/05/117**

Moved: Cr Pat Fogarty
Seconded: Cr Nick Metcalfe

That Council:

1. Exhibit a proposal to establish an alcohol prohibited area at Scott's Park as shown in attachment 1 for a period of 30 days; and
2. Receive a report on the outcome of the exhibition.

CARRIED

DOGS IN THE ISLAND SANCTUARY**RESOLUTION 2019/05/118**

Moved: Cr Ashley Hall
Seconded: Cr Nick Metcalfe

That Council:

1. Remove the 'dog prohibited' signs from the entries of the Island Sanctuary thereby allowing dogs to be walked through on a lead; and
2. Install appropriate signs at the entries of the Island Sanctuary regarding responsible dog ownership as required by the Companion Animals Act 1998.

CARRIED

DRAFT MEMORIAL PARK MASTERPLAN

RESOLUTION 2019/05/119

Moved: Cr Mac Wallace

Seconded: Cr Pat Fogarty

That Council:

1. Exhibit the draft Memorial Park Masterplan for 28 days; and
2. Receive a report on the outcome of the exhibition.

CARRIED

Julie Rogers left the Chambers at 10.02am and did not return

STRONGER COMMUNITIES FUND - MAJOR PROJECTS PROGRAM AND THE STRONGER COMMUNITIES PROGRAM - MAY PROGRESS REPORT

RESOLUTION 2019/05/120

Moved: Cr Peta Betts

Seconded: Cr Pat Fogarty

That Council note the Stronger Communities Fund- Major Projects Program and the Stronger Country Communities Program- Progress Report for May 2019

.CARRIED

Cr McAllister left the Chambers at 10.08am.

Cr McAllister returned to the Chambers at 10.10am

MODIFY SPECIFICATION FOR RURAL ROADS UTILITY VEHICLES

RESOLUTION 2019/05/121

Moved: Cr Pat Fogarty

Seconded: Cr Marg Bull

That Council

1. Approve the increase in budget from \$30,000 to \$40,000 for each of four rural roads utility vehicles included in the 2018/19 budget,
2. Approve the change in specifications for the purchase of the utility vehicles to include four wheel drive and bull bars,
3. Approve that the \$40,000 will be funded from savings made from the purchase of the new rear loading compactor truck that came in under budget by \$111,724.

ICARRIED

Cr Bull left the Chambers at 10.11am as per disclosure of interest

DEPOT EXPANSION PROJECT - DEMOLITION OF HOUSES WANDERER STREET

RESOLUTION 2019/05/122

Moved: Cr Mac Wallace
Seconded: Cr Norm McAllister

That Council

1. Approve the allocation of \$40,000 from the Depot Refurbishment Budget towards the demolition and removal of the houses at 219 Wanderer Street and 221 Wanderer Street.
2. Approve the appointment of Murray Construction to carry out the demolition works for one or both of the houses.
3. Note that the income of \$40,000 noted in the 2018/19 budget will not now be generated

CARRIED

PURCHASE OF PLANT - FORKLIFT

RESOLUTION 2019/05/123

Moved: Cr Nick Metcalfe
Seconded: Cr Mac Wallace

That Council note the report on the purchase of a forklift and the use of Council's existing telehandler.

CARRIED

Cr Bull returned to the Chambers at 10.16am

RESOLUTIONS OF COUNCIL

RESOLUTION 2019/05/124

Moved: Cr Pat Fogarty
Seconded: Cr Ashley Hall

That Council note the information in the Resolutions of Council to 1 May 2019.

CARRIED

CONFIDENTIAL MATTERS**RESOLUTION 2019/05/125**

Moved: Cr Ashley Hall
Seconded: Cr Mac Wallace

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

15.1 Purchase of a bogie drive tipper

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

15.2 Deniliquin Sports Stadium

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

Council moved into Confidential Business at 10.18am

CARRIED

PURCHASE OF A BOGIE DRIVE TIPPER**RESOLUTION 2019/05/126**

Moved: Cr Norm McAllister
Seconded: Cr Nick Metcalfe

That Council

1. Accept the tender submitted by Wagga Trucks for the purchase of a Hino FS 2848 PROSHIFT fitted with a CBB Body for the contract price of \$189,324.55 excluding GST with optional extras of a dash cam and scales fitted to truck for in cab weight readout bringing total value ex GST to \$192,14.55
2. Approve the trade in of the existing truck FM6 to Wagga Trucks for \$44,000 including GST.

CARRIED

DENILIQVIN SPORTS STADIUM**RESOLUTION 2019/05/127**

Moved: Cr Norm McAllister

Seconded: Cr Nick Metcalfe

That Council

1. Approve the change in scope for the redevelopment of Deniliquin Sports Stadium to;
 - (a) Exclude the air-conditioning from the project
 - (b) Include the end bay in the project
 - (c) Replace the existing timber floor with a new suspended timber floor
 - (d) Include an allowance of \$25,000 for design and contingency
2. Approve the allocation of \$395,000 from unallocated funds within the Stronger Communities Grant towards the extension of the Deniliquin Sports Stadium
3. Inform the committee for Deniliquin Sports Park Incorporated of this decision
4. Inform the committee for Deniliquin Sports Park Incorporated that any additional costs above the amended budget must be covered by the committee.
5. All variations must be reviewed by Council and monthly site meetings attended by a Council representative.
6. Any cost overruns are the responsibility of the Deniliquin Sports Stadium Incorporated. This will be written into the Deniliquin Sports Stadium Incorporated agreement.

CARRIED

RESOLUTION 2019/05/128

Moved: Cr Peta Betts

Seconded: Cr Marg Bull

That Council moves out of Closed Council into Open Council.

ICARRIED

1 CLOSE OF MEETING

The Meeting closed at 11am.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 27 June 2019.

.....
CHAIRPERSON

6 BUSINESS ARISING FROM MINUTES

7 DEPUTATIONS

Nil

8 CORRESPONDENCE

Nil

9 MAYORAL MINUTES

Nil

10 PUBLIC FORUM

11 REPORTS FROM OFFICERS**11.1 MINUTES OF THE EDWARD RIVER COUNCIL TIDY TOWNS COMMITTEE MEETING HELD TUESDAY 11 JUNE 2019****File Number:****Author:** Belinda Perrett, Executive Assistant**Authoriser:** Adam McSwain, General Manager**RECOMMENDATION**

That the recommendations to Council of the Edward River Council Tidy Towns Committee meeting held 11 June 2019 be accepted.

BACKGROUND

The Edward River Tidy Towns Committee meets bi-monthly.

Minutes from the last meeting held 11 June 2019 are attached for review.

ATTACHMENTS

1. Minutes 11 June 2019

MEMBERS PRESENT:

Mr Geoff Riley, Mrs Joan McCalman, Mrs Mary O. Roberts, Mrs Pam Jarrett,

COUNCIL STAFF PRESENT:

Belinda Perrett

CHAIRPERSON OF MEETING:

Mr Geoff Riley chaired the meeting and welcomed members present.

1. APOLOGIES

An apology was tendered for the non-attendance of Mrs Virginia Bult, Mrs Dawn Hetherington, Mrs Judy Bond and Cr Pat Fogarty

Moved Mrs Joan McCalman

That the apologies be accepted.

Seconded Mrs Mary O. Roberts

CARRIED

2. CONFIRMATION OF MINUTES OF PREVIOUS MEETING – 9 APRIL 2019

Moved Mrs Mary O. Roberts

That the Minutes of the Tidy Towns Committee meeting held on 9 April 2019 be confirmed as a true and accurate record.

Seconded Mrs Pam Jarrett

CARRIED

3. MATTERS ARISING FROM PREVIOUS MINUTES

(a) Dead Trees have been removed Corner Poictiers/Fowler Streets and 117 Dick Street.

(b) Beach to Beach Walk will not include poo bag dispensers as the walk runs right next to a waterway

4. CORRESPONDENCE

Inward – Deniliquin Rotary Club. Re Rotary River Clean Up.

Response – will be able to assist with publicity and foster other people to attend. The date to be at their convenience.

5. TIDY TOWNS GARDEN OF THE MONTH AWARDS

April 2019

Heather Crossley, 407 Whitelock Street – Garden of Month

Homes Out West Tenant – 518 Harfleur Street – Encouragement

6. GENERAL BUSINESS

(a) Corner of Wood & Decimus Street has suckers that need removing.

(b) Corner Wellington & End Streets has a sign smashed.

- (c) Memorial gates – locate and suggest that they be mounted on the way into Memorial Park.
-

7. NEXT MEETING

Will be held Tuesday 13 August 2019 at the Deniliquin Library commencing at 4.00pm.

8. CLOSURE OF MEETING – 4.40 pm

11.2 DENILQUIN COMMUNITY GARDEN MEETING

Author: Julie Rogers, Manager Environmental Services

Authoriser: Adam McSwain, General Manager

RECOMMENDATION

That Council receive and note the minutes from the meeting of the Deniliquin Community Gardens held on 19 May 2019.

BACKGROUND

The Deniliquin Community Garden met on 19 May 2019. Attachment 1 is the minutes from the meeting.

ISSUE/DISCUSSION

Nil.

STRATEGIC IMPLICATIONS

Nil.

COMMUNITY STRATEGIC PLAN

Nil.

FINANCIAL IMPLICATIONS

Nil.

LEGISLATIVE IMPLICATIONS

Nil.

ATTACHMENTS

1. Minutes - Deniliquin Community Garden meeting (19 May 2019)

MINUTES OF THE MEETING OF THE EDWARD RIVER COUNCIL COMMUNITY GARDENS COMMITTEE HELD AT THE DENILQUIN COMMUNITY GARDENS ON SUNDAY, 19 MAY 2019

MEMBERS PRESENT:

Wendy Johnston, Bill Johnston, Janice Harrington, Jan Renwick, Val Kruger, Timothy Mann, Brian Moore, Leanne Seignior, Suzy Keys, Lindsay Jefferies, Sue Smith

COUNCIL STAFF PRESENT:

Julie Rogers – Manager Environmental Services

APOLOGIES

Cr Pat Fogarty, Marcia Kennedy, Diane Field, Jeanie Whitaker

CHAIRPERSON OF MEETING:

Julie Rogers chaired the meeting and welcomed members and guests present.
The meeting opened at 10.45am

1. APOLOGIES

Cr Pat Fogarty, Marcia Kennedy, Diane Field, Jeanie Whitaker

2. CONFIRMATION OF MINUTES OF PREVIOUS MEETING

Moved: Val Kruger

That the minutes of the Denilquin Community Gardens Committee held on 7 April 2019 be confirmed as a true and accurate record.

Seconded Suzy Keys

CARRIED

The following matters were updated from the meeting held on 7 April 2019:

Item	Comments
Committee review	Ongoing. Julie Rogers will provide updates when they are available.
10 commandments of community gardening	Discussed in general business.
Policy document	Discussed in general business.
Sureway	No further action required given that it is unlikely that the community garden could provide the hours of work that would be required on a weekly basis over a number of months.
Current financial status	Council has received a number of new memberships and has spent approximately \$110 on getting new keys cut.
Nominated person	The nomination of Wendy Johnston as the contact person for Council is working well.
Expenditure	Deni Sand and Soil – Julie Rogers contacted Deni Sand and Soil have completed \$800 of work of which Council will received an invoice for \$400 and

This is page No 1 of the Minutes of the General Meeting of the Edward River Council Community Gardens Committee held on 19 May 2019

MINUTES OF THE GENERAL MEETING OF THE EDWARD RIVER COUNCIL COMMUNITY
GARDENS COMMITTEE HELD 19 MAY 2019

	they will donate \$400. Council has not received this invoice. Deni Sand and Soil have been advised that they are not to do any further work at the garden without a purchase order from Council.
	Harvey Trotter Engineering – Julie Rogers spoke to Neil Trotter who said that he needed confirmation of the dimensions for the arches to be constructed. Julie Rogers advised Diane Field of this via email on 8 April 2019. No advice has been received about whether this has been done. Bill Johnston will speak to Neil Trotter about the steel that is being held at this business for the arches to determine how much steel there is the cost would be make the arches. Discussion at the June meeting as to whether they want to build the arches.
Cash held by group	The community garden has given Council approximately \$480 that they were holding and this is to be placed in the reserve held by Council for the community garden.
Petty cash	The community garden now has petty cash and this is working well.
Expenditure rules	The rules are displayed at the garden. Council will not authorise any expenditure by the community garden that does not have a purchase order or has been done on Council's credit card. All members are to ensure that they are aware of the expenditure rules.
Works by Council staff	Confirmed that works done by Council staff on the gardens is charged to the gardens. Julie Rogers to check why repairs to Council's drainage pit at the garden was charged to the garden. Members also believe that they have a maintenance allowance of \$400 in the Council budget. Julie Rogers to follow up.
Do it in Deni Giftcard	Julie Rogers to check the expiry date for the gift card.
Membership fees	Invoices to be sent out in September with no back payment required due to Council suspending payment of membership fees (some time in the last 12-24 months).
Strategic direction	Julie Rogers trying to source funding for the completion of a masterplan for the gardens. Approximately \$6000 is required.
CSU Accessibility Grant	Council believes that the grant has been acquitted and no further expenditure is to be undertaken in relation to the grant.

This is page No 2 of the Minutes of the General Meeting of the Edward River Council Community Gardens Committee held on 19 May 2019

MINUTES OF THE GENERAL MEETING OF THE EDWARD RIVER COUNCIL COMMUNITY
GARDENS COMMITTEE HELD 19 MAY 2019

Drain issue	Julie Rogers to follow up with Council's works section.
Toilets	A new toilet block will be expensive and unlikely that Council would provide one. Julie Rogers suggested that this could be discussed with the masterplan.
Rotunda at Waring Gardens	Julie Rogers investigated whether this could be relocated to the community garden once it is removed from over the fountain. Advised that it could not be relocated due to the difficulties in removing the vine from frame and removing the frame in one piece.
Community Garden facebook page	Marcia Kennedy who is currently the administrator for the facebook page suggested that the garden create its own page and she would then rename her page. The group agreed to do this and Julie Rogers will organise someone at Council to assist with setting up the page.

3. GENERAL BUSINESS

10 Commandments of Community Gardening/Policy Document and Constitution

Julie Rogers has reviewed the Deniliquin Community Garden Policy Document (October 2016) along with the 10 commandments of community gardening and believes that the 2 documents could be merged. The format would be similar to the 10 commandments of community gardening document.

Changes to the policy document that will be incorporated into the new document are:

- Groups will be allowed to join the community garden. Note there is one group membership request pending.
- Dogs permitted in the community garden. Must be on a lead and the owner is to 'clean up' after their dog. Dogs in the community garden must comply with the Companion Animals Act.
- Alcohol is permitted.

Community Plots in the Common Garden Area

It was agreed that plots 28, 29, 16, 17, 18 and 19 are part of the community plots for the common garden area. The raised beds that were purchased from the CSU grant will be installed in this area.

Wendy Johnston will contact the Men's Shed about building raised garden beds.

Signs

This is page No 3 of the Minutes of the General Meeting of the Edward River Council Community Gardens Committee held on 19 May 2019

MINUTES OF THE GENERAL MEETING OF THE EDWARD RIVER COUNCIL COMMUNITY
GARDENS COMMITTEE HELD 19 MAY 2019

Julie Rogers to check about requirements for fingerboard street signs directing people to the community garden.

Nature Strip

The members asked about what they could grow on the nature strip. Julie Rogers advised that she had spoken to Council's Works section about planting trees and grass on the nature strip. Tree selection would be in accordance with the list in the Deniliquin Masterplan. Advised that no other plantings should occur on the nature strip.

Acknowledgements

The group acknowledged the work done by Krystal Myers in painting the interior of the containers and Lindsay Jefferies for maintenance that he has done on the rotary hoe, lawn mower and wood chipper.

Tool Shed Lock

Julie Rogers to organise a new lock for the tool shed that has the same barrel as the lock on the gate so that they only need one key to access the gardens and the tool shed.

Keys

Jan Renwick suggested asking ex members to hand in their keys. Julie Rogers to follow this up.

Code of Conduct Training and General Expectations for Behaviour

There is no abbreviated version of the code of conduct but the group will receive training. Julie Rogers to speak to Council's Director Corporate Services about whether she could come and speak to the group at its next meeting about the Code of Conduct. Julie Rogers advised that members are to act in a respectful way towards each other and no member of the group has the authority to issue written warnings or the like to another member in the group. Wendy Johnston will advise Julie Rogers if this occurs.

It was suggested that new (and current) members could receive a welcome pack which includes details of expected behaviour. Julie Rogers to investigate for the next meeting.

Meeting closed at 12pm.

This is page No 4 of the Minutes of the General Meeting of the Edward River Council Community Gardens Committee held on 19 May 2019

11.3 MINUTES OF THE EDWARD RIVER CONCERT BAND COMMITTEE

Author: Belinda Perrett, Executive Assistant

Authoriser: Adam McSwain, General Manager

RECOMMENDATION

That Council:

1. Note the minutes of the Edward River Concert Band Committee meeting held on 12 June 2019.
2. Consider the following recommendation from the Committee:
 1. Recommendation is made to Edward River Council that the remuneration to the Band Conductor be increased from \$90.00 per week to \$140.00 per week.
 2. (Records show this amount has not been reviewed since 2014 and probably not for many years prior to that).

BACKGROUND

The Edward River Concert Band Committee meets bi-monthly.

Minutes from the last meeting held 12 June 2019 are attached for review.

ISSUE/DISCUSSION

At the 12 June 2019 meeting the Committee passed the following resolution for the consideration of Council:

Moved: Mr Lindsay Renwick

Seconded: Mr Ian Bathgate

Conductors Remuneration

Recommendation is made to Edward River Council that the remuneration to the Band Conductor be increased from \$90.00 per week to \$140.00 per week.

(Records show this amount has not been reviewed since 2014 and probably not for many years prior to that).

CARRIED

OFFICERS COMMENT

In Council's 2019/20 budget there is a budget of \$7,100 for expenses for the Municipal Band. This includes an allowance of \$6,000 for the Band Conductor's remuneration. This would allow for remuneration of up to \$115 per week.

It is the recommendation of Council Officers that a maximum remuneration amount of \$115 per week be provided.

ATTACHMENTS

1. **Minutes 12 June 2019**

MEMBERS PRESENT:

Mr Richard Sievers, Mr Lindsay Renwick, Mr Graham Gordon, Mr Russ Fisher, Mr Richard Davies, Cr Margaret Bull, Mr Ken Fisher, Mr Ian Bathgate from 4.12pm.

GUEST: Mr Greg Harris

STAFF PRESENT:

Mrs Belinda Perrett, Executive Assistant

CHAIRMANSHIP OF MEETING:

Mr Ken Fisher chaired the meeting and opened the meeting at 3.50pm by welcoming members present.

1. APOLOGIES

An apology was tendered for the non-attendance of Miss Claire Wing, Mr Neville McBurnie and Mrs Lorna McBurnie.

Moved: Mr Russ Fisher

That the apologies be accepted

Seconded: Mr Richard Sievers

CARRIED

2. CONFIRMATION OF MINUTES OF PREVIOUS MEETING – 10 APRIL 2019

Moved: Mr Graham Gordon

That the minutes of the previous meeting of the Edward River Council Concert Band committee held 10 April 2019 be confirmed as a true and accurate record.

Seconded: Mr Russ Fisher

CARRIED

3. MATTERS ARISING FROM MINUTES

*Band Hall Sheds. Mr Neville McBurnie has made an inventory, unfortunately most of the items such as old speakers and amps have been rain damaged. This is the shed behind the band room – ridge capping is missing. Mr Richard Sievers will pop in and ascertain. We need to define who owns the building and then ensure repairs are carried out.

*RSL Booking for the end of year Concert has been changed to accommodate Sing Australia. The Concert will take place Monday 25 November 2019.

*Band Hall – An inspection has been carried out by Council's Risk/WHS Officer. A further inspection of the building will now be conducted by our Building Inspector. Repairs are required, the extent of the repairs required is the matter under consideration.

Moved: Mr Graham Gordon

Seconded: Mr Ian Bathgate

CARRIED

4. CORRESPONDENCEIncoming

Murrumbidgee Community Grants – through the Primary Health Network. Mr Richard Sievers has suggested and is writing an application which would see the Edward River Concert Band providing much needed entertainment to the Conargo, Wanganella and Blighty communities.

Recommendation that Mr Richard Sievers proceed with this funding application.

Moved: Mr Lindsay Renwick

Seconded: Ken Fisher

CARRIED

5. FINANCIAL REPORT

Presented.

Discussion held regarding instruments and the purchasing of a new bass.

Moved: Cr Bull

Seconded: Mr Ian Bathgate

That the financial report be accepted and that investigations be carried out as to acquiring a new bass and the ability to trying the instrument prior to purchase.

CARRIED

Moved: Mr Lindsay Renwick

Seconded: Mr Ian Bathgate

Conductors Remuneration

Recommendation is made to Edward River Council that the remuneration to the Band Conductor be increased from \$90.00 per week to \$140.00 per week.

(Records show this amount has not been reviewed since 2014 and probably not for many years prior to that).

CARRIED

Moved: Mr Ken Fisher

Seconded: Mr Richard Davies

Recommendation that Edward River Finance Department be formally advised that Michael Ladson of Noisy Street Design has not been utilising the Band Hall for drum lessons in 2019 and the corresponding invoice should be deleted.

Recommendation is also made that a letter be written to Michael Ladson advising that the invoices will be cancelled and requesting the return of the Band Hall key.

CARRIED

6. GENERAL BUSINESS

• **Dedication Award.**

Mr Russ Fisher has made the shield and believes the award should be open to other recognition such as musicianship; those who go the extra mile; junior. The meeting agreed that three categories could be awarded each year. Mr Richard Sievers and Mr Ian Bathgate will discuss appropriate award categories.

- Uniform. Hats by the Hundred have a silver-grey fedora that would look very smart with the band uniform. A request to be made for sample or colour swatch.
- Fellowship discussed with birthday acknowledgements and a celebratory cake one night a month. Following the first evening trial this will continue. Mr Greg Harris to be reimbursed for the purchase of the cake.
- Schools have been contacted in relation to brass and wind wood lessons. Interest from schools has been positive and further work will continue towards a junior band.
- South West Music have advertised for a new director and are looking at the Commonwealth Bank as their new home.

Meeting Closed 4.45pm

11.4 MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS**File Number:****Author:** Belinda Perrett, Executive Assistant**Authoriser:** Adam McSwain, General Manager**RECOMMENDATION**

That Council note the Mayor, Councillor and General Manager meetings for May 2019.

ACKGROUND

The report details meetings undertaken by the Mayor, Councillors and General Manager on behalf of Council during May 2019.

Mayor, Councillor and General Manager meetings May 2019

Date	Participants	Topic	Council Reps
2 May 2019	South West Music Board Meeting	Board Meeting	Cr Bull
3 May	Edward River Country Education Fund	Fundraising Evening	Mayor, Cr Bull
8 May	RAMJO Board Meeting	Regional Matters	Mayor, General Manager
9 May	Town Hall Reference Group Meeting	Town Hall	Cr Bull, Cr Wallace
10 May	Jeannie Rice Farewell	Acknowledgement long term volunteer	Mayor, Cr Bull, General Manager
13 May	Staff – Reflection & Celebration	Edward River Council Progression	Mayor, Deputy Mayor, Cr Betts, Cr Bull, General Manager
16 May	RAMJO	Health Sub Committee	General Manager
17 May	Water Meeting	Pre Meeting with Minister	Mayor, General Manager
20 May	Deputy Premier Meeting with Council, Stakeholders	Water Meeting	Mayor, General Manager
20 May	Conargo Hall Committee	Meeting	Cr Bull
21 May	Booorooban Hall Committee	Boots Off – Share a Laugh	General Manager
23 May	Edward River Country Education Fund	Committee Meeting	Cr Bull
23 May	Tour of the new RFS Building	Tour	Mayor, Deputy Mayor, Cr

			Betts, Cr Bull, Cr McCrabb, Cr Metcalfe, General Manager
29 May	Volunteer Morning Tea – Peppin Heritage Centre	Volunteer Acknowledgement	Mayor
30 May	Community Safety Precinct Committee	Meeting	Mayor
30 May	Murray Regional Strategy Group Meeting	Group Meeting RSL Club	Mayor
31 May	Murray Darling Association	Region 2 Meeting	Mayor, General Manager

ISSUE/DISCUSSION

Nil

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

Nil

FINANCIAL IMPLICATIONS

Nil

LEGISLATIVE IMPLICATIONS

Nil

ATTACHMENTS

Nil

11.5 RESOLUTIONS OF COUNCIL

Author: Belinda Perrett, Executive Assistant

Authoriser: Adam McSwain, General Manager

RECOMMENDATION

That Council note the information in the Resolutions of Council to 27 June 2019.

BACKGROUND

The attached report details the status of open Resolutions of Council.

ISSUE/DISCUSSION

Monthly report to update Councillors and community members on the progress of Council Resolutions.

STRATEGIC IMPLICATIONS

As outlined in the status updates.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential. Particularly it supports outcome 5.3, our local government is efficient, innovative and financially sustainable.

FINANCIAL IMPLICATIONS

Not applicable

LEGISLATIVE IMPLICATIONS

Not applicable

ATTACHMENTS

1. Edward River Council Resolutions at 27 June 2019

Council Meeting Resolutions to 27 June 2019

23 May 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/05/105	<p>2QN – Upgrade of Nature Strip – George Street That Council</p> <ol style="list-style-type: none"> 1. Approve the removal of the two trees out the front of 368 George Street, Deniliquin due to safety concerns 2. Fund the removal the two trees from Councils tree pruning operational budget. 3. Request the building owner or tenant provide a funding contribution of \$2,250 to fund the proposed removal of topsoil and reinstatement of cracker dust on the nature strip of 368 George Street, Deniliquin. 	Director Infrastructure	Completed	Closed
2019/05/109	<p>Draft Combined Delivery Program 2018-2021 and Operational Plan 2019-2020 That Council:</p> <ol style="list-style-type: none"> 1. Place the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020, including the Statement of Revenue Policy (containing the annual budget and fees and charges), at Attachment A, on public exhibition for a period of 28 days in accordance with section 405 of the <i>Local Government Act 1993</i>. 	Director Corporate Services	On public display until 24 June 2019.	30 June 2019
2019/05/113	<p>Napier Street Streetscape Works – retail Trader Assistance Program That Council</p> <ol style="list-style-type: none"> 1. Approve the Napier Street Streetscape Works – Retail Trader Assistance Program as outlined in this report 2. Approve the Program Guidelines at attachment four 3. Note that through recommendation [2019/68] Council approved a budget of \$60,000 for this program 4. Update the 2018/19 Edward River Council Operational Plan to include an action 'To undertake a Retail Trader Assistance Program to assist retail traders in Napier Street, between George and Cressy Street, Deniliquin, throughout the Napier Street Streetscape works. That part of this program will involve the provision of retail trader assistance payments and that 	General Manager	On public display as a part of the Draft Combined Delivery Program 2018-2021 and Operational Plan 2019-2020 Until 24 June 2019.	July 2019

Council Meeting Resolutions to 27 June 2019

	<p>these payments will be undertaken in line with the Financial Assistance provisions of the Local Government Act 1993</p> <p>5. Place the updated Operational Plan 2018-2019, on public exhibition for a period of 28 days in accordance with section 405 of the <i>Local Government Act 1993</i>.</p>			
2019/05/117	<p>Scott's Park – Alcohol Prohibited Area</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Exhibit a proposal to establish an alcohol prohibited area at Scott's Park as shown in attachment 1 for a period of 30 days; and 2. Receive a report on the outcome of the exhibition. 	Manager Environmental Services	On exhibition. Submissions close 26 June 2019.	August 2019
2019/05/118	<p>Dogs in the Island Sanctuary</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Remove the 'dog prohibited' signs from the entries of the Island Sanctuary thereby allowing dogs to be walked through on a lead; and 2. Install appropriate signs at the entries of the Island Sanctuary regarding responsible dog ownership as required by the Companion Animals Act 1998. 	Manager Environmental Services		July 2019
2019/05/119	<p>Draft Memorial Park Masterplan</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Exhibit the draft Memorial Park Masterplan for 28 days; and 2. Receive a report on the outcome of the exhibition. 	Manager Environmental Services	On exhibition. Submissions close 24 June 2019.	July 2019
2019/05/121	<p>Modify Specification for Rural Roads Utility Vehicles</p> <p>That Council</p> <ol style="list-style-type: none"> 1. Approve the increase in budget from \$30,000 to \$40,000 for each of four rural roads utility vehicles included in the 2018/19 budget, 2. Approve the change in specifications for the purchase of the utility vehicles to include four-wheel drive and bull bars, 3. Approve that the \$40,000 will be funded from savings made from the purchase of the new rear loading compactor truck that came in under budget by \$111,724. 	Director Infrastructure	Noted and underway.	30 June 2019

Council Meeting Resolutions to 27 June 2019

2019/05/122	<p>Depot Expansion Project – Demolition of Houses Wanderer Street</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the allocation of \$40,000 from the Depot Refurbishment Budget towards the demolition and removal of the houses at 219 Wanderer Street and 221 Wanderer Street. 2. Approve the appointment of Murray Construction to carry out the demolition works for one or both of the houses. 3. Note that the income of \$40,000 noted in the 2018/19 budget will not now be generated. 	Director Infrastructure	Underway	30 June 2019
2019/05/126	<p>Purchase of a Bogie Drive Tipper</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Accept the tender submitted by Wagga Trucks for the purchase of a Hino FS 2848 PROSHIFT fitted with a CBB Body for the contract price of \$189,324.55 excluding GST with optional extras of a dash cam and scales fitted to truck for in cab weight readout bringing total value ex GST to \$192,14.55 2. Approve the trade in of the existing truck FM6 to Wagga Trucks for \$44,000 including GST. 	Director Infrastructure	Ordered and awaiting delivery.	Closed
2019/05/127	<p>Deniliquin Sports Stadium</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Approve the change in scope for the redevelopment of Deniliquin Sports Stadium to; <ol style="list-style-type: none"> (a) Exclude the air-conditioning from the project (b) Include the end bay in the project (c) Replace the existing timber floor with a new suspended timber floor (d) Include an allowance of \$25,000 for design and contingency 2. Approve the allocation of \$395,000 from unallocated funds within the Stronger Communities Grant towards the extension of the Deniliquin Sports Stadium 3. Inform the committee for Deniliquin Sports Park Incorporated of this decision 	Director Infrastructure	Completed	Closed

Council Meeting Resolutions to 27 June 2019

	<ol style="list-style-type: none"> 4. Inform the committee for Deniliquin Sports Park Incorporated that any additional costs above the amended budget must be covered by the committee. 5. All variations must be reviewed by Council and monthly site meetings attended by a Council representative. 6. Any cost overruns are the responsibility of the Deniliquin Sports Stadium Incorporated. This will be written into the Deniliquin Sports Stadium Incorporated agreement. 			
18 April 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/04/78	Draft Residential Strategy That Council place the draft Rural Residential Strategy on exhibition for a period of 28 days and receive a further report detailing the outcome of this exhibition.	Manager Environmental Services	On exhibition 3 May – 30 May 2019	27 June 2019
2019/04/92	Code of Meeting Practice That Council: <ol style="list-style-type: none"> 1. Pursuant to section 361 of the <i>Local Government Act 1993</i>, place the draft Code of Meeting Practice, contained at Attachment A, on public exhibition for 28 days and provide members of the public 42 days in which to comment. 2. Receive a further report following the public exhibition period. 	Governance and Communications Officer	Document currently on public exhibition until 17 May 2019, with submissions invited until 31 May 2019, in accordance with the Local Government Act. Further report to go to Council in June 2019 recommending adoption of draft Code of Meeting Practice.	Open To be completed by June 2019

Council Meeting Resolutions to 27 June 2019

2019/04/93	<p>Councillor Induction and Professional Development Policy That Council:</p> <ol style="list-style-type: none"> 1. Place the draft Councillor Induction and Professional Development Policy, contained at Attachment A, on public exhibition for 28 days. 2. Receive a further report following the public exhibition period, or if no submissions are received, adopt the draft Councillor Induction and Professional Development Policy as exhibited. 	Governance and Communications Officer	<p>Document on public exhibition until 17 May 2019.</p> <p>As per resolution, if no submissions received, the draft Policy will be taken as adopted and added to Council's Policy Register.</p> <p>If submissions received, further report to Council in June 2019.</p>	Open. To be completed by June 2019
2019/04/96	<p>Edward River Council Draft Waste Strategy That Council;</p> <ol style="list-style-type: none"> 1. Place the draft Edward River Waste Strategy on exhibition for a minimum period of 28 days; and 2. Receive a report on the outcome of the exhibition of the Edward River Waste Strategy 	Director Infrastructure	<p>On Public Exhibition until 24 May 2019. A further report to Council June 2019.</p>	June 2019
2019/04/99	<p>Retirement Living Development That Council</p> <ol style="list-style-type: none"> 1. Note that Southern Cross Care (NSW & ACT) will not proceed with the Retirement Living development on the Harfleur and Poitiers Street site in Deniliquin 	General Manager	<p>Equity 1 engaged. Further report to Council when project options received.</p>	18 July 2019

Council Meeting Resolutions to 27 June 2019

	<ol style="list-style-type: none"> 2. Decline to accept any submissions from the Expression of Interest process 'Seniors Housing Development Opportunity Deniliquin NSW' 3. Approve the engagement of Equity 1 at a cost of \$15,000 to further develop project options for the Retirement Living development 4. Fund the \$15,000 from Councils Land Development Reserve. 			
21 March 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/03/45	Town Planning Policy 5.10 Bonds and Developer Contributions The motion was deferred and the matter will be taken to the June workshop for further discussion.	Manager Environmental Services		August 2019
2019/03/55	Capital Works Program Amendment That Council approve; <ol style="list-style-type: none"> 1. The deferment of the reconstruction of the road and kerb and gutter between Hardinge Street and Macauley Street for future budget consideration 2. The deferment of the reconstruction of Wellington Street between Wood Street and Sloane Street for future budget consideration 3. The reallocation of \$1,009,700 from the Capital Works Program to works required on regional roads 4. Note that the road and kerb and gutter works identified for Poitiers street were completed in 2017/18 5. The reallocation of \$152,000 toward reconstruction of the road and kerb and gutter on Harfleur Street between Macauley Street and Hardinge Street 6. The allocation of \$30,000 towards the reconstruction of kerb and gutter along George Street between Hardinge Street and the IGA driveway 7. Note the additional income of \$400,000 from Fixing Country Roads 	Director Infrastructure	Ongoing	June 30 2019
2019/03/59	Contract C2019/03 – Water Reticulation Air Scouring Program That Council:	Director Infrastructure	Project Commenced	30 June 2019

Council Meeting Resolutions to 27 June 2019

	<ol style="list-style-type: none"> 1. Accept the tender submitted by H & S Maintenance Pty Ltd for Contract C2019/03 – Water Reticulation Air Scouring Program for the extended Schedule of Rates tender price of \$81,641.27 + GST; 2. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2019/03 – Water Reticulation Air Scouring Program; and 3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site. 			
2019/03/60	<p>Contract C2019/05 – Charlotte Street Water Mains Refurbishment</p> <ol style="list-style-type: none"> 1. Accept the tender submitted by Tapping Solutions Australia Pty Ltd for Contract C2019/05 – Charlotte Street Water Mains Refurbishment for the lump sum tender price of \$254,782.95 + GST; 2. Approve the reallocation of \$80,000 within the Watermain Rehabilitation Capital Works program from the Cressy Street, between Hardinge and Macauley Street, project to the Charlotte Street project; 3. Approve that the Watermain Rehabilitation project along Cressy Street, between Hardinge and Macauley Street, will not proceed as outlined in planned works in operational plan in 2018/19 4. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2019/05 – Charlotte Street Water Mains Refurbishment; 5. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site. 	Director Infrastructure	Project Commenced	30 June 2019
21 February 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/02/25	Deniliquin Golf Club – Request for Additional Water That Council	Director Infrastructure	Now awaiting approval of	30 March 2019

Council Meeting Resolutions to 27 June 2019

	<ol style="list-style-type: none"> 1. Approve an additional transfer of 50ML of water to the Deniliquin Golf Club 2. Provide the water to the Golf Club free of charge and only pass on the administrative charges as incurred in establishing the water transfer 3. Note that this approval is a once off approval and that Council may not be able to provide this support in future years if increased water restrictions are applied 		180ML + 50ML. Paperwork complete.	
2019/02/29	<p>Application for Memorial in Public Place</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Defer this report. 2. Request officers undertake further work on options for an Edward River Council Memorial in Public Place policy and bring this to the April Council Workshop for discussion. 	General Manager	A further report will be taken to the April Council Workshop for discussion.	30 April 2019
2019/02/31	<p>Contract 2.19.274 – Reconstruction of Napier Street between Cressy Street and Charlotte Street</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Not accept any tender submissions for Contract 2.19.274 – Reconstruction of Napier Street between Cressy Street and Charlotte Street, in accordance with Clause 178(1)(b) of the <i>Local Government (General) Regulations</i>, since all submitted tender prices were greater than the funding for the project; 2. Authorise the General Manager to negotiate with all tenderers with a view to entering into a contract to deliver the work at a reduced price, in accordance with Clause 178(3)(e) of the <i>Local Government (General) Regulations</i>; <p><i>Amended to read – Authorise the General Manager to negotiate with all suitable contractors.</i></p>	Director Infrastructure	<p>Ongoing negotiations underway. A further report to March Council meeting.</p> <p>Report to 4 April 2019 Workshop.</p>	<p>30 March 2019</p> <p>30 July 2019</p>

Council Meeting Resolutions to 27 June 2019

	<ol style="list-style-type: none"> 3. Declare the reasons for not entering a fresh tender process being that the tender submissions exceeded the allowable budget; 4. Receive a further report regarding the evaluation of tenders for this project. 			
2019/02/32	<p>Weed Management That Council</p> <ol style="list-style-type: none"> 1. Approve the recommendation, as set out in Table 1 of this report, for the distribution of the \$40,000 noxious weeds grant 2. Note that correspondence will be sent to each applicant informing them of their grant allocation and the condition on how this will be reimbursed 3. Note that correspondence will be sent to Local Land Services (LLS) requesting an extension to the deadline for the utilisation of this grant funding until a more suitable time to complete the works as outlined 	Director Infrastructure	Correspondence sent. Extension of time granted for six months by LLS.	30 June 2019 30 December 2019
7 February 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/02/02	<p>Request from Deniliquin Racecourse Land Manager That Council:</p> <ol style="list-style-type: none"> 1. Receive and note the correspondence from the Deniliquin Racecourse Trust, contained at Attachment A. 2. Pursuant to section 356(1) of the Local Government Act 1993, approve the Deniliquin Racecourse Trust's request for financial assistance up to a maximum of \$25,000 to underwrite the Murray Irrigation Limited loan of 30ML of water. 3. Pursuant to section 356(2) of the Local Government Act 1993, provide 28 days' public notice of its proposal to provide financial assistance to the Deniliquin Racecourse Trust through the purchase of 30ML of water. 	General Manager	<p>Racecourse Land Manager had been informed.</p> <p>Public Notice published 8 February 2019.</p> <p>Continues to be followed up.</p>	<p>8-March 2019</p> <p>30-April-2019</p> <p>30 June 2019</p>

Council Meeting Resolutions to 27 June 2019

	<p>4. Subject to Council receiving no submissions during the 28-day public notice period, provide the financial assistance to the Deniliquin Racecourse Trust.</p> <p>5. Approve the financial assistance to be reallocated in Council's 2018/19 budget from the Urban Drainage cost centre.</p> <p>6. Note that if the application for the Water Access Licence and subsequent water transfer is approved then no direct financial assistance will be provided.</p>			
20 December 2018	Resolution	Responsibility	Status	Expected Date of Completion
333/18	<p>Rural Fire Service Tanker Trailer Units That Council</p> <ol style="list-style-type: none"> 1. Approve disposal of all the Council-controlled Tanker Trailer Units. 2. Seek expressions of interest for the sale of Tanker Trailer Units from the public. 3. Utilise the following selection criteria in the expression of interest process: <ol style="list-style-type: none"> a. Price – The price that an applicant is willing to pay for the trailer b. Strategic Location – Location across the Edward River Local Government Area (LGA). Council's intention is to have an equitable spread of the units across the LGA. c. Availability for fighting fires – Applicants must demonstrate their willingness to register and insure the fire trailer and that they would contribute to the broader community by assisting with fighting fires if required 	Director Infrastructure	<p>E.O.I. Process will be advertised by March 2019.</p> <p>Advertising commenced 5 April 2019.</p>	<p>March 2019</p> <p>April 2019</p> <p>June 2019</p>
20 September 2018	Resolution	Responsibility	Status	Expected Date of Completion

Council Meeting Resolutions to 27 June 2019

211/18	<p>That Council in the event that the Central Murray County Council is wound up</p> <ol style="list-style-type: none"> 1. Resolve to deliver its weed control authority responsibilities as an internal Council service 2. Requests that the following equipment be provided: <ul style="list-style-type: none"> • The Deniliquin Depot including sheds and demountables and all equipment, fixtures and fittings contained therein • Two Ranger utes based in Deniliquin • Two quick spray units • One Canter Truck – BE34DL • Two rearing cages • Two motion tablets • Software for tablets • Two kestrel wind meters • Two mobile phones 3. Requests that the two Deniliquin CMCC staff be transferred to Council 4. Resolve that any financial return to Council be established in an internally restricted 'weeds authority' reserve 5. Requests Council Officers investigate other plant items held by the County Council, and if the cost benefit of having the plant is positive, that Officers bring a further report to Council for consideration. 	General Manager	Complete - Resolution provided to Central Murray County Council	September 2019 1 July 2019
19 July 2018	Resolution	Responsibility	Status	Expected Date of Completion
163/18	<p>Sale and Development Former Council Depot 143-147 Hardinge Street Deniliquin</p> <p>That Council Determine that the former Council Depot (South Depot) at 143-147 Hardinge Street, Deniliquin, Lot 261 DP634603 is surplus to Council requirements and approve the sale of this land; Allocate a budget of approximately \$50,000 from the Infrastructure Reserve to undertake soil and contamination investigations at 143-147 Hardinge</p>	Manager Tourism & Economic Development	EOI to be advertised March 2019. EOI at solicitors.	March 2019 May 2019 July 2019

Council Meeting Resolutions to 27 June 2019

	Street, Deniliquin on both Lot 261 DP634603 and Lot 27 DP756325; Once site rectification works are complete, approve an Expression of Interest process for the sale of Lot 261 DP634603 that places a focus on supporting business expansion, job creation and economic development as the preferred outcome; Approve that upon completion of sale of the property, all costs associated with the above investigations will be reallocated to the Infrastructure Reserve; Note that the sale won't be finalised until all Council required equipment and shedding is removed from the site; Note that Lot 27 DP756325 is Crown Land leased by Council and as such won't be included as part of the land sale; Note that the relocation of sheds at the back of the site used by local service groups will need to be relocated to a suitable site and that the costs to do this will be funded through the proceeds from the sale of the land		Advertising will commence April 2019.	
171/18	<p>Contract 2.19.254 – Road Reconstruction/Rehabilitation Program Works</p> <p>That Council not accept the tender submissions for Contract 2.19.254 – Road Reconstruction/ Rehabilitation Program, in accordance with Clause 178(1) of the <i>Local Government (General) Regulations</i>, since submitted tender price was very much greater than the grant funding for the project; In accordance with Clause 178(3)(e) of the <i>Local Government (General) Regulations</i>, enter negotiations with contractors in relation to the subject matter of the tender. Approve that General Manager can enter a sign contract with a single contractor or multiple contractors to ensure that the works related to in this tender are delivered. In accordance with clause 178 (4)(b) of the <i>Local Government (General) Regulations</i>, Council note the reasons for following this process are;</p> <p>(a)Due to the lack of interest from contractors in the initial tender process</p> <p>(b)The timeframes imposed by the funding authority for the delivery of this work restrict the ability to progress through a full tender process and complete all the works</p>	Director Infrastructure	In discussion with contractors to progress delivery of this work.	June 2019

Council Meeting Resolutions to 27 June 2019

15 March 2018	Recommendation	Responsibility	Status	Expected Date of Completion
47/18	Central Murray Regional Library Draft Deed of Agreement. That council receive the report And agree to adopt and sign the draft Central Murray Regional Library Deed of Agreement	Manager Tourism & Economic Development	Deed is at Solicitors	November 2018 June 2019
26 July 2017	Recommendation	Responsibility	Status	Expected Date of Completion
	<p>Consolidation of Operational Depots That Council submit a DA for the expansion of the existing depot site and receive a further report regarding detailed layout and costings following further consultation with staff.</p>	Infrastructure	<p>DA approved for the removal of the houses.</p> <p>DA for removal of South Depot sheds and relocation to North Depot to be submitted by end of February.</p> <p>DA for new sheds at the depot – excluding the accommodation block to be submitted.</p>	June 2019

Council Meeting Resolutions to 27 June 2019

11.6 INVESTMENT REPORT AS AT 31 MAY 2019

Author: Rindayi Matienga, Manager Finance

Authoriser: Trish Kirkland, Director Corporate Services

RECOMMENDATION

That Council:

1. Receive and note the Report on Investments totalling \$48,321,248 inclusive of cash at bank for day-to-day operations;
2. Note that actual interest received for the month of May 2019 was \$83,460
3. Note that accrued interest earned to 31 May 2019 but not yet received was \$355,387.

BACKGROUND

The purpose of this report is to update Council on the investment of surplus funds and interest earned as required in Regulation No 264 (Part 19) of the Local Government Act 1993.

All investments have been made in accordance with Council's Policy, Section 625 of the Local Government Act 1993, and Regulation No 264.

As at 31 May 2019, Council had a total of \$48,321,248 in invested funds and cash at bank. This balance does not include unrepresented receipts or cheques. Total funds increased by \$1,096,245 being rates and water usage instalments due at the end of May.

Interest received from investments during the month of May 2019 was \$83,460 consisting of \$8,655 for on-call bank accounts and \$74,805 for term deposits. Year to date interest received to 31 May 2019 for Edward River Council is \$958,908. Accrued interest of \$355,387 has been earned to 31 May 2019 but is not yet received as these investments mature in later months. Council's average interest rate is 2.24%, which is 0.82% above the 3-month BBSW rate of 1.42%.

To optimise returns and to reduce exposure to risk, Council is investing surplus funds prudently in authorised financial institutions under current legislation in accordance with the Council's Investment Policy.

AMP's credited rating moved from A1 to A2 resulting in an overall portfolio credit framework of 39.84% (9.84% above the investment policy limit). We will continue to bring the portfolio in line with current Policy upon maturity of existing term deposits.

ISSUE/DISCUSSION

At 31 May 2019 Council investments had a carrying value of \$48,321,248 as detailed in the attachment.

ORDINARY COUNCIL MEETING AGENDA

The cash and investment balance is restricted as follows:

Internal Restrictions

Infrastructure replacement	\$ 3,112,631
Plant replacement reserve	\$ 1,798,670
Recreation reserves/villages	\$ 1,113,000
Employee entitlements	\$ 692,727
Land Development Fund	\$ 400,000
Airport Development	\$ 291,447
Deposits, retentions and bonds	\$ 229,831
Other internal reserves	\$ 763,399

Total Internal Restrictions \$ 8,401,705

External Restrictions

Water supplies fund	\$ 9,054,760
Sewerage services fund	\$ 7,194,984
Tip remediation	\$ 1,300,000
Unexpended Merger funds	\$ 12,495,331
Other unexpended grant funds	\$ 1,056,084
Library fund	\$ 334,712
Other external reserves	\$ 97,587

Total External Restrictions \$ 31,533,458

Unrestricted Funds \$ 8,386,084

Total Funds \$ 48,321,248

A schedule of detailed reserves is attached.

The Total Funds above are held between the General, Water and Sewer funds as follows:

Fund Name	Bank and Investments	Percentage
General	\$ 32,071,504	66.37%
Water	\$ 9,054,760	18.74%
Sewer	\$ 7,194,984	14.89%
Total Funds	\$ 48,321,248	100.00%

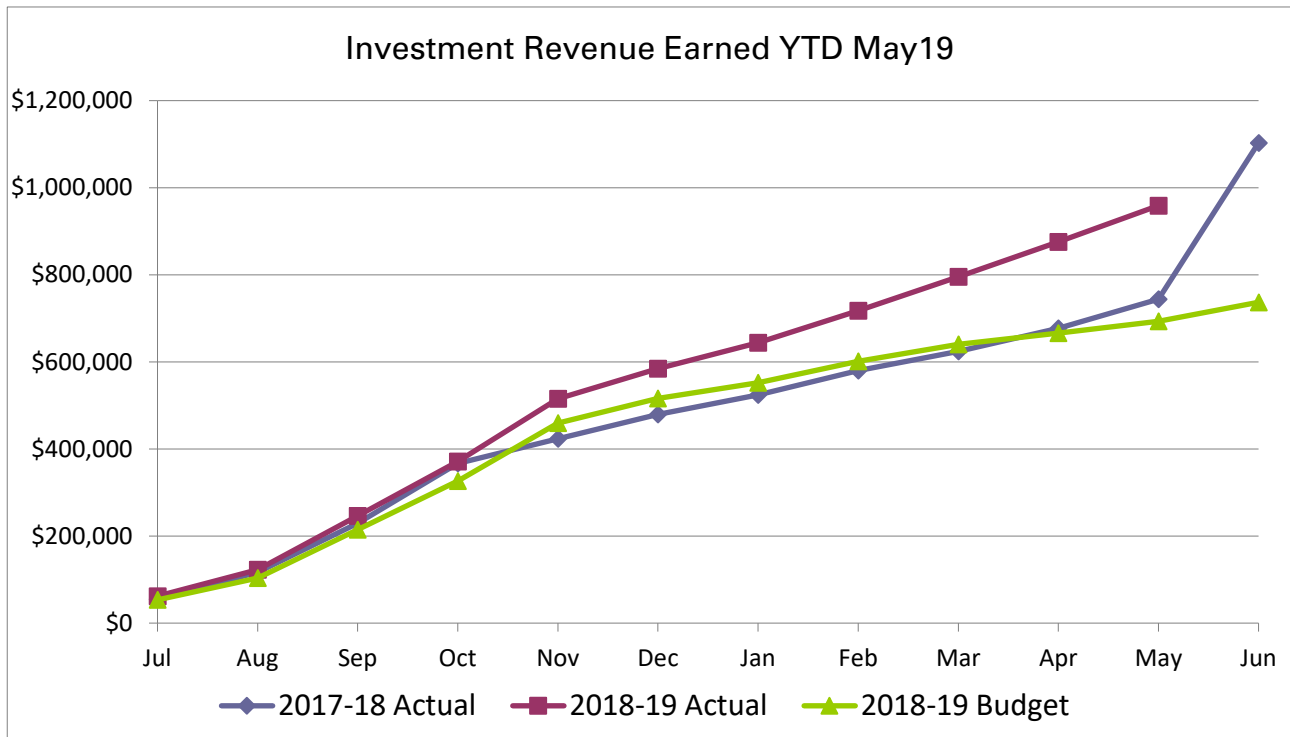
Investments matured during May 2019

ORDINARY COUNCIL MEETING AGENDA

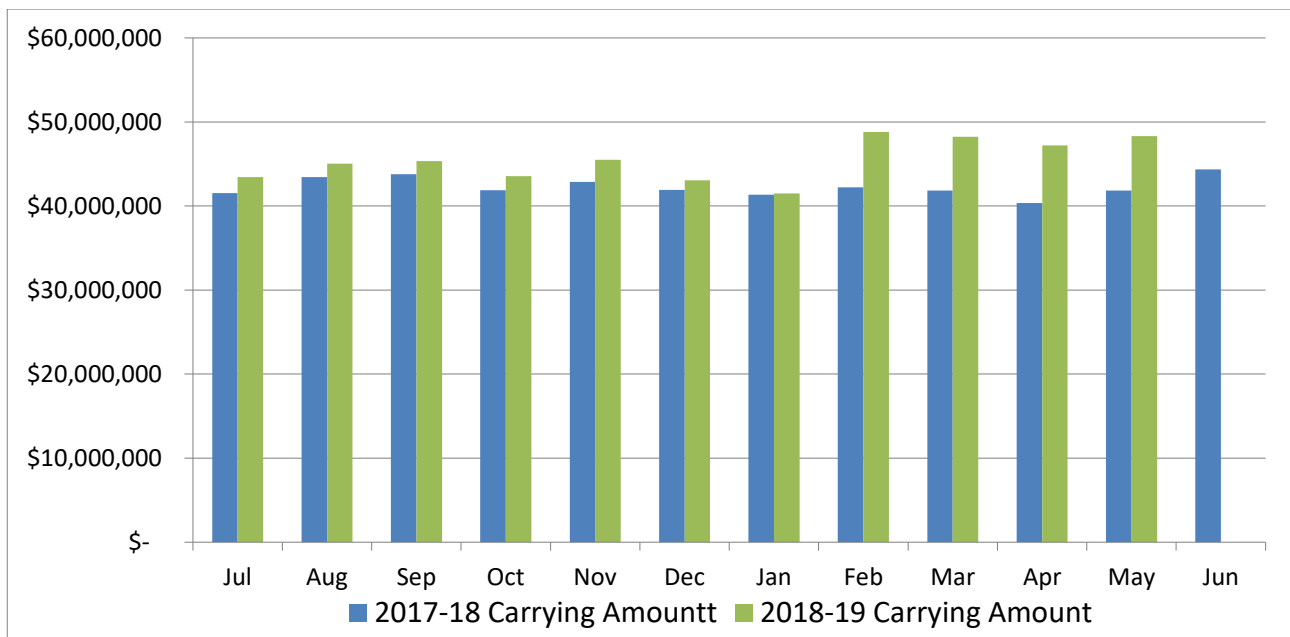
Matured/ Redeemed Investments

Financial Institution	Date Invested	Maturity Date	Days	Interest Rate	Amount	Actual Interest Received	Action Taken
May-19							
ME Bank (RIM)	08-Aug-18	07-May-19	272	2.75%	1,000,000	20,493.15	Replace by St George 9 months at 2.50%
ME Bank (RIM)	14-Feb-19	21-May-19	96	2.70%	1,000,000	7,101.37	Rolled for 6 Moths at 2.35%
Bendigo and Adelaide Bank	17-Jun-18	21-May-19	338	2.83%	1,000,000	26,268.34	\$500,000 Rolled for 6 Months at 2.30%
							\$500,000 matured and redeemed
Police Credit Union	28-Aug-18	28-May-19	273	2.80%	1,000,000	20,942.47	Rolled into St George for 12 months @ 2.42%
					<u>4,000,000</u>	<u>74,805.33</u>	

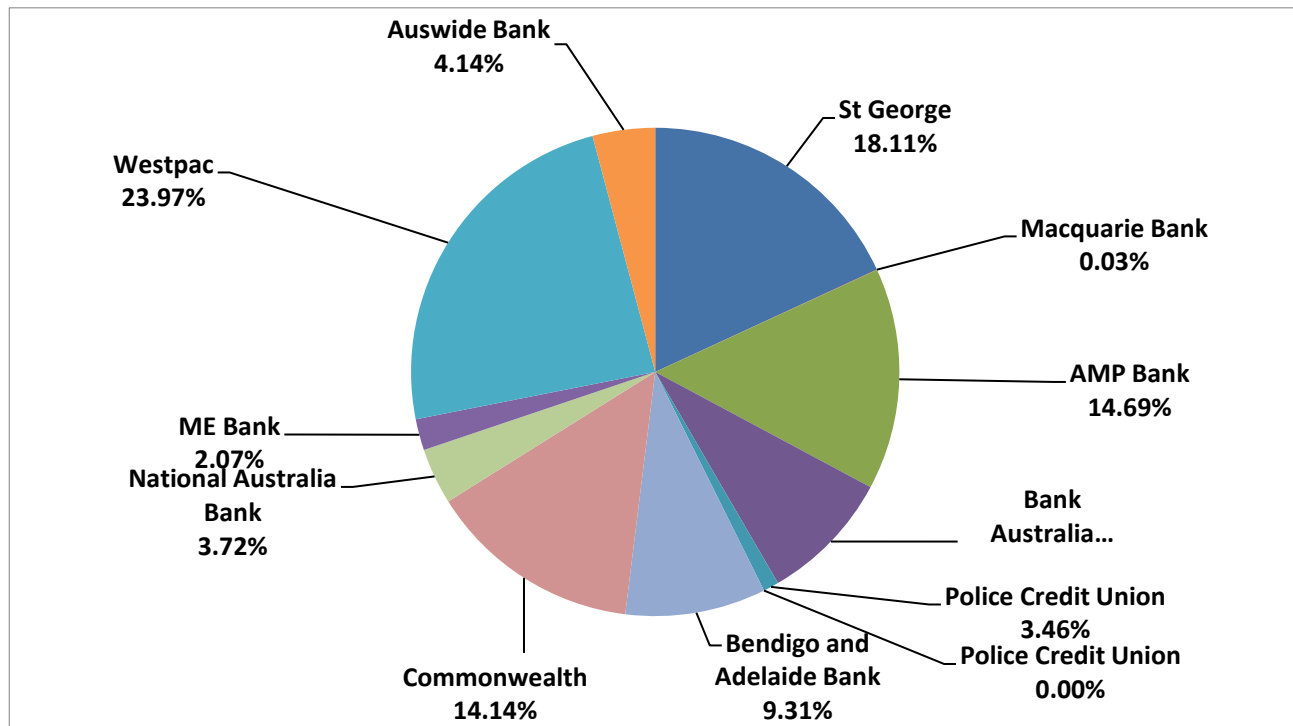
Actual year to date investment revenue earned



Total funds invested



Cash and investments total breakup by institution



3. Summary for cash at the bank for day to day operations as follows:

4.

Cash Summary

Opening cash book balance	-\$ 329,995
Plus receipts	\$12,443,273
Less payments	\$10,971,044
Cash book balance as at 31 May 2019	\$ 1,142,234

Statement Summary

Opening statement balance	\$ 1,174,637
Plus receipts	\$11,148,080
Less payments	\$11,027,709
Bank statement balance as at 31 May 2019	\$ 1,054,266
Plus unrepresented receipts	\$ 2,175
Less unrepresented payments	\$ 90,144
Reconciliation balance as as 31 May 2019	\$ 1,142,234

STRATEGIC IMPLICATIONS

5. Investments have been made in accordance with Council's investment policy, which was adopted on 20 December 2018.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential and will assist to achieve the target 'Our local government is efficient, innovative and financially sustainable'.

FINANCIAL IMPLICATIONS

Investments are managed to maximise returns while ensuring adequate cash flow to meet upcoming commitments.

Under Council's investment policy, investments are made with a range of banks, with Council funds invested with a single institution not going above a percentage of the total portfolio as follows:

40%	A1+ rated institutions
20%	A1 rated institutions
10%	A2 rated institutions
\$250,000	Unrated authorized deposit taking institutions

The overall portfolio credit framework limits applicable to any particular credit rating category are as follows:

100%	TCorpIM Funds
100%	A-1+ rated institutions
40%	A-1 rated institutions
30%	A-2 rated institutions
5%	A-3 Unrated authorized deposit taking institutions

LEGISLATIVE IMPLICATIONS

6. All investments have been made in accordance with Section 625 of the Local Government Act 1993 and Regulation No. 264.

