



**Edward
River**
COUNCIL

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Thursday, 21 May 2020
Time: 9.00am
**Location: Council Chamber 180 Cressy Street
Deniliquin**

BUSINESS PAPER

Ordinary Council Meeting

21 May 2020

John Rayner
Interim General Manager

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	Nil	
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1 OPENING MEETING

2 LIVE STREAMING STATEMENT

Edward River Council wishes to advise members of the public that Council Meetings will be recorded and will be available after each meeting on Council's website www.edwardriver.nsw.gov.au.

All care will be taken to maintain the privacy of those in attendance, however As a visitor in the public gallery, your presence may be recorded. By remaining In the public gallery, it is assumed your consent is given in the event your image is broadcast. This includes any filming by television cameras if attendance is approved by the General Manager or Mayor.

3 ACKNOWLEDGEMENT OF COUNTRY

4 STATEMENT OF PURPOSE

5 APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

6 CONFIRMATION OF MINUTES

Ordinary Council Meeting - 16 April 2020



**Edward
River**
COUNCIL

MINUTES

Ordinary Council Meeting

16 April 2020

**MINUTES OF EDWARD RIVER COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBER 180 CRESSY STREET DENILQUIN AND VIA TEAMS
ON THURSDAY, 16 APRIL 2020 AT 9.00AM**

PRESENT: Cr Norm Brennan (Mayor), Cr Pat Fogarty (Deputy Mayor), Cr Peta Betts, Cr Marg Bull, Cr Ashley Hall, Cr Norm McAllister, Cr Peter McCrabb, Cr Nick Metcalfe, Cr Mac Wallace

IN ATTENDANCE: Oliver McNulty (Director Infrastructure), Suni Campbell (Director Corporate Services), Julie Rogers (Manager Environmental Services), Amanda Barber (Manager Finance), Mark Dalzell (Manager Engineering & Assets), Belinda Perrett (Executive Assistant)

OPENING MEETING

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ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge that we are here today on the land of the Wamba Wamba Perrepa Perrepa people. I would also like to acknowledge and pay my respects to past Aboriginal Elders, the present Aboriginal and Torres Strait Islander people who reside within this area, and their future generations.

STATEMENT OF PURPOSE

I have come here as a Councillor freely and without bias to:

- Represent the views of the community in considering the matters before us today
- To vote in a matter I consider to be in the best interest of the community
- To observe the Code of Conduct and respect the rule of the chair and views of my fellow Councillors.

APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Nil

CONFIRMATION OF MINUTES

RESOLUTION 2020/59

Moved: Cr Mac Wallace
Seconded: Cr Pat Fogarty

That the minutes of the Ordinary Council Meeting held on 19 March 2020 be confirmed.

CARRIED

DISCLOSURES OF INTERESTS

Nil

MAYORAL MINUTE(S)

Nil

REPORTS OF COMMITTEES

Nil

REPORTS TO COUNCIL

MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS

RESOLUTION 2020/60

Moved: Cr Ashley Hall

Seconded: Cr Marg Bull

That Council note the Mayor, Councillor and General Manager meetings for March 2020.

CARRIED

RESOLUTIONS OF COUNCIL

RESOLUTION 2020/61

Moved: Cr Peter McCrabb

Seconded: Cr Peta Betts

That Council note the information in the Resolutions of Council as at 19 March 2020.

CARRIED

INVESTMENT REPORT MARCH 2020

RESOLUTION 2020/2020/62

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council:

1. Note and receive the Report on Investments totalling \$43,343,179 inclusive of cash at bank for day-to-day operations;
2. Note that actual interest received for the month of March 2020 was \$71,870;
3. Note that accrued interest earned to 31 March 2020 but not yet received was \$306,152;
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

CARRIED

DROUGHT COMMUNITIES PROGRAMME - EXTENSION - ROUND TWO

RESOLUTION 2020/63

Moved: Cr Ashley Hall

Seconded: Cr Peter McCrabb

1. That Council approve the application seeking \$1 million in funding from the Drought Communities Programme – Extension to support the implementation of seven identified projects.
2. Note that the Deniliquin Town Hall tenders will be received on 17 April 2020 and submit the application after it is ascertained if there is a funding gap to be closed. And if there is a shortfall in funding it will come back to the Council.
3. If there is a shortfall a decision will be made by Council

CARRIED

EDWARD RIVER OVAL CONCEPT DESIGNS

RESOLUTION 2020/64

Moved: Cr Ashley Hall

Seconded: Cr Marg Bull

Motion:- That Council:

1. Adopt the final concept designs for Edward River Oval as detailed in attachment 4; and
2. Advise the submission authors of Council's decision. Motion not proceeded with.

Moved: Cr Betts, Cr Bull

Motion:- Adopt the concept designs as presented and it be noted there are concerns regarding traffic entry and exit, moorings and pathways require further investigation.

Amendment:- Moved: Cr Fogarty, second Cr Hall

That the concept designs be deferred to consider the issues of access and egress and mooring poles.

The amendment was carried.

CARRIED

Cr Wallace left the meeting at 9.24am and returned at 9.26am

PLANNING PROPOSAL 10

RESOLUTION 2020/65

Moved: Cr Ashley Hall

Seconded: Cr Pat Fogarty

In accordance with the requirements of the Local Government Act, it is necessary for Council to call a division when voting on any resolution that involves making a planning decision.

That Council:

1. Prepare a planning proposal to amend the Deniliquin Local Environmental Plan 2013 in accordance with section 3.33 of the Environmental Planning and Assessment Act 1979 to rezone Lot 2 DP1220715 Harfleur Street, Deniliquin, from SP2 Infrastructure to B2 Local Centre;
2. Forward the planning proposal to the Minister for Planning and Public Spaces in accordance with section 3.34(1) of the Environmental Planning and Assessment Act 1979.
3. Request that the local plan making functions in relation to this planning proposal be delegated to Council.

In Favour: Crs Norm Brennan, Pat Fogarty, Peta Betts, Marg Bull, Ashley Hall, Norm McAllister, Peter McCrabb, Nick Metcalfe and Mac Wallace

Against: Nil

CARRIED 9/0

ENVIRONMENTAL SERVICES REPORT (MARCH 2020)

RESOLUTION 2020/66

Moved: Cr Nick Metcalfe

Seconded: Cr Marg Bull

That Council note the Environmental Services report for March 2020.

ICARRIED

WATER TRANSPORT ASSETS - MIL

RESOLUTION 2020/67

Moved: Cr Norm McAllister

Seconded: Cr Ashley Hall

That Council;

1. Approve the request from Murray Irrigation Limited (MIL) to apply for funding under the Fixing Country Roads Program to complete load and condition assessments of the structures located within the Edward River Council Boundary,
2. Inform MIL that Council will seek advice in relation to updating the existing CAAT agreements about the ownership and management of water transport structures

CARRIED

CROWN LAND PLANS OF MANAGEMENT

RESOLUTION 2020/68

Moved: Cr Norm McAllister

Seconded: Cr Mac Wallace

That Council:

1. Adopt the Plans of Management for the following Crown Land reserves:
 - (a) Deniliquin Cemetery reserve, contained as Attachment 1 to this report;
 - (b) Deniliquin Oval reserve, contained as Attachment 2 to this report;
 - (c) Deniliquin Sports Park reserve, contained as Attachment 3 to this report;
 - (d) Deniliquin Swimming Centre, contained as Attachment 4 to this report;
2. Submit the adopted Plans of Management to Crown Lands for endorsement.

CARRIED

ROAD CLOSURES ALONG CRESSY STREET FOR UPCOMING ROAD WORKS

RESOLUTION 2020/69

Moved: Cr Ashley Hall

Seconded: Cr Marg Bull

That Council extend the approval for the implementation of the traffic control plan for works along Cressy Street to commence on 20 April 2020 subject to the endorsement of the traffic control plan by all members of the Edward River Council Local Area Traffic Committee.

ICARRIED

DENILQUIN HOSPITAL AND POLICE PRECINCT PARKING REVIEW

RESOLUTION 2020/70

Moved: Cr Nick Metcalfe

Seconded: Cr Marg Bull

That Council note this report regarding the Deniliquin Hospital and Police precinct parking review.

ICARRIED

CRESSY STREET REVITALISATION PROJECT - BUSINESS SUPPORT PROGRAM

RESOLUTION 2020/71

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council

1. Approve the Cressy Street Revitalisation Project – Business Support Program as outlined in this report
2. Approve the Program Guidelines as attached
3. Approve a budget of \$60,000 for this program

ICARRIED

MAJOR PROJECTS PROGRAM - APRIL 2020 PROGRESS REPORT

RESOLUTION 2020/72

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council note the Major Projects Program from various funding sources - Progress Report for April 2020.

ICARRIED

REALLOCATION OF CAPITAL WORKS FUNDING

RESOLUTION 2020/73

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council;

1. Approve the reallocation of \$100,000 from the 2019/20 reseal program towards 2019/20 gravel road re-sheeting program to enable Willurah Road be completed,
2. Approve the transfer \$25,000 from the 2019/20 Rice Mill Road Renewal project towards and \$15,000 from Macauley Street Kerb and Gutter Renewal toward a project to provide \$40,000 towards the surveying of the roads proposed for renewal in 2020/21

CARRIED

EDWARD RIVER COUNCIL'S COVID-19 ECONOMIC AND RESILIENCE RESPONSE

Moved by Councillor Brennan and seconded by Councillor Fogarty at 10.15am:-

- that further consideration of the report be undertaken at the workshop so that it may be discussed in conjunction with the Budget presentation and
- that the Council meeting be adjourned to enable consideration of report number 10.15.

The Council meeting resumed at 10.50am

RESOLUTION 2020/74

Moved: Cr Pat Fogarty

Seconded: Cr Peta Betts

That Council

1. Receive and note the ERC's COVID-19 Economic and Resilience Response.
2. Postpone 20/21 Rate 2.6 % increase (Rate freeze, this is a zero increase for the Ordinary Rates) which were due to come into effect 1 July 2020 and apply a 'catch up' rate increase in the 2 years following the year for which the shortfall occurred so as to produce the maximum amount so permissible of the general income plus the whole or any part of the shortfall in accordance with *Section 511(1) of the Local Government Act 1993*.
3. Adopt the interim Debt Collection and Hardship Policy for an initial 3-month period with consideration of extension.
4. Arrange payment plan and an amendment to Council's Debt Collection and Hardship Policy to pause all current debt collection activity until 30/06/2020 in accordance with *Section 712(1) of the Local Government Act 1993 – Special provisions with respect to the recovery of unpaid rates and*

charges.

5. Arrange payment plan and an amendment to Council's Statement of Revenue to freeze the overdue interest rate of 7.5% which costs Council around \$44,000 for an initial 3-month period in accordance with *Section 567(a) and (b) of the Local Government Act 1993*.

6. Consider waiver of interest on a case by case basis (with an initial 3-month period) in accordance with *Section 567(a) and 583(1) of the Local Government Act 1993*.

7. Consider an amendment to Council's Procurement Policy for the following additions:

a. A relaxation of Council's procurement process to allow for all purchases below \$5,000 to be purchased directly from local suppliers if available.

b. A reduction in payment terms from 30 days to 7 days, to ensure swift payment to businesses.

8. That Councillor's Fees be frozen at the current level for the 2020/21 Financial Year.

CARRIED

In Favour: Crs Norm Brennan, Pat Fogarty, Peta Betts, Marg Bull, Peter McCrabb, Nick Metcalfe and Mac Wallace

Against: Crs Ashley Hall and Norm McAllister

CARRIED 7/2

CLOSE OF MEETING

The Meeting closed at 10.55am

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 21 May 2020.

.....
CHAIRPERSON

7 DISCLOSURES OF INTERESTS

8 MAYORAL MINUTE(S)

Nil

9 REPORTS OF COMMITTEES

Nil

10 REPORTS TO COUNCIL**10.1 MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS**

File Number:

Author: Belinda Perrett, Executive Assistant

Authoriser: John Rayner, Interim General Manager

RECOMMENDATION

That Council note the Mayor, Councillor and General Manager meetings for April 2020 undertaken remotely adhering to COVID-19 distancing regulations.

ACKGROUND

The report details meetings undertaken by the Mayor, Councillors and General Manager on behalf of Council during April 2020.

Mayor, Councillor and General Manager meetings February 2020			
Date	Participants	Topic	Council Reps
2 April 2020	South West Music Board	Board Meeting Via phone	Cr Bull
6 April 2020	Murrumbidgee Health Management Team	COVID-19	Mayor, Interim General Manager
8 April 2020	MLHD Chief Executive Jill Ludford	COVID-19 Update	Mayor, Interim General Manager
9 April 2020	Video Production	Message to ERC Residents	Mayor
17 April 2020	RAMJO	General Managers Meeting	Interim General Manager
22 April 2020	LG NSW	Update	Interim General Manager
22 April 2020	ANZAC Day Video	ANZAC Day message	Mayor
23 April 2020	RAMJO	Water Position Paper	Mayor
29 April 2020	RAMJO	Draft Budget	General Manager
30 April 2020	RDA Murray	Murray Regional Leaders Meeting	Mayor
30 April 2020	South West Music Board	Board Meeting Via phone	Cr Bull

ISSUE/DISCUSSION

Nil

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

Nil

FINANCIAL IMPLICATIONS

Nil

LEGISLATIVE IMPLICATIONS

Nil

ATTACHMENTS

Nil

10.2 RESOLUTIONS OF COUNCIL

Author: Belinda Perrett, Executive Assistant

Authoriser: John Rayner, Interim General Manager

RECOMMENDATION

That Council note the information in the Resolutions of Council as at 11 May 2020.

BACKGROUND

The attached report details the status of open Resolutions of Council.

ISSUE/DISCUSSION

Monthly report to update Councillors and community members on the progress of Council Resolutions.

STRATEGIC IMPLICATIONS

As outlined in the status updates.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential. Particularly it supports outcome 5.3, our local government is efficient, innovative and financially sustainable.

FINANCIAL IMPLICATIONS

Not applicable

LEGISLATIVE IMPLICATIONS

Not applicable

ATTACHMENTS

- 1. Council Resolutions to 11 May 2020**

16 April 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/63	Drought Communities Programme – Extension – Round Two 1.That Council approve the application seeking \$1 million in funding from the Drought Communities Programme – Extension to support the implementation of seven identified projects. 2.Note that the Deniliquin Town Hall tenders will be received on 17 April 2020 and submit the application after it is ascertained if there is a funding gap to be closed. And if there is a shortfall in funding it will come back to the Council. 3.If there is a shortfall a decision will be made by Council	Manager Tourism and Economic Development	Waiting on Town Hall Tender decision	29 May 2020
2020/64	Edward River Oval Concept Designs Amendment:- That the concept designs be deferred to consider the issues of access and egress and mooring poles. The amendment was carried.	Manager Environmental Services	To be sent to Transport for NSW	30 June 2020
2020/65	Planning Proposal 10 That Council: 1.Prepare a planning proposal to amend the Deniliquin Local Environmental Plan 2013 in accordance with section 3.33 of the Environmental Planning and Assessment Act 1979 to rezone Lot 2 DP1220715 Harfleur Street, Deniliquin, from SP2 Infrastructure to B2 Local Centre; 2.Forward the planning proposal to the Minister for Planning and Public Spaces in accordance with section 3.34(1) of the Environmental Planning and Assessment Act 1979. 3.Request that the local plan making functions in relation to this planning proposal be delegated to Council.	Manager Environmental Services	Gateway determination requested 20 April 2020	November 2020
2020/67	Water Transport Assets – MIL That Council; 1.Approve the request from Murray Irrigation Limited (MIL) to apply for funding under the Fixing Country Roads Program to complete load and condition assessments of the structures located within the Edward River Council Boundary,	Director Infrastructure	Approval has been given to Murray Irrigation Limited. Advised that Council will seek	Closed

	2. Inform MIL that Council will seek advice in relation to updating the existing CAAT agreements about the ownership and management of water transport structures		advice in relation to the existing CAAT agreements.	
2020/68	<p>Crown Land Plans of Management That Council:</p> <p>1. Adopt the Plans of Management for the following Crown Land reserves:</p> <p>(a) Deniliquin Cemetery reserve, contained as Attachment 1 to this report;</p> <p>(b) Deniliquin Oval reserve, contained as Attachment 2 to this report;</p> <p>(c) Deniliquin Sports Park reserve, contained as Attachment 3 to this report;</p> <p>(d) Deniliquin Swimming Centre, contained as Attachment 4 to this report;</p> <p>2. Submit the adopted Plans of Management to Crown Lands for endorsement.</p>	Manager Engineering Assets	Plans adopted and submitted.	Closed
2020/69	<p>Road Closures Along Cressy Street for Upcoming Road Works That Council extend the approval for the implementation of the traffic control plan for works along Cressy Street to commence on 20 April 2020 subject to the endorsement of the traffic control plan by all members of the Edward River Council Local Area Traffic Committee.</p>	Manager Engineering Assets	Completed	Closed
2020/71	<p>Cressy Street Revitalisation Project – Business Support Program That Council</p> <p>1. Approve the Cressy Street Revitalisation Project – Business Support Program as outlined in this report</p> <p>2. Approve the Program Guidelines as attached</p> <p>3. Approve a budget of \$60,000 for this program</p>	Manager Tourism and Economic Development	In progress	June 2020
2020/73	<p>Reallocation of Capital Works Funding That Council;</p> <p>1. Approve the reallocation of \$100,000 from the 2019/20 reseal program towards 2019/20 gravel road re-sheeting program to enable Willurah Road be completed,</p> <p>2. Approve the transfer \$25,000 from the 2019/20 Rice Mill Road Renewal project towards and \$15,000 from Macauley Street Kerb</p>	Director Infrastructure	In progress	June 2020

	and Gutter Renewal toward a project to provide \$40,000 towards the surveying of the roads proposed for renewal in 2020/21			
2020/74	<p>Edward River Council's COVID-19 Economic and Resilience Response That Council</p> <ol style="list-style-type: none"> 1. Receive and note the ERC's COVID-19 Economic and Resilience Response. 2. Postpone 20/21 Rate 2.6 % increase (Rate freeze, this is a zero increase for the Ordinary Rates) which were due to come into effect 1 July 2020 and apply a 'catch up' rate increase in the 2 years following the year for which the shortfall occurred so as to produce the maximum amount so permissible of the general income plus the whole or any part of the shortfall in accordance with Section 511(1) of the Local Government Act 1993. 3. Adopt the interim Debt Collection and Hardship Policy for an initial 3-month period with consideration of extension. 4. Arrange payment plan and an amendment to Council's Debt Collection and Hardship Policy to pause all current debt collection activity until 30/06/2020 in accordance with Section 712(1) of the Local Government Act 1993 – Special provisions with respect to the recovery of unpaid rates and charges. 5. Arrange payment plan and an amendment to Council's Statement of Revenue to freeze the overdue interest rate of 7.5% which costs Council around \$44,000 for an initial 3-month period in accordance with Section 567(a) and (b) of the Local Government Act 1993. 6. Consider waiver of interest on a case by case basis (with an initial 3-month period) in accordance with Section 567(a) and 583(1) of the Local Government Act 1993. 7. Consider an amendment to Council's Procurement Policy for the following additions: <ol style="list-style-type: none"> a. A relaxation of Council's procurement process to allow for all purchases below \$5,000 to be purchased directly from local suppliers if available. b. A reduction in payment terms from 30 days to 7 days, to ensure swift payment to businesses. 	Manager Finance	In progress	July 2020

19 March 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/37	<p>8. That Councillor's Fees be frozen at the current level for the 2020/21 Financial Year.</p> <p>Modification of 16/15/DA That Council:</p> <p>1. APPROVE the modification of development application 16/15/DA A for an intensive livestock facility/feedlot, on Lot 5 DP720227, Lots 8,22,30,31,33 ,34,35 ,36,61,72 DP756268 "Peppinella", Conargo Road and Lots 23 and 84 DP756247 "Boonoke" Conargo Road dated 13 July 2018 as detailed in the documentation listed in attachment 17 of this report, in accordance with section 4.55(2) of the <i>Environmental Planning and Assessment Act 1979</i> and subject to the following reasons:</p> <p>(a) <i>The modification complies with the relevant environmental planning instruments;</i></p> <p>(b) <i>The modification demonstrates capacity on site for the proposed variations in livestock numbers; and</i></p> <p>(c) <i>The modification identifies a suitable location for the proposed composting pad.</i></p> <p>And modify the development consent as detailed in attachment 19 of this report.</p>	Manager Environmental Services	Completed	Closed
2020/39	<p>Request for Water Transfers That Council</p> <p>1) Approve providing a water transfer to the Racecourse Reserve of 15 megalitres.</p> <p>2) Provide the water to the Racecourse free of charge and only pass on administrative charges as incurred in establishing the water transfer</p> <p>3) Note that this approval is a once off approval and that Council</p>	General Manager	Commenced Transferral Process Transferred. Administrative Fee passed on.	16 April 2020 Closed

	may not be able to provide this support in future years if increased water restrictions are applied.			
2020/40	<p>Mayoral Minute – General Manager Recruitment</p> <p>1. That the proposal received from Stephen Blackadder & Associates to manage the recruitment of a General Manager be approved.</p> <p>2. That a selection panel of three Councillors and one member of the Audit Risk and Improvement Committee (if available) be formed to work with Stephen Blackadder & Associates and provide recommendations back to Council on the preferred candidate/s for the role of General Manager.</p> <p>(a) That the selection panel include the Mayor, Deputy Mayor, Cr Ashley Hall plus one member of the Audit Risk and Improvement Committee if available.</p> <p>3. That the Mayor source an interim external General Manager for a period of up to six (6) months while the recruitment for an ongoing General Manager be finalised</p>	Mayor	Interim external General Manager has been appointed	October 2020
2020/43	<p>That Council:</p> <p>1) Place the draft Privacy Management Plan, Attachment 1, on public exhibition for a period of 28 days; and</p> <p>2) Adopt the Privacy Management Plan subject should no public submissions being received.</p>	Corporate Services	Draft Policy on exhibition Adopted and on website.	29 April 2020 Closed
2020/46	<p>Draft Asset Capitalisation Policy</p> <p>That Council:</p> <p>1. Place the draft Asset Capitalisation Policy, contained in Attachment 1, on public display for a period not less than 28 days;</p> <p>2. Subject to receiving no submissions during the public exhibition period, adopt the draft Asset Capitalisation Policy contained in Attachment 1.</p>	Manager Engineering Assets	Draft Policy on public exhibition Public exhibition period for policy has finished. No comments received.	29 April 2020 Closed
2020/48	<p>Road Closures along Cressy Street for Upcoming Roadworks</p> <p>That Council approve the implementation of the traffic control plan for work along Cressy Street starting in May 2020, subject to the endorsement of the traffic control plan by all members of the Edward River Council Local Area Traffic Committee.</p>	Manager Engineering Assets	Waiting on traffic committee Endorsement received. Works commenced.	24 April 2020 Closed.

2020/52	Cemetery Operations That Council note the (a) Place the draft Cemetery Policy on public display for a period of 28 days (b) Subject to receiving no submissions during the public exhibition period, adopt the draft Cemetery Policy (c) Adopt the Terms of Reference for the Cemetery Advisory Committee (d) Note the draft cemetery operations plan	Director Infrastructure	Draft Policy on Public Display	29 April 2020
2020/54	Contract C2020/19 Supply, Installation and Maintenance of Solar Panel Systems That Council 1. Accepts the tender submitted by The Green Guys Group Pty Ltd and award The Green Guys Group Pty Ltd Contract C2020/19 Supply, Installation and Maintenance of Solar Power Systems for the lump sum tendered price of \$474,311.82 + GST; 2. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for C2020/19 Supply, Installation and Maintenance of Solar Power Systems; 3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site.	Manager Engineering Assets	Contracts being drawn up.	May 2020
2020/55	Sale of 143-147 Hardinge Street, Deniliquin That Council 1. Rescind its decision to sell 143-147 Hardinge Street Deniliquin to Jason O'Connor Fabrications 2. Undertake a further expression of interest process to find a suitable buyer	Manager Economic Development	EOI being updated EOI close 15 May 2020.	May 2020
2020/56	Contract C2020/20 – Peppin Heritage Centre & Crossing Café Refurbishments That Council 1. Approve the reallocation of funding from the following projects	Director Infrastructure	Work has commenced	May 2020

	<p>to Contract C2020/20 – Peppin Heritage Centre and Crossing Café refurbishments</p> <p>(a) \$110,000 from the library refurbishment project carried forward from 2018/19</p> <p>(b) \$13,000 from the Council Depot allocation of the Renewal Energy project</p> <p>2. Note that the works proposed at the library and the Depot will be reconsidered through future budget process,</p> <p>3. Exclude the front decking are from George Street and the new double new entrance from the contract at an estimated value of \$16,000</p> <p>4. Accepts the tender from Denbrok Constructions PTY LTD for Contract C2020-20 - PEPPIN HERITAGE CENTRE & CROSSING CAFÉ REFURBISHMENTS for the total lump sum of \$525,172.73 excluding GST;</p> <p>5. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2020-20 - PEPPIN HERITAGE CENTRE & CROSSING CAFÉ REFURBISHMENTS; and</p> <p>6. Authorise the General Manager to approve variations to the contract to cover contingencies of up to 20% of the contract amount,</p> <p>7. Note that works to construct the new cool room and works to upgrade the power supply to the building will be completed by alternate contractors outside this contract,</p> <p>8. Approve the suspension of the monthly lease amount for a period of six months as from 31 October 2019, being Council’s consideration. No further consideration will be given.</p>			
<p>2020/57</p>	<p>Contract C2020/17 – Cressy Street Revitalisation and Contract C2020/18-Waring Garden Upgrade That Council</p>	<p>Director Infrastructure</p>	<p>Contract signed</p>	<p>Closed</p>

	<ol style="list-style-type: none"> 1. Accept the Tender from Quarrell Constructions for Contract C2020/17 – Cressy Street Revitalisation for a total lump sum of \$1,301,220 Ex.GST). 2. Accept the tender from Quarrell Construction for Contract C2020/18 – Waring Gardens Upgrade for a total lump sum of \$1214567 (Ex.GST). 3. Approve \$400,000 to be funded from Councils General Reserve for the installation of underground power on Cressy Street between Napier and Edwardes Street, with any balance to be returned to Councils General Reserve. 4. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2020/17 – Cressy Street Revitalisation and C2020/18 – Waring Gardens Upgrade 5. Authorise the General Manager to approve variations to the contract to cover contingencies of up to 20% of the contract amount 			
20 February 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/18	<p>Draft Edward River Council Tourism Development Plan 2020-2022 That Council</p> <ol style="list-style-type: none"> 1. Adopt the draft Edward River Council Tourism Development Plan 2020-2022, Attachment 1 2. Discontinue and cease the operation of the Section 355 Deniliquin Promotions Advisory Committee 3. Note that consultation with the tourism industry will now take place through an informal Edward River Tourism Industry Network as per the Tourism Development Plan 2020-2022 recommendation 4. Note that the implementation of the Plan will be reliant on Council receiving external grant funding and that projects over and above those achievable through existing recurrent budget funding have not been factored into Council's Long- 	Manager Tourism and Economic Development	<p>Uploaded to Website. Letters sent to Committee Members No submissions received.</p>	<p>April 2020 29 May 2020</p>

	Term Financial Plan 5. Council to review in twelve months-time.			
2020/25	Estates Building Revitalisation and Civic Precinct Accommodation Project – Contract, Timeframe and Governance. That Council: 1. Endorse the process outlined in this report for the Tender and delivery of the Estates Building, Town Hall and Civic Precinct Development. 2. Endorse the project governance structure, Attachment 2 3. Note that the project scope and project timeframes will be impacted by the outcome of the NSW Government Stronger Country Communities Fund assessment process. Approximately \$1 million in funding for the Town Hall element of this project is reliant on a successful funding application through this grant program. If this funding application isn't successful, then a further report with a modified project scope will be brought to Council for consideration	Project Manager	Awaiting on Funding Announcement Tenders extended to 17 April 2020 at 2pm Completed	May 2020
2020/26	Sewer Construction – Harfleur Street That Council; 1. Note that emergency works were carried out to repair the sewer on Harfleur Street between Hardinge Street and Macauley Street 2. Note that the cost of the works to construct a new sewer line was \$112,000 3. Ratify the reallocation of \$112,000 from the sewer telemetry project 2019/20 to offset the costs to construct this sewer.	Manager Finance	Noted on the QBR and will then be processed. Noted	30 May 2020 Closed
2020/27	Draft Private Works Policy That Council: 1. Place the draft Private Works Policy on Public Display for a period of 28 days 2. Subject to receiving no submissions during the public exhibition period, adopt the Draft Works Policy	Director Infrastructure	Policy on Display. No submissions received.	Closed
2020/29	Rates Harmonisation That 1. The resolution 2019/08/179 titled Rates and Revenue Harmonisation Project that was passed on 15 August 2019 be	General Manager	Currently progressing.	July 2021

	<p>rescinded.</p> <p>2. The resolution 2019/12/305 titled Rates Harmonisation Project – Preferred Rate Structure that was passed on 19 December 2019 be rescinded.</p> <p>3. That Council</p> <p>(a) Make an application to the Minister to vary its Rates Path Harmonisation to 1 July 2021; and</p> <p>(b) Receive an updated Community Engagement Plan at the March 2020 Ordinary Council Meeting</p>			
6 February 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/2	<p>Contract C2020/14 – Construction of two new sheds, services, sewer line and removal of toilet back – Edward River Council North Depot.</p> <p>That Council</p> <p>1. Accepts the tender submitted by Tony Campbell Fabrications Ltd for Contract C2020/14 for the construction of two new sheds, services, sewer line and removal of old toilet block for the lump sum tender price of \$331,905.00 + GST;</p> <p>2. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for C2020/14 – construction of two new sheds, services, sewer line and removal of old toilet block.</p> <p>3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site.</p>	Director Infrastructure	<p>Contracts being compiled.</p> <p>Completed</p>	<p>March 2020</p> <p>Closed</p>
2020/3	<p>Contract C2020/13 – Deniliquin Rams Clubrooms and Kitchen Refurbishment.</p> <p>That Council</p> <p>1. Authorise the transfer of \$130,000 from the Stronger Communities Program Round 1 Road Infrastructure project to increase the project total budget amount to \$688,490 subject to approval from the Office of Local Government</p> <p>2. Accepts the tender from Denbrosk Construction Pty Ltd for</p>	Director Infrastructure	<p>OLG approval being sought.</p> <p>Contracts being compiled.</p> <p>Contract signed.</p>	<p>March 2020</p> <p>March 2020</p> <p>Closed</p>

	<p>Contract C202013 – DENILIQUN RAMS CLUBROOMS AND KITCHEN REFURBISHMENT for the total lump sum price of \$519,341.84 excluding GST;</p> <ol style="list-style-type: none"> 3. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C202013 – DENILIQUN RAMS CLUBROOMS AND KITCHEN REFURBISHMENT; and 4. Authorise the General Manager to approve variations to the contract to cover contingencies of up to 10% of the contract amount. 5. Note that any cost over runs, over and above the project budget of \$688,490 will be at the expense of the Deniliquin Rams Club. 			
19 December 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/12/306	<p>Strategic Review of Committee Framework and Community Facility Management Model Report. That Council</p> <ol style="list-style-type: none"> 1. Adopt the Strategic Review of Committee Framework and Community Facility Management Model Report contained at Attachment 1. 2. Request Officers commence implementation via the following priority actions: <ol style="list-style-type: none"> a. Meet with each committee and advise them of the review outcomes and the next steps to implement the recommendations, including the winding-up of Committees as outlined in the report b. Develop and implement terms of reference, delegations, and trust documentation to implement the Conargo Hall Committee arrangements, including those relating to the bequest from Mr Bob White c. Develop a detailed action plan, with resources and costings, required to achieve the remainder of the implementation plan contained in the report. 	General Manager	Underway	May 2020