ATTACHMENTS

1. Detailed Reserves as at 31 May 2019
2. Investment Report Attachment May 2019

Detailed Reserves Balances

	Balance 31/05/19
EXTERNAL RESERVES	
Specific Purpose Unexpended Grants	1,056,084
Merger Stronger Communities	12,495,331
Water Supplies	9,054,760
Sewerage Services	7,194,984
Domestic Waste Management	1,300,000
EPA Waste	35,915
Milestones/Interpretative	17,287
Regional Arts	2,580
Oval M&R	20,000
Library Reserve	334,712
Deniliquin Community Gardens	2,967
Deniliquin Band Committee	18,837
	31,533,458
INTERNAL RESERVES	
Replacement Plant	1,798,670
Infrastructure Replacement	3,112,631
Employees Leave	692,727
Deposits, retentions and bonds	229,831
Airport Industrial Land	50,000
Risk Management	5,000
Gravel Pits	14,000
Asset Management	14,000
Waste Facilities	150,000
Water Supply Network	57,000
Election Reserve	12,312
Wanganella Community	5,000
Website Development	1,750
Recreation Reserves/Villages (Landscaping Plans	1,113,000
Shire Entrance Signs	5,000
Dog Trial	3,000
Cemetery Upgrade	9,000
Blighty Power Upgrade	70,000
Building Maintenance	50,000
Conargo Landscaping	85,000
Depot office & gates upgrade	41,000
Fencing Conargo	7,000
Landscaping plan	90,000
Airport Runway Development	241,447
Land Development	400,000
Town Planning Plan, Surveys & Studies	102,662
Human Resources	17,674
	8,401,705

Schedule of Investments									
This Report is at date 31-May-2019									
Financial Institution	Account No.	Rating at End of Month (S&P)	Date Invested	Maturity Date	Days	Rate	Face Value Amount	% of Portfolio	Estimated Interest
On-Call/ CMT Accounts									
Westpac Business Cheque Plus Account	032-870 16-6545	A1+	N/a	N/a	365	0.01%	180,368.55	0.37%	Monthly
Westpac Business Cash Reserve	032-870 17-9231	A1+	N/a	N/a	365	0.40%	2,250,000.00	4.66%	Monthly
Westpac 31 Day Notice Account	032-870 23-2696	A1+	N/a	N/a	365	2.45%	2,151,505.89	4.45%	Monthly
Commonwealth Bank General Fund	062-533 000 000 10	A1+	N/a	N/a	365	0.00%	873,897.11	1.81%	Monthly
Commonwealth Bank Business On Line Acc	062-533 101 511 17	A1+	N/a	N/a	365	0.60%	3,958,585.08	8.19%	Monthly
NAB Business Cheque Account	89-575-7273	A1+	N/a	N/a	365	0.00%	297,234.98	0.62%	Monthly
Macquarie Bank - Rates	3005-79778	A1+	N/a	N/a	365	0.00%	12,469.84	0.03%	Monthly
Macquarie Bank - Water	2643-18940	A1+	N/a	N/a	365	0.00%	972.52	0.00%	Monthly
AMP Business Saver Account	939-200 164957532	A1+	N/a	N/a	365	1.80%	96,213.78	0.20%	Monthly
Total Oncall/ CMT Accounts							9,821,247.75	20.32%	
Term Deposits									
St George	354775348	A1+	02-Oct-18	03-Sep-19	336	2.60%	1,500,000.00	3.10%	35,901.37
St George	356833530	A1+	13-Dec-18	13-Dec-19	365	2.80%	1,000,000.00	2.07%	28,000.00
St George	357022641	A1+	29-Mar-19	29-Oct-19	214	2.57%	1,000,000.00	2.07%	15,067.95
St George	357022624	A1+	29-Mar-19	29-Oct-19	214	2.57%	1,000,000.00	2.07%	15,067.95
St George	354032747	A1+	04-Apr-19	04-Nov-19	214	2.60%	1,250,000.00	2.59%	19,054.79
St George	357042377	A1+	09-Apr-19	09-Jan-20	275	2.60%	1,000,000.00	2.07%	19,589.04
St George	357097124	A1+	07-May-19	12-Feb-20	281	2.50%	1,000,000.00	2.07%	19,246.58
St George	357136904	A1+	28-May-19	28-May-20	365	2.42%	1,000,000.00	2.07%	24,200.00
Westpac	033-621 357900	A1+	27-Nov-18	27-Aug-19	273	2.55%	1,000,000.00	2.07%	19,072.60
Westpac	032-870 243053	A1+	27-Nov-18	24-Sep-19	301	2.55%	1,000,000.00	2.07%	21,028.77
Westpac	032-870 24-3061	A1+	27-Nov-18	29-Oct-19	336	2.55%	1,000,000.00	2.07%	23,473.97
Westpac	032-870 22-6835	A1+	30-Oct-18	29-Oct-19	364	2.40%	500,000.00	1.03%	11,967.12
Westpac	032-870 22-2287	A1+	16-Oct-18	20-Aug-19	308	2.70%	1,500,000.00	3.10%	34,175.34
Westpac	032-870 22-8830	A1+	12-Mar-19	18-Jun-19	98	2.36%	1,000,000.00	2.07%	6,336.44
Westpac	032-870 23-4616	A1+	27-Nov-18	30-Jul-19	245	2.55%	1,000,000.00	2.07%	17,116.44
National Australia Bank	24-710-0644	A1+	25-Jan-19	23-Dec-19	332	2.69%	500,000.00	1.03%	12,233.97
National Australia Bank	31-162-5542	A1+	23-Nov-18	26-Jun-19	215	2.66%	1,000,000.00	2.07%	15,668.49
CBA	Fixe Term deposit	A1+	29-Mar-19	25-Sep-19	180	2.30%	1,000,000.00	2.07%	11,342.47
CBA	Fixe Term deposit	A1+	29-Mar-19	25-Sep-19	180	2.30%	1,000,000.00	2.07%	11,342.47
Total A1+ Deposits							19,250,000.00	39.84%	
Total A1 Deposits									
AMP Bank	085241479-427214	A2	23-Oct-18	23-Jul-19	273	2.75%	1,000,000.00	2.07%	20,568.49
AMP Bank	286870456-429501	A2	28-Aug-18	30-Jul-19	336	2.80%	1,000,000.00	2.07%	25,775.34
AMP Bank	933904831-467929	A2	04-Dec-18	04-Sep-19	274	2.70%	1,000,000.00	2.07%	20,268.49
AMP Bank	TD078224490	A2	26-Feb-19	29-Oct-19	245	2.80%	1,000,000.00	2.07%	18,794.52
AMP Bank	TD825824923	A2	26-Feb-19	26-Nov-19	273	2.80%	1,000,000.00	2.07%	20,942.47
AMP Bank	TD880971502-530304	A2	19-Mar-19	18-Mar-20	365	2.75%	2,000,000.00	4.14%	54,849.32
Bendigo and Adelaide Bank	2112060	A2	05-Mar-19	07-Jan-20	308	2.55%	1,000,000.00	2.07%	21,517.81
Bendigo and Adelaide Bank	105306781	A2	04-Dec-18	06-Nov-19	337	2.73%	1,000,000.00	2.07%	25,205.75
Bendigo and Adelaide Bank	157745894	A2	19-Feb-19	19-Aug-19	181	2.70%	500,000.00	1.03%	6,694.52
Bendigo and Adelaide Bank	2962704/2962560	A2	30-Apr-19	29-Oct-19	182	2.40%	1,000,000.00	2.07%	11,967.12
Bendigo and Adelaide Bank	2985328	A2	21-May-19	18-Nov-19	181	2.30%	500,000.00	1.03%	5,702.74
Bendigo and Adelaide Bank	157746223	A2	17-Jun-18	18-Jun-19	366	2.83%	500,000.00	1.03%	14,188.77
Bank Australia	313-140 138363486	A2	16-Jul-18	18-Jun-19	337	2.85%	1,000,000.00	2.07%	26,313.70
Bank Australia	313-140 138372386	A2	02-Oct-18	01-Oct-19	364	2.85%	1,000,000.00	2.07%	28,421.92
Bank Australia	133875949	A2	19-Mar-19	19-Dec-19	275	2.70%	1,000,000.00	2.07%	20,342.47
Bank Australia	138375947	A2	19-Mar-19	19-Dec-19	275	2.70%	500,000.00	1.03%	10,171.23
Bank Australia	138364459	A2	16-Apr-19	16-Feb-20	306	2.65%	750,000.00	1.55%	16,662.33
ME Bank (RIM)	11379100-14711252	A2	21-May-19	19-Nov-19	182	2.35%	1,000,000.00	2.07%	11,717.81
Defence Bank Limited	171548852	A2	26-Feb-19	28-Jan-20	336	2.80%	500,000.00	1.03%	12,887.67
Auswide Bank	194420	A2	13-Mar-19	17-Dec-19	279	2.90%	2,000,000.00	4.14%	44,334.25
Total A2 Deposits							19,250,000.00	39.84%	
Item 11.6 - Attachment 2									
Total Non Rated Deposits							-	0.00%	
Average Interest Rate						2.24%	48,321,247.75	100.00%	777,212.47

11.7 ADOPTION OF COMBINED DELIVERY PROGRAM 2018-2021 AND OPERATIONAL PLAN 2019-2020

Author: Rindayi Matienga Manager Finance, Cian Middleton Governance & Communications Officer

Authoriser: Trish Kirkland, Director Corporate Services

RECOMMENDATION

That Council:

1. Receive and note the submission received from the Deniliquin Rhinos Cricket Club on the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020, contained at Attachment A.
2. Acknowledge and thank the Deniliquin Rhinos Cricket Club for its submission and request the General Manager respond to the submission.
3. In accordance with sections 533, 534, 535 and 536 of the *Local Government Act 1993*, make and levy the following rates and annual charges for the 2019/2020 year:
 - a) In relation to Ordinary Rates, Council apply the 2.7 per cent rate increase as determined by the Independent Pricing and Remuneration Tribunal;
 - b) Pursuant to section 494 of the *Local Government Act 1993*, make and levy the following Ordinary Rates for the year 1 July 2019 to 30 June 2020:

Category and Sub Category	Ad Valorem \$	Minimum Rate \$	Base Rate \$	Base Amount %
Former Deniliquin Ordinary Farmland Dry	0.010195			
Former Deniliquin Ordinary Farmland Irrigable	0.013323			
Former Conargo Farmland Dryland	0.004833	470.00		
Former Conargo Farmland Low MIL Irrigation	0.006473	470.00		
Former Conargo Farmland High MIL Irrigation	0.009401	470.00		
Former Conargo Farmland Low Murray/Murrumbidgee	0.005612	470.00		
Former Conargo Farmland High Murray/Murrumbidgee	0.007846	470.00		
Former Conargo Farmland Murrumbidgee Groundwater	0.005531	470.00		
Former Conargo Farmland Murray Groundwater	0.009316	470.00		
Former Conargo Farmland Private Scheme Irrigation	0.008758	470.00		
Former Conargo Farmland Low Coleambally Irrigation	0.005031	470.00		
Former Conargo Farmland High Coleambally Irrigation	0.007323	470.00		
Former Deniliquin Ordinary Residential Standard	0.010312		434	43.51
Former Deniliquin Ordinary Residential Rural	0.008388		434	32.60
Former Deniliquin Mixed Residential Standard	0.014802		355	46.12

Former Conargo Residential	0.004125	470.00		
Former Deniliquin Ordinary Business Standard	0.027811			
Former Deniliquin Ordinary Business Minimum		540.00		
Former Deniliquin Mixed Business Standard	0.028125		355	
Former Conargo Business	0.004125	470.00		

- c) In relation to water supply charges and pursuant to sections 501 and 502 of the *Local Government Act 1993*, make and levy the following charges on all consumers connected to, or capable of being connected to, the Edward River water supply systems for water supply for the year 1 July 2019 to 30 June 2020:

Description	\$	Unit
Residential - Filtered Water		
Access Charge	359.00	Per annum
Usage charge 0-800K	0.99	Per kilolitre
Usage charge >-800K	1.41	Per kilolitre
Residential – Raw Water		
Access Charge	180.00	Per annum
Usage Charge	0.73	Per kilolitre
Residential - Non-Potable Water		
Access Charge (Conargo, Wanganella, Booroorban)	101.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	322.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	0.69	Per kilolitre
Non-Residential - Filtered and raw water		
Access Charge - 20mm connection size	299.00	Per annum
Access Charge - 25mm connection size	484.50	Per annum
Access Charge - 32mm connection size	625.00	Per annum
Access Charge - 40mm connection size	798.50	Per annum
Access Charge - 50mm connection size	1,014.00	Per annum
Access Charge - 80mm connection size	1,973.50	Per annum
Access Charge - 100mm connection size	2,225.00	Per annum
Access Charge - Raw Water	368.00	Per annum
Raw Water Usage Charge	0.73	Per kilolitre
Raw Water Usage Charge – Community Land	0.05	Per kilolitre
Filtered Water Usage Charge	1.41	Per kilolitre

- d) In relation to sewerage service charges and pursuant to sections 501 and 502 of the *Local Government Act 1993*, make and levy the following rates and charges on all residential and non-residential consumers connected to, or capable of being connected to, the Edward River sewer system services for the year 1 July 2019 to 30 June 2020:

Description	\$	Unit
-------------	----	------

Sewer Access Charges		
Residential Sewer Unconnected Charge	433.00	Per annum
Residential Sewer Connected Charge	866.00	Per annum
Non-Residential Unconnected Charge	433.00	Per annum
Non-Residential Connected Charge	866.00	Per annum

- e) In relation to stormwater management services and pursuant to section 496A of the *Local Government Act 1993*, make and levy the following annual charge on residential, business and industrial lots with impervious surfaces for stormwater management services for the year 1 July 2019 to 30 June 2020:

Description	\$	Unit
Residential property	25.00	Per annum
Residential strata property	12.50	Per annum
Business property	25.00	Per annum
Business strata property	25.00	Per annum

- f) In relation to domestic waste management service charges and pursuant to sections 496, 501, 503(2) and 504 of the *Local Government Act 1993*, make and levy the following annual charge for the provision of waste management collection services on each of the rateable properties for the year 1 July 2019 to 30 June 2020:

Description	\$	Unit
Residential and Non-residential - Domestic Waste Charge Per Property	359.00	Per annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	91.00	Per annum
Residential and Non-residential - Additional Bin Collected Per Property	359.00	Per annum

- g) In relation to liquid trade waste charges and pursuant to section 501 of the *Local Government Act 1993*, make and levy the following annual fixed and usage charges for all liquid waste other than sewerage of a domestic nature on three categories (based on the level of impact discharges have on Edward River sewerage system) for the year 1 July 2019 to 30 June 2020:

Description	\$	Unit
Liquid Waste Fixed Charges		
Category 1 Discharger	97.00	Per annum
Category 2 and 2S Discharger	195.00	Per annum
Category 3 Discharger	645.00	Per annum
Liquid Waste Usage Charges		
Category 1 Discharger with appropriate equipment	0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	1.74	Per kilolitre
Category 2 Discharger with appropriate equipment	1.74	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	16.00	Per kilolitre

Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	Per kilolitre
Excess Mass Charges:		
Food Waste	22.50	Per kilogram
Aluminum	0.80	Per kilogram
Ammonia	2.37	Per kilogram
Arsenic	80.00	Per kilogram
Barium	40.00	Per kilogram
Biochemical Oxygen demands - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	0.80	Per kilogram
	To be Calculated	
Boron	0.80	Per kilogram
Bromine	16.00	Per kilogram
Cadmium	370.35	Per kilogram
Chloride	No Charge	Per kilogram
Chlorinated Hydrocarbons	40.00	Per kilogram
Chromium	26.65	Per kilogram
Cobalt	16.30	Per kilogram
Copper	16.30	Per kilogram
Fluoride	4.00	Per kilogram
Formaldehyde	1.65	Per kilogram
Oil and Grease (Total O & G)	1.43	Per kilogram
Herbicides/defoliant	800.85	Per kilogram
Iron	1.65	Per kilogram
Lead	40.00	Per kilogram
Lithium	8.00	Per kilogram
Manganese	8.00	Per kilogram
Mercury	2,700.00	Per kilogram
Methylene Blue Active Substance (MBAS)	0.80	Per kilogram
Molybdenum	0.80	Per kilogram
Nickel	26.65	Per kilogram
Total Kjeldahl Nitrogen (TKN)	0.20	Per kilogram
Organoarsenic Compounds	802.05	Per kilogram
Pesticides General (excludes organochlorins & organophosphates)	802.05	Per kilogram
Petroleum Hydrocarbons (non-flammable)	2.67	Per kilogram
Phenolic Compounds (non-chlorinated)	8.00	Per kilogram
Phosphorus (Total P)	1.65	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	16.30	Per kilogram
Selenium	56.30	Per kilogram
Silver	1.47	Per kilogram
Sulphate (SO ₄)	0.15	Per kilogram

Sulphide	1.65	Per kilogram
Sulphite	1.77	Per kilogram
Suspended Solids (SS)	1.03	Per kilogram
Thiosulphate	0.29	Per kilogram
Tin	8.00	Per kilogram
Total Dissolved Solids (TDS)	0.06	Per kilogram
Uranium	8.00	Per kilogram
Zinc	16.30	Per kilogram

h) In relation to interest rate on overdue rates and charges and pursuant to section 566(3) of the *Local Government Act 1993*, that the interest rate to apply to overdue rates and charges for the period 1 July 2019 to 30 June 2020, will be charged at 7.50 per cent per annum on a daily basis, as determined by the Office of Local Government.

4. Pursuant to clause 211(2) of the Local Government (General) Regulation 2005, approve expenditure and vote funds as detailed in the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020, contained at Attachment B.
5. Pursuant to sections 404 and 405 of the *Local Government Act 1993*, adopt the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020, including the 2019-2020 Statement of Revenue Policy incorporating the annual budget and fees and charges, contained at Attachment B.

BACKGROUND

The Integrated Planning and Reporting framework provisions of the *Local Government Act 1993* (“the Act”) requires Council to adopt a Delivery Program and annual Operational Plan; make and levy rates and charges and approve expenditure and vote funds.

ISSUE/DISCUSSION

At its Ordinary Meeting held 23 May 2019, Council resolved to place the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020 (“the draft combined Delivery Program and Operational Plan”) on public exhibition for a period of 28 days [2019/05/109].

The draft combined Delivery Program and Operational Plan was placed on public exhibition from Thursday, 23 May to Friday, 21 June 2019. The public exhibition period was promoted through print and online media, and Council facilitated information forums at Blighty, Conargo, Deniliquin and Wanganella over Tuesday, 11 and Wednesday, 12 June 2019.

One submission was received by Council at the close of the public exhibition period. The submission, provided by the Deniliquin Rhinos Cricket Club, is contained at Attachment A. The submission requests the Memorial Park changerooms works be listed in the combined Delivery Program and Operational Plan

The changerooms project is included in the budget for Capital Works – Grant Funded Major Projects Program, as part of the Memorial Park project scope, contained on page 133, and listed as an action to ‘Deliver projects funded through the NSW Government’s Stronger Country Communities Fund’ on page 36 of the draft combined Delivery Program and Operational Plan.

The draft combined Delivery Program and Operational Plan contained at Attachment B has been modified since being placed on public exhibition and includes the following amendments:

Draft Operational Plan Actions 2019-20

The proposed Action 5.3.3.6 in the draft Operational Plan 2019-20, “Coordinate implementation of the Model Code of Meeting Practice and Model Code of Conduct in accordance with the Office of Local Government requirements”, has been removed. Work towards delivering this action has

already commenced in the 2018-19 year, with an internal working group overseeing implementation of both documents.

Action 5.3.3.6 has now been amended to read, "Develop and implement Business Continuity Plan, including final Disaster Recovery Plan". This action has been identified by Council's external auditor as a priority for completion in 2019-20.

Budget 2019-20

The following changes have been made to operational budget figures contained within the Delivery Program and Operational Plan document:

Revenue

- \$17,000 decrease as confirmed no PAMPS grants will not be received in 2019-20
- \$146,000 decrease as confirmed no Floodplain Risk Management Study Grant will be received in 2019-20
- \$165,000 increase for an internal dividend from the Water and Sewer funds to the General Fund

Expenditure

- \$47,000 increase to emergency services levy to be in line with advice from State Revenue
- \$40,000 increase for Riverina and Murray Joint Organisation strategic planning contribution
- \$15,000 decrease in Fringe Benefit Tax based on current year actual expenditure
- \$30,000 increase in GIS software licence as originally budgeted as capital expenditure now moved to operational expenditure
- \$40,000 increase software licences for InfoCouncil and Asset Edge Reflect Software support and data hosting not previously included in the budget
- \$25,000 increase for outdoor staff protective clothing not previously included in the budget
- \$75,000 increase in Water Fund for dividend payment to General Fund
- \$90,000 increase in Sewer Fund for dividend payment to General Fund.

The changes have resulted in a \$330,000 decrease in operating surplus (including capital grants) from \$1.9 million to \$1.6 million that is made up of three funds:

- General \$0.4 million
- Water \$0.1 million
- Sewer \$1.1 million

The capital works program budget had been reduced by \$160,000 being RMS State Roads repairs works that were duplicated in the operating and capital works budgets.

Fees and Charges 2019-20

The following amendments have been made to the fees and charges:

- Companion animal registration (gazetted by OLG on 12 June 2019):

Entire (undesexed) companion animal less than 6 months old	\$58.00
Desexed companion animal	\$58.00
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	\$58.00
Restricted and dangerous dog enclosure inspection fee	\$152.00

Pensioner concession (desexed animal only)	\$25.00
Pound/shelter animal	\$29.50

Statement of Revenue Policy 2019-20

The following changes have been made to the Statement of Revenue Policy to appropriately represent the annual rates and charges.

- Removed the minimum value from the former Deniliquin Ordinary Farmland Rate as it has incorrectly included a minimum rate amount. It now appears correctly as:

Category and Sub Category	Ad Valorem \$	Minimum Rate \$	Base Rate \$	Base Amount %
Former Deniliquin Ordinary Farmland Dry	0.010195			
Former Deniliquin Ordinary Farmland Irrigable	0.013323			

- Include the annual access charges for non-residential raw water that was omitted in error, and now appears as:

Non-Residential - Filtered and raw water	\$	Unit
Access Charge - Raw Water	368.00	Per annum

- Remove the bracketed text included for the Stormwater Management Business Strata Property charge, so that it appropriately reflects Council's application and administration of the charge as:

Stormwater Management	\$	Unit
Business strata property	25.00	Per annum

No other substantial adjustments have been made. Minor wording changes and corrections have been made to correct typing errors or for clarity and understanding.

Consistent with section 405(2) of the Act, the draft combined Delivery Program and Operational Plan includes a Statement of Revenue Policy for the 2019/2020 year. The Statement of Revenue Policy has been prepared to conform to the requirements as prescribed by the Local Government (General) Regulation 2005, detailing the rates, annual charges, interest on unpaid accounts and fees and charges to be levied by Council during the 2019/2020 year.

STRATEGIC IMPLICATIONS

The combined Delivery Program and Operational Plan is a core component of Council's Integrated Planning and Reporting framework. The draft document has been prepared in accordance with the Office of Local Government's Integrated Planning and Reporting Guidelines.

COMMUNITY STRATEGIC PLAN

The draft combined Delivery Program and Operational Plan is the document which translates the community's vision contained in Council's Community Strategic Plan into tangible actions. The activities and actions contained in the draft combined Delivery Program and Operational Plan detail the services, projects, programs and events Council will undertake in the 2019/20 year to deliver against the five strategic outcomes contained in Council's Community Strategic Plan.

FINANCIAL IMPLICATIONS

The draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020 includes the Statement of Revenue Policy (containing the annual budget and fees and charges).

LEGISLATIVE IMPLICATIONS*Local Government Act 1993*

- Section 404 – Delivery program
- Section 405 – Operational plan
- Section 406 – Integrated planning and reporting guidelines
- Section 494 – Ordinary rates must be made and levied annually
- Section 501 – For what services can a council impose an annual charge?
- Section 502 – Charges for actual use
- Section 533 – Date by which a rate or charge must be made
- Section 534 – Rate or charge to made for a specified year
- Section 536 – What criteria are relevant in determining the base amount?
- Section 537 – Form of resolution specifying base amounts of rates

Local Government (General) Regulations 2005

- Clause 201 – Annual statement of council's revenue policy
- Clause 211 – Authorisation of expenditure

ATTACHMENTS

1. **Attachment A - Deniliquin Rhinos Cricket Club Submission on the draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020**
2. **Attachment B - Draft combined Delivery Program 2018-2021 and Operational Plan 2019-2020**

From: Leanne Connor
Sent: 24 Jun 2019 08:18:29 +1000
To: ECM - T1Prod
Subject: FW: Council Submission
Attachments: Letter - Council Submission.pdf

#ECMBODY
#QAP EMAILS

Leanne Connor
Records Officer

 leanne.connor@edwardriver.nsw.gov.au
 03 5898 3005

From: Brad Todd <bradtodd@hotmail.com>
Sent: Friday, 21 June 2019 5:15 PM
To: ERC Council <council@edwardriver.nsw.gov.au>
Subject: Council Submission

Please find attached a submission for the Delivery Program 2018-21 and operation Plan 2019-20

Regards,

Bradley Todd

General Manager
Edward River Council
180 Cressy Street
Deniliquin NSW 2710



Dear Adam,

RE: Combined Delivery Program 2018-2021 and Operational Plan 2019-2020

Firstly, thanks for allowing our club to view and submit our request to be Included within the Capital Works Program of your Combined Delivery Program 2018-2021 and Operational Plan 2019-2020 that is on public display.

Deniliquin Rhinos Cricket Club
MURRAY VALLEY CRICKET ASSOCIATION

E: bradtodd@hotmail.com
F: 03 5881 7114

We would like to request that the Grant Funding acquired from the for the Changerooms to be constructed in between the memorial park number three ground and the Deniliquin Netball Association Court be included in the document.

Bradley Todd
M: 0401 174 853

Tim Hillier
M: 0427 641 791

We believe this capital project would be of a huge boost and benefit for the groups located at memorial park. It will also be a step in the right direction to help bring the Deniliquin Drivers back to memorial park.

Other benefits would include:

- Public toilets that are safe and available for use by all users of Memorial Park
- Changerooms for the Deniliquin Rhinos Cricket Club to use as well as visiting teams, rather than teams getting changed next to cars, etc in public view
- Allow teams to store equipment and personal belongings out of public access and view on game days
- Toilets and showers for players during and after games, for both Cricketers and Netballers playing in competitions and during carnivals run by various associations
- Deniliquin Netball Association would have changeroom facilities for carnivals as well as access to more toilets for their constituents
- It will allow further trials/selection games to be held in Deniliquin due to Memorial Park having access to three cricket wickets near each other (no other town has this) and changerooms on both grounds, if it were to go ahead. This would lead to further economic benefits being felt by our local small businesses from the visitors that would be spending money in town at these events.

Once again thanks for allowing us to submit a request and hopefully we get to see it included within the document. If you require any further information, please get in contact with me via the details on the right.

Thanks

Kind Regards

Bradley Todd

Bradley Todd
Deniliquin Rhino's Cricket Club
Secretary/Treasurer



Combined Delivery Program
2018-2021
and Operational Plan
2019-2020





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PART 1
WELCOME AND OVERVIEW



Message from the Mayor

This three-year Delivery Program 2018-2021 and annual Operational Plan 2019-2020 outlines Edward River Council's commitment to implementing our community's long-term vision expressed in our Community Strategic Plan, *Edward River 2030*.

The Edward River region has benefited from unprecedented levels of investment in recent years. In 2019-20, Council will continue to focus on delivering the wide range of projects and programs being funded through the Australian Government's Drought Communities Programme and Murray Darling Basin Regional Economic Diversification Program, as well as the NSW Government's Stronger Communities Fund and Stronger Country Communities Fund.

After adopting a series of long-term strategic plans for the Edward River region in 2018, including the Deniliquin Masterplan, Open Space Strategy and Economic Development Strategy, Council will move forward in implementing actions from these strategies in the 2019-20 year.

The \$1.5 million Napier Street Reconstruction, which commenced in May 2019, will be delivered in 2019-20 and be followed by a \$3.3 million revitalisation of Cressy Street and Deniliquin's riverfront, both of which were identified in the Deniliquin Public Space as important public space precincts for the Edward River community. These improvements will enhance the appeal of our public spaces, while boosting tourism and stimulating economic growth in our region.

Developing our region's economy remains a key priority for this Council, and that goal is reflected in our combined Delivery Program and Operational Plan. In 2019-20, we will host our second Major Projects Summit to encourage local suppliers and industry participation in Council's Capital Works Program and host several Business Round Tables to better understand local business concerns, issues and opportunities.

The *Visit Deni* campaign has gone from strength to strength, putting Deniliquin and the wider Edward River region on the map. In 2019-20, we will continue to invest in building the local visitor economy by developing a three-year tourism strategy, producing new promotional content for the *Visit Deni* website and releasing an updated visitor guide. Once again, Council will partner the Victorian Water Ski Association to promote the Edward River region as an ideal skiing, wakeboarding, boating and fishing destination at the 2020 Moomba Masters.

Finally, Council has committed to continuing our advocacy to both the NSW and Australian Governments on a number of issues important to the Edward River community, spanning economic development, education, health, telecommunications and water. As always, Council is ready and willing to collaborate with other levels of government to achieve strong outcomes for our community.

On behalf of my fellow Councillors, I congratulate the General Manager and staff of Edward River Council for committing to delivering the ambitious program of works set out in this combined Delivery Program and Operational Plan. We appreciate their ongoing commitment to providing high-quality services and infrastructure to our ratepayers, residents and visitors.

Cr Norm Brennan, Mayor



Message from the General Manager

This combined Delivery Program 2018-2021 and Operational Plan 2019-2020 demonstrates Edward River Council's commitment to financial sustainability and good governance.

Council's prudent financial management has ensured the organisation will continue to provide a wide range of services and programs to the Edward River community in 2019-20, while maintaining and improving the region's infrastructure. In 2019-20, Council will deliver a budget totalling \$23.7 million, investing more than \$22.3 million in capital works and returning an operating surplus of \$1.6 million.

Over the coming financial year, Council will progress the redevelopment of Deniliquin's Civic Precinct. Improvements to the Deniliquin Town Hall will see the historic building revitalised as a multi-purpose community space, while the Estates Building on Cressy Street will be restored as a new, fit-for-purpose Council Chambers.

In recent years, the NSW Government has introduced a series of reforms aimed at strengthening integrity and performance across the Local Government sector and increasing community participation in local decision-making.

In 2019-20, Council will respond to these reforms by introducing webcasting of Council meetings, allowing residents and ratepayers to closely follow Council's decision-making, and delivering a professional development program to support Councillors in maintaining the skills and knowledge necessary to perform their roles as elected representatives.

Our people are our most important asset and are central to Council achieving its ambitious plan for the Edward River community. In 2019-20, Council will

implement a leadership program and emerging leader development program, aimed at building the capabilities of the organisation's existing and emerging leaders and ensuring that our region continues to be well-served by skilled, confident and customer-focused professionals.

Over the coming year, Council will continue to deliver its Workforce Management Plan to ensure our organisation is positioned as an employer of choice. Key initiatives include implementing the organisation's Equal Employment Opportunity Management and Diversity Plan, undertaking a staff satisfaction survey to identify areas for improvement, and embedding Council's corporate values of leadership, excellence, accountability and delivery into the organisation's recruitment and performance review frameworks.

I am proud of Council's staff for their ongoing commitment to delivering high quality services and programs to the Edward River community and look forward to leading and supporting them over the 2019-20 year in making our region an even better place to live, work, visit and invest.

Adam McSwain, General Manager



OUR VISION

Through the development of Edward River Council's Community Strategic Plan, *Edward River 2030*, a community vision was developed for the Edward River region.

This combined Delivery Program 2018-2021 and Operational Plan 2019-2020 outlines the activities and actions that Council will undertake to realise this vision.



We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.

OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held in September 2020.

Following the swearing in of the nine elected Councillors in September 2017, Cr Norm Brennan and Cr Pat Fogarty were elected Mayor and Deputy Mayor, respectively, for a two-year term. The next election for the positions of Mayor and Deputy Mayor will be held in September 2019.

The *Local Government Act 1993* outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the Mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Peta Betts



Cr Norm Brennan



Cr Marg Bull



Cr Pat Fogarty



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



Adam McSwain
General Manager

Master of Business Administration, Deakin University
Master of Politics and Policy, Deakin University
Bachelor of Applied Science/Bachelor of Management, University of Ballarat
Graduate, Australian Institute of Company Directors



Trish Kirkland
Director Corporate Services

Graduate Diploma in Local Government Management, University of Technology, Sydney
Bachelor of Arts (Honours), Murdoch University
Diploma of Project Management, Australian Institute of Management



Oliver McNulty
Director Infrastructure

Chartered Engineer, Engineers Ireland
Chartered Structural Engineer, Institute of Structural Engineers
Bachelor of Science (Engineering), Trinity College, Dublin
Diploma in Structural Engineering, Dublin Institute of Technology
Certificate of Project Management, Project Management Institute
Certificate in Sustainable Construction, Institute of Structural Engineers

ROLES AND RESPONSIBILITIES

Office of the General Manager: Adam McSwain		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	Community Development Community Events Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Julie Rogers	Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	Adam McSwain	Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Trish Kirkland		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Rindayi Matienga	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance and Communications	Trish Kirkland	Corporate Communications and Media Relations Governance Integrated Planning and Reporting
Information Management	Mark Siena	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Oliver McNulty		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Mark Dalzell	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Oliver McNulty	Major Projects Delivery
Operations	Warwick Newell	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED PLANNING AND REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

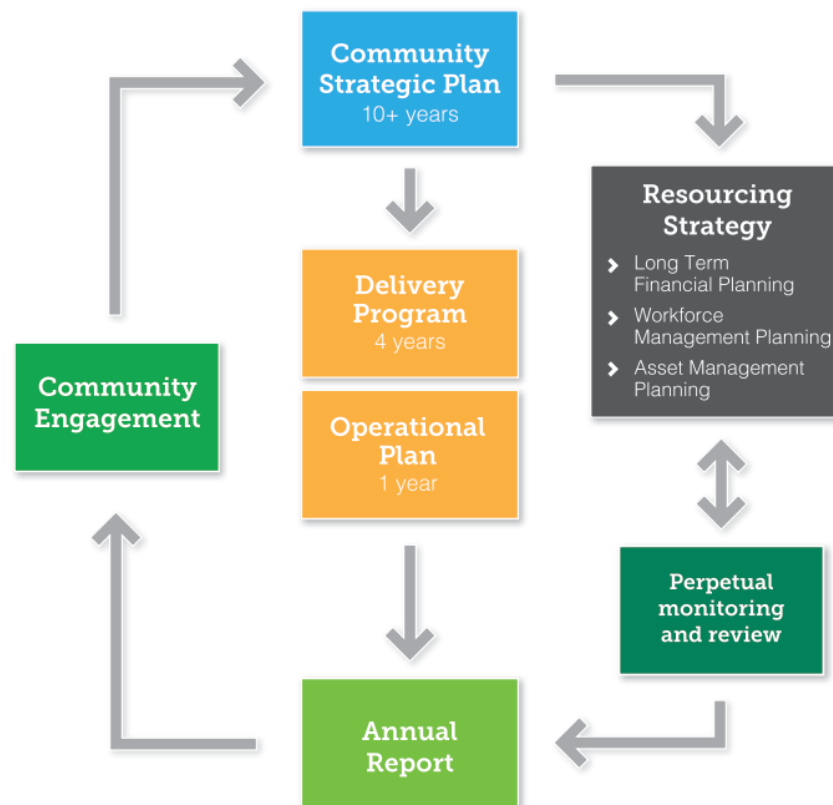
The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, *Edward River 2030*, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, *Edward River 2030* is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR
PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and implementing the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer-term budgets:

<h3>Annual Report</h3> <hr/> <p>Within five months of the end of each financial year, Council prepares an Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and <i>Government Information (Public Access) Act 2009</i>.</p>	<h3>End of Term Report</h3> <hr/> <p>Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.</p>	<h3>State of the Environment Report</h3> <hr/> <p>A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.</p>	<h3>Delivery Program and Operational Plan Progress Reports</h3> <hr/> <p>Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.</p>	<h3>Budget Review Statement</h3> <hr/> <p>Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.</p>
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YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2019-20 year is 2.7 per cent.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2019/20 rate is based on the Valuer General's July 2016 assessments.

What are rates?

Council rates can generally be described as a tax on the wealth of property owners, where their wealth is measured by the value of their land (excluding improvements such as a house). However, in NSW, it would be more accurate to say that rates are a function of a property owner's share of the total value of land within the local government area. Generally, the greater your share of total land wealth within your local government area, the higher your rates; although this depends on the type of rating system chosen by the council.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates.

Under the *Local Government Act 1993*, there are only two systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils must choose between:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in the area.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing taxes fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI).

Which rating system does Edward River Council use?

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from consolidating rating calculations or recategorising until 30 June 2020. This means that Council currently operates different rating systems depending on the location of the property. The rating system in use includes different classifications, base rates and minimum rates. Details of the rating system are in the Revenue Policy section of this document.

Council plans to review the rating system in preparation for the removal of the restriction. Any proposed changes to the rating system will involve community consultation. This work is being undertaken as a 2019-20 Operational Plan action for implementation in 2020-21.

How can changes in land value affect your rates?

Councils must set rates based on the value of each parcel of land in their area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three or four years. This will almost invariably result in fluctuations every three years in the relative share of total land wealth in the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

In years where land is not being re-valued, all rates will simply increase by the uniform percentage allowed by the NSW Government under the rate capping system. Currently the cap is 2.7 per cent and is generally in line with CPI.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.



PART 2

COMBINED DELIVERY PROGRAM AND OPERATIONAL PLAN



Responsibility Matrix

Each of the 125 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	General Manager	Adam McSwain
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Julie Rogers
Corporate Services		
DCS	Director Corporate Services	Trish Kirkland
MFIN	Manager Finance	Rindayi Matienga
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Oliver McNulty
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Warwick Newell

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the *Local Government Act 1993*, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at 180 Cressy Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan

<p>1</p> <p>A great place to live</p>	<p>1.1 Our community has access to essential services 1.2 Our community is safe, happy and healthy, both physically and mentally 1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture</p>
<p>2</p> <p>A prosperous and vibrant economy</p>	<p>2.1 Our economy is strong and diverse 2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business 2.3 Our region provides strong education, employment and training opportunities</p>
<p>3</p> <p>A valued and enhanced natural environment</p>	<p>3.1 We are committed to resource recovery and waste management 3.2 Our natural environment is protected and enhanced 3.3 We plan for the future to accommodate and facilitate sustainable growth and development</p>
<p>4</p> <p>A region with quality and sustainable infrastructure</p>	<p>4.1 Our built environment is managed, maintained and improved 4.2 Our road network is a source of pride 4.3 Our water and sewer infrastructure is efficient and fit for purpose</p>
<p>5</p> <p>A community working together to achieve its potential</p>	<p>5.1 Our community is informed and engaged 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community 5.3 Our local government is efficient, innovative and financially sustainable</p>

Outcome 1 - *A great place to live*

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture.



Delivery Program Measures		
Measure	Baseline	Target
Community satisfaction with:		
<ul style="list-style-type: none"> • Appearance of public areas 	Not currently measured	State-wide average for rural council
<ul style="list-style-type: none"> • Recreational facilities 	68 per cent	72 per cent
<ul style="list-style-type: none"> • Art centres and libraries 	Greater than 80 per cent score the library service as good or very good	Greater than 85 score the library service as good or very good
Percentage of population who are library members	35.5 per cent	37 per cent
Percentage of required food safety inspections undertaken	100 per cent	100 per cent

1.1 Our community has access to essential services				
Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
1.1.1 Communicate and engage with stakeholders to understand community needs and undertake advocacy on important issues.	1.1.1.1 Advocate for funding to support incremental improvement opportunities at the Deniliquin Airport (AVS 1).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.2 Advocate for funding to develop a Regional Agriculture Strategy (AVS 2).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.3 Advocate for funding to facilitate the development of a Retirement Living development in Deniliquin (AVS 3).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.4 Advocate for investment to redevelop or rebuild the Deniliquin Hospital (AVS 4).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.5 Advocate for improvements to the Deniliquin High School's science labs, industrial arts/ technology centre and hospitality room (AVS 5).	GM	Advocacy/ Undertaken	Office of the General Manager

1.1 Our community has access to essential services				
Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.1.1.6 Advocate Council's position on the Murray Darling Basin Plan (AVS 6).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.7 Advocate for investment to address mobile blackspots and improve mobile phone coverage in the Edward River region. (AVS 7).	GM	Advocacy/ Undertaken	Office of the General Manager
1.1.2 Provide library services that support and enhance lifelong learning.	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark/ Met	Library
	1.1.2.2 Facilitate meetings of the Central Murray Regional Library Committee.	MCED	Meetings/ =3	Library

1.2 Our community is safe, happy and healthy, both physically and mentally				
Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Contract the operations for the Deniliquin Swim Centre and Deniliquin Regional Sports and Entertainment Stadium.	MEA	Contracts/ Awarded	Engineering Services
1.2.2 Provide community halls and facilities.	1.2.1.2 Deliver the community halls and facilities maintenance program.	MOP	Maintenance program/ Developed	Engineering Services
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a Companion Animal desexing program.	MES	Program/ Delivered	Animal Control
	1.2.3.2 Promote responsible pet ownership through the delivery of four free microchipping weeks.	MES	Program/ Completed	Animal Control
	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	MES	Food premises inspected annually/ 100%	Health Services
	1.2.3.4 Undertake inspections of skin penetration operators.	MES	Operators inspected annually/ 100%	Health Services

1.2 Our community is safe, happy and healthy, both physically and mentally				
Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.2.3.5 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/ 100%	Health Services
	1.2.3.6 Participate in NSW Health arbovirus monitoring program.	MES	Program/ Completed	Health Services
	1.2.3.7 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/ =35	Building Control
1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture				
1.3.1 Develop the Edward River region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met	Major Projects Program
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered	Community Services

1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture				
Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged	Economic Development & Business
	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged	Economic Development & Business
	1.3.1.5 Support Deniliquin Business Chamber 2020 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered	Community Grants and Donations
	1.3.1.6 Host Council's annual International Women's Day Luncheon.	MCED	International Women's Day Luncheon/ Held	Community Services
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held	Civic Functions
	1.3.2.2 Support the delivery of 2020 Anzac Day commemoration services at Deniliquin and Wanganella.	GM	Commemoration services/ Held	Civic Functions
	1.3.2.3 Deliver 2020 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/Conferred	Civic Functions

Outcome 2 - A prosperous and vibrant economy

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities



Delivery Program Measures		
Measure	Baseline	Target
Visitors to Edward River region per annum	118,200	120,000
Jobs	3,778	3,800
Community satisfaction with:		
<ul style="list-style-type: none"> Economic development/tourism 	Not currently measured	State-wide average for rural council
<ul style="list-style-type: none"> Community and cultural services 	Not currently measured	State-wide average for rural council
Businesses	461	480
Visitors to Deniliquin Visitor Information Centre & Peppin Heritage Centre per annum	17,000	17,850

2.1 Our economy is strong and diverse				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture	2.1.1.1 Seek funding to develop a Regional Agriculture Strategy.	MCED	Funding/ Secured Strategy/ Commenced	Economic Development & Business
	2.1.1.2 Facilitate the sale of the former Deniliquin Council Works Depot site as an economic development opportunity.	MCED	Site/ Sold	Economic Development & Business
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Leverage Council's Major Project Pipeline to attract funding and development.	MCED	Initiatives/ =1	Economic Development & Business
	2.1.2.2 Host a Major Projects Summit to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Major Projects Summit/ Held	Economic Development & Business

2.1 Our economy is strong and diverse				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	Development applications determined within statutory timeframes/ =>80% Complying development certificates determined within statutory timeframes / =>80% Construction certificates determined within 30 days of registration/ =>80% Local activity approvals determined within 14 days of registration/ =>80%	Town Planning
	2.1.3.2 Provide Planning Certificates and sewer drainage diagrams on application.	MES	Planning Certificates issued within five days of receipt/ =>90% Sewer drainage diagrams issued within five days of receipt/ =>90%	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels/Met DestinationNSW accreditation/ Maintained	Peppin Heritage Centre Tourism
	2.2.1.2 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held/ =4	Economic & Business Development
	2.2.1.3 Provide a heritage advisory service to the community.	MES	Heritage advisory service referrals/ =>8	Community Services
	2.2.1.4 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage Projects Funded/ => \$20 000	Community Services
	2.2.1.5 Develop a three-year tourism strategy to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Strategy/ Developed	Tourism
	2.2.1.6 Develop, update and produce visitor guide, promotional footage and information on the <i>Visit Deni</i> website and social media platforms (EDS 6.6).	MCED	Marketing collateral/ Developed	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the NSW Government's Stronger Communities Fund.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.2 Deliver projects funded through the NSW Government's Stronger Country Communities Fund.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.3 Deliver projects funded through the Australian Government's Drought Communities Programme.	MCED	Funding milestones/ Met	Major Projects Program
	2.2.2.4 Deliver projects funded through the Australian Government's Murray Darling Basin Regional Economic Diversification Program.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.5 Implement Edward River Signage Strategy.	MCED	Strategy/ Developed Stage One/ Implemented	Economic Development & Business

2.3 Our region provides strong education, employment and training opportunities				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Host a series of themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Business Round Tables held/ =2	Economic & Business Development

Outcome 3 - A valued and enhanced natural environment

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plans (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development



Delivery Program Measures		
Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications	30 days for development applications
	60 days for integrated development applications	60 days for integrated development applications
Community satisfaction with:		
• Waste management	Not currently measured	State-wide average for rural council
• Planning and building permits	Not currently measured	State-wide average for rural council
• Emergency and disaster management	Not currently measured	State-wide average for rural council
• Environmental sustainability	Not currently measured	State-wide average for rural council
• Town Planning Policy	Not currently measured	State-wide average for rural council
• Ease of access to services	62	65

3.1 We are committed to resource recovery and waste management				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Develop a project plan for the delivery of kerbside recycling.	MEA	Project plan/ Developed	Engineering Services
	3.1.1.2 Develop a project plan for the delivery of food and organic waste collection.	MEA	Project plan/ Developed	Engineering Services
	3.1.1.3 Implement renewable energy projects for the Council Administration Centre, Central Murray Regional Library, Deniliquin Water Treatment Plant, Deniliquin Sewerage Treatment Plant, Peppin Heritage Centre and Works Depot buildings.	MEA	Renewable energy projects/ Completed	Capital Works Infrastructure Other
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions/ Met	Engineering Services
	3.1.2.2 Provide drumMUSTER collection services at the Deniliquin Landfill Depot.	MOP	drumMUSTER services/ Provided	Engineering Services

3.1 We are committed to resource recovery and waste management				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.1.2.3 Provide Community Recycling Centre drop-off services at both the Deniliquin Landfill Depot and Blighty Waste Disposal Depot.	MOP	Community Recycling Centre services/ Provided	Engineering Services
	3.1.2.4 Plan the expansion of the Deniliquin Waste Disposal Depot.	MEA	Construction plans/ Developed EPA approval/ Obtained Development Application/ Submitted	Engineering Services
3.2 Our natural environment is protected and enhanced				
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Boooroban, Deniliquin and Wanganella public cemeteries.	MOP	Cemeteries Management Plan/ Developed	Engineering Services
	3.2.1.2 Develop Plans of Management for NSW Government Crown Land now transitioned to Edward River Council community land.	MEA	Plans of Management/ Adopted	Engineering Services

3.2 Our natural environment is protected and enhanced				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.2.1.3 Deliver maintenance program for Council owned and managed land categorised as natural area.	MOP	Maintenance program/ Delivered	Engineering Services
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River region.	MOP	Service levels/ Met	Engineering Services
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	LEMC meetings/ Convened LEMC joint exercise/ Conducted	Engineering Services
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Prepare detailed designs and costings for the redevelopment of the former North Deniliquin Tennis Court precinct (OSS 12).	MES	Designs and costings/ Completed	Town Planning
	3.2.4.2 Prepare the public domain technical manual to support the implementation of the Deniliquin Masterplan.	MES	Manual/ Completed	Town Planning

3.2 Our natural environment is protected and enhanced				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.2.4.3 Prepare detailed designs and costings for the development of Edward River Oval (DMP 7.5).	MES	Designs and costings/ Completed	Town Planning
	3.2.4.4 Load all public toilet locations onto the National Public Toilet Map (OSS 5).	MEA	Mapped public toilet locations/ Published	Engineering Services
	3.2.4.5 Review and deliver the Rural Tree Scheme.	MOP	Scheme/ Reviewed Scheme/ Delivered	Economic & Business Development

3.3 We plan for the future to accommodate and facilitate sustainable growth and development				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
3.3.1 Manage the built environment in line with the LEP and relevant legislation.	3.3.1.1 Complete the planning proposal for the insertion of flood planning controls into the Deniliquin Local Environmental Plans 1997/2013 (FMP PM01/02).	MES	Planning proposal/ Completed	Town Planning
	3.3.1.2 Amend Planning Certificates in relation to flooding (FMP PM03).	MES	Amendments to certificates/ Completed	Town Planning
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare the Edward River Industrial Land Strategy.	MES	Strategy/ Completed	Town Planning
	3.3.2.2 Prepare the strategic planning statement as required by the <i>Environmental Planning and Assessment Act 1979</i> .	MES	Strategic planning statement/ Completed	Town Planning

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose



Delivery Program Measures		
Measure	Baseline	Target
Percentage of Capital Works Program completed per annum	70 per cent	90 per cent
Asset management maturity	Nil	Complete development of:
		<ul style="list-style-type: none"> Asset Management Plans
		<ul style="list-style-type: none"> Asset Condition Inspection Manual
Reduction in asset renewal gap	90 per cent annual expenditure on assets compared to depreciation	100 per cent annual expenditure on assets compared to depreciation
Community satisfaction with:		
<ul style="list-style-type: none"> Local streets and footpaths 	41 per cent	45 per cent

4.1 Our built environment is managed, maintained and improved				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Capital Works Program.	MOP	Capital Works Program delivered/ 90%	Capital Works Road Reconstruction and Kerb and Gutter Capital Works Roads to Recovery Capital Works Road Reseal Capital Works Road Re-sheet Capital Works Road Footpath
	4.1.1.2 Deliver Buildings Maintenance Program.	MOP	Maintenance Program/ Delivered	Engineering Services
	4.1.1.3 Develop maintenance schedules and programs for key services.	MOP	Maintenance programs and schedules/ Developed Measurement metrics/ Developed	Engineering Services

4.1 Our built environment is managed, maintained and improved				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation/ =>90%	Engineering Services
	4.1.2.2 Develop and implement asset condition assessment program.	MEA	Asset condition assessment program development/ Completed Asset condition assessment program implementation/ Commenced	Engineering Services
	4.1.2.3 Undertake asset valuations for all asset classes in accordance with project plan.	MEA	Project milestones/ Met	Engineering Services
	4.1.2.4 Implement Year One of 10-year plant replacement program.	MOP	Year One of 10-year program/ Implemented	Plant Replacement
	4.1.2.5 Develop Service Level Agreements for user groups of recreation reserves and public open spaces.	MOP	Service Level Agreements/ Developed	Engineering Services

4.2 Our road network is a source of pride				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement Year One of 10-year program of works to renew Council's road network in line with condition assessments.	MEA	Year One of 10-year program/ Implemented	Engineering Services
4.3 Our water and sewer infrastructure is efficient and fit for purpose				
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program.	MEA	Capital Works Program Delivered/ =>90%	Capital Works Infrastructure Water Capital Works Infrastructure Sewer
	4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program.	MOP	Maintenance Program/ Delivered	Engineering Services
	4.3.1.3 Review Council's Integrated Water Catchment Management Plan.	MEA	Plan/ Reviewed	Engineering Services
	4.3.1.4 Implement Telemetry Replacement Program.	MOP	Program implementation/ Commenced	Capital Works Infrastructure Water Capital Works Infrastructure Sewer
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment Plant	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government.	MEA	Project plan/ Developed	Engineering Services

Outcome 5 - *A community working together to achieve its potential*

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable



Delivery Program Measures		
Measure	Baseline	Target
Percentage of Councillors in attendance at Council meetings	80 per cent	Greater than 85 per cent
Staff turnover as a percentage of permanent staff numbers	7.8 per cent	Less than 10 per cent
Percentage of Council decisions made at meetings closed to the public	15 per cent	Less than 10 per cent
Lost time injury frequency rate	19.22 per cent	12.8 per cent
Community satisfaction with:		
• Community consultation	57 per cent	63 per cent
• Informing the community	59 per cent	65 per cent
• Decisions made in the community interest	54 per cent	60 per cent
• Value for money	43 per cent	46 per cent
• Customer service	59 per cent consider customer service good or very good	65 per cent
• Overall Council performance	56 per cent	58 per cent

5.1 Our community is informed and engaged				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	DCS	Community News page/ 24 Engagement with Council social media accounts/ Increasing Media releases produced/ 24 Biannual newsletter published/ 2	Office of the General Manager
	5.1.1.2 Review Council's website to ensure it remains accessible and provides an engaging customer experience.	DCS	Website structure/ Reviewed	Information Management
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.2.1 Implement webcasting of Council meetings to improve community accessibility and engagement.	MIM	Webcasting implemented/ 30 November	Information Management
	5.1.2.2 Finalise and implement the strategic review of Council's committee framework and community facility management model to strengthen community participation and partnerships.	DCS	Strategic Review Action Plan/ Implemented	Corporate Services

5.1 Our community is informed and engaged				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.1.2.3 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council's website three days prior to meeting	Office of the General Manager
5.2 We collaborate and pursue partnerships that achieve great outcomes for our community				
5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program/ Delivered	Community Grants and Donations
5.3 Our local government is efficient, innovative and financially sustainable				
5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long-term financial plan reviewed in line with annual budget/30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the <i>Local Government Act 1993</i> requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/31 October	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the <i>Local Government Act 1993</i> , Office of Local Government Guidelines, and Council's adopted policies.	MFIN	Report to Council/Monthly Bank Bill Swap Rate Benchmark/ Exceeded	Corporate Services
	5.3.1.4 Coordinate the review and harmonisation of Council's rating structure and development of new revenue policy for Council's Operational Plan 2020/21 in accordance with the Local Government (Council Amalgamations) Proclamation 2016.	MFIN	Review completed, rating structure determined and new revenue policy finalised/ 31 May	Corporate Services
	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes	Corporate Services
5.3.2 Deliver excellent customer service.	5.3.2.1 Develop and implement Council's Customer Service Charter.	MPCS	Charter/ Adopted Charter implementation/ Commenced Report customer request management statistics/ Quarterly	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and improve management of risk and safety.	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the <i>Local Government Act 1993</i> .	DCS	Progress reported to Council/ Quarterly	Corporate Services
	5.3.3.2 Develop the annual Operational Plan in accordance with the <i>Local Government Act 1993</i> .	DCS	Plan adopted/ 30 June	Corporate Services
	5.3.3.3 Produce and publish Council's Annual Report in accordance with the <i>Local Government Act 1993</i>	DCS	Report adopted/ 30 November	Corporate Services
	5.3.3.4 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/ Commenced	Corporate Services
	5.3.3.5 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government/ 30 September	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.6 Develop and implement Business Continuity Plan, including final Disaster Recovery Plan	DCS	Implementation milestones/ Met	Corporate Services
	5.3.3.7 Manage the Councillor Professional Development Program	DCS	Program/ Delivered	Councillor Expenses
	5.3.3.8 Review council's delegation framework and implement recommended improvements	DCS	Review/ Completed Improvements/ Commenced	Corporate Services
	5.3.3.9 Produce and submit reports of disclosures made under the Public Interest Disclosures Act	DCS	NSW Ombudsman/ July and February	Corporate Services
	5.3.3.10 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements	DCS	Annual lodgement process completed/ 30 September	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.11 Develop and implement a Privacy Management Plan in accordance with the <i>Privacy and Personal Information Protection Act 1998</i> and Office of Local Government requirements.	MIM	Plan/ Adopted Implementation/ Commenced	Information Management
	5.3.3.12 Review and publish the Council Information Guide.	MIM	Guide adopted/ 30 June	Information Management
	5.3.3.13 Produce and submit the annual government Information Public Access Report in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Annual report provided to the Information and Privacy Commissioner/ 31 October	Information Management
	5.3.3.14 Coordinate the publication of Open Access Information to the website in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Open Access Information available on the website/ Increasing	Information Management
	5.3.3.15 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Published to website/ =< every 45 days	Information Management

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.16 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held/ =>4	Corporate Services
	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	MFIN	Program/ Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly	Corporate Services
	5.3.3.18 Finalise and implement the Council's Risk Management Framework.	MPCS	Risk Management Framework/ Implemented	People and Customer Service
	5.3.3.19 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly	Engineering Services
	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Implementation progress reported to the Executive and Audit Risk and Improvement Committee/ Quarterly	Engineering Services

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/ =>4 Minutes provided to the Executive/ Quarterly	People and Customer Service
5.3.4 Identify and deliver innovative projects to improve Council's performance.	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of TechnologyOne, in accordance with approved Project Plan.	MIM	Project milestones/ Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DCS	Project milestones/ Met	Capital Works Infrastructure Other
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives/ =>2	People and Customer Service
	5.3.5.2 Implement the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Program and budget/ Prepared	People and Customer Service
	5.3.5.4 Implement organisation's corporate values into recruitment and performance review documentation and processes (WMP 2.5).	MPCS	Implementation/ Progressing	People and Customer Service
	5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program/ Developed	People and Customer Service
	5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed	People and Customer Service
	5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	MPCS	Program/ Delivered	People and Customer Service
	5.3.5.8 Consolidate to one Council depot facility.	DIN	New shedding/ Constructed Development Application/ Submitted	Engineering Services

5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.5.9 Implement the Equal Employment Opportunity Management and Diversity Plan in accordance with the <i>Local Government Act 1993</i> (WMP 2.10).	MPCS	Plan/ Implemented	People and Customer Service
	5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held/ =>2	People and Customer Service

PART 3 BUDGET



Executive Summary

Edward River Council’s annual budget forms part of the Operational Plan 2019-20, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program 2018-2021 covers a three-year period and contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2019-20 budget has been prepared using the previous year’s Long-Term Financial Plan as a base, adjusted for known variations and new demands, and will deliver a budget totalling \$23.7 million, investing \$22.3 million in capital works (\$11.5 million new works and \$10.6 million Grant Funded Major Project works carried forward) and returning an operating surplus of \$1.6 million.

The \$1.6 million operating surplus is made up of three funds:

- General \$0.4 million
- Sewer \$1.1 million
- Water \$0.1 million

Total Revenue (inclusive of capital grants)	
General fund	\$20.0 million
Water fund	\$3.1 million
Sewer fund	\$3.3 million
Consolidated funds	\$26.4 million

Total Costs	
General fund	\$19.7 million
Water fund	\$2.9 million
Sewer fund	\$2.2 million
Consolidated funds	\$24.8 million

Rates and annual charges revenue

Rating revenue increases in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2.7 per cent for 2019-20, with a projected total rates revenue of \$7.5 million.

According to IPART, "the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period."

The IPART decision is slightly higher than Council's predicted increase of 2.5 per cent.

For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 2.4 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$81,800.

Council's estimated interest investment revenue for 2019/20 is \$748,000. Over 80 per cent of Council's invested funds are restricted and not available for general expenditure. Major restrictions are:

- Water supplies fund
- Sewerage services fund
- Tip remediation
- Unexpended Merger funds
- Infrastructure replacement
- Plant replacement
- Recreation/villages
- Land development
- Employee entitlements
- Airport development
- Deposits, retentions and bonds

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;

(b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));

(c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;

(d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;

(e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.4 million is forecast to grow at 1.9 per cent. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$155,000 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5

per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2019, Council employed 107.13 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.2m. It is assumed that employee costs will grow at a rate of 2.5 per cent in the forecast period. This includes anticipated award increases and growth through salary progression.

Borrowing costs

Council currently has no loan portfolio and does not foresee the requirement for borrowings in the forecast period.

Materials and contract costs

Materials and contracts estimate for the 2019-20 has reduced from the previous year, which is attributed to having developed additional financial data (as a merged Council), for improved financial forecasting.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2019-20 are set out below:

Program	Revenue	Expenditure	Balance
Community Grants Program		\$50,000	-\$50,000
Quick Response Grants		\$10,000	-\$10,000
Annual Grants Program			
- Seniors Festival	\$1,200	\$1,200	\$0
- Youth Week	\$1,000	\$1,000	\$0
- NAIDOC Week	\$500	\$500	\$0
- International Women's Day		\$5,000	-\$5,000
- Schools Grants		\$5,000	-\$5,000
- Education Grants		\$10,000	-\$10,000
- Local Heritage Places	\$10,000	\$20,000	-\$10,000
Deniliquin Ute Muster Program			
- Ute Muster in-kind assistance		\$60,000	-\$60,000
- Ute Muster financial assistance		\$25,000	-\$25,000
Rural Tree Program		\$5,000	-\$5,000
South West Arts Program		\$14,000	-\$14,000
2019-20 Rural Doctor Program			
- Doctor Attraction Incentives		\$7,000	-\$7,000
- CWA Medical Student Placement Bush Bursary		\$3,250	-\$3,250
2019-20 Community Development Program			
- Sing Australia - Deniliquin		\$500	-\$500
- Speak Up (for Water – Southern Riverina)		\$2,000	-\$2,000
2019-20 Economic Development Program			
- Deniliquin Business Chamber - Business Excellence Awards		\$2,000	-\$2,000
	\$12,700	\$221,450	-\$208,750

Other costs

Other expenditures are set to increase by 2.4 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Council's restricted reserves are listed below, including any major transfers to and/or from those reserves for 2019/20:

	Forecast Full Year 18/19	Movement	Budget 19/20
Internal Restrictions			
Infrastructure replacement	\$3,112,631	-\$461,000	\$2,651,631
Plant replacement reserve	\$1,798,670		\$1,798,670
Recreation reserves/villages	\$1,113,000		\$1,113,000
Employee entitlements	\$692,727		\$692,727
Land Development Fund	\$400,000		\$400,000
Airport Development	\$291,447		\$291,447
Deposits, retentions and bonds	\$229,831		\$229,831
Other internal reserves	\$738,235	-\$30,000	\$708,235
Total Internal Restrictions	\$8,376,541	-\$491,000	\$7,885,541
External Restrictions			
Water supplies fund	\$8,815,972		\$8,815,972
Sewerage services fund	\$6,480,932		\$6,480,932
Tip remediation	\$1,300,000		\$1,300,000
Unexpended Merger funds	\$10,648,757	-\$10,539,000	\$109,757
Other unexpended grant funds	\$853,717		\$853,717
Library fund	\$469,511		\$469,511
Other external reserves	\$138,234		\$138,234
Total External Restrictions	\$28,707,123	-\$10,539,000	\$18,168,123
Unrestricted Funds	\$8,727,488	-\$2,022,000	\$6,375,793
Total Funds	\$45,811,152	-\$13,052,000	\$32,429,457

Capital program

The 2019-20 budget has a new capital program totalling \$11.5 million. Highlights include:

- Civic Place Precinct Revitalisation Project: \$2 million
- Annual Local Roads Renewal Programs: \$2.8 million
- Annual Regional Roads Renewal Program: \$837,000
- Water and Sewer infrastructure renewal programs: \$2.1 million
- Renewable Energy Projects for Council's operational buildings, sewer and water treatment plants: \$730,000 (for annual operating expenditure savings of \$130,000 per annum).
- Plant disposal and acquisition program: \$1 million

Details of the capital program can be found in the 2019-20 Budget Detail for each Capital Works Program.

Other initiatives

The 2019-20 operating budget provides an additional \$92,000 expenditure for the following one-off projects, programs, or funded items:

- Business development workshops: \$15,000
- Companion animal de-sexing and free microchipping program: \$20,000
- Town planning strategic planning statement: \$30,000
- Council meeting live webcasting: \$15,000
- Cadet engineer trainee program: \$12,000

Grant-Funded Major Projects Program

The NSW Government and Australian Government have provided significant funding under programs such as the Stronger Communities (NSW), Stronger Country Communities (NSW), Regional Growth Fund (Federal), and Murry Darling Diversification Funding (Federal), and Council has set out a program of Major Projects to improve facilities, urban roads, rural villages, and recreational spaces, and to produce important strategic master planning documents to guide future projects and development. Many of these projects are underway, with some projects completed in the 2018-19 financial year. The 2019-20 budget contains the forecasted continuing program of \$10.6 million.

Details of the Grant Funded Major Projects program can be found in the 2019-20 Budget Detail in the Capital Works – Grant Funded Major Project Program.

CONSOLIDATED FINANCIAL STATEMENTS 2020-2023

Whole of Council Statement of Comprehensive Income

Income Statement Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Income from Continuing Operations				
Rates and Annual Charges	12,896	13,214	13,540	13,874
User Charges and Fees	3,348	3,427	3,510	3,594
Interest & Investment Revenue	826	837	849	861
Other Revenues	575	586	598	610
Grants & Contributions for Operating Purposes	6,921	7,051	7,183	7,318
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	2,386	7,328
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	26,365	26,948	28,065	33,585
Expenses from Continuing Operations				
Employee Costs	9,218	9,448	9,683	9,924
Borrowing Costs	-	-	-	-
Materials and Contracts	3,523	3,608	3,695	3,784
Depreciation	8,610	8,650	8,650	8,650
Other Expenses	3,405	3,976	4,185	4,175
Total Expenses from Continuing Operations	24,756	25,682	26,213	26,533
Operating Result from Continuing Operations Surplus/(Deficit)	1,609	1,265	1,852	7,051
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				
	(191)	(567)	(534)	(277)

Whole of Council Statement of Financial Position

Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Current Assets				
Cash & Cash Equivalents	26,031	21,546	20,919	14,763
Investments	-	-	-	-
Receivables	2,092	2,145	2,236	2,689
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550
Total Current Assets	28,673	24,241	23,705	18,002
Non-Current Assets				
Cash & Cash Equivalents	2,892	2,394	2,324	1,640
Investments	-	-	-	-
Receivables	253	254	255	256
Infrastructure, Property, Plant & Equipment	413,277	419,599	434,744	448,312
Other	178	169	160	151
Total Non-Current Assets	416,600	422,417	437,484	450,360
Total Assets	445,273	446,658	461,189	468,362
Current Liabilities				
Payables	1,323	1,359	1,392	1,425
Borrowings	-	-	-	-
Provisions	3,162	3,241	3,322	3,405
Total Current Liabilities	4,485	4,600	4,714	4,830

Non Current Liabilities				
Payables	116	118	120	123
Borrowings	-	-	-	-
Provisions	77	79	81	83
Total Non Current Liabilities	193	197	201	206
Total Liabilities	4,678	4,797	4,915	5,036
Net Assets	440,595	441,861	456,275	463,326
Equity				
Retained Earnings	144,717	145,982	147,835	154,886
Revaluation Reserves	295,878	295,878	308,440	308,440
Total Equity	440,595	441,861	456,275	463,326

Whole of Council Statement of Cash Flows

Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	26,335	26,896	27,976	33,133
Payments - Operating Activities	(16,371)	(16,499)	(16,900)	(17,306)
Net Cash Provided by (or used in) Operating Activities	9,964	10,397	11,076	15,827
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(22,242)	(15,381)	(11,772)	(22,667)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(22,242)	(15,381)	(11,772)	(22,667)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(12,278)	(4,984)	(696)	(6,840)
Cash and Cash Equivalents at Beginning of Reporting Period	41,201	28,923	23,940	23,244
Cash and Cash Equivalents at End of Reporting Period	28,923	23,940	23,244	16,404
Total Cash, Cash Equivalents and Investments at End of Reporting Period	28,923	23,940	23,244	16,404

GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income or alternatively the Council must apply for a special rate variation to exceed this amount. From 2011-12, the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART). Under this framework a new index was established, the result for 2019-20 is a rate increase of 2.7 per cent.

General Fund Statement of Comprehensive Income

General Fund - Income Statement Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Income from Continuing Operations				
Rates and Annual Charges	8,728	8,946	9,170	9,399
User Charges and Fees	1,546	1,583	1,621	1,660
Interest & Investment Revenue	570	581	593	605
Other Revenues	575	586	598	610
Grants & Contributions for Operating Purposes	6,841	6,971	7,103	7,238
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	20,060	20,500	20,939	21,388
Expenses from Continuing Operations				
Employee Costs	8,429	8,640	8,856	9,077
Borrowing Costs	-	-	-	-
Materials and Contracts	2,861	2,933	3,006	3,081
Depreciation	7,171	7,180	7,180	7,180
Other Expenses	1,185	1,712	1,875	1,819
Total Expenses from Continuing Operations	19,646	20,464	20,917	21,158
Operating Result from Continuing Operations Surplus/(Deficit)	414	35	22	230
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes				
Surplus/(Deficit)	(1,387)	(1,797)	(1,832)	(1,646)

General Fund Statement of Financial Position

General Fund - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	17,464	12,887	12,315	10,454
Investments	-	-	-	-
Receivables	1,597	1,636	1,671	1,707
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530
Total Current Assets	19,591	15,053	14,517	12,691
Non-Current Assets				
Cash & Cash Equivalents	1,940	1,432	1,368	1,162
Investments	-	-	-	-
Receivables	198	198	198	198
Infrastructure, Property, Plant & Equipment	325,064	330,264	340,912	343,295
Other	178	169	160	151
Total Non-Current Assets	327,380	332,063	342,638	344,806
Total Assets	346,971	347,116	357,155	357,497
Current Liabilities				
Payables	1,022	1,051	1,077	1,104
Borrowings	-	-	-	-
Provisions	3,162	3,241	3,322	3,405
Other	-	-	-	-
Total Current Liabilities	4,184	4,292	4,399	4,509

Non Current Liabilities				
Payables	-	-	-	-
Borrowings	-	-	-	-
Provisions	77	79	81	83
Other	-	-	-	-
Total Non Current Liabilities	77	79	81	83
Total Liabilities	4,261	4,371	4,480	4,592
Net Assets	342,710	342,745	352,675	352,905
Equity				
Retained Earnings	124,192	124,227	124,249	124,479
Revaluation Reserves	218,518	218,518	228,426	228,426
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	342,710	342,745	352,675	352,905

General Fund Statement of Cash Flows

General Fund - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	20,040	20,459	20,903	21,351
Payments - Operating Activities	(12,637)	(12,758)	(13,079)	(13,406)
Net Cash Provided by (or used in) Operating Activities	7,404	7,702	7,823	7,945
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(19,232)	(12,787)	(8,459)	(10,013)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(19,232)	(12,787)	(8,459)	(10,013)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(11,828)	(5,086)	(635)	(2,068)
Cash and Cash Equivalents at Beginning of Reporting Period	31,233	19,405	14,319	13,684
Cash and Cash Equivalents at End of Reporting Period	19,405	14,319	13,684	11,615
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,405	14,319	13,684	11,615

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2019-20.

Water Fund Statement of Comprehensive Income

Water - Income Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,296	1,327	1,359	1,392
User Charges and Fees	1,545	1,582	1,620	1,659
Interest & Investment Revenue	143	143	143	143
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	38	38	38	38
Grants & Contributions for Capital Purposes - Cash	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,022	3,090	3,160	3,231
Expenses from Continuing Operations				
Employee Costs	620	636	651	668
Borrowing Costs	-	-	-	-
Materials and Contracts	396	404	412	420
Depreciation	744	744	744	744
Other Expenses	1,139	1,162	1,185	1,209
Total Expenses from Continuing Operations	2,899	2,946	2,993	3,041
Operating Result from Continuing Operations Surplus/(Deficit)	122	144	167	190
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				
	122	144	167	190

Water Fund Statement of Financial Position

Water - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	3,970	3,496	3,403	3,684
Investments	-	-	-	-
Receivables	236	242	248	254
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	4,216	3,748	3,661	3,948
Non-Current Assets				
Cash & Cash Equivalents	441	388	378	409
Investments	-	-	-	-
Receivables	32	32	33	34
Infrastructure, Property, Plant & Equipment	43,809	44,479	46,082	45,959
Other	-	-	-	-
Total Non-Current Assets	44,281	44,899	46,493	46,402
Total Assets	48,498	48,648	50,154	50,350
Current Liabilities				
Payables	177	181	185	189
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	177	181	185	189

Non Current Liabilities				
Payables	70	71	72	74
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	70	71	72	74
Total Liabilities	246	252	257	263
<hr/>				
Net Assets	48,251	48,396	49,897	50,087
<hr/>				
Equity				
Retained Earnings	9,053	9,198	9,365	9,555
Revaluation Reserves	39,198	39,198	40,532	40,532
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	48,251	48,396	49,897	50,087

Water Fund Statement of Cash Flows

Water - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,017	3,085	3,155	3,227
Payments - Operating Activities	(2,176)	(2,198)	(2,245)	(2,293)
Net Cash Provided by (or used in) Operating Activities	840	887	910	933
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(950)	(1,414)	(1,014)	(621)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(950)	(1,414)	(1,014)	(621)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(110)	(527)	(104)	312
Cash and Cash Equivalents at Beginning of Reporting Period	4,521	4,411	3,885	3,781
Cash and Cash Equivalents at End of Reporting Period	4,411	3,885	3,781	4,093
Total Cash, Cash Equivalents and Investments at End of Reporting Period	4,411	3,885	3,781	4,093

SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2019-20.

Sewer Fund Statement of Comprehensive Income

Sewer - Income Statement Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Income from Continuing Operations				
Rates and Annual Charges	2,872	2,941	3,012	3,084
User Charges and Fees	256	262	268	275
Interest & Investment Revenue	113	113	113	113
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	42	42	42	42
Grants & Contributions for Capital Purposes - Cash	-	-	532	5,452
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,283	3,358	3,967	8,966
Expenses from Continuing Operations				
Employee Costs	169	172	176	179
Borrowing Costs	-	-	-	-
Materials and Contracts	266	271	277	282
Depreciation	695	695	695	695
Other Expenses	1,081	1,103	1,125	1,147
Total Expenses from Continuing Operations	2,211	2,241	2,272	2,303
Operating Result from Continuing Operations Surplus/(Deficit)	1,072	1,117	1,695	6,662
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				
	1,072	1,117	1,163	1,210

Sewer Fund Statement of Financial Position

Sewer - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	5,447	6,013	6,051	1,475
Investments	-	-	-	-
Receivables	260	267	317	727
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	5,717	6,289	6,378	2,213
Non-Current Assets				
Cash & Cash Equivalents	605	668	672	164
Investments	-	-	-	-
Receivables	23	24	24	25
Infrastructure, Property, Plant & Equipment	43,491	43,976	46,900	58,239
Other	-	-	-	-
Total Non-Current Assets	44,120	44,668	47,597	58,428
Total Assets	49,836	50,957	53,975	60,641
Current Liabilities				
Payables	124	127	130	132
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	124	127	130	132

Non Current Liabilities				
Payables	46	47	48	49
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	46	47	48	49
Total Liabilities	170	174	178	181
<hr/>				
Net Assets	49,666	50,783	53,797	60,459
<hr/>				
Equity				
Retained Earnings	11,503	12,620	14,315	20,978
Revaluation Reserves	38,162	38,162	39,482	39,482
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	49,666	50,783	53,797	60,459

Sewer Fund Statement of Cash Flows

Sewer - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,278	3,352	3,918	8,556
Payments - Operating Activities	(1,558)	(1,544)	(1,575)	(1,607)
Net Cash Provided by (or used in) Operating Activities	1,720	1,808	2,342	6,949
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,115)	(1,179)	(2,300)	(12,033)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,115)	(1,179)	(2,300)	(12,033)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	605	629	43	(5,084)
Cash and Cash Equivalents at Beginning of Reporting Period	5,447	6,052	6,681	6,724
Cash and Cash Equivalents at End of Reporting Period	6,052	6,681	6,724	1,639
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,052	6,681	6,724	1,639

SERVICES PROVIDED

The net operational cost (rounded) of providing key services to the Community:

Service	Cost
Roads	\$1.4 million
Parks, Gardens & Recreation Reserves	\$1.2 million
Cemeteries	-\$38,000
Water	-\$157,000
Sewer	-\$1 million
Emergency Services	\$436,000
Building Maintenance	\$126,000
Kerb, Gutter & Footpaths	\$380,000
Saleyards	-\$26,000
Tourism & Events	\$389,000
Economic Development	\$196,000
Library Services	\$312,000
Planning & Development	\$387,000
Health	\$162,000
Building Control	\$54,000
Animal Control	\$193,000
Donations (Community Grants)	\$170,000
Finance	-\$11.2 million
ICT	\$744,000
People and Customer Service	\$690,000



DETAILED SERVICE BUDGETS (OPERATIONS)



Budget Program: Civic Functions (Ref: 1CF)			
Responsible Service: Office of the General Manager			
Civic Functions	Revenue	Expenditure	19/20 BUD Balance
Civic Promotions		\$2,714	-\$2,714
Civic Receptions - Other		\$1,000	-\$1,000
Citizenships		\$350	-\$350
Australia Day Expenses		\$9,232	-\$9,232
Street Xmas Party		\$20,000	-\$20,000
Public Events (including ANZAC day)		\$2,000	-\$2,000
Anzac Day		\$3,000	-\$3,000
Council Meeting Expenses		\$2,293	-\$2,293
Civic Functions Net Result		\$40,589	-\$40,589

Budget Program: Mayoral Expenses (Ref: 3ME)			
Responsible Service: Office of the General Manager			
Mayoral Expenses	Revenue	Expenditure	19/20 BUD Balance
Mayoral Allowance		\$38,684	-\$38,684
Mayoral Assistant		\$27,920	-\$27,920
Mayoral Travelling Expenses		\$10,000	-\$10,000
Mayoral Accommodation & Meals		\$3,000	-\$3,000
Mayoral Telephone (Mobile)		\$780	-\$780
Mayoral Sundry Expenses		\$1,950	-\$1,950
Mayoral Expenses Net Result		\$82,334	-\$82,334

Budget Program: Councillor Expenses (Ref: 3CE)			
Responsible Service: Office of the General Manager			
Councillor Expenses	Revenue	Expenditure	19/20 BUD Balance
Councillor Conference Registrations		\$10,000	-\$10,000
Councillor Fees Sec 29A		\$97,252	-\$97,252
Councillor Travelling Expenses		\$42,000	-\$42,000
Councillor Insurances		\$35,639	-\$35,639
Councillor Expenses - General		\$15,600	-\$15,600
Councillor Training		\$19,000	-\$19,000
Councillor Mobiles and iPads		\$6,240	-\$6,240
Councillor Expenses Net Result		\$225,731	-\$225,731

Budget Program: Office of the General Manager (Ref: 6GM)			
Responsible Service: Office of the General Manager			
Office of the General Manager	Revenue	Expenditure	19/20 BUD Balance
Office of GM Salaries		\$342,230	-\$342,230
Office of GM Travelling Expenses		\$7,000	-\$7,000
Office of GM - Conferences and Deputations		\$2,000	-\$2,000
Office of GM Consultancy		\$20,000	-\$20,000
Office of GM Advertising		\$50,000	-\$50,000
Office of GM Public Relations - Events, Meetings		\$2,000	-\$2,000
Office of GM - Staff Functions		\$4,000	-\$4,000
Office of GM - Accommodation Rental		\$3,500	-\$3,500
Office of GM – Vehicle Contribution		\$12,000	-\$12,000
Office of the General Manager Net Result		\$442,730	-\$442,730

Budget Program: Band Hall (Ref: 4BH)			
Responsible Service: Office of the General Manager			
Band Hall	Revenue	Expenditure	19/20 BUD Balance
Municipal Band - Income	\$3,946		\$1,500
Public Buildings - Band Hall		\$175	-\$175
Municipal Band - Expenses - Other Cultural Services		\$7,100	-\$7,100
Insurance - Band Hall and Shed		\$1,660	-\$1,660
Depreciation - Band Hall		\$7,000	-\$7,000
Band Hall Net Result	\$3,946	\$15,935	-\$14,435

Budget Program: Community Garden (Ref: 5CG)			
Responsible Service: Office of the General Manager			
Community Gardens Committee	Revenue	Expenditure	19/20 BUD Balance
Committee - Community Gardens Memberships	\$614		\$614
Committee Gardens - Repairs and Maintenance		\$500	-\$500
Community Gardens Net Result	\$614	\$500	\$114

Community Grants and Donations (Ref: 8GD)			
Responsible Service: Office of the General Manager			
Community Grants and Donations	Revenue	Expenditure	19/20 BUD Balance
Donations & Contributions General		\$50,000	-\$50,000
Donations & Contributions Deniliquin Business Chamber, Business Excellence Awards		\$2,000	-\$2,000
Donations & Contributions Sing Australia		\$500	-\$500
Donations & Contributions Speak Up		\$2,500	-\$2,500
Donations & Contributions Community Doctor Incentive		\$7,000	-\$7,000
Donations & Contributions Education Fund		\$10,000	-\$10,000
Donations & Contributions Bush Bursary		\$3,250	-\$3,250
Donations & Contributions Ute Muster In-Kind		\$60,000	-\$60,000
Donations & Contributions Ute Muster		\$25,000	-\$25,000
Quick Response Grants		\$10,000	-\$10,000
Community Grants & Donations Net Result		\$170,250	-\$170,250

Budget Program: Arts (Ref: 7AR)			
Responsible Service: Office of the General Manager			
Arts	Revenue	Expenditure	19/20 BUD Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500
Arts Net Result		\$16,500	-\$16,500

Budget Program: Economic and Business Development (Ref: 9EB)			
Responsible Service: Office of the General Manager			
Economic and Business Development	Revenue	Expenditure	19/20 BUD Balance
Small Business Month	\$10,500	\$10,500	
Other Business - Reimbursable Land Transfer	\$512		\$512
Communication Tower - Blighty		\$60	-\$60
Economic and Business Development Salaries		\$176,321	-\$176,321
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$7,303	-\$7,303
Contractors		\$1,122	-\$1,122
Rural Tree Program		\$5,000	-\$5,000
Christmas Decorations and Street Party		\$5,000	-\$5,000
Economic and Business Development Net Result	\$11,012	\$206,807	-\$195,795

Budget Program: Peppin Heritage Centre (Ref: 10PH)			
Responsible Service: Office of the General Manager			
Peppin Heritage Centre	Revenue	Expenditure	19/20 BUD Balance
Donations Received - Museums	\$10,000		\$10,000
History Books	\$307		\$307
Wages - Museums		\$54,416	-\$54,416
Cleaning Costs - Museums		\$2,982	-\$2,982
Contractors - Other Services - Museum		\$1,782	-\$1,782
Museums - Insurance Building		\$664	-\$664
Public Buildings - Peppin Heritage Centre		\$19,581	-\$19,581
Exhibition Expenses - Museum		\$9,527	-\$9,527
Water Charges - Museums		\$15,000	-\$15,000
Printing & Stationery - Museums		\$50	-\$50
Electricity (not street lighting) - Museums		\$5,500	-\$5,500
Peppin Heritage Centre Net Result	\$10,307	\$109,501	-\$84,195

Budget Program: Tourism (Ref: 12TO)			
Responsible Service: Office of the General Manager			
Tourism	Revenue	Expenditure	19/20 BUD Balance
PHC - Exhibition Sales	\$8,000		\$8,000
PHC - Shop Sales	\$50,000		\$50,000
PHC - Tour Bus Income	\$3,100		\$3,100
PHC - Bike Hire Service	\$310		\$310
PHC - Venue Hire	\$1,024		\$1,024
Promotions Levy - Contributions	\$1,000		\$1,000
Tourism Salaries		\$179,203	-\$179,203
Promotion		\$16,500	-\$16,500
Stock Purchases - Tourism		\$37,441	-\$37,441
Tourism - Postage		\$500	-\$500
Printing & Stationery		\$1,100	-\$1,100
Photocopier maintenance		\$5,000	-\$5,000
Bank Charges		\$4,900	-\$4,900
Advertising		\$30,000	-\$30,000
Tourism - Others		\$851	-\$851
Electricity		\$3,300	-\$3,300
Insurance - Tourism		\$10,888	-\$10,888
Tourism Website		\$5,000	-\$5,000
Long Paddock Contribution Hay and Murray	\$14,000	\$28,000	-\$14,000
Fish Stocking Program		\$1,800	-\$1,800
Visit Deni Campaign	\$8,000	\$50,000	-\$42,000
Depreciation - Peppin Heritage Centre		\$85,450	-\$85,450
Business Development Workshops		\$15,000	-\$15,000
Tourism Net Result	\$85,434	\$474,934	-\$389,500

Budget Program: Community Services (Ref: 13CS)			
Responsible Service: Office of the General Manager			
Community Services	Revenue	Expenditure	19/20 BUD Balance
Youth Services Grants	\$1,218		\$1,218
Seniors Week Grant	\$1,015		\$1,015
Community Miscellaneous Grants		\$500	-\$500
International Women's Day		\$5,000	-\$5,000
Seniors Week		\$1,000	-\$1,000
Grant - Seniors Broadband	\$406		\$406
Youth Week Expenses		\$1,200	-\$1,200
Contribution to Schools		\$5,000	-\$5,000
Heritage Grant Funding	\$10,000		\$10,000
Heritage Advisor	\$12,090		\$12,090
Heritage Grant Expenses		\$20,000	-\$20,000
Heritage Advisor		\$6,000	-\$6,000
Insurance Premiums - Other Cultural		\$2,656	-\$2,656
Depreciation - Other Cultural		\$4,000	-\$4,000
Community Services Net Result	\$24,729	\$45,356	-\$20,627

Budget Program: Health Services (Ref: 14HS)			
Responsible Service: Office of the General Manager			
Health Services	Revenue	Expenditure	19/20 BUD Balance
Beauticians – Health and Food Control	\$1,024		\$1,024
Food Premises - Health and Food Control	\$5,120	\$150	\$4,970
Health Salaries		\$164,497	-\$164,497
Water Quality Monitoring		\$1,250	-\$1,250
Health Motor Vehicles		\$2,500	-\$2,500
Arbovirus Monitoring Sentinel Flock	\$2,000	\$1,838	\$162
Health Services Net Result	\$8,144	\$170,235	-\$162,091

Budget Program: Library (Ref: 15LI)			
Responsible Service: Office of the General Manager			
Library	Revenue	Expenditure	19/20 BUD Balance
Library Subsidies	\$45,062		\$45,062
Local Priority Grant	\$20,000		\$20,000
a Received	\$1,000		\$1,000
Book Fines - Lost Cards	\$1,843		\$1,843
Lost Book Purchases	\$205		\$205
Photocopies - Library	\$6,349		\$6,349
Phone/Fax - Library charges	\$819		\$819
Book Reservations	\$819		\$819
Library Services - Other	\$2,253		\$2,253
Interest on Investment - Library	\$7,295		\$7,295
Murray River Contribution to Library	\$51,250		\$51,250
Murray River Council Subsidy	\$12,700		\$12,700
Edward River Council Library Contribution	\$333,950		\$333,950
Library Salaries		\$257,127	-\$257,127
Cleaning Expenses		\$19,908	-\$19,908
Public Buildings - Library		\$11,965	-\$11,965
Water Dispenser Charges - Library		\$1,500	-\$1,500
Contractors - Other Services - Public Library		\$1,122	-\$1,122
Electricity (not street lighting) - Public Library		\$17,160	-\$17,160
Administration Charge		\$21,500	-\$21,500
Library - Postage		\$2,200	-\$2,200
Library - Printing & Stationery		\$500	-\$500
Library - Office Expenses		\$938	-\$938
Library - Equipment Maintenance		\$1,000	-\$1,000
Library Stock Maintenance		\$2,800	-\$2,800
Library Advertising		\$500	-\$500
Library Insurance		\$13,942	-\$13,942
Library - Computer Software & Maintenance		\$7,030	-\$7,030
External Staff Costs - Mathoura		\$33,700	-\$33,700
Library - Fibre Cable Lease		\$3,000	-\$3,000
Rates and Water Charges -Public Library		\$2,700	-\$2,700

Depreciation - Public Library		\$61,600	-\$61,600
Library Net Result	\$483,545	\$461,193	-\$22,352

Budget Program: Animal Control (Ref: 16AC)			
Responsible Service: Office of the General Manager			
Animal Control	Revenue	Expenditure	19/20 BUD Balance
Microchipping Fees	\$2,048		\$2,048
Impounding Fees Animal Control	\$3,072		\$3,072
Fines Animal Control	\$23,552		\$23,552
Discretionary Fees Animal Control	\$768		\$768
Animal - Grant Companion Animals	\$10,000	\$500	\$9,500
Impounded Car Fees Animal Control	\$512		\$512
Wanganella Common Rental	\$3,072		\$3,072
Animal Control Wages		\$133,563	\$750
Ranger Wages		\$47,292	-\$47,292
Animal Control Expenses		\$13,531	-\$13,531
Animal Control Pound Expenses		\$9,395	-\$9,395
Animal Control Insurance		\$664	-\$664
Animal Control Contractors		\$5,800	-\$5,800
Animal Control Fines Expenses		\$3,400	-\$3,400
Animal Control Legal Expenses		\$2,000	-\$2,000
Abandoned Vehicles		\$355	-\$355
Desexing Program	\$1,546		\$1,546
Depreciation: Pound		\$950	-\$950
Free Microchipping		\$6,000	-\$6,000
Desexing Program		\$14,000	-\$14,000
Animal Control Net Result	\$44,570	\$237,700	-\$193,130

Budget Program: Town Planning (Ref: 17TP)			
Responsible Service: Office of the General Manager			
Town Planning	Revenue	Expenditure	19/20 BUD Balance
TP Document Fees	\$2,048		\$2,048
TP LSL Commission	\$600		\$600
TP Subdivision Certificate	\$1,024		\$1,024
TP Construction Certificates	\$101,376		\$101,376
TP Occupation Certificates	\$10,240		\$10,240
TP Regulatory & Statutory Fees	\$307		\$307
TP Inspection Fees	\$28,672		\$28,672
TP DA Advertising	\$6,144		\$6,144
TP Re-Zoning Fees	\$5,120		\$5,120
S149 Certificate Fees	\$5,120		\$5,120
TP Construction Certificates Internal	\$1,000		\$1,000
Commission Long Service Levy	\$500		\$500
Town Planning Salaries		\$396,803	-\$396,803
Town Planning Office Expenses		\$500	-\$500
TP Motor Vehicles		\$4,500	-\$4,500
TP Plan First Fees		\$5,000	-\$5,000
TP Consultancy Fees		\$10,000	-\$10,000
TP Legal Expenses		\$10,000	-\$10,000
TP Advertising		\$12,000	-\$12,000
LEP Development		\$40,238	-\$40,238
Strategic Planning Statement		\$30,000	-\$30,000
Strategic Planning Contribution RAMJO		\$40,000	-\$40,000
Town Planning Net Result	\$162,151	\$549,041	-\$386,889

Budget Program: Building Control (Ref: 11BC)			
Responsible Service: Office of the General Manager			
Building Control	Revenue	Expenditure	19/20 BUD Balance
Swimming Pool Inspections	\$5,253		\$5,253
Swimming Pool Registrations	\$102		\$102
Swimming Pool Resuscitation Charts	\$410		\$410
Swimming pool registration fees	\$500		\$500
Wages - Building Control		\$57,366	-\$57,366
TP Building Control		\$2,500	-\$2,500
Building Control Tradies Night		\$500	-\$500
Building Control Net Result	\$6,265	\$60,366	-\$54,101

Budget Program: Corporate Services (Ref: 18CS)			
Responsible Service: Corporate Services			
Corporate Services	Revenue	Expenditure	19/20 BUD Balance
Financial Assistance Grant	\$3,906,636		\$3,906,636
Residential Rates	\$3,061,363		\$3,061,363
Rural Rates	\$558,996		\$558,996
Farmland Rates	\$2,772,737		\$2,772,737
Business Rates	\$1,050,374		\$1,050,374
Mixed Development Rates	\$30,331		\$30,331
Pensioner Rebates		\$151,400	-\$151,400
Extra Charges Raised	\$72,900		\$72,900
Section 603 Certificates	\$24,970		\$24,970
Pensioner Rate Subsidy	\$80,900		\$80,900
Interest on Overdue Rates - General Fund	\$55,680		\$55,680
Interest on Investments	\$301,598		\$301,598
Interest Received - Bank Account	\$12,420		\$12,420
Credit Card Charges	\$3,100		\$3,100
CS Other Income	\$15,000		\$15,000
Workers Compensation Reimbursement	\$10,297		\$10,297
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,024		\$1,024
Corporate Services Salaries		\$973,675	-\$973,675
Fringe Benefits Tax		\$55,000	-\$55,000
CS Travelling Expenses		\$9,000	-\$9,000
CS Consultants		\$55,000	-\$55,000
Corporate Services Support Recovery		-\$1,292,610	\$1,292,610
CS Printing & Stationery		\$25,200	-\$25,200
CS Binding & Destroying Records		\$2,000	-\$2,000
CS Postage & Freight		\$37,500	-\$37,500
CS Security Services		\$4,693	-\$4,693
CS Valuation Fees		\$45,000	-\$45,000
CS Office Expenses		\$4,000	-\$4,000
CS Water Charges		\$2,000	-\$2,000

Water and Sewer Dividend	\$165,000		
CS Financials Expenses		\$50,000	-\$50,000
CS Electricity		\$56,650	-\$56,650
Insurance Claims Expenses		\$2,325	-\$2,325
Insurance Public Liability & Prof. Indemnity		\$286,348	-\$286,348
Insurance - Fidelity/ Crime		\$9,945	-\$9,945
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$2,500	-\$2,500
Insurance Personal Accident		\$2,740	-\$2,740
Insurance - Journey Injury		\$2,250	-\$2,250
Bad Debt Write Off		\$60,000	-\$60,000
CS Audit Fees		\$74,000	-\$74,000
CS Legal Expenses		\$25,000	-\$25,000
CS Legal Fees Rate Recovery		\$79,000	-\$79,000
Internal Audit		\$24,000	-\$24,000
Minor Furniture		\$2,000	-\$2,000
Subscriptions and Memberships		\$96,880	-\$96,880
Bank Charges	\$1,000	\$36,000	-\$35,000
Depreciation Office Equipment		\$131,000	-\$131,000
Depreciation Furniture & Fittings		\$28,000	-\$28,000
Amortisation - Software		\$196,000	-\$196,000
Corporate Services Net Result	\$12,163,326	\$1,246,495	\$10,916,831

Budget Program: Information Management (Ref: 19IM)			
Responsible Service: Corporate Services			
Information Management	Revenue	Expenditure	19/20 BUD Balance
IT Salaries		\$378,949	-\$378,949
IT Travel		\$1,500	-\$1,500
IT Telephone		\$28,980	-\$28,980
IT GIS Consultancy		\$2,000	-\$2,000
Computer Hardware		\$10,000	-\$10,000
Computer Software		\$228,509	-\$288,509
Computer Maintenance		\$50,000	-\$50,000
Office Equipment Maintenance		\$2,500	-\$2,500
IT Website Maintenance		\$30,724	-\$30,724
IT Support Recovery	\$178,000		178,000
IT Technology One Consultants		\$52,800	-\$52,800
Tech 1 Expenses		\$121,049	-\$121,049
Council Live Streaming		\$15,000	-\$15,000
Information Management Net Result	\$178,000	\$922,011	-\$744,011

Budget Program: People and Customer Service (Ref: 21PC)			
Responsible Service: Corporate Services			
People and Customer Service	Revenue	Expenditure	19/20 BUD Balance
Insurance Rebate - Mutual Performance	\$13,000		\$13,000
HR - Traineeship Subsidy	\$8,000		\$8,000
Recruitment costs		\$20,000	-\$20,000
HR Salaries		\$520,414	-\$520,414
Global Training Bucket (all staff)		\$152,000	-\$152,000
HR Uniforms		\$13,200	-\$13,200
HR Medicals		\$7,620	-\$7,620
HR Staff EAP		\$1,500	-\$1,500
Staff Health Incentives		\$5,538	-\$5,538
HR - Interview Reimbursement		\$1,000	-\$1,000
HR – Internal Recoveries	\$13,000		\$13,000
HR Service Awards		\$1,450	-\$1,450
HR Staff Awards		\$400	-\$400
Committee - Consultative		\$1,000	-\$1,000
People & Customer Service Net Result	\$34,000	\$724,122	-\$690,122

Budget Program: Support Services (Ref: 20SS)			
Responsible Service: Corporate Services			
Support Services	Revenue	Expenditure	19/20 BUD Balance
Cleaning Salaries		\$42,560	-\$42,560
Civic Centre Cleaning Expenses		\$12,980	-\$12,980
Call Centre Expenses		\$13,574	-\$13,574
Support Services Net Result		\$403,063	-\$403,063

Budget Program: Emergency Services (Ref: 22ES)			
Responsible Service: Infrastructure			
	Revenue	Expenditure	19/20 BUD Balance
Rural Fire Service			
RFS Operating Grant Funding	\$177,495		\$177,495
RFS Hazard Reduction	\$31,668		\$31,668
RFS Capital Funding - FCC Construction		\$4,840	-\$4,840
NSW RFS Contribution		\$292,660	-\$292,660
Fire & Rescue NSW Contribution		\$57,248	-\$57,248
RFS Contracts and Services Fire Hazard Reduction		\$31,800	-\$31,800
RFS Vehicles Repairs & Maintenance		\$151,300	-\$151,300
RFS Fire Stations Maintenance		\$286	-\$286
RFS Training & Development Brigades		\$929	-\$929
RFS Non-Reimbursable Rent		\$24,700	-\$24,700
RFS Non-Reimbursable Printing & Stationery		\$3,100	-\$3,100
RFS Non-Reimbursable Office Costs		\$11,000	-\$11,000
RFS Non-Reimbursable Catering		\$10,000	-\$10,000
Strategic Fire Breaks		\$18,603	-\$18,603
Hazard Reduction Reimbursable		\$1,255	-\$1,255
Depreciation Rural Fire Service		\$150	-\$150
Sub-Total	\$209,163	\$608,051	-\$398,888
SES Contribution			
Emergency Services Insurance		\$7,967	-\$7,967
SES Contribution		\$13,922	-\$13,922
Deniliquin Rescue Association		\$3,000	-\$3,000
Water Charges		\$1,000	-\$1,000
Depreciation - Emergency Services Buildings		\$11,000	-\$11,000
Sub-Total		\$36,889	-\$36,899
Emergency Services Net Result	\$209,163	\$644,940	-\$435,777

Budget Program: Engineering Services (Ref: 23ES)			
Responsible Service: Infrastructure			
Engineering Services	Revenue	Expenditure	19/20 BUD Balance
Engineering Admin Salaries		\$1,335,570	-\$1,335,570
Engineering Admin Travelling Expenses		\$2,000	-\$2,000
Engineering Admin Accommodation Expenses		\$1,500	-\$1,500
Engineering Admin OH & S Expenses		\$1,882	-\$1,882
Engineering Admin Workers Compensation		\$916	-\$916
Engineering Admin Vehicles		\$12,000	-\$12,000
Engineering Admin Support Recovery	\$481,000		\$481,000
Engineering Admin Office Expenses		\$2,000	-\$2,000
Engineering Admin Consultancy Fees		\$37,006	-\$37,006
Engineering Admin Office Equipment R & M		\$500	-\$500
Engineering Admin GIS Software		\$30,000	-\$30,000
Asset Management		\$596	-\$596
Depreciation - Land Improvements		\$79,000	-\$79,000
Engineering Services Net Result	\$481,000	\$1,502,970	-\$1,021,970

Works Depot	Revenue	Expenditure	19/20 BUD Balance
Works Depot Salaries		\$145,967	-\$145,967
Works Depot Photocopier Lease		\$1,500	-\$1,500
Works Depot Insurance		\$12,614	-\$12,614
Works Depot Insurance		\$7,000	-\$7,000
Works Depot Printing & Stationery		\$1,800	-\$1,800
Works Depot Electricity		\$11,440	-\$11,440
Works Depot Buildings		\$55,118	-\$55,118
Works Depot Support Recovery	\$51,300		\$51,300
Works Depot IT Software and Equipment		\$719	-\$719
Works Depot Repairs and Maintenance		\$1,284	-\$1,284
Works Depot Cleaning		\$5,700	-\$5,700
Works Depot Meetings - Public/ Civil Works		\$55,475	-\$55,475
Depreciation - Buildings		\$41,800	-\$41,800
Works Depot Net Result	\$51,300	\$340,417	-\$289,117

Plant/Fleet Department	Revenue	Expenditure	19/20 BUD Balance
Proceeds from Sale of Assets		\$35	-\$35
Plant - Trade Ins/ Disposals	\$215,178		\$215,178
Fuel Rebate	\$96,000		\$96,000
Plant - Vehicle Lease Revenue	\$5,325		\$5,325
Plant Expenses		\$1,421,649	-\$1,421,649
Plant Depreciation		\$1,183,000	-\$1,183,000
Plant Hire Income	\$2,503,359		\$2,503,359
Plant/Fleet Department Net Result	\$2,819,861	\$2,604,684	\$215,178

Noxious Weeds	Revenue	Expenditure	19/20 BUD Balance
Noxious Weeds Project	\$50,000	\$287,020	-\$237,020
Noxious Weeds Net Result	\$50,000	\$287,020	-\$237,020

Waste Management	Revenue	Expenditure	19/20 BUD Balance
Domestic Waste Pensioner Subsidies	\$28,700	\$51,500	-\$22,800
Domestic Waste Business Rates	\$150,000		\$150,000
Domestic Waste Residential Rates	\$1,214,700		\$1,214,700
Domestic Waste Vacant Land Rates	\$11,366		\$11,366
Interest Received on Overdue Rates	\$5,000		\$5,000
Domestic Waste Interest on Investments	\$22,850		\$22,850
Domestic Waste Tip Shop	\$2,730		\$2,730
Domestic Waste Other Income	\$512		\$512
Domestic Waste Commercial Waste Collection	\$93,700		\$93,700
Domestic Waste Recycling Income	\$6,300		\$6,300
Drummuster fees	\$512		\$512
Domestic Waste Landfill Maintenance		\$320,920	-\$320,920
Domestic Waste Contractors		\$738	-\$738
Domestic Waste Tip Shop		\$8,254	-\$8,254
Domestic Waste Garbage Collection		\$148,701	-\$148,701
Domestic Waste Electricity		\$2,200	-\$2,200
Domestic Waste Garbage Bin Maintenance		\$17,315	-\$17,315

Domestic Waste Insurance		\$2,656	-\$2,656
Domestic Waste Administration		\$327,010	\$327,010
Domestic Waste Recycling Expenses		\$34,146	-\$34,146
Domestic Waste Contractor Expenses		\$384	-\$384
Domestic Waste Illegal Dumping		\$818	-\$818
Depreciation - Buildings		\$11,600	-\$11,600
Depreciation - Asset Remediation Works		\$48,000	-\$48,000
Waste Management Net Result		\$1,536,370	\$974,2453
			\$562,128

Cemeteries	Revenue	Expenditure	19/20 BUD Balance
Cemeteries Burials	\$114,500		\$114,500
Public Cemeteries Rates and Water		\$5,000	-\$5,000
Public Cemeteries Lawn Cemetery		\$48,943	-\$48,943
Public Cemeteries General Expenses		\$20,833	-\$20,833
Public Cemeteries Insurance		\$159	-\$159
Public Cemeteries Electricity		\$3,432	-\$3,432
Public Cemeteries Rural		\$395	-\$395
Public Toilet Maintenance		\$5,683	-\$5,683
Depreciation - Buildings		\$800	-\$800
Depreciation - Other structures		\$1,430	-\$1,430
Cemeteries Net Result	\$114,500	\$86,675	\$37,825

Environmental Protection	Revenue	Expenditure	19/20 BUD Balance
Stormwater Charges	\$80,896		\$80,896
Levee Bank Shed Insurance		\$1,328	-\$1,328
Levee Bank Maintenance		\$2,336	-\$2,336
Environmental Protection Net Result	\$80,896	\$3,664	\$77,232

Urban Drainage	Revenue	Expenditure	19/20 BUD Balance
Urban Stormwater Drainage Pipes & Pits		\$46,664	-\$46,664
Urban Stormwater Drainage Litter Traps		\$5,020	-\$5,020
Urban Stormwater Drainage Culverts		\$37,122	-\$37,122
Urban Stormwater Drainage Surface Drains		\$19,061	-\$19,061
Depreciation - Infrastructure Drainage		\$378,000	-\$378,000
Urban Drainage Net Result		\$485,867	-\$485,867

Public Conveniences	Revenue	Expenditure	19/20 BUD Balance
Public Toilet Upgrade			
Public Conveniences Nth Deni Playground Toilets			
Public Conveniences Insurance		\$9,295	-\$9,295
Public Conveniences Net Result		\$9,295	-\$9,295

Civic Centre	Revenue	Expenditure	19/20 BUD Balance
Civic Centre Insurance		\$23,811	-\$23,811
Depreciation – Civic Buildings		\$52,500	-\$52,500
Civic Centre Net Result		\$76,311	-\$76,311

Other Council Buildings	Revenue	Expenditure	19/20 BUD Balance
Council Buildings Maintenance		\$126,100	-\$26,100
Council Buildings Water Charges		\$700	-\$700
Other Council Buildings Insurance		\$5,311	-\$5,311
Other Council Buildings Minor Equipment		\$2,000	-\$2,000
Depreciation - Housing		\$3,500	-\$3,500
Depreciation - Old Estates Building		\$26,200	-\$26,200
Depreciation - Other Council Buildings		\$28,500	-\$28,500
Depreciation - Conargo Building		\$20,000	-\$20,000
Other Council Buildings Net Result		\$212,311	-\$212,311

Parks & Gardens	Revenue	Expenditure	19/20 BUD Balance
Other Income - Parks & Gardens (Lakes)	\$2,150		\$2,150
Council Properties Hire Fees - Memorial Park	\$7,373		\$7,373
Parks & Gardens - Island Sanctuary		\$9,853	-\$9,853
Parks & Gardens - Waring Gardens		\$77,167	-\$77,167
Parks & Gardens - CBD Area		\$78,120	-\$78,120
Parks & Gardens - Scott Park		\$14,707	-\$14,707
Parks & Gardens - Other Parks/ Reserves		\$115,129	-\$115,129
Parks & Gardens - Beach to Beach		\$8,879	-\$8,879
Water Charges - Parks		\$10,000	-\$10,000
Street Trees		\$117,433	-\$117,433
Donations Tree Planting		\$10,000	-\$10,000
Insurance - Parks & Gardens		\$3,320	-\$3,320
Electricity		\$25,740	-\$25,740
Rates Parks & Gardens		\$1,500	-\$1,500
Depreciation - Parks & Gardens (Lakes)		\$69,000	-\$69,000
Depreciation - Waring Gardens Buildings		\$4,950	-\$4,950
Depreciation - McLeans Beach Buildings		\$1,950	-\$1,950
Depreciation - Other Parks		\$141,460	-\$141,460
Parks & Gardens Net Result	\$9,523	\$689,207	-\$679,684

Sporting Grounds	Revenue	Expenditure	19/20 BUD Balance
Sports Grounds - Edward River Oval		\$8,281	-\$8,281
Sports Grounds - Hardinge Street Oval		\$16,279	-\$16,279
Sports Grounds - Memorial Park		\$47,840	-\$47,840
Sports Grounds - Rotary Park	\$1,000	\$25,217	-\$20,302
Depreciation - Sporting Grounds		\$83,000	-\$83,000
Sporting Grounds Net Result	\$1,000	\$180,617	-\$179,617

Public Halls	Revenue	Expenditure	19/20 BUD Balance
Council Properties Hire Fees- Multi Arts	\$1,024		\$1,024
Public Buildings - Pretty Pine Cottage		\$1,062	-\$1,062
Public Buildings - Conargo Church		\$664	-\$664
Booorooban Hall Maintenance		\$7,178	-\$7,178
Mayrung Hall Maintenance		\$4,966	-\$4,966
Wanganella Hall Maintenance		\$7,173	-\$7,173
Public Halls Casual Hirers Insurance		\$2,836	-\$2,836
Depreciation - Public Halls		\$105,100	-\$105,100
Depreciation - Town Hall		\$54,900	-\$54,900
Public Halls Net Result	\$1,024	\$183,879	-\$182,855

Town Hall	Revenue	Expenditure	19/20 BUD Balance
Blighty Rec Reserve - Cleaning Contribution	\$2,150		\$2,150
Public Buildings - Town Hall		\$4,275	-\$4,275
Electricity (not street lighting) - Town Hall - Public Hall		\$2,310	-\$2,310
Rates – Town Hall – Public Halls		\$1,600	-\$1,600
Public Buildings - APRA Licence for Halls		\$1,900	-\$1,900
Town Hall Net Result	\$2,150	\$10,085	-\$7,934

Multi Arts Centre	Revenue	Expenditure	19/20 BUD Balance
Insurance - Multi Arts Centre		\$9,294	-\$9,294
Depreciation - Multi Arts Centre		\$36,000	-\$36,000
Multi Arts Centre Net Result		\$45,294	-\$45,294

Swimming Pool	Revenue	Expenditure	19/20 BUD Balance
Public Buildings - Swimming Centre		\$54,081	-\$54,081
Contractors - Other Services - Swimming Centre		\$2,400	-\$2,400
Operating Leases - Swimming Centre		\$265,219	-\$265,219
Insurance - Swimming Pool		\$8,631	-\$8,631
Gas & Chemicals - Swimming Pool		\$37,080	-\$37,080
Swimming Pool Electricity		\$7,000	-\$7,000
Water Charges – Swimming Pool		\$10,000	-\$10,000
Depreciation - Swimming Centre		\$107,200	-\$107,200
Swimming Pool Net Result		\$492,910	-\$492,910

Other Sport & Recreation	Revenue	Expenditure	19/20 BUD Balance
Rates & Water Charges		\$8,000	-\$8,000
Insurance Premiums - Sporting Grounds		\$11,153	-\$11,153
Electricity (not street lighting) - Sporting Gro		\$5,500	-\$5,500
Blighty Recreation Reserve/Hall		\$8,896	-\$8,896
Conargo Recreation Reserve/Hall		\$15,113	-\$15,113
Pretty Pine Recreation Reserve/Hall		\$2,764	-\$2,764
Mayrung Recreation Reserve		\$2,778	-\$2,778
Wanganella Public Reserve		\$531	-\$531
Blighty 20 Million Trees (Grant Funded)		\$567	-\$567
Depreciation - Memorial Park Buildings		\$58,900	-\$58,900
Depreciation - Rams Football Oval Buildings		\$39,800	-\$39,800
Depreciation - Rotary Park Buildings		\$87,600	-\$87,600
Depreciation - Scott Park Buildings		\$2,400	-\$2,400
Other Sport & Recreation Net Result		\$244,002	-\$244,002

Sports Stadium	Revenue	Expenditure	19/20 BUD Balance
Sports Stadium - Repairs & Maintenance		\$7,717	-\$7,717
Operating Leases - Sports Stadium		\$26,612	-\$26,612
Insurance - Sports Stadium		\$15,270	-\$15,270
Sports Stadium - Security Services		\$384	-\$384
Sports Stadium Net Result		\$49,983	-\$49,983

Estates Building	Revenue	Expenditure	19/20 BUD Balance
Insurance Premiums - Other Business Undertakings		\$1,328	-\$1,328
Electricity - Estates Building		\$2,750	-\$2,750
Rates - Other Business Undertakings		\$1,992	-\$1,992
Estates Building Net Result		\$6,070	-\$6,070

Old Tourism Office	Revenue	Expenditure	19/20 BUD Balance
Depreciation - Ex Tourism Centre		\$4,800	-\$4,800
Old Tourism Office Net Result		\$4,800	-\$4,800

Medical Centre	Revenue	Expenditure	19/20 BUD Balance
Medical Centre Rental	\$107,400		\$107,400
Insurance - Medical Centre		\$5,311	-\$5,311
Medical Centre - Repairs and Maintenance		\$268	-\$268
Depreciation - Medical Practice		\$33,500	-\$33,500
Medical Centre Net Result	\$107,400	\$39,079	\$68,321

Private Works	Revenue	Expenditure	19/20 BUD Balance
Private Works	\$160,000		\$160,000
Private Works Expenses		\$126,932	-\$126,932
Private Works Net Result	\$160,000	\$126,932	\$33,068

Crossing Café	Revenue	Expenditure	19/20 BUD Balance
Crossing Café	\$36,400		\$36,400
Insurance Premiums Crossing Café		\$4,714	-\$4,714
Crossing Café Net Result	\$36,400	\$4,714	\$31,686

Hot Fire Training Centre	Revenue	Expenditure	19/20 BUD Balance
Insurance Premiums Hot Fire Training		\$266	-\$266
Hot Fire Training Centre Net Result		\$266	-\$266

Caravan Park	Revenue	Expenditure	19/20 BUD Balance
Caravan Park - Rental Income	\$75,776		\$75,776
Depreciation - Caravan Park		\$29,800	-\$29,800
Caravan Park Net Result	\$75,776	\$29,800	\$45,976

Stock Marketing Centre	Revenue	Expenditure	19/20 BUD Balance
Stock Marketing Centre	\$20,800		\$20,800
Truck Wash	\$80,300		\$80,300
Stock Marketing Centre Maintenance		\$488	-\$488
Stock Marketing Centre - Contractors		\$100	-\$100
Stock Marketing Centre - Truck wash		\$31,788	-\$31,788
Stock Marketing Centre – Water Charges		\$12,000	-\$12,000
Stock Marketing Centre - Electricity		\$7,700	-\$7,700
Stock Marketing Centre - Stock Pit		\$193	-\$193
Stock Marketing Centre - Insurance		\$1,328	-\$1,328
Stock Marketing Centre - Security		\$1,323	-\$1,323
Depreciation - Stock Marketing Centre		\$16,800	-\$16,800
Depreciation - Truck wash		\$3,110	-\$3,110
Stock Marketing Centre Net Result	\$101,100	\$74,830	\$26,270

Council Properties - Rentals	Revenue	Expenditure	19/20 BUD Balance
Property Rental - House 81 Hunter Street	\$8,100		\$8,100
Lawson Syphon Road Reserve	\$184		\$184
Part of Lagoon Street - Shell Australia	\$1,100		\$1,100
Properties - Rental Fees	\$3,174		\$3,174
Caruso Annual Lease next to Ethanol Plant	\$1,761		\$1,761
Radio Tower Rental - Essential Energy	\$12,549		\$12,549
Radio Tower Rental - State Water	\$3,174		\$3,174
Radio Tower - Optus	\$5,222		\$5,222
Road Reserve - Conargo	\$20,700		\$20,700
Conargo/Wanganella Vacant Land	\$4,332		\$4,332
Office Rental - Former Conargo Shire Offices	\$10,200		\$10,200
Hunter St Property - Maintenance		\$195	-\$195
Hunter St Property - Insurance		\$1,036	-\$1,036
Council Property - Water		\$500	\$500
Depreciation - Hunter St Residence		\$200	-\$200
Council Properties - Rentals Net Result	\$70,497	\$1,931	\$68,567

On Costs	Revenue	Expenditure	19/20 BUD Balance
On cost - Expenditure		\$1,017,286	-\$1,017,286
On cost - Net Result		\$1,017,286	-\$1,017,286

Murray Valley Industrial Park	Revenue	Expenditure	19/20 BUD Balance
Farmhouse Rent	\$25,080		\$25,080
Farmhouse Insurance		\$1,328	-\$1,328
Farmhouse Repairs & Maintenance		\$8,365	-\$8,365
Murray Valley Industrial Park Insurance		\$2,324	-\$2,324
Murray Valley Industrial Park Site Maintenance		\$16,429	-\$16,429
Murray Valley Industrial Park Licenses		\$500	-\$500
Depreciation - Murray Valley Industrial Park		\$16,900	-\$16,900
Murray Valley Industry Park Net Result	\$25,080	\$45,846	-\$20,766

Roads Administration	Revenue	Expenditure	19/20 BUD Balance
ACRD Revenue	\$1,526,460		\$1,526,460
Depreciation - Other Road Infrastructure		\$3,342,200	-\$3,342,200
Roads Administration Net Result	\$1,526,460	\$3,342,200	-\$1,815,740

Urban Roads	Revenue	Expenditure	19/20 BUD Balance
Urban Sealed Roads - Maintenance		\$139,803	-\$139,803
Urban Sealed Roads - Inspections		\$16,627	-\$16,627
Urban Sealed Roads - Pavement		\$35,000	-\$35,000
Urban Sealed Roads - Kerb & Gutter		\$35,398	-\$35,398
Urban Sealed Roads - Roadside Environment		\$45	-\$45
Urban Sealed Roads - Street Sweeping		\$101,283	-\$101,283
Internal Roads - Unsealed		\$181	-\$181
Urban Unsealed Roads - Maintenance		\$49,721	-\$49,721
Urban Unsealed Roads - Signs		\$1,271	-\$1,271
Urban Roads - Urban Sealed Net Result		\$379,328	-\$379,328

Regional Roads	Revenue	Expenditure	19/20 BUD Balance
Regional Roads Block Grant	\$1,091,328		\$1,091,328
Regional Roads Block Grant - Supplementary	\$116,522		\$116,522
Regional Roads – Repair	\$237,205		\$237,205
Regional Roads - Conargo Road		\$261,188	-\$261,188
Regional Roads - Barham Road		\$27,354	-\$27,354
Regional Roads - Wakool Road		\$10,314	-\$10,314
Regional Roads - Pretty Pine Road		\$110,180	-\$110,180
Regional Roads - Maude Road		\$71,991	-\$71,991
Regional Roads - Sealed Urban Net Result	\$1,445,055	\$481,028	\$964,027

Rural Roads - Sealed	Revenue	Expenditure	19/20 BUD Balance
Local Roads - Sealed Rural Maintenance		\$247,716	-\$247,716
Local Rd Unsealed Rural Maintenance		\$574,303	-\$574,303
Rural Roads - Sealed Net Result		\$822,019	-\$822,019

RMCC - State Roads	Revenue	Expenditure	19/20 BUD Balance
RMS Routine Works	\$275,866		\$275,866
State Roads - RMCC		\$264	-\$264
RMCC Routine Works		\$140,888	-\$140,888
RMCC Ordered Works		\$160,000	-\$160,000
RMCC Inspections		\$7,566	-\$7,566
RMCC - State Roads Net Result	\$275,866	\$308,718	-\$32,852

State Roads - Ordered Works	Revenue	Expenditure	19/20 BUD Balance
RMS Ordered Works	\$70,656		\$70,656
State Roads - Ordered Works Net Result	\$70,656		\$70,656

Kerb & Gutter	Revenue	Expenditure	19/20 BUD Balance
Kerb & Gutter Maintenance		\$50,000	-\$50,000
Kerb & Gutter Net Result		\$50,000	-\$50,000

Road Safety	Revenue	Expenditure	19/20 BUD Balance
Road Safety Officer Expenses		\$30,000	-\$30,000
Road Safety Net Result		\$30,000	-\$30,000

Footpaths	Revenue	Expenditure	19/20 BUD Balance
Local Sealed Roads - Footpath Maintenance		\$58,285	-\$58,285
Depreciation Footpaths		\$292,000	-\$292,000
Footpaths Net Result		\$350,285	-\$350,285

Roadside Amenities	Revenue	Expenditure	19/20 BUD Balance
Depreciation - Parking Areas		\$1,150	-\$1,150
Roadside Amenities Net Result		\$1,150	-\$1,150

Road Furniture	Revenue	Expenditure	19/20 BUD Balance
Bus Shelter Maintenance		\$2,235	-\$2,235
Bus Shelter Insurance		\$1,328	-\$1,328
Road Furniture Net Result		\$3,563	-\$3,563

Boat Ramps	Revenue	Expenditure	19/20 BUD Balance
Boat Ramps - Harfleur Street		\$2,307	-\$2,307
Boat Ramps - McLeans Beach		\$14,589	-\$14,589
Boat Ramps - Sloane Street		\$2,017	-\$2,017
Boat Ramps - Twin Rivers		\$2,306	-\$2,306
Boat Ramps - Lawson Syphon		\$2,206	-\$2,206
Depreciation - Boat Ramp Shelter		\$3,300	-\$3,300
Boat Ramps Net Result		\$26,725	-\$26,725

Aerodrome	Revenue	Expenditure	19/20 BUD Balance
Lease of Aerodrome Land	\$4,096		\$4,096
Murray Shire contribution - Aerodrome	\$2,200		\$2,200
Property Rental - Aerodrome Residence	\$9,492		\$9,492
Fire Training Facility	\$23,757		\$23,757
Airport Hangar Rental Income - Aerodrome	\$83,763		\$83,763
Fuel Sales Royalty - Aerodrome	\$8,602		\$8,602
Field Air Hangars 8 & 9, Building, Fuel Site, Chemical Shed	\$1,260		\$1,260
Property Rental - Aerodrome Residence		\$56	-\$56
Permits - Aerodrome	\$5,300		\$5,300
Other Income - Aerodrome	\$14,360		\$14,360
Airport Maintenance		\$4,451	-\$4,451
Unsealed Runway Maintenance		\$1,542	-\$1,542
Airport Sealed Runway Maintenance		\$1,635	-\$1,635
Airport Grounds Maintenance		\$5,730	-\$5,730
Airport Buildings		\$3,026	-\$3,026
Airport Inspections		\$1,278	-\$1,278
Aerodrome - Contractors		\$384	-\$384
Electricity - Aerodrome		\$20,020	-\$20,020
Insurance - Aerodrome		\$20,049	-\$20,049
Water Charges - Aerodrome		\$1,300	-\$1,300
Depreciation - Aerodrome Buildings		\$141,700	-\$141,700
Aerodrome Net Result	\$152,830	\$201,116	-\$48,343