2019/12/315	Edward River Council Agribusiness Masterplan That Council 1. Adopt the Agribusiness Masterplan 2019-2024, attachment 1 2. Resource the agribusiness development capability within Council by applying for funding to appoint an Agribusiness Development Officer for a 12-month period through the second round of the Drought Communities Programme 3. Continue to work with neighbouring Councils of Murrumbidgee, Murray River and Berrigan to implement a governance model such as a board or committee to oversee the implementation of the Agribusiness Masterplan.	Manager Community & Economic Development	Underway. Currently holding.	April 2020 July 2020
2019/12/318	Riverview Water Supply System That Council: 1. Provide an offer of support to the Riverview Estate Association for the supply and installation of water meters in the River Estate Water Supply system as part of the Riverview Estate Water Meter Project; 2. Approve financial support to an amount of 50% of the project costs up to a maximum value of \$50,000; 3. Reallocate \$50,000 from the Watermain Rehabilitation program to the Riverview Estate Water Meter Project; 4. Authorise the General Manager to enter into an agreement with the Riverview Estate Association for the Riverview Estate Water Meter Project.	Manager Engineering & Assets	Association has been informed and water meters are currently being installed. Waiting on final invoice.	January 2020 March 2020 April 2020 May 2020
2019/12/321	North Deniliquin Levee Upgrade That Council: 1. Adopt the draft North Deniliquin Levee Upgrade Feasibility Report for the purposes of public exhibition and community consultation, attachment 1; 2. Place the draft North Deniliquin Levee Upgrade Feasibility Report on public exhibition for a five week period from 13 January 2020 to 14 February 2020; and 3. Receive a further report following the completion of the public exhibition period.	Manager Engineering and Assets	Draft Feasibility Report is on public exhibition. A report will be tabled at the March April Council meeting. Further report and information will be	March 2020 April 2020 May 2020 June 2020

			presented at the May workshop. June workshop	
2019/12/330	Contract C2020/11 – Reconstruction of Deniliquin Car Parks That Council 1. Accept the tender submitted by Excell Gray Bruni for Contract C2020/11 – Reconstruction of Deniliquin Car Parks for the lump sum tender price of \$692,809.09 + GST; 2. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2020/11 – Reconstruction of Deniliquin Car Parks; 3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site.	Manager Engineering & Assets	Waiting on Contracts Contracts Signed. Work to commence on site 20 April 2020. Work has commenced on site.	February 2020 20 April 2020 June 2020
5 December 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/12/297	Pedestrian Bridge Island Sanctuary That Council; 1. Approve the removal of the existing pedestrian footbridge to the Island Sanctuary accessed from Cressy Street, 2. Approve the change of scope in this project to provide a new footpath link along Memorial Drive and a new feature entrance to the Island Sanctuary from Memorial Park 3. Note that sign-off from the Office of Local Government will be required to finalise approval for this modified scope of works 4. Note that if Council's current application for funding through the NSW Regional Growth Environment and Tourism Fund is successful the bridge will be replaced	Manager Engineering & Assets	Underway Contractor engaged. Works to be completed in June 2020.	30 April 2020 June 2020
21 November 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/11/276	Draft Recreation Strategy That the report be deferred until Councillors receive a briefing on the	Manager Environmental	Meetings underway	February 2020

	Conargo Camp Draft Proposal.	Services	Report will be presented to June workshop.	June 2020
2019/11/284	Edward River Council Library Strategy That Council 1. Adopt the draft Edward River Council Library Strategy (Attachment 1); and 2. Notify the submission authors of Council's decision. 3. Commence the process to establish Edward River Council Library.	Manager Community & Economic Development	Underway	September 2020
19 September 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/09/222	Edward River Council – Draft Waste Strategy That Council 1. Adopt the Edward River Council Waste Strategy 2019-2049, Attachment 2 2. Note that recommendation 1.1, 'Expansion of Kerbside Services' (contained in Appendix A), will require the development of a business case prior to implementation.	Director Infrastructure	Business Case Draft commenced. Will be presented to Council February 2020 March 2020 Project Team to be developed and further information to be presented at a workshop. Completed	February 2020 March 2020 30 June 2020 Closed
27 June 2019	Resolution	Responsibility	Status	Expected Date of Completion
2019/06/148	Transfer or sale of land for unpaid rates That Council: 30. In accordance with section 570 of the Local Government Act, accept the transfer of the following land for unpaid rates:	Director Corporate Services	Notification has been sent. Still progressing. Received.	18 July 2019 30

	<p>Lot 29 and 30 DP 815329, Ballantyne Crescent, Deniliquin Lot 19 DP 815329, Burton Street, Deniliquin Lot 12 DP 815329, Harfleur Street, Deniliquin LOT 13 DP 815329, Harfleur Street, Deniliquin LOT 37 DP 749636, Henry Street, Deniliquin</p> <p>2. In accordance with section 31(2) of the Local Government Act, classify the following land as Operational Land, upon acquisition: Lot 29 and 30 DP 815329, Ballantyne Crescent, Deniliquin Lot 19 DP 815329, Burton Street, Deniliquin Lot 12 DP 815329, Harfleur Street, Deniliquin LOT 13 DP 815329, Harfleur Street, Deniliquin LOT 37 DP 749636, Henry Street, Deniliquin</p> <p>3. Authorise the General Manager, via MCW Lawyers Pty Ltd, to provide written advice to the Trustee that Council will formally approve the agreement with the Trustee to accept transfer of the properties.</p> <p>4. Authorises the General Manager to take all necessary steps and execute all necessary documentation to implement part 1 of this resolution of Council.</p> <p>5. Affix the Council seal in accordance with Clause 400 of the Local Government (General) Regulations 2005 as required to implement part 1 of this resolution of Council.</p> <p>6. Authorise the write-off of the bad debt, being the net of monies owing in unpaid rates and sundry debtors and the 'fair asset value' of the land transferred.</p>		<p>Adjusting bad debts and asset registers. Underway with Operational Land Values Rates outstanding calculated; Land valuation arranged and completed; report due 10 February 2020; Debt will be written off based on the net monies owed in unpaid rates and sundry debtors; fair asset value of the land will then be transferred.</p>	<p>September 2019 30 October 2019 November 2019 January 2020 February 2020 May 2020</p>
<p>21 March 2019</p>	<p>Resolution</p>	<p>Responsibility</p>	<p>Status</p>	<p>Expected Date of Completion</p>
<p>2019/03/45</p>	<p>Town Planning Policy 5.10 Bonds and Developer Contributions The motion was deferred, and the matter will be taken to the June workshop for further discussion.</p>	<p>Manager Environmental Services</p>	<p>Will be taken to November 2019 Workshop Will be taken to a further workshop.</p>	<p>June 27 2019 July 18 2019 31 October 2019 December 2019</p>

				March 2020 June 2020
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10.3 INVESTMENT REPORT APRIL 2020**Author: Bruce Maunganidze, Financial Accountant****Authoriser: Suni Campbell, Director Corporate Services****RECOMMENDATION****RECOMMENDATION**

That Council:

1. Note and receive the Report on Investments totalling \$40,477,519 inclusive of cash at bank for day-to-day operations;
2. Note that actual interest received for the month of April 2020 was \$38,214;
3. Note that accrued interest earned to 30 April 2020 but not yet received was \$323,419;
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report

BACKGROUND

The purpose of this report is to update Council on the investment of surplus funds and performance of Council's investment portfolio for the month to 30 April 2020 as required by Regulation No 264 (Part 19) of the Local Government Act 1993.

As at 30 April 2020, Council had a total of \$40,477,519 in invested funds. Interest received from investments during the month of April 2020 was \$38,214 bringing the total received year to date to \$804,959.

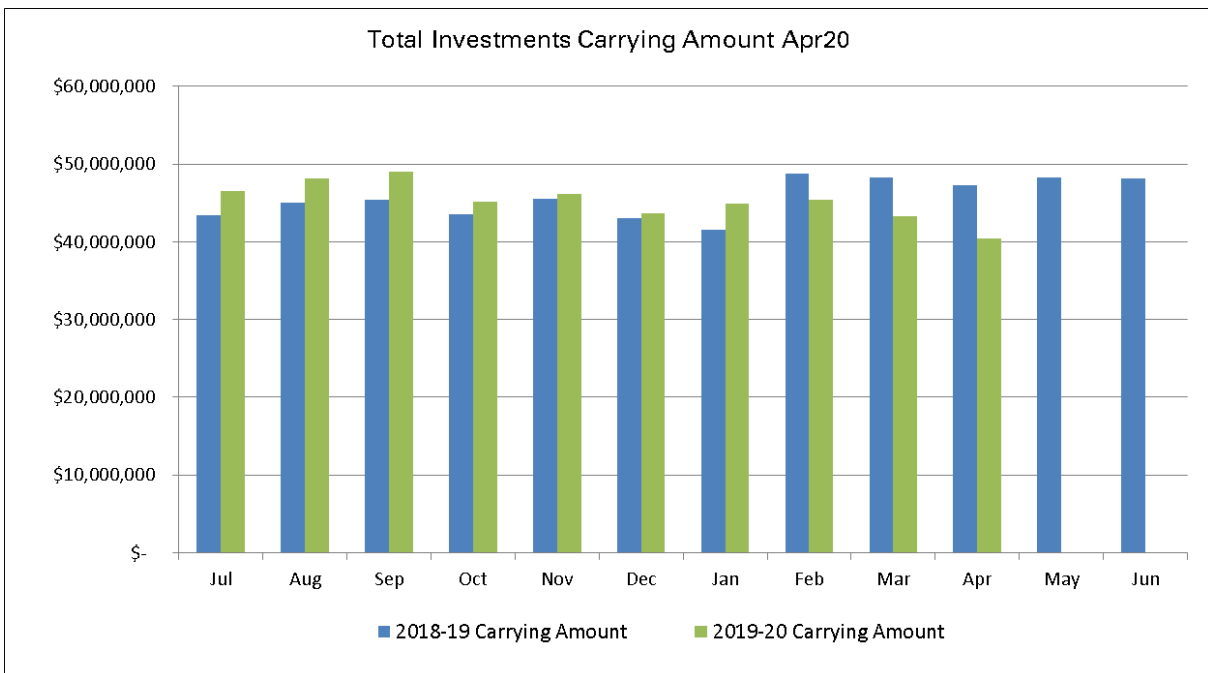
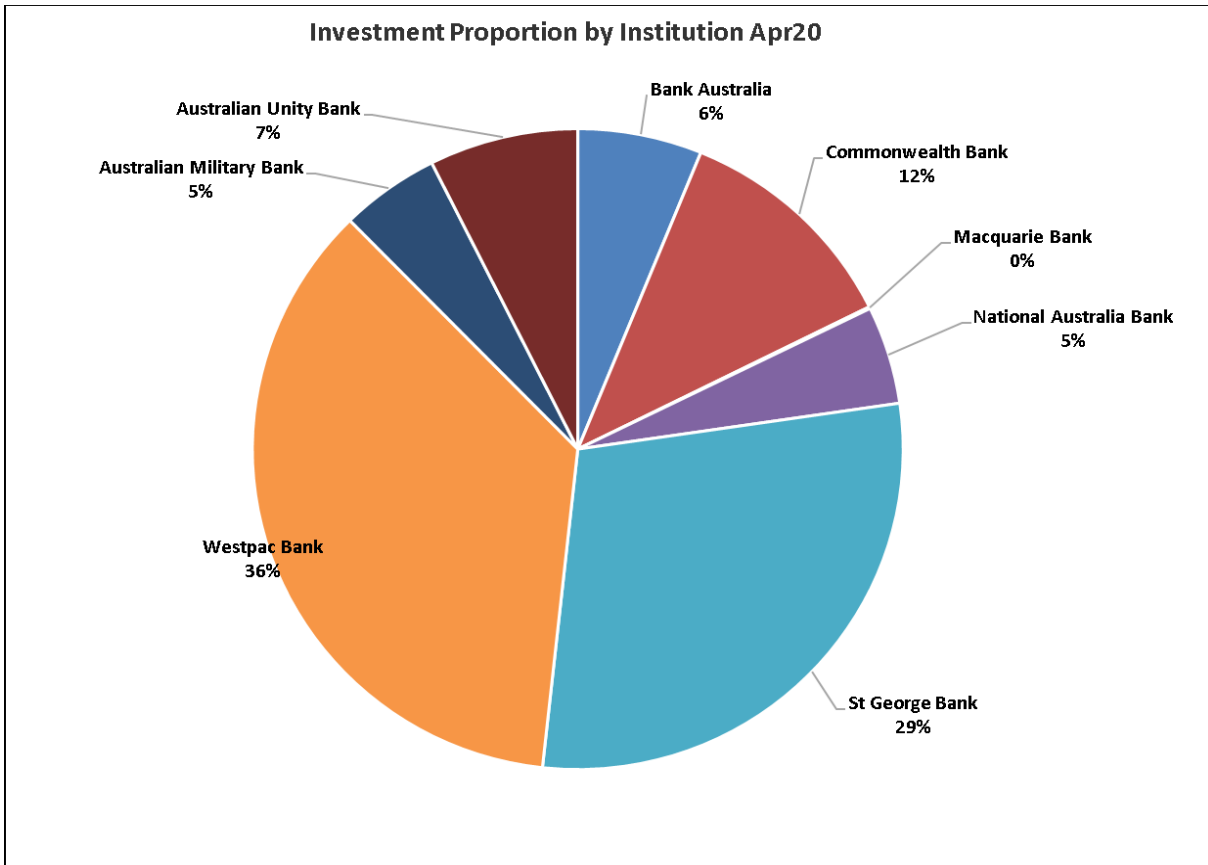
Included in this report are the following items:

- Council's Investments as at 30 April 2020
- Restrictions Applying to Investment Funds
- Investment Portfolio Performance
- Investment Commentary
- Certification by the Responsible Accounting Officer

ISSUE/DISCUSSION**Council's Investments as at 30 April 2020**

As at 30 April 2020, Council had a total of \$40,477,519 in term deposits and cash at bank exclusive of unrepresented receipts or cheques. The details of the investments are included in **Attachment 1**.

Council's funds were invested with A1+, A1 and A2 rated Authorised Deposit Institutions (ADI's) as follows:



The total investments shows a gradual decline from a peak of around \$49M in September 2019 to \$40M in April 2020. This is mainly due to capital expenditure on Merger projects as well as normal Council infrastructure projects.

The following term deposits matured during the month:

Financial Institution	Date Invested	Maturity Date	Interest Rate	Amount	Interest Received	Comments
NAB	28/06/2019	28/04/2020	1.90%	1,000,000	15,877	Redeemed and held for Cash Flow
NAB	24/04/2019	29/04/2020	1.85%	1,000,000	14,192	Redeemed and held for Cash Flow
NAB	7/01/2020	29/04/2020	1.55%	1,000,000	4,799	Redeemed and held for Cash Flow
Total				3,000,000	34,867	

Total funds decreased by \$2,865,660 during the month mainly due to capital projects (\$1.9M) and operational expenditure.

Summary of **cash at bank** for day to day operations:

Cash Summary		Comment
Opening cash book balance	\$ 1,843,407	
Plus receipts	\$ 9,786,886	Term deposit movements, Grants and Rates debtors receipts
Less payments	\$ 7,412,936	Term Deposit movements, Capex and Opex payments
Cash book balance as at 30 April 2020	\$ 4,217,357	
Statement Summary		
Opening statement balance	\$ 2,649,167	
Plus receipts	\$ 9,728,572	Term deposit movements, Grants and Rates debtors receipts
Less payments	\$ 8,097,481	Cash book payments plus previous month unrepresented payments less unrepresented payments below
Bank statement balance as at 30 April 2020	\$ 4,280,258	
plus Unrepresented receipts	\$ 29,769	30 April receipts not yet presented at bank
less Unrepresented payments	\$ 92,670	Cheques not yet presented at bank
Reconciliation balance as at 30 April 2020	\$ 4,217,357	

Restrictions Applying to Investment Funds

Total Funds were held between General, Water and Sewer as follows:

Fund Name	Bank and Investments Percentage	
General	\$ 26,150,284	64.60%
Water	\$ 8,345,978	20.62%
Sewer	\$ 5,981,257	14.78%
Total Funds	\$ 40,477,519	100.00%

The following restrictions applied to the cash and investments balance:

Internal Restrictions

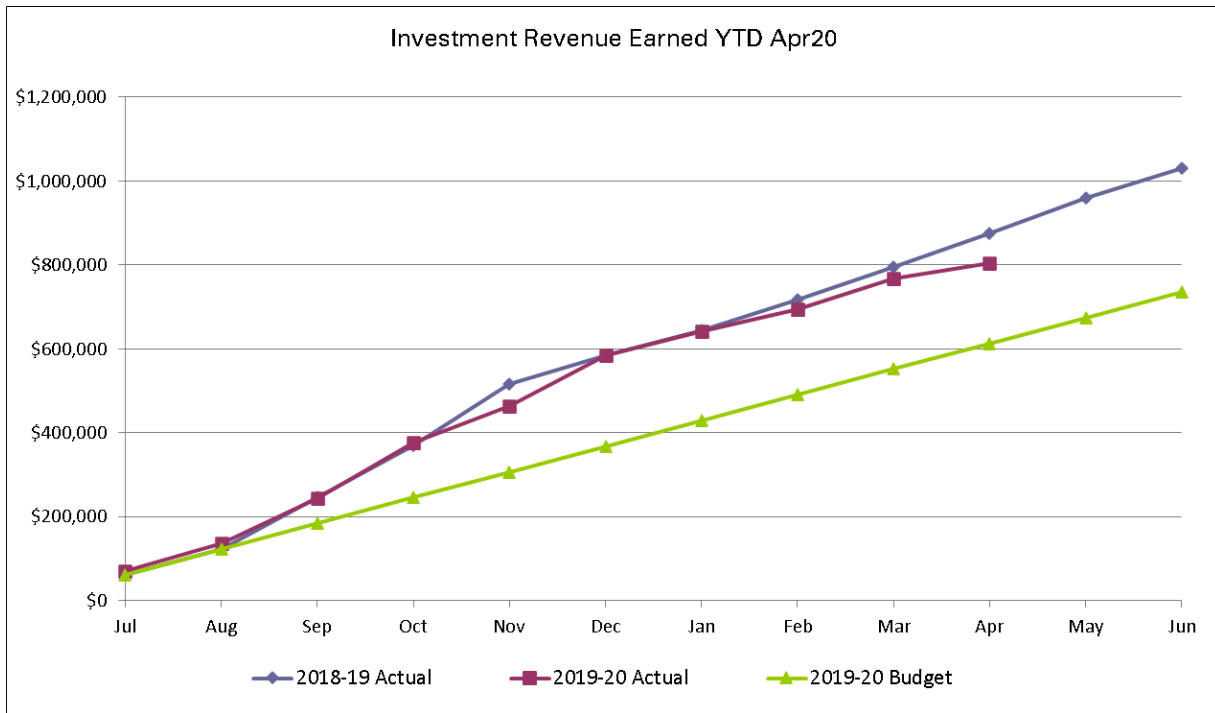
Infrastructure replacement	\$	3,012,631
Plant replacement reserve	\$	1,798,670
Recreation reserves/villages	\$	1,113,000
Other internal reserves	\$	858,398
Employee entitlements	\$	692,727
Land Development Fund	\$	385,000
Airport Development	\$	187,447
Deposits, retentions and bonds	\$	197,822
Retirement Living Project	\$	325,000
Cressy Street Revitalisation	\$	400,000
Total Internal Restrictions	\$	8,970,695

External Restrictions

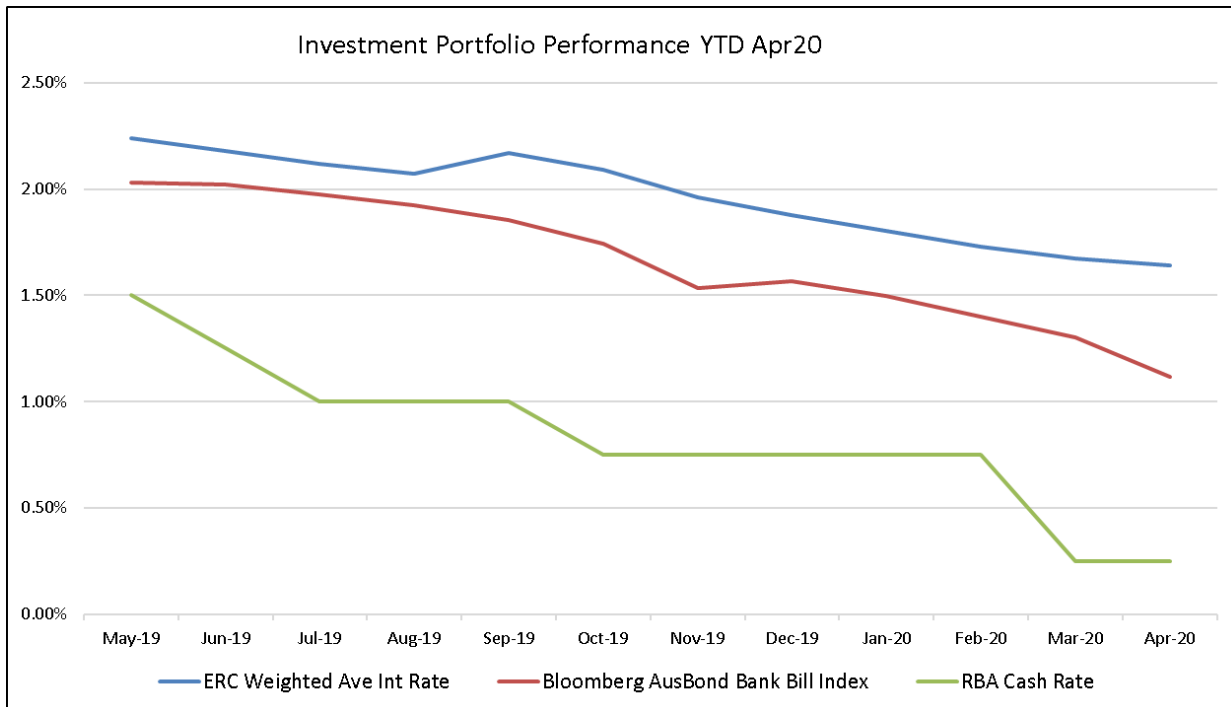
Water supplies fund	\$	8,345,978
Sewerage services fund	\$	5,981,257
Tip remediation	\$	1,300,000
Unexpended Merger funds	\$	6,571,109
Other unexpended grant funds	\$	1,056,084
Library fund	\$	362,682
Other external reserves	\$	159,186
Total External Restrictions	\$	23,776,296
Unrestricted Funds	\$	7,730,528
Total Funds	\$	40,477,519

A detailed breakdown of the restrictions is provided in **Attachment 2**.

Investment Portfolio Performance



Interest received from investments during the month of April 2020 was \$38,214 consisting of \$3,347 from on-call/bank accounts and \$34,867 from term deposits. Year to date interest received to 30 April 2020 was \$804,959 which is 31% above the budget and 8% lower than the previous year.



Council's weighted average interest rate was 1.64%, which was 0.52% above the Bloomberg AusBond Bank Bill Index implied one-year return of 1.12%. Accrued interest of \$323,419 had been earned to 30 April 2020 but was yet to be received as these investments mature in later months.

Investment Commentary

As at 30 April 2020, all investments were within the defined Investment Policy limits. Council's investment portfolio consisted of term deposits (81%) and cash at bank/ on call (19%), all with less than one year to maturity.

The term deposit market continues to see worsening returns, with the Reserve Bank of Australia (RBA) electing to leave the official cash rate in April at a record low of 0.25%. The RBA Governor mentioned that the RBA will maintain efforts to keep funding cost low in order to support the economy during the current Coronavirus pandemic as well as into the expected period of recovery thereafter. The low interest climate is therefore set to continue in the medium to long term, which means that as Council's current investments mature, the interest rate obtainable in the market will be progressively lower. This will have the effect of reducing Council's weighted average interest rate on investments which means less income from investments.

To optimise returns and to reduce exposure to risk, Council is investing surplus funds prudently in authorised financial institutions under current legislation in accordance with the Council's Investment Policy.

STRATEGIC IMPLICATIONS

Investments have been made in accordance with Council's investment policy which was adopted on 20 December 2018.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential and will assist to achieve the objective 'Our local government is efficient, innovative and financially sustainable'.

FINANCIAL IMPLICATIONS

Under Council's Investment policy, investments are made with a range of ADI's, with Council funds invested with a single institution not going above a percentage of the total portfolio as follows:

40%	A1+ rated institutions
20%	A1 rated institutions
10%	A2 rated institutions
\$250,000	Unrated authorized deposit taking institutions

The overall portfolio credit framework limits applicable to any credit rating category are as follows:

100%	TCorp/M Funds
100%	A1+ rated institutions
40%	A1 rated institutions
30%	A2 rated institutions
5%	A3 Unrated authorized deposit taking institutions

LEGISLATIVE IMPLICATIONS

Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the Investment Report Attachment have been made in accordance with Section 625 of the *Local Government Act 1993*, clause 212 of the *Local Government (General) Regulation 2005* and Council's Investments Policy.

Amanda Barber
Responsible Accounting Officer

ATTACHMENTS

1. Investment Report April 2020 Attachment 1
2. Detailed Reserve Balances as at 30 April 2020

Schedule of Investments												
This Report is at date 30-April-2020												
Description	Financial Institution	Council	Type	Account No.	Rating at EOM (S&P)	Date Invested	Maturity Date	Days	Rate	Face Value Amount	% of Portfolio	Estimated Interest
Westpac Business Cheque Plus Account	Westpac Bank	Deniliquin	Oncal/ CMT	032-870 16-6545	A1+	N/a	N/a	365	0.01%	145,624	0.36%	Monthly
Westpac 31 Day Notice Account	Westpac Bank	Deniliquin	Oncal/ CMT	032-870 23-2696	A1+	N/a	N/a	365	1.75%	2,890,335	7.14%	Monthly
Commonwealth Bank General Fund	Commonwealth Bank	Conargo	Oncal/ CMT	062-533 000 000 10	A1+	N/a	N/a	365	0.55%	4,134,634	10.21%	Monthly
Commonwealth Bank Business On Line Save	Commonwealth Bank	Conargo	Oncal/ CMT	062-533 101 511 17	A1+	N/a	N/a	365	1.20%	520,148	1.29%	Monthly
Macquarie Bank - Rates	Macquarie Bank	Deniliquin	Oncal/ CMT	3005-79778	A1	N/a	N/a	365	0.00%	33,357	0.08%	Monthly
Macquarie Bank - Water	Macquarie Bank	Deniliquin	Oncal/ CMT	2643-18940	A1	N/a	N/a	365	0.00%	3,422	0.01%	Monthly
Total Oncal/ CMT Accounts										7,727,519	19.09%	
Term Deposits												
St George	St George Bank	Deniliquin	TD	354775348	A1+	03-Sep-19	02-Sep-20	365	1.73%	1,500,000	3.71%	25,950.00
St George	St George Bank	Edward River	TD	357022641	A1+	29-Oct-19	01-May-20	185	1.70%	1,000,000	2.47%	8,616.44
St George	St George Bank	Edward River	TD	357022624	A1+	29-Oct-19	01-May-20	185	1.70%	1,000,000	2.47%	8,616.44
St George	St George Bank	Edward River	TD	357136904	A1+	29-May-19	28-May-20	365	2.42%	1,000,000	2.47%	24,200.00
St George	St George Bank	Edward River	TD	357257896	A1+	20-Aug-19	26-May-20	280	1.85%	500,000	1.24%	7,095.89
St George	St George Bank	Edward River	TD	357257917	A1+	20-Aug-19	18-Aug-20	364	1.85%	1,500,000	3.71%	27,673.97
St George	St George Bank	Edward River	TD	357261297	A1+	22-Aug-19	22-Aug-20	366	1.85%	1,000,000	2.47%	18,550.68
St George	St George Bank	Edward River	TD	354032747	A1+	04-Nov-19	03-Nov-20	365	1.57%	1,250,000	3.09%	19,625.00
St George	St George Bank	Edward River	0	357097115	A1+	09-Jan-20	01-May-20	113	1.70%	1,000,000	2.47%	5,263.01
St George	St George Bank	Edward River	0	357097124	A1+	12-Feb-20	22-Aug-20	192	1.58%	1,000,000	2.47%	8,311.23
St George	St George Bank	Edward River	0	357226820	A1+	25-Feb-20	03-Nov-20	252	1.50%	1,000,000	2.47%	10,356.16
Westpac	Westpac Bank	Deniliquin	TD	033-621 357900	A1+	27-Aug-19	26-May-20	273	1.82%	1,000,000	2.47%	13,612.60
Westpac	Westpac Bank	Deniliquin	TD	032-870 243053	A1+	24-Sep-19	23-Sep-20	365	1.86%	1,000,000	2.47%	18,600.00
Westpac	Westpac Bank	Deniliquin	TD	032-870 24-3061	A1+	31-Oct-19	31-Jul-20	274	1.80%	1,500,000	3.71%	20,268.49
Westpac	Westpac Bank	Conargo	TD	032-870 22-8830	A1+	18-Jun-19	17-Jun-20	365	1.95%	1,000,000	2.47%	19,500.00
Westpac	Westpac Bank	Edward River	TD	032-870 23-4616	A1+	30-Jul-19	29-Jul-20	365	1.75%	1,000,000	2.47%	17,500.00
Westpac	Westpac Bank	Edward River	TD	032-870-24-5462	A1+	26-Sep-19	25-Sep-20	365	1.87%	2,000,000	4.94%	37,400.00
Westpac	Westpac Bank	Edward River	TD	032-870-24-5489	A1+	01-Oct-19	26-May-20	238	1.91%	1,000,000	2.47%	12,454.25
Westpac	Westpac Bank	Edward River	TD	032-870-24-5534	A1+	10-Oct-19	10-Sep-20	336	1.53%	1,000,000	2.47%	14,084.38
Westpac	Westpac Bank	Edward River	TD	032-870 234616	A1+	08-Nov-19	30-Jul-20	265	1.80%	1,000,000	2.47%	13,068.49
Westpac	Westpac Bank	Edward River	TD	032-697-15-5374	A1+	16-Dec-19	01-May-20	137	1.80%	1,000,000	2.47%	6,756.16
National Australia Bank	National Australia Bank	Edward River	TD	33-075-6257	A1+	26-Jun-19	25-Jun-20	365	1.89%	1,000,000	2.47%	18,900.00
National Australia Bank	National Australia Bank	Edward River	TD	35-429-1220	A1+	27-Jun-19	18-Jun-20	357	1.90%	1,000,000	2.47%	18,583.56
Total A1+ Deposits										25,250,000	62.38%	
Bank Australia	Bank Australia	Edward River	TD	138363486	A2	18-Jun-19	17-Jun-20	365	2.40%	1,000,000	2.47%	24,000.00
Bank Australia	Bank Australia	Edward River	0	138375947	A2	20-Dec-19	19-Sep-20	274	1.45%	500,000	1.24%	5,442.47
Bank Australia	Bank Australia	Edward River	0	138375949	A2	20-Dec-19	19-Sep-20	274	1.45%	1,000,000	2.47%	10,884.93
Australian Military Bank	Australian Military Bank	Edward River	TD	082-172 509224795	A2	18-Dec-19	17-Jun-20	182	1.70%	2,000,000	4.94%	16,953.42
Australian Unity Bank	Australian Unity Bank	Edward River	0	083-01854-5526	A2	19-Mar-20	19-Mar-21	365	1.70%	2,000,000	4.94%	34,000.00
Australian Unity Bank	Australian Unity Bank	Edward River	0	083-01854-5527	A2	19-Dec-19	21-Sep-20	277	1.70%	1,000,000	2.47%	12,901.37
Total A2 Deposits										7,500,000	18.53%	
Weighted Average Interest Rate									1.64%	40,477,519	100.00%	479,168.97

Detailed Reserves Balances

	Balance as at 30 Apr 2020
EXTERNAL RESERVES	
Developer Contributions - General	39,485
Specific Purpose Unexpended Grants	1,056,084
Water Supplies	8,345,978
Sewerage Services	5,981,257
Domestic Waste Management	1,300,000
Cornago Milestones/Interpretative	37,287
Cornago Oval M&R	20,000
Deniliquin Band Committee	20,951
Deniliquin Community Gardens	2,967
EPA Waste	35,915
Library Reserve	362,682
Regional Arts	2,580
Total External Restrictions	<u><u>17,205,187</u></u>
INTERNAL RESERVES	
Plant Replacement	1,798,670
Infrastructure Replacement	3,012,631
Employees Leave	692,727
Deposits, retentions and bonds	197,822
Airport Industrial Land	50,000
Asset Management	14,000
Airport Runway Development	187,447
Blighty Power Upgrade	70,000
Building Maintenance	50,000
Cemetery Upgrade	9,000
Depot office & gates upgrade	41,000
Dog Trail	3,000
Election Reserve	12,312
Fencing Conargo	7,000
Gravel Pits	14,000
Human Resources	17,674
Internal Audit	6,000
Land Development	385,000
Landscaping plan	90,000
Merger Operational	620,510
Merger Stronger Communities	5,942,838
Merger Grant - Ute Muster	7,761
Recreation Reserves/Villages (Landscaping Plans)	1,113,000
Risk Management	5,000
Wanganella Community Hall	5,000
Shire Entrance Signs	5,000
Tourism/Industry Promotion	13,000
Town Planning Plan, Surveys & Studies	102,662
Waste Facilities	63,300
Water Supply Network	57,000
Website Development	1,750
Booroorban Truck Layby	50,000
Rural Village Signage Program	15,000
Retirement Living Project	325,000
Cornago Hall Refurbishment	70,000
Cornago and Pretty Pine Rural Landfills	86,700
Cressy Street Revitalisation	400,000
	-
	-
Total Internal Restrictions	<u><u>15,541,804</u></u>
Total Restrictions	<u><u>32,746,991</u></u>

10.4 QUARTERLY BUDGET REVIEW STATEMENT - MARCH 2020**Author:** Jacinta Liefing, Management Accountant**Authoriser:** Suni Campbell, Director Corporate Services**RECOMMENDATION**

That Council

- 1) Receive the 31 March 2020 financial review of the 2019-20 Operational Plan as adopted at the Council meeting on 20 June 2019
- 2) Approve the budget variations as detailed in this report, there is a surplus of \$979,000 at the end of this period

BACKGROUND

The Quarterly Budget Review Statement (QBRS) is prepared and provided by Council's Responsible Accounting Officer to comply with Regulation 203 of the Local Government (General) Regulation 2005 to inform Council and the community of Council's estimated financial position or the 2019/2020 financial year, reviewed as at 31 March 2020.