Street Lighting	Revenue	Expenditure	19/20 BUD Balance
Street Lighting - Street Lighting	\$39,585		\$39,585
Street Lighting Charges		\$168,000	-\$168,000
Street Lighting Net Result	\$39,585	\$168,000	-\$128,415

Other Transport and Communications	Revenue	Expenditure	19/20 BUD Balance
Road Opening - Other Transport	\$5,222		\$5,222
Gravel Pit Rental on Land	\$6,963		\$6,963
Carparks - Maintenance		\$3,579	-\$3,579
Other Transport & Communications Net Result	\$12,186	\$3,579	\$8,607

Traffic Facilities	Revenue	Expenditure	19/20 BUD Balance
Regional Roads Block Grant - Traffic Facilities	\$115,507		\$115,507
Regional Roads - Traffic Facilities		\$234,482	-\$234,482
Traffic Facilities Net Result	\$115,507	\$234,482	-\$118,975

Roads to Recovery	Revenue	Expenditure	19/20 BUD Balance
Roads to Recovery - Grant Funding	\$963,170		\$963,170
Roads to Recovery Net Result	\$963,170		\$963,170

Quarries & Gravel Pits	Revenue	Expenditure	19/20 BUD Balance
Gravel Pits Signage/Maintenance		\$4,154	-\$4,154
Quarries & Gravel Pits Net Result		\$4,154	-\$4,154

Bridge Maintenance - Regional Roads	Revenue	Expenditure	19/20 BUD Balance
Bridges - Maintenance & Repairs Rural		\$4,932	-\$4,932
Regional Roads - Pretty Pine Road Bridges		\$182	-\$182
Regional Roads - Maude Road Bridges		\$83	-\$83
Regional Roads - Conargo Road Bridges		\$1,324	-\$1,324
Depreciation - Bridges		\$94,000	-\$94,000
Bridge Maintenance - Regional Roads Net Result		\$100,520	-\$100,520

Edward River Council Merger	Revenue	Expenditure	19/20 BUD Balance
ERC Merger Interest Received on Grant	\$165,030		\$165,030
Edward River Council Merger Net Result	\$165,030		\$165,030

Water Administration	Revenue	Expenditure	19/20 BUD Balance
Pensioner Rates Subsidies - Water Services	\$38,300		\$38,300
Connection Charge - Residential - Water Supplies	\$1,151,283		\$1,151,283
Connection Charge - Non-Residential - Water Supp	\$191,693		\$191,693
Raw Water Access Charges Non-Residential	\$5,734		\$5,734
Pensioner Rebates - Water Supplies		\$67,800	-\$67,800
Raw Water Access Charges Residential	\$10,445		\$10,445
User Charges - Former Conargo Shire	\$10,547		\$10,547
User Charges - Residential Raw Water Supplies	\$15,770		\$15,770
User Charges - Non-Residential Raw Water Supplies	\$26,214		\$26,214
User Charges - Community Raw Water Supplies	\$10,547		\$10,547
User Charges - Residential Water Supplies	\$1,187,533		\$1,187,533
User Charges - Non-Residential Water Supplies	\$288,666		\$288,666
Meter Reading - Discretionary Fees - Water Fund	\$512		\$512
Interest Received on Overdue Rates & Charges - W	\$10,547		\$10,547
Service Connection - Non-Operating Income - Water	\$5,325		\$5,325
Interest on Investments - Water Supplies	\$136,300		\$136,300
Water Headworks Fee	\$35,000		\$35,000
Membership Fees - Water Supplies		\$3,300	-\$3,300
Wages - Water Supplies		\$336,918	-\$336,918
Licences fees & permits - Water Supplies		\$70,000	-\$70,000
Insurance - Water		\$20,581	-\$20,581
Water Services - Water Meter Reading		\$61,021	-\$61,021
Rates - Water		\$6,850	-\$6,850
Dividend Payment – General Fund		\$75,000	\$75,000
Administration Charge		\$758,000	-\$758,000
Depreciation - Water Infrastructure		\$735,000	-\$735,000
Depreciation - Water Plant & Equipment		\$9,300	-\$9,300
Water Administration Net Result	\$3,124,416	\$2,143,770	\$980,646

Water Pumping Stations	Revenue	Expenditure	19/20 BUD Balance
Pump Stations		\$16,488	-\$16,488
Water Pumping Stations Net Result		\$16,488	-\$16,488

Water Treatment Works	Revenue	Expenditure	19/20 BUD Balance
Filtered Water System - Water Treatment Plant		\$390,444	-\$390,444
Filtered Water System - Reticulation		\$207,938	-\$207,938
Filtered Water System - Tanks & Reservoirs		\$3,220	-\$3,220
Electricity (not street lighting) - Water Supplies		\$205,500	-\$205,500
Water Treatment Works Net Result		\$807,102	-\$807,102

Sewer Administration	Revenue	Expenditure	19/20 BUD Balance
Pensioner Rates Subsidies - Sewerage Services	\$36,150		\$36,150
Service Charge - Residential Sewerage Services	\$2,553,754		\$2,553,754
Connection Charge - Non-Residential - Sewerage Ser	\$344,269		\$344,269
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non-Res Unconnected - LPS	\$8,192		\$8,192
Sewer Service Rural Unconnected - LPS	\$28,467		\$28,467
User Charges - Sewerage Services	\$179,405		\$179,405
Properties Rental Fees - Sewerage Services	\$4,608		\$4,608
Sewerage Works Treatment Paddock	\$102		\$102
Old Racecourse Road - Treatment Paddock	\$2,867		\$2,867
Interest Received on Overdue Rates & Charges - S	\$10,547		\$10,547
User Charges - Trade Waste Services	\$53,658		\$53,658
Effluent Re-use Water Warbreccan	\$12,902		\$12,902
Dividend Payment – General Fund		\$90,000	-\$90,000
Interest on Investments - Sewerage Services	\$102,500		\$102,500
Sewer Headworks Fee	\$40,000		\$40,000
Fees - Sewer Diagrams	\$2,662		\$2,662
Developer Contributions - Sewerage Services	\$6,349		\$6,349
Wages - Sewerage Services		\$169,282	-\$169,282
Rates – Sewerage Services		\$40,000	\$40,000

Rates – Sewerage Services		\$11,000	-\$11,000
Licences fees & permits - Sewerage Services		\$3,000	-\$3,000
Insurance - Sewer		\$2,656	-\$2,656
Administration Charge		\$744,000	-\$744,000
Depreciation - Sewerage Services Infrastructure		\$689,000	-\$689,000
Depreciation Sewer Plant & Equipment		\$1,700	-\$1,700
Depreciation - Sewer Buildings		\$3,800	-\$3,800
Sewer Administration Net Result		\$3,386,433	\$1,817,438

Sewer Treatment Works	Revenue	Expenditure	19/20 BUD Balance
Sewerage Services - Reticulation		\$62,996	-\$62,996
Sewerage Services - Sewer Treatment Plant		\$120,000	-\$120,000
Electricity (not street lighting) - Sewerage Ser		\$190,200	-\$190,200
Sewer Treatment Plant Works		\$37,500	-\$37,500
Sewer Treatment Works Net Result		\$410,696	-\$410,696

Sewer Pump Stations	Revenue	Expenditure	19/20 BUD Balance
Sewerage Services - Pump Stations		\$15,000	-\$15,000
Sewerage Services - Low Pressure Sewer		\$15,000	-\$15,000
Sewer Effluent Reuse Scheme Maintenance		\$6,000	-\$6,000
Sewerage Services - Manholes and Vents		\$10,000	-\$10,000
Sewer - Other Net Result		\$46,000	-\$46,000

Sewer Other	Revenue	Expenditure	19/20 BUD Balance
Telemetry Upgrade		\$500,000	-\$500,000
Sewer - Other Net Result			

CAPITAL WORKS PROGRAM



Capital Programs – Summary

Infrastructure	\$
Plant	\$1,100,000
Local Roads	
• Reconstructions	\$695,000
• Kerb and Gutters	\$330,000
• Roads to Recovery	\$1,060,000
• Reseal	\$920,000
• Resheet	\$720,000
• Footpaths	\$161,000
• Bridges	\$152,000
Regional Roads – RMS	\$837,396
Buildings	\$2,150,000
Cemetery	\$35,000
Waste Management	\$130,000
Aerodrome	\$200,000
Stormwater	\$250,000
Water	\$1,362,500
Sewerage	\$1,250,000
Facilities	\$52,500
Sub-Total Infrastructure Capital Programs	\$11,405,396
Non-Infrastructure	
Library Services	\$40,000
Information Technology	\$45,552
Sub-Total Non-Infrastructure Capital Programs	\$85,552
Total Capital Program	\$11,490,948

Capital Works - Road Reconstruction and Kerb and Gutter Program

Road	From	To	Kerb and Gutter	\$
Rice Mill road	Railway Line	Salesyard Road		\$180,000
Wood Street	Napier Street	Edward Street	Yes	\$345,000
Macauley Street	Wood Street	Henry Street	Yes	\$200,000
Cressy Street	Hardinge Street	Macauley Street	Yes	\$240,000
Hetherington Street	Norris Court	Hughes Street	Yes	\$60,000
Total Road Reconstruction and Kerb and Gutter Program				\$1,025,000

Capital Works - Roads to Recovery Program

Road	From	To	Kerb and Gutter	\$
Charlotte Street	Macauley	Butler		\$870,000
Macauley Street	Henry	Wilkinson	Yes	\$190,000
Total Roads to Recovery Program				\$1,060,000

Capital Works - Road Reseal Program

Road	Description	\$
Robertson Court	Greaves to Hughes	\$20,000
Macknight Drive	Cemetery to Cemetery + 705.41	\$30,000
Ricemill Road	Cemetery Road to Saleyards Road	\$40,000
Dick Street	Lawson Syphon Road to Hetherington Street	\$25,000
Hardinge Street	Charlotte Street to Riverside Drive	\$10,000
Jefferson Street	Davidson Street to Gibbs Street	\$10,000
Russell Street	Henry Street to Harfleur Street	\$30,000
George Street (Car Park)	Wyse Lane to George Street	\$20,000
Harfleur Street	Russell Street to Butler Street	\$30,000
Crispe Street	Wick Street to Duncan Street	\$35,000
Poitiers Street	Edwardes to Napier Street	\$30,000
Victoria Street	Browning Street to Robinson Street	\$10,000
Wyse Lane	Edwards Street to Edwards Street + 46m	\$15,000
Moonee Swamp Rd	24.07 to 25.562	\$65,000
Victoria Street	Box Street to Hyde Street	\$22,000
Burton Street	Ochertyre Street to Sloane Street	\$18,000
Cemetery Internal Road	All internal roads	\$25,000
George Street (Peppin Car Park)	George Street to Peppin toilets	\$5,000
Napier Street	Ochertyre Street to Sloane Street and Wood Street to Harfleur Street	\$120,000
Saleyards Road	Cemetery Road to Cobb Highway	\$75,000
Wilkinson Street	Macauley Street to Russell Street	\$10,000
Millears Rd	0 to 3.753 and 8.39 to 11.64	\$210,000
Willurah Rd	28.133 to 28.187 and 29.574 to 29.616	\$5,000
Boorooban-Tchelery Road	44.08 to 46.76	\$60,000
Total Road Reseal Program		\$920,000

Capital Works - Road Resheet Program

Road	Description	\$
Lawrence Road	Conargo Road to Mavers Road	\$50,000
Augustus Street	Yarra Street to Wanderer Street	\$16,000
Coborro Street	Finley Street to Augustus Street	\$14,000
Scott Rogers Lane	Cobb Highway to Four Post Lane	\$50,000
Aratula North Road	3.831 to 7.515	\$70,000
McEwans Lane	Moonee Swamp Road +28600	\$50,000
Willurah Road	20.971 to 40.511	\$390,000
Cowie Road	2.64 to 6.83	\$80,000
Total Road Resheet Program		\$720,000

Capital Works - Road Footpath Program

Road	Description	\$
Russell Street	Cressy Street to Charlotte Street LHS	\$21,000
Wick Street	Crispe Street to Junction Street LHS	\$37,000
Crispe Street	Henry Street to Harfleur Street LHS	\$34,000
Victoria Street	Box Street to 2/293 Victoria Street RHS	\$15,000
Victoria Street	303 Victoria Street to Hyde Street RHS	\$10,000
Henry Street	Junction Street to Wellington Street RHS	\$40,000
Poictiers Street	Cnr Swim Centre to Entrance Swim Centre RHS	\$4,000
Total Road Footpath Program		\$161,000

Capital Works – Other Infrastructure Programs

Asset	Description	\$
Buildings	*Renewable Energy Projects	\$150,000
	Civic Centre (Estates Building) and Administration Building Renewal	\$2,000,000
Cemetery	Plinths Local Internal Access Pathways	\$35,000
Waste Management	Davidson Street Capping	\$130,000
Aerodrome	Hangar Refurbishment and ULP Fuel Tanks	\$200,000
Facilities	Deniliquin Swim Centre – Replacement Starter Blocks	\$52,500
Bridges	Annual renewal program	\$152,000
Stormwater	Packenham Street extension, Industrial area-stage 1, and investigations	\$250,000

*Renewal Energy Projects	Capital	Projected Annual Savings	Return Period
Council Administration Building	\$9,000	\$5,300	1.70
Council Depot	\$59,000	\$20,000	2.95
Library	\$13,000	\$6,300	2.06
Peppin Centre	\$9,000	\$2,700	3.33

Capital Works – Water Infrastructure Program

Asset	Description	\$
Cleanwater Tank Baffles	Installation of baffles in clearwater tank to improve mixing and chlorine contact time	\$50,000
Water Treatment Plant	Minor refurbishment	\$50,000
	*Renewable Energy Project	\$412,500
River Pump Refurbishment	Refurbishment of existing pumps at river intake	\$120,000
Water Reticulation System	Watermain Rehabilitation	\$400,000
Telemetry	Replacement of telemetry and SCADA for Water Treatment Plant, pump stations and reservoirs	\$330,000
Total Water Infrastructure Program		\$1,362,500

*Water Treatment Plant	Capital	Projected Annual Savings	Return Period
Renewable Energy Project	\$412,500	\$57,000	7.2

Capital Works - Sewer Infrastructure Program

Asset	Description	\$
Sewer Treatment Plant	Replacement of mixing pump and testing equipment.	\$70,000
	*Renewable Energy Project	135,000
Sewer Pump Station Refurbishment	Replace pumps in existing sewer pump stations.	\$115,000
Sewer main Relining	Lining of existing AC and VC sewer mains.	\$280,000
Manhole Refurbishment	Coating of existing manholes where failures have occurred.	\$90,000
Sewer main CCTV Inspections	CCTV inspections of system for future planning	\$60,000
Telemetry - Sewer	Replacement of telemetry system and SCADA for Sewer Treatment Plant and pump stations	\$500,000
Total Sewer Infrastructure Program		\$1,250,000

*Sewer Treatment Plant	Budget Estimate	Project Annual Savings	Return Period
Renewable Energy Project	\$135,000	\$38,500	3.5

Capital Works – Grant Funded Major Projects Project Program

Project	\$
Deniliquin Sports and Entertainment Stadium Extension	486,000
Community Master Plans and Initial Works	815,000
Deniliquin Netball Facility Improvement Works	177,587
Rural Village Beautification Project	240,000
Beach to Beach Walk Connectivity Improvements	276,014
Urban Road Infrastructure Program	2,100,500
Lagoon walk road treatment	50,000
Deniliquin Town Hall and Arts and Cultural Precinct	1,674,434
Napier Street Redevelopment Project	132,495
Memorial Park, Deniliquin	259,380
Deniliquin RAMS Football and Netball Club House	156,520
Systems Upgrade	499,924
Unallocated Funding	248,000
Cressy Street CBD Redevelopment	1,176,000
Deniliquin Riverfront Enhancement	700,000
Waring Gardens Upgrade	627,200
Truck Stop Facility	400,000
Peppin Heritage / Visitor Centre Upgrade	180,000
Deniliquin Ute Muster Café Facility	110,000
Deniliquin Swim Centre – all abilities	230,000
	10,539,054

PART 4
STATEMENT OF
REVENUE POLICY



Introduction

The Local Government 1993 (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2019-20 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2019-20, including all areas that support the generation of Council's income. Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State government grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2018/19 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Act.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land, or
- "Residential" according to whether the land is rural residential land or is within a centre of population, or
- "Mining" according to the kind of mining involved, or
- "Business" according to a centre of activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating
- Minimum rate plus ad valorem rate
- A base amount of up to 50 per cent of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates.

For equity purposes, the VG usually provides Council with updated land valuations every three years. July 2016 base date valuations were supplied by the VG and are used for rating in the 2019-20 financial year. The next general land valuation will be issued in 2019.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's change in comparison to others.

More information about land valuations and their

use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW councils can collect above the income it collected in the previous year. The rate pegging limit for 2019/20 determined by IPART is 2.7 per cent.

General income comprises income from ordinary land rates and special rates (Council does not levy any special rates). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to total income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, known as a Special Rate Variation under section 508 of the Act. A Special

Rate Variation, if approved, overrides the rate pegging limit. Council does not have a special rate variation and has no plans to make an application.

Council's Rating Structure

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from considering rating calculations or recategorising until 30 June 2020. Consequently, rate increases in 2019-20 are limited to the rate peg and the rating structure in Table 1, below, shows both the former Deniliquin Council and former Conargo Shire Council rates structures.

During 2019-20, Council will undertake a review and harmonisation of the rating structure for implementation in the 2020-21 financial year.

Table 1 – Rating Structure 2019-20

Category and Sub Category	Number of Assessments	Land Value (1,000s) \$	Ad Valorem \$	Minimum \$	Base Rate \$	Notional Yield \$	Average Rate \$
FARMLAND – Former Deniliquin							
Ordinary Farmland Dry	40	6,109	0.010195			62,284	1,557
Ordinary Farmland Irrigable	71	11,052	0.013323			147,258	2,074
FARMLAND – Former Conargo							
Farmland Dryland	59	22,147	0.004833	470		109,891	1,863
Farmland Low MIL Irrigation	47	21,128	0.006473	470		137,192	2,919
Farmland High MIL Irrigation	571	150,572	0.009401	470		1,416,888	2,481
Farmland Low Murray/Murrumbidgee	44	58,853	0.005612	470		331,326	7,530
Farmland High Murray/Murrumbidgee	44	39,330	0.007846	470		308,948	7,022
Farmland Murrumbidgee Groundwater	11	7,711	0.005531	470		42,652	3,878
Farmland Murray Groundwater	9	2,226	0.009316	470		20,740	2,304
Farmland Private Scheme Irrigation	3	2,206	0.008758	470		19,326	6,442
Farmland Low Coleambally Irrigation	18	30,645	0.005031	470		154,740	8,597
Farmland High Coleambally Irrigation	6	3,891	0.007323	470		28,493	4,749

Category and Sub Category	Number of Assessments	Land Value (1,000s) \$	Ad Valorem \$	Minimum \$	Base Rate \$	Notional Yield \$	Average Rate \$
RESIDENTIAL – Former Deniliquin							
Ordinary Residential Standard	2929	160,048	0.010312		434	2,921,605	997
Ordinary Residential Rural	415	44,391	0.008388		434	552,462	1,331
Mixed Residential Standard	16	448	0.014802		355	12,316	770
RESIDENTIAL – Former Conargo							
Residential	277	9,663	0.004125	470		130,208	470
BUSINESS – Former Deniliquin							
Ordinary Business Standard	418	811	0.027811			1,000,190	2,308
Ordinary Business Minimum	20	194		540		10,520	550
Mixed Business Standard	16	621	0.028125		355	17,484	1,093
BUSINESS – Former Conargo							
Former Conargo Business	50	975	0.004125	470		25,051	501

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

The calculation used to ascertain the base rate for an individual property is:

$$\frac{\text{Base Rate} + \text{Land Value} \times \text{Ad Valorem}}{100} = \text{Base Rate}$$

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Rate Instalment dates

Section 562 (3)(b) of the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government’s National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that

Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council. This section of the Act has not been enacted by Council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section

of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,295,500 for 2019-20 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2019-20

Table 2 - Water Access and Usage Charges 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential - Filtered Water			
Access Charge	\$350.04	\$359.00	Per annum
Usage charge 0-800K	\$0.97	\$0.99/ KI	Per kilolitre
Usage charge >-800K	\$1.38/ kl	\$1.41/ kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$175.28	\$180.00	Per annum

Description	Charge		Unit
	2018-19	2019-20	
Usage Charge	\$0.72/kl	\$0.73/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$97.00	\$101.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$315.00	\$322.00	Per annum
Usage Charge (Conargo, Wangella, Booroorban)	\$0.67/kl	\$0.69/kl	Per kilolitre
Non-Residential - Filtered and raw water			
Access Charge - 20mm connection size	\$293.66	\$299.00	Per annum
Access Charge - 25mm connection size	\$475.60	\$484.50	Per annum
Access Charge - 32mm connection size	\$613.98	\$625.00	Per annum
Access Charge - 40mm connection size	\$783.10	\$798.50	Per annum
Access Charge - 50mm connection size	\$994.76	\$1014.00	Per annum
Access Charge - 80mm connection size	\$1,763.00	\$1,973.50	Per annum
Access Charge - 100mm connection size	\$2,185.30	\$2,225.00	Per annum
Access Charge - Raw Water	\$359.00	\$368.00	Per annum
Raw Water Usage Charge	\$0.72/kl	\$0.73/kl	Per kilolitre
Raw Water Usage Charge - Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.38/ kl	\$1.41/ kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$2,871,830 for 2019-20 financial year.

Set out in Table 3, below, are the annual water access and water usages charges for 2019-20.

Table 3 – Sewer Access Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$421.00	\$433.00	Per annum
Residential Sewer Connected Charge	\$421.00	\$433.00	Per annum
Non-Residential Unconnected Charge	\$842.00	\$866.00	Per annum
Non-Residential Connected Charge	\$842.00	\$866.00	Per annum

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed

the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2019-20.

Table 4 – Stormwater Management Service Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential property	25.00	25.00	Per annum
Residential strata property	12.50	12.50	Per annum
Business property	25.00	25.00	Per annum
Business strata property	25.00	25.00	Per annum

Funds derived from the Stormwater Management Service Charge must be spend on transparent works and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2019-20 financial year the estimated gross yield is \$80,897. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and

may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2019-20 is to yield \$1,1174,566.

Set out in Table 5, below, are the annual water access and water usages charges for 2019-20.

Table 5 – Domestic Waste Management Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential and Non-residential - Domestic Waste Charge Per Property	\$352.10	\$359.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$84.05	\$91.00	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$341.20	\$359.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment and whose effluent is well characterised.

Category 2S discharger are those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers are those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kL/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc.)

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2019-20.

Table 6 – Liquid Trade Waste Fixed Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Category 1 Discharger	\$95.00	\$97.00	Per annum
Category 2 and 2S Discharger	\$189.00	\$195.00	Per annum
Category 3 Discharger	\$629.00	\$645.00	Per annum

Liquid Trade Waste discharges have a Trade Waste Discharge Factor (TWDF) added to their Sewerage Discharge Factor (SDF) to determine their total usage charge. Like the SDFs, the TWDFs have been determined using category of business guidelines set by the NSW Department of Water and Energy. TWDF is the estimated ratio of Liquid Trade Waste discharged from a premises to the sewer system to the total consumption expressed as a percentage. Usage charges will apply to Category 2 Liquid Trade Waste discharges and charges will be calculated as defined in NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

Excess Mass charges will apply to Category 3 dischargers and charges will be calculated as defined in the NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

The trade waste usage charge for non-residential properties is calculated by applying the property's business category TWDF against the usage charge.

Properties that are technically non-complying users of Council's sewer reticulation system will be charged a higher liquid trade waste usage charge to encourage compliance and reduce the adverse impact of non-compliant discharge to Council's sewer infrastructure.

Set out in Table 7, below, are the Liquid Trade Waste Usage Charges for 2019-20.

Table 7 – Liquid Trade Waste Usage Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.70	\$1.74	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.70	\$1.74	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$15.60	\$16.00	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre

Description	Charge		Unit
	2018-19	2019-20	
Aluminum	\$0.78	\$0.80	Per kilogram
Ammonia	\$2.31	\$2.37	Per kilogram
Arsenic	\$78.12	\$80.00	Per kilogram
Barium	\$39.06	\$40.00	Per kilogram
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.78	\$0.80	Per kilogram
Boron	\$0.78	\$0.80	Per kilogram
Bromine	\$15.62	\$16.00	Per kilogram
Cadmium	\$361.68	\$370.35	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$39.06	\$40.00	Per kilogram
Chromium	\$26.03	\$26.65	Per kilogram
Cobalt	\$15.91	\$16.30	Per kilogram
Copper	\$15.91	\$16.30	Per kilogram
Fluoride	\$3.9	\$4.00	Per kilogram

Description	Charge		Unit
	2018-19	2019-20	
Formaldehyde	\$1.60	\$1.65	Per kilogram
Oil and Grease (Total O & G)	\$1.40	\$1.43	Per kilogram
Herbicides/defoliant	\$782.06	\$800.85	Per kilogram
Iron	\$1.60	\$1.65	Per kilogram
Lead	\$39.06	\$40.00	Per kilogram
Lithium	\$7.82	\$8.00	Per kilogram
Manganese	\$7.82	\$8.00	Per kilogram
Mercury	\$2,607.38	\$2,700.00	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.78	\$0.80	Per kilogram
Molybdenum	\$0.78	\$0.80	Per kilogram
Nickel	\$26.03	\$26.65	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.19	\$0.20	Per kilogram
Organoarsenic Compounds	\$783.24	\$802.05	Per kilogram
Pesticides General (excludes organochlorins & organophosphates)	\$783.24	\$802.05	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.61	\$2.67	Per kilogram

Description	Charge		Unit
	2018-19	2019-20	
Phenolic Compounds (non-chlorinated)	\$7.82	\$8.00	Per kilogram
Phosphorus (Total P)	\$1.60	\$1.65	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$15.91	\$16.30	Per kilogram
Selenium	\$54.97	\$56.30	Per kilogram
Silver	\$1.44	\$1.47	Per kilogram
Sulphate (SO4)	\$0.15	\$0.15	Per kilogram
Sulphide	\$1.60	\$1.65	Per kilogram
Sulphite	\$1.73	\$1.77	Per kilogram
Suspended Solids (SS)	\$1.00	\$1.03	Per kilogram
Thiosulphate	\$0.28	\$0.29	Per kilogram
Tin	\$7.82	\$8.00	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$7.82	\$8.00	Per kilogram
Zinc	\$15.91	\$16.30	Per kilogram

Sundry

Interest on Overdue Rates and Charges

Council has been notified by the Office of Local Government of the interest rate payable, under section 566 of the Act, for the 2019-20 financial year. The interest rate for 2018-19 was 7.50 per cent and remains unchanged for 2019-20 as per the Minister of Local Government's Determination.

Part Year Adjustments to Rates and Charges

Property rates and charges will be adjusted on a quarterly basis following a change in circumstances (e.g. subdivision or change in rating categorisation), in accordance with sections 527 and 546 of the Act.

Relevant adjustments to rates and charges will be made from the next rating quarter following the effective date of the charge (subdivision plan registration date or date an application for categorisation review was made).

The exception to this is for waste collection charges where adjustments are made either as above or on a pro-rata basis, whichever event is earlier.

Retrospective adjustments would usually be made for the current and previous years only however, Council may decide to make adjustments for a period outside this range in certain cases at its discretion depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566 of the Act, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50 per cent of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50 per cent of water fixed and usage charges up to an \$87.50 maximum rebate
- 50 per cent of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45 per cent of the total concession granted, with 50 per cent funded by the NSW Government and the remaining 5 per cent by the Australian Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment)
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, Sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council has determined that there is no requirement for borrowings in the 2019-20 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply and inexpensively and be easily understood by members of the public,
- explore all cost-effective opportunities to maximise Council's revenue base,

- balance the dependences on rates and grants against other funding sources, and
- full cost attribution be applied to all business activities considered to be of a commercial nature*
- * The water and sewer programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S STATUTORY

The price for goods / services are a statutory charge set by government legislation.

F FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder

of the costs are met from property rates and general-purpose income.

R REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, the that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

PART 5

FEES AND CHARGES



Environmental Services						
Building/Environmental Planning						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Development Application Fees (Not Including Inspections)						
Up to \$5,000		Development application fee for building, works or demolition	S	N	\$110.00	\$ 110.00
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost	Development application fee for building, works or demolition	S	N	\$170.00 minimum	\$170.00 minimum
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	Development application fee for building, works or demolition	S	N	\$352.00 minimum	\$352.00 minimum
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	\$1,160.00 minimum
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	\$1,745.00 minimum
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	\$2,615.00 minimum
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	\$15,875.00 minimum
Construction Certificate Fee (Not including inspections)						
Not exceeding \$5,000		Fee for a construction certificate	P	Y	\$95.00	\$97.00
\$5,000 - \$100,000	\$95.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000	Fee for a construction certificate	P	Y	\$95.00 minimum	\$97.00 minimum
\$100,001 - \$250,000	\$658 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000	Fee for a construction certificate	P	Y	\$658.00 minimum	\$674.00 minimum
More than \$250,000	\$1,316 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000	Fee for a construction certificate	P	Y	\$1,316.00 minimum	\$1,348.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Combined Development/Construction Certificate Application (Not including inspections)					
	Application to be charged at 50% of Development Application Fee + 100% of Construction Certificate (Not including inspections) - only applies to Class 1 and 10 structures i.e. dwellings and ancillary structures - carports etc	Development Application and construction certificates bundled fee		As quoted	As quoted
Complying Development Certificates (Not including inspections)					
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$95.00 \$97.00
\$5,000 - \$100,000	\$95.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$95.00 minimum \$97.00 minimum
\$100,001 - \$250,000	\$826.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$826.00 minimum \$846.00 minimum
\$250,001 - \$500,000	\$1,696 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1,696.00 minimum \$1,737.00 minimum
More than \$500,000	\$2,805.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$2,805.00 minimum \$2,872.00 minimum
Swimming Pool		Application fee for complying development certificate (CDC)	P	Y	\$236.00 \$242.00
Industrial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$236.00 \$242.00
Commercial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$236.00 \$242.00
Bed and Breakfast		Application fee for complying development certificate (CDC)	P	Y	\$236.00 \$242.00
Subdivision (No Additional Lots Created)		Subdivision Certificate Fee	P	Y	\$236.00 \$242.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$101.00	\$103.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$101.00	\$103.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$101.00	\$103.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$164.00	\$168.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$101.00	\$103.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (per cl24 EP&A Reg 2000)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Development Application for the Erection of Signs					
Plus \$93 for each sign to be erected in excess of one; or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater (per cl246B(2) EP&A Reg 2000)					
Development application fee for the erection of signs		S	N	\$285.00 minimum	\$285.00 minimum
Development involving the Subdivision of Land (cl249 EP&A Reg 2000)					
New Road	Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road		\$665.00 minimum	\$665.00 minimum
No New Road	Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road		\$330.00 minimum	\$330.00 minimum
Strata	Plus \$65 per additional lot	Development application fee for a strata subdivision		\$330.00 minimum	\$330.00 minimum
Subdivision Certificate Fee		Subdivision certificate fee		\$134.00	\$137.00
Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (per cl250 EP&A Reg 2000)					
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work		\$285.00	\$285.00
Additional Fee for a Designated Development					
In addition to any fee payable under Part 15 Division 1 of the EPA Reg 2000 (cl251 EP&A Reg 2000)		Additional fee - designated development		\$920.00	\$920.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Advertising Fees for Development Applications (cl252 EP&A Reg 2000) - maximum fee applicable					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	\$2,220.00
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	\$1,105.00
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	\$1,105.00
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					
Post consent advertising (fee to be decided on a cost recovery basis if it is agreed that this type of advertising is required or warranted)	Additional fees - development requiring advertising	P	N	\$320.00	\$328.00
Additional Fees for Development that Requires Concurrence (cl252A EP&A Reg 2000)					
An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
Additional Fees for Integrated Development (cl253 EP&A Reg 2000)					
An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted

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Environmental Services				
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000)				
Fee for an application under section 82B for a reievw of a decision is as follows:				
Estimated cost of development is under \$100,000	S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000	S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000	S	N	\$250.00	\$250.00
Request for Review of Determination (cl257 EP&A Reg 2000)				
Maximum fee for a request for a review of a determination under section 82A of the Act is:		Review of determination of a development application		
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and	S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and	S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:	S	N		
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S82A of the Act	S	N	\$620.00	\$620.00

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Environmental Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Up to \$5,000		Review of determination of a development application	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Review of determination of a development application	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Review of determination of a development application	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Review of determination of a development application	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Review of determination of a development application	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Review of determination of a development application	S	N	\$4,737.00 minimum	\$4,737.00 minimum

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Environmental Services							
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee		
Application for a Modification of Consent (cl258 EP&A Reg 2000)							
The maximum fee for an application under section 96(1) of the Act		Fee for modification of consent	S	N	\$71.00	\$71.00	
The maximum fee for an application under section 96(1A) or 96AA(1) of the Act which in the opinion of Council is of minimal environmental impact - whichever is the lesser		\$645.00 or 50% of the fee for the original DA, whichever is the lesser	Fee for modification of consent	S	N	As Quoted	As Quoted
The maximum fee for an application under section 96AA(1) or 96(2) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):							
1) If the original fee for the application was less than \$100.00, 50% of that fee; or			S	N	As Quoted	As Quoted	
2) If the fee for the original application was \$100.00 or more:							
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and			S	N	As Quoted	As Quoted	
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and			S	N	\$190.00	\$190.00	
c) in the case of an application with respect of any other development application as set out in the table below							
Up to \$5,000		Fee for modification of consent	S	N	\$55.00	\$55.00	
\$5,001 - \$250,000		\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost)	Fee for modification of consent	S	N	\$85.00 minimum	\$85.00 minimum

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Application for a Modification of Consent (cl258 EP&A Reg 2000)					
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum
	An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act Fee for modification of consent	S	N	New	Up to \$665.00
	An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies Fee for modification of consent	S	N	\$760.00	\$760.00
Review of Modification Application					
	decision is 50% of the fee that was payable in respect of the application that is the subject of the review.	S	N	50% of original fee	50% of original fee
Modification of a Construction Certificate					
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$82.00	\$84.00
Major Area	\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser Fee for modification of consent, plan or certificate	P	N	\$660.00	\$676.00

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Environmental Services							
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee		
Modification of a Complying Development Certificate							
Minor Change - e.g. Rearrangement of a window or change in area		Fee for modification of consent, plan or certificate	P	N	\$84.00	\$86.00	
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser	Fee for modification of consent, plan or certificate	P	N	\$677.00	\$693.00	
Building Certificate (cl260 EP&A Reg 2000)							
For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any other building on the allotment		Application fee for building certificate	S	N	\$250.00	\$250.00	
In a case where the applicant relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area		Application fee for building certificate	S	N	\$250.00	\$250.00	
Any other class of building - not exceeding 200 square metres		Application fee for building certificate	S	N	\$250.00	\$250.00	
Any other class of building - exceeding 200 square metres and less than 2,000 square metres		Plus an additional 50 cents per square metre over 200 square metres	Application fee for building certificate	S	N	\$250.00 minimum	\$250.00 minimum
Any other class of building - exceeding 2,000 square metres		Plus an additional 7.5 cents per square metre over 2,000 square metres	Application fee for building certificate	S	N	\$1,165.00 minimum	\$1,165.00 minimum
Where more than one inspection of the building is required before issuing a building certificate		Application fee for building certificate	S	Y	\$90.00	\$90.00	
When an application for a building certificate is made:				As Quoted	As Quoted		
a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained							
b) where a penalty notice has been issued for an offence under s76A(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)							

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Environmental Services					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Building Certificate (cl260 EP&A Reg 2000)					
c) where order 2, 12, 13, 15, 18 or 19 in the table to section 121B of the Act has been given in relation to the building unless the order has been revoked on appeal					
d) where person has been found guilty of an offence under the Act in relation to the erection of the building					
e) where the court has made a finding that the building was erected in contravention of a provision of the Act					
Additional fee payable for the above in the total of the following amounts					
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application					
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)					

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Copy of Building Certificate (cl261 EP&A Reg 2000)					
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00
Copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000)					
Certified copy of document map or plan held by Council referred to in S150(2) of the Act	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$50.00	\$51.00
Land Rezoning Application & Change of Precinct (DCP)					
LEP amendment	All costs to be paid by proponent once the \$1,200.00 has been expended Amendment fee - LEP	P	N	\$1,200.00	\$1,229.00
Registration of Complying Development Certificate or Part 4A Certificates where Council is not the Consent Authority (cl263(2) EP&A Reg 2000)					
Registration of COMPLYING DEVELOPMENT CERTIFICATE or Part 4A Certificates where Council is not the Consent Authority (cl263(2) EP&A Reg 2000)	Registration fee	S	N	\$36.00	\$36.00
Principal Certifying Authority Appointment					
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$96.00	\$98.00
Compliance Inspection as per Consent Conditions					
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$101.00	\$103.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,528.00	\$3,613.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,383.00	\$4,488.00
Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As quoted	As Quoted
Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$535.00	\$548.00
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.00	\$9.20 per site
OR					
Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$106.50					

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Issuing replacement approval for new proprietor	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$57.00	\$58.00
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$101.00	\$103.50
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$101.00	\$103.50
Inspection fee relating to roads, amenities blocks, fencing, drainage and other matters (per half hour or part thereof)	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$46.00	\$47.00 per half hour
Health Inspection Fees					
Place of shared accommodation	Includes boarding house, a common lodging house, a house let in lodgings and a backpacker's hostel (prescribed under LG Act 1993)	F	N	\$115.00	\$118.00
Hairdresser/Barber Shop Annual License for					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$131.00	\$134.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Other Charges - Bonds					
	Landscaping	Bond	R	N	\$1,201.00 \$ 1,230.00
	Relocation of a building	Bond	R	N	\$3,544.00 \$ 3,629.00
Food Premises and Miscellaneous Inspections					
	Food premises inspection fee	Food premises inspection fee	F	Y	\$153.00/ 1st hour or part thereof, \$110.00 per hour after first hour
					\$157.00/ 1st hour or part thereof, \$113.00 per hour after first hour
	Food premises re-inspection fee	Food premises re-inspection fee			\$100.00 \$102.50
	Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00 \$330.00
	Community / Charity / Non-Profit	General food premises inspection fee	N/A	Y	No Charge No Charge
	Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection fee	F	Y	\$92.00 \$94.00
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
	Initial inspection		N/A	N/A	No Charge
	First follow up inspection		S	N	\$50.00 \$50.00
	Second follow up inspection		S	N	\$100.00 \$100.00
	Registration of private swimming pool on NSW Swimming Pool Register	Fee for registration of private swimming pool	S	N	\$10.00 \$10.00

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Environmental Services					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$24.00	\$24.60

Miscellaneous Inspection					
Inspecton (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$201.00 per hour or \$148.00 Minimum Fee	\$206.00 per hour or \$152.00 Minimum Fee

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Aerodrome					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.00	\$ 7.20
Casual hangarage per night	Use of facilities - airport	P	Y	\$26.00	\$ 27.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.00	\$ 7.20
Hangarage per annum	Use of facilities - airport	P	Y	\$1,957.00	\$ 2,004.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	\$984.00	as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	\$1,476.00	as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$743.00	\$ 760.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$487.00	\$ 500.00
Flying school up to 2x aircraft operated by the business from the airport	Use of facilities - airport	P	Y	\$2,812.00	\$ 2,880.00
Flying school up to 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$10,316.00	\$ 10,565.00
Flying school over 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$20,632.00	\$ 21,125.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	Use of facilities - airport	P	Y	\$668.00	\$ 685.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$65.00	\$ 67.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y		As per agreement
Aerodrome Residence	Lease of Residence	P	Y	\$9,289.00	\$ 9,512.00
Land Leased	Lease of Aerodrome Land	P	Y	Lay year/ \$4,000 p.a	\$ 4,000.00
Fuel Sales Royalty				\$568.18	\$ 581.82

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$80.00	\$ 85.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$90.00	\$ 93.00
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$50.00	\$ 52.00
Copy of rates notice	Fee for accessing or printing required information per notice	F	N	\$16.00	\$ 17.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	New	\$ 17.00
Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$344.00	\$ 352.00
Extract from valuation book	Fee for accessing or printing required information	F	Y	\$16.00	\$ 17.00
Section 10.7 (2) Planning certificate (old Sect 149)	Fee for accessing or printing required information	S	N	\$53.00	\$ 53.00
Section 10.7 (5) Planning certificate (old Sect 149)	Fee for accessing or printing required information	S	N	\$80.00	\$ 80.00
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$84.00	\$ 86.00
Development approvals information	Fee for accessing or printing required information	F	N	\$55.00	\$ 57.00
Section 735A LG Act	Fee for accessing or printing required information	F	N	\$55.00	\$ 100.00
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	\$ 30.00
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	\$ 30.00
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	\$ 40.00

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Civic Services					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
General Fees					
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$15.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.50	\$ 5.70
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.10
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.00	\$ 3.10
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$ 1.00
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.45	\$ 0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$ 1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.10	\$ 4.20
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.50	\$ 8.70
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$10.50	\$ 10.80
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.00	\$ 16.40
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest calculated on a daily basis, in accordance with section 566(3) of the Act	Administration fee	F	Y	\$0.08	7.50%

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)					
				Full recovery of charge from Financial institution.	
Merchant Credit Card Surcharge (other than Customer Service Centre)	Merchant service fee recoverable	F	Y		
DEFT Transactions conducted through Macquarie Bank	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.02	1.50%
Over the Counter Transactions conducted at Customer Service Centre	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.01	0.60%
Community Gardens					
Membership Full	For Plot and Key				\$30.00
Friend of the Garden	No allocation of plot or Key.				\$10.00
Replacement of lost keys	Per Occasion				
	Fee for replacement of key for Community Gardens	F	Y	\$27.00	\$ 28.00
Hire of Council Facilities					
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion				
	Fee for Public Liability Insurance	F	Y	\$168.00	\$ 172.00
Casuals Users insurance for Parks and Gardens	Per Occasion				
	Fee for Public Liability Insurance	F	Y	\$84.00	\$ 86.00
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.					
	Cost of cleaning and rubbish removal	F	Y	At costs	At cost
Key replacement - lost or not returned	Per Key	F	Y	\$27.00	\$ 28.00
Key Bond	Per Key	F	Y	\$52.00	\$ 54.00
Hire of Portable Audio Visual Screen and Equipment - Community Groups only					
Hire of Portable Audio Visual Screen & Equipment	Fee for hiring of Audio Visual Screen & equip	F	Y	\$183.00	\$ 190.00
Bond For Hire of portable Audio Visual Screen & Equipment	Bond	R	Y	\$262.00	\$ 270.00

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Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Town Hall						
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$136.00	\$ 140.00
	Per Day	Use of Facilities - Other	P	Y	\$273.00	\$ 280.00
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$120.00	\$ 125.00
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$120.00	\$ 123.00
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$137.00	\$ 140.00
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$69.00	\$ 70.00
Damage Deposit - Booking Application contains a contractual clause to cover damage		Bond	P	N	Damage at cost	Damage at cost
		Evidence of Public Liability policy to be lodged with application				
REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's discretion		Bond	P	N	\$231.00	\$ 236.00
Multi Arts Centre						
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease	As Per Lease
Town Band Hall						
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$55.00	\$ 57.00
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$188.00	\$ 200.00
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$76.00	\$ 80.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$114.00	\$ 120.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$188.00	\$ 200.00
Cleaning Bond		Use of Facilities - Other	P	N	\$219.00	\$ 225.00
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$128.00	\$ 130.00
Electricity Charges for PHC grassed area			F	Y	At cost	At cost

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Council Premises Hire						
Council Chambers (per day or part thereof) during office hours Monday to Friday		Use of Facilities - Civic Centre	F	Y	\$88.00	\$ 90.00
Gardens , Reserves and Sporting Grounds						
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$894.00	\$ 915.00
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$120.00	\$ 130.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$236.00	\$ 250.00
Scott's Park/ Rocket Park	Per Day	Use of Facilities - Sport	P	Y	\$120.00	\$ 130.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$236.00	\$ 250.00
Waring Gardens	Wedding Ceremony etc	Use of Facilities - Other	P	Y	\$123.00	\$ 130.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$126.00	\$ 130.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$230.00	\$ 236.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,091.00	\$ 1,117.00
	Per Show day	Use of Facilities - Other	P	Y	\$439.00	\$ 450.00
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$198.00	\$ 200.00
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,061.00	\$ 1,086.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Gardens , Reserves and Sporting Grounds					
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,061.00 \$ 1,086.00
	Electricity	Use of Facilities - Sports	F	Y	At cost At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$419.00 \$ 429.00
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$198.00 \$ 203.00
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$534.00 \$ 547.00
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$419.00 \$ 430.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,079.00 \$ 6,225.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,091.00 \$ 1,117.00
	Bond - REFERENCE at Council Discretion	Bond	P	Y	\$534.00 \$ 547.00
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost At cost
	Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	F	Y	At cost At cost
	Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer	F	Y	\$18.00 \$ 18.50
	Power - access and any use within 24- hr period from time of access	Electricity Usage per Day per Unit accessed	F	Y	\$33.00 \$ 34.00
	Request for Signage	Depot Staff to drop off and pick up	F	Y	\$210.00 \$ 215.00

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Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Recreation Reserves						
Boooroban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$23.00	\$ 24.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$262.00	\$ 268.00
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$367.00	\$ 375.00
	Hall Hire Fees	Hall only	F	Y	\$210.00	\$ 215.00
	Hall Hire Fees	Half day	F	Y	\$52.00	\$ 54.00
	Hall Hire Fees	Full day	F	Y	\$105.00	\$ 108.00
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cultery and toilets	F	Y	\$157.00	\$ 160.00
	Hall Hire Fees	BBQ Hire only	F	Y	\$27.00	\$ 28.00
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,572.00	\$ 1,610.00
		Blighty Netball	F	Y	\$2,096.00	\$ 2,147.00
		Blighty Tennis	F	Y	\$1,049.00	\$ 1,075.00
		Extra Club functions per event	F	Y	\$157.00	\$ 160.00
		Deniliquin Children's Centre	F	Y	\$68.00	\$ 70.00
	General Hire	Tennis Rooms and Courts	F	Y	\$84.00	\$ 86.00
		Tennis Rooms and Courts	F	Y	\$32.00	\$ 33.00
		Main Hall	F	Y	\$136.00	\$ 140.00
		Main Hall & Kiosk	F	Y	\$262.00	\$ 268.00
		Meeting Room	F	Y	\$84.00	\$ 86.00
Private Functions	Use of Facilities - Other	F	Y	\$472.00	\$ 483.00	
		Functions booked by schools, Service Clubs and Charities may be discounted by negotion with the Management Committee				
	Bond	REFERENCE subject to the premises being left clean and no damage	P	N	\$200.00	\$ 205.00

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Civic Services						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Recreation Reserves						
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$367.00	\$ 375.00
		Hall Only	F	Y	\$210.00	\$ 215.00
		Kitchen Only	F	Y	\$157.00	\$ 160.00
		Outside Facilities	F	Y	\$79.00	\$ 81.00
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$200.00	\$ 205.00
	Meeting Hire	Half Day	F	Y	\$52.00	\$ 54.00
		Full Day	F	Y	\$105.00	\$ 108.00
		Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee				
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$65.00	\$ 67.00

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Tender Documents						
Tender Documents- Electrical		Tender Documents fee	P	Y	Nil	Nil
Tender Documents - Hard Copy		Tender Documents fee	P	Y	\$8.00	\$ 70.00
Sale of History Books						
Sale of History Books						
Bike Hire						
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	\$10.00	\$ 10.00
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	\$15.00	\$ 15.00
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	\$27.00	\$ 28.00
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	\$47.00	\$ 48.00
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	\$79.00	\$ 81.00
Bond		Use of Equipment - Sports	R	N	New	\$100.00

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Property Rentals					
Medical Centre Rental	Annual Lease	P	Y	\$8,791.00	\$ 9,002.00
Crossing Café Rental	Annual lease (28/02/19)	P	Y	\$36,045.00	\$ 36,910.00
McLeans Beach Caravan Park Lease	Annual Lease (28/02/19)	P	Y	\$73,150.00	\$ 74,906.00
81 Hunter street	Annual lease	P	Y	\$7,855.00	\$ 8,044.00
Lawson Syphon Road Reserve	Annual Lease	P	Y	\$180.90	\$ 185.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	\$1,050.00	\$ 1,075.00
Radio Tower Optus	Annual Lease	P	Y	\$5,630.00	\$ 5,765.00
Radio Tower Essential Energy	Annual Lease	P	Y	\$6,695.00	\$ 6,855.00
Road reserve Conargo (Hussey)	Annual Lease	P	Y	\$121.00	\$ 124.00
Office Rental - Former Conargo Shire Offices	Annual Lease	P	Y	\$843.00	\$ 863.00
Seeding Compound Rental	Annual Lease	P	Y	\$12,040.00	\$12,329.00
Saleyards	Calculated on Stock sales				
Mill's Pit Block	Annual Lease	P	Y	\$7,466.00	\$7,645.00
Wanganella Reserve	Annual Lease	P	Y	\$663.00	Annual Lease
Conargo Land (Scoble)	Annual Lease	P	Y	\$609.00	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Entire (undesexed) companion animal	Companion animals registration fee	S	N	\$207.00	\$207.00
Entire (undesexed) companion animal less than 6 months old	Companion animals registration fee	S	N	\$57.00	\$58.00
Desexed companion animal	Companion animals registration fee	S	N	\$57.00	\$58.00
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	Companion animals registration fee	S	N	\$57.00	\$58.00
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	\$153.00	\$153.00
Pensioner concession (desexed animal only)	Companion animals registration fee	S	N	\$24.00	\$25.00
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	\$28.50	\$29.00
Dog Registration Exemptions (microchipping and registration is required)					
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
A person who uses a dog for working rural properties or for driving stock	Companion animals registration fee	S	N/A	No Charge	No Charge
Greyhounds registered under the Greyhound Harness and Racing Act 2004	Companion animals registration fee	S	N/A	No Charge	No Charge

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$65.00	\$67.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	Refer Above	Refer Above
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$57.00	\$58.00
Release fee - second offence	Impounding fees - release fee for animals	F	N	\$68.00	\$70.00
Release fee - third & subsequent offence	Impounding fees - release fee for animals	F	N	\$90.00	\$92.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.00	\$16.40
Surrender of companion animals					
Surrender of companion animals to Council	Surrender of animal	F	N	\$77.00	\$79.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$34.00	\$35.00
Hire per week	Sale of animal-related equipment	F	Y	\$14.00	\$14.35

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$49.00	\$50.20
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$60.00	\$61.45
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$88.00	\$90.00
Release fee - second & subsequent offence	Impounding fee - release fee for animals per head	F	N	\$109.00	\$112.00
Maintenance fee (sheep, pig, goat)		F	N	\$9.00	\$9.20
Maintenance fee (cow, bull, horse)		F	N	\$12.00	\$12.30
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$84.00	\$86.00
Second and subsequent offence		F	N	\$112.00	\$115.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$140.00	\$144.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$90	Tow charges plus \$90
Release impounded vehicle		P	Y	\$123.00	\$126.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$60.00	\$62.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$60.00	\$62.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$31.00	\$31.75
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$57.00	\$58.40
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,383.00	\$3,465.00

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Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris.					
Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$888.00	\$910.00
Single grave interment	Interment	F	Y	\$925.00	\$950.00
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,032.00	\$1,060.00
Oversize grave	Interment	F	Y	\$1,088.00	\$1,115.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$327.00	\$335.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,032.00	\$1,060.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$262.00	\$270.00
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$ 110.00	\$115.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$241.00	\$250.00
Interment fee	Interment	F	Y	\$241.00	\$250.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Lawn Cemetery - Land for each grave and perpetual maintenance					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,117.00	\$1,150.00
Single grave interment	Interment	F	Y	\$891.00	\$950.00
Double grave interment	Interment	F	Y	\$1,000.00	\$1,050.00
Oversize grave	Interment	F	Y	\$1,037.00	\$1,110.00
Install plaque	Fee for plaque	F	Y	\$166.00	\$170.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$327.00	\$335.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$979.00	\$1,005.00
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$327.00	\$335.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Memorial Rose Garden					
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,096.00	\$1,225.00
Interment Fee	Interment	F	Y	\$262.00	\$270.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote
Cost of rose	Accessories fee	F	Y	\$98.00	\$100.00
Research Activities					
Historical/ Cemetery research	Per Hour or part of				
	Fee for utilisation of staff for various activities	P	Y	\$65.00	\$70.00

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Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee		F	Y	As per quote - Minimum charge \$533.00	As per quote - Minimum charge \$544.00
Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)					

Private Works					
Condition of Undertaking Works:					
All private works are to be undertaken in accordance with Council's adopted Private Works Policy.					
Note: Council does not dry hire plant.					
		P	Y	Price on application.	Price on application.

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Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Private works (in Kind)					
Deniliquin Jockey Club	Free mower hire (no wages)				
Deniliquin Motorcycle Club	Cost recovery				
Deniliquin Golf Club	Cost recovery				
Deniliquin Rodeo Club	Cost recovery				
Deniliquin Car Club	Cost recovery				
Deniliquin Gun Club	Cost recovery				
Deniliquin Tennis Club	Cost recovery				
Deniliquin Collectors Club	Cost recovery				
Deniliquin P & A Society	Plant hire (watercart) – no cost				
Schools	Minor plant hire/gravel				
Nursing Home	Minor plant hire/gravel				

Works						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Noxious weeds						
Spraying Fee		Noxious Weeds Spraying fee		Price upon application	Price Upon Application	
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$163.00	\$167.00
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$164.00	\$168.00
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$65.00	\$65.00
Road Opening Fees						
Permit to work on road pavement for driveway crossover, stormwater connection or driveway culvert crossing.		Road Opening Permit	P	N	\$152.00	\$156.00
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$82.00	\$84.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs.		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$251.00	\$260.00

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Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Traffic Management					
Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$126.00	\$130.00
Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring changes to standard TCP's.	Fee for Service	F	Y	As per quote	As per quote
Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP requirements.	Fee for Service dependent on numbers	F	Y	Min Cost \$28/day	Min Cost \$29/day
Banner Poles Hardinge Street & Davidson Street					
Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility					
Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.05
Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$44.00	\$45.00

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Waste Management						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	% increase	19/20 Fee
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	To Be Determined
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$136.00	2.40% \$140.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River	Free for Edward River Residents
Construction & Demolition Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$51.00	2.40% \$52.50
Commerical & Industrial Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$67.00	2.40% \$69.00
Refrigerators/ Freezers/ Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$30.00	2.40% \$31.00
Tyres- Car	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.00	2.40% \$9.50
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$14.00	2.40% \$14.50
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$23.00	2.40% \$23.50
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$33.00	2.40% \$34.00

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Waste Management							
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	% increase	19/20 Fee	
Waste Depot Charges							
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$67.00	2.40%	\$69.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$29.00	2.40%	\$30.00
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$22.00	2.40%	\$22.50
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.00	2.40%	\$5.50
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.00	2.40%	\$5.50
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.00	2.40%	\$9.50
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$126.00	2.50%	\$130.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$127.00	2.50%	\$131.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$37.00	2.40%	\$38.00
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request							
Green Waste that can't be burnt is to be charged at the same rate as general waste							
Inert waste such as clean fill suitable for cover material – Free of Charge							

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Sewerage						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Sewer Charges						
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage Charge	F	N	\$1.45	\$1.48
Sewerage Dual Occupancy Charge						
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences Sewerage	F	N	\$842.00	\$862.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$113.00	\$116.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	\$476.00	\$488.00
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$36.00	\$37.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N		\$10.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$0.00	\$5.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$25.00/kl	\$26.00/Kl
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$3.00/kl	\$3.10/Kl
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$18.00/kl Minimum Charge \$18.00	\$18.50/kl Minimum Charge \$18.50

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.00	\$8.20
Avdata Water Supply access key		Supply access key	P	Y	\$44.00	\$45.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$230.00	\$236.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$131.00	\$134.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$50.00	\$51.30
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$104.00	\$107.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$154.00	\$158.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As Per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$286.00	\$293.00
Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Water Supply Non potable (Conargo, Wanganella & Booororban)						
Access Charge		Fee for water Supply	F	N	\$97.00	\$99.00
Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$0.067	\$0.069
Connection to Main Supply		Fee for water Supply	F	N	\$315.00	\$323.00
Dual Occupancy residences	Same as Sewer	Fee for water Supply	F	N	\$842.00	\$862.00

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Liquid Trade Waste						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Application fees						
Category 1	Liquid Trade Waste Application fee	F	N	\$109.00	\$115.00	
Category 2	Liquid Trade Waste Application fee	F	N	\$219.00	\$225.00	
Category 3	Liquid Trade Waste Application fee	F	N	\$328.00	\$335.00	
Annual fees						
Category 1 Discharger	Liquid Trade Waste access Charge	F	N	\$95.00	\$97.00	
Category 2 Discharger	Liquid Trade Waste access Charge	F	N	\$189.00	\$195.00	
Larger Discharger	Liquid Trade Waste access Charge	F	N	\$629.00	\$645.00	
Industrial Discharger	Liquid Trade Waste access Charge	F	N	\$189.00 to \$629.00	\$195.00 to \$645.00	
Pre Inspection Fee	Inspection Fee	F	N	\$89.00	\$91.00	
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment						
Category 1 Discharger with appropriate equipment	Liquid Trade Waste Usage Charge	F	N	Nil	Nil	
Category 1 Discharger without appropriate pre-treatment	per Kilotre Liquid Trade Waste Usage Charge	F	N	\$1.7/kl	\$1.74/Kl	
Category 2 Discharger with appropriate equipment	per Kilotre Liquid Trade Waste Usage Charge	F	N	\$1.7/kl	\$1.74/Kl	
Category 2 Discharger without appropriate pre-treatment	per Kilotre Liquid Trade Waste Usage Charge	F	N	\$15.6/kl	\$16.0/Kl	
Non Compliance Charges for Category 3						
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters	Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated	

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Liquid Trade Waste						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/Kg
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.31/kg	\$2.37/kg
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$78.12/kg	\$80.00/kg
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.62/kg	\$16.00/kg
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$361.68/kg	\$370.35/kg
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.03/kg	\$26.65/kg
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$3.91kg	\$4.00/kg
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/kg

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Liquid Trade Waste						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.40/kg	\$1.43/kg
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$782.06/kg	\$800.85/kg
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/Kg
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,607.38/kg	\$2,700.00/kg
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.03/kg	\$26.65/kg
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.19/kg	\$0.20/kg
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$783.24/kg	\$802.05/kg
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$783.24/kg	\$802.05/kg
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.61/kg	\$2.67/kg
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg

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Liquid Trade Waste						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Phosphorus (Total P)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/Kg
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$54.97/kg	\$56.30/kg
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.44/kg	\$1.47/kg
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15/kg	\$0.15/kg
Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/kg
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.73/kg	\$1.77/kg
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.00/kg	\$1.03/kg
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.28/kg	\$0.29/kg
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06/kg	\$0.06/kg
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30kg
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$22.00/kg	\$22.50/kg

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Reservations	All Stock	Fee for accessing required information	P	N	\$1.60	\$1.70
Inter- Library Loans	Per Item	Fee for accessing required information	P	N	\$5.00	\$5.20
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						

Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White		Use of General Equipment fee - Civic or other	F	Y	\$0.30	\$0.30
Printing/Photocopying A4 – Colour		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00
Printing/Photocopying A3 – Black & White		Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.60
Printing/Photocopying A3 – Colou		Use of General Equipment fee - Civic or other	F	Y	\$1.65	\$1.70
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$0.45	\$0.50
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.85	\$1.90
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.20
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.65	\$2.70
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.20
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.65	\$2.70
Microfilm/Fiche – Printout		Use of General Equipment fee - Civic or other	F	Y	\$0.65	\$0.70
Scanning – per page (A4)		Use of General Equipment fee - Civic or other	F	Y	\$0.65	\$0.70

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Central Murray Regional Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Facsimile/ Email (within Australia)						
Transmission – First Page	Use of General Equipment fee - Civic or other	F	Y	\$5.50	\$5.60	
For each subsequent page	Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.10	
Reception of first page	Use of General Equipment fee - Civic or other	F	Y	\$3.00	\$3.10	
Reception of subsequent pages	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00	
Sending email – from staff computer for customer	Use of General Equipment fee - Civic or other	F	Y	\$3.80	\$4.00	
Computers						
Public Computers	Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge	
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.20	\$0.20
Video/ DVD	Per Day	Administration Fee	P	N	\$0.50	\$0.50
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$50.00	\$55.00
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.00	\$3.10
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.00	\$4.10

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Central Murray Regional Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.00	\$2.10
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.00	\$1.00

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EDWARD RIVER COUNCIL
**COMBINED DELIVERY PROGRAM 2018-2021
AND OPERATIONAL PLAN 2019-2020**

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11.8 LONG TERM FINANCIAL PLAN 2019-29**Author: Rindayi Matienga, Manager Finance****Authoriser: Trish Kirkland, Director Corporate Services****RECOMMENDATION**

That Council adopt the Long-Term Financial Plan 2019-29 contained at Attachment 1.

BACKGROUND

The Long-Term Financial Plan (LTFP) exists primarily to facilitate the delivery of the objectives and strategies expressed in the Community Strategic Plan, Edward River 2030. The LTFP the means to ensure the objectives of the Integrated Planning and Reporting (IPR) Framework are supported by an appropriate resource plan.

The LTFP links to the combined Delivery Program 2018-2021 and Operational Plan 2019-20 and is informed by Council's suite of Asset Management Plans, which are the subject of separate reports to Council for this Ordinary Meeting.

As part of the Integrated Planning and Reporting (IP&R) Framework Council are required to develop a ten-year LTFP that must include:

- Projected income and expenditure,
- Balance sheet,
- Cashflow forecasts,
- Planning assumptions,
- Sensitivity analysis highlighting factors most likely to impact,
- Risk assessment,
- Financial modelling of three different scenarios, and
- Method of monitoring financial performance.

ISSUE/DISCUSSION

The LTFP takes the four-year financial forecast developed through the Delivery Program process and projects it to look at a ten-year horizon. The LTFP highlights that Council will need to continue to work to improve its financial position over the few next years. In particular a focus on reducing reliance on grant income and exploiting/exploring other General Fund income streams, and further exploring expenditure reduction options to limit overall operational expenditure.

The 2019-20 LTFP includes three scenarios:

1. Base Case Scenario – Sustainability Model**Operating Revenues**

- Rates will increase by 2.5 per cent each year from 2020-21
- User charges will increase by 2.4 per cent each year
- Commonwealth Government Financial Assistance Grants will continue across the 10-year period and increase by 1.9 per cent indexation each year.
- Introduction of General Fund Dividend Revenue of \$165,000 from the Water and Sewer Fund in 2019-20 to increase by 2.5 per cent each year
- No new rate levy or user charges are introduced.

- Capital grants received to fund 50 per cent of project costs for both the new sewerage treatment plant and the aerodrome upgrade.

Operating Expenses

- Employee expenses will increase by 2.5 per cent each year
- Materials and contracts and other operating expenses with increase by 2.5 per cent each year
- No new material expense items are introduced
- The Water Fund will make a dividend payment of \$75,000 to the General Fund in 2019/20 and increase by 2.5 per cent each year
- The Sewer Fund will make a dividend payment of \$90,000 to the General Fund in 2019/20 and increase by 2.5 per cent each year thereafter.

Capital Works

- A total of \$22.082M capital works in 2019-20 (inclusive of \$10.6M carried forward from the Grant Funded Major Projects Program), and \$157.3M over the ten-year forecast period.

Risk Identification

- Performance of the operational budget (i.e. the actual revenue and expenditure against the budget) will require enhanced performance reporting and monitoring.
- Impact of the Rates Harmonisation Project on the Revenue Policy of Council.
- Realisation of anticipated Grant Funding.
- Capability to deliver a large capital works program, which will require good project governance and project management.
- Impact of any new assets, such as the Retirement Living Project, upon the operational expenses.
- Cost efficiency of fleet and plant, particularly in relation to renewal demand.
- Low Asset Management maturity base will require ongoing improvement work
- Sustainability of the existing levels of service which require further definition of the range and levels
- Strategies adopted by Council are substantially unfunded.

2. Alternative Scenario 1

Takes the Base Case Scenario but with a more pessimistic view by anticipating that rates will only increase by 2 per cent and that Council is not successful in obtaining the 50 per cent of project costs for both the new sewerage treatment plant and the aerodrome upgrade and responds by increasing service charges and introducing borrowings.

It is anticipated that two additional loans will be required:

- \$5M in borrowings for the General Fund to support the Aerodrome upgrade, drawn down in the 2022/23 financial year.
- \$17M in borrowings for the Sewer Fund to fund the sewerage treatment plant upgrade, drawn down across the 2022/23 and 2023/24 financial years.

Operating Revenues

- Rates will increase by 2.0 per cent each year from 2020-21
- User charges will increase by 2.4 per cent each year for the first five years. In the 2024/25 financial year the user charges for sewer will increase by 3 per cent each year thereafter.
- No capital grants received for the sewerage treatment plant upgrade or aerodrome upgrade projects.

Operating Expenses

- Borrowing costs are included in the scenario from financial year 2022/23 onwards. Borrowing costs are expected to peak at \$0.524M in 2024/25.

Principal Repayments

- It is anticipated the principal repayments will be \$0.875M in the 2024/25 financial year.

3. Alternative Scenario 3

Takes the Base Case Scenario and models the introduction of kerbside collections for recyclables and food organics and garden organics (FOGO), and replaces the aerodrome upgrade (and associated 50 per cent capital grant) with aerodrome renewal and maintenance funded 100 per cent from general fund revenue. Features of Alternative Scenario 3 are:

- Anticipates that Council will approve the introduction of kerbside collection for recyclables in 2019/20 and trial FOGO kerbside collection for 500 properties in 2019/20. The full implementation of FOGO kerbside collection is anticipated in the 2020/21 financial year.
- The upgrade of the Deniliquin aerodrome has been removed from this scenario, with the addition of renewal treatments to the existing assets to maintain the current service provision.
- Kerbside recycling in 19/20 is anticipated to increase operating costs by \$40 per service, which in total (3,712 services) is an increase in operating expenditure of \$148,480.
- The FOGO kerbside collection trial in 19/20 is anticipated to increase operating costs by \$49 per service, which in total (500 trial services) is an increase in operating expenditure of \$24,500.
- To complete the introduction of the FOGO kerbside collection in 20/21, operating expenses are anticipated to increase by \$49 per service for the remaining 3,212 services – a total increase of \$157,388.
- It is anticipated that Council will increase waste service charges to recover full costs of kerbside recycling and FOGO kerbside collection.
- There is a new capital expense for the kerbside collection anticipating that new bins will need to be purchased and delivered to the 3,712 services.

STRATEGIC IMPLICATIONS

The LTFP tests the community aspirations as contained in the Community Strategic Plan – Edward River 2030 – against the financial realities of delivering on those aspirations. The LTFP integrates with Edward River 2030 through the combined Delivery Program 2018-21 and Operational Plan 2019-20 and has been informed by Council's suite of Asset Management Plans. Together they contribute to the long-term sustainability of Council.

COMMUNITY STRATEGIC PLAN

Community Strategic Plan

Objective 5 - A community working together to achieve its potential

Supporting Strategy - 5.3 Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

Funding for preparation of the Long-Term Financial Plan is provided for in the 2018-19 adopted budget.

LEGISLATIVE IMPLICATIONS

The LTFP complies with the requirements of the *Local Government Act 1993*

ATTACHMENTS

1. **Attachment A - Long-Term Financial Plan 2019-2029**



Long Term Financial Plan 2019 - 2029





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LONG TERM FINANCIAL PLAN



4

Introduction

This Long Term Financial Plan (LTFP) makes up one of three parts of Council’s Resourcing Strategy as required under the NSW Local Government Integrated Planning and Reporting (IP&R) framework.



The IP&R encourages and supports the implementation and review of plans relating to the financial, asset and workforce contributions to Edward River Council. Through sound financial planning, strategic asset management and the development of a strong and diverse workforce, Council can continue to address and improve its long-term sustainability and deliver the outcomes desired by the community.

The Resourcing Strategy informs, influences and ultimately reflects Council’s Community Strategic Plan which outlines the needs and aspirations of the people of Edward River both now, and into the future. Accordingly, the plans contained within the Resourcing Strategy provide key input in shaping both the Delivery Program and Operational Plans of Council.

The LTFP is an important part of Edward River Council’s strategic planning process. This is the point where long-term community aspirations and goals are tested against financial realities.

The LTFP aligns community expectations by providing an understanding of expected pressures that will affect the community, expected economic growth rates and drivers of Council’s future financial sustainability.

The aim of the LTFP is to provide the Council with a decision-making and problem-solving tool. It is not intended that the LTFP is set in concrete – it is a guide for future action. The modelling undertaken as part of this plan will help council to weather unexpected events. It provides an opportunity for the Council to identify financial issues at an earlier stage and gauge the effect of these issues in the longer term.

This LTFP includes;

- Planning assumptions used to develop the plan
- Projected income and expenditure, balance sheet and cashflow statement
- Sensitivity analysis
- Financial modelling for different scenarios
- Methods of monitoring financial performance.

The LTFP will be updated annually as part of the development of the Operational Plan and reviewed as part of the review cycle of the Community Strategic Plan.

The planning process is built on four foundations:

- Planning assumptions
- Revenue forecasts
- Expenditure forecasts
- Sensitivity analysis

Planning Assumptions

Assumptions in developing this plan include:

- Population forecasts
- Anticipated levels of local economic growth
- Major planned expenditure, such as capital works.
- Inflation forecasts
- Interest rate movements.

Population forecast

The Department of Planning population modelling predicts that the Edward River Council area will have continued population decline. The modelling indicates a continued decline of around 300 people per five-year period. It predicts the total population to fall to 7,450 in 2036. This contrasts to the data released by the ABS following the 2016 Census. On balance, Council takes the view that the population is likely to remain relatively stable. It recognises that future trends are dependent on a range of factors. Our population is sensitive to changes in the key employing sectors which include agriculture, retail, health and education. Changes to water policy, given its importance as a generator of jobs and contributor of economic value, can have a significant impact on the region. We have an aging population which creates some challenges with declining personal income levels, increased demand for health services and changing housing needs.

On the other side of the equation, population growth and lack of housing affordability in large metropolitan and regional centres has potential to generate demand for better lifestyle. Safety, housing affordability and advances in technology offer rural areas like Edward River opportunity to grow.

Population is an important factor for Council to consider when planning the range of services to provide, setting the levels of service to meet community expectations and maintaining the assets required to deliver those services. Population is also a key measure used by governments to calculate grant funding to Councils. As a small rural Council with a small ratepayer base and large geographical area, reliance on grant funds is higher than in large metropolitan Councils.

In summary, the estimated resident population of Edward River has been increasing since 2011 following the 2016 census, up from 8,888 in 2011 to 8,951 in 2016. The 2016 estimated resident population was 3.5 per cent higher than state government projections for that year.

The resident population profile in 2016 shows a higher proportion of people aged between 20-34 years old than in previous periods. The proportion of people in school age cohorts (under 20 years old) continues to decline down a further 3.1 per cent to 23.5 per cent of the population in 2016.

Household and individual incomes are increasing. Residents of Edward River are continuing to be more educated, with the proportion of people with a post school qualification increasing across all levels.

Anticipated levels of local economic growth

The value of regional exports has increased by an estimated \$86.59 million. Regional exports are more balanced across sectors with significant declines experienced in grain mill and cereal product manufacturing being offset by notable gains in:

- meat and meat product manufacturing,
- heavy and civil engineering construction,

- water supply, sewerage and drainage services, and
- agriculture, forestry and fishing support services.

Employment in retail trade has declined overall as a proportion of total regional employment. Employment in meat and meat product manufacturing has increased significantly, offset by decreases in grain mill and cereal product manufacturing. Value added by industry in Edward River has increased by an estimated \$51.5 million.

Construction services, heavy and civil engineering construction and water supply, sewerage and drainage services all saw notable increases in levels of local expenditure.

Major planned expenditure such as capital works

Detail of the Council's capital works program for 2019-20 are outlined in the Delivery Program and Operational Plan document. In the years following, Council plans to focus on addressing the backlog of capital works, with a 'renew over new' approach to asset management. The following table highlights the planned expenditure for each major class of asset for the next four years.

The capital works program will evolve as Council develops its asset management planning delivery. The program presented in this LTFP for future years is subject to change in accordance with program priorities, funding availability and community priorities.

Capital Works Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Land	-	-	-	-
Land improvements	-	-	-	-
Buildings	2,166	2,650	15	1,841
Building improvements	-	-	-	-
Leasehold improvements	-	-	-	-
Heritage buildings	-	-	-	-
Plant, machinery and equipment	1,096	1,950	1,816	1,654
Fixtures, fittings and furniture	-	-	-	-
Computers and telecommunications	35	36	37	38
Heritage plant and equipment	-	-	-	-
Library books	-	-	-	-
Roads	4,515	4,650	5,491	5,565
Bridges	150	156	160	164
Footpaths and cycle ways	161	167	174	195
Drainage	240	2,335	479	491
Rec, leisure and community facilities	-	-	-	-

Capital Works Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Waste management	130	-	-	-
Parks, open spaces and streetscape	-	687	235	-
Aerodromes	200	156	53	65
Off street car parks	-	-	-	-
Carried Forward Projects	11,484	-	-	-
Water	950	1,414	1,014	621
Sewer	1,115	1,179	2,300	12,033
Swimming Pools	-	-	-	-
Landfill cells	-	-	-	-
Total Capital Works	22,242	15,381	11,772	22,667
Represented by:				
Renewal Investment	10,808	13,595	10,709	11,763
Upgrade Investment	11,434	1,785	1,064	10,904
Expansion Investment	-	-	-	-
New Investment	-	-	-	-
Total Capital Works	22,242	15,381	11,772	22,667

Inflation forecasts

According to the ABS, there is no single best measure of inflation. A range of indexes can be used to plan for future expenditure. The Australian Consumer Price Index (CPI) is considered the most suitable approach when the primary purpose of the CPI is as a macro-economic indicator of price inflation affecting households.

Analysis of a range of economic forecasts suggests an inflation rate over the medium to long term of 2.5 per cent. Council has set its increases in rates at 2.5 per cent and other fees and charges generally by 2.4 per cent. Expenses are forecast to increase by 2.5 per cent each year.

Interest rate movements

Council has used a conservative figure of 2 per cent for investments which will be reviewed annually and adjusted accordingly. Increases in interest rates can increase mortgage stress and impact on rental availability and affordability. Both situations could impact further on the capacity of ratepayers and may impact on Council's revenue collection.

Revenue Forecasts

Income from rates and charges account for approximately 67 per cent of revenue raised for recurrent operations. Rates are generated from two sets of rating classifications and categories from the former Deniliquin and Conargo councils. Charges are made for a range of services such as waste, water and sewer.

Rates form a major component of Council's revenue base. The Edward River local government area has a lower than the state average median personal income of \$595. As a result, Council needs to consider residents' capacity to pay when setting the revenue policy. The Socio-Economic Index (SEIFA) data from 2011 indicates that Deniliquin was in the third percentile of relative socio-economic disadvantage. SEIFA data for 2016 has not yet been released.

There is no plan to introduce new specific rates and charges in the 2019/20 year. The Deniliquin business levy ceased as at 30 June 2018. To ensure future sustainability of the Council whilst keeping costs to ratepayers and service users low, Council will review levels of service and identify and deliver operational efficiencies in the future.

Council also generates revenue through its fees and charges. Many fees and charges are regulated. Council set fees and charges have been increased in most cases in line with the CPI. Fees and charges are set where possible on a full recovery basis. Future analysis of the full cost of services will be undertaken by Council to ensure full cost-recovery is achieved.

Council has assumed recurrent grant revenue will continue at current levels. The Financial Assistance Grant indexation rate is assumed to be 1.9 per cent. Due to the community's capacity or willingness to pay, there is little opportunity to generate other forms of revenue such as metred parking.

Council is developing a Borrowings Policy, so future borrowings will be considered in line with the Policy. Borrowings are not used to fund recurrent operations. Major new infrastructure projects identified by the Council as a high priority may require new borrowings in the future. Borrowing funds for these types of projects, allows the cost to be spread over future years to facilitate inter- generational equity for these long- lived assets. Borrowings can sometimes be used to address significant backlogs of infrastructure projects if the cost-benefit analysis is positive. Council manages its cash reserves to achieve optimum investment incomes and to be available when needed for planned expenditures.

One way of raising revenue is to apply to IPART for a special rate variation to increase the rate cap (2.7 per cent for 19/20). IPART requires councils to actively engage residents in discussions about the proposed increase above the rate peg. Councils can do this with public hearings and other community engagement tools that suit their population. IPART will consider how effective each council's community inclusion has been before determining its application to increase charges above the set rate.

Councils need to show IPART there is:

- community awareness of their plans
- a demonstrated need for higher increases to charges
- a reasonable impact on ratepayers
- a sustainable financing strategy
- a history of well-documented council productivity improvements.

In addition to Council's evidence, IPART will assess any other information considered relevant, including letters from ratepayers. Considering all factors used to forecast Council's revenue, including the community's

capacity to pay, Council aims to keep current rate rises within the current rate peg.

Council will conduct further analysis of its asset management program, service planning and Long Term Financial Plan in future years. Service planning will provide more opportunity to engage with the community to identify service priorities. Service priorities including levels of service, can then be planned. Service planning includes identifying which services to provide, the unit costs for each service, the levels of service to be provided, the assets required to deliver the service and the funding source for each service. Funding sources can include fees and charges, grants, rates revenue including applying to IPART for increases above the cap, borrowings and sale of assets surplus to requirements. This approach to service planning results in strong alignment of council and community priorities.

Expenditure Forecasts

The Community Strategic Plan provides a basis for Council to calculate the cost of its Delivery Program and Long Term Financial Plan to meet the community's expectations. Council must balance community expectations, uncertainty of future revenue and expenditure forecasts, along with the operational plan and provision of ongoing services. This means we may not be able to fund all projects without raising additional revenue or reducing service levels.

Council's approach is to prioritise capital renewal projects over new, maintain adequate service levels, and to conduct future service reviews to identify areas of efficiency. Council has assumed a net zero increase in the recurrent operational expenditure for 2019/20.

Council's decisions now can commit future Councils to significant commitments and therefore new capital projects must include complete costings for capital and recurrent expenditures. For example, a masonry building that has a useful life of between 50-100 years will incur operational and maintenance costs beyond the life of this Long Term Financial Plan. The building will require replacement at the end of its useful life and the anticipated cost of replacement will need to be considered when developing future Long Term Financial Plans.

Sensitivity Analysis

Long term financial plans are inherently uncertain. They contain a wide range of assumptions, including assumptions about population growth, interest rates and the potential effect of inflation on revenues and expenditures.

In developing the Long Term Financial Plan, Council has modelled the plan under different scenarios which adjust the underlying assumptions. The following table identifies how sensitive components of the Council's Long Term Financial Plan is to movements in assumptions.

Assumption	10% Lower Than Expected	Expected	10% Higher Than Expected
Growth in Rates and Charges	230,603	256,225	281,848
Annual Interest Payments on New Loans (Alternative Scenario 1 - Year 2024/25)	471,600	524,000	576,400
Annual Escalation of Employee Expenses	195,413	217,125	238,838
CPI on Recurrent Non-Labour Expenses	146,340	162,600	178,860
Indexation on Commonwealth grants	145,521	161,690	177,859
Total	1,189,476	1,321,640	1,453,804
Difference from Expected	-132,164		132,164

From the above modelling it is evident that Council's underlying financial position is not materially sensitive to changes in economic assumptions, as may be in local government areas where anticipated growth and developer contributions are material. However, Council financial position is certainly sensitive to capital investment decisions, and in particular the success or not of obtaining grant funding for major capital projects.

The future capital works program has been developed based on anticipated asset renewals and demand for new and upgraded assets, informed by asset management plans, while remaining disciplined to Council's management principles of maintaining long term affordability and financial sustainability. The cost and timing of projects are estimates, which will be further defined through the project development and initiation stages, prior to the year of project delivery. Projects may also be removed from the plan if the business case for the project no longer justifies the investment.

The following three scenarios (a base sustainable model, and two alternative models) compare the difference in capital investments decisions and the ability for Council to obtain capital grant funding or not. Each scenario is accompanied with a full set of financial statements for comparison in the modelling section below. The three models are:

Base Case	Sustainability model
Alternative Scenario 1	Grant funding removed for major projects and replaced by loans
Alternative Scenario 2	Introduction of kerbside recycled collection and kerbside FOGO collection, and upgrade of Deniliquin Aerodrome removed

FINANCIAL MODELLING



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› Base Case – Sustainability Model

The Base Case represents Council's adopted position and illustrates Council's projected financial performance and position over the next 10 years and the intergenerational equity and long-term holistic sustainability that it aims to achieve.

The Base Case (Sustainability Model) consolidated financial statements anticipates that Council will produce a small operating surplus, and continue to produce increased operating surpluses throughout the forecast 10-year period. However, the consolidated position is a combination of an operating deficit for the general fund, and operating surpluses for the water and sewer funds. A major cost item in the operating result is depreciation – a non-cash item. A review of the depreciation expense will be undertaken to ensure reported depreciation expense accurately reflects the annual economic consumption of assets.

The operating result in the Base Case produces sufficient cash surplus to fund the renewal of existing assets, based on current asset management planning. The cash balance reduces to a low point of \$8.9M in 2024/2025, and then continues to increase to cash position of \$12.3M at the end of the 2028/29 financial year.

In the Base Case it is anticipated that Council will obtain a 50 per cent capital grant for the sewerage treatment plant upgrade and the aerodrome upgrade. The provision of a grant avoids the necessity for borrowings to fund the major projects. However, the sewerage fund is anticipated to produce a negative cash position within the fund for

the financial years 2023/24 and 2024/25, recovering to a cash surplus position from the year 2025/26 onwards.

The relatively large capital works program for the 2019/20 and 202/21 financial years - \$22.2M and \$15.4M respectively - are largely funded through restricted reserves (prior year grants received) and \$11.5M in projects funded in 2018/19 carrying forward to 2019/20.

The Base Case (Sustainability Model) includes:

Operating Revenues

1. Rates will increase by 2.5 per cent each year.
2. User charges will increase by 2.4 per cent each year.
3. Financial Assistance Grants will continue across the 10-year period and increase by 1.9 per cent indexation each year.
4. The general fund will receive \$165,000 dividend from the water and sewer fund in 2019/20, increased by 2.5 per cent each year thereafter.
5. No new rate levy or user charges.
6. Capital grants received to fund 50 per cent of project costs for both the sewerage treatment plant upgrade and the aerodrome upgrade.

Operating Expenses

7. Employee expenses will increase by 2.5 per cent each year
8. Materials and contracts and other operating expenses with increase by 2.5 per cent each year
9. No material new expense items across the forecast period
10. The water fund will make a dividend payment of \$75,000 to the general fund in 2019/20 and increase by 2.5 per cent each year thereafter.
11. The sewer fund will make a dividend payment of \$90,000 to the general fund in 2019/20 and increase by 2.5 per cent each year thereafter.

Capital Works Program

12. A total of \$22.242 million capital works program in 2019/20 and \$157.5 million over the 10-year forecast period
13. The 2019/20 capital works program includes \$11.484 million in capital carried forward from 2018/19 financial year.
14. Highlights in the 2019/20 capital program include:
 - \$486,000 for Deniliquin Sports and Entertainment Stadium Extension
 - \$815,000 for Community Master Plan Initial Works
 - \$178,000 for Deniliquin Netball Facility Improvement Works
 - \$240,000 for Rural Village Beautification Projects

- \$276,000 for Beach to Beach Walk Connectivity Improvements
 - \$50,000 for Lagoon to River Walk Improvements
 - \$6,616,000 for local and regional roads.
 - \$1,674,000 for Deniliquin Town Hall Revitalisation
 - \$259,000 for Deniliquin Memorial Park Change Rooms and Amenities, Deniliquin
 - \$157,000 for Deniliquin RAMs Football and Netball Clubhouse Extension
 - \$1,176,000 for Cressy Street CBD Redevelopment
 - \$700,000 for Deniliquin Riverfront Enhancement
 - \$627,000 for Waring Gardens Upgrade
 - \$400,000 for a new Truck Stop Facility
 - \$180,000 for Peppin Heritage/Visitor Centre Upgrade
 - \$340,000 for Deniliquin Swim Centre (All Abilities) Upgrade
 - \$673,000 for North Depot Refurbishment
15. Other highlights in the 10-year capital works program include:
 - \$56,538,000 for local and regional road renewals across the 10-year forecast
 - \$227,000 renewal of community facilities in 2020/21

- \$720,000 for further upgrades to recreational facilities in 2020/21
- \$2,000,000 upgrade to Civic Place Precinct Revitalisation across 2019-21 financial years
- \$2,000,000 upgrade to the North Deniliquin Flood Levee in 2020/21
- \$662,000 upgrade to the Cattle Saleyards in 2020/21 (including ramps and catwalks)
- \$19 million upgrade to the Deniliquin Sewerage Treatment Plant beginning in 2021/22 and completed in 2023/24.
- \$8 million upgrade to the Deniliquin Aerodrome delivered over the 2023/24 and 2024/25 financial years.
- \$11,000,000 for renewals in the water service infrastructure across the 10-year forecast
- \$15,467,000 for renewal of Council's plant and fleet across the then year forecast.

Whole of Council Statement of Comprehensive Income

Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	12,896	13,214	13,540	13,874	14,217	14,568	14,927	15,296	15,673	16,060
User Charges and Fees	3,348	3,427	3,510	3,594	3,680	3,768	3,859	3,951	4,046	4,143
Interest & Investment Revenue	826	837	849	861	873	885	898	911	924	937
Other Revenues	575	586	598	610	622	634	647	660	673	687
Grants & Contributions for Operating Purposes	6,921	7,051	7,183	7,318	7,455	7,596	7,738	7,884	8,032	8,183
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	2,386	7,328	8,605	4,214	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	26,365	26,948	28,065	33,585	35,452	31,665	30,183	30,672	31,570	32,287
Expenses from Continuing Operations										
Employee Costs	9,218	9,448	9,683	9,924	10,171	10,425	10,684	10,951	11,223	11,503
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	3,523	3,608	3,695	3,784	3,875	3,968	4,063	4,161	4,261	4,364
Depreciation	8,610	8,650	8,650	8,650	8,650	8,650	8,650	8,650	8,650	8,650
Other Expenses	3,405	3,976	4,185	4,175	4,042	4,175	4,338	4,289	4,428	4,519
Total Expenses from Continuing Operations	24,756	25,682	26,213	26,533	26,739	27,218	27,736	28,051	28,563	29,037
Operating Result from Continuing Operations Surplus/(Deficit)	1,609	1,265	1,852	7,051	8,713	4,447	2,447	2,621	3,007	3,250
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(191)	(567)	(534)	(277)	109	234	333	650	785	974

Whole of Council Statement of Financial Position

Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	26,031	21,546	20,919	14,763	9,051	7,014	7,295	8,920	9,931	9,005
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	2,092	2,145	2,236	2,689	2,833	2,528	2,406	2,445	2,511	2,575
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550	550	550	550	550	550	550
Total Current Assets	28,673	24,241	23,705	18,002	12,434	10,092	10,250	11,915	12,992	12,130
Non-Current Assets										
Cash & Cash Equivalents	2,892	2,394	2,324	1,640	1,006	779	811	991	1,103	1,001
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	253	254	255	256	258	259	260	261	263	264
Infrastructure, Property, Plant & Equipment	413,277	419,599	434,744	448,312	476,781	483,934	500,825	501,743	518,731	523,098
Other	178	169	160	151	142	134	125	116	107	98
Total Non-Current Assets	416,600	422,417	437,484	450,360	478,186	485,106	502,020	503,111	520,204	524,460
Total Assets	445,273	446,658	461,189	468,362	490,620	495,198	512,271	515,025	533,196	536,590
Current Liabilities										
Payables	1,323	1,359	1,392	1,425	1,455	1,495	1,530	1,567	1,601	1,644
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Total Current Liabilities	4,485	4,600	4,714	4,830	4,946	5,072	5,197	5,326	5,453	5,593
Non Current Liabilities										
Payables	116	118	120	123	125	128	130	133	136	138
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	77	79	81	83	85	87	89	92	94	96
Total Non Current Liabilities	193	197	201	206	210	215	220	224	229	234
Total Liabilities	4,678	4,797	4,915	5,036	5,156	5,287	5,417	5,550	5,683	5,827
Net Assets	440,595	441,861	456,275	463,326	485,464	489,911	506,854	509,475	527,513	530,763
Equity										
Retained Earnings	144,717	145,982	147,835	154,886	163,599	168,046	170,493	173,115	176,121	179,372
Revaluation Reserves	295,878	295,878	308,440	308,440	321,865	321,865	336,360	336,360	351,392	351,392
Total Equity	440,595	441,861	456,275	463,326	485,464	489,911	506,854	509,475	527,513	530,763

Whole of Council Statement of Cash Flows

Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	26,335	26,896	27,976	33,133	35,309	31,971	30,307	30,635	31,505	32,224
Payments - Operating Activities	(16,371)	(16,499)	(16,900)	(17,306)	(17,727)	(18,145)	(18,586)	(19,034)	(19,497)	(19,957)
Net Cash Provided by (or used in) Operating Activities	9,964	10,397	11,076	15,827	17,582	13,825	11,721	11,601	12,009	12,267
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(22,242)	(15,381)	(11,772)	(22,667)	(23,929)	(16,088)	(11,409)	(9,795)	(10,885)	(13,296)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(22,242)	(15,381)	(11,772)	(22,667)	(23,929)	(16,088)	(11,409)	(9,795)	(10,885)	(13,296)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(12,278)	(4,984)	(696)	(6,840)	(6,347)	(2,263)	312	1,806	1,124	(1,030)
Cash and Cash Equivalents at Beginning of Reporting Period	41,201	28,923	23,940	23,244	16,404	10,056	7,793	8,105	9,911	11,035
Cash and Cash Equivalents at End of Reporting Period	28,923	23,940	23,244	16,404	10,056	7,793	8,105	9,911	11,035	10,005
Total Cash, Cash Equivalents and Investments at End of Reporting Period	28,923	23,940	23,244	16,404	10,056	7,793	8,105	9,911	11,035	10,005

General Fund Statement of Comprehensive Income

General Fund - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	8,728	8,946	9,170	9,399	9,634	9,875	10,122	10,375	10,634	10,900
User Charges and Fees	1,546	1,583	1,621	1,660	1,700	1,741	1,782	1,825	1,869	1,914
Interest & Investment Revenue	570	581	593	605	617	629	642	655	668	681
Other Revenues	575	586	598	610	622	634	647	660	673	687
Grants & Contributions for Operating Purposes	6,841	6,971	7,103	7,238	7,375	7,516	7,658	7,804	7,952	8,103
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876	4,134	4,214	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,060	20,500	20,939	21,388	24,083	24,609	22,966	23,290	24,018	24,562
Expenses from Continuing Operations										
Employee Costs	8,429	8,640	8,856	9,077	9,304	9,537	9,775	10,019	10,270	10,527
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	2,861	2,933	3,006	3,081	3,158	3,237	3,318	3,401	3,486	3,573
Depreciation	7,171	7,180	7,180	7,180	7,180	7,180	7,180	7,180	7,180	7,180
Other Expenses	1,185	1,712	1,875	1,819	1,639	1,723	1,838	1,739	1,826	1,866
Total Expenses from Continuing Operations	19,646	20,464	20,917	21,158	21,281	21,677	22,111	22,339	22,762	23,146
Operating Result from Continuing Operations Surplus/(Deficit)	414	35	22	230	2,802	2,932	855	951	1,255	1,416
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,387)	(1,797)	(1,832)	(1,646)	(1,333)	(1,282)	(1,259)	(1,020)	(966)	(860)

General Fund Statement of Financial Position

General Fund - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	17,464	12,887	12,315	10,454	8,119	5,849	5,155	5,507	5,420	5,298
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,597	1,636	1,671	1,707	1,923	1,970	1,834	1,859	1,913	1,962
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530	530	530	530	530	530	530
Total Current Assets	19,591	15,053	14,517	12,691	10,572	8,349	7,519	7,897	7,863	7,790
Non-Current Assets										
Cash & Cash Equivalents	1,940	1,432	1,368	1,162	902	650	573	612	602	589
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	198	198	198	198	198	198	198	198	198	198
Infrastructure, Property, Plant & Equipment	325,064	330,264	340,912	343,295	358,895	364,431	377,256	377,923	390,691	392,336
Other	178	169	160	151	142	134	125	116	107	98
Total Non-Current Assets	327,380	332,063	342,638	344,806	360,137	365,413	378,151	378,848	391,598	393,221
Total Assets	346,971	347,116	357,155	357,497	370,709	373,762	385,670	386,745	399,461	401,011
Current Liabilities										
Payables	1,022	1,051	1,077	1,104	1,129	1,160	1,189	1,219	1,246	1,280
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,184	4,292	4,399	4,509	4,619	4,738	4,856	4,977	5,098	5,229
Non Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	77	79	81	83	85	87	89	92	94	96
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	77	79	81	83	85	87	89	92	94	96
Total Liabilities	4,261	4,371	4,480	4,592	4,704	4,825	4,945	5,069	5,192	5,325
Net Assets	342,710	342,745	352,675	352,905	366,006	368,937	380,725	381,676	394,269	395,685

Equity										
Retained Earnings	124,192	124,227	124,249	124,479	127,281	130,212	131,067	132,018	133,274	134,690
Revaluation Reserves	218,518	218,518	228,426	228,426	238,725	238,725	249,658	249,658	260,995	260,995
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	342,710	342,745	352,675	352,905	366,006	368,937	380,725	381,676	394,269	395,685

General Fund Statement of Cash Flows

General Fund - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	20,040	20,459	20,903	21,351	23,867	24,560	23,101	23,263	23,963	24,512
Payments - Operating Activities	(12,637)	(12,758)	(13,079)	(13,406)	(13,745)	(14,082)	(14,437)	(14,798)	(15,171)	(15,544)
Net Cash Provided by (or used in) Operating Activities	7,404	7,702	7,823	7,945	10,122	10,478	8,664	8,465	8,792	8,968
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(19,232)	(12,787)	(8,459)	(10,013)	(12,716)	(13,001)	(9,435)	(8,074)	(8,889)	(9,103)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(19,232)	(12,787)	(8,459)	(10,013)	(12,716)	(13,001)	(9,435)	(8,074)	(8,889)	(9,103)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(11,828)	(5,086)	(635)	(2,068)	(2,594)	(2,523)	(771)	391	(97)	(135)
Cash and Cash Equivalents at Beginning of Reporting Period	31,233	19,405	14,319	13,684	11,615	9,022	6,499	5,728	6,119	6,022
Cash and Cash Equivalents at End of Reporting Period	19,405	14,319	13,684	11,615	9,022	6,499	5,728	6,119	6,022	5,887
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,405	14,319	13,684	11,615	9,022	6,499	5,728	6,119	6,022	5,887

Water Fund Statement of Comprehensive Income

Water - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	1,296	1,327	1,359	1,392	1,425	1,459	1,494	1,530	1,567	1,604
User Charges and Fees	1,545	1,582	1,620	1,659	1,699	1,740	1,781	1,824	1,868	1,913
Interest & Investment Revenue	143	143	143	143	143	143	143	143	143	143
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	38	38	38	38	38	38	38	38	38	38
Grants & Contributions for Capital Purposes - Cash	-	-	-	-	-	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,022	3,090	3,160	3,231	3,305	3,379	3,456	3,535	3,615	3,698
Expenses from Continuing Operations										
Employee Costs	620	636	651	668	684	701	719	737	755	774
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	396	404	412	420	429	437	446	455	464	473
Depreciation	744	744	744	744	744	744	744	744	744	744
Other Expenses	1,139	1,162	1,185	1,209	1,233	1,258	1,283	1,308	1,335	1,361
Total Expenses from Continuing Operations	2,899	2,946	2,993	3,041	3,090	3,141	3,192	3,245	3,298	3,353
Operating Result from Continuing Operations Surplus/(Deficit)	122	144	167	190	214	239	264	290	317	345
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	122	144	167	190	214	239	264	290	317	345

Water Fund Statement of Financial Position

Water - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	3,970	3,496	3,403	3,684	3,626	2,860	3,738	4,219	4,527	5,027
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	236	242	248	254	259	266	272	279	284	292
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	4,216	3,748	3,661	3,948	3,895	3,136	4,020	4,507	4,821	5,329
Non-Current Assets										
Cash & Cash Equivalents	441	388	378	409	403	318	415	469	503	559
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	32	32	33	34	34	35	36	36	37	38
Infrastructure, Property, Plant & Equipment	43,809	44,479	46,082	45,959	47,615	48,705	49,452	49,208	50,657	50,445
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,281	44,899	46,493	46,402	48,053	49,057	49,903	49,713	51,197	51,041
Total Assets	48,498	48,648	50,154	50,350	51,948	52,193	53,924	54,220	56,019	56,370
Current Liabilities										
Payables	177	181	185	189	192	197	201	205	209	214
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	177	181	185	189	192	197	201	205	209	214
Non Current Liabilities										
Payables	70	71	72	74	75	77	78	80	81	83
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	70	71	72	74	75	77	78	80	81	83
Total Liabilities	246	252	257	263	268	274	279	285	291	297
Net Assets	48,251	48,396	49,897	50,087	51,680	51,919	53,644	53,935	55,728	56,072

Equity										
Retained Earnings	9,053	9,198	9,365	9,555	9,769	10,008	10,272	10,562	10,879	11,224
Revaluation Reserves	39,198	39,198	40,532	40,532	41,911	41,911	43,372	43,372	44,848	44,848
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	48,251	48,396	49,897	50,087	51,680	51,919	53,644	53,935	55,728	56,072

Water Fund Statement of Cash Flows

Water - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,017	3,085	3,155	3,227	3,301	3,374	3,451	3,530	3,611	3,692
Payments - Operating Activities	(2,176)	(2,198)	(2,245)	(2,293)	(2,343)	(2,392)	(2,444)	(2,497)	(2,551)	(2,604)
Net Cash Provided by (or used in) Operating Activities	840	887	910	933	958	982	1,007	1,033	1,060	1,087
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(110)	(527)	(104)	312	(64)	(852)	976	534	342	556
Cash and Cash Equivalents at Beginning of Reporting Period	4,521	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030
Cash and Cash Equivalents at End of Reporting Period	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030	5,585
Total Cash, Cash Equivalents and Investments at End of Reporting Period	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030	5,585

Sewer Fund Statement of Comprehensive Income

Sewer - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	2,872	2,941	3,012	3,084	3,158	3,234	3,311	3,391	3,472	3,555
User Charges and Fees	256	262	268	275	281	288	295	302	309	317
Interest & Investment Revenue	113	113	113	113	113	113	113	113	113	113
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	42	42	42	42	42	42	42	42	42	42
Grants & Contributions for Capital Purposes - Cash	-	-	532	5,452	4,471	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,283	3,358	3,967	8,966	8,065	3,677	3,761	3,848	3,937	4,027
Expenses from Continuing Operations										
Employee Costs	169	172	176	179	183	187	190	194	198	202
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	266	271	277	282	288	294	300	306	312	318
Depreciation	695	695	695	695	695	695	695	695	695	695
Other Expenses	1,081	1,103	1,125	1,147	1,170	1,194	1,218	1,242	1,267	1,292
Total Expenses from Continuing Operations	2,211	2,241	2,272	2,303	2,336	2,369	2,402	2,436	2,471	2,506
Operating Result from Continuing Operations Surplus/(Deficit)	1,072	1,117	1,695	6,662	5,729	1,308	1,359	1,412	1,466	1,521
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)										
	1,072	1,117	1,163	1,210	1,258	1,308	1,359	1,412	1,466	1,521

Sewer Fund Statement of Financial Position

Sewer - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	5,447	6,013	6,051	1,475	(1,845)	(845)	(749)	44	835	(471)
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	260	267	317	727	651	293	300	307	313	322
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	5,717	6,289	6,378	2,213	(1,184)	(542)	(439)	361	1,158	(139)
Non-Current Assets										
Cash & Cash Equivalents	605	668	672	164	(205)	(94)	(83)	5	93	(52)
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	23	24	24	25	25	26	26	27	27	28
Infrastructure, Property, Plant & Equipment	43,491	43,976	46,900	58,239	69,483	70,042	73,393	73,920	76,721	79,688
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,120	44,668	47,597	58,428	69,304	69,975	73,336	73,952	76,841	79,663
Total Assets	49,836	50,957	53,975	60,641	68,120	69,432	72,897	74,312	77,999	79,524
Current Liabilities										
Payables	124	127	130	132	135	138	140	143	146	149
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	124	127	130	132	135	138	140	143	146	149
Non Current Liabilities										
Payables	46	47	48	49	50	51	52	53	54	55
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	46	47	48	49	50	51	52	53	54	55
Total Liabilities	170	174	178	181	185	189	192	196	200	204
Net Assets	49,666	50,783	53,797	60,459	67,935	69,244	72,704	74,116	77,799	79,320

Equity										
Retained Earnings	11,503	12,620	14,315	20,978	26,707	28,015	29,374	30,786	32,252	33,773
Revaluation Reserves	38,162	38,162	39,482	39,482	41,229	41,229	43,330	43,330	45,548	45,548
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	49,666	50,783	53,797	60,459	67,935	69,244	72,704	74,116	77,799	79,320

Sewer Fund Statement of Cash Flows

Sewer - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,278	3,352	3,918	8,556	8,141	4,036	3,755	3,842	3,931	4,020
Payments - Operating Activities	(1,558)	(1,544)	(1,575)	(1,607)	(1,639)	(1,671)	(1,705)	(1,739)	(1,774)	(1,809)
Net Cash Provided by (or used in) Operating Activities	1,720	1,808	2,342	6,949	6,502	2,365	2,050	2,103	2,157	2,211
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	605	629	43	(5,084)	(3,689)	1,111	107	881	878	(1,450)
Cash and Cash Equivalents at Beginning of Reporting Period	5,447	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927
Cash and Cash Equivalents at End of Reporting Period	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927	(523)
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927	(523)

› Alternative Scenario 1



Grant funding removed for major projects and replaced by loans

Alternative Scenario 1 anticipates that Council is not successful in obtaining capital grants for the sewerage treatment plant and the aerodrome upgrade. To replace the capital grant, additional cash is obtained through increases in service charges and additional borrowings.

It is anticipated that two additional loans will be required:

- \$5 million in borrowings for the general fund to support the Aerodrome upgrade, drawn down in the 2022/23 financial year.
- \$17 million in borrowings drawn down across the 2022/23 and 2023/24 financial years to fund the sewerage treatment plant upgrade.

The interest on the new borrowings is anticipated to be 2.5 per cent for a 20-year term. Interest at 2.5 per cent is anticipated through a successful concession application to NSW Government's TCorp Low Cost Loans Initiative. Under the initiative the NSW Government will refund 50 per cent of the cost of council's interest payments on loans.

In the Alternative Scenario 1, the consolidated cash position of Council decreases to \$9.9 million in the 2024/25 financial year, a slightly improved position from the Base Case. However, the additional loans require \$1.08 million is cash each year to fund the interest on the borrowings and the principal repayment.

A significant different in the Alternative Scenario 1, is the anticipation of rates to increase by 2 per cent (the Base Case anticipates 2.5 per cent increase). This effects the consolidated operating position which

produces a minor operating loss in the 2020/21 financial year which deteriorates across the 10-year forecast to a net \$1.04 million operating loss (before capital grants) in the 2028/29 financial year. Maintaining operating losses is not sustainable and impacts on the ability for Council to generate cash to renew assets.

The Alternative Scenario 1 has the following changes applied to the Base Case:

Operating Revenues

1. Rates will increase by 2.0 per cent each year.
2. User charges will increase by 2.4 per cent each year for the first five years. In the 2024/25 financial year the user charges for sewerage will increase by 3 per cent each year thereafter.
3. No capital grants received for the sewerage treatment plant upgrade or aerodrome upgrade projects.

Operating Expenses

4. Borrowing costs are included in the scenario from financial year 2022/23 onwards. Borrowing costs are expected to peak at \$0.524 million in 2024/25.

Principal Repayments

5. It is anticipated the principal repayments will be \$0.875 million in the 2024/25 financial year.

Whole of Council Statement of Comprehensive Income

Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	12,896	13,171	13,451	13,738	14,030	14,348	14,673	15,006	15,347	15,696
User Charges and Fees	3,347	3,427	3,510	3,594	3,680	3,770	3,862	3,957	4,054	4,153
Interest & Investment Revenue	826	837	849	861	873	885	898	911	924	937
Other Revenues	575	586	598	610	622	634	647	660	673	687
Grants & Contributions for Operating Purposes	6,921	7,051	7,183	7,318	7,456	7,596	7,739	7,884	8,033	8,184
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876	1,899	1,922	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	26,365	26,904	27,445	27,996	28,560	29,156	29,934	30,389	31,251	31,933
Expenses from Continuing Operations										
Employee Costs	9,218	9,448	9,683	9,924	10,171	10,425	10,684	10,951	11,223	11,503
Borrowing Costs	-	-	-	31	382	524	501	479	455	432
Materials and Contracts	3,523	3,608	3,695	3,784	3,875	3,968	4,063	4,161	4,261	4,364
Depreciation	8,610	8,799	8,960	9,124	9,305	9,491	9,680	9,873	10,070	10,271
Other Expenses	3,405	3,976	4,185	4,175	4,042	4,174	4,338	4,289	4,428	4,519
Total Expenses from Continuing Operations	24,756	25,831	26,522	27,038	27,775	28,581	29,267	29,752	30,438	31,088
Operating Result from Continuing Operations Surplus/(Deficit)	1,609	1,074	922	959	785	575	666	637	814	845
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(192)	(758)	(932)	(917)	(1,114)	(1,347)	(1,448)	(1,334)	(1,407)	(1,432)

Whole of Council Statement of Financial Position

Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	26,032	21,511	20,368	22,979	16,567	10,690	9,320	9,434	8,903	6,402
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	2,092	2,141	2,185	2,229	2,268	2,323	2,385	2,422	2,485	2,546
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550	550	550	550	550	550	550
Total Current Assets	28,674	24,202	23,103	25,758	19,385	13,563	12,256	12,406	11,938	9,498
Non-Current Assets										
Cash & Cash Equivalents	2,892	2,390	2,263	2,553	1,841	1,188	1,036	1,048	989	711
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	253	254	255	256	258	259	260	261	263	264
Infrastructure, Property, Plant & Equipment	413,277	419,442	434,264	447,350	475,126	481,430	497,207	496,893	512,307	515,046
Other	178	178	178	178	178	178	178	178	178	178
Total Non-Current Assets	416,600	422,264	436,960	450,337	477,402	483,054	498,681	498,380	513,737	516,199
Total Assets	445,274	446,466	460,064	476,095	496,787	496,617	510,937	510,786	525,675	525,697
Current Liabilities										
Payables	1,323	1,359	1,392	1,425	1,455	1,495	1,530	1,567	1,601	1,644
Borrowings	-	-	-	587	875	898	920	943	967	992
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Total Current Liabilities	4,485	4,600	4,714	5,417	5,821	5,970	6,117	6,269	6,420	6,585
Non Current Liabilities										
Payables	116	118	120	123	125	128	130	133	136	138
Borrowings	-	-	-	14,365	20,467	19,570	18,649	17,706	16,739	15,747
Provisions	77	79	81	83	85	87	89	92	94	96
Total Non Current Liabilities	193	197	201	14,571	20,677	19,785	18,869	17,930	16,968	15,981
Total Liabilities	4,678	4,797	4,915	19,988	26,498	25,755	24,986	24,199	23,388	22,566
Net Assets	440,596	441,670	455,149	456,107	470,289	470,863	485,950	486,587	502,287	503,131
Equity										
Retained Earnings	144,717	145,791	146,713	147,672	148,457	149,032	149,698	150,335	151,149	151,993
Revaluation Reserves	295,878	295,878	308,435	308,435	321,831	321,831	336,251	336,251	351,137	351,137
Other Reserves	-	-	-	-	-	-	-	-	-	-

Total Equity	440,596	441,670	455,149	456,107	470,288	470,863	485,950	486,587	502,286	503,131
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Whole of Council Statement of Cash Flows

Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	26,336	26,857	27,403	27,953	28,522	29,103	29,872	30,354	31,190	31,873
Payments - Operating Activities	(16,371)	(16,499)	(16,900)	(17,306)	(17,727)	(18,145)	(18,586)	(19,034)	(19,496)	(19,957)
Net Cash Provided by (or used in) Operating Activities	9,964	10,358	10,503	10,647	10,796	10,958	11,286	11,320	11,694	11,916
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(22,242)	(15,381)	(11,772)	(22,667)	(23,929)	(16,088)	(11,409)	(9,795)	(10,885)	(13,296)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(22,242)	(15,381)	(11,772)	(22,667)	(23,929)	(16,088)	(11,409)	(9,795)	(10,885)	(13,296)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	15,000	7,000	-	-	-	-	-
Payments - Principal Repayments	-	-	-	(48)	(609)	(875)	(898)	(920)	(943)	(967)
Net Cash Provided by (or used in) Financing Activities	-	-	-	14,921	6,009	(1,399)	(1,399)	(1,399)	(1,399)	(1,399)
Net Increase/(Decrease) in Cash Assets Held	(12,277)	(5,023)	(1,269)	2,900	(7,125)	(6,529)	(1,522)	126	(590)	(2,779)
Cash and Cash Equivalents at Beginning of Reporting Period	41,201	28,924	23,901	22,631	25,532	18,407	11,878	10,356	10,483	9,892
Cash and Cash Equivalents at End of Reporting Period	28,924	23,901	22,631	25,532	18,407	11,878	10,356	10,483	9,892	7,113
Total Cash, Cash Equivalents and Investments at End of Reporting Period	28,924	23,901	22,631	25,532	18,407	11,878	10,356	10,483	9,892	7,113

General Fund Statement of Comprehensive Income

General Fund - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	8,728	8,903	9,081	9,262	9,447	9,636	9,829	10,026	10,226	10,431
User Charges and Fees	1,546	1,583	1,621	1,660	1,700	1,741	1,782	1,825	1,869	1,914
Interest & Investment Revenue	570	581	593	605	617	629	642	655	668	681
Other Revenues	575	586	598	610	622	634	647	660	673	687
Grants & Contributions for Operating Purposes	6,841	6,971	7,103	7,238	7,376	7,516	7,659	7,804	7,953	8,104
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876	1,899	1,922	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,060	20,456	20,850	21,251	21,661	22,079	22,674	22,941	23,610	24,093
Expenses from Continuing Operations										
Employee Costs	8,429	8,640	8,856	9,077	9,304	9,537	9,775	10,019	10,270	10,527
Borrowing Costs	-	-	-	10	122	117	112	107	102	96
Materials and Contracts	2,861	2,933	3,006	3,081	3,158	3,237	3,318	3,401	3,486	3,573
Depreciation	7,171	7,327	7,473	7,623	7,775	7,931	8,089	8,251	8,416	8,584
Other Expenses	1,185	1,712	1,875	1,819	1,639	1,723	1,838	1,738	1,826	1,866
Total Expenses from Continuing Operations	19,646	20,611	21,210	21,610	21,998	22,545	23,132	23,517	24,100	24,646
Operating Result from Continuing Operations Surplus/(Deficit)	414	(154)	(360)	(359)	(337)	(465)	(458)	(576)	(490)	(553)
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,386)	(1,986)	(2,214)	(2,235)	(2,236)	(2,388)	(2,573)	(2,547)	(2,711)	(2,830)

General Fund Statement of Financial Position

General Fund - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	17,465	12,852	12,204	14,699	10,068	5,244	3,835	3,592	2,856	2,031
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,597	1,633	1,664	1,696	1,724	1,762	1,810	1,831	1,880	1,923
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530	530	530	530	530	530	530
Total Current Assets	19,591	15,015	14,398	16,925	12,322	7,536	6,175	5,953	5,265	4,484
Non-Current Assets										
Cash & Cash Equivalents	1,941	1,428	1,356	1,633	1,119	583	426	399	317	226
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	198	198	198	198	198	198	198	198	198	198
Infrastructure, Property, Plant & Equipment	325,052	330,096	340,437	342,370	357,337	362,115	373,952	373,538	384,931	385,162
Other	178	178	178	178	178	178	178	178	178	178
Total Non-Current Assets	327,368	331,900	342,169	344,379	358,832	363,073	374,754	374,313	385,624	385,764
Total Assets	346,960	346,915	356,567	361,304	371,154	370,609	380,929	380,266	390,890	390,248
Current Liabilities										
Payables	1,022	1,051	1,077	1,104	1,129	1,160	1,189	1,219	1,246	1,280
Borrowings	-	-	-	196	201	206	211	216	222	227
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,184	4,292	4,399	4,705	4,820	4,944	5,067	5,193	5,320	5,456
Non Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	4,788	4,588	4,382	4,171	3,955	3,734	3,507
Provisions	77	79	81	83	85	87	89	92	94	96
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	77	79	81	4,871	4,673	4,469	4,261	4,047	3,828	3,603
Total Liabilities	4,261	4,371	4,480	9,576	9,493	9,413	9,328	9,240	9,148	9,059
Net Assets	342,698	342,544	352,087	351,728	361,661	361,196	371,601	371,026	381,742	381,189

Equity										
Retained Earnings	124,180	124,026	123,666	123,307	122,970	122,505	122,046	121,470	120,981	120,428
Revaluation Reserves	218,518	218,518	228,421	228,421	238,692	238,692	249,555	249,555	260,762	260,762
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	342,698	342,544	352,087	351,728	361,662	361,197	371,602	371,026	381,742	381,189

General Fund Statement of Cash Flows

General Fund - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	20,041	20,420	20,818	21,219	21,632	22,040	22,625	22,919	23,560	24,048
Payments - Operating Activities	(12,637)	(12,757)	(13,079)	(13,406)	(13,744)	(14,082)	(14,437)	(14,798)	(15,171)	(15,544)
Net Cash Provided by (or used in) Operating Activities	7,404	7,662	7,738	7,812	7,888	7,959	8,188	8,121	8,389	8,505
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(19,232)	(12,787)	(8,459)	(10,013)	(12,716)	(13,001)	(9,435)	(8,074)	(8,889)	(9,103)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(19,232)	(12,787)	(8,459)	(10,013)	(12,716)	(13,001)	(9,435)	(8,074)	(8,889)	(9,103)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	5,000	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	(16)	(196)	(201)	(206)	(211)	(216)	(222)
Payments - Finance Costs	-	-	-	(10)	(122)	(117)	(112)	(107)	(102)	(96)
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	4,974	(318)	(318)	(318)	(318)	(318)	(318)
Net Increase/(Decrease) in Cash Assets Held	(11,828)	(5,125)	(720)	2,773	(5,146)	(5,360)	(1,565)	(271)	(818)	(916)
Cash and Cash Equivalents at Beginning of Reporting Period	31,233	19,405	14,280	13,560	16,332	11,187	5,826	4,261	3,991	3,173
Cash and Cash Equivalents at End of Reporting Period	19,405	14,280	13,560	16,332	11,187	5,826	4,261	3,991	3,173	2,257
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,405	14,280	13,560	16,332	11,187	5,826	4,261	3,991	3,173	2,257

Water Fund Statement of Comprehensive Income

Water - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	1,296	1,327	1,359	1,392	1,425	1,459	1,494	1,530	1,567	1,604
User Charges and Fees	1,545	1,582	1,620	1,659	1,699	1,740	1,781	1,824	1,868	1,913
Interest & Investment Revenue	143	143	143	143	143	143	143	143	143	143
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	38	38	38	38	38	38	38	38	38	38
Grants & Contributions for Capital Purposes - Cash	-	-	-	-	-	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,022	3,090	3,160	3,231	3,305	3,379	3,456	3,535	3,615	3,698
Expenses from Continuing Operations										
Employee Costs	620	636	651	668	684	701	719	737	755	774
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	396	404	412	420	429	437	446	455	464	473
Depreciation	745	735	735	735	750	765	780	796	811	828
Other Expenses	1,139	1,162	1,185	1,209	1,233	1,258	1,283	1,308	1,335	1,361
Total Expenses from Continuing Operations	2,900	2,936	2,984	3,032	3,096	3,161	3,228	3,296	3,366	3,437
Operating Result from Continuing Operations Surplus/(Deficit)	122	154	176	200	209	218	228	239	250	261
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	122	154	176	200	209	218	228	239	250	261

Water Fund Statement of Financial Position

Water - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	3,970	3,496	3,403	3,684	3,626	2,860	3,738	4,219	4,527	5,027
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	236	242	248	254	259	266	272	279	284	292
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	4,216	3,748	3,661	3,948	3,895	3,136	4,020	4,507	4,821	5,329
Non-Current Assets										
Cash & Cash Equivalents	441	388	378	409	403	318	415	469	503	559
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	32	32	33	34	34	35	36	36	37	38
Infrastructure, Property, Plant & Equipment	43,818	44,497	46,111	45,997	47,649	48,718	49,430	49,134	50,514	50,218
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,291	44,918	46,522	46,440	48,086	49,070	49,881	49,639	51,054	50,815
Total Assets	48,507	48,666	50,183	50,388	51,981	52,206	53,902	54,146	55,876	56,144
Current Liabilities										
Payables	177	181	185	189	192	197	201	205	209	214
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	177	181	185	189	192	197	201	205	209	214

Non Current Liabilities										
Payables	70	71	72	74	75	77	78	80	81	83
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	70	71	72	74	75	77	78	80	81	83
Total Liabilities	246	252	257	263	268	274	279	285	291	297
Net Assets										
	48,261	48,414	49,926	50,125	51,714	51,932	53,622	53,861	55,585	55,846
Equity										
Retained Earnings	9,063	9,216	9,393	9,592	9,801	10,019	10,248	10,487	10,737	10,998
Revaluation Reserves	39,198	39,198	40,533	40,533	41,913	41,913	43,374	43,374	44,848	44,848
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	48,261	48,414	49,926	50,125	51,714	51,932	53,622	53,861	55,585	55,846

Water Fund Statement of Cash Flows

Water - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,017	3,085	3,155	3,227	3,301	3,374	3,451	3,530	3,611	3,692
Payments - Operating Activities	(2,176)	(2,198)	(2,245)	(2,293)	(2,343)	(2,392)	(2,444)	(2,497)	(2,551)	(2,604)
Net Cash Provided by (or used in) Operating Activities	840	887	910	933	958	982	1,007	1,033	1,060	1,087
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(110)	(527)	(104)	312	(64)	(852)	976	534	342	556
Cash and Cash Equivalents at Beginning of Reporting Period	4,521	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030
Cash and Cash Equivalents at End of Reporting Period	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030	5,585
Total Cash, Cash Equivalents and Investments at End of Reporting Period	4,411	3,885	3,781	4,093	4,029	3,177	4,154	4,687	5,030	5,585

Sewer Fund Statement of Comprehensive Income

Sewer - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	2,872	2,941	3,012	3,084	3,158	3,253	3,350	3,451	3,554	3,661
User Charges and Fees	256	262	268	275	281	290	299	308	317	326
Interest & Investment Revenue	113	113	113	113	113	113	113	113	113	113
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	42	42	42	42	42	42	42	42	42	42
Grants & Contributions for Capital Purposes - Cash	-	-	-	-	-	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,283	3,358	3,435	3,514	3,594	3,697	3,804	3,913	4,026	4,142
Expenses from Continuing Operations										
Employee Costs	169	172	176	179	183	187	190	194	198	202
Borrowing Costs	-	-	-	21	259	406	389	372	354	335
Materials and Contracts	266	271	277	282	288	294	300	306	312	318
Depreciation	695	706	720	734	749	764	779	795	811	827
Other Expenses	1,081	1,103	1,125	1,147	1,170	1,194	1,218	1,242	1,267	1,292
Total Expenses from Continuing Operations	2,211	2,252	2,297	2,364	2,649	2,844	2,876	2,908	2,941	2,974
Operating Result from Continuing Operations Surplus/(Deficit)	1,072	1,106	1,138	1,150	945	853	928	1,005	1,085	1,168
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1,072	1,106	1,138	1,150	945	853	928	1,005	1,085	1,168

Sewer Fund Statement of Financial Position

Sewer - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	5,447	6,013	5,612	5,446	3,722	3,437	2,597	2,474	2,371	194
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	260	267	273	279	285	294	303	312	321	331
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	5,717	6,289	5,895	5,735	4,018	3,742	2,910	2,796	2,701	535
Non-Current Assets										
Cash & Cash Equivalents	605	668	624	605	414	382	289	275	263	22
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	23	24	24	25	25	26	26	27	27	28
Infrastructure, Property, Plant & Equipment	43,493	43,967	46,866	58,164	69,352	69,842	73,101	73,528	76,201	79,035
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,122	44,659	47,514	58,794	69,791	70,250	73,416	73,830	76,492	79,085
Total Assets	49,839	50,948	53,408	64,529	73,809	73,991	76,326	76,626	79,193	79,620
Current Liabilities										
Payables	124	127	130	132	135	138	140	143	146	149
Borrowings	-	-	-	391	675	692	709	727	746	765
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	124	127	130	523	810	830	849	870	892	914

Non Current Liabilities										
Payables	46	47	48	49	50	51	52	53	54	55
Borrowings	-	-	-	9,577	15,879	15,187	14,478	13,751	13,005	12,240
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	46	47	48	9,626	15,929	15,238	14,530	13,804	13,059	12,296
Total Liabilities	170	174	178	10,149	16,739	16,068	15,379	14,674	13,951	13,209
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Net Assets	49,668	50,774	53,231	54,380	57,070	57,923	60,947	61,952	65,242	66,410
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Equity										
Retained Earnings	11,506	12,612	13,749	14,899	15,844	16,697	17,625	18,630	19,715	20,883
Revaluation Reserves	38,162	38,162	39,481	39,481	41,226	41,226	43,322	43,322	45,528	45,528
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	49,668	50,774	53,231	54,380	57,070	57,923	60,947	61,952	65,243	66,410

Sewer Fund Statement of Cash Flows

Sewer - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,278	3,352	3,429	3,508	3,589	3,689	3,796	3,905	4,018	4,133
Payments - Operating Activities	(1,558)	(1,544)	(1,575)	(1,607)	(1,639)	(1,671)	(1,705)	(1,739)	(1,774)	(1,809)
Net Cash Provided by (or used in) Operating Activities	1,720	1,808	1,854	1,901	1,950	2,018	2,091	2,166	2,244	2,324
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	10,000	7,000	-	-	-	-	-
Payments - Principal Repayments	-	-	-	(32)	(414)	(675)	(692)	(709)	(727)	(746)
Payments - Finance Costs	-	-	-	(21)	(259)	(406)	(389)	(372)	(354)	(335)
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	9,947	6,327	(1,081)	(1,081)	(1,081)	(1,081)	(1,081)
Net Increase/(Decrease) in Cash Assets Held	605	629	(446)	(185)	(1,915)	(317)	(934)	(137)	(115)	(2,419)
Cash and Cash Equivalents at Beginning of Reporting Period	5,447	6,052	6,681	6,235	6,051	4,136	3,819	2,886	2,749	2,634
Cash and Cash Equivalents at End of Reporting Period	6,052	6,681	6,235	6,051	4,136	3,819	2,886	2,749	2,634	215
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,052	6,681	6,235	6,051	4,136	3,819	2,886	2,749	2,634	215

› Alternative Scenario 2



Introduction of kerbside recycled collection and kerbside Food Organics and Garden Organics collection, and upgrade of Deniliquin Aerodrome removed

Alternative Scenario 2 anticipates that Council will approve the introduction of kerbside collection for recyclables in 2019/20 and trial Food Organics and Garden Organics (FOGO) kerbside collection for 500 properties in 2019/20. The full implementation of FOGO kerbside collection is anticipated in the 2020/21 financial year.