The QBRS must show, by reference to the estimated income and expenditure that is set out in the operational plan adopted by council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the responsible accounting officer as to whether they consider the review indicates council to be in a satisfactory financial position (as compared to its original budget) and if not, to include recommendations for remedial action.

This report contains an overview of the proposed budget variations for the General Fund, Water Fund and Sewerage Fund. The Quarterly Budget Review Statement (QBRS) as outlined by the Office of Local Government in circular 10-32, is contained at Attachment 1 for Council's consideration and authorisation.

Legislative requirements together with the implementation of a formal reporting mechanism will ensure that councils have a robust and transparent budget reporting framework.

ISSUE/DISCUSSION

A review of Council's income, operating expenditure and capital expenditure has been undertaken and Council's financial position has been deemed satisfactory.

The review has identified that variations for the March 2020 quarter are required to be made against the original budget due to:

- Increase in Human Resources in salaries and contractors. This is due to the retirement of our long-standing cleaner.
- Reallocation of salaries budget of \$121K in Information Management operational budget to the Tech One capital project budget, 0 net financial costs.
- Decrease in Corporate Services budget of \$50K, in subscriptions and contractors.
- Reduction in net budget of \$21K in Environmental Services, including a decrease in income of \$29K due to the COVID-19 restrictions, as well as a decrease in expenses of \$49K.
- Decrease in net budget of \$22.5K in Economic & Business Development, this includes a decrease in income of \$30K due to the closing of the Library and Peppin Heritage Centre. It also includes a decrease in expenses of \$7.5K.

- Reduction in expenses in the Office of General Manager department of \$86K over a range of areas, including General Manager and Councillor travel and training due to the COVID-19 restrictions
- Decrease in the Emergency Services Levy budget of \$32K, the difference between 2019/20 actual invoice and budgeted expense

Variations approved by council resolutions

The budget has also been revised to include those items resolved outside of the Quarterly Budget Review Process (QBRs) via Council meeting:

- Reallocate \$110K from Library refurbishment and \$13K from Council Depot Renewal Energy Project to the Peppin Heritage Centre and Crossing Café refurbishment
- Reallocate Sewer Telemetry \$112K to Sewer repair in Harfleur St
- Reallocate \$130K from the Stronger Communities Program Round 1 Road Infrastructure project to Deniliquin Rams Clubrooms and Kitchen, subject to approval from the Office of Local Government

Actual results

70% of the projected year end operational expenditure (revised) budget has been spent to end of March 2020.

Notable transaction(s) in the March 2020 quarter include:

- Received \$694,540 for 3rd quarter payment of Financial Assistance Grant

The Rates, Annual Charges & Interest Outstanding ratio is currently at 7.93% and the base line figure is 7.50%. Due to the Covid-19 economic changes & ERC responses to rate payer (set up a payment plan and no active Debt collection to be conducted by 30th June 2020), we are expecting a ratio slightly higher than the base line 7.5% in the coming months and returning back from July 2020. Reminder notices have been sent for all outstanding rates debt.

The Quarterly Budget Review is attached, providing detailed information regarding:

- Movements in the operational budget
- Movements in the capital budget
- Council's projected cash position at 30 June 2020
- Contracts entered during the period with a value over \$250,000
- Consultancy and legal expenses year to date.
- Key performance indicators

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

- 5.3 Our local government is efficient, innovative and financially sustainable
 - 5.3.1 Deliver sustainable financial management
 - 5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements

FINANCIAL IMPLICATIONS

All budget variations impact on the expected year-end result for Council.

LEGISLATIVE IMPLICATIONS

The preparation of a quarterly budget review statement is required under Clause 203(1) of the Local Government (General) Regulation 2005.

ATTACHMENTS

1. **Quarterly Budget Review Statement - March 2020**


Report by Responsible Accounting Officer Budget Review Statement for Edward River Council for the quarter ending 31 March 2020

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Edward River Council for the quarter ended 31 March 2020 indicates that Council's projected financial position at 30/6/20 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

In summary, operational budget movements for the Quarter are as follows:

	\$'000
Opening Operational Budget - As Adopted by Council	1,809
Add:	
March 2020 Qtr Variations	182
Add:	
Carry forwards	(1,268) Adjustment to December QBRS Council Resolution C2020/13
Variations Other Than By QBRS	-
September 2019 Qtr Budget Review	781
December 2019 Qtr Movements	(325)
Capital Budget Movements	-
Reserve Movements	-
	<hr/>
Amended Operational Budget	<u>979</u>

Signed: 
 Amanda Barber
 Responsible Accounting Officer

Date: 07-05-2020

Income & Expenses Budget Review Statement for Edward River Council for the quarter ending 31 March 2020

Fund: Consolidated

	Approved Changes									
	Original Budget July 2019 to June 2020	Carry Forwards	Sept 2019 Review \$'000	Dec 2019 Review \$'000	Other than by QBRs	Revised Budget 2019/2020 \$'000	Variations for Mar 2020 Qtr \$'000	Note	Projected Year End Result \$'000	Actuals July 2019 to March 2020
Income from continuing operations										
Rates and annual charges	12,895	-	-	-	-	12,895	-		12,895	12,894
User charges and fees	3,348	-	-	22	-	3,370	-		3,370	2,821
Interest and investment revenue	825	-	-	-	-	825	-		825	724
Other revenues	359	-	-	1	-	360	58	4,5,7,12	302	304
Gains from the disposal of assets	215	-	-	-	-	215	-		215	507
Grants and contributions provided for operating purposes	7,447	-	498	-	-	7,945	21	1,2,13	7,966	4,262
Grants and contributions provided for capital purposes	1,275	-	750	-	-	2,025	-		2,025	1,958
Total income from continuing operations	26,365	-	1,248	23	-	27,635	38		27,598	22,455
Expenses from continuing operations										
Employee benefits and on-costs	9,219	145	15	51	-	9,400	43	8,10	9,357	6,356
Borrowing costs	-	-	-	-	-	-	-		-	-
Materials and contracts	3,523	1,000	365	332	-	5,220	11	1,2,7,11,17,28	5,210	2,966
Depreciation and amortisation	8,610	-	-	-	-	8,610	-		8,610	6,638
Loss on revaluation	-	-	-	-	-	-	-		-	-
Other expenses	3,405	123	117	36	-	3,609	166	8,6,12,13,16,18,19, 20,21,22,23,24,25, 26,27,29	3,443	2,619
Total expenses from continuing operations	24,757	1,268	467	347	-	26,839	220		26,619	18,580
Net operating result from continuing operations	1,609	- 1,268	781	324	-	797	182		979	3,876
Net operating result from continuing operations before capital grants	333	- 1,268	31	324	-	1,229	182		1,047	1,917

Notes to Income & Expenses Review Statement Variations

Reference	Cash Transaction amount	Commentary	Funding Source
1	OK	Increase in both income and expenses for International Women's Day event through ticket sales and materials	Unrestricted Cash
2	OK	Increase in both income and expenses for Youth Week actovotes	Unrestricted Cash
3	32K	Decrease in actuals for emergency services levy	Unrestricted Cash
4	(5)k	Reduction in income from Town Planning due to Covid-19	Unrestricted Cash
5	(5)K	Reduction in income from Health Services due to Covid-19	
6	20K	Reduction in Strategic Planning Contribution Riverina and Murray Joint Organisation	Unrestricted Cash
7	11K	Increase fees and reduce microchipping expenses	Unrestricted Cash
8	121K	Reallocate salary costs for Information Management from operating to capital TechOne project, where the costs were actually expensed from	Merger Funding
9	OK	Reallocate Human Resources budget from consultants to Human Resources service awards	Unrestricted Cash
10	(78)K	Increase in employee costs due to retirement of long standing staff member. Internal cost allocation	Employee Leave reserve
11	(32)K	Increase in contractor costs for cleaning across organisation	Unrestricted Cash
12	(22.5)K	Decrease in income due to Covid-19 restrictions closing Library and Peppin Heritage Centre. Decrease in advertising and reallocate 4.9K to Corporate Services bank charges budget	Unrestricted Cash
13	OK	Increase in Library Local Priority Grant and expenses for tablets and	Unrestricted Cash
14	OK	Reallocate budget remaining for Information Management software to software licensing and purchase of tablets for working from home requirements implemented due to COVID-19 restrictions	Unrestricted Cash
15	OK	Reallocate budget from Information Management contractors to cover photocopier, travel and website maintenance	Unrestricted Cash

16	1.6K	Reduced budget for General Manager (GM) Training as this will not be required due to Covid-19 restrictions	Unrestricted Cash
17	2K	Reduction in budget for the GM Materials as this will not be required due to Covid-19 restrictions	Unrestricted Cash
18	2K	Reduction in rent expenses for GM as this will not be required due to Covid-19 restrictions	Unrestricted Cash
19	0.5K	Reduction in GM communications as this will not be required due to Covid-19 restrictions	Unrestricted Cash
20	9K	Reduction in Councillor delegates expenses as this will not be required due to Covid-19 restrictions	Unrestricted Cash
21	28K	Reduction in Councillor general travel as this will not be required due to Covid-19 restrictions	Unrestricted Cash
22	18K	Reduction in Councillor training as this will not be required due to Covid-19 restrictions	Unrestricted Cash
23	14K	Reduction in Councillor expenses as this will not be required due to Covid-19 restrictions	Unrestricted Cash
24	6K	Reduction in Mayoral expenses as this will not be required due to Covid-19 restrictions	Unrestricted Cash
25	1K	Reduction in Councillor interstate travel as this will not be required due to Covid-19 restrictions	Unrestricted Cash
26	1.2K	Reduction in catering for Councillor meetings as this will not be required due to Covid-19 restrictions	Unrestricted Cash
27	2.7K	Reduction in GM travel as this will not be required due to Covid-19 restrictions	Unrestricted Cash
28	40K	Reduction in Corporate Services Contractors as this will not be required due to Covid-19 restrictions	Unrestricted Cash
29	10K	Reduction in Subscriptions due to unrequired subscriptions	Unrestricted Cash

Capital Activity Review Statement for Edward River Council for the quarter ending 31 March 2020

Capital Expenditure	Original Budget 19/20 \$'000	Approved Changes							Revised Budget 19/20 \$'000	Variations for this March Qtr \$'000	Note	Projected Year End Budget Result \$'000
		Carry Forwards	Sep19 QBRS \$'000s	Dec19 QBRS \$'000s	Mar20QBRS \$'000s	Other than by QBRS \$'000s	Note					
New Assets												
Plant & equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Office equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Land & buildings	\$ 2,130	\$ 20	\$ -	\$ 157	\$ -	\$ -	\$ -	\$ -	\$ 2,307	\$ -		\$ 2,307
Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Library resources	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ -		\$ 40
Roads, bridges, footpaths, K&G, Drainage	\$ -	\$ 94	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94	\$ -		\$ 94
Water infrastructure	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ -		\$ 120
Other Assets/infrastructure	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ -		\$ 200
Stronger Communities Projects	\$ 1,426	\$ 1,261	\$ 398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,085	\$ -		\$ 3,085
IT equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Sewer Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Renewal Assets (replacements)												
Plant & equipment	\$ 1,146	\$ 1,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,786	\$ -		\$ 2,786
Office equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Land & buildings	\$ 566	\$ 1,000	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,566	\$ -		\$ 1,566
Software	\$ -	\$ 550	\$ 13	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 537	\$ 121		\$ 658
Library resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Roads, bridges, footpaths, K&G, Drainage	\$ 5,128	\$ 227	\$ 38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,393	\$ -		\$ 5,393
Water Infrastructure	\$ 1,243	\$ 628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,871	\$ -		\$ 1,871
Other Assets/infrastructure	\$ 88	\$ 122	\$ 89	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299	\$ -		\$ 299
Stronger Communities Projects	\$ 8,697	\$ 79	\$ 236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,541	\$ -		\$ 8,541

IT equipment	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 50
Sewer Infrastructure	\$ 1,250	\$ 434	\$ -	\$ -	\$ -	\$ -	\$ 1,684	\$ -	\$ 1,684
<i>Loan Repayments (Principal)</i>									\$ -
Total Capital Expenditure	\$ 22,033	\$ 6,106	\$ 276	\$ 157	\$ -	\$ -	\$ 28,571	\$ 121	\$ 28,692
Capital Funding									
Rates & Other Untied Funding	\$ 22,033	\$ 5,777	\$ 1,026	\$ -	\$ -	\$ -	\$ 28,835	\$ -	\$ 28,835
Capital Grants & Contributions	\$ -	\$ -	\$ 750	\$ -	\$ -	\$ -	-\$ 750	\$ -	-\$ 750
<i>Reserves:</i>									
External Restrictions/Reserves	\$ -	\$ 329	\$ -	\$ -	\$ -	\$ -	\$ 329	\$ 121	\$ 450
Internal Restrictions/Reserves	\$ -	\$ -	\$ -	\$ 157	\$ -	\$ -	\$ 157	\$ -	\$ 157
New Loans									
Total Capital Funding	\$ 22,033	\$ 6,106	\$ 276	\$ 157	\$ -	\$ -	\$ 28,571	\$ -	\$ 28,692
Net Capital Funding - Surplus/(Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Notes to Capital Activity Review Statement

Reference	Cash Transaction Amount	Commentary	Funding Source
1	0K	Reallocate funds from Library refurbishment and Council Depot Renewal Energy projects to the Peppin Heritage Centre and Crossing Café upgrades	Unspent Grants
2	121K	Reallocate operational budget for Information Management salaries to TechOne project	Merger Funding

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2020

	Original Budget 19/20 \$'000	Approved Changes			Revised Budget 19/20 \$'000	Variations for this Dec Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Carry Forwards	Sept 19 \$'000s	Other than by QBRS \$'000s Note				
		\$'000	\$'000s	\$'000s Note				
Unrestricted	\$ 6,376	-\$ 2,916		-\$ 390	\$ 3,070		\$ 3,070	\$ 8,634
Externally Restricted								
Developer Contributions	\$ 39	\$ -	\$ -	\$ -	\$ 39	\$ -	\$ 39	\$ 39
Specific Purpose Unexpended Grants	\$ 854	-\$ 106	\$ -	\$ -	\$ 748	\$ -	\$ 748	\$ 1,056
Merger Funding	\$ 110	-\$ 3,618	\$ 215	\$ -	-\$ 3,293	\$ 121	-\$ 3,172	\$ 9,091
Water Supplies Fund	\$ 8,816	-\$ 628	\$ -	\$ -	\$ 8,188	\$ -	\$ 8,188	\$ 9,828
Sewerage Services Fund	\$ 6,481	-\$ 434	\$ -	\$ -	\$ 6,047	\$ -	\$ 6,047	\$ 6,865
Domestic Waste Management	\$ 1,300	\$ -	\$ -	\$ -	\$ 1,300	\$ -	\$ 1,300	\$ 1,300
EPA Waste	\$ 36	\$ -	\$ -	\$ -	\$ 36	\$ -	\$ 36	\$ 36
Library Fund	\$ 471	\$ -	\$ -	\$ -	\$ 471	\$ -	\$ 471	\$ 181
Business Levy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conargo Milestones/ Interpretative	\$ 17	\$ -	\$ -	\$ -	\$ 17	\$ -	\$ 17	\$ 37
Conargo Regional Arts	\$ 3	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ 3
Deniliquin Band Committee	\$ 19	\$ -	\$ -	\$ -	\$ 19	\$ -	\$ 19	\$ 20
Conargo Oval M&R	\$ 20	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ 20	\$ 20
Deniliquin Community Gardens	\$ 3	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ 3
Total Externally Restricted	\$ 18,169	-\$ 4,786	\$ 215	\$ -	\$ 13,598	\$ 121	\$ 13,719	\$ 28,479

Internally Restricted										
Plant and Vehicle Replacement	\$ 1,799	\$ -	\$ -	\$ -	\$ 1,799	\$ -	\$ 1,799	\$ -	\$ 1,799	
Infrastructure Replacement	\$ 2,652	\$ -	\$ -	\$ -	\$ 2,652	\$ -	\$ 2,652	\$ -	\$ 3,013	
Employees Leave Entitlement	\$ 693	\$ -	\$ -	\$ -	\$ 693	\$ -	\$ 693	\$ -	\$ 693	
Deposits, Retentions and Bonds	\$ 230	\$ -	\$ -	\$ -	\$ 230	\$ -	\$ 230	\$ -	\$ 238	
Airport Industrial Land	\$ 50	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 50	
Recreation Reserves/Village Landscaping	\$ 1,113	\$ -	\$ -	\$ -	\$ 1,113	\$ -	\$ 1,113	\$ -	\$ 1,113	
Land Development Fund	\$ 400	\$ -	\$ -	\$ -	\$ 400	\$ -	\$ 400	\$ -	\$ 385	
Wanganella Hall Community	\$ 5	\$ -	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ -	\$ 5	
Water Infrastructure	\$ 57	\$ -	\$ -	\$ -	\$ 57	\$ -	\$ 57	\$ -	\$ 57	
Airport Runway Development	\$ 291	\$ -	\$ -	\$ -	\$ 291	\$ -	\$ 291	\$ -	\$ 187	
Website Development	\$ 2	\$ -	\$ -	\$ -	\$ 2	\$ -	\$ 2	\$ -	\$ 2	
Shire - Entrance Signage	\$ 5	\$ -	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ -	\$ 5	
Cemetery Upgrade	\$ 9	\$ -	\$ -	\$ -	\$ 9	\$ -	\$ 9	\$ -	\$ 9	
Waste Facilities	\$ 150	\$ -	\$ -	\$ 87	\$ 63	\$ -	\$ 63	\$ -	\$ 150	
Landscaping Plans	\$ 90	\$ -	\$ -	\$ -	\$ 90	\$ -	\$ 90	\$ -	\$ 90	
Internal Audit	\$ 6	\$ -	\$ -	\$ -	\$ 6	\$ -	\$ 6	\$ -	\$ 6	
Human Resources	\$ 18	\$ -	\$ -	\$ -	\$ 18	\$ -	\$ 18	\$ -	\$ 18	
Blighty - Upgrade Power	\$ 70	\$ -	\$ -	\$ -	\$ 70	\$ -	\$ 70	\$ -	\$ 70	
Dog Trial	\$ 3	\$ -	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ -	\$ 3	
Risk Management	\$ 5	\$ -	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ -	\$ 5	
Tourism/Industry Promotion	\$ 13	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ 13	\$ -	\$ 13	
Gravel Pits	\$ 14	\$ -	\$ -	\$ -	\$ 14	\$ -	\$ 14	\$ -	\$ 14	
Fencing Conargo	\$ 7	\$ -	\$ -	\$ -	\$ 7	\$ -	\$ 7	\$ -	\$ 7	
Election Reserve	\$ 12	\$ -	\$ -	\$ -	\$ 12	\$ -	\$ 12	\$ -	\$ 12	
Depot Office and Gates Upgrade	\$ 41	\$ -	\$ -	\$ -	\$ 41	\$ -	\$ 41	\$ -	\$ 41	
Conargo Landscaping Project	\$ 70	\$ -	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ 70	
Building Maintenance	\$ 50	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 50	
Asset Management	\$ 14	\$ -	\$ -	\$ -	\$ 14	\$ -	\$ 14	\$ -	\$ 14	
Town Planning Plans, Surveys and Studies	\$ 103	\$ -	\$ -	\$ -	\$ 103	\$ -	\$ 103	\$ -	\$ 103	
Total Internally Restricted	\$ 7,972	\$ -	\$ -	\$ 157	\$ -	\$ 7,815	\$ -	\$ -	\$ 7,815	\$ 8,222
Total Cash & Investments	\$ 32,517	-\$ 7,702	\$ 215	-\$ 547	\$ 24,483	\$ 121	\$ 24,604	\$ -	\$ 45,335	

Consultancy & Legal Expenses Budget Review Statement for the quarter ending March 2020

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	555,055	Y
Legal Fees	105,326	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management.

Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Consultancies above include consultants associated with Merger Stronger Communities projects, asset management planning, the Rates Harmonisation, Senior Living, Industrial Land Strategy, Engineering and Drought support projects. Current adopted budget is 440k however budget lines for many Capital projects have not been detailed across multiple natural accounts and sit only with contractors. Actual costs are then allocated accurately on the type of expense occurred.

Legals include advice related to sponsorship, part 6 of the Model Code of Conduct for Local Councils in NSW and Councillor Expenses and Facilities Policy, Deniliquin Reservoir, Federal Hotel, Aviation and Hydro Pool incident from Aug 18 - Jan 19, McLean Beach Lease, Expression of Interest - South Depot, Town Planning

Contracts Budget Review Statement for Edward River Council for the quarter ending 31 March 2020

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
Tony Campbell Fabrications Ltd	North Depot Construction	365,096	Mar-20	4 months	Y
Denbrock Constructions	Deniliquin Rams Clubrooms and Kitchen	571,276	Apr-20	5 months	Y
The Green Guys Group Pty Ltd	Supply & Install Solar Power Systems	521,743			Y
Denbrock Constructions	Peppin Heritage Centre and Crossing Café refurbishment	577,690	Apr-20	4 months	Y
Quarrel Constructions	Cressy st upgrades	1,431,342	May-20	6 months	Y
Quarrel Constructions	Waring gardens upgrades	1,336,024	May-20	6 months	Y

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$250,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Key Performance Indicators Budget Review Statement for Edward River Council for the quarter ending 31 March 2020

Ratio Description	Target	Original Budget	Projected Budget	Actual YTD
<i>Operating Performance Ratio</i>	Greater than 0	1.33%	-4.09%	9.35%
This ratio measures Council's achievement of containing operating expenditure within operating revenue				
(1) Excludes fair value adjustments, reversal of revaluation decrements, net gain on sale of assets, and net loss of interests in joint ventures and associates.				
(2) Excludes impairment/revaluation decrements, net loss on sale of assets, and net loss on share of interests in joint ventures and associates				
<i>Own source operating revenue</i>	Greater than 60%	66.92%	63.80%	72.30%
This ratio shows the degree of reliance on external funding sources such as operating grants and contributions				
<i>Debt Service Cover Ratio</i>	Greater than 2x	N/A	N/A	N/A
This ratio measures the availability of operating cash to service debt including interest and principal repayments				
<i>Capital Expenditure Ratio</i>	Greater than 1	2.01	1.37	3.80
<i>Cash Expense Cover Ratio</i>	Greater than 3 months	2.01	1.37	3.80
This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.				
<i>Rates, Annual Charges & Interest Outstanding</i>	Less than 10%	7.50%	7.50%	7.84%
This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts				

10.5 COMBINED DELIVERY AND OPERATIONS PLAN PROGRESS REPORT - 31 MARCH 2020

Author: Suni Campbell, Director Corporate Services

Authoriser: Suni Campbell, Director Corporate Services

RECOMMENDATION

That Council receive and note the combined Delivery Program 2018-2021 and Operational Plan 2019-2020 Progress Report, contained at Attachment 1.

BACKGROUND

Under the Integrated Planning and Reporting (“IP&R”) Framework, Council is required to report on its progress on implementing its Delivery Program and Operational Plan. This requirement is reflected in section 404(5) of the *Local Government Act 1993* (“the Act”), which stipulates that the General Manager must ensure that regular progress reports are provided to the Council, at intervals of no more than six months, detailing the organisation’s progress with respect to the principal activities detailed in the Delivery Program.

Edward River Council has determined to report progress each quarter.

ISSUE/DISCUSSION

In 2019-2020, Council committed to delivering 125 actions focussed on achieving our community’s vision across the five key strategic outcome areas contained in *Edward River 2030*. The progress report contained at Attachment 1 details Council’s progress in achieving those actions over the period from 1 January to 31 March 2020.

Each of the 125 actions contained in the combined Delivery Program and Operational Plan has been allocated to a member of Council’s Leadership Team for completion. In turn, each member of the Leadership Team is responsible for monitoring the actions assigned to their position and providing a progress status.






Of the 125 actions contained in the combined Delivery Program and Operational Plan:

- a combined total of 83.2% are Complete or On Track;
- 5 % are not programmed to commence this reporting period;
- 8.8% behind and have a plan in place to return their progress to On Track in the next reporting period;
- 4% are unable to meet their planned completion, are receiving urgent action and are being closely managed or have been Stopped and are no longer being planned for completion this year.

A summary of Council’s progress in implementing its combined Delivery Program and Operational Plan for period to 31 March 2020 is set out in Table 1.

The progress report at Attachment 1, contains explanatory text for all actions that have been assigned a status of “Behind” or “Urgent Action Needed or Stopped”.

ORDINARY COUNCIL MEETING AGENDA

Edward River 2030 Strategic Outcome		Year-to-Date Progress									
		 Complete		 On Track		 Not Commenced		 Behind		 Urgent Action Needed or Stopped	
		#	%	#	%	#	%	#	%	#	%
1	A great place to live	10	8%	12	13.6%	2	3.2%	0	0%	3	0%
2	A prosperous and vibrant economy	5	4%	9	12%	0	0%	3	1.6%	1	0%
3	A valued and enhanced natural environment	2	1.6%	13	12%	2	1.6%	4	2.4%	0	0%
4	A region with quality and sustainable infrastructure	4	1.6%	7	7.2%	0	0%	3	1.6%	0	0%
5	A community working together to achieve its potential	13	10.4%	29	22.4%	1	2.4%	1	2.4%	1	0.8%
Total		34	27.2%	70	56%	5	4%	11	8.8%	5	4%

STRATEGIC IMPLICATIONS

The preparation of the combined Delivery Program and Operational Plan Progress Report is a requirement of the IP&R Framework as set out in the Act. The combined Delivery Program and Operational Plan is a subsidiary document of *Edward River 2030* and is the point where the community's goals contained in that document are translated into action.

COMMUNITY STRATEGIC PLAN

- Outcome 5.1 – Our community is informed and engaged
- Outcome 5.3 – Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

Nil

LEGISLATIVE IMPLICATIONS

Local Government Act 1993

- Section 404 – Delivery program

ATTACHMENTS

1. Combined Delivery and Operations Plan progress 31 March 2020



Combined Delivery Program 2018-2021 and
Operational Plan 2019-2020

Progress Report
31 March 2020

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About this Report

All councils in NSW are required to undertake their planning and reporting activities in accordance with the Integrated Planning and Reporting (IP&R) framework set out in the *Local Government Act 1993* (the Act) and Local Government (General) Regulation 2005. The IP&R framework allows councils to draw their various plans together to understand how they interact and to get maximum leverage from their efforts by planning holistically for the future.


Edward River Council (Council) adopted its current suite of IP&R documents in 2018. The Community Strategic Plan, *Edward River 2030*, sits above this suite of interrelated plans and identifies the aspirations of the Edward River community.

The Delivery Program is informed by *Edward River 2030* and identifies the principal activities that Council will undertake over the 2017-2020 term of the Council to deliver on our community's aspirations. All of Council's plans, projects, activities and funding allocations must be directly linked to our Delivery Program. Supporting the Delivery Program is Council's annual Operational Plan, which details the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

Under section 404 of the *Local Government Act 1993*, Council must prepare progress reports with respect to the principal activities detailed in the Delivery Program at least once every six months. Edward River Council report progress every quarter and this report covers the period from 30 September 2019 to 31 December 2019 inclusive.