The upgrade of the Deniliquin Aerodrome has been removed from this scenario, with the addition of renewal treatments to the existing assets to maintain the current service provision.

Kerbside recycling in 19/20 is anticipated to increase operating costs by \$40 per service, which in total (3,712 services) is an increase in operating expenditure of \$148,480.

The FOGO kerbside collection trial in 19/20 is anticipated to increase operating costs by \$49 per service, which in total (500 trial services) is an increase in operating expenditure of \$24,500.

To complete the introduction of the FOGO kerbside collection in 20/21, operating expenses are anticipated to increase by \$49 per service for the remaining 3,212 services – a total increase of \$157,388.

It is anticipated that Council will increase waste service charges to recover full costs of kerbside recycling and FOGO kerbside collection.

There is a new capital expense for the kerbside collection anticipating that new bins will need to be purchased and delivered to the 3,712 services.

Whole of Council Statement of Comprehensive Income

Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	13,069	13,544	13,878	14,220	14,571	14,931	15,299	15,676	16,063	16,459
User Charges and Fees	3,347	3,427	3,510	3,594	3,680	3,768	3,859	3,951	4,046	4,143
Interest & Investment Revenue	830	841	853	865	877	889	902	915	928	941
Other Revenues	575	587	598	610	623	635	648	661	674	687
Grants & Contributions for Operating Purposes	6,921	7,051	7,183	7,318	7,456	7,596	7,739	7,884	8,033	8,184
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	2,386	7,328	6,369	1,922	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	26,543	27,283	28,408	33,936	33,576	29,742	30,560	31,058	31,964	32,691
Expenses from Continuing Operations										
Employee Costs	9,218	9,448	9,683	9,924	10,171	10,425	10,684	10,951	11,223	11,503
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	3,696	3,867	3,960	4,055	4,153	4,254	4,356	4,461	4,569	4,680
Depreciation	8,680	8,680	8,680	8,680	8,680	8,680	8,680	8,680	8,680	8,680
Other Expenses	3,405	3,976	4,185	4,175	4,042	4,175	4,338	4,289	4,428	4,519
Total Expenses from Continuing Operations	24,999	25,970	26,508	26,835	27,047	27,533	28,058	28,381	28,900	29,381
Operating Result from Continuing Operations Surplus/(Deficit)	1,544	1,312	1,901	7,101	6,529	2,209	2,502	2,678	3,064	3,310
Net Operating Result for the year before Grants and Contributions provided for Ca	(257)	(520)	(485)	(227)	160	287	388	707	843	1,033

Whole of Council Statement of Financial Position

Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s	2024 \$000s	2025 \$000s	2026 \$000s	2027 \$000s	2028 \$000s	2029 \$000s
Current Assets										
Cash & Cash Equivalents	25,241	20,069	19,082	12,997	9,232	9,336	9,523	11,225	12,315	11,468
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	2,107	2,172	2,264	2,717	2,679	2,370	2,436	2,476	2,543	2,608
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550	550	550	550	550	550	550
Total Current Assets	27,898	22,792	21,896	16,264	12,461	12,256	12,509	14,251	15,408	14,626
Non-Current Assets										
Cash & Cash Equivalents	2,805	2,230	2,120	1,444	1,026	1,037	1,058	1,247	1,368	1,274
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	253	254	255	256	258	259	260	261	263	264
Infrastructure, Property, Plant & Equipment	414,130	421,257	436,876	450,414	474,759	477,300	493,941	494,829	511,562	515,899
Other	169	160	151	142	134	125	116	107	98	89
Total Non-Current Assets	417,356	423,901	439,403	452,257	476,175	478,721	495,375	496,445	513,290	517,526
Total Assets	445,254	446,693	461,299	468,521	488,636	490,977	507,884	510,696	528,698	532,153
Current Liabilities										
Payables	1,338	1,380	1,413	1,447	1,478	1,518	1,555	1,592	1,626	1,670
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Total Current Liabilities	4,500	4,621	4,735	4,853	4,968	5,096	5,222	5,351	5,479	5,619

Non Current Liabilities										
Payables	116	118	120	123	125	128	130	133	136	138
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	77	79	81	83	85	87	89	92	94	96
Total Non Current Liabilities	193	197	201	206	210	215	220	224	229	234
Total Liabilities	4,692	4,818	4,937	5,058	5,179	5,310	5,441	5,575	5,708	5,853
Net Assets										
Equity										
Retained Earnings	144,684	145,996	147,897	154,998	161,527	163,736	166,238	168,916	171,980	175,290
Revaluation Reserves	295,878	295,878	308,465	308,465	321,930	321,930	336,205	336,205	351,010	351,010
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	440,562	441,875	456,362	463,463	483,457	485,666	502,443	505,121	522,990	526,300

Whole of Council Statement of Cash Flows

Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	26,499	27,218	28,318	33,484	33,615	30,052	30,495	31,020	31,899	32,627
Payments - Operating Activities	(16,530)	(16,751)	(17,164)	(17,578)	(18,005)	(18,430)	(18,878)	(19,333)	(19,804)	(20,272)
Net Cash Provided by (or used in) Operating Activities	9,969	10,468	11,154	15,906	15,610	11,621	11,617	11,686	12,096	12,355
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(23,124)	(16,214)	(12,251)	(22,667)	(19,794)	(11,506)	(11,409)	(9,795)	(10,885)	(13,296)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(23,124)	(16,214)	(12,251)	(22,667)	(19,794)	(11,506)	(11,409)	(9,795)	(10,885)	(13,296)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(13,155)	(5,747)	(1,097)	(6,761)	(4,183)	115	208	1,891	1,211	(941)
Cash and Cash Equivalents at Beginning of Reporting Period	41,201	28,046	22,299	21,202	14,441	10,258	10,373	10,581	12,472	13,683
Cash and Cash Equivalents at End of Reporting Period	28,046	22,299	21,202	14,441	10,258	10,373	10,581	12,472	13,683	12,742
Total Cash, Cash Equivalents and Investments at End of Reporting Period	28,046	22,299	21,202	14,441	10,258	10,373	10,581	12,472	13,683	12,742

General Fund Statement of Comprehensive Income

General Fund - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	8,901	9,276	9,508	9,745	9,988	10,238	10,493	10,755	11,024	11,299
User Charges and Fees	1,546	1,583	1,621	1,660	1,700	1,741	1,782	1,825	1,869	1,914
Interest & Investment Revenue	570	581	593	605	617	629	642	655	668	681
Other Revenues	575	587	598	610	623	635	648	661	674	687
Grants & Contributions for Operating Purposes	6,841	6,971	7,103	7,238	7,376	7,516	7,659	7,804	7,953	8,104
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876	1,899	1,922	2,114	1,971	2,221	2,277
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	20,234	20,830	21,278	21,735	22,203	22,681	23,338	23,671	24,408	24,962
Expenses from Continuing Operations										
Employee Costs	8,429	8,640	8,856	9,077	9,304	9,537	9,775	10,019	10,270	10,527
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	3,034	3,191	3,271	3,353	3,437	3,523	3,611	3,701	3,794	3,888
Depreciation	7,180	7,180	7,180	7,180	7,180	7,180	7,180	7,180	7,180	7,180
Other Expenses	1,185	1,712	1,875	1,819	1,639	1,723	1,838	1,738	1,826	1,866
Total Expenses from Continuing Operations	19,828	20,723	21,182	21,429	21,560	21,963	22,403	22,639	23,070	23,461
Operating Result from Continuing Operations Surplus/(Deficit)	406	108	95	306	643	719	935	1,032	1,338	1,501
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,395)	(1,724)	(1,758)	(1,571)	(1,256)	(1,204)	(1,179)	(939)	(883)	(776)

General Fund Statement of Financial Position

General Fund - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	17,465	12,197	11,261	9,467	9,076	8,943	8,151	8,576	8,564	8,518
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	1,611	1,664	1,699	1,736	1,768	1,812	1,865	1,891	1,945	1,995
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530	530	530	530	530	530	530
Total Current Assets	19,606	14,391	13,490	11,733	11,375	11,284	10,546	10,997	11,039	11,043
Non-Current Assets										
Cash & Cash Equivalents	1,941	1,355	1,251	1,052	1,008	994	906	953	952	946
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	198	198	198	198	198	198	198	198	198	198
Infrastructure, Property, Plant & Equipment	325,064	331,097	342,249	344,633	356,137	357,091	369,696	370,362	382,904	384,549
Other	169	160	151	142	134	125	116	107	98	89
Total Non-Current Assets	327,371	332,811	343,849	346,025	357,477	358,408	370,915	371,620	384,152	385,782
Total Assets	346,977	347,202	357,340	357,758	368,852	369,692	381,461	382,617	395,190	396,825
Current Liabilities										
Payables	1,037	1,072	1,099	1,126	1,151	1,183	1,213	1,243	1,271	1,306
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	3,162	3,241	3,322	3,405	3,490	3,578	3,667	3,759	3,853	3,949
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	4,199	4,313	4,421	4,532	4,642	4,761	4,880	5,002	5,124	5,255
Non Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	77	79	81	83	85	87	89	92	94	96
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	77	79	81	83	85	87	89	92	94	96
Total Liabilities	4,276	4,392	4,502	4,614	4,727	4,848	4,969	5,094	5,217	5,351
Net Assets	342,702	342,809	352,838	353,143	364,125	364,844	376,491	377,524	389,973	391,474

Equity										
Retained Earnings	124,184	124,291	124,387	124,692	125,335	126,054	126,989	128,021	129,360	130,861
Revaluation Reserves	218,518	218,518	228,451	228,451	238,790	238,790	249,503	249,503	260,614	260,614
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	342,702	342,809	352,838	353,143	364,125	364,844	376,491	377,524	389,973	391,474

General Fund Statement of Cash Flows

General Fund - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	20,200	20,777	21,241	21,697	22,169	22,637	23,285	23,644	24,353	24,911
Payments - Operating Activities	(12,795)	(13,009)	(13,344)	(13,678)	(14,023)	(14,367)	(14,729)	(15,098)	(15,478)	(15,858)
Net Cash Provided by (or used in) Operating Activities	7,404	7,768	7,897	8,020	8,147	8,270	8,555	8,546	8,875	9,053
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(19,232)	(13,621)	(8,937)	(10,013)	(8,581)	(8,419)	(9,435)	(8,074)	(8,889)	(9,103)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(19,232)	(13,621)	(8,937)	(10,013)	(8,581)	(8,419)	(9,435)	(8,074)	(8,889)	(9,103)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(11,827)	(5,853)	(1,041)	(1,993)	(434)	(148)	(880)	472	(14)	(50)
Cash and Cash Equivalents at Beginning of Reporting Period	31,233	19,406	13,553	12,512	10,519	10,085	9,936	9,057	9,529	9,515
Cash and Cash Equivalents at End of Reporting Period	19,406	13,553	12,512	10,519	10,085	9,936	9,057	9,529	9,515	9,465
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,406	13,553	12,512	10,519	10,085	9,936	9,057	9,529	9,515	9,465

Water Fund Statement of Comprehensive Income

Water - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	1,296	1,327	1,359	1,392	1,425	1,459	1,494	1,530	1,567	1,604
User Charges and Fees	1,545	1,582	1,620	1,659	1,699	1,740	1,781	1,824	1,868	1,913
Interest & Investment Revenue	147	147	147	147	147	147	147	147	147	147
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	38	38	38	38	38	38	38	38	38	38
Grants & Contributions for Capital Purposes - Cash	-	-	-	-	-	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,026	3,094	3,164	3,236	3,309	3,384	3,460	3,539	3,620	3,702
Expenses from Continuing Operations										
Employee Costs	620	636	651	668	684	701	719	737	755	774
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	396	404	412	420	429	437	446	455	464	473
Depreciation	744	744	744	744	744	744	744	744	744	744
Other Expenses	1,139	1,162	1,185	1,209	1,233	1,258	1,283	1,308	1,335	1,361
Total Expenses from Continuing Operations	2,899	2,946	2,993	3,041	3,090	3,141	3,192	3,245	3,298	3,353
Operating Result from Continuing Operations Surplus/(Deficit)	127	149	171	194	218	243	268	294	321	349
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	127	149	171	194	218	243	268	294	321	349

Water Fund Statement of Financial Position

Water - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	3,974	3,504	3,414	3,699	3,645	2,882	3,765	4,249	4,561	5,065
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	236	242	248	254	259	266	272	279	284	292
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	4,220	3,756	3,672	3,963	3,914	3,158	4,047	4,538	4,855	5,367
Non-Current Assets										
Cash & Cash Equivalents	442	389	379	411	405	320	418	472	507	563
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	32	32	33	34	34	35	36	36	37	38
Infrastructure, Property, Plant & Equipment	43,809	44,479	46,082	45,959	47,615	48,705	49,452	49,208	50,657	50,445
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,282	44,900	46,495	46,404	48,055	49,060	49,906	49,716	51,201	51,045
Total Assets	48,502	48,656	50,167	50,367	51,969	52,218	53,953	54,254	56,056	56,412
Current Liabilities										
Payables	177	181	185	189	192	197	201	205	209	214
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	177	181	185	189	192	197	201	205	209	214
Non Current Liabilities										
Payables	70	71	72	74	75	77	78	80	81	83
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	70	71	72	74	75	77	78	80	81	83
Total Liabilities	246	252	257	263	268	274	279	285	291	297
Net Assets	48,256	48,404	49,910	50,104	51,701	51,944	53,674	53,968	55,766	56,114

Equity										
Retained Earnings	9,058	9,206	9,377	9,572	9,790	10,033	10,302	10,596	10,917	11,266
Revaluation Reserves	39,198	39,198	40,532	40,532	41,911	41,911	43,372	43,372	44,848	44,848
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	48,256	48,404	49,910	50,104	51,701	51,944	53,674	53,968	55,766	56,114

Water Fund Statement of Cash Flows

Water - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,021	3,089	3,160	3,231	3,305	3,378	3,456	3,534	3,615	3,696
Payments - Operating Activities	(2,176)	(2,198)	(2,245)	(2,293)	(2,343)	(2,392)	(2,444)	(2,497)	(2,551)	(2,604)
Net Cash Provided by (or used in) Operating Activities	845	892	914	938	962	986	1,011	1,037	1,064	1,092
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(950)	(1,414)	(1,014)	(621)	(1,022)	(1,834)	(31)	(499)	(718)	(532)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(105)	(523)	(99)	317	(60)	(848)	981	538	347	560
Cash and Cash Equivalents at Beginning of Reporting Period	4,521	4,416	3,893	3,794	4,110	4,050	3,203	4,183	4,721	5,068
Cash and Cash Equivalents at End of Reporting Period	4,416	3,893	3,794	4,110	4,050	3,203	4,183	4,721	5,068	5,627
Total Cash, Cash Equivalents and Investments at End of Reporting Period	4,416	3,893	3,794	4,110	4,050	3,203	4,183	4,721	5,068	5,627

Sewer Fund Statement of Comprehensive Income

Sewer - Income Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations										
Rates and Annual Charges	2,872	2,941	3,012	3,084	3,158	3,234	3,311	3,391	3,472	3,555
User Charges and Fees	256	262	268	275	281	288	295	302	309	317
Interest & Investment Revenue	113	113	113	113	113	113	113	113	113	113
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions for Operating Purposes	42	42	42	42	42	42	42	42	42	42
Grants & Contributions for Capital Purposes - Cash	-	-	532	5,452	4,471	-	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,283	3,358	3,967	8,966	8,065	3,677	3,761	3,848	3,937	4,027
Expenses from Continuing Operations										
Employee Costs	169	172	176	179	183	187	190	194	198	202
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	266	271	277	282	288	294	300	306	312	318
Depreciation	695	695	695	695	695	695	695	695	695	695
Other Expenses	1,081	1,103	1,125	1,147	1,170	1,194	1,218	1,242	1,267	1,292
Total Expenses from Continuing Operations	2,211	2,241	2,272	2,303	2,336	2,369	2,402	2,436	2,471	2,506
Operating Result from Continuing Operations Surplus/(Deficit)	1,072	1,117	1,695	6,662	5,729	1,308	1,359	1,412	1,466	1,521
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1,072	1,117	1,163	1,210	1,258	1,308	1,359	1,412	1,466	1,521

Sewer Fund Statement of Financial Position

Sewer - Balance Sheet Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Current Assets										
Cash & Cash Equivalents	5,447	6,013	6,051	1,475	(1,845)	(845)	(749)	44	835	(471)
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	260	267	317	727	651	293	300	307	313	322
Inventories	-	-	-	-	-	-	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10	10	10	10	10	10	10
Total Current Assets	5,717	6,289	6,378	2,213	(1,184)	(542)	(439)	361	1,158	(139)
Non-Current Assets										
Cash & Cash Equivalents	605	668	672	164	(205)	(94)	(83)	5	93	(52)
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	23	24	24	25	25	26	26	27	27	28
Infrastructure, Property, Plant & Equipment	43,491	43,976	46,900	58,239	69,483	70,042	73,393	73,920	76,721	79,688
Other	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	44,120	44,668	47,597	58,428	69,304	69,975	73,336	73,952	76,841	79,663
Total Assets	49,836	50,957	53,975	60,641	68,120	69,432	72,897	74,312	77,999	79,524
Current Liabilities										
Payables	124	127	130	132	135	138	140	143	146	149
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	124	127	130	132	135	138	140	143	146	149

Non Current Liabilities										
Payables	46	47	48	49	50	51	52	53	54	55
Borrowings	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total Non Current Liabilities	46	47	48	49	50	51	52	53	54	55
Total Liabilities	170	174	178	181	185	189	192	196	200	204
<hr/>										
Net Assets	49,666	50,783	53,797	60,459	67,935	69,244	72,704	74,116	77,799	79,320
<hr/>										
Equity										
Retained Earnings	11,503	12,620	14,315	20,978	26,707	28,015	29,374	30,786	32,252	33,773
Revaluation Reserves	38,162	38,162	39,482	39,482	41,229	41,229	43,330	43,330	45,548	45,548
Council Equity Interest	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-
Total Equity	49,666	50,783	53,797	60,459	67,935	69,244	72,704	74,116	77,799	79,320

Sewer Fund Statement of Cash Flows

Sewer - Cash Flow Statement Projections										
Year Ending	Proposed Budget									
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities										
Receipts - Operating Activities	3,278	3,352	3,918	8,556	8,141	4,036	3,755	3,842	3,931	4,020
Payments - Operating Activities	(1,558)	(1,544)	(1,575)	(1,607)	(1,639)	(1,671)	(1,705)	(1,739)	(1,774)	(1,809)
Net Cash Provided by (or used in) Operating Activities	1,720	1,808	2,342	6,949	6,502	2,365	2,050	2,103	2,157	2,211
Cash Flows from Investing Activities										
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Receipts/Purchases - Other Assets	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,115)	(1,179)	(2,300)	(12,033)	(10,192)	(1,254)	(1,943)	(1,222)	(1,278)	(3,661)
Cash Flow from Financing Activities										
Receipts - Loan Borrowings	-	-	-	-	-	-	-	-	-	-
Payments - Principal Repayments	-	-	-	-	-	-	-	-	-	-
Payments - Finance Costs	-	-	-	-	-	-	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	605	629	43	(5,084)	(3,689)	1,111	107	881	878	(1,450)
Cash and Cash Equivalents at Beginning of Reporting Period	5,447	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927
Cash and Cash Equivalents at End of Reporting Period	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927	(523)
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,052	6,681	6,724	1,639	(2,050)	(939)	(832)	49	927	(523)

Risk assessment

In developing the Long Term Financial Plan the following risks have been identified that will require monitoring and action to avoid the risk, or action to mitigate the risk:

- Asset management maturity (with lower confidence levels than desired) exposes Council to threat of unplanned capital expenditure for asset renewals and upgrades.
- Capability to deliver a large capital work program is a significant threat to achieving the plan – requires good project governance and project management.
- Impact of new assets upon the operational expenses (not currently included in LTFP).
- Appropriateness and cost efficiency of fleet and plant, in particular the renewal demand.
- Performance of the operational budget (i.e. actual expenditure against budget) requires enhanced performance reporting and monitoring
- Levels of service (sustainability of existing levels of service), including the need for further definition of range and level of services.
- Unfunded commitments in strategies adopted by Council
- Rates harmonization process will add complexity to achieving the planned rates revenue
- Realisation of grants is necessary, particularly in the Base Case scenario.



Performance Monitoring

Council will review the LTFP each year as part of the development of the next annual Operating Plan. The review will include an assessment of the previous year's performance in terms of the accuracy of the projections compares with the actual results. The outcome will be used to improve the accuracy of the LTFP over the longer term.

The major indicators to be measured are:

Performance Monitoring			
Measure	What is measures	Target	Calculation
Operating performance Ratio	How well councils keep operating expenses within operating revenue	>0%	Total continuing operating revenue excluding capital grants & contributions less Operating expense/Total continuing operating revenue excluding capital grants & contributions
Own source operating revenue	Council's fiscal flexibility and the degree to which it can generate own source revenue compared with the total revenue from all sources	>60%	Total operating revenue excluding all grants & contributions excluding interest and depreciation/ Principal repayments and borrowing costs
Liquidity and working capital measures	Council's ability to meet its short-term obligations as they fall due	> 1.5x	Current assets less all external restrictions/Current liabilities less specific purposes liabilities
Debt service cover ratio	The availability of operating cash to service debt including interest, principal and lease payments.	>2.0x	Operating result less capital grants & contributions excluding interest and depreciation, impairment & amortisation/ Principal repayments and borrowing costs

Performance Monitoring			
Measure	What is measures	Target	Calculation
Rates, annual, charges, interest and extra charges outstanding	How successful council is in collecting rates and annual charges	<10%	Outstanding rates, annual and extra charges/Revenue from rates, annual and extra charges collectable
Cash expenses cover ratio	Estimates the number of months a council can continue paying the expenses without additional cash inflow	> 3 months	Current years cash and term deposits/Monthly payments from cash flow of operating and financing activities x 12
Building & infrastructure asset renewal ratio	Assesses the rate at which infrastructure assets are being renewed against the rate at which they are depreciating	>+100%	Asset renewals/Depreciation, amortisation & impairment
Infrastructure backlog ratio	Shows the amount of infrastructure backlog expenditure relative to the total net book value of council's infrastructure assets	<2.0%	Estimated cos to bring assets to satisfactory standard/Net carrying amount of infrastructure assets
Asset maintenance ratio	Compares council's actual asset maintenance expenditure to the amount planned in their asset management plans	>100%	Actual asset maintenance /Required asset maintenance
Capital expenditure ratio	Compares the estimated cost to renew or rehabilitate existing infrastructure assets that have reached the condition-based intervention level adopted by council to the gross replacement cost of the infrastructure asset.	>1	Capital expenditure/Annual depreciation

Base Case Performance Monitoring

Whole of Council		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Measure	Target										
Operating performance Ratio	>0%	-0.8%	-1.2%	-0.5%	0.1%	0.8%	1.4%	2.0%	2.6%	3.2%	3.8%
Own source operating revenue	>60%	65.9%	66.0%	64.9%	55.6%	54.0%	61.8%	66.4%	66.9%	66.6%	66.6%
Liquidity and working capital measures	>1.5x	8.4x	7.0x	6.7x	5.1x	3.6x	3.0x	3.1x	3.5x	3.7x	3.5x
Debt service cover ratio	>2.0x	-	-	-	-	-	-	-	-	-	-
Rates, annual, charges, interest and extra charges outstanding	<10% > 3	7.3%	7.2%	7.0%	6.8%	6.6%	6.5%	6.3%	6.2%	6.0%	5.9%
Cash expenses cover ratio	months	21.6	18.1	17.4	12.4	8.0	6.6	6.9	8.1	8.9	8.3
Building & infrastructure asset renewal ratio	>+100%	164.8%	163.5%	127.6%	174.0%	168.3%	149.1%	132.0%	113.3%	126.0%	153.9%
Infrastructure backlog ratio	<2.0%	0.4%	0.5%	0.4%	0.4%	0.3%	0.2%	0.2%	0.2%	0.2%	0.4%
Asset maintenance ratio	>100%	96.6%	97.0%	97.4%	97.8%	98.1%	98.5%	98.9%	99.2%	99.5%	99.9%
Capital expenditure ratio	>1	2.6	1.8	1.4	2.6	2.8	1.9	1.3	1.1	1.3	1.5

General Fund		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Measure	Target										
Operating performance Ratio	>0%	-7.6%	-8.4%	-7.7%	-7.0%	-6.3%	-5.7%	-5.1%	-4.4%	-3.8%	-3.3%
Own source operating revenue	>60%	56.3%	56.5%	56.6%	56.8%	51.7%	51.8%	56.9%	57.4%	57.1%	57.2%
Liquidity and working capital measures	>1.5x	6.2x	4.7x	4.5x	4.0x	3.3x	2.7x	2.5x	2.6x	2.6x	2.6x
Rates, annual, charges, interest and extra charges outstanding	<10%	10.8%	10.6%	10.3%	10.1%	9.8%	9.6%	9.3%	9.1%	8.9%	8.7%
	> 3										
Cash expenses cover ratio	months	18.9	14.2	13.5	11.6	9.3	7.2	6.6	7.1	7.1	7.1
Building & infrastructure asset renewal ratio	>+100%	169.5%	160.7%	107.4%	33.2%	46.3%	136.4%	131.4%	112.4%	123.8%	126.8%
Infrastructure backlog ratio	<2.0%	0.4%	0.4%	0.2%	0.2%	0.3%	0.1%	0.1%	-	-	-
Asset maintenance ratio	>100%	83.9%	83.9%	84.0%	84.1%	84.1%	84.2%	84.2%	84.3%	84.3%	84.4%
Capital expenditure ratio	>1	2.7	1.8	1.2	1.4	1.8	1.8	1.3	1.1	1.2	1.3

Water Fund		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Measure	Target										
Operating performance Ratio	>0%	4.0%	4.6%	5.3%	5.9%	6.4%	7.0%	7.6%	8.2%	8.7%	9.3%
Own source operating revenue	>60%	98.7%	98.8%	98.8%	98.8%	98.8%	98.9%	98.9%	98.9%	98.9%	99.0%
Liquidity and working capital measures	>1.5x	26.4x	22.9x	21.8x	23.1x	22.3x	17.5x	22.0x	24.2x	25.4x	27.4x
	> 3										
Cash expenses cover ratio	months	24.3	21.2	20.2	21.4	20.6	15.9	20.4	22.5	23.6	25.7
Building & infrastructure asset renewal ratio	>+100%	127.6%	190.0%	136.2%	83.4%	137.3%	246.3%	4.1%	67.1%	96.4%	71.4%
Asset maintenance ratio	>100%	117.1%	119.2%	121.4%	123.6%	125.8%	127.9%	130.2%	132.2%	134.8%	137.1%
Capital expenditure ratio	>1	1.3	19.0	1.4	0.8	1.4	2.5	0.0	0.7	1.0	0.7

Sewer Fund											
Measure	Target	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Operating performance Ratio	>0%	33.5%	34.1%	34.7%	35.2%	35.8%	36.3%	36.8%	37.4%	37.9%	38.4%
Own source operating revenue	>60%	97.5%	97.5%	84.6%	38.5%	43.8%	97.7%	97.8%	97.8%	97.9%	97.9%
Liquidity and working capital measures	>1.5x	51.2x	55.4x	55.4x	19.2x	-8.8x	-2.8x	-1.6x	4.9x	11.2x	1.5x
	> 3										
Cash expenses cover ratio	months	46.9	52.6	52.2	13.5	-13.5	-5.0	-3.8	2.6	8.8	-0.7
Building & infrastructure asset renewal ratio	>+100%	160.5%	169.8%	331.2%	1732.6%	1467.5%	180.5%	279.8%	175.9%	184.0%	527.2%
Infrastructure backlog ratio	<2.0%	1.0%	1.7%	2.1%	1.7%	1.5%	1.5%	1.4%	1.3%	1.3%	1.1%
Asset maintenance ratio	>100%	153.8%	153.8%	153.9%	153.8%	153.8%	153.9%	153.9%	153.9%	153.7%	153.7%
Capital expenditure ratio	>1	1.6	1.7	3.3	17.3	14.7	1.8	2.8	1.8	1.8	5.3

Reporting

Council report to the community on minimum of twice annually on its progress in implementing the Delivery Program.

Council prepares a Quarterly Budget Review Statement (QBRS). The QBRS presents a summary of Council's financial position at the end of each quarter. The report informs Councillors and the community about the Council's progress against the Operational Plan (original budget) and the last revised budget along with recommended changes and reasons for major variances. The QBRS complies with the minimum standards contained in the Code of Accounting Practise and Financial reporting.

Within five months of the end of each financial year, Council prepares an Annual Report, which, includes a copy of or audited financial reports. The Annual Report details our progress in implementing the Delivery Program and the activities we have undertaken to deliver on the objectives of the Community Strategic Plan.





EDWARD RIVER COUNCIL
LONG TERM FINANCIAL PLAN

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11.9 ADOPTION OF CODE OF MEETING PRACTICE

Author: Cian Middleton, Governance and Communications Officer

Authoriser: Trish Kirkland, Director Corporate Services

RECOMMENDATION

That Council:

1. Pursuant to section 362 of the *Local Government Act 1993*, adopt the draft Code of Meeting Practice, contained at Attachment A.
2. Repeal the Code of Meeting Practice adopted 19 October 2017.

BACKGROUND

Under the *Local Government Act 1993* (“the Act”), Council is required to adopt a Code of Meeting Practice for the conduct of meeting of Council and committees of Council.

Section 360 of the Act provides that the Local Government (General) Regulation 2005 (“the Regulations”) may prescribe a Model Code of Meeting Practice (“Model Meeting Code”), which may incorporate both mandatory and non-mandatory provisions. Council’s Code of Meeting Practice must incorporate all mandatory provisions of the Model Meeting Code.

On 14 December 2018, the current Model Meeting Code was published in the NSW Government Gazette and prescribed under clause 232 of the Regulations. Following the prescription of the current Model Meeting Code, Council Officers prepared the draft Code of Meeting Practice (“the draft Meeting Code”), contained at Attachment A, which incorporates all mandatory provisions of the Model Meeting Code.

ISSUE/DISCUSSION

The draft Meeting Code, contained at Attachment A, was considered by Council at its Ordinary Meeting held 18 April 2019, at which Council resolved to publicly exhibit the document in accordance with section 361 of the Act and receive a further report following conclusion of the public exhibition period **[2019/04/92]**.

Section 362 of the Act provides that Council must consider all submissions received concerning the draft Meeting Code prior to its adoption. However, no submissions were received during the exhibition period.

Despite no submissions being received, clause 3.9 of the draft Meeting Code has been amended to reflect feedback provided by Councillors at the Councillor Workshop held 13 June 2019.

Council’s current Meeting Code was adopted by Council at its Ordinary Meeting held 19 October 2017 **[210/17]**. As detailed in the second clause of the Officer’s Recommendation, this report recommends that the current Meeting Code be repealed upon adoption of the draft Meeting Code.

Consistent with section 364 of the Act, the Meeting Code, once adopted, will be made available for public inspection free of charge from Council’s Customer Service Centre during ordinary office hours.

STRATEGIC IMPLICATIONS

Nil.

COMMUNITY STRATEGIC PLAN

- Outcome 5.3 – Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

Financial implications associated with the adoption of the draft Meeting Code include the implementation of webcasting, as required under clause 5.18 of the draft Meeting Code. This expense has been budgeted for in Council's draft 2019/20 Budget.

LEGISLATIVE IMPLICATIONS*Local Government Act 1993*

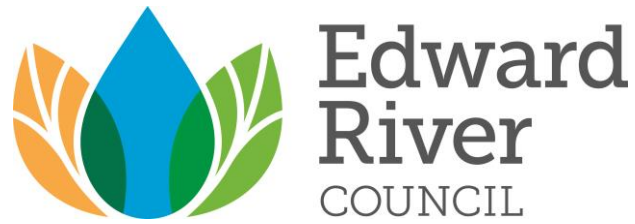
- Section 360 – Conduct of meetings of councils and committees
- Section 361 – Preparation, public notice and exhibition of draft code
- Section 362 – Adoption of draft code
- Section 363 – Amendment of the code
- Section 364 – Publicly availability of the code

Local Government (General) Regulation 2005

- Clause 232 – Model code of meeting practice

ATTACHMENTS

1. **Attachment A - Draft Model Code of Meeting Practice**



CODE OF MEETING PRACTICE

INFORMATION ABOUT THIS DOCUMENT

Date Endorsed by Council	27 June 2019
Document Owner	Director Corporate Services
Document Development Officer	Governance and Communications Officer
Review Timeframe	4 years
Last Review Date	June 2019
Next Scheduled Review Date	June 2023

Document History		
Doc No.	Date Amended	Details/ Comments
Version 1	18 April 2019	Draft adopted for public exhibition at Ordinary Meeting held 18 April 2019
Version 2	14 June 2019	Clause 3.9 amended following Councillor Workshop held 13 June 2019.
Version 3	27 June 2019	Adopted by Council. Resolution [Number] .

Further Document Information and Relationships	
Related Legislation	<i>Local Government Act 1993</i>
Related Policies	Nil.
Related Documents	Edward River Council Code of Conduct

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1 INTRODUCTION

This Code of Meeting Practice (Code) facilitates and guides the effective, open and orderly conduct of meetings of the Edward River Councils (Council). It ensures clarity of process and seeks to align with Council meeting procedures with community expectations of open and transparent government, whilst complying with legislative requirements.

This Code has been prepared in accordance with the *Local Government Act* (the Act) and the *Local Government (General) Regulation 2005* (the Regulation) and incorporates all mandatory provisions of the *Model Code of Meeting Practice for Local Councils in NSW (2018)* (the Model Code).

This Code must be interpreted in a manner that is consistent with the Act, the Regulation and the Model Meeting Code. In the event of any inconsistency, the Act, Regulation or Model Code (as the case may be) prevails to the extent of the inconsistency.

This Code applies to all meetings of Council and committees of Council of which all the members are Councillors (committees of Council). Council committees whose members include persons other than Councillors may adopt their own rules for meetings unless the Council determines otherwise.

2 MEETING PRINCIPLES

2.1 Council and committee meetings should be:

Transparent: Decisions are made in a way that is open and accountable.

Informed: Decisions are made based on relevant, quality information.

Inclusive: Decisions respect the diverse needs and interests of the local community.

Principled: Decisions are informed by the principles prescribed under Chapter 3 of the Act.

Trusted: The community has confidence that Councillors and staff act ethically and make decisions in the interests of the whole community.

Respectful: Councillors, staff and meeting attendees treat each other with respect.

Effective: Meetings are well organised, effectively run and skilfully chaired.

Orderly: Councillors, staff and meeting attendees behave in a way that contributes to the orderly conduct of the meeting.

3 BEFORE THE MEETING

Timing of ordinary Council meetings

- 3.1 The Council shall, by resolution, set the frequency, time, date and place of its ordinary meetings.

Note: Under section 365 of the Act, councils are required to meet at least ten (10) times each year, each time in a different month unless the Minister for Local Government has approved a reduction in the number of times that a council is required to meet each year under section 365A.

Extraordinary meetings

- 3.2 If the Mayor receives a request in writing, signed by at least two (2) Councillors, the Mayor must call an extraordinary meeting of the Council to be held as soon as practicable, but in any event, no more than fourteen (14) days after receipt of the request. The Mayor can be one of the two Councillors requesting the meeting.

Note: Clause 3.2 reflects section 366 of the Act.

Notice to the public of Council meetings

- 3.3 The Council must give notice to the public of the time, date and place of each of its meetings, including extraordinary meetings and of each meeting of committees of the Council.

Note: Clause 3.3 reflects section 9(1) of the Act.

- 3.4 For the purposes of clause 3.3, notice of a meeting of the Council and of a committee of Council is to be published before the meeting takes place. The notice must be published on the Council's website, and in such other manner that the Council is satisfied is likely to bring notice of the meeting to the attention of as many people as possible.

- 3.5 For the purposes of clause 3.3, notice of more than one (1) meeting may be given in the same notice.

Notice to Councillors of ordinary Council meetings

- 3.6 The General Manager must send to each Councillor, at least three (3) days before each meeting of the Council, a notice specifying the time, date and place at which the meeting is to be held, and the business proposed to be considered at the meeting.

Note: Clause 3.6 reflects section 367(1) of the Act.

- 3.7 The notice and the agenda for, and the business papers relating to, the meeting may be given to Councillors in electronic form, but only if all

Councillors have facilities to access the notice, agenda and business papers in that form.

Note: Clause 3.7 reflects section 367(3) of the Act.

Notice to Councillors of extraordinary meetings

3.8 Notice of less than three (3) days may be given to Councillors of an extraordinary meeting of the Council in cases of emergency.

Note: Clause 3.8 reflects section 367(2) of the Act.

Giving notice of business to be considered at Council meetings

3.9 A Councillor may give notice of any business they wish to be considered by the Council at its next ordinary meeting by way of a notice of motion. To be included on the agenda of the meeting, the notice of motion must be in writing and must be submitted nine (9) business days before the meeting is to be held.

3.10 A Councillor may, in writing to the General Manager, request the withdrawal of a notice of motion submitted by them prior to its inclusion in the agenda and business paper for the meeting at which it is to be considered.

3.11 If the General Manager considers that a notice of motion submitted by a Councillor for consideration at an ordinary meeting of the Council has legal, strategic, financial or policy implications which should be taken into consideration by the meeting, the General Manager may prepare a report in relation to the notice of motion for inclusion with the business papers for the meeting at which the notice of motion is to be considered by the Council.

3.12 A notice of motion for the expenditure of funds on works and/or services other than those already provided for in the Council's current adopted operational plan must identify the source of funding for the expenditure that is the subject of the notice of motion. If the notice of motion does not identify a funding source, the General Manager must either:

- (a) prepare a report on the availability of funds for implementing the motion if adopted for inclusion in the business papers for the meeting at which the notice of motion is to be considered by the Council, or
- (b) by written notice sent to all Councillors with the business papers for the meeting for which the notice of motion has been submitted, defer consideration of the matter by the Council to such a date specified in the notice, pending the preparation of such a report.

Questions with notice

3.13 A Councillor may, by way of a notice submitted under clause 3.9, ask a question for response by the General Manager about the performance or operations of the Council.

3.14 A Councillor is not permitted to ask a question with notice under clause 3.13 that comprises a complaint against the General Manager or a member of

staff of the Council, or a question that implies wrongdoing by the General Manager or a member of staff of the Council.

- 3.15 The General Manager or their nominee may respond to a question with notice submitted under clause 3.13 by way of a report included in the business papers for the relevant meeting of the Council or orally at the meeting.

Agenda and business papers for ordinary meetings

- 3.16 The General Manager must cause the agenda for a meeting of the Council or a committee of the Council to be prepared as soon as practicable before the meeting.
- 3.17 The General Manager must ensure that the agenda for an ordinary meeting of the Council states:
- (a) all matters to be dealt with arising out of the proceedings of previous meetings of the Council, and
 - (b) if the Mayor is the chairperson – any matter or topic that the chairperson proposes, at the time when the agenda is prepared, to put to the meeting, and
 - (c) all matters, including matters that are the subject of staff reports and reports of committees, to be considered at the meeting, and
 - (d) any business of which due notice has been given under clause 3.9.
- 3.18 Nothing in clause 3.17 limits the powers of the Mayor to put a Mayoral minute to a meeting under clause 9.6.
- 3.19 The General Manager must not include in the agenda for a meeting of the Council any business of which due notice has been given if, in the opinion of the General Manager, the business is, or the implementation of the business would be, unlawful. The General Manager must report, without giving details of the item of business, any such exclusion to the next meeting of the Council.
- 3.20 Where the agenda includes the receipt of information or discussion of other matters that, in the opinion of the General Manager, is likely to take place when the meeting is closed to the public, the General Manager must ensure that the agenda of the meeting:
- (a) identifies the relevant item of business and indicates that it is of such a nature (without disclosing details of the information to be considered when the meeting is closed to the public), and
 - (b) states the grounds under section 10A(2) of the Act relevant to the item of business.

Note: Clause 3.20 reflects section 9(2A)(a) of the Act.

- 3.21 The General Manager must ensure that the details of any item of business which, in the opinion of the General Manager, is likely to be considered when the meeting is closed to the public, are included in a business paper provided

to Councillors for the meeting concerned. Such details must not be included in the business papers made available to the public, and must not be disclosed by a Councillor or by any other person to another person who is not authorised to have that information.

Availability of the agenda and business papers to the public

3.22 Copies of the agenda and the associated business papers, such as correspondence and reports for meetings of the Council and committees of Council, are to be published on the Council's website, and must be made available to the public for inspection, or for taking away by any person free of charge at the offices of the Council, at the relevant meeting and at such other venues determined by the Council.

Note: Clause 3.22 reflects section 9(2) and (4) of the Act.

3.23 Clause 3.22 does not apply to the business papers for items of business that the General Manager has identified under clause 3.20 as being likely to be considered when the meeting is closed to the public.

Note: Clause 3.23 reflects section 9(2A)(b) of the Act.

3.24 For the purposes of clause 3.22, copies of agendas and business papers must be published on the Council's website and made available to the public at a time that is as close as possible to the time they are available to Councillors.

Note: Clause 3.24 reflects section 9(3) of the Act.

3.25 A copy of an agenda, or of an associated business paper made available under clause 3.22, may in addition be given or made available in electronic form.

Note: Clause 3.25 reflects section 9(5) of the Act.

Agenda and business papers for extraordinary meetings

3.26 The General Manager must ensure that the agenda for an extraordinary meeting of the Council deals only with the matters stated in the notice of the meeting.

3.27 Despite clause 3.26, business may be considered at an extraordinary meeting of the Council, even though due notice of the business has not been given, if:

- (a) a motion is passed to have the business considered at the meeting, and
- (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the Council before the next scheduled ordinary meeting of the Council.

3.28 A motion moved under clause 3.27(a) can be moved without notice but only after the business notified in the agenda for the extraordinary meeting has been dealt with.

- 3.29 Despite clauses 10.20–10.30, only the mover of a motion moved under clause 3.27(a) can speak to the motion before it is put.
- 3.30 A motion of dissent cannot be moved against a ruling of the chairperson under clause 3.27(b) on whether a matter is of great urgency.

Pre-meeting briefing sessions

- 3.31 Prior to each ordinary meeting of the Council, the General Manager may arrange a pre-meeting briefing session to brief Councillors on business to be considered at the meeting. Pre-meeting briefing sessions may also be held for extraordinary meetings of the Council and meetings of committees of the Council.
- 3.32 Pre-meeting briefing sessions are to be held in the absence of the public.
- 3.33 The General Manager or a member of staff nominated by the General Manager is to preside at pre-meeting briefing sessions.
- 3.34 Councillors must not use pre-meeting briefing sessions to debate or make preliminary decisions on items of business they are being briefed on, and any debate and decision-making must be left to the formal Council or committee meeting at which the item of business is to be considered.
- 3.35 Councillors (including the Mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of a briefing at a pre-meeting briefing session, in the same way that they are required to do so at a Council or committee meeting. The Council is to maintain a written record of all conflict of interest declarations made at pre-meeting briefing sessions and how the conflict of interest was managed by the Councillor who made the declaration.

4 PUBLIC FORUMS

- 4.1 The Council may hold a public forum prior to each ordinary meeting of the Council for the purpose of hearing oral submissions from members of the public on items of business to be considered at the meeting. Public forums may also be held prior to extraordinary Council meetings and meetings of committees of the Council.
- 4.2 Public forums are to be chaired by the Mayor or their nominee.
- 4.3 To speak at a public forum, a person must first make an application to the Council in the approved form. Applications to speak at the public forum must be received by 12.30pm one (1) day before the date on which the public forum is to be held, and must identify the item of business on the agenda of the Council meeting the person wishes to speak on, and whether they wish to speak 'for' or 'against' the item.
- 4.4 A person may apply to speak on no more than two (2) items of business on the agenda of the Council meeting.
- 4.5 Legal representatives acting on behalf of others are not to be permitted to speak at a public forum unless they identify their status as a legal representative when applying to speak at the public forum.
- 4.6 The General Manager or their delegate may refuse an application to speak at a public forum. The General Manager or their delegate must give reasons in writing for a decision to refuse an application.
- 4.7 No more than two (2) speakers are to be permitted to speak 'for' or 'against' each item of business on the agenda for the Council meeting.
- 4.8 If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may request the speakers to nominate from among themselves the persons who are to address the Council on the item of business. If the speakers are not able to agree on whom to nominate to address the Council, the General Manager or their delegate is to determine who will address the Council at the public forum.
- 4.9 If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the General Manager or their delegate may, in consultation with the Mayor or the Mayor's nominated chairperson, increase the number of speakers permitted to speak on an item of business, where they are satisfied that it is necessary to do so to allow the Council to hear a fuller range of views on the relevant item of business.

- 4.10 Approved speakers at the public forum are to register with the Council any written, visual or audio material to be presented in support of their address to the Council at the public forum, and to identify any equipment needs no more than two (2) days before the public forum. The General Manager or their delegate may refuse to allow such material to be presented.
- 4.11 The General Manager or their delegate is to determine the order of speakers at the public forum.
- 4.12 Each speaker will be allowed three (3) minutes to address the Council. This time is to be strictly enforced by the chairperson.
- 4.13 Speakers at public forums must not digress from the item on the agenda of the Council meeting they have applied to address the Council on. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.
- 4.14 A Councillor (including the chairperson) may, through the chairperson, ask questions of a speaker following their address at a public forum. Questions put to a speaker must be direct, succinct and without argument.
- 4.15 Speakers are under no obligation to answer a question put under clause 4.13. Answers by the speaker, to each question are to be limited to three (3) minutes.
- 4.16 Speakers at public forums cannot ask questions of the Council, Councillors or Council staff.
- 4.17 The General Manager or their nominee may, with the concurrence of the chairperson, address the Council for up to five (5) minutes in response to an address to the Council at a public forum after the address and any subsequent questions and answers have been finalised.
- 4.18 Where an address made at a public forum raises matters that require further consideration by Council staff, the General Manager may recommend that the Council defer consideration of the matter pending the preparation of a further report on the matters.
- 4.19 When addressing the Council, speakers at public forums must comply with this Code and all other relevant Council codes, policies and procedures. Speakers must refrain from engaging in disorderly conduct, publicly alleging breaches of the Council's Code of Conduct or making other potentially defamatory statements.
- 4.20 If the chairperson considers that a speaker at a public forum has engaged in conduct of the type referred to in clause 4.19, the chairperson may request the person to refrain from the inappropriate behaviour and to withdraw and unreservedly apologise for any inappropriate comments. Where the speaker fails to comply with the chairperson's request, the chairperson may immediately require the person to stop speaking.

- 4.21 Clause 4.20 does not limit the ability of the chairperson to deal with disorderly conduct by speakers at public forums in accordance with the provisions of Part 14 of this Code.
- 4.22 Where a speaker engages in conduct of the type referred to in clause 4.19, the General Manager or their delegate may refuse further applications from that person to speak at public forums for such a period as the General Manager or their delegate considers appropriate.
- 4.23 Councillors (including the Mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of an address at a public forum, in the same way that they are required to do so at a Council or committee meeting. The Council is to maintain a written record of all conflict of interest declarations made at public forums and how the conflict of interest was managed by the Councillor who made the declaration.

5 COMING TOGETHER

Attendance by Councillors at meetings

- 5.1 All Councillors must make reasonable efforts to attend meetings of the Council and of committees of the Council of which they are members.

Note: A councillor may not attend a meeting as a councillor (other than the first meeting of the council after the councillor is elected or a meeting at which the councillor takes an oath or makes an affirmation of office) until they have taken an oath or made an affirmation of office in the form prescribed under section 233A of the Act.

- 5.2 A Councillor cannot participate in a meeting of the Council or of a committee of the Council unless personally present at the meeting.
- 5.3 Where a Councillor is unable to attend one or more ordinary meetings of the Council, the Councillor should request that the Council grant them a leave of absence from those meetings. This clause does not prevent a Councillor from making an apology if they are unable to attend a meeting. However, the acceptance of such an apology does not constitute the granting of a leave of absence for the purposes of this Code and the Act.
- 5.4 A Councillor's request for leave of absence from Council meetings should, if practicable, identify (by date) the meetings from which the Councillor intends to be absent and the grounds upon which the leave of absence is being sought.
- 5.5 The Council must act reasonably when considering whether to grant a Councillor's request for a leave of absence.
- 5.6 A Councillor's civic office will become vacant if the Councillor is absent from three (3) consecutive ordinary meetings of the Council without prior leave of the Council, or leave granted by the Council at any of the meetings concerned, unless the holder is absent because they have been suspended from office under the Act, or because the Council has been suspended under the Act, or as a consequence of a compliance order under section 438HA.

Note: Clause 5.6 reflects section 234(1)(d) of the Act.

- 5.7 A Councillor who intends to attend a meeting of the Council despite having been granted a leave of absence should, if practicable, give the General Manager at least two (2) days' notice of their intention to attend.

The quorum for a meeting

5.8 The quorum for a meeting of the Council is a majority of the Councillors of the Council who hold office at that time and are not suspended from office.

Note: Clause 5.8 reflects section 368(1) of the Act.

5.9 Clause 5.8 does not apply if the quorum is required to be determined in accordance with directions of the Minister in a performance improvement order issued in respect of the Council.

Note: Clause 5.9 reflects section 368(2) of the Act.

5.10 A meeting of the Council must be adjourned if a quorum is not present:

- (a) at the commencement of the meeting where the number of apologies received for the meeting indicates that there will not be a quorum for the meeting, or
- (b) within half an hour after the time designated for the holding of the meeting, or
- (c) at any time during the meeting.

5.11 In either case, the meeting must be adjourned to a time, date and place fixed:

- (a) by the chairperson, or
- (b) in the chairperson's absence, by the majority of the Councillors present, or
- (c) failing that, by the General Manager.

5.12 The General Manager must record in the Council's minutes the circumstances relating to the absence of a quorum (including the reasons for the absence of a quorum) at or arising during a meeting of the Council, together with the names of the Councillors present.

5.13 Where, prior to the commencement of a meeting, it becomes apparent that a quorum may not be present at the meeting, or that the safety and welfare of Councillors, Council staff and members of the public may be put at risk by attending the meeting because of a natural disaster (such as, but not limited to flood or bushfire), the Mayor may, in consultation with the General Manager and, as far as is practicable, with each Councillor, cancel the meeting. Where a meeting is cancelled, notice of the cancellation must be published on the Council's website and in such other manner that the Council is satisfied is likely to bring notice of the cancellation to the attention of as many people as possible.

5.14 Where a meeting is cancelled under clause 5.13, the business to be considered at the meeting may instead be considered, where practicable, at the next ordinary meeting of the Council or at an extraordinary meeting called under clause 3.2.

Entitlement of the public to attend Council meetings

- 5.15 Everyone is entitled to attend a meeting of the Council and committees of the Council. The Council must ensure that all meetings of the Council and committees of the Council are open to the public.

Note: Clause 5.15 reflects section 10(1) of the Act.

- 5.16 Clause 5.15 does not apply to parts of meetings that have been closed to the public under section 10A of the Act.

- 5.17 A person (whether a Councillor or another person) is not entitled to be present at a meeting of the Council or a committee of the Council if expelled from the meeting:

- (a) by a resolution of the meeting, or
- (b) by the person presiding at the meeting if the Council has, by resolution, authorised the person presiding to exercise the power of expulsion.

Note: Clause 5.17 reflects section 10(2) of the Act.

Webcasting of meetings

- 5.18 All meetings of the Council and committees of the Council are to be webcast on the Council's website.

- 5.19 Webcasts will comprise an audio-visual recording of the meeting.

- 5.20 Meetings will be livestreamed.

- 5.21 Clause 5.18 does not apply to parts of a meeting that have been closed to the public under section 10A of the Act.

- 5.22 At the start of each meeting the chairperson is to make a statement informing those in attendance that the meeting is being webcast and that those in attendance should refrain from making any defamatory statements.

- 5.23 A recording of each meeting of the Council and committee of the Council is to be retained on the Council's website for 28 days. Recordings of meetings may be disposed of in accordance with the *State Records Act 1998*.

Attendance of the General Manager and other staff at meetings

- 5.24 The General Manager is entitled to attend, but not to vote at, a meeting of the Council or a meeting of a committee of the Council of which all of the members are Councillors.

Note: Clause 5.24 reflects section 376(1) of the Act.

- 5.25 The General Manager is entitled to attend a meeting of any other committee of the Council and may, if a member of the committee, exercise a vote.

Note: Clause 5.25 reflects section 376(2) of the Act.

- 5.26 The General Manager may be excluded from a meeting of the Council or a committee while the Council or committee deals with a matter relating to the standard of performance of the General Manager or the terms of employment of the General Manager.

Note: Clause 5.26 reflects section 376(3) of the Act.

- 5.27 The attendance of other Council staff at a meeting, (other than as members of the public) shall be with the approval of the General Manager.

6 THE CHAIRPERSON

The chairperson at meetings

- 6.1 The Mayor, or at the request of or in the absence of the Mayor, the Deputy Mayor (if any) presides at meetings of the Council.

Note: Clause 6.1 reflects section 369(1) of the Act.

- 6.2 If the Mayor and the Deputy Mayor (if any) are absent, a Councillor elected to chair the meeting by the Councillors present presides at a meeting of the Council.

Note: Clause 6.2 reflects section 369(2) of the Act.

Election of the chairperson in the absence of the Mayor and Deputy Mayor

- 6.3 If no chairperson is present at a meeting of the Council at the time designated for the holding of the meeting, the first business of the meeting must be the election of a chairperson to preside at the meeting.

- 6.4 The election of a chairperson must be conducted:

- (a) by the General Manager or, in their absence, an employee of the Council designated by the General Manager to conduct the election, or
- (b) by the person who called the meeting or a person acting on their behalf if neither the General Manager nor a designated employee is present at the meeting, or if there is no General Manager or designated employee.

- 6.5 If, at an election of a chairperson, two (2) or more candidates receive the same number of votes and no other candidate receives a greater number of votes, the chairperson is to be the candidate whose name is chosen by lot.

- 6.6 For the purposes of clause 6.5, the person conducting the election must:

- (a) arrange for the names of the candidates who have equal numbers of votes to be written on similar slips, and
- (b) then fold the slips so as to prevent the names from being seen, mix the slips and draw one of the slips at random.

- 6.7 The candidate whose name is on the drawn slip is the candidate who is to be the chairperson.

- 6.8 Any election conducted under clause 6.3, and the outcome of the vote, are to be recorded in the minutes of the meeting.

Chairperson to have precedence

- 6.9 When the chairperson rises or speaks during a meeting of the Council:
- (a) any Councillor then speaking or seeking to speak must cease speaking and, if standing, immediately resume their seat, and
 - (b) every Councillor present must be silent to enable the chairperson to be heard without interruption.

7 MODES OF ADDRESS

- 7.1 If the chairperson is the Mayor, they are to be addressed as 'Mr Mayor' or 'Madam Mayor'.
- 7.2 Where the chairperson is not the Mayor, they are to be addressed as either 'Mr Chairperson' or 'Madam Chairperson'.
- 7.3 A Councillor is to be addressed as 'Councillor [surname]'.
- 7.4 A Council officer is to be addressed by their official designation or as Mr/Ms [surname].

8 ORDER OF BUSINESS FOR ORDINARY COUNCIL MEETINGS

- 8.1 The general order of business for an ordinary meeting of the Council shall be:
- 01 Opening meeting
 - 02 Acknowledgement of country
 - 03 Statement of purpose
 - 04 Apologies and applications for a leave of absence by Councillors
 - 05 Confirmation of minutes
 - 06 Disclosures of interests
 - 07 Mayoral minute(s)
 - 08 Reports of committees
 - 09 Reports to Council
 - 10 Notices of motions
 - 11 Questions with notice
 - 12 Confidential matters
 - 13 Conclusion of the meeting
- 8.2 The order of business as fixed under clause 8.1 may be altered for a particular meeting of the Council if a motion to that effect is passed at that meeting. Such a motion can be moved without notice.
- 8.3 Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 8.2 may speak to the motion before it is put.

9 CONSIDERATION OF BUSINESS AT COUNCIL MEETINGS

Business that can be dealt with at a Council meeting

- 9.1 The Council must not consider business at a meeting of the Council:
- (a) unless a Councillor has given notice of the business, as required by clause 3.9, and
 - (b) unless notice of the business has been sent to the Councillors in accordance with clause 3.6 in the case of an ordinary meeting or clause 3.8 in the case of an extraordinary meeting called in an emergency.
- 9.2 Clause 9.1 does not apply to the consideration of business at a meeting, if the business:
- (a) is already before, or directly relates to, a matter that is already before the Council, or
 - (b) is the election of a chairperson to preside at the meeting, or
 - (c) subject to clause 9.9, is a matter or topic put to the meeting by way of a Mayoral minute, or
 - (d) is a motion for the adoption of recommendations of a committee, including, but not limited to, a committee of the Council.
- 9.3 Despite clause 9.1, business may be considered at a meeting of the Council even though due notice of the business has not been given to the Councillors if:
- (a) a motion is passed to have the business considered at the meeting, and
 - (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the Council before the next scheduled ordinary meeting of the Council.
- 9.4 A motion moved under clause 9.3(a) can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 9.3(a) can speak to the motion before it is put.
- 9.5 A motion of dissent cannot be moved against a ruling by the chairperson under clause 9.3(b).

Mayoral minutes

- 9.6 Subject to clause 9.9, if the Mayor is the chairperson at a meeting of the Council, the Mayor may, by minute signed by the Mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the Council, or of which the Council has official knowledge.

- 9.7 A Mayoral minute, when put to a meeting, takes precedence over all business on the Council's agenda for the meeting. The chairperson (but only if the chairperson is the Mayor) may move the adoption of a Mayoral minute without the motion being seconded.
- 9.8 A recommendation made in a Mayoral minute put by the Mayor is, so far as it is adopted by the Council, a resolution of the Council.
- 9.9 A Mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the Council before the next scheduled ordinary meeting of the Council.
- 9.10 Where a Mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the Council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the Mayoral minute does not identify a funding source, the Council must defer consideration of the matter, pending a report from the General Manager on the availability of funds for implementing the recommendation if adopted.

Staff reports

- 9.11 A recommendation made in a staff report is, so far as it is adopted by the Council, a resolution of the Council.

Reports of committees of Council

- 9.12 The recommendations of a committee of the Council are, so far as they are adopted by the Council, resolutions of the Council.
- 9.13 If in a report of a committee of the Council distinct recommendations are made, the Council may make separate decisions on each recommendation.

Questions

- 9.14 A question must not be asked at a meeting of the Council unless it concerns a matter on the agenda of the meeting or notice has been given of the question in accordance with clauses 3.9 and 3.13.
- 9.15 A Councillor may, through the chairperson, put a question to another Councillor about a matter on the agenda.
- 9.16 A Councillor may, through the General Manager, put a question to a Council employee about a matter on the agenda. Council employees are only obliged to answer a question put to them through the General Manager at the direction of the General Manager.

- 9.17 A Councillor or Council employee to whom a question is put is entitled to be given reasonable notice of the question and, in particular, sufficient notice to enable reference to be made to other persons or to documents. Where a Councillor or Council employee to whom a question is put is unable to respond to the question at the meeting at which it is put, they may take it on notice and report the response to the next meeting of the Council.
- 9.18 Councillors must put questions directly, succinctly, respectfully and without argument.
- 9.19 The chairperson must not permit discussion on any reply to, or refusal to reply to, a question put to a Councillor or Council employee.

10 RULES OF DEBATE

Motions to be seconded

- 10.1 Unless otherwise specified in this Code, a motion or an amendment cannot be debated unless or until it has been seconded.

Notices of motion

- 10.2 A Councillor who has submitted a notice of motion under clause 3.10 is to move the motion the subject of the notice of motion at the meeting at which it is to be considered.
- 10.3 If a Councillor who has submitted a notice of motion under clause 3.10 wishes to withdraw it after the agenda and business paper for the meeting at which it is to be considered have been sent to Councillors, the Councillor may request the withdrawal of the motion when it is before the Council.
- 10.4 In the absence of a Councillor who has placed a notice of motion on the agenda for a meeting of the Council:
- (a) any other Councillor may, with the leave of the chairperson, move the motion at the meeting, or
 - (b) the chairperson may defer consideration of the motion until the next meeting of the Council.

Chairperson's duties with respect to motions

- 10.5 It is the duty of the chairperson at a meeting of the Council to receive and put to the meeting any lawful motion that is brought before the meeting.
- 10.6 The chairperson must rule out of order any motion or amendment to a motion that is unlawful or the implementation of which would be unlawful.
- 10.7 Before ruling out of order a motion or an amendment to a motion under clause 10.6, the chairperson is to give the mover an opportunity to clarify or amend the motion or amendment.
- 10.8 Any motion, amendment or other matter that the chairperson has ruled out of order is taken to have been lost.

Motions requiring the expenditure of funds

- 10.9 A motion or an amendment to a motion which if passed would require the expenditure of funds on works and/or services other than those already provided for in the Council's current adopted operational plan must identify

the source of funding for the expenditure that is the subject of the motion. If the motion does not identify a funding source, the Council must defer consideration of the matter, pending a report from the General Manager on the availability of funds for implementing the motion if adopted.

Amendments to motions

- 10.10 An amendment to a motion must be moved and seconded before it can be debated.
- 10.11 An amendment to a motion must relate to the matter being dealt with in the original motion before the Council and must not be a direct negative of the original motion. An amendment to a motion which does not relate to the matter being dealt with in the original motion, or which is a direct negative of the original motion, must be ruled out of order by the chairperson.
- 10.12 The mover of an amendment is to be given the opportunity to explain any uncertainties in the proposed amendment before a seconder is called for.
- 10.13 If an amendment has been lost, a further amendment can be moved to the motion to which the lost amendment was moved, and so on, but no more than one (1) motion and one (1) proposed amendment can be before Council at any one time.
- 10.14 While an amendment is being considered, debate must only occur in relation to the amendment and not the original motion. Debate on the original motion is to be suspended while the amendment to the original motion is being debated.
- 10.15 If the amendment is carried, it becomes the motion and is to be debated. If the amendment is lost, debate is to resume on the original motion.
- 10.16 An amendment may become the motion without debate or a vote where it is accepted by the Councillor who moved the original motion.

Foreshadowed motions

- 10.17 A Councillor may propose a foreshadowed motion in relation to the matter the subject of the original motion before the Council, without a seconder during debate on the original motion. The foreshadowed motion is only to be considered if the original motion is lost or withdrawn and the foreshadowed motion is then moved and seconded. If the original motion is carried, the foreshadowed motion lapses.
- 10.18 Where an amendment has been moved and seconded, a Councillor may, without a seconder, foreshadow a further amendment that they propose to move after the first amendment has been dealt with. There is no limit to the number of foreshadowed amendments that may be put before the Council at any time. However, no discussion can take place on foreshadowed amendments until the previous amendment has been dealt with and the foreshadowed amendment has been moved and seconded.

- 10.19 Foreshadowed motions and foreshadowed amendments are to be considered in the order in which they are proposed. However, foreshadowed motions cannot be considered until all foreshadowed amendments have been dealt with.

Limitations on the number and duration of speeches

- 10.20 A Councillor who, during a debate at a meeting of the Council, moves an original motion, has the right to speak on each amendment to the motion and a right of general reply to all observations that are made during the debate in relation to the motion, and any amendment to it at the conclusion of the debate before the motion (whether amended or not) is finally put.
- 10.21 A Councillor, other than the mover of an original motion, has the right to speak once on the motion and once on each amendment to it.
- 10.22 A Councillor must not, without the consent of the Council, speak more than once on a motion or an amendment, or for longer than five (5) minutes at any one time.
- 10.23 Despite clause 10.22, the chairperson may permit a Councillor who claims to have been misrepresented or misunderstood to speak more than once on a motion or an amendment, and for longer than five (5) minutes on that motion or amendment to enable the Councillor to make a statement limited to explaining the misrepresentation or misunderstanding.
- 10.24 Despite clause 10.22, the Council may resolve to shorten the duration of speeches to expedite the consideration of business at a meeting.
- 10.25 Despite clauses 10.20 and 10.21, a Councillor may move that a motion or an amendment be now put:
- (a) if the mover of the motion or amendment has spoken in favour of it and no Councillor expresses an intention to speak against it, or
 - (b) if at least two (2) Councillors have spoken in favour of the motion or amendment and at least two (2) Councillors have spoken against it.
- 10.26 The chairperson must immediately put to the vote, without debate, a motion moved under clause 10.25. A seconder is not required for such a motion.
- 10.27 If a motion that the original motion or an amendment be now put is passed, the chairperson must, without further debate, put the original motion or amendment to the vote immediately after the mover of the original motion has exercised their right of reply under clause 10.20.
- 10.28 If a motion that the original motion or an amendment be now put is lost, the chairperson must allow the debate on the original motion or the amendment to be resumed.

- 10.29 All Councillors must be heard without interruption and all other Councillors must, unless otherwise permitted under this Code, remain silent while another Councillor is speaking.
- 10.30 Once the debate on a matter has concluded and a matter has been dealt with, the chairperson must not allow further debate on the matter.

11 VOTING

Voting entitlements of Councillors

- 11.1 Each Councillor is entitled to one (1) vote.

Note: Clause 11.1 reflects section 370(1) of the Act.

- 11.2 The person presiding at a meeting of the Council has, in the event of an equality of votes, a second or casting vote.

Note: Clause 11.2 reflects section 370(2) of the Act.

- 11.3 Where the chairperson declines to exercise, or fails to exercise, their second or casting vote, in the event of an equality of votes, the motion being voted upon is lost.

Voting at Council meetings

- 11.4 A Councillor who is present at a meeting of the Council but who fails to vote on a motion put to the meeting is taken to have voted against the motion.
- 11.5 If a Councillor who has voted against a motion put at a Council meeting so requests, the General Manager must ensure that the Councillor's dissenting vote is recorded in the Council's minutes.
- 11.6 The decision of the chairperson as to the result of a vote is final, unless the decision is immediately challenged and not fewer than two (2) Councillors rise and call for a division.
- 11.7 When a division on a motion is called, the chairperson must ensure that the division takes place immediately. The General Manager must ensure that the names of those who vote for the motion and those who vote against it are recorded in the Council's minutes for the meeting.
- 11.8 When a division on a motion is called, any Councillor who fails to vote will be recorded as having voted against the motion in accordance with clause 11.4 of this Code.
- 11.9 Voting at a meeting, including voting in an election at a meeting, is to be by open means (such as on the voices, by show of hands or by a visible electronic voting system). However, the Council may resolve that the voting in any election by Councillors for Mayor or Deputy Mayor is to be by secret ballot.

Voting on planning decisions

- 11.10 The General Manager must keep a register containing, for each planning decision made at a meeting of the Council or a Council committee (including, but not limited to a committee of the Council), the names of the Councillors who supported the decision and the names of any Councillors who opposed (or are taken to have opposed) the decision.
- 11.11 For the purpose of maintaining the register, a division is taken to have been called whenever a motion for a planning decision is put at a meeting of the Council or a Council committee.
- 11.12 Each decision recorded in the register is to be described in the register or identified in a manner that enables the description to be obtained from another publicly available document.
- 11.13 Clauses 11.10–11.12 apply also to meetings that are closed to the public.

Note: Clauses 11.10–11.13 reflect section 375A of the Act.

12 COMMITTEE OF THE WHOLE

- 12.1 The Council may resolve itself into a committee to consider any matter before the Council.

Note: Clause 12.1 reflects section 373 of the Act.

- 12.2 All the provisions of this Code relating to meetings of the Council, so far as they are applicable, extend to and govern the proceedings of the Council when in committee of the whole, except the provisions limiting the number and duration of speeches.
- 12.3 The General Manager or, in the absence of the General Manager, an employee of the Council designated by the General Manager, is responsible for reporting to the Council the proceedings of the committee of the whole. It is not necessary to report the proceedings in full but any recommendations of the committee must be reported.
- 12.4 The Council must ensure that a report of the proceedings (including any recommendations of the committee) is recorded in the Council's minutes. However, the Council is not taken to have adopted the report until a motion for adoption has been made and passed.

13 CLOSURE OF COUNCIL MEETINGS TO THE PUBLIC

Grounds on which meetings can be closed to the public

- 13.1 The Council or a committee of the Council may close to the public so much of its meeting as comprises the discussion or the receipt of any of the following types of matters:
- (a) personnel matters concerning particular individuals (other than Councillors),
 - (b) the personal hardship of any resident or ratepayer,
 - (c) information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business,
 - (d) commercial information of a confidential nature that would, if disclosed:
 - (i) prejudice the commercial position of the person who supplied it, or
 - (ii) confer a commercial advantage on a competitor of the Council, or
 - (iii) reveal a trade secret,
 - (e) information that would, if disclosed, prejudice the maintenance of law,
 - (f) matters affecting the security of the Council, Councillors, Council staff or Council property,
 - (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,
 - (h) information concerning the nature and location of a place or an item of Aboriginal significance on community land,
 - (i) alleged contraventions of the Council's Code of Conduct.

Note: Clause 13.1 reflects section 10A(1) and (2) of the Act.

- 13.2 The Council or a committee of the Council may also close to the public so much of its meeting as comprises a motion to close another part of the meeting to the public.

Note: Clause 13.2 reflects section 10A(3) of the Act.

Matters to be considered when closing meetings to the public

- 13.3 A meeting is not to remain closed during the discussion of anything referred to in clause 13.1:

- (a) except for so much of the discussion as is necessary to preserve the relevant confidentiality, privilege or security, and
- (b) if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret – unless the Council or committee concerned is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest.

Note: Clause 13.3 reflects section 10B(1) of the Act.

- 13.4 A meeting is not to be closed during the receipt and consideration of information or advice referred to in clause 13.1(g) unless the advice concerns legal matters that:
- (a) are substantial issues relating to a matter in which the Council or committee is involved, and
 - (b) are clearly identified in the advice, and
 - (c) are fully discussed in that advice.

Note: Clause 13.4 reflects section 10B(2) of the Act.

- 13.5 If a meeting is closed during the discussion of a motion to close another part of the meeting to the public (as referred to in clause 13.2), the consideration of the motion must not include any consideration of the matter or information to be discussed in that other part of the meeting other than consideration of whether the matter concerned is a matter referred to in clause 13.1.

Note: Clause 13.5 reflects section 10B(3) of the Act.

- 13.6 For the purpose of determining whether the discussion of a matter in an open meeting would be contrary to the public interest, it is irrelevant that:
- (a) a person may misinterpret or misunderstand the discussion, or
 - (b) the discussion of the matter may:
 - (i) cause embarrassment to the Council or committee concerned, or to Councillors or to employees of the Council, or
 - (ii) cause a loss of confidence in the Council or committee.

Note: Clause 13.6 reflects section 10B(4) of the Act.

- 13.7 In deciding whether part of a meeting is to be closed to the public, the Council or committee concerned must consider any relevant guidelines issued by the Chief Executive of the Office of Local Government.

Note: Clause 13.7 reflects section 10B(5) of the Act.

Notice of likelihood of closure not required in urgent cases

- 13.8 Part of a meeting of the Council, or of a committee of the Council, may be closed to the public while the Council or committee considers a matter that has not been identified in the agenda for the meeting under clause 3.21 as a

matter that is likely to be considered when the meeting is closed, but only if:

- (a) it becomes apparent during the discussion of a particular matter that the matter is a matter referred to in clause 13.1, and
- (b) the Council or committee, after considering any representations made under clause 13.9, resolves that further discussion of the matter:
 - (i) should not be deferred (because of the urgency of the matter), and
 - (ii) should take place in a part of the meeting that is closed to the public.

Note: Clause 13.8 reflects section 10C of the Act.

Representations by members of the public

13.9 The Council, or a committee of the Council, may allow members of the public to make representations to or at a meeting, before any part of the meeting is closed to the public, as to whether that part of the meeting should be closed.

Note: Clause 13.9 reflects section 10A(4) of the Act.

13.10 A representation under clause 13.9 is to be made after the motion to close the part of the meeting is moved and seconded.

13.11 Where the matter has been identified in the agenda of the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, in order to make representations under clause 13.9, members of the public must first make an application to the Council in the approved form. Applications must be received by 12.30pm one (1) day before the meeting at which the matter is to be considered.

13.12 The General Manager (or their delegate) may refuse an application made under clause 13.11. The General Manager or their delegate must give reasons in writing for a decision to refuse an application.

13.13 No more than three (3) speakers are to be permitted to make representations under clause 13.9.

13.14 If more than the permitted number of speakers apply to make representations under clause 13.9, the General Manager or their delegate may request the speakers to nominate from among themselves the persons who are to make representations to the Council. If the speakers are not able to agree on whom to nominate to make representations under clause 13.9, the General Manager or their delegate is to determine who will make representations to the Council.

13.15 The General Manager (or their delegate) is to determine the order of speakers.

13.16 Where the Council or a committee of the Council proposes to close a meeting or part of a meeting to the public in circumstances where the matter

has not been identified in the agenda for the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, the chairperson is to invite representations from the public under clause 13.9 after the motion to close the part of the meeting is moved and seconded. The chairperson is to permit no more than three (3) speakers to make representations in such order as determined by the chairperson.

- 13.17 Each speaker will be allowed three (3) minutes to make representations, and this time limit is to be strictly enforced by the chairperson. Speakers must confine their representations to whether the meeting should be closed to the public. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.

Expulsion of non-Councillors from meetings closed to the public

- 13.18 If a meeting or part of a meeting of the Council or a committee of the Council is closed to the public in accordance with section 10A of the Act and this Code, any person who is not a Councillor and who fails to leave the meeting when requested, may be expelled from the meeting as provided by section 10(2)(a) or (b) of the Act.
- 13.19 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the Council or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary restrain that person from re-entering that place for the remainder of the meeting.

Information to be disclosed in resolutions closing meetings to the public

- 13.20 The grounds on which part of a meeting is closed must be stated in the decision to close that part of the meeting and must be recorded in the minutes of the meeting. The grounds must specify the following:
- (a) the relevant provision of section 10A(2) of the Act,
 - (b) the matter that is to be discussed during the closed part of the meeting,
 - (c) the reasons why the part of the meeting is being closed, including (if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret) an explanation of the way in which discussion of the matter in an open meeting would be, on balance, contrary to the public interest.

Note: Clause 13.20 reflects section 10D of the Act.

Resolutions passed at closed meetings to be made public

- 13.21 If the Council passes a resolution during a meeting, or a part of a meeting, that is closed to the public, the chairperson must make the resolution public as soon as practicable after the meeting, or the relevant part of the meeting, has ended, and the resolution must be recorded in the publicly available minutes of the meeting.
- 13.22 Resolutions passed during a meeting, or a part of a meeting, that is closed to the public must be made public by the chairperson under clause 13.21 during a part of the meeting that is webcast.

14 KEEPING ORDER AT MEETINGSPoints of order

- 14.1 A Councillor may draw the attention of the chairperson to an alleged breach of this Code by raising a point of order. A point of order does not require a seconder.
- 14.2 A point of order cannot be made with respect to adherence to the principles contained in clause 2.1.
- 14.3 A point of order must be taken immediately it is raised. The chairperson must suspend the business before the meeting and permit the Councillor raising the point of order to state the provision of this Code they believe has been breached. The chairperson must then rule on the point of order – either by upholding it or by overruling it.

Questions of order

- 14.4 The chairperson, without the intervention of any other Councillor, may call any Councillor to order whenever, in the opinion of the chairperson, it is necessary to do so.
- 14.5 A Councillor who claims that another Councillor has committed an act of disorder, or is out of order, may call the attention of the chairperson to the matter.
- 14.6 The chairperson must rule on a question of order immediately after it is raised but, before doing so, may invite the opinion of the Council.
- 14.7 The chairperson's ruling must be obeyed unless a motion dissenting from the ruling is passed.

Motions of dissent

- 14.8 A Councillor can, without notice, move to dissent from a ruling of the chairperson on a point of order or a question of order. If that happens, the chairperson must suspend the business before the meeting until a decision is made on the motion of dissent.

- 14.9 If a motion of dissent is passed, the chairperson must proceed with the suspended business as though the ruling dissented from had not been given. If, as a result of the ruling, any motion or business has been rejected as out of order, the chairperson must restore the motion or business to the agenda and proceed with it in due course.
- 14.10 Despite any other provision of this Code, only the mover of a motion of dissent and the chairperson can speak to the motion before it is put. The mover of the motion does not have a right of general reply.

Acts of disorder

- 14.11 A Councillor commits an act of disorder if the Councillor, at a meeting of the Council or a committee of the Council:
- (a) contravenes the Act or any regulation in force under the Act or this Code, or
 - (b) assaults or threatens to assault another Councillor or person present at the meeting, or
 - (c) moves or attempts to move a motion or an amendment that has an unlawful purpose or that deals with a matter that is outside the jurisdiction of the Council or the committee, or addresses or attempts to address the Council or the committee on such a motion, amendment or matter, or
 - (d) insults or makes personal reflections on or imputes improper motives to any other Council official, or alleges a breach of the Council's Code of Conduct, or
 - (e) says or does anything that is inconsistent with maintaining order at the meeting or is likely to bring the Council or the committee into disrepute.
- 14.12 The chairperson may require a Councillor:
- (a) to apologise without reservation for an act of disorder referred to in clauses 14.11(a) or (b), or
 - (b) to withdraw a motion or an amendment referred to in clause 14.11(c) and, where appropriate, to apologise without reservation, or
 - (c) to retract and apologise without reservation for an act of disorder referred to in clauses 14.11(d) and (e).

How disorder at a meeting may be dealt with

- 14.13 If disorder occurs at a meeting of the Council, the chairperson may adjourn the meeting for a period of not more than fifteen (15) minutes and leave the chair. The Council, on reassembling, must, on a question put from the chairperson, decide without debate whether the business is to be proceeded with or not. This clause applies to disorder arising from the conduct of members of the public as well as disorder arising from the conduct of Councillors.

Expulsion from meetings

- 14.14 All chairpersons of meetings of the Council and committees of the Council are authorised under this Code to expel any person, including any Councillor, from a Council or committee meeting, for the purposes of section 10(2)(b) of the Act.
- 14.15 Clause 14.14 does not limit the ability of the Council or a committee of the Council to resolve to expel a person, including a Councillor, from a Council or committee meeting, under section 10(2)(a) of the Act.
- 14.16 A Councillor may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the Council for having failed to comply with a requirement under clause 14.12. The expulsion of a Councillor from the meeting for that reason does not prevent any other action from being taken against the Councillor for the act of disorder concerned.
- 14.17 A member of the public may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the Council for engaging in or having engaged in disorderly conduct at the meeting.
- 14.18 Where a Councillor or a member of the public is expelled from a meeting, the expulsion and the name of the person expelled, if known, are to be recorded in the minutes of the meeting.
- 14.19 If a Councillor or a member of the public fails to leave the place where a meeting of the Council is being held immediately after they have been expelled, a police officer, or any person authorised for the purpose by the Council or person presiding, may, by using only such force as is necessary, remove the Councillor or member of the public from that place and, if necessary, restrain the Councillor or member of the public from re-entering that place for the remainder of the meeting.

Use of mobile phones and the unauthorised recording of meetings

- 14.20 Councillors, Council staff and members of the public must ensure that mobile phones are turned to silent during meetings of the Council and committees of the Council.
- 14.21 A person must not live stream or use an audio recorder, video camera, mobile phone or any other device to make a recording of the proceedings of a meeting of the Council or a committee of the Council without the prior authorisation of the Council or the committee.
- 14.22 Any person who contravenes or attempts to contravene clause 14.21, may be expelled from the meeting as provided for under section 10(2) of the Act.
- 14.23 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the Council

or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary, restrain that person from re-entering that place for the remainder of the meeting.

15 CONFLICTS OF INTEREST

- 15.1 All Councillors and, where applicable, all other persons, must declare and manage any conflicts of interest they may have in matters being considered at meetings of the Council and committees of the Council in accordance with the Council's Code of Conduct. All declarations of conflicts of interest and how the conflict of interest was managed by the person who made the declaration must be recorded in the minutes of the meeting at which the declaration was made.

16 DECISIONS OF THE COUNCIL

Council decisions

- 16.1 A decision supported by a majority of the votes at a meeting of the Council at which a quorum is present is a decision of the Council.

Note: Clause 16.1 reflects section 371 of the Act.

- 16.2 Decisions made by the Council must be accurately recorded in the minutes of the meeting at which the decision is made.

Rescinding or altering Council decisions

- 16.3 A resolution passed by the Council may not be altered or rescinded except by a motion to that effect of which notice has been given under clause 3.9.

Note: Clause 16.3 reflects section 372(1) of the Act.

- 16.4 If a notice of motion to rescind a resolution is given at the meeting at which the resolution is carried, the resolution must not be carried into effect until the motion of rescission has been dealt with.

Note: Clause 16.4 reflects section 372(2) of the Act.

- 16.5 If a motion has been lost, a motion having the same effect must not be considered unless notice of it has been duly given in accordance with clause 3.9.

Note: Clause 16.5 reflects section 372(3) of the Act.

- 16.6 A notice of motion to alter or rescind a resolution, and a notice of motion which has the same effect as a motion which has been lost, must be signed by three (3) Councillors if less than three (3) months has elapsed since the resolution was passed, or the motion was lost.

Note: Clause 16.6 reflects section 372(4) of the Act.

- 16.7 If a motion to alter or rescind a resolution has been lost, or if a motion which has the same effect as a previously lost motion is lost, no similar motion may be brought forward within three (3) months of the meeting at which it was

lost. This clause may not be evaded by substituting a motion differently worded, but in principle the same.

Note: Clause 16.7 reflects section 372(5) of the Act.

- 16.8 The provisions of clauses 16.5–16.7 concerning lost motions do not apply to motions of adjournment.

Note: Clause 16.8 reflects section 372(7) of the Act.

- 16.9 A notice of motion submitted in accordance with clause 16.6 may only be withdrawn under clause 3.10 with the consent of all signatories to the notice of motion.

- 16.10 A notice of motion to alter or rescind a resolution relating to a development application must be submitted to the General Manager no later than two (2) business days after the meeting at which the resolution was adopted.

- 16.11 A motion to alter or rescind a resolution of the Council may be moved on the report of a committee of the Council and any such report must be recorded in the minutes of the meeting of the Council.

Note: Clause 16.11 reflects section 372(6) of the Act.

- 16.12 Subject to clause 16.7, in cases of urgency, a motion to alter or rescind a resolution of the Council may be moved at the same meeting at which the resolution was adopted, where:

- (a) a notice of motion signed by three Councillors is submitted to the chairperson, and
- (b) a motion to have the motion considered at the meeting is passed, and
- (c) the chairperson rules the business that is the subject of the motion is of great urgency on the grounds that it requires a decision by the Council before the next scheduled ordinary meeting of the Council.

- 16.13 A motion moved under clause 16.12(b) can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 16.12(b) can speak to the motion before it is put.

- 16.14 A motion of dissent cannot be moved against a ruling by the chairperson under clause 16.12(c).

Recommitting resolutions to correct an error

- 16.15 Despite the provisions of this Part, a Councillor may, with the leave of the chairperson, move to recommit a resolution adopted at the same meeting:

- (a) to correct any error, ambiguity or imprecision in the Council's resolution, or
- (b) to confirm the voting on the resolution.

- 16.16 In seeking the leave of the chairperson to move to recommit a resolution for the purposes of clause 16.15(a), the Councillor is to propose alternative wording for the resolution.
- 16.17 The chairperson must not grant leave to recommit a resolution for the purposes of clause 16.15(a), unless they are satisfied that the proposed alternative wording of the resolution would not alter the substance of the resolution previously adopted at the meeting.
- 16.18 A motion moved under clause 16.15 can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 16.15 can speak to the motion before it is put.
- 16.19 A motion of dissent cannot be moved against a ruling by the chairperson under clause 16.14.
- 16.20 A motion moved under clause 16.15 with the leave of the chairperson cannot be voted on unless or until it has been seconded.

17 TIME LIMITS ON COUNCIL MEETINGS

- 17.1 Meetings of the Council and committees of the Council are to conclude no later than 6.00pm.
- 17.2 If the business of the meeting is unfinished at 6.00pm, the Council or the committee may, by resolution, extend the time of the meeting.
- 17.3 If the business of the meeting is unfinished at 6.00pm, and the Council does not resolve to extend the meeting, the chairperson must either:
- (a) defer consideration of the remaining items of business on the agenda to the next ordinary meeting of the Council, or
 - (b) adjourn the meeting to a time, date and place fixed by the chairperson.
- 17.4 Clause 17.3 does not limit the ability of the Council or a committee of the Council to resolve to adjourn a meeting at any time. The resolution adjourning the meeting must fix the time, date and place that the meeting is to be adjourned to.
- 17.5 Where a meeting is adjourned under clause 17.3 or 17.4, the General Manager must:
- (a) individually notify each Councillor of the time, date and place at which the meeting will reconvene, and
 - (b) publish the time, date and place at which the meeting will reconvene on the Council's website and in such other manner that the General Manager is satisfied is likely to bring notice of the time, date and place of the reconvened meeting to the attention of as many people as possible.

18 AFTER THE MEETING

Minutes of meetings

- 18.1 The Council is to keep full and accurate minutes of the proceedings of meetings of the Council.

Note: Clause 18.1 reflects section 375(1) of the Act.

- 18.2 At a minimum, the General Manager must ensure that the following matters are recorded in the Council's minutes:
- (a) details of each motion moved at a Council meeting and of any amendments moved to it,
 - (b) the names of the mover and seconder of the motion or amendment,
 - (c) whether the motion or amendment was passed or lost, and
 - (d) such other matters specifically required under this Code.

- 18.3 The minutes of a Council meeting must be confirmed at a subsequent meeting of the Council.

Note: Clause 18.3 reflects section 375(2) of the Act.

- 18.4 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.
- 18.5 When the minutes have been confirmed, they are to be signed by the person presiding at the subsequent meeting.

Note: Clause 18.5 reflects section 375(2) of the Act.

- 18.6 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.
- 18.7 The confirmed minutes of a Council meeting must be published on the Council's website. This clause does not prevent the Council from also publishing unconfirmed minutes of its meetings on its website prior to their

confirmation.

Access to correspondence and reports laid on the table at, or submitted to, a meeting

- 18.8 The Council and committees of the Council must, during or at the close of a meeting, or during the business day following the meeting, give reasonable access to any person to inspect correspondence and reports laid on the table at, or submitted to, the meeting.

Note: Clause 18.8 reflects section 11(1) of the Act.

- 18.9 Clause 18.8 does not apply if the correspondence or reports relate to a matter that was received or discussed or laid on the table at, or submitted to, the meeting when the meeting was closed to the public.

Note: Clause 18.9 reflects section 11(2) of the Act.

- 18.10 Clause 18.8 does not apply if the Council or the committee resolves at the meeting, when open to the public, that the correspondence or reports are to be treated as confidential because they relate to a matter specified in section 10A(2) of the Act.

Note: Clause 18.10 reflects section 11(3) of the Act.

- 18.11 Correspondence or reports to which clauses 18.9 and 18.10 apply are to be marked with the relevant provision of section 10A(2) of the Act that applies to the correspondence or report.

Implementation of decisions of the Council

- 18.12 The General Manager is to implement, without undue delay, lawful decisions of the Council.

Note: Clause 18.12 reflects section 335(b) of the Act.

19 COUNCIL COMMITTEES

Application of this Part

- 19.1 This Part only applies to committees of the Council whose members are all Councillors.

Council committees whose members are all Councillors

- 19.2 The Council may, by resolution, establish such committees as it considers necessary.
- 19.3 A committee of the Council is to consist of the Mayor and such other Councillors as are elected by the Councillors or appointed by the Council.
- 19.4 The quorum for a meeting of a committee of the Council is to be:
- (a) such number of members as the Council decides, or
 - (b) if the Council has not decided a number – a majority of the members of the committee.

Functions of committees

- 19.5 The Council must specify the functions of each of its committees when the committee is established, but may from time to time amend those functions.

Notice of committee meetings

- 19.6 The General Manager must send to each Councillor, regardless of whether they are a committee member, at least three (3) days before each meeting of the committee, a notice specifying:
- (a) the time, date and place of the meeting, and
 - (b) the business proposed to be considered at the meeting.
- 19.7 Notice of less than three (3) days may be given of a committee meeting called in an emergency.

Attendance at committee meetings

- 19.8 A committee member (other than the Mayor) ceases to be a member of a committee if the committee member:

- (a) has been absent from three (3) consecutive meetings of the committee without having given reasons acceptable to the committee for the member's absences, or
 - (b) has been absent from at least half of the meetings of the committee held during the immediately preceding year without having given to the committee acceptable reasons for the member's absences.
- 19.9 Clause 19.8 does not apply if all of the members of the Council are members of the committee.

Non-members entitled to attend committee meetings

- 19.10 A Councillor who is not a member of a committee of the Council is entitled to attend, and to speak at a meeting of the committee. However, the Councillor is not entitled:
- (a) to give notice of business for inclusion in the agenda for the meeting, or
 - (b) to move or second a motion at the meeting, or
 - (c) to vote at the meeting.

Chairperson and deputy chairperson of Council committees

- 19.11 The chairperson of each committee of the Council must be:
- (a) the Mayor, or
 - (b) if the Mayor does not wish to be the chairperson of a committee, a member of the committee elected by the Council, or
 - (c) if the Council does not elect such a member, a member of the committee elected by the committee.
- 19.12 The Council may elect a member of a committee of the Council as deputy chairperson of the committee. If the Council does not elect a deputy chairperson of such a committee, the committee may elect a deputy chairperson.
- 19.13 If neither the chairperson nor the deputy chairperson of a committee of the Council is able or willing to preside at a meeting of the committee, the committee must elect a member of the committee to be acting chairperson of the committee.
- 19.14 The chairperson is to preside at a meeting of a committee of the Council. If the chairperson is unable or unwilling to preside, the deputy chairperson (if any) is to preside at the meeting, but if neither the chairperson nor the deputy chairperson is able or willing to preside, the acting chairperson is to preside at the meeting.

Procedure in committee meetings

- 19.15 Subject to any specific requirements of this Code, each committee of the Council may regulate its own procedure. The provisions of this Code are to be taken to apply to all committees of the Council unless the Council or the committee determines otherwise in accordance with this clause.

- 19.16 Whenever the voting on a motion put to a meeting of the committee is equal, the chairperson of the committee is to have a casting vote as well as an original vote unless the Council or the committee determines otherwise in accordance with clause 19.14.
- 19.18 Voting at a Council committee meeting is to be by open means (such as on the voices, by show of hands or by a visible electronic voting system).

Closure of committee meetings to the public

- 19.19 The provisions of the Act and Part 14 of this Code apply to the closure of meetings of committees of the Council to the public in the same way they apply to the closure of meetings of the Council to the public.
- 19.20 If a committee of the Council passes a resolution, or makes a recommendation, during a meeting, or a part of a meeting that is closed to the public, the chairperson must make the resolution or recommendation public as soon as practicable after the meeting or part of the meeting has ended, and report the resolution or recommendation to the next meeting of the Council. The resolution or recommendation must also be recorded in the publicly available minutes of the meeting.
- 19.21 Resolutions passed during a meeting, or a part of a meeting that is closed to the public must be made public by the chairperson under clause 19.20 during a part of the meeting that is webcast.

Disorder in committee meetings

- 19.22 The provisions of the Act and this Code relating to the maintenance of order in Council meetings apply to meetings of committees of the Council in the same way as they apply to meetings of the Council.

Minutes of Council committee meetings

- 19.23 Each committee of the Council is to keep full and accurate minutes of the proceedings of its meetings. At a minimum, a committee must ensure that the following matters are recorded in the committee's minutes:
- (a) details of each motion moved at a meeting and of any amendments moved to it,
 - (b) the names of the mover and seconder of the motion or amendment,
 - (c) whether the motion or amendment was passed or lost, and
 - (d) such other matters specifically required under this Code.
- 19.24 The minutes of meetings of each committee of the Council must be confirmed at a subsequent meeting of the committee.
- 19.25 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.

- 19.26 When the minutes have been confirmed, they are to be signed by the person presiding at that subsequent meeting.
- 19.27 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.
- 19.28 The confirmed minutes of a meeting of a committee of the Council must be published on the Council's website. This clause does not prevent the Council from also publishing unconfirmed minutes of meetings of committees of the Council on its website prior to their confirmation.

20 IRREGULARITIES

- 20.1 Proceedings at a meeting of a Council or a Council committee are not invalidated because of:
- (a) a vacancy in a civic office, or
 - (b) a failure to give notice of the meeting to any Councillor or committee member, or
 - (c) any defect in the election or appointment of a Councillor or committee member, or
 - (d) a failure of a Councillor or a committee member to declare a conflict of interest, or to refrain from the consideration or discussion of, or vote on, the relevant matter, at a Council or committee meeting in accordance with the Council's Code of Conduct, or
 - (e) a failure to comply with this Code.

Note: Clause 20.1 reflects section 374 of the Act.

21 DEFINITIONS

the Act	means the <i>Local Government Act 1993</i>
act of disorder	means an act of disorder as defined in clause 14.11 of this Code
amendment	in relation to an original motion, means a motion moving an amendment to that motion
audio recorder	any device capable of recording speech
business day	means any day except Saturday or Sunday or any other day the whole or part of which is observed as a public holiday throughout New South Wales
chairperson	in relation to a meeting of the Council – means the person presiding at the meeting as provided by section 369 of the Act and clauses 6.1 and 6.2 of this Code, and in relation to a meeting of a committee – means the person presiding at the meeting as provided by clause 19.11 of this Code
this Code	means the Council’s adopted code of meeting practice
committee of the Council	means a committee established by the Council in accordance with clause 20.2 of this Code (being a committee consisting only of Councillors) or the Council when it has resolved itself into committee of the whole under clause 12.1
Council official	has the same meaning it has in the Model Code of Conduct for Local Councils in NSW
day	means calendar day
division	means a request by two Councillors under clause 11.7 of this Code requiring the recording of the names of the Councillors who voted both for and against a motion
foreshadowed amendment	means a proposed amendment foreshadowed by a Councillor under clause 10.18 of this Code during debate on the first amendment
foreshadowed motion	means a motion foreshadowed by a Councillor under clause 10.17 of this Code during debate on an original motion
open voting	means voting on the voices or by a show of hands or by a visible electronic voting system or similar means
planning decision	means a decision made in the exercise of a function of a Council under the <i>Environmental Planning and Assessment Act 1979</i> including any decision relating to a development application, an environmental planning instrument, a development control plan or a development contribution plan under that Act, but not including the making of an order under Division 9.3 of Part 9 of that Act
performance	means an order issued under section 438A of

improvement order	the Act
quorum	means the minimum number of Councillors or committee members necessary to conduct a meeting
the Regulation	means the <i>Local Government (General) Regulation 2005</i>
webcast	a video or audio broadcast of a meeting transmitted across the internet either concurrently with the meeting or at a later time
year	means the period beginning 1 July and ending the following 30 June

11.10 LOCAL GOVERNMENT NSW ANNUAL CONFERENCE 2019

Author: Belinda Perrett, Executive Assistant

Authoriser: Adam McSwain, General Manager

RECOMMENDATION

That Council resolves to approve the Mayor and the General Manager to attend the Local Government NSW Annual Conference 14 – 16 October 2019 being held at the William Inglis Hotel, Warwick Farm

BACKGROUND

The Local Government NSW Annual Conference is the annual signature event for NSW Councils and associate members. It gathers all together to debate issues important to local communities and provides an opportunity to hear from State and Federal leaders.

It is also an opportunity to network with a broad range of Councils.

Council sent multiple Councillors to attend the 2018 Conference in Albury and Council may again consider sending multiple Councillors.

ISSUE/DISCUSSION

Registration to attend the Conference opens Monday 15 July 2019. Edward River Council will be able to take advantage of special “early bird” rates.

STRATEGIC IMPLICATIONS

Edward River Council can submit motions up until Monday 19 August 2019.

FINANCIAL IMPLICATIONS

The 2019/2020 budget has funds to cover attendance at this event.

ATTACHMENTS

Nil

11.11 SCHEDULE OF ORDINARY MEETINGS**Author: Cian Middleton, Governance and Communications Officer****Authoriser: Trish Kirkland, Director Corporate Services****RECOMMENDATION**

That Council:

1. Pursuant to section 365 of the *Local Government Act 1993* and clause 3.1 of Council's Code of Meeting Practice, adopt the proposed 2019/2020 Schedule of Ordinary Meetings contained at Attachment A.
2. Pursuant to section 9 of the *Local Government Act 1993* and clause 3.3 of Council's Code of Meeting Practice, provide public notice of the time, date and place of each scheduled Ordinary Meeting.

BACKGROUND

Section 365 of the Local Government Act 1993 ("the Act") requires Council to meet at least 10 times each year, each time in a different month. Clause 3.1 of Council's Code of Meeting Practice ("Meeting Code") provides that Council shall, by resolution, set the frequency, time, date and place of its ordinary meetings.

Section 9 of the Act and clause 3.3 of Council's Meeting Code requires Council to give public notice of the times and places of its meetings. Clause 3.4 of Council's Meeting Code provides that the notice must be published on Council's website, and in such other manner that Council is satisfied is likely to bring notice of the meetings to the attention of as many people as possible.

ISSUE/DISCUSSION

The proposed Schedule of Meetings for 2018-19 ("the Schedule") recommends that Council hold 11 Ordinary Meetings in the 2018-19 period, ensuring compliance with section 365 of the Act. As done in previous years; the Schedule recommends that an Ordinary Meeting be held in each month, except for January.

Council traditionally holds its regular Ordinary Meeting on the third Thursday of the month. The proposed Schedule recommends continuing this practice, except for the Ordinary Meetings scheduled for:

- October 2019; and
- September 2020.

The Local Government NSW Annual Conference is being held in Sydney from 14 to 16 October 2019 and is typically attended by Council's Mayor and General Manager. As such, the Schedule proposes to hold the October 2019 Ordinary Meeting on the fourth Thursday of the month, being 24 October 2019.

The next Local Government elections are scheduled to be held in September 2020. Section 287 of the Act provides for Local Government elections to occur on the second Saturday of September, which falls on 12 September in 2020. As such, the Schedule proposes to hold the September 2020 Ordinary Meeting on the fourth Thursday of the month, being 24 September 2020.

Council's new Meeting Code requires Council to hold a Public Forum prior to each Ordinary Meeting. Additionally, the Meeting Code includes provision for pre-meeting briefing sessions. Due to these additional provisions, Council Officers are recommending that Council meetings commence at 9.30am, rather than maintaining the current practice of commencing meetings at 9.00am, to accommodate Public Forums prior to the commencement of Ordinary Meetings and, when called by the General Manager, pre-meeting briefing sessions. An exception to this is the Ordinary Meeting scheduled for Thursday, 24 October 2019, which is proposed to commence at

11.00am, due to a meeting of Council's Audit, Risk and Improvement Committee ("ARIC") being held from 8.30am to 10.30am that day.

Council's ARIC meetings are scheduled for the same day as Councillor workshops, except for October when the meeting is scheduled to align with Council's Ordinary Meeting for the purposes of receiving the NSW Audit Office report and finalising Council's end of Financial Year Statements prior to 31 October 2019. At present, a meeting of the ARIC is scheduled for 17 October, and will be moved to 24 October in consultation with the NSW Audit Office and ARIC members.

All Ordinary Meetings are proposed to be held at the Deniliquin Council Chambers, due to the mandatory requirement for webcasting meetings, which must be implemented by December 2019.

STRATEGIC IMPLICATIONS

Nil.

COMMUNITY STRATEGIC PLAN

- Outcome 5.3 – Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

Nil.

LEGISLATIVE IMPLICATIONS

Local Government Act 1993

- Section 9 – Public notice of meetings
- Section 365 – How often does the council meet?

ATTACHMENTS

1. **Attachment A - Schedule of Ordinary Meetings 2019/2020**

July 2019		
Date	Time	Venue
Thursday, 18 July 2019	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
August 2019		
Date	Time	Venue
Thursday, 15 August 2019	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
September 2019		
Date	Time	Venue
Thursday, 19 September 2019	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
October 2019		
Date	Time	Venue
Thursday, 24 October 2019	11.00am	Edward River Council Chambers Cressy Street, Deniliquin
November 2019		
Date	Time	Venue
Thursday, 21 November 2019	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
December 2019		
Date	Time	Venue
Thursday, 19 December 2019	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
January 2020		
Date	Time	Venue
<i>No meeting scheduled.</i>		
February 2020		
Date	Time	Venue
Thursday, 20 February 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
March 2020		
Date	Time	Venue
Thursday, 19 March 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin

April 2020		
Date	Time	Venue
Thursday, 16 April 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
May 2020		
Date	Time	Venue
Thursday, 21 May 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
June 2020		
Date	Time	Venue
Thursday, 18 June 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
July 2020		
Date	Time	Venue
Thursday, 16 June 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
August 2020		
Date	Time	Venue
Thursday, 20 August 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin
September 2020		
Date	Time	Venue
Thursday, 24 September 2020	9.30am	Edward River Council Chambers Cressy Street, Deniliquin

11.12 ENVIRONMENTAL SERVICES REPORT (MAY 2019)

Author: Julie Rogers, Manager Environmental Services

Authoriser: Adam McSwain, General Manager

RECOMMENDATION

That Council note the Environmental Services report for May 2019.

BACKGROUND

Attachment 1 is the Environmental Services report for May 2019.

ISSUE/DISCUSSION

Nil.

STRATEGIC IMPLICATIONS

Nil.

COMMUNITY STRATEGIC PLAN

Nil.

FINANCIAL IMPLICATIONS

Nil.

LEGISLATIVE IMPLICATIONS

Nil.

ATTACHMENTS

1. Environmental Services report (May 2019)



Current Applications at 31 May 2019					
Application	Property Description	Applicant	Proposal	Date Rec'd	Status
Development Applications/Construction Certificates					
CC 55/14	Lot 272 DP756325, 234 Barham Road, Deniliquin 10/11/14	Jamie Park/JNP Architecture & Associates Pty Ltd	Erection of a shed for use as 'rural industry' (maintenance & construction shed for the proposed ethanol plant)	10/11/14	Awaiting advice from the applicant
DA 2/17	Lots 11 & 12 DP1018080, 475-477 George Street, Deniliquin 11/01/17	Murray Constructions	Replacement of existing concrete retaining walls including an extension of jetty	11/01/17	Awaiting advice from applicant
DA 28/18	Lot 174 & 210, DP756305, 218 Campbells Road, "Wyoming" Mayrung	CAF Consulting Services Pty Ltd	3,500 head dairy cattle feedlot	07/06/2018	Awaiting advice from applicant re addressing requirements of EPA and OEH
DA 16/15/ A	Lot 5, DP720227 & Lots 8, 22, 30, 31, 33, 34, 35, 36, 61, 72, DP756268, Conargo Road, Deniliquin	FS Falkiner & Sons Pty Ltd	Modification to the existing feedlot approval of 5,000 head of cattle & 15,000 head of sheep (7055 scu) to 5,000 head of cattle & 15,000 head of sheep of up to 8,000 head of cattle with no sheep or varying numbers of cattle & sheep to a maximum of 7,458 scu.	13/07/2018	On exhibition



DA 41/18	Lot 26, DP877116, 81 Boundary Street, Deniliquin	Caitrin Watson	Installation of rural workers dwelling – which allows for 4 bedrooms / ensuites	1/08/2018	Awaiting advice from applicant
DA 64/18	Lot 153, DP756325, 154 Pakenham Street, Deniliquin	Andrew & Kim Barry	7 lot subdivision	16/10/2018	Awaiting advice from applicant
DA 71/18 CC 41/18	Lot 2, DP1135369, 265-271 Barham Road, Deniliquin	Jason O'Connor	Shed	1/11/2018	Awaiting advice from applicant
DA 77/18	Lot 1, & 3 DP1235420 & Lot 5 DP1220715, 227 Cemetery Road & 179-183 Cemetery Road, Deniliquin	Deni Industrial Park Pty Ltd	Staged development Stage 1: Railway freight terminal Stage 2: 13 lot subdivision	4/12/2018	Awaiting advice from applicant/ VicTrack
CC 44/18	Lot 1, Section 208, DP758913, 46-58 Edwardes Street, Deniliquin	Tim Nolan	Multi Arts Centre Kitchen Extension	23/11/2018	Awaiting advice from applicant
DA 80/18 CC 49/18	Lot 7, DP788285, 158 Old Racecourse Road, Deniliquin	Grant Frazer	Shed	19/12/2018	Awaiting advice from applicant
DA11/19	Lot 2 DP1085680, 71 Fowler Street, Deniliquin	Frank Rolfe	Part change of use to home industry	15/3/19	Awaiting advice from applicant
DA 14/19	Lot 473 DP46236, 2-14 Napier Street, Deniliquin	Edward River Council	Alterations and additions including kitchen upgrade, installation of a cool room, staff amenities, extension to rear deck, paving rework, pergola and front desk.	27/03/2019	Under assessment



DA 20/19 CC 12/19	Lot 21 DP1092087, 553-555 Sloane Street, Deniliquin	Travis McCully & Natalie Dawson	Single storey dwelling	24/04/2019	Awaiting advice from applicant
DA 23/19 CC 15/19	Lot 11 DP39630, 62 Burton Street, Deniliquin	Echuca Pools	Swimming pool	7/05/2019	Under assessment
DA 24/19	Lot 68 DP756319, 652 Lower Finley Rd & Cowans Rd, Blighty	Andrew Platfuss	2 lot subdivision	9/05/2019	Under assessment
DA 25/19 CC 16/19	Lot 3 DP583159, 348 Harfleur Street, Deniliquin	O'Halloran Property Services	Residential shed	14/05/2019	Under assessment
Complying Development Certificates					
CDC 5/19	Lot 11 DP285397, 334 Wakool Road, Deniliquin	Precise Build Pty Ltd	New single dwelling	9/4/2019	Awaiting advice from applicant
S68 Applications					
S68 2/19	Lot 1 DP1132408, 1 Butler Street, Deniliquin	Adam Rose	Extension to existing cabin	15/02/2019	Awaiting advice from applicant
S68 5/19	Lot A DP433755, Site 58 – 20 Davidson Street, Deniliquin	Yarrowonga Manufactured Homes Pty Ltd	Manufactured dwelling	18/04/2019	Awaiting advice from applicant



Applications Determined May 2019				
Application	Property Description	Applicant	Development	Amount
DA 65/18	Lot 403 DP756325, 142-144 Napier Street, Deniliquin	Kurrajong Waratah	30 lot subdivision	0.00
DA 66/18	Lot 62 DP756325, 416-418 Ochtertyre Street, Deniliquin	Maxi Tankers	Installation of a fuel tank for wholesale storage and distribution	250,000.00
DA 5/19	Lot 15 DP38670, 521 St Michael Street, Deniliquin	Justin Zanatta	Replacement retaining wall, jetty, gravel path & single mooring	15,000.00
DA 8/19	Lot 7006 DP1023780, Conargo Road, Conargo	Anthony Charlton	Installation of a camp draft arena, cattleyards and shipping container / office	30,000.00
DA 9/19	Lot 53 DP756325, 345-357 Ricemill Road, Deniliquin	Sunrice	Installation of a self contained bunded shed to house a self bunded transportable diesel cube	13,000.00
DA 13/19 CC 7/19	Lot 5 DP285656, 5/461 Charlotte Street, Deniliquin	Ian Lea	Alterations and additions	150,000.00
DA 16/19 CC 9/19	Lot 14 DP215133, 214 Victoria Street, Deniliquin	Jemmah Conallin	Additions to dwelling	48,000.00
DA 49/18 A	Lot 156 DP756325, 185-197 Henry Street, Deniliquin	Garry Coote	Modification – staging of subdivision	0.00
DA 17/19 CC 10/19	Lot 14 DP244440, 11 Gillespie Court, Deniliquin	Lindsay Holden	Residential shed	18,000.00
DA 19/19 CC 11/19	Lot 1 DP778062, 31 Hogans Lane, Deniliquin	Nicole Rogers & Russell Johnstone	Farm shed	98,000.00



DA 21/19 CC 13/19	Lot 9 Sec 105 DP758913, 460 Henry Street, Deniliquin	Bernie Green	Residential Shed	30,000.00
DA 22/19 CC 14/19	Lot 25 DP252070, 132 Crispe Street, Deniliquin	Marianne Leetham	Shed extension and pergola	3,000.00
DA 26/19	Lot 6 Sec 18 DP758782, 255 River Street, Deniliquin	Murray Constructions	Demolition of dwelling	10,000.00
CDC 4/19	Lot 23 DP756289, 2082 Conargo Road, Coree	Justin Hatfield	Swimming pool	49,100.00
CDC 6/19	Lot 6 Sec 22 DP758913, 364-370 Whitelock Street, Deniliquin	Deniliquin Children's Centre	Refurbishment of old childcare building	150,000.00

Processing Times for May 2019		
Application Type	Mean Gross Days	Mean Net Days
DA	63	44
Mod (S96) of DA & DA/CC	23	23
CDC	23	23
CC	33	33
S68 Applications	-	-

Value and Number of Applications Determined 2018 and 2019								
Month	DAs 2018	DAs 2019	CDCs 2018	CDCs 2019	S68 2018	S68 2019	Value 2018	Value 2019
January	3	5	0	1	0	0	\$96,900	\$608,750



February	8	3	2	1	3	0	\$753,100	\$397,819
March	3	4	5	0	1	2	\$1,560,188	\$287, 580
April	6	9	4	2	1	1	\$522,400	\$181, 439
May	6	13	2	2	2	0	\$119,300	\$864,100
June	8		3		1		\$1,062,899	
July	6		3		3		\$624 300	
August	6		3		1		\$872 810	
September	5		4		4		\$709,435	
October	5		1		1		\$1,081,700	
November	6		5		1		\$484 138	
December	10		5		3		\$1,745,950	
TOTALS	72	34	37	6	21	3	\$9,633,120	\$2,339,688

Note: numbers of application determined does not include construction certificates, modifications and applications determined by private certifiers. Value of application determined does not include the value of work for s68 applications.

Section 149 Certificates/Sewerage Drainage Diagrams	
Planning certificates	26
Sewerage drainage diagrams	18

Swimming Pool Inspection Program			
Month	1 st Inspection	2 nd Inspection	3 rd Inspection
May	5	1	-



Ranger's Report – May 2019			
Companion Animals			
	Cats	Dogs	Other
Animals seized/surrendered	4	16	0
Animals released to owner	1	11	
Animals euthanised	0	2	
Animals rehomed	3	3	
Dogs declared dangerous / menacing	0	0	
Animals still impounded	0	0	
Animals microchipped by Council	1	5	
Animals microchipped by Council (quarterly free chipping week)	0	0	
Animals registered	2	15	
Animal registration notices sent	2	29	
Animal fines	0	7	
Clean Up Notices			
Property clean up notices	0		
Illegal dumping	0		
Parking			
Parking fines	0		
Parking patrols completed	2		
Impoundment (Impounding Act 1993)			
Vehicles	0		
Livestock	0		
Euthanised Wildlife	4 goats, 1 kangaroo and 1 feral tip cat		

**Dog Attacks**

Date	Details	Victims	Outcome
1/05/2019	2 dogs killed chooks on private property	6 chooks	Dogs seized and taken to pound. Owner notified, penalties issued and dogs released.
20/05/2019	Dog attacked adult on private property.	1 adult	Victim bitten on left arm, transported to Bendigo hospital for surgery. Dog seized and taken to pound, penalty issued and dog released.

Dog Attacks 2018 and 2019

Month	No. of Incidents		No. of Attacking Dogs		No. of Victims	
	2018	2019	2018	2019	2018	2019
January	2	4	4	4	3	11
February	1	1	1	2	1	1
March	-	1	-	1	-	4
April	2	1	2	1	2	1
May	2	2	2	3	2	7
June	5		8		16	
July	4		6		7	
August	1		1		1	



September	1		2		1	
October	4		7		4	
November	4		6		11	
December	2		3		3	
TOTAL	28	9	42	11	51	24

11.13 NOTIFICATION OF NATIVE TITLE MANAGER

Author: Mark Dalzell, Manager Engineering Assets

Authoriser: Oliver McNulty, Director Infrastructure

RECOMMENDATION

That Council notifies the Minister for Lands and Forestry that Council's Assets and Procurement Co-ordinator, Mr Michael Todd, has been delegated responsibility as Council's Native Title Manager in accordance with the *Crown Land Management Act 2016*

BACKGROUND

Council, under Section 8.8 of the *Crown Land Management Act 2016*, is required to notify the Minister for Lands and Forestry of the name and contact details of any staff employed as a Native Title Manager or who undertakes the responsibilities of Native Title Manager as part of their employment. This notification is required each year and, in accordance with the *Crown Land Management Act 2016*, must be by formal Council resolution.

ISSUE/DISCUSSION

Mr Michael Todd, Council's Assets and Procurement Co-ordinator, has been delegated responsibility as Council's Native Title Manager following his completion of the relevant training.

STRATEGIC IMPLICATIONS

Council is the trustee of crown land reserves within the Edward River Council local government area and is responsible for the management of these areas in accordance with the *Crown Land Management Act 2016* and other related legislation.

COMMUNITY STRATEGIC PLAN

This matter meets the objectives of *Outcome 1 – A great place to live* in the Community Strategic Plan, including:

- Target 1.3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture.

FINANCIAL IMPLICATIONS

There are no financial implications regarding this matter.

LEGISLATIVE IMPLICATIONS

To comply with the requirements of the *Crown Land Management Act 2016*, Council is required to notify the Minister for Lands and Forestry of the details of Council's Native Title Manager. This notification is to include a resolution of Council regarding the delegation to the relevant staff members.

ATTACHMENTS

Nil

11.14 ASSET MANAGEMENT PLANS**Author:** Mark Dalzell, Manager Engineering Assets**Authoriser:** Oliver McNulty, Director Infrastructure**RECOMMENDATION**

That Council adopt the Transport, Buildings, Open Space and Recreation, Flood Mitigation and Drainage, Water and Sewerage Asset Management Plans.

BACKGROUND

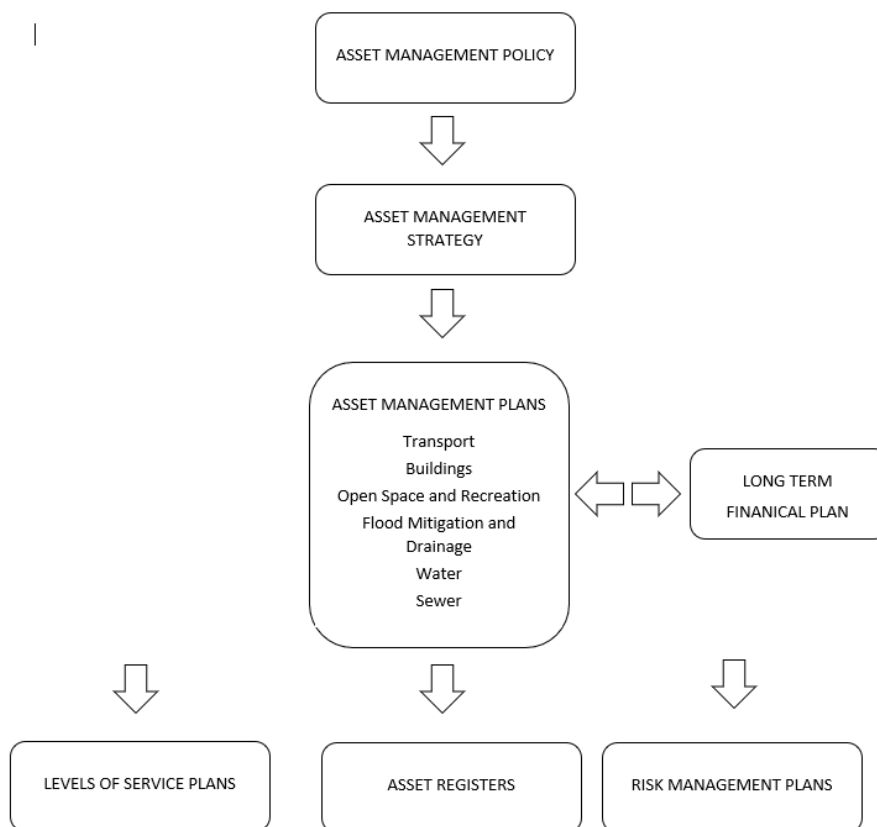
The NSW Government has implemented the Integrated Planning and Reporting (IP&R) requirements for all NSW local government councils. The IP&R requires councils to prepare and implement several strategic and operational plans in consultation with the community and other stakeholders. A summary of the IP&R documents and requirements is shown below:



A major part of the IP&R plans is the Resourcing Strategy. This strategy details how Council resources the outcomes and objectives highlighted in the other documentation. The Resourcing Strategy includes:

- Asset Management Plans, which describes how Council shall management and maintain its assets on behalf of the community;
- Long Term Financial Plan, which describes how Council shall fund the management and maintenance of its assets in a sustainable manner;
- Workforce Strategy, which describes how Council shall resource the works required to manage and maintain the assets.