Symbol	Descriptor
	Complete
	On Plan
	Not Commenced
	Behind

Measuring our Progress

	Urgent Action Needed / Stopped
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Council's Community Strategic Plan, *Edward River 2030*, identifies five key strategic outcomes, each of which is supported by three targets. Council's combined Delivery Program 2018-21 and Operational Plan 2019-2020 detail the activities and actions that will be undertaken to meet these targets.

In 2019-2020, Council committed to delivering 125 actions focused on achieving our community's vision across these five key strategic outcome areas. Those actions are detailed in our combined Delivery Program and Operational Plan. In this report, our progress in achieving those actions is illustrated by the following coloured symbols.






Responsibility Matrix

Each of the 125 actions contained in our combined Delivery Program is assigned to a Councillor Officer, who is primarily responsible for achieving the action and who provides a regular progress report using the coloured symbols. The legend used throughout this report is set out below:

Office of the General Manager		
GM	General Manager	John Raynor
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Julie Rogers
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Oliver McNulty
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Warwick Newell








Our Performance



Of the 125 actions, a combined total of 84 per cent are complete or on track to being complete. A further 7.2 per cent were not yet commenced during the reporting period and are not scheduled to commence until subsequent reporting periods of the 2019-2020 year. A combined total of 8.8 per cent are behind plan or require urgent action and are being closely managed. 1 action has been stopped and will not be progressed.










Edward River 2030 Strategic Outcome		Year-to-Date Progress									
		 Complete		 On Track		 Not Commenced		 Behind		 Urgent Action Needed or Stopped	
		#	%	#	%	#	%	#	%	#	%
1	A great place to live	10	8%	12	9.6%	2	1.6%	0	0%	3	2.4%
2	A prosperous and vibrant economy	5	4%	9	7.2%	0	0%	3	2.4%	1	0.8%
3	A valued and enhanced natural environment	2	1.6%	13	10.4%	2	1.6%	4	3.2%	0	0%
4	A region with quality and sustainable infrastructure	4	3.2%	7	5.6%	0	0%	3	2.4%	0	0%
5	A community working together to achieve its potential	13	10.4%	29	23.2%	1	0.8%	1	0.8%	1	0.8%
Total		34	27.2%	70	56%	5	4%	11	8.8%	5	4%

A detailed progress report for each of the 125 actions is set out in the tables below.

Outcome 1 – A great place to live

1.1 Our community has access to essential services					
Delivery Program 2018-21	Operational Plan 2019-20	Responsible Officer	Measure/ Target	Status	Evidence
1.1.1 Communicate and engage with stakeholders to understand community needs and undertake advocacy on important issues.	1.1.1.1 Advocate for funding to support incremental improvement opportunities at the Deniliquin Airport (AVS 1).	GM	Advocacy/ Undertaken		84540
	1.1.1.2 Advocate for funding to develop a Regional Agriculture Strategy (AVS 2).	GM	Advocacy/ Undertaken		81692
	1.1.1.3 Advocate for funding to facilitate the development of a Retirement Living development in Deniliquin (AVS 3).	GM	Advocacy/ Undertaken		84540
	1.1.1.4 Advocate for investment to redevelop or rebuild the Deniliquin Hospital (AVS 4).	GM	Advocacy/ Undertaken		84540
	1.1.1.5 Advocate for improvements to the Deniliquin High School's science labs, industrial arts/ technology centre and hospitality room (AVS 5).	GM	Advocacy/ Undertaken		84540
	1.1.1.6 Advocate Council's position on the Murray Darling Basin Plan (AVS 6).	GM	Advocacy/ Undertaken		84540
	1.1.1.7 Advocate for investment to address mobile blackspots and improve mobile phone coverage in the Edward River region. (AVS 7).	GM	Advocacy/ Undertaken		84540

1.1 Our community has access to essential services					
Delivery Program 2018-21	Operational Plan 2019-20	Responsible Officer	Measure/ Target	Status	Evidence
1.1.2 Provide library services that support and enhance lifelong learning	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark/ Met		79492
	1.1.2.2 Facilitate meetings of the Central Murray Regional Library Committee.	MCED	Meetings/ =3		79492

1.2 Our community is safe, happy and healthy, both physically and mentally					
Delivery Program 2018-21	Operational Plan 2019-20	Responsible Officer	Measure/ Target	Status	Evidence
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Contract the operations for the Deniliquin Swim Centre and Deniliquin Regional Sports and Entertainment Stadium.	MEA	Contracts/ Awarded		85822 86348 92995
1.2.2 Provide community halls and facilities.	1.2.1.2 Deliver the community halls and facilities maintenance program.	MOP	Program/ Delivered		86486 85726 86488
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a Companion Animal desexing program.	MES	Program/ Completed		80290
	1.2.3.2 Promote responsible pet ownership through the delivery of four free microchipping weeks.	MES	Program/ Completed		80290
	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	MES	Food premises inspected annually/ 100%		80290
	1.2.3.4 Undertake inspections of skin penetration operators.	MES	Operators inspected annually/ 100%		80290
	1.2.3.5 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/ 100%		80290
	1.2.3.6 Participate in NSW Health arbovirus monitoring program.	MES	Program/ Completed		80290
	1.2.3.7 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/ =35		80290





1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture					
Delivery Program 2018-21 Activity	Operational Plan 2019-20	Responsible Officer	Measure/ Target	Status	Evidence
1.3.1 Develop the Edward River region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met		79492
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered		79492
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged		79492
	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged		79492
	1.3.1.5 Support Deniliquin Business Chamber 2020 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered		79492
	1.3.1.6 Host Council's annual International Women's Day Luncheon.	MCED	International Women's Day Luncheon/ Held		79492
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held		84540
	1.3.2.2 Support the delivery of 2020 Anzac Day commemoration services at Deniliquin and Wanganella.	GM	Commemoration services/ Held		84540
	1.3.2.3 Deliver 2020 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/ Conferred		84540



Commentary on: ● Action - Behind		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text







Commentary on: ● Action - Urgent Action Needed or Stopped		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	Program was suspended in March 2020 due to COVID-19.
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.4 Undertake inspections of skin penetration operators.	Program will not commence due to COVID-19.
	1.2.3.2 Promote responsible pet ownership through the delivery of four free microchipping weeks.	Three microchipping weeks have been completed. The program was suspended in March 2020 due to COVID-19.

Additional achievements: ● Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2019-20	
Delivery Program 2018-21 Activity	Other achievements obtained

Outcome 2 – A prosperous and vibrant economy

2.1 Our economy is strong and diverse					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
2.1.1 Support and grow local business and agriculture	2.1.1.1 Seek funding to develop a Regional Agriculture Strategy.	MCED	Funding/ Secured Strategy/ Commenced		79492
	2.1.1.2 Facilitate the sale of the former Deniliquin Council Works Depot site as an economic development opportunity.	MCED	Site/ Sold		79492
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Leverage Council's Major Project Pipeline to attract funding and development.	MCED	Initiatives/ =1		79492
	2.1.2.2 Host a Major Projects Summit to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Major Projects Summit/ Held		79492


2.1 Our economy is strong and diverse					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	Development applications determined within statutory timeframes/ =>80% Complying development certificates determined within statutory timeframes / =>80% Construction certificates determined within 30 days of registration/ =>80% Local activity approvals determined within 14 days of registration/ =>80%		80290
	2.1.3.2 Provide Planning Certificates and sewer drainage diagrams on application.	MES	Planning Certificates issued within five days of receipt/ =>90% Sewer drainage diagrams issued within five days of receipt/ =>90%		80290


2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels/Met Destination NSW accreditation/ Maintained		79492
	2.2.1.2 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held/ =4		79492
	2.2.1.3 Provide a heritage advisory service to the community.	MES	Heritage advisory service referrals/ =>8		80290
	2.2.1.4 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage Projects Funded/ => \$20 000		80290
	2.2.1.5 Develop a three-year tourism strategy to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Strategy/ Developed		79492
	2.2.1.6 Develop, update and produce visitor guide, promotional footage and information on the <i>Visit Deni</i> website and social media platforms	MCED	Marketing collateral/ Developed		79492

	(EDS 6.6).				
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2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the NSW Government's Stronger Communities Fund.	DIN	Funding milestones/ Met		86488 79505
	2.2.2.2 Deliver projects funded through the NSW Government's Stronger Country Communities Fund.	DIN	Funding milestones/ Met		86488 79505
	2.2.2.3 Deliver projects funded through the Australian Government's Drought Communities Programme.	MCED	Funding milestones/ Met		79492
	2.2.2.4 Deliver projects funded through the Australian Government's Murray Darling Basin Regional Economic Diversification Program.	DIN	Funding milestones/ Met		86488 79505
	2.2.2.5 Implement Edward River Signage Strategy.	MCED	Strategy/ Developed Stage One/ Implemented		79492


2.3 Our region provides strong education, employment and training opportunities

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Host a series of themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Forums held / = 2		79492




Commentary on:  Action - Behind Plan		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.2 Host a Major Projects Summit to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	Postponed to third quarter due to focus on drought programs and events. Event cancelled due to COVID 19
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.2 Facilitate regular meetings of the Access Committee (DIAP 1.1).	December meeting postponed to January. January meeting held. March meeting postponed due to COVID 19. Meeting to be held via video on May 7 2020.
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.4 Provide funding for heritage projects through the Local Heritage Fund.	Council has received advice from one grant recipient that they will not be able to complete work funded under the program due to COVID-19. Council has placed a request with the NSW Heritage Office to rollover unspent funds from the 2019/20 program to the 20/21 program.
2.1.1 Support and grow local business and agriculture	2.1.1.2 Facilitate the sale of the former Deniliquin Council Works Depot site as an economic development opportunity.	Sale to O'Connor not proceeding as per Council decision to rescind offer. New EOI process opened April 2020 to close on May 15 2020.

Commentary on:  Action - Urgent Action Needed or Stopped

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text

Additional achievements:  Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2019-20	
Delivery Program 2018-21 Activity	Other achievements obtained





Outcome 3 – A valued and enhanced natural environment

3.1 We are committed to resource recovery and waste management					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Develop a project plan for the delivery of kerbside recycling.	MEA	Project plan/ Developed		79253 86348 92995
	3.1.1.2 Develop a project plan for the delivery of food and organic waste collection.	MEA	Project plan/ Developed		79253 86348 92995
	3.1.1.3 Implement renewable energy projects for the	MEA	Renewable energy projects/ Completed		73382 86348






	Council Administration Centre, Central Murray Regional Library, Deniliquin Water Treatment Plant, Deniliquin Sewerage Treatment Plant, Peppin Heritage Centre and Works Depot buildings.				92995	
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions/ Met	○	86488 79296 79279 76220 76221 76222 76223 76224 76225	
	3.1.2.2 Provide drumMUSTER collection services at the Deniliquin Landfill Depot.	MOP	drumMUSTER services/ Provided		○	86488 92970
	3.1.2.3 Provide Community Recycling Centre drop-off services at both the Deniliquin Landfill Depot and Blighty Waste Disposal Depot.	MOP	Community Recycling Centre services/ Provided		○	86488 85793


3.1 We are committed to resource recovery and waste management					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
	3.1.2.4 Plan the expansion of the Deniliquin Waste Disposal Depot.	MEA	Construction plans/ Developed	○	79287 86353 86348





			EPA Approval/ Obtained		92995
			Development Application/ Submitted		


3.2 Our natural environment is protected and enhanced					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Boooroban, Deniliquin and Wanganella public cemeteries.	MOP	Cemeteries Management Plan/ Developed		86488 86459
	3.2.1.2 Develop Plans of Management for NSW Government Crown Land now transitioned to Edward River Council community land.	MEA	Plans of Management/ Adopted		79289 83088 86348 92995
	3.2.1.3 Deliver maintenance program for Council owned and managed land categorised as natural area.	MOP	Maintenance program/ Delivered		86488 79989
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River region.	MOP	Service levels/ Met		86488 92984 92982 92976 92973 92972 45141 71778

					85739
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3.2 Our natural environment is protected and enhanced					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	LEMC meetings/ Convened		86488
			LEMC joint exercise/ Conducted		85733
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Prepare detailed designs and costings for the redevelopment of the former North Deniliquin Tennis Court precinct (OSS 12).	MES	Designs and costings/ Completed		80290
	3.2.4.2 Prepare the public domain technical manual to support the implementation of the Deniliquin Masterplan.	MES	Manual/ Completed		80290
	3.2.4.3 Prepare detailed designs and costings for the development of Edward River Oval (DMP 7.5).	MES	Designs and costings/ Completed		80290
	3.2.4.4 Load all public toilet locations onto the National Public Toilet Map (OSS 5).	MEA	Mapped public toilet locations/ Published		79190
					86348
					92995


	3.2.4.5 Review and deliver the Rural Tree Scheme.	MOP	Scheme/ Reviewed Scheme/ Delivered		86488 82199 82032 82033 82034 82035
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3.3 We plan for the future to accommodate and facilitate sustainable growth and development					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
3.3.1 Manage the built environment in line with the LEP and relevant legislation.	3.3.1.1 Complete the planning proposal for the insertion of flood planning controls into the Deniliquin Local Environmental Plans 1997/2013 (FMP PM01/02).	MES	Planning proposal/ Completed		80290
	3.3.1.2 Amend Planning Certificates in relation to flooding (FMP PM03).	MES	Amendments to certificates/ Completed		80290
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare the Edward River Industrial Land Strategy.	MES	Strategy/ Completed		80290
	3.3.2.2 Prepare the strategic planning statement as required by the <i>Environmental Planning and Assessment Act 1979</i> .	MES	Strategic planning statement/ Completed		80290

Commentary on:  Action - Behind Plan		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text



3.1.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Develop a project plan for the delivery of kerbside recycling.	Business case for recycling presented to the 19 March 2020 Councillor workshop with approval to continue onto the Project Plan phase based on the business cases.
3.1.1.2 Minimise waste to landfill and investigate options for recycling.	3.1.1.2 Develop a project plan for the delivery of food and organic waste collection.	Business case for FOGO presented to the 19 March 2020 Councillor workshop with approval to continue onto the Project Plan phase based on the business cases.
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Booroorban, Deniliquin and Wanganella public cemeteries.	Council have a draft cemeteries management plan. This has been discussed with the Cemetery Advisory Committee. This requires some further amendments prior to review and adoption by Council. The draft operational plan will be presented to Council in March 2020.
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare the Edward River Industrial Land Strategy.	Council has received the draft strategy and has requested a further review by the consultant.

Commentary on:  Action - Urgent Action Needed / Stopped		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text


Additional achievements:  Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2019-20	
Delivery Program 2018-21 Activity	Other achievements obtained

Outcome 4 – A region with quality and sustainable infrastructure


4.1 Our built environment is managed, maintained and improved					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Capital Works Program.	MOP	Capital Works Program Delivered/ 90%		86488 79505
	4.1.1.2 Deliver Buildings Maintenance Program.	MOP	Maintenance Program/ Delivered		86488 85726 93042
	4.1.1.3 Develop maintenance schedules and programs for key services.	MOP	Maintenance programs and schedules/ Developed Measurement metrics/ Developed		86488 86489 - 86500
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation/ =>90%		79103 86348 92995
	4.1.2.2 Develop and implement asset condition assessment program.	MEA	Asset condition assessment program development/ Completed Asset condition assessment program implementation/ Commenced		79191 79192 79193 79194 79195 79196 86348 92995






	4.1.2.3 Undertake asset valuations for all asset classes in accordance with project plan.	MEA	Project milestones/ Met		85698 85699 86348 92995
	4.1.2.4 Implement Year One of 10-year plant replacement program.	MOP	Year One of 10-year program/ Implemented		79555


4.1 Our built environment is managed, maintained and improved


Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
	4.1.2.5 Develop Service Level Agreements for user groups of recreation reserves and public open spaces.	MOP	Service Level Agreements/ Developed		86488 84488


4.2 Our road network is a source of pride

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement Year One of 10-year program of works to renew Council's road network in line with condition assessments.	MEA	Year One of 10-year program/ Implemented		79304 86348 92995






4.3 Our water and sewer infrastructure is efficient and fit for purpose					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Provide for safe, reliable and sustainable water and sewerage services.	MEA	Capital Works Program Delivered/ =>90%		79505 86348 92995
	4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program.	MOP	Maintenance Program/ Delivered		86488 84847 83957 83851
	4.3.1.3 Review Council's Integrated Water Catchment Management Plan.	MEA	Plan/ Reviewed		85419 86348 92995
	4.3.1.4 Implement Telemetry Replacement Program.	MEA	Program implementation/ Commenced		77409 85028 86348 92995
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment Plant	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government.	MEA	Project plan/ Developed		79197 79198 76932 86348 92995

Commentary on:		 Action - Behind Plan
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.3 Develop maintenance schedules and programs for key services.	Data collection and the documentation of services were completed by PEAK service in Q1. The development of schedules from this information will be completed as part of the role out of the works section of T1 through Q3 and Q4
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Provide for safe, reliable and sustainable water and sewerage services.	19/20 Capital Works program underway. Critical projects regarding completion by 30 June 2020 are Telemetry, Clear Water Tank baffles and Sewerage Pump Station refurbishments.
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.3 Review Council's Integrated Water Catchment Management Plan..	Council has engaged Alluvium to undertake the review of the IWCM plan and are discussing the project outcomes with Alluvium and Department of Primary Industries. Council staff are finalizing project requirements with Department Primary Industries Energy and Alluvium.

Commentary on:		 Action - Urgent Action Needed / Stopped
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text


Additional achievements:		 Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2019-20
Delivery Program 2018-21 Activity	Other achievements obtained	

Outcome 5 – A community working together to achieve its potential



5.1 Our community is informed and engaged					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	DCS	Community News page/ 24 Engagement with Council social media accounts/ Increasing Media releases produced/ 24 Biannual newsletter published/ 2		75858
	5.1.1.2 Review Council’s website to ensure it remains accessible and provides an engaging customer experience.	DCS	Website structure/ Reviewed		75858
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.2.1 Implement webcasting of Council meetings to improve community accessibility and engagement.	MIM	Webcasting implemented/ 30 November		75858
	5.1.2.2 Finalise and implement the strategic review of Council’s committee framework and community facility management model to strengthen community participation and partnerships.	DCS	Strategic Review Action Plan/ Implemented		75858
	5.1.2.3 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council’s website		84540



			three days prior to meeting		
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5.2 We collaborate and pursue partnerships that achieve great outcomes for our community





Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program/ Delivered		79492


5.3 Our local government is efficient, innovative and financially sustainable







Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long- term financial plan reviewed in line with annual budget/ 30 June		75858
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the <i>Local Government Act 1993</i> requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/ 31 October		78661

	5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the <i>Local Government Act 1993</i> , Office of Local Government Guidelines, and Council's adopted policies.	MFIN	Report to Council/ Monthly Bank Bill Swap Rate Benchmark/ Exceeded		78661
	5.3.1.4 Coordinate the review and harmonisation of Council's rating structure and development of new revenue policy for Council's Operational Plan 2020/21 in accordance with the Local Government (Council Amalgamations) Proclamation 2016.	MFIN	Review completed, rating structure determined, and new revenue policy finalised/ 31 May		84917

5.3 Our local government is efficient, innovative and financially sustainable					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes		83396
5.3.2 Deliver excellent customer service.	5.3.2.1 Develop and implement Council's Customer Service Charter.	MPCS	Charter/ Adopted Charter Implementation/ Commenced Report customer request management statistics/ Quarterly		80177 Council Minutes 2020/41 83975 83966








5.3.3 Deliver good governance and improve management of risk and safety.	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the <i>Local Government Act 1993</i> .	DCS	Progress reported to Council/ Quarterly		83827
	5.3.3.2 Develop the annual Operational Plan in accordance with the <i>Local Government Act 1993</i> .	DCS	Plan adopted/ 30 June		82933
	5.3.3.3 Produce and publish Council's Annual Report in accordance with the <i>Local Government Act 1993</i>	DCS	Report adopted/ 30 November		73238
	5.3.3.4 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/ Commenced		78661

5.3 Our local government is efficient, innovative and financially sustainable					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
	5.3.3.5 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government/ 30 September		84612

	5.3.3.6 Develop and implement Business Continuity Plan, including final Disaster Recovery Plan	MPCS	Implementation milestones/ Met		75858 91364
	5.3.3.7 Manage the Councillor Professional Development Program	DCS	Program/ Delivered		75858
	5.3.3.8 Review council's delegation framework and implement recommended improvements	DCS	Review/ Completed Improvements/ Commenced		75858
	5.3.3.9 Produce and submit reports of disclosures made under the Public Interest Disclosures Act	DCS	NSW Ombudsman/ July and February		78661
	5.3.3.10 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements	DCS	Annual lodgement process completed/ 30 September		78661
	5.3.3.11 Develop and implement a Privacy Management Plan in accordance with the <i>Privacy and Personal Information Protection Act 1998</i> and Office of Local Government requirements.	MIM	Plan/ Adopted Draft Privacy Management Plan is on public exhibition until 29 April, if there are no submissions it will automatically be adopted after that date. Adopted 30/4/2020		75858








5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
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	5.3.3.12 Review and publish the Council Information Guide.	MIM	Guide adopted/ 30 June		77918
	5.3.3.13 Produce and submit the annual government Information Public Access Report in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Annual report provided to the Information and Privacy Commissioner/ 31 October		78661
	5.3.3.14 Coordinate the publication of Open Access Information to the website in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Open Access Information available on the website/ Increasing		78661
	5.3.3.15 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Published to website/ =< every 45 days		78661
	5.3.3.16 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held/ =>4		78661
	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	MFIN	Program/ Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly		75858
	5.3.3.18 Finalise and implement the Council's Risk Management Framework.	MPCS	Risk Management Framework/ Implemented		78393 91026

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence
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	5.3.3.19 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly		73644 86348 92995
	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Implementation progress reported to the Executive and Audit Risk and Improvement Committee/ Quarterly		81611 90992
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/ =>4 Minutes provided to the Executive/ Quarterly		83971 91068
5.3.4 Identify and deliver innovative projects to improve Council's performance	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	MIM	Project milestones/ Met		84830
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DCS	Project milestones/ Met		75858
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives/ =>2		78757
	5.3.5.2 Implement the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented		78756 78754

5.3 Our local government is efficient, innovative and financially sustainable					
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/ Target	Status	Evidence

5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Program and budget/ Prepared		84999
5.3.5.4 Implement organisation's corporate values into recruitment and performance review documentation and processes (WMP 2.5).	MPCS	Implementation/ Progressing		72313 91370 91368 91369
5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program/ Developed		85000 91138
5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed		78389
5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	MPCS	Program/ Delivered		84997
5.3.5.8 Consolidate to one Council depot facility.	DIN	New shedding/ Constructed Development Application/ Submitted		86488 79640 83904 83906- 83911
5.3.5.9 Implement the Equal Employment Opportunity Management and Diversity Plan in accordance with the <i>Local Government Act 1993</i> (WMP 2.10).	MPCS	Plan/ Implemented		Council Minutes 2020/42 90923
5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held/ =>2		84997

Commentary on: ● Action - Behind Plan		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text
5.3.4 Identify and deliver innovative projects to improve Council's performance	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	The project has suffered delays due to poor consultancy performance. However, Council's project governance framework has seen the negative impacts as minimum in this reporting period. A new project consultant has been engagement and project momentum has been strong since the change was implemented. The project is being closely managed and monitored to ensure delivery of planned milestones by 30 June.
5.3.5 Be an employer of choice.	5.3.5.8 Consolidate to one Council depot facility.	Stage 1 of the depot development has a DA and has been tendered. It is envisaged that the tender will be awarded in Feb 2020. The DA for phase 2 and 3 will be submitted in Jan 2020. The proposed program for works will be updated in line with the DA and works at the civic precinct to relocate the office building.

Commentary on: ● Action - Urgent Action Needed / Stopped		
Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Explanatory text
5.3.3 Deliver good governance and improve management of risk and safety.	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	Council has supported a recommendation from the Audit, Risk and Improvement Committee to defer the Internal Audit Program for consideration in developing the 2020-21 Operational Plan and Budget (refer resolution 2019/08/174)

Additional achievements: ● Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2019-20	
Delivery Program 2018-21 Activity	Other achievements obtained

END OF DOCUMENT

10.6 DRAFT COMBINED DELIVERY PROGRAM 2018-2021 AND OPERATIONAL PLAN**Author:** Amanda Barber, Manager Finance**Authoriser:** Suni Campbell, Director Corporate Services**RECOMMENDATION**

1. That the Edward River Council Combined Delivery Plan 2018-2021 which includes the draft 2020-2021 Operational Plan, 2020-2021, Budget and proposed Fees and Charges and statement of Revenue Policy be placed on public exhibition for not less than 28 days, inviting submissions from the public *in accordance with section 405 of the Local Government Act 1993*.
2. That at the conclusion of the period of public exhibition an Extraordinary Meeting of the Council be held at 9AM on Thursday 25th June 2020 to consider any submissions made on the draft Plan and Budget, consider the proposed 2020-2021 Operational Plan and Budget and determine Rates and Charges for 2020-2021 *in accordance with section 404 of the Local Government Act 1993*.
3. That the Community Engagement Strategy outlined in the report be endorsed.

BACKGROUND

Under section 404 of the Local Government Act 1993 ("the Act"), councils must adopt a Delivery Program detailing the principal activities they will undertake to achieve the objectives identified in their Community Strategic Plan.

Councils are also required under section 405 of the Act to have an annual Operational Plan adopted by the beginning of each financial year outlining the planned activities for the year as part of the Delivery Program. The draft Operational Plan includes the Statement of Revenue Policy (which contains the annual budget and fees and charges) and must be publicly exhibited for a period of not less than 28 days. Any submissions received during the public exhibition period must be considered prior to the draft Operational Plan being adopted.

ISSUE/DISCUSSIONActions for 2020-21

The Combined Delivery Program and Operational Plan is the document which translates the community's vision into tangible actions. The draft Operational Plan Annual Actions, contained in Attachment A, have been developed in consultation with Councillors and staff and detail the services, projects, programs and events Council will undertake in the 2020-2021 year to deliver against the five strategic outcomes contained in Council's Community Strategic Plan, *Edward River 2030*.

Council is proposing to undertake 123 actions in the 2020-2021. The following table aligns the number of proposed actions with the five *Edward River 2030 outcomes*:

Edward River 2030 Strategic Outcome	Number of Actions
Outcome 1 – A great place to live	24
Outcome 2 – A prosperous and vibrant economy	17
Outcome 3 – A valued and enhanced natural environment	13
Outcome 4 – A region with quality and sustainable infrastructure	19

Outcome 5 – A community working together to achieve its potential	50
Total	123

Highlights of the combined draft Delivery Program and Operational Plan 2020-2021 include:

- Delivery of the Town Hall Revisitation Project and the Civic and Administration Accommodation Project.
- The upgrade of street lighting
- Development of a new suite of Integrated Planning and Reporting documentation *in accordance with the Local Government Act 193*.
- Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure

Executive Summary for draft Annual Budget 2020-21

Edward River Council's annual budget forms part of the Operational Plan 2020-21, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program 2022-2024 covers a three-year period and contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2020-21 budget has been prepared using the previous year's Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totalling \$28.45 million, investing \$18.44 million in capital works (with \$3.32 million Grant Funded Major Project works carried forward) and returning an operating surplus of \$3.67 million.

The \$3.67 m operating surplus (included grants and contributions provided for capital purposes) is made up of three funds:

- General \$1.87 million
- Sewer \$0.73 million
- Water \$1.07 million

Revenue

The Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2.6% for 2020-21 has not been applied to the 2020-21 budget. The projected rates revenue of \$7.6 m is based on no increase at a cost of \$194,000 in foregone revenue for the 20/21 budget year due to the effects of COVID-19.

This in fact is a rate freeze with a zero rate increase for 2020/21. According to IPART, "the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period."

Generally, user charges and fees have been set to increase by 2.4 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW State Government – with Council having no discretion in the setting of those fees.

Interest on overdue rates, charges and deferred debts is budgeted at \$79,340.

Council's estimated interest investment revenue for 2020/21 is \$469,860.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government's Order as set out below;

and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

An optimistic approach has been taken with budgeting for the Financial Assistance Grant. An annual increase of 2.0% has been budgeted for. For 2020/21 the Financial Assistance Grants is budgeted to be \$5.8 million.

Costs

As at March 2020, Council employed 101 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.22 million, including the anticipated award increases and growth through salary progression.

Council have resolved, in Council resolution 2020/74, not to increase the annual fee paid to Councillors. This decision was made to support the Council in response to the current Covid-19 pandemic and the financial impact that it is having on the local economy.

Council currently has no loan portfolio and we are exploring the possible borrowings for the retirement facilities in the forecast period,

Materials and contracts estimate for the 2020-21 has reduced from the previous year, which is attributed to having developed actual financial data (as a merged Council), for improved financial forecasting.

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's net financial assistance programs for 2020-21 is \$206,000.

Other expenditures are set to increase by 2.4 per cent.

Operating Budget Initiatives

The draft 2020-21 operating budget provides an additional \$400,000 expenditure for the following one-off projects, programs, or funded items:

- Disability Action Plan for public buildings
- Christmas Party Event Support for local and small business
- Business Development Workshops for local community
- Aerial photography for the entire local government area
- Cadet Engineer - Local student from the LGA entering their third or fourth year of engineering studies
- Deniliquin Swim Centre -Review of the mechanical systems and pumps
- Cemetery Maintenance (Boooroorban & Wanganella)
- Animal Desexing Program for pensioner and health care card holders

Capital Program

The draft 2020-21 budget has a new capital program totalling \$11.08 million. Highlights include:

- Annual Roads Renewal Programs: \$6.5 million including a fully funded project Maude Road \$1.6 million
- Water and Sewer infrastructure renewal programs: \$1.5 million

- Plant disposal and acquisition program: \$1.09 million
- Open Spaces, Recreation and Other Structure over \$170,000
- Buildings and Facility program over \$700,000 including Pepping Heritage Centre refurbishment, Multi Arts Centre refurbishment, Waring Gardens Amenities refurbishment and Rotary Park Clubrooms.
- LED Streetlighting Program \$680,000

COMMUNITY ENGAGEMENT STRATEGY

The statutory public exhibition period is schedule for 25 May 2020 to 21 June 2020. During this period, it is proposed to undertake additional engagement activities with the community whilst taking into consideration restrictions due to COVID-19. This will include advertising the draft Combined Delivery Program and Operational Plan on our website, in the Pastoral Times and on our Facebook Page. A video will be recorded and placed on our website giving an overview of the draft Combined Delivery Program and Operational Plan and we will conduct online sessions with interested ratepayers.

Following completion of the public exhibition period, the combined draft Combined Delivery Program and Operational Plan, as well as any submissions received during that period, will be considered for adoption with Council at its Extraordinary Meeting on 25 June 2020.

STRATEGIC IMPLICATIONS

The Combined Delivery Program and Operational Plan is a core component of Council's Integrated Planning and Reporting framework. The draft document has been prepared in accordance with the Office of Local Government's Integrated Planning and Reporting Guidelines Community Strategic Plan. The combined draft Combined Delivery Program and Operational Plan is the document which translates the community's vision contained in Council's Community Strategic Plan into tangible actions. The activities and actions contained in the draft Combined Delivery Program and Operational Plan detail the services, projects, programs and events Council will undertake in the 2019/20 year to deliver against the five strategic outcomes contained in Council's Community Strategic Plan.