Asset management planning includes the following documents:



- **Asset Management Policy.** This policy provides the strategic direction for the management of Council's assets;
- **Asset Management Strategy.** This strategy provides the strategy framework for Asset Management based on the adopted policy. It is noted that the existing strategy shall need to be reviewed and updated following the adoption of the Asset Management Plans;
- **Asset Management Plans.** The Asset Management Plans provide the detail regarding the management of assets, including information on the service levels to be achieved, the useful lives of the assets and how the renewal of the assets shall be funded;
- **Level of Service.** The Level of Service Plans detail the services that Council provide to the community regarding the management and maintenance of assets. The plans are based on the work that is required to be done, the cost of service and the importance of the asset or facility to the community;
- **Asset Registers.** The Asset Registers hold the detail information for each asset. This include attribute information, such as material; type, length, width, as well as asset book information such as replacement value and total depreciation; and
- **Risk Management Plans.** These plans discuss the risks to Council regarding each of the asset classes and how Council shall mitigate the risks.

ISSUE/DISCUSSION

There are six asset plans covering Council's assets. These are:

- Transport;
- Buildings;
- Open Space and Recreation;
- Flood Mitigation and Drainage;
- Water; and

- Sewerage.

The Asset Registers, which contains information on all of Council's asset, forms part of the Asset Management Plans and Council staff are currently undertaking a project to move the Asset Registers in Council's Tech 1 system.

Assets that aren't included in one of the Asset Management Plans include:

- Waste Disposal Depots. Assets directly related to the disposal areas of the depots are managed by the relevant Operational and Management Plan for the depot. Assets such as buildings and plant items are included in the respective Asset Management Plans;
- Plant and Fleet assets. These assets are managed in accordance with the 10 year Plant Replacement Program;
- Land, including community and operational land; and
- Furniture, Fittings and IT related assets. These assets are included in separate registers and are managed by the respective departments.

Links to the Asset Management Plans have been provided and once the plans are adopted, copies shall be placed on Council's website.

INFORMATION PRESENTED IN THE ASSET MANAGEMENT PLANS

Each Asset Management Plan includes and presents the following information:

- An Executive Summary that provides a summary of the information that is contained in the plan;
- A State of the Assets report;
- Introduction and background to the Asset Management process;
- Asset data information as at 30 June 2018;
- Asset management inputs that impact on the sustainability of the assets. These include the levels of service adopted by Council, risk management and growth in asset requirements;
- Asset renewal plans for the next ten years, including specific assets requiring renewal;
- Financial forecasts;
- Findings and recommendations; and
- Asset Management Plan improvement plans.

An overview of the Asset Management Plans has been attached to this report.

STATE OF THE ASSETS REPORTS

Each Asset Management Plan includes a State of the Assets report. This report is an A3 sheet and includes:

- Asset values as at 30 June 2018, including replacement value, accumulated depreciation and annual depreciation costs;
- Overall asset condition scores for each of the asset classes included in the Asset Management Plan. The individual asset condition scores are included in the asset registers;
- Financial forecasts over a 10-year period, including expenditures as noted in the Asset Renewal Plans and expenditures as noted in the Long Term Financial Plans;
- Sustainability ratios and comments on the sustainability of Council's asset management practices; and

- Levels of Service and current risks. These relate to separate documents that are referenced by the asset Management Plans.

Copies of each of the State of the Assets reports, as well as an overall State of the Assets report, are attached.

ASSET MANAGEMENT PLAN MATURITY AND ACTION PLAN

It is noted that the Asset Management Plans are at a basic to core level of maturity in accordance with the International Infrastructure Management Manual 2015 (IIMM). The IIMM highlights 16 areas of maturity for Asset Management Plans and provides guidance to asset managers of their progress on a scale of:

- Aware;
- Basic;
- Core;
- Intermediate; and
- Advanced.

It is one of Council's objectives to become more mature in its asset management systems and the Asset Management Strategy provides the framework to undertake the required improvements. The Asset Management Strategy shall be revised and updated following the adoption of the Asset Management Plans.

A summary of the maturity levels for the 16 areas highlighted in the IIMM, and where Council sits on the scale for each of these areas, is attached to this report.

The Asset Management Plans also include information to assist with the management, review and improvement of the plans in line with requirements of the IIMM. This information

In conclusion, the Asset Management Plans satisfy Council's responsibilities in meeting the requirements of the IP&R framework as noted in the *Local Government (General) Regulations*.

The Asset Management Plans also show that Council can sustainably manage its asset, noting the following issues:

- Transport Asset Management Plan:
 - A high percentage of the condition scores for kerb and gutter assets are rated at poor or worse (approximately 50%). Council has included in its Long Term Financial Plan additional spending relating to the renewal of kerb and gutter to improve this;
- Buildings Asset Management Plan:
 - The State of the Assets report notes that buildings and other infrastructure services are not sustainable into the future. This is based on the lack of condition information for the buildings, especially at a component level. Council staff are undertaking a project whereby buildings and structures shall be inspected by external consultants to provide more detailed condition ratings. The Buildings Asset Management Plan shall be reviewed following this project;
 - The State of the Assets report notes that operation and maintenance activities noted in the Asset Management Plan have abnormally high costs and should be reviewed. This is included in the Levels of Service project;
- Open Space and Recreation:

- This asset class is sustainable based on no major new/upgrade works being undertaken. These types of projects include significant whole of life and lifecycle costs, in the form of ongoing maintenance, that need to be accounted for in the asset planning stage;
- Flood Mitigation and Drainage Asset Management Plan:
 - There is a spike in new/upgrade asset expenditure in the 2020/21 financial year related to works that have been highlighted in the Floodplain Risk Management Plan. Council shall apply for funding from the State Government to assist with the delivery of these works;
- Water:
 - The Long Term Financial Plan notes a small deficit in terms of funding asset renewal works over the next ten years. This deficit would be funded from current reserves, noting that council has enough funds to ensure that water supply is sustainable into the future;
- Sewerage:
 - A high percentage of the condition scores sewer lines (gravity reticulation lines and rising mains) and sewer points (manholes and low pressure sewer points) are rated at poor or worse, being approximately 50% and 65% respectively. The condition scores for these assets relates to their age, with many of the assets being constructed in the 1930's as part of the original sewerage system. Council staff are undertaking further investigations and condition rating projects to update this information;
 - There is a spike in new/upgrade asset expenditure in the 2022/23 and 2023/24 financial years relating to the construction of a new Sewerage Treatment Plant. Council shall apply for funding from the State Government to assist with the delivery of these works and these have been included in the Long Term Financial Plan as scenarios relating to loans and grant funding.

STRATEGIC IMPLICATIONS

It is essential that Council manages its assets in a strategic manner on behalf of the community so that they are sustainable in the long term.

COMMUNITY STRATEGIC PLAN

This project meets the objectives of *Outcome 4 – A region with quality and sustainable infrastructure* in the Community Strategic Plan, including:

- Target 4.1 – Our built environment is managed, maintained and improved.

FINANCIAL IMPLICATIONS

Funding for the works noted in the Asset Management Plans is included in the Long Term Financial Plan. Specific projects are adopted as part of the four-year Delivery Program and annual Operational Plan.

LEGISLATIVE IMPLICATIONS

Council is required to adopt Asset Management Plans in accordance with the requirements of the *Local Government (General) Regulations* and the Integrated Planning and Reporting framework.

ATTACHMENTS

1. **Asset Management Plan Overview**
2. **State of the Assets Reports**



Edward River Council
Asset Management Plan Overview

June 2019

Version No.: 0.3

Executive Summary

Question	AMP key messages
1) Details of the AMPs that are included in this summary	<p>This summary covers the following Asset Classes and their current replacement cost:</p> <ul style="list-style-type: none"> • Buildings \$59,427,719 • Transport \$277,066,046 • Drainage & Flood Mitigation \$52,538,426 • Open Space & Recreation \$12,121,492 • Water supply \$58,898,816 • Sewerage \$55,487,132 <p>And also includes the management of 'Green Assets' (park and roadside landscape, medians and roundabouts) with the mowing of grassed area, maintenance of gardens, and park and street trees.</p>
2) What is the current condition of our assets?	<p>The majority of assets are in fair to good condition. With 15% (\$77M) in poor condition requiring increased attention and a further 6% (\$32M) in very poor condition requiring action. Assets that are in poor and very poor condition will be assessed for replacement within the Council's 10 year Capital Works Program.</p>
3) Are we meeting the current technical levels of service required?	<p>Base levels of service have been continued for asset operations, maintenance and renewal. Fortunately, the Council's infrastructure base is relatively young and the current Long Term Financial Plan allocates adequate funding in the short to medium term for infrastructure assets, however to respond to an ageing infrastructure base in the long term a real dollar increase in funding will be required.</p>
4) Will the asset base grow/expand and what will be the implications?	<p>Not in a considerable way, however changing demographics and use trends are predicted for the Edward River Council region over the next 10 years. These changes will require consideration of the existing open space, sport and recreation infrastructure base, and place increased demands on the existing services, public places and open space assets.</p>
5) What do we need to do to ensure financial sustainability?	<p>We contribute to the Council's financial sustainability by providing financial forecasts that will ensure levels of service are maintained now and into the future. These financial forecasts then form part of the Council's long-term financial plan, to which the total revenue/funding availability can then be balanced with investment in infrastructure and services.</p> <p>To ensure we continue to meet required levels of service, we focus on the following 3 key areas:</p> <ul style="list-style-type: none"> • New and Upgrade Projects – Ensuring we provide adequate infrastructure to meet the increasing demands of our community. • Asset Renewal Projects – Ensuring we replace assets before they reach the end of their useful life. • Operations and Maintenance – Ensuring the day to day running and upkeep of assets and services.
6) What are our current risks?	<p>Continued changes in demand and the aging of the infrastructure will continue to place pressure on Councils ability to sustain current service levels.</p> <p>Under-servicing the community can affect liveability in the region and lead to potential negative social/cultural, economic and environmental outcomes.</p> <p>Risk assessment tools are being refined and included in the individual AMPs to identify opportunities to identify "at risk" assets and services and mitigate these risks through their inclusion in maintenance, operations and capital works programs.</p>
7) What Funding are we asking for and why?	<p>This AMP summary <u>includes</u> the financial requirements to preserve the base level of service for:</p> <ul style="list-style-type: none"> • current operations and maintenance • current asset renewals – excludes long term funding required for Green assets • new infrastructure to meet increased demands and service levels

Financial Requirements

Year	Forecast Expenditure (\$000)						
	Risk Treatment	New/Upgrade	Operations	Maintenance	Non-Recurrent	Renewals	Total
2020	0	\$3,250	\$2,019	\$4,847	\$0	\$8,445	\$18,561
2021	0	\$2,450	\$2,019	\$4,968	\$0	\$10,927	\$20,364
2022	0	\$1,450	\$2,019	\$5,092	\$0	\$9,059	\$17,620
2023	0	\$10,450	\$2,019	\$5,220	\$0	\$9,278	\$26,967
2024	0	\$16,450	\$2,026	\$5,350	\$0	\$8,166	\$31,992
2025	0	\$450	\$2,026	\$5,484	\$0	\$8,563	\$16,523
2026	0	\$450	\$2,026	\$5,621	\$0	\$8,352	\$16,448
2027	0	\$250	\$2,026	\$5,762	\$0	\$7,182	\$15,219
2028	0	\$250	\$2,026	\$5,906	\$0	\$8,728	\$16,910
2029	0	\$250	\$2,026	\$6,053	\$0	\$9,339	\$17,668
Total	0	\$35,700	\$20,233	\$54,302	\$0	\$88,038	\$198,274

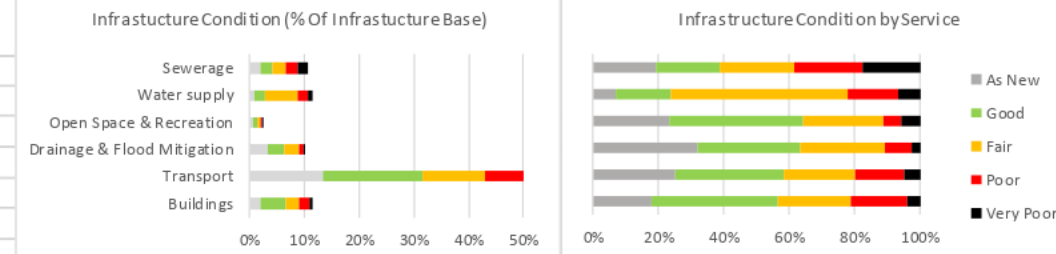
The AMP Summary from each AMP is attached, with a total Asset Management Plan that summarises Council's current position and 10-Year infrastructure Planning forecasts.

AMP Summary – All Infrastructure

Edward River Council
State of the Assets - All Infrastructure
20-Jun-19

Asset Class	Replacement Cost (\$'000)	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Buildings	\$59,427,719	\$16,409,595	\$43,018,098	\$1,002,827
Transport	\$277,066,046	\$70,560,092	\$196,119,001	\$4,053,114
Drainage & Flood Mitigation	\$52,538,426	\$12,620,096	\$39,918,330	\$526,908
Open Space & Recreation	\$12,121,492	\$3,158,643	\$8,729,868	\$239,510
Water supply	\$58,898,816	\$22,619,803	\$36,279,013	\$733,721
Sewerage	\$55,487,132	\$21,690,808	\$33,796,324	\$690,221
Total	\$401,153,682	\$102,748,426	\$287,785,297	\$5,822,358

Asset Condition



Infrastructure requiring attention		
	%	(\$'000)
Very Poor	6.15%	\$31,704,850
Poor	15.00%	\$77,337,656
Total	21.15%	\$109,042,506

Current Levels of Service

The levels of service for the infrastructure services have been defined. Council is currently improving the link between operations and maintenance activities, current levels of service and expenditure. The next step is to further develop the data management procedures and processes.

Critical Assumptions

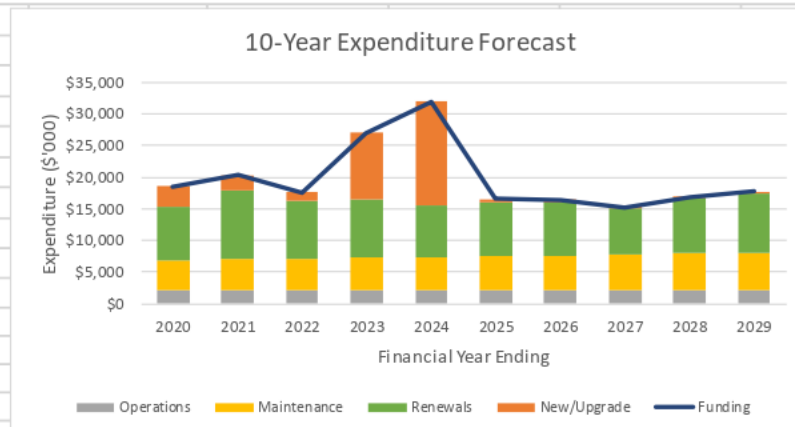
The 10-Year Expenditure forecast presented in this AMP is based on a range of critical information and assumptions that are available during the preparation of the individual AMPs, including: condition estimated from physical age of assets, 17/18 Long-Term Financial Plan (LTFP), 17/18 asset valuation, draft 19/20 renewal program, etc. The condition data used in this AMP is based on physical age rather than condition from CCTV inspection. Condition assessments are currently be undertaken where funding is available.

Conclusion

Council is currently building its works programs to suit the available funding. This is because:

1. There are major differences in asset numbers and values between the Financial Asset Register and the physical asset register.
2. There is insufficient condition and defect data to develop strategic or 10-year plans that address "at risk" assets and services, network wide renewal programs, funding requirements and consider Council's long term sustainability.

Improvement tasks have been identified to improve data accuracy and completeness.



Financial Forecasts

Expenditure (\$'000)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$8,445	\$10,927	\$9,059	\$9,278	\$8,166	\$8,563	\$8,352	\$7,182	\$8,728	\$9,339	\$88,038
New/Upgrade	\$3,250	\$2,450	\$1,450	\$10,450	\$16,450	\$450	\$450	\$250	\$250	\$250	\$35,700
Maint. & Ops	\$6,866	\$6,988	\$7,112	\$7,239	\$7,376	\$7,510	\$7,647	\$7,787	\$7,932	\$8,079	\$74,536
Total	\$18,561	\$20,364	\$17,620	\$26,967	\$31,992	\$16,523	\$16,448	\$15,219	\$16,910	\$17,668	\$198,274
Long Term Financial Plan											
Renewal	\$8,406	\$10,827	\$9,080	\$9,296	\$8,183	\$8,637	\$8,339	\$7,191	\$8,620	\$9,364	\$87,941
New/Upgrade	\$3,250	\$2,450	\$1,450	\$10,450	\$16,450	\$450	\$450	\$250	\$250	\$250	\$35,700
Maint. & Ops	\$6,855	\$6,976	\$7,100	\$7,227	\$7,364	\$7,497	\$7,634	\$7,774	\$7,918	\$8,066	\$74,409
Total	\$18,510	\$20,252	\$17,629	\$26,973	\$31,996	\$16,584	\$16,423	\$15,215	\$16,788	\$17,680	\$198,050
Surplus	-\$51	-\$112	\$9	\$6	\$4	\$61	-\$26	-\$4	-\$121	\$11	-\$224
Cumulative Surplus	-\$51	-\$163	-\$154	-\$149	-\$145	-\$84	-\$110	-\$114	-\$235	-\$224	

Ratios

	Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80% 72%
Service Level Sustainability Ratio	Indicates whether Council's funding for infrastructure asset class is sufficient for the long-term operations, maintenance and renewal of infrastructure	>90% 100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100% 100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100% 100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100% 99.8%

The expenditure forecasts in the AMPs and this summary are based on Council's Financial data and planned CAPEX programs, therefore the ratios above are considered "top down" and are not reflective of the condition of the assets and forecast end-of-life renewal requirements.

AMP Summary – Transport

Edward River Council
State of the Assets - Transport
20-Jun-19

Asset Value				
Asset Class	Replacement Cost	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Footpath	\$7,387,341	\$3,283,265	\$4,104,978	\$150,611
Roads	\$204,596,536	\$61,024,676	\$143,571,861	\$3,646,006
Other Road Assets	\$4,088,685	\$641,883	\$3,446,802	\$62,102
Bridges	\$7,134,745	\$2,246,909	\$4,888,023	\$54,178
Kerb & Gutter	\$24,894,463	\$2,989,883	\$11,543,558	\$99,713
Bulk Earthworks	\$27,471,002	\$0	\$27,471,002	\$0
Traffic Sign	\$1,493,274	\$373,477	\$1,092,776	\$40,504
Total	\$277,066,046	\$70,560,092	\$196,119,001	\$4,053,114

Asset Condition



Current Levels of Service

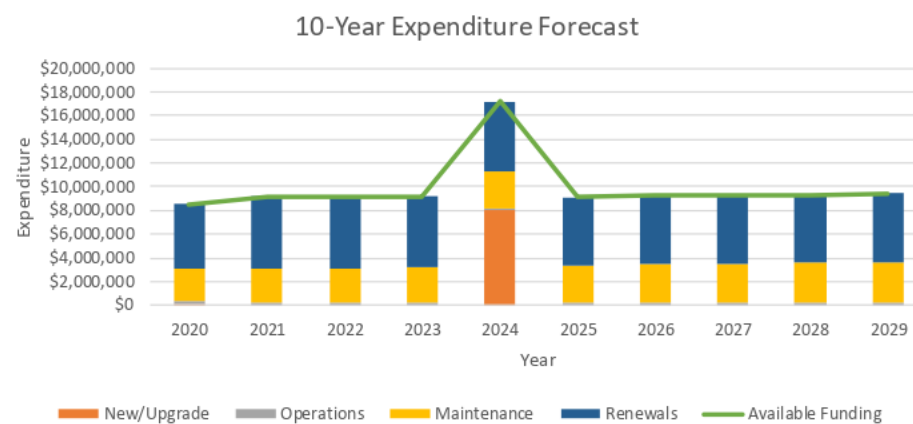
The levels of service for the services that the transport assets deliver have been defined. Council has conducted a base budget review to establish the link between operations and maintenance activities, and levels of service. The next step is to develop the TechOne system to track maintenance expenditure

Current Risks

Council has identified several risks for the infrastructure assets. Most risks under road infrastructure are safety related.

Conclusion

The forecast expenditure on Council's Transport assets is based on the use of default values and estimated data. The levels of funding are provided to inform the development of a Long-Term Financial Plan that will form the basis of sustainability forecasts.



Financial Forecasts

	Expenditure (\$'000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$5,428	\$6,116	\$6,032	\$6,002	\$5,927	\$5,796	\$5,840	\$5,729	\$5,705	\$5,755	\$58,331
New/Upgrade	\$150	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$8,150
Maint. & Ops	\$2,981	\$3,050	\$3,120	\$3,193	\$3,273	\$3,349	\$3,427	\$3,507	\$3,589	\$3,673	\$33,161
Total	\$8,559	\$9,165	\$9,152	\$9,194	\$17,201	\$9,146	\$9,267	\$9,236	\$9,294	\$9,427	\$99,642
Long Term Financial Plan (\$'000)											
Renewal	\$5,428	\$6,116	\$6,032	\$6,002	\$5,927	\$5,796	\$5,840	\$5,729	\$5,705	\$5,755	\$58,331
New/Upgrade	\$150	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$8,150
Maint. & Ops	\$2,981	\$3,050	\$3,120	\$3,193	\$3,273	\$3,349	\$3,427	\$3,507	\$3,589	\$3,673	\$33,161
Total	\$8,559	\$9,165	\$9,152	\$9,194	\$17,201	\$9,146	\$9,267	\$9,236	\$9,294	\$9,427	\$99,642
Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Sustainability

		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	75%
10-year service Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	100%

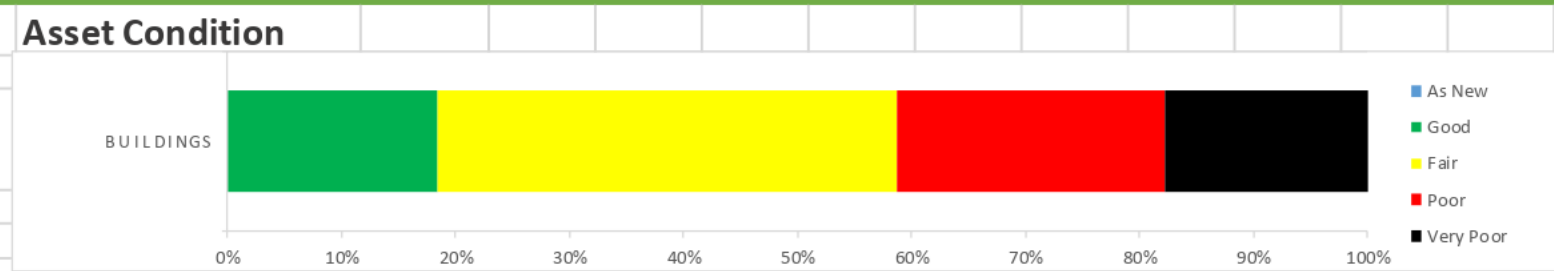
Council's Infrastructure services are sustainable (Assuming Expenditure forecasts are fully funded).

The expenditure forecasts in the AMPs and this summary are based on Council's Financial data and planned CAPEX programs, therefore the ratios above are considered "top down" and are not reflective of the condition of the assets and forecast end-of-life renewal requirements.

AMP Summary – Buildings

Edward River Council
State of the Assets - Buildings
20-Jun-19

Asset Value				
Asset Class	Replacement Cost	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Buildings	\$59,427,719	\$16,409,595	\$43,018,098	\$1,002,827
Total	\$59,427,719	\$16,409,595	\$43,018,098	\$1,002,827



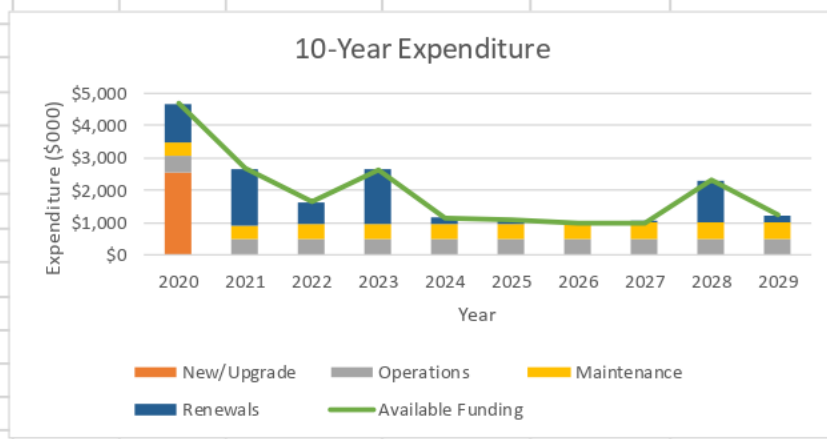
Current Levels of Service
The levels of service for the services that the Buildings and Other Infrastructure assets deliver have been defined. Council is currently conducting a review to establish the link between operations & maintenance activities and levels of service.

	Expenditure (\$'000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$1,212	\$1,751	\$712	\$1,689	\$197	\$128	\$0	\$14	\$1,297	\$206	\$7,206
New/Upgrade	\$2,560	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,560
Maint. & Ops	\$919	\$930	\$940	\$952	\$963	\$975	\$987	\$999	\$1,011	\$1,024	\$9,699
Total	\$4,692	\$2,680	\$1,652	\$2,640	\$1,160	\$1,103	\$987	\$1,013	\$2,309	\$1,231	\$19,465

Long Term Financial Plan											
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$1,212	\$1,751	\$712	\$1,689	\$197	\$128	\$0	\$14	\$1,297	\$206	\$7,206
New/Upgrade	\$2,560	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,560
Maint. & Ops	\$919	\$930	\$940	\$952	\$963	\$975	\$987	\$999	\$1,011	\$1,024	\$9,699
Total	\$4,692	\$2,680	\$1,652	\$2,640	\$1,160	\$1,103	\$987	\$1,013	\$2,309	\$1,231	\$19,465
Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Current Risks
Council has identified several risks in regards to the buildings and other infrastructure assets. The majority of these are service delivery risks.

Conclusion
Operations, Maintenance, Renewals and New/Upgrade programs are fully funded in the LTFP



		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	71%
Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	100%

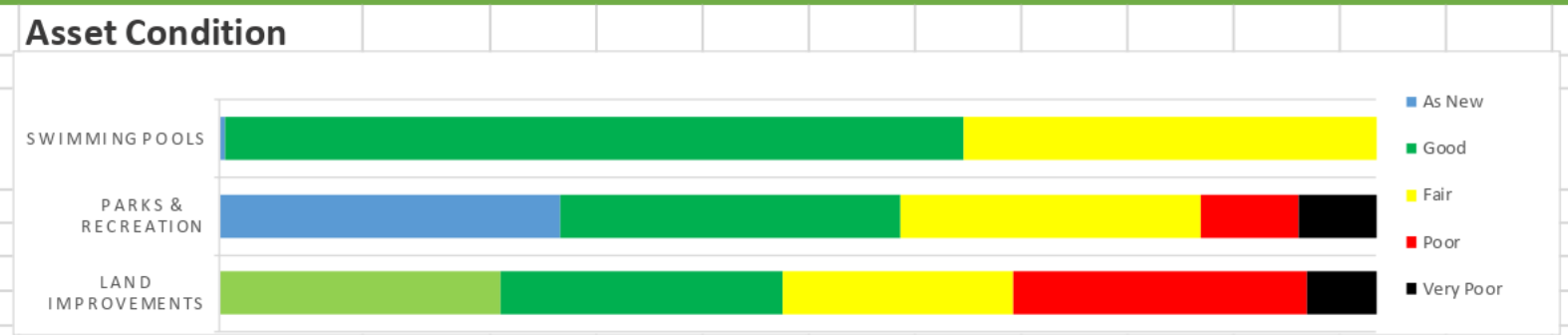
Council's Building and Other Infrastructure services are fully funded in the LTFP and are therefore sustainable.

The expenditure forecasts in the AMPs and this summary are based on Council's Financial data and planned CAPEX programs, therefore the ratios above are considered "top down" and are not reflective of the condition of the assets and forecast end-of-life renewal requirements.

AMP Summary – Open Space and Recreation

Edward River Council
State of the Assets - Open Space and Recreation
20-Jun-19

Asset Value				
Asset Class	Replacement Cost	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Land Improvements	\$3,746,075	\$1,334,336	\$2,411,740	\$57,150
Parks & Recreation	\$4,332,362	\$1,006,922	\$3,325,439	\$103,872
Swimming Pools	\$4,043,055	\$968,899	\$3,074,156	\$78,489
Total	\$12,121,492	\$3,310,157	\$8,811,334	\$239,510



Current Levels of Service
The levels of service for the services that the open space and recreation infrastructure assets deliver have been defined. Council is currently conducting a review to establish the link between operations & maintenance activities and levels of service.

Financial Forecasts

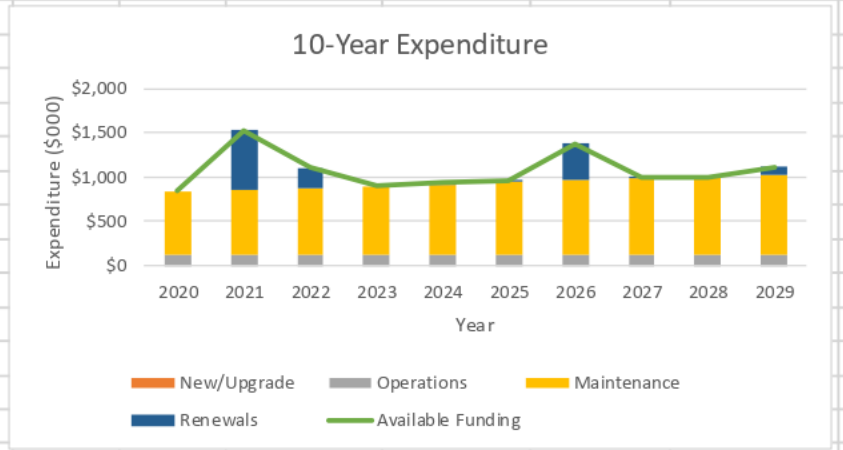
	Expenditure (\$'000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$0	\$662	\$221	\$0	\$25	\$17	\$417	\$17	\$0	\$87	\$1,447
New/Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Maint. & Ops	\$845	\$863	\$882	\$901	\$920	\$941	\$961	\$982	\$1,004	\$1,026	\$9,325
Total	\$845	\$1,525	\$1,103	\$901	\$946	\$958	\$1,379	\$999	\$1,004	\$1,113	\$10,772

Current Risks
Council has identified several risks in regards to the open space and recreation infrastructure assets. The majority of these are service delivery risks.

Long Term Financial Plan (\$'000)

Renewal	\$0	\$662	\$221	\$0	\$25	\$17	\$417	\$17	\$0	\$87	\$1,447
New/Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Maint. & Ops	\$845	\$863	\$882	\$901	\$920	\$941	\$961	\$982	\$1,004	\$1,026	\$9,325
Total	\$845	\$1,525	\$1,103	\$901	\$946	\$958	\$1,379	\$999	\$1,004	\$1,113	\$10,772
Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Conclusion
Council has enough funding available to sustainably deliver the open space and recreational services. This is based on the new/upgrade funding being used to support the CAPEX renewals program and no New/Upgrade works being programmed.



Sustainability

		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	72%
Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	100%

The expenditure forecasts in the AMPs and this summary are based on Council's Financial data and planned CAPEX programs, therefore the ratios above are considered "top down" and are not reflective of the condition of the assets and forecast end-of-life renewal requirements.

Council's Open Space and Recreation services are fully funded in the LTFP and are therefore sustainable.

AMP Summary – Flood Mitigation and Drainage

Edward River Council
State of the Assets - Flood Mitigation & Drainage
20-Jun-19

Asset Value				
Asset Class	Replacement Cost	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Conduit	\$24,350,272	\$10,164,113	\$14,186,159	\$314,690
Open Drain	\$226,701	\$56,418	\$170,284	\$2,423
Lagoon	\$3,259,675	\$157,584	\$3,102,091	\$19,326
Levee	\$18,970,544	\$718,287	\$18,252,256	\$135,476
Inlet/outlet	\$307,810	\$102,607	\$205,203	\$3,747
Pit	\$5,126,710	\$1,378,746	\$3,747,965	\$48,350
GPT	\$181,521	\$7,110	\$174,411	\$1,370
Other	\$43,073	\$1,967	\$41,106	\$324
Kerb and Gutter	\$72,121	\$33,265	\$38,856	\$1,202
Total	\$52,538,426	\$12,620,096	\$39,918,330	\$526,908

Asset Condition

Asset Condition by Asset type

Current Levels of Service

The levels of service for the services that the Infrastructure assets deliver have been defined. Council should conduct a base budget review to establish the link between operations and maintenance activities, and levels of service.

Current Risks

Council has identified several risks for the infrastructure assets.

Conclusion

The forecast expenditure on the Authorities infrastructure assets is based on aged and incomplete data. The levels of funding are provided to inform the development of a Long-Term Financial Plan that will form the basis of sustainability forecasts.

10-Year Expenditure

Financial Forecasts

	Expenditure (\$000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New/Upgrade	\$240	\$2,250	\$450	\$450	\$450	\$450	\$450	\$250	\$250	\$250	\$5,490
Maint. & Ops	\$115	\$117	\$120	\$123	\$126	\$130	\$133	\$136	\$140	\$143	\$1,283
Total	\$355	\$2,367	\$570	\$573	\$576	\$580	\$583	\$386	\$390	\$393	\$6,773

Long Term Financial Plan											
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New/Upgrade	\$240	\$2,250	\$450	\$450	\$450	\$450	\$450	\$250	\$250	\$250	\$5,490
Maint. & Ops	\$115	\$117	\$120	\$123	\$126	\$130	\$133	\$136	\$139	\$143	\$1,283
Total	\$355	\$2,367	\$570	\$573	\$576	\$580	\$583	\$386	\$389	\$393	\$6,773
Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Sustainability

		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	76%
Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	100%

Council's Infrastructure services are sustainable (Assuming Expenditure forecasts are fully funded).

The funding ratios indicate the levels of funding for the 10-year planning period to operate and maintain the Infrastructure assets.

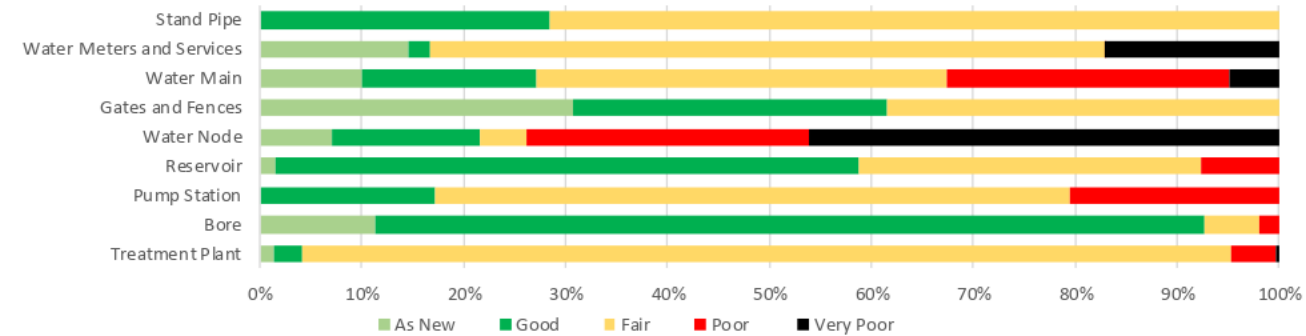
AMP Summary – Water Supply

Edward River Council
State of the Assets - Water Supply

Asset Value

Asset Type	Replacement Cost	Accumulated Depreciation	Current Value	Depreciation Expense
Bore	\$626,900	\$120,023	\$506,877	\$9,315
Treatment Plant	\$15,974,300	\$5,882,289	\$10,092,011	\$252,183
Pump Station	\$1,439,700	\$597,177	\$842,523	\$22,376
Reservoir	\$7,291,600	\$1,914,414	\$5,377,186	\$63,177
Water Node	\$3,614,976	\$2,380,664	\$1,234,312	\$63,991
Gates and Fences	\$5,200	\$2,249	\$2,951	\$127
Water Main	\$23,942,085	\$9,287,270	\$14,654,815	\$256,239
Water Meters and Services	\$5,995,255	\$2,432,904	\$3,562,351	\$66,180
Stand Pipe	\$8,800	\$2,813	\$5,987	\$133
Total	\$58,898,816	\$22,619,803	\$36,279,013	\$733,721

Asset Condition



Current Levels of Service

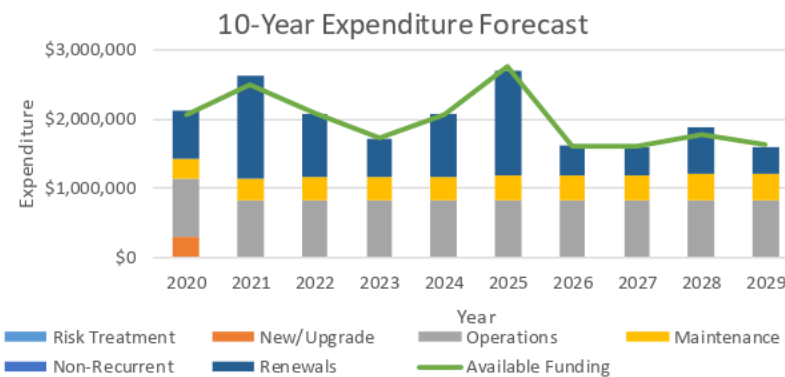
The levels of service for the services that the Water Infrastructure assets deliver have been defined. Council is currently conducting a review to establish the link between operations & maintenance activities and levels of service.

Current Risks

Council has identified 4 Water assets (value \$54,000) with an extreme risk rating. The risk rating is a result of the high consequence of failure and the assets poor to very poor condition ratings. Therefore, the treatment adopted will be to increase the inspection frequency.

Conclusion and Actions

- Council has sufficient funding available to sustainably deliver the sewerage Infrastructure services.
- Council confirm the condition, standard asset lives, and remaining life estimates of its water assets.
 - Consideration be given to annualising (levelling) the water funding allocation in the Long-Term Financial Plan with the renewal programs being adjusted to comply with this funding level.
 - Prior to the adoption of the attached renewal plan, individual projects and the data held in the register be validated by inspection and where discrepancies exist the Plan and the recorded data be amended.
 - The initiatives identified in the AMP improvement plan be implemented.



Financial Forecasts

	Expenditure (\$'000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$691	\$1,480	\$927	\$555	\$896	\$1,531	\$430	\$409	\$680	\$393	\$7,991
New/Upgrade	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
Maint. & Ops	\$1,135	\$1,143	\$1,151	\$1,159	\$1,167	\$1,176	\$1,185	\$1,194	\$1,203	\$1,212	\$11,726
Total	\$2,126	\$2,623	\$2,078	\$1,714	\$2,064	\$2,707	\$1,615	\$1,603	\$1,883	\$1,605	\$20,017
Long Term Financial Plan											
Renewal	\$650	\$1,363	\$953	\$570	\$914	\$1,600	\$426	\$415	\$582	\$421	\$7,893
New/Upgrade	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
Maint. & Ops	\$1,124	\$1,131	\$1,139	\$1,147	\$1,155	\$1,163	\$1,172	\$1,181	\$1,190	\$1,199	\$11,599
Total	\$2,074	\$2,494	\$2,092	\$1,716	\$2,069	\$2,764	\$1,598	\$1,596	\$1,771	\$1,619	\$19,793
Surplus	-\$52	-\$129	\$14	\$2	\$5	\$57	-\$17	-\$8	-\$112	\$14	-\$224
Cumulative Surplus	-\$52	-\$182	-\$167	-\$165	-\$160	-\$103	-\$119	-\$127	-\$238	-\$224	

Sustainability

		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	62%
Service level Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	99%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	99%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	99%

Comments:

The cost for the operations of the water treatment plant are forecast to increase at a rate higher than the current allowance in the LTFP. In addition the 10-year renewals expenditure forecast slightly higher than the funding in the LTFP. These are currently under review and will be addressed in the next iteration of this plan.

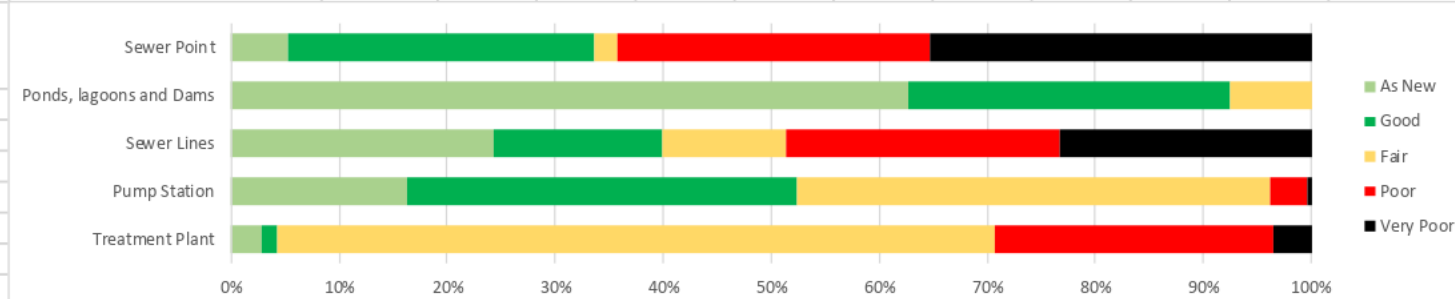
AMP Summary – Sewerage

Edward River Council
State of the Assets - Sewerage

Asset Value

Asset Class	Replacement Cost	Accumulated Depreciation	Current Value	Average Annual Asset Consumption
Ponds, lagoons and	\$3,384,900	\$273,714	\$3,111,186	\$15,982
Pump Station	\$8,468,356	\$2,806,471	\$5,661,885	\$132,583
Sewer Lines	\$26,687,419	\$11,574,084	\$15,113,335	\$284,878
Sewer Point	\$8,915,757	\$3,832,116	\$5,083,641	\$144,702
Treatment Plant	\$8,030,700	\$3,204,423	\$4,826,277	\$112,076
Total	\$55,487,132	\$21,690,808	\$33,796,324	\$690,221

Asset Condition



Current Levels of Service

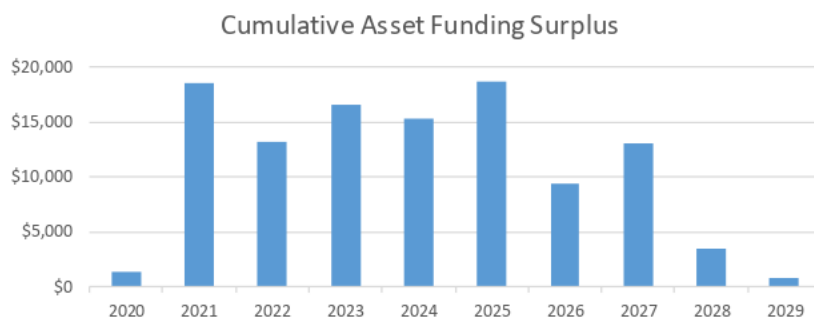
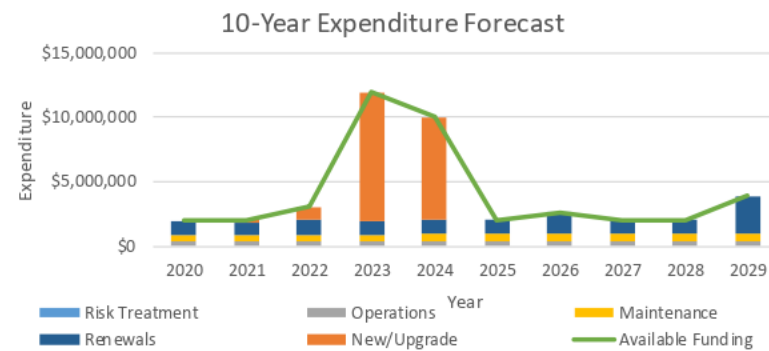
The levels of service for the services that the Sewerage Infrastructure assets deliver have been defined. Council is currently conducting a review to establish the link between operations & maintenance activities and levels of service.

Current Risks

Council has identified 8 sewerage assets (value \$250,000) with an extreme risk rating. The risk rating is a result of the high consequence of failure, however the assets are in good condition. Therefore, the treatment adopted will be to increase the inspection frequency.

Conclusion

Council has sufficient funding available to sustainably deliver the sewerage Infrastructure services.



Financial Forecasts

	Expenditure (\$'000)										
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Renewal	\$1,114	\$919	\$1,167	\$1,032	\$1,120	\$1,091	\$1,664	\$1,011	\$1,046	\$2,898	\$13,063
New/Upgrade	\$0	\$200	\$1,000	\$10,000	\$8,000	\$0	\$0	\$0	\$0	\$0	\$19,200
Maint. & Ops	\$871	\$885	\$898	\$912	\$926	\$940	\$955	\$970	\$985	\$1,001	\$9,341
Total	\$1,985	\$2,003	\$3,065	\$11,944	\$10,046	\$2,031	\$2,619	\$1,981	\$2,031	\$3,899	\$41,604
Long Term Financial Plan											
Renewal	\$1,115	\$936	\$1,162	\$1,036	\$1,119	\$1,094	\$1,655	\$1,015	\$1,036	\$2,895	\$13,063
New/Upgrade	\$0	\$200	\$1,000	\$10,000	\$8,000	\$0	\$0	\$0	\$0	\$0	\$19,200
Maint. & Ops	\$871	\$885	\$898	\$912	\$926	\$940	\$955	\$970	\$985	\$1,001	\$9,341
Total	\$1,986	\$2,021	\$3,060	\$11,947	\$10,045	\$2,034	\$2,610	\$1,985	\$2,021	\$3,896	\$41,605
Surplus	\$1	\$17	-\$5	\$3	-\$1	\$3	-\$9	\$4	-\$10	-\$3	\$1
Cumulative Surplus	\$1	\$19	\$13	\$17	\$15	\$19	\$9	\$13	\$3	\$1	

Sustainability

		Target	Value
Consumption Ratio	Indicates the Written Down Value of Council's Depreciable assets relative to their 'as new' value in up to date prices (highlights aged condition)	40%-80%	61%
Sustainability Ratio	Indicates whether Council's funding for Infrastructure asset class is sufficient for the long-term delivery of current service levels	>90%	100%
New/Upgrade Funding Ratio	Indicates the extent to which the planned new/upgrade projects are funded in the long-term budget allocation.	100%	100%
Renewal Funding Ratio	Indicates the extent to which the proposed renewal works are funded in the long-term budget allocation.	100%	100%
Operations & Maintenance	Assumed that current expenditure levels for operations and maintenance activities will be maintained for the 10-year planning period.	100%	100%

Comments:

The Available funding forecast includes funding for the replacement of the electrical systems at the Sewerage Treatment Plant and pump stations. These assets have an assigned life of 30 years and were installed/constructed in 1989. A review of their current condition and estimated remaining life will be undertaken prior to any budget submissions.

11.15 STRONGER COMMUNITIES FUND - MAJOR PROJECTS PROGRAM AND THE STRONGER COMMUNITIES PROGRAM - JUNE PROGRESS REPORT

Author: Oliver McNulty, Director Infrastructure

Authoriser: Oliver McNulty, Director Infrastructure

RECOMMENDATION

That Council note the Stronger Communities Fund- Major Projects Program and the Stronger Country Communities Program- Progress Report for June 2019

BACKGROUND

The Stronger Communities Fund was established by the NSW Government to provide newly merged Councils with funding to spend on priority community initiatives.

Edward River Council received \$10 million in funding. An amount of \$1.4 million was allocated to various community groups for projects under the Community Grants Program. The remaining \$8.6 million has been allocated for the Major Project Program.

After this Edward River Council received funding from Round One of the Stronger Country Communities Program to a total value of \$1,269,841

The projects adopted by the Stronger Communities Fund Assessment Panel are as follows:

Project – Stronger Communities Fund	Grant Amount
Deniliquin Swim Centre Revitalisation	\$880,000
Community Masterplans & Initial Works	\$2,105,000
Deniliquin Regional Sports & Entertainment Stadium Extension	\$540,000
Blighty Community Netball & Tennis Facility	\$550,000
Deniliquin Children's Centre Extension	\$500,000
Deniliquin Netball Facility Improvement Works	\$320,000
Rural Villages Beautification Project	\$300,000
Beach to Beach Walk Connectivity Improvements	\$300,000
Deniliquin Community Facility Refurbishments	\$165,000
Urban Road Infrastructure Program	\$2,390,000
Deniliquin Airport Heritage Centre Development	\$50,000
Unallocated Funding for New Council	\$500,000

The projects that have been funded through Round One of the Stronger Country Communities Program are as follows:

Project – Stronger Country Communities	Grant Amount
Scott's Park – A destination Playground	\$676,620
Deniliquin Swim Centre – All Abilities Facilities	\$295,796
Lagoons to River Walk	\$297,425

A project summary update report for both programs to May 2019 is attached to this report.

Additional funding through Round Two of the Stronger Country Communities program of \$3.3 million has also now been approved and are as follows:

Project – Stronger Country Communities Round 2	Grant Amount
The Deniliquin Town Hall	\$1,315,170 + \$438,500
Deni Central Streetscape (Napier Street)	\$401,500
Deniliquin Memorial Park	\$786,000
Deniliquin RAMS Facility Upgrades	\$559,000
Deni Lawn Tennis Club	\$198,910
Deni Golf Club	\$111,170

Additional Merger funding has also been confirmed from the State Government for the following projects:

Additional Merger Funding	Grant Amount
Cressy Street CBD	\$1,200,000
Riverfront Enhancement	\$700,000
Waring Gardens Upgrade	\$640,000
Lagoon Walk road treatments	\$250,000
Truck Stop	\$400,000
Peppin Heritage/Visitor Centre upgrade	\$200,000
Internal merger costs	\$1,600,000

The Federal Government released additional funding under the Murray Darling Diversification Funding programme to Council in February 2019 for the following projects:

Federal Funding (Murray Darling Diversification Funding)	Grant Amount
Deniliquin Industrial Park Road Works	\$350,000
Crossing Café and Peppin Heritage Centre Revitalisation	\$300,000
Rotary Park Earthworks	\$100,000

COMMUNITY STRATEGIC PLAN

This report aligns with outcome 1 – *A great place to live* and outcome 4 – *A region with quality and sustainable infrastructure* of the Community Strategic plan

FINANCIAL IMPLICATIONS

Projects funded through these programs include costs for the design, documentation, and supervision costs for each project.

LEGISLATIVE IMPLICATIONS

Council must ensure that these projects are completed within the timeframes set out within the funding agreements.

ATTACHMENTS

1. **Project Summary June 2019**

Stronger Community Grants - Summary Report - June 2019						No	
Time, Cost & Quality						Task/Activity – Completed ✓ or Progressing - on Time, Cost and Quality	20
Time, Cost & Quality						Task/Activity – Progressing - requires monitoring and or action to minimise risk of not meeting performance targets	7
Time, Cost & Quality						Task/Activity – Stalled/Stopped - High Risk or will not meet Performance Target.	2
Time, Cost & Quality						Task/Activity- Pending - is currently on hold or pending approval	
						Total	29
Project Phase							
Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones	
STRONGER COMMUNITIES GRANT FUNDING (ORIGINAL)							
Blighty Community Netball and Tennis Facility \$550,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Construction work will complete. Some non-conformances identified in Kitchen and Disabled toilets and these are being worked through with the contractor. 	
Unallocated Funds \$500,000 plus Interest earned on investment approx. \$700,000 (~ total \$1,200,000)	Completed	In Progress	Pending	Pending		<ul style="list-style-type: none"> \$310,260 allocated towards Napier Street. \$142,000 allocated to Swim Revitalisation Centre \$110,000 allocated to Swim Centre – All Abilities Centre \$3,500 allocated to the Boat Club (Total \$53,000) \$10,000 allocated to South West Music \$395,000 allocated to Regional Sports & Entertainment (Total \$935,000) \$970,960 Total Allocation 	
Regional Sports & Entertainment Stadium Extension \$540,000 + \$395,000 (Unallocated Funding)	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> Council attending monthly meetings with external group. 	
Children's Centre Extension \$500,000	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Completed Project review and report is yet to be undertaken. 	
Netball Facility Improvements Deniliquin Netball Assoc \$160,000 + \$30,000 (Crown Lands Grant)	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> 2MH have completed a detailed survey of court compliance awaiting review by Council. 	

Deniliquin RAMS \$160,000	Complete	Complete	Complete	In Progress		
Swim Centre Revitalisation- \$880,000 + \$142,000 (from unallocated funds)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> All construction works are due to be completed by the 30th of June. The pools are in poor condition which has required additional works to be undertaken to undertake unforeseen repairs which will be covered by the contingency.
Rural Village Beautification \$300,000 1) Blighty 2) Booroorban 3) Conargo 4) Mayrung 5) Pretty Pine 6) Wanganella	Complete	Complete	In Progress	In Progress		<ol style="list-style-type: none"> Contractor appointed, works to have commenced by end of June Contractor inducted who will complete all works by June. Contractor appointed. Works will begin after site induction. Contractor appointed, works to have commenced by end of June Contractor inducted who is on track to complete all works by June. Contractor appointed works to be completed by June.
Community Plans \$2,105,000 1) Recreation Strategy 2) Memorial Park 3) River Front 4) CBD Streetscape	Complete	In Progress In Progress Complete Complete	Pending Pending Complete Complete	Pending Pending Complete Complete		<ol style="list-style-type: none"> Draft Strategy currently being prepared Final draft Masterplan being finalised for consultation with user groups. Landscape Design Complete. Project Manager appointed to progress riverfront work. CBD Streetscape Contractor Awarded for Napier Street
Beach to Beach Walk Connectivity Improvements \$300,000 1) McLean's Beach Pathway 2) Island Sanctuary Bridge refurbishments	Scope Identified	In Progress In Progress	Complete Complete	Pending In Progress		<ol style="list-style-type: none"> Contract awarded to design alternate routes. Island Sanctuary bridge tender separate update report pending tender review, awaiting confirmation of additional funding.
Community Facilities Refurbishments \$165,000 1) Scout Hall 2) Deni Boat Club	Complete Complete	Complete Complete	Complete Complete	Complete Complete	✓	<ul style="list-style-type: none"> Completed
Urban Road Infrastructure Program- \$2,390,000	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> Contractor Awarded Crispe Street, works will commence by end of May Victoria Street and Wood Street are being priced by 2 local contractors Harfleur Street works have commenced these are being completed by internal road crew.

Airport Heritage Program \$50,000	Completed	Completed	Complete	Complete	✓	<ul style="list-style-type: none"> Additional works required enabling progress to continue in alignment with Master Plan. Completed
Stronger Community Grant Funding (Original) - Sub-Total \$8,600,000						

STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 1)						
Scott's Park – A Destination Program \$676,620	Complete	Complete	Complete	In progress		<ul style="list-style-type: none"> Works as per Contract complete. Handover from Contractor to be completed. Official opening being planned currently awaiting response from Minister.
Swim Centre – All Abilities Centre-\$295,796 + \$110,000 (Unallocated Funding)	Complete	Complete	Complete	In progress		<ul style="list-style-type: none"> Works have commenced on site and will be complete in August.
Lagoons to River Walk \$297,425	Completed	Completed	Completed	In Progress		<ul style="list-style-type: none"> Project will be completed except for signage. Signage to be installed in June
Stronger Country Communities Grant Funding (Round 1) - Sub-Total \$1,269,841						

STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 2)						
Deniliquin Town Hall & Arts & Cultural Precinct \$1,315,170 + \$435,000 (allocated from Original Stronger Communities Grant Funding Community Plans)	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> Deniliquin Town Hall Revitalisation Reference Group meeting fortnightly Designs are progressing Presentation made to Councillor's workshop.
Napier Street Redevelopment \$401,500 + \$600,000	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> Works commenced 20th May Communications ongoing with Traders
Memorial Park \$786,000	In Progress	In Progress	Pending	Pending		<ul style="list-style-type: none"> Draft designs in progress Developing a Project Management Plan
RAMS Facility \$559,000.	In Progress	In Progress	Pending	Pending		<ul style="list-style-type: none"> Design works are currently underway for the new clubrooms, designs to be completed by the 30th of July The upstairs portion of the building has been found to be structurally unsafe with temporary measures being undertaken to prop the upstairs portion, so it can be utilised by the club for the season. Brandrick's architects have been engaged to undertake design works
Deniliquin Lawn Tennis \$198,910	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> Council have provided the tennis club a draft template agreement to enable them to progress the delivery of this project. This agreement will provide for

						hold points for Councils approval prior to work progressing.
Deniliquin Golf Club \$111,170	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> • Council have provided the Golf club a draft template agreement to enable them to progress the delivery of this project. This agreement will provide for hold points for Councils approval prior to work progressing.
Stronger Country Communities Grant Funding (Round 2) – Sub-Total \$3,371,750						

STRONGER COMMUNITIES GRANT FUNDING (ROUND 3)						
Cressy Street CBD Redevelopment-\$1,200,000	In Progress	In progress	Pending	Pending		<ul style="list-style-type: none"> • Project Manager appointed • Preliminary/concept designs completed • Project Management Plan commenced
Riverfront Enhancement \$700,000	In Progress	In progress	Pending	Pending		<ul style="list-style-type: none"> • Concept plans completed • Project Manager appointed • Project Management Plan commenced
Waring Gardens Upgrade \$640,000	In Progress	In Progress	Pending	Pending		<ul style="list-style-type: none"> • Concept plans in progress • Project Manager appointed • Project Management Plan commenced
Lagoon Walk Road Treatments \$250,000	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> • Edwardes Street complete • Wellington Street commenced • Napier Street commenced • Macauley Street commenced
Truck Stop \$400,000	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> • On hold pending EOI for South Depot site.
Peppin Heritage/Visitor Centre Upgrade \$600,000	Completed	Completed	In Progress	Pending		<ul style="list-style-type: none"> • Contractor appointed to commence toilets access ramp and deck works will commence pending Development Application Approval, awaiting Heritage Approval.
Deniliquin Ute Muster – Café Facility \$600,000	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> • To be managed fully by the Club
Stronger Communities Grant Funding (Round 3) – Sub-Total \$3,390,0000						

PROJECT SUMMARY NOTES

Summary, most projects are progressing well with only a few highlighted in **Red** that will require stringent management and action to bring them under control. T

The projects in **Yellow** will need attention to detail to ensure that they progress to the agreed Time, Quality & Cost outcomes.

Other challenges that face council staff and project delivery is access to quality project managers that will be required to complete all Stronger Community grants by the agreed timelines. Staff are currently in discussion with managers to source the required resources. All costs will be recovered as part of the project delivery costs. Existing council staff and contractors are working extremely well in keeping most projects on Time, Cost and Quality.

12 REPORTS FROM COUNCIL COMMITTEES

Nil

13 MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

Nil

14 QUESTIONS ON NOTICE

Nil

15 CONFIDENTIAL MATTERS**RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

15.1 Transfer or Sale of Land for Unpaid Rates

This matter is considered to be confidential under Section 10A(2) - a, b and c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors), discussion in relation to the personal hardship of a resident or ratepayer and information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

15.2 Contract C2019/12 - Sewer Main Relining 2018/19

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

16 CLOSE OF MEETING