FINANCIAL IMPLICATIONS

The draft Combined Delivery Program and Operational Plan includes the Statement of Revenue Policy (containing the annual budget and fees and charges) for the 2020/21 year.

LEGISLATIVE IMPLICATIONS

Local Government Act 1993

- Section 356 – Can a council financially assist others
- Section 404 – Delivery program
- Section 405 – Operational plan
- Section 406 – Integrated planning and reporting guidelines

Local Government (General) Regulations 2005

- Clause 201 – Annual statement of council's revenue policy

ATTACHMENTS

1. **DRAFT - Combined Delivery Program 2018-2021 and Operational Plan 2020-2021**



Draft Combined Delivery Program
2018-2021
and Operational Plan
2020-2021

DRAFT



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PART 1
WELCOME AND OVERVIEW



Message from the Mayor

Being prepared will have next week after Council Meeting

Cr Norm Brennan, Mayor

DRAFT

Message from the General Manager

Being prepared will have next week after Council Meeting

John Rayner, Interim General Manager

DRAFT

OUR VISION

Through the development of Edward River Council's Community Strategic Plan, Edward River 2030, a community vision was developed for the Edward River region.

This combined Delivery Program 2018-2021 and Operational Plan 2020-2021 outlines the activities and actions that Council will undertake to realise this vision.

We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future

OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held in September 2021.

Following the swearing in of the nine elected Councillors in September 2017, Cr Norm Brennan and Cr Pat Fogarty were elected Mayor and Deputy Mayor, respectively, for a two-year term. The next election for the positions of Mayor and Deputy Mayor will be held in September 2021.

The Local Government Act 1993 outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the Mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



John Rayner - PSM
Interim General Manager



Suni Campbell
Director Corporate Services

Graduate Australian Institute of Company Directors
Bachelor of Business (HRM)
Member Australian Institute Company Directors
Member Australian Human Resources Institute



Oliver McNulty
Director Infrastructure

Chartered Engineer, Engineers Ireland
Chartered Structural Engineer, Institute of Structural Engineers
Bachelor of Science (Engineering), Trinity College, Dublin
Diploma in Structural Engineering, Dublin Institute of Technology
Certificate of Project Management, Project Management Institute
Certificate in Sustainable Construction, Institute of Structural Engineers

ROLES AND RESPONSIBILITIES

Office of the General Manager: John Rayner		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	<ul style="list-style-type: none"> Community Development Community Events Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Julie Rogers	<ul style="list-style-type: none"> Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	John Rayner	<ul style="list-style-type: none"> Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Suni Campbell		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Amanda Barber	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance and Communications	TBA	Corporate Communications and Media Relations Governance Integrated Planning and Reporting
Information Management	Mark Siena	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Oliver McNulty		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Mark Dalzell	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Oliver McNulty	Major Projects Delivery
Operations	Warwick Newell	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED
PLANNING AND
REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

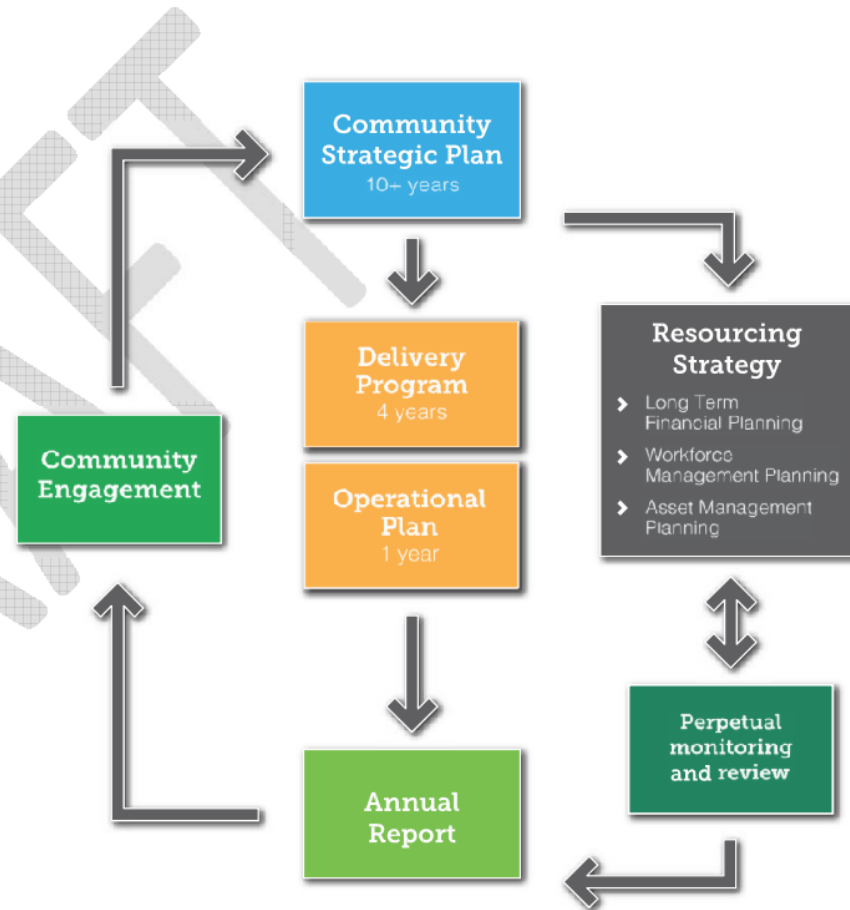
The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community’s main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council’s current 10-year Community Strategic Plan, Edward River 2030, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, Edward River 2030 seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years’ time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, Edward River 2030 is implemented through Council’s combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long- term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and

turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer term budgets:



YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to businesses and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2020-21 year is 2.6 per cent, Edward River Council has elected not to pass on this allowable increase for the 2020-21 Rate year.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2020/21 rate is based on the Valuer General's July 2019 land valuations.

What are rates?

Council rates can generally be described as a tax on the wealth of property owners, where their wealth is measured by the value of their land (excluding improvements such as a house). However, in NSW, it would be more accurate to say that rates are a function of a property owner's share of the total value of land within the local government area. Generally, the greater your share of total land wealth within your local government area, the higher your rates; although this depends on the type of rating system chosen by the council.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates. Under the Local

Government Act 1993, there are only two additional systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils can rate on just the ad valorem otherwise they can choose between using:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in the area.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing taxes fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI) but a lot of considerations go towards the rate peg percentage.

Which rating system does Edward River Council use?

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from consolidating rating calculations or re-categorising until 30 June 2020, this has been extended to 30 June 2021. This means that Council currently operates different rating systems depending on the location of the property. The rating system in use includes different classifications, base rates and minimum rates. Details of the rating system are in the Revenue Policy section of this document.

Council plans to review the rating system in preparation for the removal of the restriction. Any proposed changes to the rating system will involve community consultation. This work is being undertaken as a 2020-21 Operational Plan action for implementation in 2021-22.

How can changes in land value affect your rates?

Councils must set rates based on the value of each parcel of land in their area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three years, within the three year base year period the VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties.

This will almost invariably result in land value fluctuations every three years in the relative share of total land wealth in the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value. Even though land values can rise very

steeply, this doesn't translate to steep rises in rates because of rate capping.

Land values generally increase over time. If the land values issued at the time of the General revaluation were used to generate Councils Rate income at the rate in the dollar used for the previous year's calculations, then Council would raise more income than it is allowed.

In order to contain Councils income within the allowable limits, Council must reduce the rate in the dollar for each rating category. As the same rate in the dollar is then applied to each property within a rating category, the actual amount of rates payable is determined by the individual land valuation of the property.

As a result, due to the individual changes in Land Valuations for individual Ratepayers, some Ratepayers will experience variations in their Rates that will either increase or decrease their rates for the first year after a General Revaluation.

The Rates paid by some rate payers may increase, decrease or stay the same in regard to the rate peg % limit set by IPART on behalf of the State Government each year. This will occur only as a result of a General Revaluation of all land values, which occurs every 3 years. (The determining factor is the land valuation on EACH individual property).

OR, if Council is successful in an application to IPART for a Special Rate Variation above the set Rate Peg % amount for that year, which can be effective for up to 7 years.

All enquiries relating to your land value should be directed to the Office of the Valuer General on 1800 110 038.

Or you can visit their website https://www.valuergeneral.nsw.gov.au/contact_us to learn more about the valuation of land.

PART 2
COMBINED DELIVERY PROGRAM
AND OPERATIONAL PLAN 2020/21



Responsibility Matrix

Each of the 127 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	Interim General Manager	John Rayner
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Julie Rogers
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Oliver McNulty
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Warwick Newell

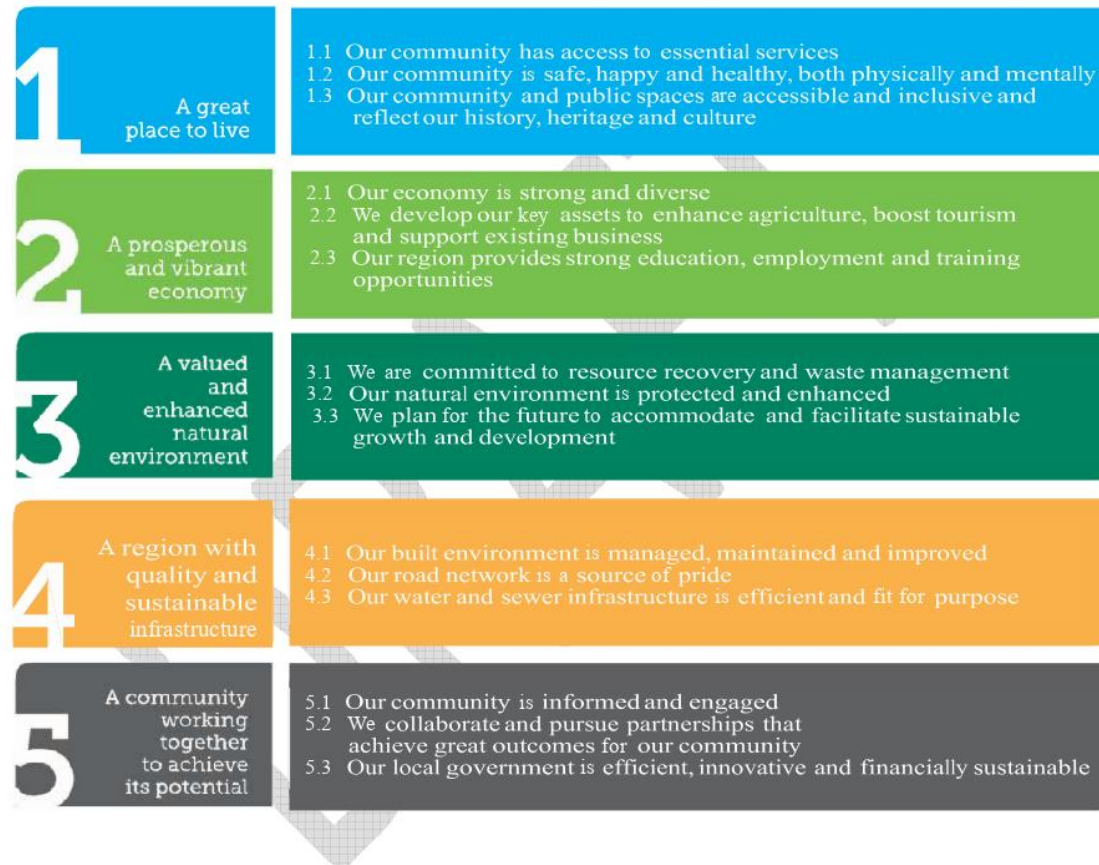
Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the Local Government Act 1993, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at 180 Cressy Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan



Outcome 1 - A great place to live

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health.

1.1 Our Community has access to essential services				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues	1.1.1.1 Develop and implement a new Edward River Council Advocacy Strategy	GM	Strategy/Completed	Office of the General Manager
1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark/ Met	Library
	1.1.2.2 Facilitate the transition from the Central Murray Library to the Edward River Library	MCED	Transition completed	Library

1.2 Our community is safe, happy and healthy, both physically and mentally				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths	1.2.1.1 Commence a masterplan for Rotary Park.	MES	Masterplan/Commenced	Town Planning
	1.2.1.3 Investigate future Management Models for Deniliquin Swimming Centre	MEA	Report to Council on future management model	Engineering & Assets
1.2.2 Provide community halls and facilities	1.2.2.1 Inspections to be carried out on Community Halls and facilities.	MOP	100% completion of annual Inspections <ul style="list-style-type: none"> • Halls • Playgrounds Complete works identified through annual inspections	Operations
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.1 Deliver a companion animal desexing program.	MES	Program/Delivered	Animal Control
	1.2.3.2 Deliver four free microchipping weeks.	MES	Program/Completed	Animal Control

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.3 Undertake food premises inspections to ensure compliance with the NSW Food Act.	MES	Food premises inspected annually/100%	Health Services
	1.2.3.4 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/100%	Health Services
	1.2.3.5 Participate in NSW Health arbovirus monitoring program.	MES	Program/completed	Health Services
	1.2.3.6 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/=35	Building Control
	1.2.3.7 Commence detailed designs and costings for a new companion animal shelter.	MES	Detailed designs and costings/commenced	Animal Control
	1.2.3.9 Commence implementation of the underground petroleum storage system program.	MES	Underground petroleum storage system program/commenced	Town Planning

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.10 Implement adopted liquid trade waste policy	MEA	Reduction in number of properties that are non-compliant	Engineering & Assets
	1.2.3.14 Promote COVID-19 policies and restrictions	DIN		
1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture				
1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met	Major Projects Program
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered	Community Services
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged	Economic Development & Business
1.3.1 Council aims to develop Edward River Council as a vibrant and progressive	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged	Economic Development & Business

community by supporting and partnering with community groups and assisting in developing cultural spaces	1.3.1.5 Support Deniliquin Business Chamber 2021 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered	Community Grants and Donations
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1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture (cont.)

1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held	Civic Functions
	1.3.2.2 Support the delivery of 2021 Anzac Day commemoration services at Deniliquin and Wanganella	GM	Commemoration services/ Held	Civic Functions
	1.3.2.3 Deliver 2021 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/Conferred	Civic Functions

Delivery Program Measures		
Measure	Baseline	Target
Community satisfaction with:		
Appearance of public areas	Not currently measured	State average for rural Council
Recreational facilities	69	72
Art centres and libraries	Greater than 80% score the library service as good or very	Greater than 85% score the library service as good or very
Percentage of Population who are Library Members	35.5%	37%
Percentage of required food safety inspections undertaken	100%	100%

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Outcome 2 - A prosperous and vibrant economy

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space

2.1 Our economy is strong and diverse				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture	2.1.1.1 Implement the staged plan for Council to progressively consider investment in the Retirement Living Project	GM	Project Plan/Implemented	Office of the General Manager
	2.1.1.2 Facilitate the implementation of a governance structure to implement the Agribusiness Masterplan.	MCED	Commence investigations into governance structures	Economic Development & Business
2.1.2 Develop and promote investment opportunities within Edward River region	2.1.2.1 Monitor Council's Major Project Pipeline for opportunities to attract funding and development.	MCED	Initiatives/ =1	Economic Development & Business
	2.1.2.2 Host a Projects Forum to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Project forum / Held	Economic Development & Business
	2.1.2.3 Work with JO Councils to improve water security			

2.1 Our economy is strong and diverse				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers	2.1.3.1 Determine applications for development and local activities	MES	Development applications determined within statutory timeframes/=>80% Complying development certificates determined within statutory timeframes/=>80% Construction certificates determined within 30 days of registration/=>80% Local activity approvals determined within 14 days of registration =>80%	Town Planning
	2.1.3.2 Provide planning certificates and sewer drainage diagrams on application.	MES	Planning certificates issued within five days of receipt/=>90% Sewer drainage diagrams issued within five days of receipt/=>90%	Town Planning
	2.1.3.3 Commence planning proposal to prepare the Edward River LEP	MES	Planning proposal/commenced	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit	2.2.1.1 Provide a heritage advisory service to the community.	MES	Heritage service provided/completed	Community Services
	2.2.1.2 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage projects funded/=> budgeted amount	Community Services
	2.2.1.3 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels/Met Destination NSW accreditation/ Maintained	Peppin Heritage Centre Tourism
	2.2.1.4 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held/ =4	Economic & Business Development
	2.2.1.5 Implement the first-year action plan contained in the Edward River Tourism Development Plan 2020-2023 to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Milestones met	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business (cont.)				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit	2.2.1.6 Develop, update and produce information and marketing materials for the Visit Deni website and social media platforms (EDS 6.6).	MCED	Information kept up to date Marketing materials/ Developed	Tourism
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism	2.2.2.1 Deliver projects funded through the Australian Government’s Drought Communities Programme Extension Round Two	MCED	Funding milestones/ Met	Major Projects Program
	2.2.2.2 Deliver Projects funded through the NSW Governments Funded Programs	DIN	Completion of the following projects <ul style="list-style-type: none"> • Memorial Park Netball Court Upgrade • Deniliquin Town Hall • Cressy Street Streetscape • Riverfront upgrade • Waring Gardens upgrade • Town Hall and Civic Precinct redevelopment • Truck Stop Strategy • Peppin Centre upgrade (Crossing Café) • Deniliquin Town Hall • Memorial Park • Deniliquin Rams Clubrooms • Lawn Tennis Club courts development • LED Streetlight Programming 	Major Projects Program

2.3 Our region provides strong education, employment and training opportunities				
Delivery Program 2018 -2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth	2.3.1.1 Host two themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Business Round Tables held/ =2	Economic & Business Development

Delivery Program Measures		
Measure	Baseline	Target
Increase in visitor numbers	118,200	120,000
Increase in no of jobs	3,778	3,800
Community satisfaction with: - Economic Development/Tourism - Community and Cultural services	Not currently measured Not currently measured	State average for rural Council State average for rural Council
Increase in no of businesses	461	480
No of visitors to Peppin Heritage Centre	17,000	17,850

Outcome 3 - A valued and enhanced natural environment

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property

3.1 We are committed to resource recovery and waste management				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling	3.1.1.1 Provide kerbside recycling	MEA	Implement kerbside recycling	Infrastructure
	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO)	MEA	Implement FOGO	Infrastructure
	3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas	MEA	Deliver project	Infrastructure
3.1.2 Provide sustainable waste services and infrastructure	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots	MOP	EPA Licence conditions / met	Operations
	3.1.2.2 Provide drumMUSTER collection services at Deniliquin Landfill Depot	MOP	DrumMUSTER services provided	Operations

3.2 Our natural environment is protected and enhanced				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
3.2.1 Sustainably manage Council owned and managed natural areas	3.2.1.1 Maintain the Deniliquin public cemeteries	MOP	<ul style="list-style-type: none"> • Complete maintenance • Provide for internment in line with Cemetery Operational Plan 	Operations
	3.2.1.2 Maintain Pioneer Cemeteries	MOP	<ul style="list-style-type: none"> • Complete maintenance of Cemeteries 100% 	Operations
3.2.2 Proactively manage the impacts associated with invasive species	3.2.2.1 Integrate and deliver weed control across Edward River Region	MOP	<ul style="list-style-type: none"> • Implement new Weed Action Plan (WAP) • Deliver maintenance for Council owned and managed land categorised as natural area 	Operations
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services	3.2.3.1 Convene the Local Emergency Management Committee	DIN	Quarterly meeting with LEMC	Infrastructure
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Deliver the Rural Tree Scheme	MOP	Deliver Rural Tree Scheme	Operations

3.3 We plan for the future to accommodate and facilitate sustainable growth and development				
3.3.1 Manage the built environment in line with the LEP and relevant legislation				
	3.3.1.2 Commence a review of the Deniliquin Development Control Plan 2016.	MES	DCP Review/commenced	Town Planning
	3.3.1.3 Commence a planning proposal for Dahwilly Road to implement the Deniliquin Rural Residential Strategy.	MES	Planning proposal/commenced	Town Planning
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth	Nil			

Delivery Program Measures		
Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications 60 days for integrated development application	30 days for development applications 60 days for integrated development applications
Community satisfaction with:		
Waste management	Not currently measured	State average for rural Council
Planning and building permits	Not currently measured	State average for rural Council
Emergency and disaster management	Not currently measured	State average for rural Council
Environmental sustainability	Not currently measured	State average for rural Council
Town Planning Policy	Not currently measured	State average for rural Council
Ease of access to services	2	65

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Councils road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimize costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads

4.1 Our built environment is managed, maintained and improved				
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Prepare a planning proposal for the rezoning and reclassification of surplus open space.	MES	Planning proposal/commenced	MES
	4.1.1.2 Deliver Capital Works Program for Roads and Road related Infrastructure	DIN	90% delivered	Infrastructure
	4.1.1.3 Deliver Capital Works Program for Buildings and facilities	DIN	90% delivered	Infrastructure
	4.1.1.4 Deliver Buildings Maintenance Program	MOP	Maintenance Program/ Delivered	Operations
	4.1.1.5 Deliver Roads Maintenance Program	MOP	Maintenance Program/ Delivered	Operations
	4.1.1.6 Develop Questionnaire for community feedback Issue questionnaire to residents impacted by Councils Urban Roads Capital Works Renewal Program	DIN	Develop community questionnaire Questionnaire issued to 25% of impacted residents	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)				
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements	4.1.2.1 Invest in Council assets at a level equal to depreciation	MEA	Capital expenditure compared to depreciation/ =>90%	Infrastructure
	4.1.2.2 Undertake asset valuations for asset classes in accordance with the Asset Management Strategy	MEA	Complete as per program	Infrastructure
	4.1.2.3 Implement program of works to renew Council's road network in line with condition assessments	MEA	Implement identified renewal program	Infrastructure
	4.1.2.4 Develop a 10-year Strategic Capital Works Program for Sports & Recreational Reserves	MEA	Year One of 10-year program/ implemented	Infrastructure
	4.1.2.5 Develop a 10-year plant replacement program	MOP	Year One of 10-year program/ Implemented	Infrastructure
	4.1.2.6 Review Councils Asset Management suite of documents	MEA	<ul style="list-style-type: none"> Asset Management Policy reviewed and updated Asset Management Strategy reviewed and updated Asset Management Plans reviewed and updated 	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)				
Delivery Program 2018-2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements	4.1.2.7 Convene the Asset Management Steering Committee	MEA	Quarterly meetings <ul style="list-style-type: none"> 80% attendance of members 	Infrastructure
	4.1.2.8 Develop a policy for the prioritisation of Roads and Road related Infrastructure projects	DIN	Policy adopted by Council	Infrastructure
4.2 Our road network is a source of pride				
Delivery Program 2018-2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Councils asset renewal gap with the road network as the priority area of focus	4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments	MEA	Works delivered	Infrastructure
	4.2.1.2 Develop a plan to close Councils Road Asset Renewal gap	MEA	<ul style="list-style-type: none"> Plan developed Funding opportunities investigated 	Infrastructure

4.3 Our water and sewer infrastructure is efficient and fit for purpose				
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program	MEA	Capital Works Program Delivered/ =90%	Infrastructure
	4.3.1.2 Develop Project Plans for works associated with Council's Integrated Water Catchment Management Plan	MEA	<ul style="list-style-type: none"> Plan developed Funding opportunities investigated 	Infrastructure
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government	MEA	<ul style="list-style-type: none"> Develop the business case to finalise the preferred location in line with the requirements of the Safe and Secure Funding opportunity. 	Infrastructure

Delivery Program Measures		
Measure	Baseline	Target
% completion of capital works program annually	70%	90%
Asset Management Maturity	Nil	Complete development of: <ol style="list-style-type: none"> 1. Asset Management Plans 2. Asset Condition Inspection Manual
Reduction in asset renewal gap	90% annual expenditure on assets compared to depreciation	100% annual expenditure on assets compared to depreciation
Community satisfaction with:		
Local streets and footpaths	41	45

Outcome 5 - A community working together to achieve its potential

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications

5.1 Our community is informed and engaged				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events	5.1.1.1 Communicate information on Council services, activities and events.	DCS	Community News page/ 24 Engagement with Council social media accounts/ Increasing Media releases produced/ 24 Biannual newsletter published/ 2	Office of the General Manager
	5.1.1.2 Develop a communications strategy to improve community contact and engagement with Council	DCS	Establish target areas and improvement opportunities/ Completed Communications strategy/ Developed Improvement plan implementation/ Commenced	Office of the General Manager
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council	5.1.2.1 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council's website three days prior to meeting	Office of the General Manager
	5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030	GM	Plan adopted/ 30 June	Office of the General Manager

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community				
5.2.1	Work in partnership with the community on key projects			
5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long-term financial plan reviewed in line with annual budget/ 30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/ 31 October	Corporate Services
	5.3.1.3 Manage Council's investment portfolio to optimize investment returns within the constraints of the Local Government Act 1993, Office of Local Government Guidelines, and Council's adopted policies.	MFIN	Report to Council/ Monthly Bank Bill Swap Rate Benchmark/ Exceeded	Corporate Services
	5.3.1.4 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure	MFIN	Review rating categories and subcategories/ Complete Implement procedure for required category changes/ Complete	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes	Corporate Services
5.3.2 Deliver excellent customer service	5.3.2.1 Coordinate the implementation of Council's Customer Services Charter and monitor customer service	MPCS	Charter implementation/ complete Report customer request management statistics to Executive/ Quarterly	People and Customer Service
	5.3.2.2 Coordinate the delivery of customer services training to improve organisation-wide customer services	MPCS	Training program/ Delivered	People and Customer Service
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the Local Government Act 1993.	DCS	Progress reported to Council/ Quarterly	Corporate Services
	5.3.3.2 Develop the new suite of Integrated Planning and Reporting documentation in accordance with the Local Government Act 193.	DCS	End of Term Report completed/ August Council Meeting Combined 2021-2025 Delivery Program and 2021-2022 Operational Plan adopted/ 30 June	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.3 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993	DCS	Report adopted/ 30 November	Corporate Services
	5.3.3.4 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/ Commenced	Corporate Services
	5.3.3.5 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government/ 30 September	Corporate Services
	5.3.3.6 Coordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan	DCS	Implementation/ Complete	Corporate Services
	5.3.3.7 Manage the Councillor Professional Development Program	DCS	Program/ Delivered	Councillors
	5.3.3.8 Finalise implementation of delegation framework review improvement recommendations	DCS	Improvements/ Complete	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.9 Produce and submit reports of disclosures made under the Public Interest Disclosures Act	DCS	NSW Ombudsman/ July and February	Corporate Services
	5.3.3.10 Coordinate lodgment of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements	DCS	Annual lodgment process completed/ 30 September	Corporate Services
	5.3.3.11 Finalise the implementation of the Privacy Management Plan	MIM	Implementation/ Complete	Information Management
	5.3.3.12 Review and publish the Council Information Guide.	MIM	Guide adopted/ 30 June	Information Management
	5.3.3.13 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009.	MIM	Annual report provided to the Information and Privacy Commissioner/ 31 October	Information Management
	5.3.3.14 Coordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act 2009.	MIM	Open Access Information available on the website/ Increasing	Information Management

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.15 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009.	MIM	Published to website/ =< every 45 days	Information Management
	5.3.3.16 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held/ =>4	Corporate Services
	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	DCS	Program/ Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly	Corporate Services
	5.3.3.18 Coordinate the ongoing implementation the Council's Risk Management Framework.	MPCS	Operational risk identification and analysis/ Commenced. Key strategic risks and controls review/ Completed	People and Customer Service
	5.3.3.19 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Plan/ Submitted Implementation progress reported/ Quarterly	People and Customer Service
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/ =>4 Minutes provided to the Executive/ Quarterly	People and Customer Service
	5.3.3.22 Coordinate the development and implementation of a new Fraud Security Framework	DCS	Fraud and Corruption Policy reviewed / 30 November Staff fraud and corruption survey / 31 December Fraud and corruption control plan development / 31 December Fraud and corruption control plan implementation/ Commenced	Governance
	5.3.3.23 Review and improve Council's corporate documents framework	DCS	Corporate document framework established/ 30 April Corporate document register established/ 30 April	

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.23 Coordinate activities and events for the delivery of the NSW Local Government Elections	DCS	Election/ Completed Councillor induction program/ Implemented Post-election legislative program of actions/ Completed	
5.3.4 Identify and deliver innovative projects to improve Councils performance	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	DCS	Project milestones/ Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DCS	Project milestones/ Met	Capital Works Infrastructure Other
	5.3.4.3 Coordinate the development and implementation of service level reviews across all services and functions of council	DCS	Program/ Developed Implementation/ Commenced	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives implemented in accordance with Staff Survey Action Plan/ Complete	People and Customer Service
	5.3.5.2 Co-ordinate the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented	People and Customer Service
	5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Training Plan and budget/ Prepared	People and Customer Service
	5.3.5.4 Implement organisation’s corporate values into staff documentation and processes (WMP 2.5).	MPCS	Induction implementation/ Complete	People and Customer Service
	5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program Implementation/ Meets timelines set in the plan.	People and Customer Service
	5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed	People and Customer Service
	5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	GM	Program/ Delivered	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont)				
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice	5.3.5.8 Consolidate to one Council depot facility.	DIN	Stage 2 construction/ Completed	Engineering Services
	5.3.5.9 Coordinate annual staff performance review program	MPCS	Annual program/ completed	People and Customer Service
	5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held/ =>2	People and Customer Service
	5.3.5.11 Coordinate the development and implementation of salary system progression rules and skill step framework	MPCS	Salary progression rules/ Developed Salary skill step framework for operational roles/ Commenced	People and Customer Service

Delivery Program Measures		
Measure	Baseline	Target
% of Councillors in attendance at Council meetings	80%	Greater than 85%
Staff turnover as a % of permanent staff numbers	7.8%	Less than 10%
% of Council decisions made at meetings closed to the public	15%	Less than 10%
Lost time injury frequency rate	19.22	12.8
Community Satisfaction with:		
Community consultation	57	63
Informing the community	59	65
Decisions made in the community interest	54	60
Value for money	43	46
Customer service	59% consider Customer Service good or very good	65% (in line with State-Wide average)
Overall Council performance	56	58 (in line with State-Wide average)

PART 3
DRAFT BUDGET
2020/21



Executive Summary

Edward River Council’s annual budget forms part of the Operational Plan 2020-21, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program 2022-2024 covers a three-year period and contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2020-21 budget has been prepared using the previous year’s Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totaling \$28.45 million, investing \$18.44 million in capital works (with \$3.32 million Grant Funded Major Project works carried forward) and returning an operating surplus of \$3.67 million.

The \$3.67 million operating surplus is made up of three funds:

- General \$1.87million
- Water \$0.73 million
- Sewer \$1.07 million

Total Revenue (inclusive of capital grants)	
General fund	\$25.21 million
Water fund	\$3.48 million
Sewer fund	\$3.43 million
Consolidated funds	\$32.12 million

Total Costs	
General fund	\$23.34 million
Water fund	\$2.75 million
Sewer fund	\$2.36 million
Consolidated funds	\$28.45 million

Rates and annual charges revenue

There has been no increase in the rating revenue for the 20/21 budget year. The decision not to increase revenue in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2.6 per cent for 2020-21, effectively results in \$194,000 less revenue had this increase been applied.

According to IPART, "the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period."

The projected rates revenue for 20/21 will be \$7.6m.

For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 2.4 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$79,340.

Council's estimated interest investment revenue for 2020/21 is \$469,860.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.8 million is forecast to grow at a modest rate of 2%. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$157,450 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5 per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2020, Council employed 101 full time equivalent staff. Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.22m. It is assumed that employee costs will grow at a rate of 2.5 per cent in the forecast period. This includes anticipated award increases and growth through salary progression.

Borrowing costs

Council currently has no loan portfolio and we are exploring the possible borrowings for the retirement facilities in the forecast period.

Materials and contract costs

Materials and contracts costs estimate for the 2020-21 has reduced from the previous year, which is attributed to having developed additional financial data (as a merged Council), for improved financial forecasting using the Technology One system of tools available.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2020-21 are set out below:

	Budget 20/21	Budget 19/20
Income		
Local Heritage Places Funding	6,250	6,000
Advisor Grant	7,000	
Long Paddock	14,000	14,000
Total Income	27,250	20,000
Expenditure		
ERC Education Fund	10,000	10,000
Contributions to Arts	16,500	16,500
Contributions to Schools	5,000	5,000
Donations and Contributions Community Grants	50,000	50,000
Donations and Contributions General Donations		
Donations and Contributions - Ute Muster Contributions in Kind	60,000	60,000
Donations and Contributions - Ute Muster Donations Program	25,000	25,000
Donations and Contributions - Bush Bursary	3,000	3,250
Local Heritage Places Expenditure (match grant 1:1)	16,250	19,000
Quick Response Grants	10,000	5,000
Doctor Incentive	10,000	7,000
Advisor Grant expenditure (grant funded)	7,000	-
Long Paddock	21,000	28,000
Total Expenditure	233,750	228,750
Donations & Contributions Net Result	-206,500	-208,750
Donations and Contributions (NEW - Possible)		
Speak Up		2,000
Long Paddock sculpture	1,500	-

Other costs

Other expenditures are set to increase by only 2.4 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Capital program

The 2020-21 budget has a new capital program totalling \$11.07 million. Highlights include:

- Cressy Street Revitalisation \$1.36 million
- Waring Gardens Update \$0.49 million
- Multi Arts Centre Refurbishment \$0.11 million
- LED Streetlighting Program \$0.68 million
- Peppin Heritage Centre Refurbishment \$0.21 million
- Civic Centre Plaza – \$0.9 million
- Civic Centre (Estates Building) and Administration Building Renewal Project: \$2.1 million
- Annual Local Roads Renewal Programs: \$3.81 million
- Annual Regional Roads Renewal Program: \$1.08 million
- Water and Sewer infrastructure renewal programs: \$1.54million
- Maude Road \$1.6 million
- Plant disposal and acquisition program: \$1.09 million

Details of the capital program can be found in the 2020/21 Budget Detail for each Capital Works Program.

Other initiatives

The 2020-21 operating budget provides an additional \$400,000 expenditure for the following one-off projects, programs, or funded items:

- Disability Action Plan for public buildings
- Christmas Party Event Support for local and small business
- Business Development Workshops for local community
- Aerial photography for the entire local government area
- Cadet Engineer - Local student from the LGA entering their third or fourth year of engineering studies
- Deniliquin Swim Centre -Review of the mechanical systems and pumps
- Cemetery Maintenance (Boooroban & Wanganella)
- Animal Desexing Program for pensioner and health care card holders

Consolidated Financial Statement 2020-2023

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Whole of Council Statement of Comprehensive Income

Edward River Council				
Income Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	13,035	13,463	13,905	14,259
User Charges and Fees	3,909	4,003	4,099	4,197
Interest & Investment Revenue	561	574	588	602
Other Revenues	2,992	3,053	3,116	3,180
Grants & Contributions for Operating Purposes	8,024	8,217	8,413	8,614
Grants & Contributions for Capital Purposes - Cash	3,601	3,422	3,252	3,091
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	32,122	32,732	33,373	33,943
Expenses from Continuing Operations				
Employee Costs	9,135	9,409	9,691	9,982
Borrowing Costs	-	-	-	-
Materials and Contracts	4,305	4,413	4,523	4,636
Depreciation	8,999	9,193	9,377	9,564
Other Expenses	6,010	6,542	6,586	6,795
Total Expenses from Continuing Operations	28,449	29,556	30,177	30,977
Operating Result from Continuing Operations Surplus/(Deficit)	3,673	3,176	3,196	2,965
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	72	(247)	(57)	(125)

Receivables	3,261	3,324	3,388	3,435
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	41	41	41	41
Total Current Assets	31,066	30,537	32,256	30,879
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	-	-	-	-
Infrastructure, Property, Plant & Equipment	484,980	497,779	500,403	506,647
Other	767	767	767	767
Total Non-Current Assets	485,747	498,546	501,170	507,414
Total Assets	516,813	529,083	533,426	538,294
Current Liabilities				
Payables	1,607	1,670	1,706	1,751
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	2,531	2,558	2,585	2,614
Total Current Liabilities	4,138	4,228	4,291	4,365
Non Current Liabilities				
Payables	133	136	139	142
Borrowings	-	-	-	-
Provisions	542	542	542	542

Other	295	300	305	311
Total Non Current Liabilities	970	978	986	995
Total Liabilities	5,108	5,205	5,277	5,360
Net Assets	511,705	523,877	528,149	532,934
Equity				
Retained Earnings	406,602	409,778	412,974	415,939
Revaluation Reserves	80,145	89,141	90,217	92,037
Council Equity Interest	-	-	-	-
Other Reserves	24,958	24,958	24,958	24,958
Total Equity	511,705	523,877	528,149	532,934

Whole of Council Statement of Cash Flows

Edward River Council				
Cash Flow Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	33,531	32,659	33,298	33,885
Payments - Operating Activities	(19,553)	(20,255)	(20,718)	(21,320)
Net Cash Provided by (or used in) Operating Activities	13,978	12,404	12,580	12,565
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	215	25	90	-
Purchases - Infrastructure, Property, Plant & Equipment	(18,443)	(13,021)	(11,015)	(13,989)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(18,228)	(12,996)	(10,925)	(13,989)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-

Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(4,250)	(592)	1,655	(1,424)
Cash and Cash Equivalents at Beginning of Reporting Period	32,014	27,764	27,172	28,827
Cash and Cash Equivalents at End of Reporting Period	27,764	27,172	28,827	27,404
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	27,764	27,172	28,827	27,404

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GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income. The responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART).

Note: Given the impact of COVID 19 on the local economy a general rate increase has been foregone in 2020/21. General rates will increase by 2.6% per annum for the remainder of the forecast period.

General Fund Statement of Comprehensive Income

Edward River Council				
General Fund - Income Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	8,761	9,086	9,423	9,670
User Charges and Fees	1,683	1,723	1,765	1,807
Interest & Investment Revenue	305	312	320	327
Other Revenues	2,992	3,053	3,116	3,180
Grants & Contributions for Operating Purposes	7,943	8,134	8,329	8,529
Grants & Contributions for Capital Purposes - Cash	3,526	3,350	3,182	3,023
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	25,210	25,658	26,134	26,536
Expenses from Continuing Operations				
Employee Costs	8,448	8,701	8,962	9,231

Borrowing Costs	-	-	-	-
Materials and Contracts	3,424	3,510	3,597	3,687
Depreciation	7,684	7,852	8,009	8,169
Other Expenses	3,785	4,237	4,201	4,364
Total Expenses from Continuing Operations	23,341	24,300	24,769	25,451
Operating Result from Continuing Operations Surplus/(Deficit)	1,869	1,359	1,365	1,085
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,657)	(1,991)	(1,817)	(1,938)

General Fund Statement of Financial Position

Edward River Council					
General Fund - Balance Sheet Projections					
		Proposed Budget			
Year Ending		2021	2022	2023	2024
		\$000s	\$000s	\$000s	\$000s
Current Assets					
Cash & Cash Equivalents		10,693	10,062	10,120	6,337
Investments		-	-	-	-
Receivables		2,714	2,764	2,815	2,850
Inventories		-	-	-	-
Other (Includes Assets Held for Sale)		30	30	30	30
Total Current Assets		13,437	12,856	12,965	9,217
Non-Current Assets					
Cash & Cash Equivalents		-	-	-	-
Investments		-	-	-	-
Receivables		-	-	-	-
Infrastructure, Property, Plant & Equipment		417,824	428,844	430,158	436,884
Other		767	767	767	767
Total Non-Current Assets		418,591	429,611	430,925	437,651
Total Assets		432,028	442,467	443,891	446,868
Current Liabilities					

Payables	1,295	1,348	1,374	1,413
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	2,531	2,558	2,585	2,614
Total Current Liabilities	3,826	3,906	3,959	4,026
Non Current Liabilities				
Payables	-	-	-	-
Borrowings	-	-	-	-
Provisions	542	542	542	542
Other	295	300	305	311
Total Non Current Liabilities	837	842	847	853
Total Liabilities	4,663	4,748	4,807	4,879
Net Assets	427,365	437,719	439,084	441,989
Equity				
Retained Earnings	336,868	338,227	339,591	340,676
Revaluation Reserves	80,145	89,141	89,141	90,961
Council Equity Interest	-	-	-	-
Other Reserves	10,352	10,352	10,352	10,352
Total Equity	427,365	437,719	439,084	441,989

General Fund Statement of Cash Flows

Edward River Council							
General Fund - Cash Flow Statement Projections							
				Proposed Budget			
Year Ending				2021	2022	2023	2024
				\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities							
Receipts - Operating Activities				25,481	25,595	26,069	26,487
Payments - Operating Activities				(15,599)	(16,350)	(16,688)	(17,195)
Net Cash Provided by (or used in) Operating Activities				9,882	9,245	9,381	9,291
Cash Flows from Investing Activities							
Receipts - Infrastructure, Property, Plant & Equipment				215	25	90	-
Purchases - Infrastructure, Property, Plant & Equipment				(16,418)	(9,901)	(9,413)	(13,075)
Receipts/Purchases - Other Assets				-	-	-	-
Net Cash Provided by (or used in) Investing Activities				(16,203)	(9,876)	(9,323)	(13,075)
Cash Flow from Financing Activities							
Receipts - Loan Borrowings				-	-	-	-
Payments - Principal Repayments				-	-	-	-
Payments - Finance Costs				-	-	-	-
Receipts - Council Equity Injection				-	-	-	-
Net Cash Provided by (or used in) Financing Activities				-	-	-	-
Net Increase/(Decrease) in Cash Assets Held				(6,321)	(631)	58	(3,784)
Cash and Cash Equivalents at Beginning of Reporting Period				17,014	10,693	10,062	10,120
Cash and Cash Equivalents at End of Reporting Period				10,693	10,062	10,120	6,337
plus Investments on Hand - End of Reporting Period				-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period				10,693	10,062	10,120	6,337

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2020-21.

Water Fund Statement of Comprehensive Income

Edward River Council				
Water - Income Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,331	1,363	1,396	1,429
User Charges and Fees	1,934	1,980	2,028	2,077
Interest & Investment Revenue	143	146	150	154
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	38	39	39	39
Grants & Contributions for Capital Purposes - Cash	35	33	32	30
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,481	3,562	3,644	3,728
Expenses from Continuing Operations				
Employee Costs	310	319	329	339
Borrowing Costs	-	-	-	-
Materials and Contracts	536	549	563	577
Depreciation	719	733	748	763
Other Expenses	1,182	1,206	1,230	1,254
Total Expenses from Continuing Operations	2,747	2,808	2,870	2,933
Operating Result from Continuing Operations Surplus/(Deficit)	734	754	774	795
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	699	721	743	765

Water Fund Statement of Financial Position

Edward River Council							
Water - Balance Sheet Projections							
				Proposed Budget			
Year Ending				2021	2022	2023	2024
				\$000s	\$000s	\$000s	\$000s
Current Assets							
Cash & Cash Equivalents				9,561	10,095	11,047	11,690
Investments				-	-	-	-
Receivables				274	281	287	293
Inventories				-	-	-	-
Other (Includes Assets Held for Sale)				11	11	11	11
Total Current Assets				9,846	10,387	11,345	11,994
Non-Current Assets							
Cash & Cash Equivalents				-	-	-	-
Investments				-	-	-	-
Receivables				-	-	-	-
Infrastructure, Property, Plant & Equipment				35,647	35,867	36,765	36,916
Other				-	-	-	-
Total Non-Current Assets				35,647	35,867	36,765	36,916
Total Assets				45,493	46,253	48,110	48,910
Current Liabilities							
Payables				167	170	174	178
Borrowings				-	-	-	-
Provisions				-	-	-	-
Other				-	-	-	-
Total Current Liabilities				167	170	174	178
Non Current Liabilities							
Payables				84	86	88	90
Borrowings				-	-	-	-
Provisions				-	-	-	-
Other				-	-	-	-

Total Non Current Liabilities	84	86	88	90
Total Liabilities	250	256	262	268
Net Assets	45,243	45,997	47,847	48,642
Equity				
Retained Earnings	36,818	37,572	38,346	39,141
Revaluation Reserves	-	-	1,076	1,076
Council Equity Interest	-	-	-	-
Other Reserves	8,425	8,425	8,425	8,425
Total Equity	45,243	45,997	47,847	48,642

Water Fund Statement of Cash Flows

Edward River Council				
Water - Cash Flow Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	4,216	3,558	3,640	3,724
Payments - Operating Activities	(2,210)	(2,071)	(2,118)	(2,167)
Net Cash Provided by (or used in) Operating Activities	2,006	1,487	1,522	1,558
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,445)	(953)	(570)	(914)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,445)	(953)	(570)	(914)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	561	534	952	644

Cash and Cash Equivalents at Beginning of Reporting Period	9,000	9,561	10,095	11,047
Cash and Cash Equivalents at End of Reporting Period	9,561	10,095	11,047	11,690
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	9,561	10,095	11,047	11,690

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SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2020-21.

Sewer Fund Statement of Comprehensive Income

Edward River Council							
Sewerage - Income Statement Projections							
				Proposed Budget			
Year Ending				2021	2022	2023	2024
				\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations							
Rates and Annual Charges				2,943	3,014	3,086	3,160
User Charges and Fees				292	299	306	314
Interest & Investment Revenue				113	116	118	121
Other Revenues				-	-	-	-
Grants & Contributions for Operating Purposes				43	44	45	46
Grants & Contributions for Capital Purposes - Cash				40	39	38	37
Contributions for Capital Purposes -Non Cash (\$94 ,S80A)				-	-	-	-
Total Income from Continuing Operations				3,431	3,512	3,594	3,678
Expenses from Continuing Operations							
Employee Costs				377	388	400	412
Borrowing Costs				-	-	-	-
Materials and Contracts				345	354	362	372
Depreciation				596	608	620	632
Other Expenses				1,043	1,099	1,155	1,177
Total Expenses from Continuing Operations				2,361	2,449	2,538	2,593
Operating Result from Continuing Operations Surplus/(Deficit)				1,070	1,063	1,056	1,086
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				1,030	1,024	1,018	1,048

Sewer Fund Statement of Financial Position

Edward River Council							
Sewerage - Balance Sheet Projections							
				Proposed Budget			
Year Ending				2021	2022	2023	2024
				\$000s	\$000s	\$000s	\$000s
Current Assets							
Cash & Cash Equivalents				7,510	7,015	7,660	9,377
Investments				-	-	-	-
Receivables				273	279	286	292
Inventories				-	-	-	-
Other (Includes Assets Held for Sale)				-	-	-	-
Total Current Assets				7,782	7,294	7,946	9,668
Non-Current Assets							
Cash & Cash Equivalents				-	-	-	-
Investments				-	-	-	-
Receivables				-	-	-	-
Infrastructure, Property, Plant & Equipment				31,509	33,068	33,480	32,848
Other				-	-	-	-
Total Non-Current Assets				31,509	33,068	33,480	32,848
Total Assets				39,291	40,362	41,426	42,516
Current Liabilities							
Payables				145	151	158	161
Borrowings				-	-	-	-
Provisions				-	-	-	-
Other				-	-	-	-
Total Current Liabilities				145	151	158	161
Non Current Liabilities							
Payables				49	50	51	52
Borrowings				-	-	-	-
Provisions				-	-	-	-
Other				-	-	-	-

Total Non Current Liabilities	49	50	51	52
Total Liabilities	194	201	209	213
Net Assets	39,097	40,161	41,217	42,303
Equity				
Retained Earnings	32,916	33,980	35,036	36,122
Revaluation Reserves	-	-	-	-
Council Equity Interest	-	-	-	-
Other Reserves	6,181	6,181	6,181	6,181
Total Equity	39,097	40,161	41,217	42,303

Sewer Fund Statement of Cash Flows

Edward River Council				
Sewerage - Cash Flow Statement Projections				
Proposed Budget				
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,833	3,507	3,589	3,674
Payments - Operating Activities	(1,744)	(1,835)	(1,911)	(1,957)
Net Cash Provided by (or used in) Operating Activities	2,090	1,672	1,678	1,717
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(580)	(2,167)	(1,032)	-
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(580)	(2,167)	(1,032)	-
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-

Net Increase/(Decrease) in Cash Assets Held	1,510	(495)	646	1,717
Cash and Cash Equivalents at Beginning of Reporting Period	6,000	7,510	7,015	7,660
Cash and Cash Equivalents at End of Reporting Period	7,510	7,015	7,660	9,377
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	7,510	7,015	7,660	9,377

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DETAILED SERVICE BUDGETS (OPERATIONS)

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Ledger: 21PJBUD

Budget Program: Civic Functions			
Responsible Service: Office of General Manager			
Civic Functions	Revenue	Expenditure	20/21 Budget Balance
Civic Functions		\$34,984	-\$34,984
Councillor Expenses		\$26,000	-\$26,000
Civic Functions Net Result		\$60,984	-\$60,984

Budget Program: Mayoral Expenses			
Responsible Service: Office of General Manager			
Mayoral Expenses	Revenue	Expenditure	20/21 Budget Balance
Mayoral Accommodation & Meals		\$2,000	-\$2,000
Mayoral Expenses		\$79,147	-\$79,147
Mayoral Expenses Net Result		\$81,147	-\$81,147

Budget Program: Councillor Expenses			
Responsible Service: Office of General Manager			
Councillor Expenses	Revenue	Expenditure	20/21 Budget Balance
Councillor Conference Registrations		\$10,000	-\$10,000
Councillor Fees Sec 29A		\$97,252	-\$97,252
Councillor Travelling Expenses		\$31,000	-\$31,000
Councillor Insurances		\$38,020	-\$38,020
GM Performance Management		\$10,000	-\$10,000
Councillor Expenses Net Result		\$186,272	-\$186,272

Budget Program: Donations & Contributions			
Responsible Service: Office of General Manager			
Donations & Contributions	Revenue	Expenditure	20/21 Budget Balance
Donations and Contributions In Kind		\$60,001	-\$60,001
Donations & Contributions General		\$113,000	-\$113,000
Donations & Contributions Net Result		\$173,001	-\$173,001

Budget Program: Office of the General Manager			
Responsible Service: Office of General Manager			
Office of the General Manager	Revenue	Expenditure	20/21 Budget Balance
Office of General Manager		\$462,586	-\$462,586
Office of the General Manager Net Result		\$462,586	-\$462,586

Budget Program: Edward River Council Merger			
Responsible Service: Office of General Manager			
Edward River Council Merger	Revenue	Expenditure	20/21 Budget Balance
ERC Merger - Redundancies		\$144,922	-\$144,922
Edward River Council Merger Net Result		\$144,922	-\$144,922

Budget Program: Health Services			
Responsible Service: Office of General Manager			

Health Services	Revenue	Expenditure	20/21 Budget Balance
Health Services	\$5,000	\$210,359	-\$205,359
Arbovirus Monitoring Sentinel Flock	\$1,900	\$2,170	-\$270
Health Services Net Result	\$6,900	\$212,529	-\$205,629

Budget Program: Animal Control			
Responsible Service: Office of General Manager			
Animal Control	Revenue	Expenditure	20/21 Budget Balance
Microchipping Fees	\$2,000	\$2,000	
Impounding Fees Animal Control	\$3,146		\$3,146
Fines Animal Control	\$22,000		\$22,000
Animal - Grant Companion Animals	\$20,000	\$7,925	\$12,075
Impounded Car Fees Animal Control	\$500		\$500
Animal Control		\$219,704	-\$219,704
Animal Control Pound Expenses		\$6,922	-\$6,922
De-sexing Project	\$1,000	\$14,000	-\$13,000
Depreciation - Animal Control		\$1,034	-\$1,034
Animal Control Net Result	\$48,646	\$251,586	-\$202,940

Budget Program: Youth Services			
Responsible Service: Office of General Manager			
Youth Services	Revenue	Expenditure	20/21 Budget Balance
Youth Services	\$1,200	\$1,200	
Youth Services Net Result	\$1,200	\$1,200	

Budget Program: Community Services			
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Responsible Service: Office of General Manager			
Community Services	Revenue	Expenditure	20/21 Budget Balance
Community Services		\$5,000	-\$5,000
Community Services Net Result		\$5,000	-\$5,000

Budget Program: Aged & Disabled			
Responsible Service: Office of General Manager			
Aged & Disabled	Revenue	Expenditure	20/21 Budget Balance
Aged & Disabled		\$15,000	-\$15,000
Seniors Week Grant		\$2,000	-\$2,000
Aged & Disabled Net Result		\$17,000	-\$17,000

Budget Program: Heritage Services			
Responsible Service: Office of General Manager			
Heritage Services	Revenue	Expenditure	20/21 Budget Balance
Heritage Grant Funding	\$6,250	\$1,000	\$5,250
Heritage Advisor	\$7,000	\$7,000	
Heritage Grant Expenses		\$16,250	-\$16,250
Heritage Services Net Result	\$13,250	\$24,250	-\$11,000

Budget Program: Town Planning			
Responsible Service: Office of General Manager			
Town Planning	Revenue	Expenditure	20/21 Budget Balance

Town Planning	\$171,129	\$424,268	-\$253,140
TP Sec 68 Inspections	\$6,000		\$6,000
S149 Certificate Fees	\$13,000		\$13,000
LSL Levy Payments - Building Control	\$23,000	\$22,000	\$1,000
Town Planning Net Result	\$213,129	\$446,268	-\$233,140

Budget Program: Library			
Responsible Service: Office of General Manager			
Library	Revenue	Expenditure	20/21 Budget Balance
Library	\$437,200	\$321,386	\$115,814
Public Buildings - Library		\$4,607	-\$4,607
Depreciation - Public Library		\$95,238	-\$95,238
Library Net Result	\$437,200	\$421,231	\$15,969

Budget Program: Museum			
Responsible Service: Office of General Manager			
Museum	Revenue	Expenditure	20/21 Budget Balance
Museum	\$10,000	\$71,556	-\$61,556
Museum Net Result	\$10,000	\$71,556	-\$61,556

Budget Program: Arts			
Responsible Service: Office of General Manager			
Arts	Revenue	Expenditure	20/21 Budget Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500

Arts Net Result	\$16,500	-\$16,500
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Budget Program: Other Cultural Services			
Responsible Service: Office of General Manager			
Other Cultural Services	Revenue	Expenditure	20/21 Budget Balance
Insurance Premiums - Other Cultural Services		\$3,000	-\$3,000
Other Cultural Services Net Result		\$3,000	-\$3,000

Budget Program: Multi Arts Centre			
Responsible Service: Office of General Manager			
Multi Arts Centre	Revenue	Expenditure	20/21 Budget Balance
Multi Arts Centre		\$10,506	-\$10,506
Depreciation - Multi Arts Centre		\$38,907	-\$38,907
Multi Arts Centre Net Result		\$49,413	-\$49,413

Budget Program: Committees			
Responsible Service: Office of General Manager			
Committees	Revenue	Expenditure	20/21 Budget Balance
Committees	\$500	\$500	
Committees Net Result	\$500	\$500	

Budget Program: Building Control			
Responsible Service: Office of General Manager			

Building Control	Revenue	Expenditure	20/21 Budget Balance
Building Control	\$4,100	\$53,096	-\$48,996
Building Control Net Result	\$4,100	\$53,096	-\$48,996

Budget Program: Tourism			
Responsible Service: Office of General Manager			
Tourism	Revenue	Expenditure	20/21 Budget Balance
PHC - Shop Sales	\$56,000		\$56,000
PHC - Bike Hire Service		\$4,000	-\$4,000
PHC - Venue Hire	\$500		\$500
Tourism		\$259,222	-\$259,222
Long Paddock Contribution to Sculptures		\$1,500	-\$1,500
Visit Deni Campaign	\$8,000	\$50,000	-\$42,000
Depreciation - Peppin Heritage Centre		\$85,120	-\$85,120
Tourism Net Result	\$64,500	\$399,842	-\$335,342

Budget Program: Long Paddock			
Responsible Service: Office of General Manager			
Long Paddock	Revenue	Expenditure	20/21 Budget Balance
Long Paddock Contribution Hay and Murray	\$14,000	\$21,000	-\$7,000
Long Paddock Net Result	\$14,000	\$21,000	-\$7,000

Budget Program: Economic & Business Development			
Responsible Service: Office of General Manager			

Economic & Business Development	Revenue	Expenditure	20/21 Budget Balance
Small Business Month	\$5,000	\$25,500	-\$20,500
Other Business - Reimbursable Land Transfer	\$524		\$524
Senior Living Land		\$2,073	-\$2,073
Economic and Business Development		\$224,300	-\$224,300
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$8,202	-\$8,202
Contractors		\$1,122	-\$1,122
E&BD Xmas Decorations and Street Party		\$10,000	-\$10,000
Economic & Business Development Net Result	\$5,524	\$272,698	-\$267,173

Budget Program: Corporate Services Support			
Responsible Service: Corporate Services			
Corporate Services Support	Revenue	Expenditure	20/21 Budget Balance
Corporate Services Support		\$11,000	-\$11,000
Edward River Library Contribution		\$335,000	-\$335,000
Corporate Services Support Net Result		\$346,000	-\$346,000

Budget Program: Corporate Services			
Responsible Service: Corporate Services			
Corporate Services	Revenue	Expenditure	20/21 Budget Balance
Financial Assistance Grant	\$4,210,315		\$4,210,315
Residential Rates	\$3,061,363		\$3,061,363
Rural Rates	\$558,996		\$558,996
Farmland Rates	\$2,772,737		\$2,772,737
Business Rates	\$1,050,374		\$1,050,374
Mixed Development Rates	\$30,331		\$30,331
Interest on Overdue Rates - General Fund	\$57,016		\$57,016
Interest on Investments	\$200,000		\$200,000
Interest Received - Bank Account - Corporate Svcs	\$12,000		\$12,000
CS Other Income	\$5,000		\$5,000
Workers Compensation Reimbursement	\$10,544		\$10,544
Tax Equivalent Dividend Payment	\$165,000		\$165,000
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,049		\$1,049
Corporate Services	\$191,768	\$1,649,296	-\$1,457,529
Corporate Services Support Recovery	\$1,371,370		\$1,371,370
CS Binding & Destroying Records		\$2,000	-\$2,000

CS Valuation Fees		\$45,000	-\$45,000
CS Water Charges		\$2,000	-\$2,000
CS Electricity		\$62,315	-\$62,315
Insurance Public Liability & Prof. Indemnity		\$300,665	-\$300,665
Insurance - Fidelity/ Crime		\$10,442	-\$10,442
CS Legal Fees Rate Recovery		\$79,000	-\$79,000
Depreciation Office Equipment		\$430,557	-\$430,557
Depreciation Furniture & Fittings		\$24,685	-\$24,685
Corporate Services Net Result		\$13,736,863	\$2,605,960
			\$11,130,904

Budget Program: Other Support Services - CS			
Responsible Service: Corporate Services			
Other Support Services - CS	Revenue	Expenditure	20/21 Budget Balance
Corporate Services Other		\$51,792	-\$51,792
Other Support Services - CS Net Result		\$51,792	-\$51,792

Budget Program: Information Technology			
Responsible Service: Corporate Services			
Information Technology	Revenue	Expenditure	20/21 Budget Balance
IT Technology One Consultants		\$66,000	-\$66,000
Information Technology	\$192,849	\$918,974	-\$726,126
Information Technology Net Result	\$192,849	\$984,974	-\$792,126

Budget Program: Human Resources			
Responsible Service: Corporate Services			

Human Resources	Revenue	Expenditure	20/21 Budget Balance
Insurance Rebate - Mutual Performance	\$15,000		\$15,000
Recruitment Costs		\$20,000	-\$20,000
HR Training		\$140,000	-\$140,000
HR Staff EAP		\$1,500	-\$1,500
Staff Health Incentives		\$5,000	-\$5,000
HR - Internal Recoveries	\$10,714		\$10,714
Human Resources		\$595,093	-\$595,093
Human Resources Net Result	\$25,714	\$761,593	-\$735,879

Budget Program: Corporate Services			
Responsible Service: Infrastructure			
Corporate Services	Revenue	Expenditure	20/21 Budget Balance
CS Security Services		\$3,000	-\$3,000
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$2,625	-\$2,625
Corporate Services Net Result		\$15,625	-\$15,625

Budget Program: Engineering Services			
Responsible Service: Infrastructure			
Engineering Services	Revenue	Expenditure	20/21 Budget Balance
Engineering Services	\$514,264	\$1,417,987	-\$903,724
Eng Admin Air Conditioning		\$50,000	-\$50,000
Depreciation - Land Improvements		\$102,879	-\$102,879
Engineering Services Net Result	\$514,264	\$1,570,866	-\$1,056,603

Budget Program: Works Administration & Depot			
Responsible Service: Infrastructure			
Works Administration & Depot	Revenue	Expenditure	20/21 Budget Balance
Works Administration		-\$82,804	\$82,804
Works Depot		\$353,858	-\$353,858
Works Depot Support Recovery	\$53,569		\$53,569
Works Depot Meetings - Public/ Civil Works		\$143,087	-\$143,087
Depreciation - Works Depot		\$187	-\$187

Works Administration & Depot Net Result	\$53,569	\$414,328	-\$360,759
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Budget Program: Plant/ Fleet Department			
Responsible Service: Infrastructure			
Plant/ Fleet Department	Revenue	Expenditure	20/21 Budget Balance
Plant - Trade Ins/ Disposals	\$148,000		\$148,000
Fuel Rebate	\$98,304		\$98,304
Plant - Vehicle Lease Revenue	\$5,453		\$5,453
Plant & Fleet Administration		\$193,689	-\$193,689
Plant / Fleet Department	\$2,921,428		\$2,921,428
Plant Expenses		\$1,597,935	-\$1,597,935
Plant Depreciation		\$1,005,264	-\$1,005,264
Plant/ Fleet Department Net Result	\$3,173,185	\$2,796,888	\$376,297

Budget Program: Noxious Weeds			
Responsible Service: Infrastructure			
Noxious Weeds	Revenue	Expenditure	20/21 Budget Balance
Noxious Weeds Administration		\$48,865	-\$48,865
Control of Other Weeds (Khaki etc.)	\$60,000	\$177,931	-\$117,931
Weed Control Works		\$47,526	-\$47,526
Weed Action Plan Inspections		\$32,415	-\$32,415
Noxious Weeds Net Result	\$60,000	\$306,737	-\$246,737

Budget Program: Rural Fire Service			
Responsible Service: Infrastructure			

Rural Fire Service	Revenue	Expenditure	20/21 Budget Balance
RFS Operating Grant Funding	\$140,000		\$140,000
RFS Hazard Reduction	\$78,000		\$78,000
NSW RFS Contribution	\$135,269	\$379,800	-\$244,531
Fire & Rescue NSW Contribution		\$58,300	-\$58,300
RFS Contracts and Services Fire Hazard Reduction		\$30,000	-\$30,000
RFS Vehicles Repairs & Maintenance		\$66,000	-\$66,000
RFS Fire Stations Maintenance		\$19,638	-\$19,638
RFS Electricity		\$25,000	-\$25,000
RFS Training & Development Brigades		\$2,000	-\$2,000
Hazard Reduction Reimbursable		\$73,888	-\$73,888
Depreciation Rural Fire Service		\$98,785	-\$98,785
Rural Fire Service Net Result	\$353,269	\$753,411	-\$400,142

Budget Program: SES - Rescue Squad			
Responsible Service: Infrastructure			
SES - Rescue Squad	Revenue	Expenditure	20/21 Budget Balance
Emergency Services Insurance		\$8,899	-\$8,899
SES Contribution		\$15,800	-\$15,800
Deniliquin Rescue Association		\$3,000	-\$3,000
SES - Rescue Squad Net Result		\$27,699	-\$27,699

Budget Program: Rural Fire Service - Non Reimbursable			
Responsible Service: Infrastructure			
Rural Fire Service - Non Reimbursable	Revenue	Expenditure	20/21 Budget Balance
RFS Non Reimbursable Printing & Stationery		\$3,100	-\$3,100
RFS Non Reimbursable Office Costs		\$11,000	-\$11,000

RFS Non Reimbursable Catering	\$10,000	-\$10,000
Rural Fire Service - Non Reimbursable Net Result	\$24,100	-\$24,100

Budget Program: Waste Managemnt			
Responsible Service: Infrastructure			
Waste Managemnt	Revenue	Expenditure	20/21 Budget Balance
Waste Administration		-\$75,605	\$75,605
Domestic Waste Pensioner Subsidies	\$29,188		\$29,188
DW Business Rates	\$156,000		\$156,000
DW Residential Rates	\$1,243,853		\$1,243,853
DW Vacant Land Rates	\$11,639		\$11,639
Waste Management	\$125,019	\$356,808	-\$231,790
DW Landfill Maintenance		\$314,151	-\$314,151
DW Garbage Collection		\$232,730	-\$232,730
DW Garbage Bin Maintenance		\$13,496	-\$13,496
DW Recycling Expenses		\$31,406	-\$31,406
DW Contractor Expenses		\$384	-\$384
DW Illegal Dumping		\$893	-\$893
DW Rural Tip Sites		\$3,108	-\$3,108
Depreciation - Domestic Waste Management		\$1,620	-\$1,620
Waste Managemnt Net Result	\$1,565,698	\$878,992	\$686,707

Budget Program: Cemeteries			
Responsible Service: Infrastructure			
Cemeteries	Revenue	Expenditure	20/21 Budget Balance
Cemeteries Burials	\$115,000		\$115,000
Cemeteries		\$38,812	-\$38,812
Public Cemeteries Lawn Cemetery		\$82,730	-\$82,730
Public Cemeteries General Expenses		\$14,190	-\$14,190

Public Cemeteries Rural		\$9,440	-\$9,440
Public Toilet Maintenance		\$3,178	-\$3,178
Depreciation - Cemeteries		\$5,647	-\$5,647
Cemeteries Net Result	\$115,000	\$153,997	-\$38,997

Budget Program: Environmental Protection			
Responsible Service: Infrastructure			
Environmental Protection	Revenue	Expenditure	20/21 Budget Balance
Environmental Protection	\$76,000		\$76,000
Levee Bank Shed Insurance		\$1,394	-\$1,394
Levee Bank Maintenance		\$1,000	-\$1,000
Environmental Protection Net Result	\$76,000	\$2,394	\$73,606

Budget Program: Urban Drainage			
Responsible Service: Infrastructure			
Urban Drainage	Revenue	Expenditure	20/21 Budget Balance
Urban Stormwater Drainage Pipes & Pits		\$33,630	-\$33,630
Urban Stormwater Drainage Litter Traps		\$2,016	-\$2,016
Urban Stormwater Drainage Culverts		\$42,221	-\$42,221
Urban Stormwater Drainage Surface Drains		\$16,526	-\$16,526
Depreication Urban Stormwater Drainage		\$464,686	-\$464,686
Urban Drainage Net Result		\$559,080	-\$559,080

Budget Program: Public Conveniences			
Responsible Service: Infrastructure			

Public Conveniences	Revenue	Expenditure	20/21 Budget Balance
Public Conveniences Insurance		\$10,294	-\$10,294
Public Conveniences Net Result		\$10,294	-\$10,294

Budget Program: Civic Centre			
Responsible Service: Infrastructure			
Civic Centre	Revenue	Expenditure	20/21 Budget Balance
Civic Centre Maintenance		\$800	-\$800
Civic Centre		\$26,498	-\$26,498
Depreciation - Civic Buildings		\$42,996	-\$42,996
Civic Centre Net Result		\$70,294	-\$70,294

Budget Program: Other Council Buildings			
Responsible Service: Infrastructure			
Other Council Buildings	Revenue	Expenditure	20/21 Budget Balance
Council Buildings Maintenance (Public buildings & Halls)		\$12,000	-\$12,000
Council Buildings Maintenance		\$290,779	-\$290,779
Depreciation - Old Estates Building		\$26,820	-\$26,820
Depreciation - Other Council Buildings		\$26,405	-\$26,405
Depreciation - Conargo Building		\$7,946	-\$7,946
Other Council Buildings Net Result		\$363,951	-\$363,951

Budget Program: Parks & Gardens			
Responsible Service: Infrastructure			

Parks & Gardens	Revenue	Expenditure	20/21 Budget Balance
Parks & Gardens Administration		\$428,606	-\$428,606
Council Properties Hire Fees - Memorial Park	\$7,373		\$7,373
Parks and Gardens	\$2,202	\$71,814	-\$69,612
Parks & Gardens - Island Sanctuary		\$31,748	-\$31,748
Parks & Gardens - Waring Gardens		\$54,856	-\$54,856
Parks & Gardens - CBD Area		\$73,926	-\$73,926
Parks & Gardens - Scott Park		\$33,651	-\$33,651
Parks & Gardens - Other Parks/ Reserves		\$77,661	-\$77,661
Parks & Gardens - Beach to Beach		\$9,058	-\$9,058
Street Trees		\$118,206	-\$118,206
Parks & Gardens - Willoughby's Beach		\$8,353	-\$8,353
Tree Planting Program		\$10,000	-\$10,000
Depreciation Waring Gardens Buildings		\$16,578	-\$16,578
Depreciation McLeans Beach Buildings		\$4,290	-\$4,290
Depreciation Other Parks		\$65,389	-\$65,389
Parks & Gardens Net Result	\$9,575	\$1,004,137	-\$994,562

Budget Program: Sporting Grounds			
Responsible Service: Infrastructure			
Sporting Grounds	Revenue	Expenditure	20/21 Budget Balance
Sports Grounds - Edward River Oval		\$4,140	-\$4,140
Sports Grounds - Hardinge Street Oval		\$16,820	-\$16,820
Sports Grounds - Memorial Park		\$48,479	-\$48,479
Sports Grounds - Rotary Park	\$1,000	\$13,567	-\$12,567
Depreciation - Sporting Grounds		\$4,244	-\$4,244
Sporting Grounds Net Result	\$1,000	\$87,250	-\$86,250

Budget Program: Public Halls			
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Responsible Service: Infrastructure			
Public Halls	Revenue	Expenditure	20/21 Budget Balance
Council Properties Hire Fees- Multi Arts - Public	\$1,500		\$1,500
Public Buildings - Pretty Pine Cottage-Insurance & Utility bills		\$1,200	-\$1,200
Public Buildings - Conargo Church-Insurance & Utility bills		\$697	-\$697
Boooroban Hall Insurance & Utility bills		\$12,025	-\$12,025
Mayrung Hall Insurance & Utility bills		\$5,660	-\$5,660
Wanganella Hall Insurance & Utility bills		\$8,167	-\$8,167
Public Halls Casual Hirers Insurance		\$3,242	-\$3,242
Depreciation - Public Halls		\$5,077	-\$5,077
Public Halls Net Result	\$1,500	\$36,068	-\$34,568

Budget Program: Band Hall			
Responsible Service: Infrastructure			
Band Hall	Revenue	Expenditure	20/21 Budget Balance
Band Hall	\$3,992	\$9,059	-\$5,067
Depreciation - Band Hall		\$6,957	-\$6,957
Band Hall Net Result	\$3,992	\$16,016	-\$12,024

Budget Program: Town Hall			
Responsible Service: Infrastructure			
Town Hall	Revenue	Expenditure	20/21 Budget Balance
Town Hall		\$5,810	-\$5,810
Public Buildings - Town Hall		\$4,775	-\$4,775
Depreciation Town Hall		\$46,213	-\$46,213
Town Hall Net Result		\$56,798	-\$56,798

Budget Program: Swimming Pool			
Responsible Service: Infrastructure			
Swimming Pool	Revenue	Expenditure	20/21 Budget Balance
Swimming Pool		\$299,503	-\$299,503
Depreciation - Swimming Centre		\$71,629	-\$71,629
Swimming Pool Net Result		\$371,132	-\$371,132

Budget Program: Other Sport & Rec			
Responsible Service: Infrastructure			
Other Sport & Rec	Revenue	Expenditure	20/21 Budget Balance
Other Sport and Recreation		\$24,713	-\$24,713
Blighty Recreation Reserve/Hall		\$14,249	-\$14,249
Conargo Recreation Reserve/Hall		\$15,341	-\$15,341
Pretty Pine Recreation Reserve/Hall		\$4,558	-\$4,558
Mayrung Recreation Reserve		\$5,356	-\$5,356
Wanganella Public Reserve		\$2,998	-\$2,998
Blighty 20 Million Trees (Grant Funded)		\$464	-\$464
Depreciation Memorial Pk Bldgs		\$110,005	-\$110,005
Depreciation Rams Football Oval Bldgs		\$63,025	-\$63,025
Depreciation Rotary Park Buildings		\$90,943	-\$90,943
Depreciation Scott Park Buildings		\$8,378	-\$8,378
Other Sport & Rec Net Result		\$340,028	-\$340,028

Budget Program: Sports Stadium			
Responsible Service: Infrastructure			

Sports Stadium	Revenue	Expenditure	20/21 Budget Balance
Sports Stadium - Repairs & Maintenance		\$2,800	-\$2,800
Sports Stadium		\$44,901	-\$44,901
Sports Stadium Net Result		\$47,701	-\$47,701

Budget Program: Old Estates Bldg			
Responsible Service: Infrastructure			
Old Estates Bldg	Revenue	Expenditure	20/21 Budget Balance
Old Estates Building		\$6,779	-\$6,779
Old Estates Bldg Net Result		\$6,779	-\$6,779

Budget Program: Medical Centre			
Responsible Service: Infrastructure			
Medical Centre	Revenue	Expenditure	20/21 Budget Balance
Medical Centre	\$100,000	\$5,897	\$94,103
Depreciation - Medical Practice		\$42,579	-\$42,579
Medical Centre Net Result	\$100,000	\$48,476	\$51,524

Budget Program: Private Works			
Responsible Service: Infrastructure			
Private Works	Revenue	Expenditure	20/21 Budget Balance
Private Works	\$259,789		\$259,789
Private Works Expenses		\$154,441	-\$154,441
Private Works Net Result	\$259,789	\$154,441	\$105,348

Budget Program: Crossing Cafe			
Responsible Service: Infrastructure			
Crossing Cafe	Revenue	Expenditure	20/21 Budget Balance
Crossing Café	\$35,000	\$5,302	\$29,698
Crossing Cafe Net Result	\$35,000	\$5,302	\$29,698

Budget Program: Hot Fire Training Center			
Responsible Service: Infrastructure			
Hot Fire Training Center	Revenue	Expenditure	20/21 Budget Balance
Insurance Premiums Hot Fire Training		\$279	-\$279
Hot Fire Training Center Net Result		\$279	-\$279

Budget Program: Caravan Park			
Responsible Service: Infrastructure			
Caravan Park	Revenue	Expenditure	20/21 Budget Balance
Caravan Park - Rental Income	\$77,595		\$77,595
Depreciation - Caravan Park		\$36,294	-\$36,294
Caravan Park Net Result	\$77,595	\$36,294	\$41,300

Budget Program: Stock Marketing Centre			
Responsible Service: Infrastructure			

Stock Marketing Centre	Revenue	Expenditure	20/21 Budget Balance
Stock Marketing Centre	\$12,000		\$12,000
Stock Marketing Centre	\$100,000	\$26,471	\$73,529
Stock Marketing Centre - Truckwash		\$28,594	-\$28,594
Stock Marketing Centre - Stock Pit		\$178	-\$178
Depreciation - Stock Marketing Centre		\$19,431	-\$19,431
Stock Marketing Centre Net Result	\$112,000	\$74,674	\$37,326

Budget Program: Aerodrome Rental			
Responsible Service: Infrastructure			
Aerodrome Rental	Revenue	Expenditure	20/21 Budget Balance
Lease of Aerodrome Land	\$4,194		\$4,194
Deni Aero Club	\$1,500		\$1,500
Murray Shire contribution - Aerodrome	\$2,000		\$2,000
Property Rental - Aerodrome Residence	\$12,220		\$12,220
Fire Training Facility	\$24,327		\$24,327
Airport Hangar Rental Income - Aerodrome	\$85,774		\$85,774
Aerodrome Rental Net Result	\$130,015		\$130,015

Budget Program: Council Properties - Rentals			
Responsible Service: Infrastructure			
Council Properties - Rentals	Revenue	Expenditure	20/21 Budget Balance
Property Rental - House 81 Hunter Street	\$8,294		\$8,294
Lawson Syphon Road Reserve	\$189		\$189
Part of Lagoon Street - Shell Australia	\$1,126		\$1,126
Properties - Rental Fees	\$3,251		\$3,251
Carusso Annual Lease next to Ethanol Plant	\$1,803		\$1,803

Radio Tower Rental - Essential Energy	\$12,850	\$750	\$12,100
Radio Tower Rental - State Water	\$3,251		\$3,251
Radio Tower - Optus	\$5,348		\$5,348
Road Reserve - Conargo	\$5,391		\$5,391
Conargo/Wanganella Vacant Land	\$4,435		\$4,435
Office Rental - Former Conargo Shire Offices	\$10,500		\$10,500
Hunter St Property - Maintenance		\$159	-\$159
Hunter St Property - Insurance		\$1,171	-\$1,171
Depreciation - Hunter St Residence		\$479	-\$479
Council Properties - Rentals Net Result	\$56,439	\$2,558	\$53,880

Budget Program: Murray Valley Industry Park			
Responsible Service: Infrastructure			
Murray Valley Industry Park	Revenue	Expenditure	20/21 Budget Balance
Murray Valley Industry Park	\$21,000	\$4,129	\$16,871
Farmhouse Repairs & Maintenance		\$3,409	-\$3,409
MVIP Site Maintenance		\$12,781	-\$12,781
Depreciation - MVIP		\$5,935	-\$5,935
Murray Valley Industry Park Net Result	\$21,000	\$26,253	-\$5,253

Budget Program: Roads Administration			
Responsible Service: Infrastructure			
Roads Administration	Revenue	Expenditure	20/21 Budget Balance
Roads Financial Assistance Grant	\$1,597,790		\$1,597,790
Depreciation - Other Road Infrastructure		\$4,191,154	-\$4,191,154
Roads Administration Net Result	\$1,597,790	\$4,191,154	-\$2,593,364

Budget Program: Urban Roads - Urban Sealed			
Responsible Service: Infrastructure			
Urban Roads - Urban Sealed	Revenue	Expenditure	20/21 Budget Balance
Urban Sealed Roads - Maintenance		\$196,511	-\$196,511
Urban Sealed Roads - Inspections		\$16,725	-\$16,725
Urban Sealed Roads - Pavement		\$10,100	-\$10,100
Urban Sealed Roads - Kerb & Gutter		\$21,032	-\$21,032
Urban Sealed Roads - Roadside Environment		\$37	-\$37
Urban Sealed Roads - Street Sweeping		\$145,184	-\$145,184
Urban Roads - Urban Sealed Net Result		\$389,588	-\$389,588

Budget Program: Urban Roads - Unsealed			
Responsible Service: Infrastructure			
Urban Roads - Unsealed	Revenue	Expenditure	20/21 Budget Balance
Internal Roads - Unsealed		\$204	-\$204
Urban Unsealed Roads - Maintenance		\$29,410	-\$29,410
Urban Unsealed Roads - Signs		\$1,056	-\$1,056
Urban Roads - Unsealed Net Result		\$30,669	-\$30,669

Budget Program: Kerb & Gutter			
Responsible Service: Infrastructure			
Kerb & Gutter	Revenue	Expenditure	20/21 Budget Balance
Kerb & Gutter Maintenance		\$40,000	-\$40,000
Kerb & Gutter Net Result		\$40,000	-\$40,000

Budget Program: Road Safety			
Responsible Service: Infrastructure			
Road Safety	Revenue	Expenditure	20/21 Budget Balance
Road Safety Officer Expenses		\$25,000	-\$25,000
Road Safety Net Result		\$25,000	-\$25,000

Budget Program: Footpaths			
Responsible Service: Infrastructure			
Footpaths	Revenue	Expenditure	20/21 Budget Balance
Local Sealed Roads - Footpath Maintenance		\$51,947	-\$51,947
Depreciation Footpaths		\$304,242	-\$304,242
Footpaths Net Result		\$356,189	-\$356,189

Budget Program: Roadside Amenities			
Responsible Service: Infrastructure			
Roadside Amenities	Revenue	Expenditure	20/21 Budget Balance
Depreciation - Parking Areas		\$3,417	-\$3,417
Roadside Amenities Net Result		\$3,417	-\$3,417

Budget Program: Road Furniture			
Responsible Service: Infrastructure			

Road Furniture	Revenue	Expenditure	20/21 Budget Balance
Bus Shelter Maintenance		\$1,932	-\$1,932
Bus Shelter Insurance		\$1,394	-\$1,394
Road Furniture Net Result		\$3,326	-\$3,326

Budget Program: Boat Ramps			
Responsible Service: Infrastructure			
Boat Ramps	Revenue	Expenditure	20/21 Budget Balance
Boat Ramps - Harfleur Street		\$6,338	-\$6,338
Boat Ramps - McLeans Beach		\$22,883	-\$22,883
Boat Ramps - Sloane Street		\$3,835	-\$3,835
Boat Ramps - Twin Rivers		\$4,433	-\$4,433
Boat Ramps - Lawson Syphon		\$3,474	-\$3,474
Depreciation - Boat Ramp Shelter		\$5,997	-\$5,997
Boat Ramps Net Result		\$46,960	-\$46,960

Budget Program: Street Lighting			
Responsible Service: Infrastructure			
Street Lighting	Revenue	Expenditure	20/21 Budget Balance
Street Lighting - Street Lighting	\$40,258		\$40,258
Street Lighting Charges		\$130,000	-\$130,000
Street Lighting Net Result	\$40,258	\$130,000	-\$89,742

Budget Program: Other Transport & Communications			
Responsible Service: Infrastructure			

Other Transport & Communications	Revenue	Expenditure	20/21 Budget Balance
Other Transport & Communications	\$12,478	\$4,895	\$7,583
Other Transport & Communications Net Result	\$12,478	\$4,895	\$7,583

Budget Program: Aerodrome			
Responsible Service: Infrastructure			
Aerodrome	Revenue	Expenditure	20/21 Budget Balance
Aerodrome	\$30,705	\$37,582	-\$6,878
Airport Maintenance		\$20,068	-\$20,068
Unsealed Runway Maintenance		\$870	-\$870
Airport Sealed Runway Maintenance		\$3,543	-\$3,543
Airport Grounds Maintenance		\$7,796	-\$7,796
Airport Inspections		\$70	-\$70
Aerodrome - Contractors		\$1,200	-\$1,200
Depreciation Aerodrome Buildings		\$54,803	-\$54,803
Aerodrome Net Result	\$30,705	\$125,932	-\$95,227

Budget Program: Roads Administration & Traffic Facilities			
Responsible Service: Infrastructure			
Roads Administration & Traffic Facilities	Revenue	Expenditure	20/21 Budget Balance
Roads Administration		\$207,241	-\$207,241
Traffic Facilities	\$112,000	\$109,877	\$2,123
Roads Administration & Traffic Facilities Net Result	\$112,000	\$317,118	-\$205,118

Budget Program: Regional Roads - Sealed Urban			
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Responsible Service: Infrastructure			
Regional Roads - Sealed Urban	Revenue	Expenditure	20/21 Budget Balance
Regional Roads Block Grant	\$1,173,000		\$1,173,000
Regional Roads Block Grant - Supplementary	\$112,000		\$112,000
Regional Roads - Barham Road		\$29,024	-\$29,024
Regional Roads - Wakool Road		\$28,383	-\$28,383
Regional Roads - Sealed Urban Net Result	\$1,285,000	\$57,406	\$1,227,594

Budget Program: Regional Roads - Rural Sealed			
Responsible Service: Infrastructure			
Regional Roads - Rural Sealed	Revenue	Expenditure	20/21 Budget Balance
Regional Roads - Conargo Road		\$132,551	-\$132,551
Regional Roads - Pretty Pine Road		\$146,538	-\$146,538
Regional Roads - Maude Road	\$1,600,000	\$216,935	\$1,383,065
Regional Roads - Rural Sealed Net Result	\$1,600,000	\$496,024	\$1,103,976

Budget Program: RMCC - State Roads			
Responsible Service: Infrastructure			
RMCC - State Roads	Revenue	Expenditure	20/21 Budget Balance
RMS Routine Works	\$282,486		\$282,486
State Roads - RMCC		\$252	-\$252
RMCC Routine Works		\$81,793	-\$81,793
RMCC Ordered Works		\$177,372	-\$177,372
RMCC Inspections		\$9,085	-\$9,085
RMCC - State Roads Net Result	\$282,486	\$268,502	\$13,985

Budget Program: State Roads - Ordered Works			
Responsible Service: Infrastructure			
State Roads - Ordered Works	Revenue	Expenditure	20/21 Budget Balance
RMS Ordered Works	\$100,000		\$100,000
RMS Ordered Works Expenses		\$16,192	-\$16,192
State Roads - Ordered Works Net Result	\$100,000	\$16,192	\$83,808

Budget Program: Roads to Recovery			
Responsible Service: Infrastructure			
Roads to Recovery	Revenue	Expenditure	20/21 Budget Balance
Roads to Recovery - Grant Funding	\$1,926,340		\$1,926,340
Roads to Recovery Net Result	\$1,926,340		\$1,926,340

Budget Program: Quarries and Gravel Pits			
Responsible Service: Infrastructure			
Quarries and Gravel Pits	Revenue	Expenditure	20/21 Budget Balance
Gravel Pits Signage/Maintenance		\$13,963	-\$13,963
Quarries and Gravel Pits Net Result		\$13,963	-\$13,963

Budget Program: Rural Roads - Sealed			
Responsible Service: Infrastructure			

Rural Roads - Sealed	Revenue	Expenditure	20/21 Budget Balance
Local Roads - Sealed Rural Maintenance		\$442,412	-\$442,412
Rural Roads - Sealed Net Result		\$442,412	-\$442,412

Budget Program: Rural Roads - Unsealed			
Responsible Service: Infrastructure			
Rural Roads - Unsealed	Revenue	Expenditure	20/21 Budget Balance
Local Rd Unsealed Rural Maintenance		\$1,182,869	-\$1,182,869
Rural Roads - Unsealed Net Result		\$1,182,869	-\$1,182,869

Budget Program: Bridge Maintenance - Regional Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Regional Roads	Revenue	Expenditure	20/21 Budget Balance
Regional Roads - Pretty Pine Road Bridges		\$2,476	-\$2,476
Regional Roads - Maude Road Bridges		\$2,322	-\$2,322
Regional Roads - Conargo Road Bridges		\$2,323	-\$2,323
Bridge Maintenance - Regional Roads Net Result		\$7,122	-\$7,122

Budget Program: Bridge Maintenance - Rural Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Rural Roads	Revenue	Expenditure	20/21 Budget Balance
Bridges - Maintenance & Repairs Rural		\$5,200	-\$5,200
Depreciation - Bridges		\$67,842	-\$67,842
Bridge Maintenance - Rural Roads Net Result		\$73,041	-\$73,041

Budget Program: Water Administration			
Responsible Service: Infrastructure			
Water Administration	Revenue	Expenditure	20/21 Budget Balance
Pensioner Rates Subsidies - Water Services	\$38,300		\$38,300
Connection Charge - Residential - Water Supplies	\$1,182,413		\$1,182,413
Connection Charge - Non Residential - Water Supp	\$196,915		\$196,915
Raw Water Access Charges Non Residential	\$5,939		\$5,939
Raw Water Access Charges Residential	\$10,752		\$10,752
Water Administration		\$218,471	-\$218,471
User Charges - Former Conargo Shire	\$10,854		\$10,854
User Charges - Residential Raw Water Supplies	\$16,179		\$16,179
User Charges - Non Residential Raw Water Supplies	\$70,000		\$70,000
User Charges - Community Raw Water Supplies	\$10,854		\$10,854
User Charges - Residential Water Supplies	\$1,500,000		\$1,500,000
User Charges - Non Residential Water Supplies	\$320,000		\$320,000
Meter Reading - Discretionary Fees - Water Fund	\$524		\$524
Interest Received on Overdue Rates & Charges - W	\$6,656		\$6,656
Service Connection - Non Operating Income - Water	\$5,453		\$5,453
Interest on Investments - Water Supplies	\$136,300		\$136,300
Water Headworks Fee	\$35,000		\$35,000
Consultancy Fees - Water Supplies		\$11,568	-\$11,568
Rates - Water Supplies		\$9,364	-\$9,364
Administration Charge		\$795,900	-\$795,900
Integrated Water Cyhcle Management Plan		\$16,320	-\$16,320
Water Services - Water Meter Reading		\$63,072	-\$63,072
Depreciation Water Infrastructure		\$718,526	-\$718,526
Water Administration Net Result	\$3,546,140	\$1,833,221	\$1,712,919
Budget Program: Water Pumping Stations			

Responsible Service: Infrastructure			
Water Pumping Stations	Revenue	Expenditure	20/21 Budget Balance
Pump Stations		\$16,008	-\$16,008
Water Pumping Stations Net Result		\$16,008	-\$16,008

Budget Program: Water Treatment Works			
Responsible Service: Infrastructure			
Water Treatment Works	Revenue	Expenditure	20/21 Budget Balance
Filtered Water System - Water Treatment Plant		\$446,542	-\$446,542
Filtered Water System - Reticulation		\$274,170	-\$274,170
Filtered Water System - Tanks & Reservoirs		\$1,612	-\$1,612
Electricity (not street lighting) - Water Suppli		\$205,500	-\$205,500
Water Treatment Works Net Result		\$927,824	-\$927,824

Budget Program: Water - Other			
Responsible Service: Infrastructure			
Water - Other	Revenue	Expenditure	20/21 Budget Balance
Filtered Water System - Meters		\$34,173	-\$34,173
Water - Other Net Result		\$34,173	-\$34,173

Budget Program: Sewer Administration			
Responsible Service: Infrastructure			
Sewer Administration	Revenue	Expenditure	20/21 Budget Balance

Pensioner Rates Subsidies - Sewerage Services	\$36,150		\$36,150
Service Charge - Residential Sewerage Services	\$2,615,050		\$2,615,050
Connection Charge - Non Residential - Sewerage Ser	\$352,533		\$352,533
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non Res Unconnected - LPS	\$8,397		\$8,397
Sewer Service Rural Unconnected - LPS	\$29,286		\$29,286
User Charges - Sewerage Services	\$200,000		\$200,000
Properties Rental Fees - Sewerage Services	\$4,719		\$4,719
Sewerage Works Treatment Paddock	\$105		\$105
Old Racecourse Road - Treatment Paddock	\$2,936		\$2,936
Interest Received on Overdue Rates & Charges - S	\$10,547		\$10,547
User Charges - Trade Waste Services	\$68,989		\$68,989
Effluent Re-use Water Warbreccan	\$13,312		\$13,312
Interest on Investments - Sewerage Services	\$102,500		\$102,500
Sewer Headworks Fee	\$40,000		\$40,000
Fees - Sewer Diagrams	\$2,726		\$2,726
Developer Contributions - Sewerage Services	\$6,501		\$6,501
Sewer Administration		\$1,002,387	-\$1,002,387
Depreciation - Sewerage Services Infrastructure		\$596,584	-\$596,584
Sewer Administration Net Result	\$3,493,751	\$1,661,972	\$1,831,779

Budget Program: Sewer Treatment Works			
Responsible Service: Infrastructure			
Sewer Treatment Works	Revenue	Expenditure	20/21 Budget Balance
Sewerage Services - Reticulation		\$167,183	-\$167,183
Sewerage Services - Sewer Treatment Plant		\$270,651	-\$270,651
Electricity (not street lighting) - Sewerage Ser		\$139,000	-\$139,000
Sewer Treatment Plant Works		\$25,000	-\$25,000
Sewer Treatment Works Net Result		\$601,834	-\$601,834
Budget Program: Sewer Pump Stations			

Responsible Service: Infrastructure			
Sewer Pump Stations	Revenue	Expenditure	20/21 Budget Balance
Sewerage Services - Pump Stations		\$99,700	-\$99,700
Sewerage Services - Low Pressure Sewer		\$45,762	-\$45,762
Sewer Effluent Reuse Scheme Maintenance		\$3,504	-\$3,504
Sewerage Services - Manholes and Vents		\$12,247	-\$12,247
Sewer Pump Stations Net Result		\$161,212	-\$161,212

CAPITAL WORKS PROGRAM

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Capital Program – Summary

Infrastructure	\$
Plant	\$ 1,090,000.00
• Reconstructions	\$ 775,883.00
• Kerb and Gutters	\$ 262,400.00
• Roads to Recovery	\$ 973,763.00
• Reseal	\$ 793,567.00
• Resheet	\$ 737,709.00
• Footpaths	\$ 165,500.00
• Bridges	\$ 100,000.00
• Regional Roads – RMS	\$ 1,085,000.00
• Maude Road	\$ 1,600,000.00
	\$ 6,493,822.00
Buildings & Facility	
Asbestos Assessment	\$ 80,000.00
Aerodrome Hangar	\$ 65,000.00
Multi Arts Centre Refurb	\$ 110,000.00
Peppin Heritage Centre Refurb	\$ 210,000.00
Waring Gardens Rotunda	\$ 40,000.00
Waring Gardens Amenities Refurb.	\$ 105,000.00
Rotary Park Clubrooms	\$ 80,000.00
	\$ 690,000.00
Open Space, Recreation and Other Structures	
Skate Park	\$ 50,000.00
Rotary Park Grounds refurbishment	\$ 70,000.00
Truck Wash	\$ 40,000.00
	\$ 160,000.00
Flood Mitigation and Drainage	
Deni Industrial Stage 2	\$ 100,000.00
Stormwater Drainage System Investigations CCTV	\$ 50,000.00
	\$ 150,000.00

Cemetery	\$ 15,000.00
Swimming Pool	\$ 70,000.00
Water	\$ 960,000.00
Sewerage	\$ 580,000.00
Non- Infrastructure	
IT Program	\$ 40,000.00
Library Books	\$ 40,000.00
	\$ 80,000.00
New Project	
*LED Streetlighting Program	\$ 680,000.00
*Library Building Remedial works	\$ 50,000.00
*Conargo Antenna	\$ 25,000.00
**Rotary Park Masterplan	\$ 12,000.00
**Review of DCP to encompass whole LGA	\$ 10,000.00
**Animal shelter -Detailed designs and costings for new animal shelter	\$ 10,000.00
	\$ 787,000.00
Total New Capital Program (Renewal & New Initiative)	\$ 11,075,822.00

Capital Works - Road Reconstruction and Kerb and Gutter Program

ROAD	FROM	TO	Kerb and Gutter	Total
George Street	Butler Street	End	Yes	\$ 115,920.00
Kelly Street	Ochertyre Street	464 Kelly Street	Yes	\$ 321,195.00
Kelly Street	464 Kelly Street	Stewart Street	Yes	\$ 109,882.50
Jane Street	Kelly Street	Stewart Street	Yes	\$ 153,835.50
Hardinge Street	Harfleur Street	Ochertyre Street	Yes	\$ 75,000.00
Total Road Reconstruction				\$ 775,833.00

ROAD	FROM	TO	Kerb and Gutter	Total
George Street	Butler Street	end	Yes	\$ 66,240.00
Kelly Street	Ochertyre Street	464 Kelly Street	Yes	\$139,840.00
Kelly Street	464 Kelly Street	Stewart Street	Yes	\$ 47,840.00
Jane Street	Kelly Street	Stewart Street	Yes	\$ 47,840.00
Total Road Reconstruction				\$ 262,400.00

Capital Works - Road Reseal Program

ROAD	FROM	TO	Total
Burton Street	Henry Street	Harfleur Street	\$ 7,825.22
Harfleur Street	Wellington Street	Edwardes Street	\$ 23,255.53
Harfleur Street	Decimus Street	Burton Street	\$ 16,474.47
Junction Street	Wood Street	Henry Street	\$ 18,237.74
Junction Street	Henry Street	Harfleur Street	\$ 31,895.63
Junction Street	Duncan Street	End Street	\$ 11,798.20
Macaulay Street	Harfleur Street	Poitiers Street	\$ 33,294.89
Blighty Hall Rd	7.127	7.255	\$ 6,303.74
Nesbits Rd	12.949	14.617	\$ 83,586.82
NORRIS CT	Hetherington Street	End	\$ 15,973.27
CHANDLER CT	Butler Street	End	\$ 7,512.98
Total Road Reseal Program			\$ 793,567.00

Capital Works - Road Resheet Program

ROAD NAME	TOTAL
Gollops Rd	\$ 57,503.25
Swimming Hole Rd	\$ 7,337.75
North Coree Rd	\$ 58,569.00
Lower Finley Rd	\$ 88,518.50
Cassidys Rd	\$ 45,701.25
Barneys Lane	\$ 16,150.75
Cowies Rd	\$ 11,032.00
Mercers Rd	\$ 54,957.00
Lyndhurst Rd	\$ 33,915.00
Oddys Rd	\$ 54,906.60
Pine Lodge Rd	\$ 27,231.75
Stud Park Rd	\$ 40,509.00
Willurah Rd	\$ 183,387.75
Cowies Rd	\$ 55,125.00
Moonbria Rd	\$ 2,864.40
	\$ 737,709.00

Capital Works – Water Infrastructure Program

Asset	Description	Total
Water Treatment Plant Electrical and Metalwork Review	Inspection and refurbishment of electrical systems and cabling as well as metalwork, including stairs and walkways, to ensure WHS compliance.	\$100,000.00
Water Treatment Plant Clearwater Tank	Relining of clearwater tank at WTP.	\$50,000.00
Pump Station Refurbishments	Refurbishment of existing pumps at river intake and Water Treatment Plant. Based on report from Fifteen50.	\$ 180,000.00
Reservoir Cleaning	Internal inspection and cleaning of reservoirs including the use of divers.	\$ 40,000.00
Watermain Rehabilitation	Replacement of existing mains and looping of dead-end areas.	\$ 400,000.00
Wanganella Water Supply Investigation	Undertake test drilling and sampling of 2 deep bores (up to 150m deep) at Wanganella.	\$ 40,000.00
Wanganella Water Supply Augmentation	Installation of bore pump and connection to existing overhead tank.	\$ 150,000.00
Total Water Infrastructure Program		\$ 960,000.00

Capital Works - Sewer Infrastructure Program

Asset	Description	Total
Sewerage Treatment Plant Refurbishments	Minor refurbishments at STP.	\$ 50,000.00
Sewer Relining and Manhole Refurbishments	Lining of existing AC and VC sewer mains and coating of existing manholes where failures have occurred.	\$ 350,000.00
Sewer Pump Station Refurbishments	Refurbishment of pump stations based on report from Fifteen50.	\$ 130,000.00
Sewer Reticulation CCTV Inspections	CCTV inspections of system for future planning.	\$ 50,000.00
Total Sewer Infrastructure Program		\$580,000.00

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PART 4
STATEMENT OF REVENUE
POLICY



Introduction

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2020-21 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2020-21, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates;
- Annual charges for services;
- Fees for services;
- Commonwealth and State government grants;
- Earnings on investments;
- Borrowings;
- Other revenues, including income from the sale of assets.

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2020/21 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Local Government Act 1993.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land; or

- "Residential" according to whether the land is rural residential land or is within a Centre of Population; or
- "Mining" according to the kind of mining involved; or
- "Business" according to a Centre of Activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating;
- Minimum rate plus ad valorem rate;
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to

particular properties within the three year base year period.

For equity purposes, the VG provides Council with updated land valuations every three years. July 2019 Base Date Valuations were supplied by the VG and are used for rating in the 2020-21 financial year. The next general land valuation will be issued in 2022.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's land value change in comparison to others.

More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW Councils can collect above the income it collected in the previous year. The rate pegging limit for 2020-21 determined by IPART is 2.6%. Please see section below on COVID 19 Implications for council.

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to total income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

Council's Rating Structure

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from considering rating calculations or recategorising until 30 June 2020, now 30-6-2021. Consequently, rate increases in 2020-21 are limited to the rate peg and the rating structure in Table 1, below, shows both the former Deniliquin Shire Council and former Conargo Shire Council rates structures.

During 2020-21, Council will undertake a review and harmonisation of the rating structure for implementation in the 2021-22 financial year.

COVID 19 IMPLICATIONS

Due to the COVID-19 pandemic having potentially devastating effects on the Edward River Council (ERC) and its ratepayers, ERC has elected not to pass on the allowable Rate Peg increase of 2.6% for 2020-2021. This in effect means that ERC's Total Revenue from Ordinary rates will not be increased for 2020-2021.

However, it should be noted that ERC is also subject to a General Revaluation of all properties, which occurs every three years. The current General Revaluation as issued will be effective on 1-7-2020.

How will the General Revaluation affect Ratepayers?

The General Revaluation will have the following effect on individual ratepayers.

Ratepayers will be subject to the following, depending on the new Land Valuation as issued by NSW Valuer General's Office (VG):

- an increase in rates obligation;
- no change in their rates obligation;
- a decrease in their rates obligation.

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Table 1 – Rating Structure 2020-21

CONARGO

Rate Charge	Rate Charge Description	Number of Assessments	Ad Valorem	Minimum Amount	Notional Yield	Total Land value	Average Amount	Maximum Amount
BUSINESS								
COBusStd1	Business Rate	52	0.001962	\$470	\$25,990.86	\$1,623,340	\$499.82	\$2,020.86
FARMLAND								
COFrmDry1	Farmland Dry	58	0.002319	\$470	\$109,657.32	\$45,724,100	\$1,890.64	\$9,090.48
COFmlrr1	Farmland Low MIL Irrigation	44	0.003780	\$470	\$134,970.02	\$35,555,300	\$3,067.50	\$16,329.60
COFmlrr2	Farmland High MIL Irrigation	567	0.005521	\$470	\$1,414,874.50	\$256,001,900	\$2,495.37	\$17,059.89
COFmlrr3	Farmland Low Murray/Murrumbidgee Irrigation	43	0.002803	\$470	\$389,379.03	\$138,348,400	\$9,055.33	\$152,483.20
COFmlrr4	Farmland High Murray/Murrumbidgee Irrigation	44	0.004327	\$470	\$230,402.48	\$53,157,300	\$5,236.42	\$20,163.82
COFmlrr5	Farmland Murrumbidgee Groundwater	11	0.002779	\$470	\$42,654.86	\$15,349,000	\$3,877.71	\$11,755.17
COFmlrr6	Farmland Murray Groundwater	9	0.005504	\$470	\$20,739.07	\$3,768,000	\$2,304.34	\$4,436.22
COFmlrr7	Farmland Private Scheme Irrigation	3	0.004095	\$470	\$19,328.40	\$4,720,000	\$6,442.80	\$7,616.70
COFmlrr8	Farmland Low Coleambally Irrigation	16	0.002445	\$470	\$155,129.60	\$63,029,680	\$9,695.60	\$49,633.50
COFmlrr9	Farmland High Coleambally Irrigation	6	0.003444	\$470	\$27,355.69	\$7,943,000	\$4,559.28	\$11,709.60
RESIDENTIAL								
COResStd1	Residential Rate	272	0.004125	\$470	\$130,354.30	\$12,324,590	\$479.24	\$833.25

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Rate Charge	Rate Charge Description	Number of Assessments	Ad Valorem	Minimum or Base Amount	Notional Yield	Total Land value	Average Amount	Maximum Amount
BUSINESS								
OrdBusStd	Ordinary Business Rate	453	0.024100	\$540	\$1,012,924.14	\$41,792,930	\$2,236.04	\$14,411.80
MixBusStd	Business Lots (Mixed Development)	6	0.028125		\$7,170.36	\$254,946	\$1,195.06	\$1,911.88
FARMLAND								
OrdFrmDry	Ordinary Dry Farmland	39	0.006510		\$64,359.16	\$9,886,200	\$1,650.23	\$8,072.40
OrdFrmIrr	Ordinary Irrigable Farmland	73	0.008957		\$153,274.46	\$17,112,250	\$2,099.65	\$7,864.25
RESIDENTIAL								
OrdResStd	Ordinary Residential Rate	2,932	0.009465		\$1,666,596.94	\$176,079,830	\$568.42	\$5,679.00
OrdResBase	Ordinary Residential Base Rate	2,932		\$434	\$1,272,488.00		\$434.00	\$434.00
OrdResRur	Ordinary Rural Residential Rate	415	0.006778		\$372,346.03	\$54,934,480	\$897.22	\$3,599.12
OrdResRurB	Ordinary Rural Residential Base Rate	415		\$434	\$180,110.00		\$434.00	\$434.00
MixResStd	Residential Lots (Mixed Development)	6	0.013750		\$2,317.32	\$156,554	\$386.22	\$962.13
MixResStd2	Residential Lots (Mixed Development) Base Rate	6		\$355			\$355.00	\$355.00

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

The calculation used to ascertain the base rate for an individual property is:

$$\frac{\text{Base Rate + Land Value x Ad Valorem}}{100} = \text{Base Rate}$$

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Rate Instalment dates

Section 562 (3)(b) the Act states “If payment is made by quarterly instalments, the instalments are payable by 31 August, 30

November, 28 February and 31 May”, except as provided in subsection 4. It has been Council’s practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water;
- Sewer;
- Domestic Waste Management;
- Non-Domestic Waste Management;
- Stormwater Management.

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage;
- Sewer Usage;
- Liquid Trade Waste.

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council’s water supply and sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government’s National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council. Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge

relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,425,727 for 2020-21 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2020-21.

Table 2 - Water Access and Usage Charges 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential - Filtered Water			
Access Charge	\$359.00	\$368.00	Per annum
Usage charge 0-800K	\$0.99/ kl	\$1.01/ kl	Per kilolitre
Usage charge >-800K	\$1.41/ kl	\$1.44/ kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$180.00	\$185.00	Per annum
Usage Charge	\$0.73/kl	\$0.75/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$101.00	\$104.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$322.00	\$331.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.69/kl	\$0.72/kl	Per kilolitre
Non-Residential - Filtered and raw water			
Access Charge -20mm connection size	\$299.00	\$307.00	Per annum
Access Charge-25mm connection size	\$484.50	\$497.00	Per annum

Description	Charge		Unit
	2019-20	2020-21	
Access Charge-32mm connection size	\$625.00	\$640.00	Per annum
Access Charge-40mm connection size	\$798.50	\$818.00	Per annum
Access Charge-50mm connection size	\$1,014.00	\$1,039.00	Per annum
Access Charge-80mm connection size	\$1,973.00	\$2,021.00	Per annum
Access Charge-100mm connection size	\$2,225.00	\$2,279.00	Per annum
Raw Water Usage Charge	\$0.73/kl	\$0.75/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.41/kl	\$1.44/ kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$3,048,663 for 2020-21 financial year.

Set out in Table 3, below, are the annual water access and water usages charges for 2020-21.

Table 3 – Sewer Access Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$433.00	\$444.00	Per annum
Residential Sewer Connected Charge	\$866.00	\$887.00	Per annum
Non-Residential Unconnected Charge	\$433.00	\$444.00	Per annum
Non-Residential Connected Charge	\$866.00	\$877.00	Per annum
Non-Residential Volume Charge	\$1.48/kl	\$1.52/kl	Based on %

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines

provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2020-21.

Table 4 – Stormwater Management Service Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential property	\$25.00	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	\$12.50	Per annum Per occupancy
Business property	\$25.00	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$25.00	\$5.00	Per annum Per occupancy

Note: Change to Business Stormwater and Business Strata Stormwater charge structure strategy.

Current Business Stormwater (including Business Strata) charging methodology is \$25.00 per property. Stormwater has been identified as not conforming with The Local Government Act 1993 and accompanying regulations related to business stormwater charges. Therefore, the charging methodology for Business Stormwater (including Business Strata) has been adjusted to reflect the Act and its regulation.

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2020-21 financial year the estimated gross yield is \$75,000. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2020-21 is to yield \$1,415,794 (estimate).

Set out in Table 5, below, are the annual water access and water usages charges for 2020-21.

Table 5 – Domestic Waste Management Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential and Non-residential - Domestic Waste Charge Per Property	\$359.00	\$368.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$91.00	\$94.00	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$359.00	\$368.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc).

Table 6 – Liquid Trade Waste Fixed Charges for 2020-21

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2020-21.

Application Fees

Description	Charge		Unit
	2019-20	2020-21	
Category 1	\$115.00	\$118.00	Per application
Category 2	\$225.00	\$231.00	Per application
Category 3	\$335.00	\$344.00	Per application

Annual Fees

Description	Charge		Unit
	2019-20	2020-21	
Category 1 Discharger	\$97.00	\$118.00	Per annum
Category 2 and 2S Discharger	\$195.00	\$118.00	Per annum
Category 3 Discharger	\$645.00	\$118.00	Per annum
Industrial Discharger	\$195.00-\$629.00	\$118.00	Per annum
Pre Inspection Fee	\$91.00	\$118.00	Per inspection

Liquid Trade Waste discharges have a Trade Waste Discharge Factor (TWDF) added to their Sewerage Discharge Factor (SDF) to determine their total usage charge. Like the SDFs, the TWDFs have been determined using category of business guidelines set by the NSW Department of Water and Energy. TWDF is the estimated ratio of Liquid Trade Waste discharged from business premises into the sewer system to the total consumption expressed as a percentage. Usage charges will apply to Category 2 Liquid Trade Waste discharges and charges will be calculated as defined in NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

Excess Mass charges will apply to Category 3 dischargers and charges will be calculated as defined in the NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

The trade waste usage charge for non-residential properties is calculated by applying the property's business category TWDF against the usage charge.

Properties that are technically non-complying users of Council's sewer reticulation system will be charged a higher liquid trade waste usage charge to encourage compliance and reduce the adverse impact of non-compliant discharge into Council's sewer infrastructure.

Set out in Table 7, below, are the Liquid Trade Waste Usage Charges for 2020-21.

Table 7 – Liquid Trade Waste Usage Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.74	\$1.78	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.74	\$1.78	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$16.00	\$16.40	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre
Excess Mass Charges:			
Food Waste	\$22.50	\$23.04	Per kilogram
Aluminum	\$0.80	\$0.82	Per kilogram
Ammonia	\$2.37	\$2.43	Per kilogram
Arsenic	\$80.00	\$81.92	Per kilogram
Barium	\$40.00	\$40.96	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.80	\$0.82	Per kilogram
Boron	\$0.80	\$0.82	Per kilogram
Bromine	\$16.00	\$16.38	Per kilogram

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Description	Charge		Unit
	2019-20	2020-21	
Cadmium	\$370.35	\$379.24	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$40.00	\$40.96	Per kilogram
Chromium	\$26.65	\$27.29	Per kilogram
Cobalt	\$16.30	\$16.69	Per kilogram
Copper	\$16.30	\$16.69	Per kilogram
Fluoride	\$4.00	\$4.10	Per kilogram
Formaldehyde	\$1.65	\$1.69	Per kilogram
Oil and Grease (Total O & G)	\$1.43	\$1.46	Per kilogram
Herbicides/defoliant	\$800.85	\$820.07	Per kilogram
Iron	\$1.65	\$1.69	Per kilogram
Lead	\$40.00	\$40.96	Per kilogram
Lithium	\$8.00	\$8.19	Per kilogram
Manganese	\$8.00	\$8.19	Per kilogram
Mercury	\$2,700.00	\$2,764.80	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.80	\$0.82	Per kilogram
Molybdenum	\$0.80	\$0.82	Per kilogram
Nickel	\$26.65	\$27.29	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.20	\$0.20	Per kilogram
Organoarsenic Compounds	\$802.05	\$821.30	Per kilogram
Pesticides General (excludes organochlorines & organophosphates)	\$802.05	\$821.30	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.67	\$2.73	Per kilogram
Phenolic Compounds (non-chlorinated)	\$8.00	\$8.19	Per kilogram
Phosphorus (Total P)	\$1.65	\$1.69	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$16.30	\$16.69	Per kilogram
Selenium	\$56.30	\$57.65	Per kilogram

Description	Charge		Unit
	2019-20	2020-21	
Silver	\$1.47	\$1.51	Per kilogram
Sulphate (SO4)	\$0.15	\$0.15	Per kilogram
Sulphide	\$1.65	\$1.69	Per kilogram
Sulphite	\$1.77	\$1.81	Per kilogram
Suspended Solids (SS)	\$1.03	\$1.05	Per kilogram
Thiosulphate	\$0.29	\$0.30	Per kilogram
Tin	\$8.00	\$8.19	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$8.00	\$8.19	Per kilogram
Zinc	\$16.30	\$16.69	Per kilogram

Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2020-21 financial year, under section 566 of the Act for 2020-21 is to be advised by Office of Local Government at the determination of the Minister of Local Government.

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example a subdivision / amalgamation on notification from the VG or a change in rating categorisation, in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its Supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the Act.

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for a period outside the current year in certain

cases at its discretion, depending upon equity and specific circumstances. Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment);
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has determined that there is no requirement for borrowings in the 2020-21 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public;
- explore all cost-effective opportunities to maximize Council's revenue base;
- balance the dependences on rates and grants against other funding sources; and
- full cost attribution be applied to all business activities considered to be of a commercial nature*.

* The following programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S Statutory

The price for goods / services are a statutory charge set by government legislation.

F Full Cost Recovery

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P Partial Cost Recovery

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.

R Reference Price

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as

being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

PART 5
DRAFT FEES AND CHARGES 2020/21

May-20



Environmental Services					
Building/Environmental Planning					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Development Application Fees (Not Including Inspections)					
Up to \$5,000	Development application fee for building, works or demolition	S	N	\$110.00	\$110
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost Development application fee for building, works or demolition	S	N	\$170.00 minimum	\$170.00 minimum
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 Development application fee for building, works or demolition	S	N	\$352.00 minimum	\$352.00 minimum
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	\$1,160.00 minimum
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	\$1,745.00 minimum
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	\$2,615.00 minimum
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	\$15,875.00 minimum
Construction Certificate Fee (Not including inspections)					
Not exceeding \$5,000	Fee for a construction certificate	P	Y	\$97.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000 Fee for a construction certificate	P	Y	\$97.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$691 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000 Fee for a construction certificate	P	Y	\$674.00 minimum	\$691.00 minimum
More than \$250,000	\$1,381 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000 Fee for a construction certificate	P	Y	\$1,348.00 minimum	\$1381.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Combined Development/Construction Certificate Application (Not including inspections)					
Application to be charged at 50% of Development Application Fee + 100% of Construction Certificate (Not including inspections) - only	Development Application and construction certificates bundled fee			As quoted	As quoted
Complying Development Certificates (Not including inspections)					
Not exceeding \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$97.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000 Application fee for complying development certificate (CDC)	P	Y	\$97.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$867.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000 Application fee for complying development certificate (CDC)	P	Y	\$846.00 minimum	\$867.00 minimum
\$250,001 - \$500,000	\$1,779 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Application fee for complying development certificate (CDC)	P	Y	\$1,737.00 minimum	\$1779.00 minimum
More than \$500,000	\$2,941.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Application fee for complying development certificate (CDC)	P	Y	\$2,872.00 minimum	\$2,941.00 minimum
Swimming Pool	Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Industrial Change of Use	Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Commercial Change of Use	Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Bed and Breakfast	Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Subdivision (No Additional Lots Created)	Subdivision Certificate Fee	P	Y	\$242.00	\$248.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$103.00	\$106.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$103.00	\$106.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$103.00	\$106.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$168.00	\$173.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$103.00	\$106.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs)	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (cl248 EP&A Regs)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Development Application for the Erection of Signs					
erected in excess of one; or the fee is calculated in accordance with the Development Application		Development application fee for the erection of signs	S	N	\$285.00 minimum \$285.00 minimum
Development involving the Subdivision of Land (cl249 EP&A Regs)					
New Road	Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$665.00 minimum \$665.00 minimum
No New Road	Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$330.00 minimum \$330.00 minimum
Strata	Plus \$65 per additional lot	Development application fee for a strata subdivision	S	N	\$330.00 minimum \$330.00 minimum
Subdivision Certificate Fee		Subdivision certificate fee	P	Y	\$137.00 \$141.00
Development not Involving the Erection of a Building, the					
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$285.00 \$285.00
Additional Fee for a Designated Development					
under Part 15 Division 1 of the EPA Regs (cl251 EP&A Regs)		Additional fee - designated development	S	N	\$920.00 \$920.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Advertising Fees for Development Applications (cl252 EP&A Regs) -					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	\$2,220.00
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	\$1,105.00
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	\$1,105.00
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					
Additional Fees for					
An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
Additional Fees for Integrated					
An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted
Concept Development Applications (cl256B EP&A Regs)	Fee payable for a concept development application	S	N		As Quoted
Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for all the development on the site					

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Environmental Services				
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Fees for Review of Decision				
Fee for an application under section s8.2(1)(c) for a reievow of a decision is as follows:				
Estimated cost of development is under \$100,000	S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000	S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000	S	N	\$250.00	\$250.00
Request for Review of				
Maximum fee for a request for a review of a determination under section 8.3 of the Act is:	Review of determination of a development application			
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and	S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and	S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:	S	N		
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S8.3 of the Act	S	N	\$620.00	\$620.00

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Environmental Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Up to \$5,000		Review of determination of a development application	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Review of determination of a development application	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Review of determination of a development application	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Review of determination of a development application	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Review of determination of a development application	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Review of determination of a development application	S	N	\$4,737.00 minimum	\$4,737.00 minimum

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application for a Modification					
The maximum fee for an application under section 4.55(1) of the Act	Fee for modification of consent	S	N	\$71.00	\$71.00
The maximum fee for an application under section 4.55(1A) or 4.56(1) of the Act which in the opinion of Council is of minimal environmental impact	\$645.00 or 50% of the fee for the original DA, whichever is the lesser Fee for modification of consent	S	N	As Quoted	As Quoted
The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):					
1) If the original fee for the application was less than \$100.00, 50% of that fee; or		S	N	As Quoted	As Quoted
2) If the fee for the original application was \$100.00 or more:					
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		S	N	As Quoted	As Quoted
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and		S	N	\$190.00	\$190.00
c) in the case of an application with respect of any other development application as set out in the table below					
Up to \$5,000	Fee for modification of consent	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost) Fee for modification of consent	S	N	\$85.00 minimum	\$85.00 minimum

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application for a Modification					
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum
	An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act Fee for modification of consent	S	N	Up to \$665.00	Up to \$665.00
	An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies Fee for modification of consent	S	N	\$760.00	\$760.00
Review of Modification					
	Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the fee that was payable in respect of the application that is the	S	N	50% of original fee	50% of original fee
Modification of a					
	Rearrangement of a window or change in area Fee for modification of consent, plan or certificate	P	N	\$84.00	\$86.00
Major Area	\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser Fee for modification of consent, plan or certificate	P	N	\$676.00	\$693.00

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Environmental Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Modification of a Complying						
	Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$86.00	\$88.00
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser	Fee for modification of consent, plan or certificate	P	N	\$693.00	\$710.00
Building Certificate (c1260)						
	For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any other building on the allotment (noe a reference to a class 1 building includes	Application fee for building certificate	S	N	\$250.00	\$250.00
	In a case where the application relates to a part of a building and	Application fee for building certificate	S	N	\$250.00	\$250.00
	Any other class of building - not exceeding 200 square metres	Application fee for building certificate	S	N	\$250.00	\$250.00
	Any other class of building - exceeding 200 square metres and less than 2,000 square metres	Plus an additional 50 cents per square metre over 200 square metres Application fee for building certificate	S	N	\$250.00 minimum	\$250.00 minimum
	Any other class of building - exceeding 2,000 square metres	Plus an additional 7.5 cents per square metre over 2,000 square metres Application fee for building certificate	S	N	\$1,165.00 minimum	\$1,165.00 minimum
	of the building is required before issuing a building certificate	Application fee for building certificate	S	Y	\$90.00	\$ 90.00
	When an application for a building certificate is made:				As Quoted	As Quoted
	a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained					
	b) where a penalty notice has been issued for an offence under s4.2(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to hae the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)					

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Environmental Services				
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
EP&A Reg 2000)				
c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal				
d) where person has been found guilty of an offence under the Act in relation to the erection of the building				
e) where the court has made a finding that the building was erected in contravention of a provision of the Act				
Additional fee payable for the above in the total of the following amounts				
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application				
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (c1260 (3A&3B) EP&A Reg 2000)				

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Copy of Building Certificate					
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00
Certified copy of Document					
plan held by Council referred to in S10.8(2) of the Act	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$51.00	
Land Rezoning Application &					
LEP amendment	All costs to be paid by proponent once the \$1259.00 has been expended Amendment fee - LEP	P	N	\$1,229.00	\$1,259.00
Registration of Certificates					
Development Certificate or a Part 6 Certificate being a Construction Certificate, Occupation Certificate	Registration fee	S	N	\$36.00	\$36.00
Principal Certifying Authority					
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$98.00	\$101.00
Compliance Inspection as per					
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$103.00	\$106.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,613.00	\$3,700.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,488.00	\$4,596.00
Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As Quoted	
Temporary Suspension of					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$548.00	\$562.00
Manufactured Home Estate					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.20 per site	\$9.40 per site
OR					
Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$109					\$109 minimum fee

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Manufactured Home Estate					
Issuing replacement approval for new proprietor	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$58.00	Delete
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$103.50	\$106.00
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$103.50	\$106.00
Inspection fee relating to roads, amenities blocks, fencing, drainage and other matters (Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$47.00 per half hour	Delete
Health Inspection Fees					
Place of shared accommodation	Includes boarding house, a common lodging house, a house let in lodgings and a backpacker's hostel (prescribed under LG Act 1993)	F	N	\$118.00	Delete
Hairdresser/Barber Shop					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$134.00	\$135.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Other Charges - Bonds					
Landscaping	Bond	R	N	\$1,230.00	\$1,230 or cost of works, whichever is the greater
Relocation of a building	Bond	R	N	\$3,629.00	\$3,716.00
Food Premises and					
Food premises inspection fee	Food premises inspection fee	F	Y	\$157.00/ 1st hour or part thereof,	\$161.00
Food premises re-inspection fee	Food premises re-inspection fee			\$102.50	\$100.00
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection fee	N/A	Y	No Charge	No Charge
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection fee	F	Y	\$94.00	\$100.00
Private Swimming Pools -					
Initial inspection		N/A	N/A	No charge	No charge
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
pool on NSW Swimming Pool Register	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	
Private Swimming Pools - For					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$24.60	\$26.00
Miscellaneous Inspection					
Inspector (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$206.00 per hour or \$152.00 Minimum Fee	\$0.00

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Aerodrome					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.20	\$ 7.50
Casual hangarage per night	Use of facilities - airport	P	Y	\$27.00	\$ 28.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.20	\$ 7.50
Hangarage per annum	Use of facilities - airport	P	Y	\$2,004.00	\$ 2,054.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$760.00	\$ 780.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$500.00	\$ 515.00
Flying school up to 2x aircraft operated by the business from the airport	Use of facilities - airport	P	Y	\$2,880.00	\$ 2,950.00
Flying school up to 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$10,565.00	\$ 10,830.00
Flying school over 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$21,125.00	\$ 21,650.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	Use of facilities - airport	P	Y	\$685.00	\$ 705.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$67.00	\$ 69.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y	As per agreement	as per Lease agreement
Aerodrome Residence	Lease of Residence	P	Y	\$9,512.00	\$ 9,750.00
Land Leased	Lease of Aerodrome Land	P	Y	\$4,000.00	as per Lease agreement
Fuel site lease	Lease of Fuel site	P	Y	\$581.82	\$ 596.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$85.00	\$ 85.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$93.00	\$ 95.00
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$52.00	\$ 53.00
Copy of rates notice (first copy free/ current year only)	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 2.00
Copy of rates notice (Historic notice / per individual notice copy)	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 18.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 5.00
Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$352.00	\$ 360.00
Extract from valuation book	Fee for accessing or printing required information	F	Y	\$17.00	\$ 18.00
Section 10.7 (2) Planning certificate	Fee for accessing or printing required information	S	N	\$53.00	\$53.00
Section 10.7 (5) Planning certificate	Fee for accessing or printing required information	S	N	\$80.00	\$80.00
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$86.00	\$88.00
Development approvals information	Fee for accessing or printing required information	F	N	\$57.00	\$59.00
Section 735A LG Act	Fee for accessing or printing required information	F	N	\$100.00	\$103.00
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	\$ 30.00
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	\$ 30.00
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	\$ 40.00

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Civic Services					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
General Fees					
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$16.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.70	\$ 5.80
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.10	\$ 2.20
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.10	\$ 3.20
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$ 1.00
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.50	\$ 0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$ 1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.20	\$ 4.30
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.70	\$ 8.90
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$10.80	\$ 11.10
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.40	\$ 16.80
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest calculated on a daily basis, in accordance with section 566(3) of the Act	Administration fee	F	Y	7.5%	7.5%

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)						
Merchant Credit Card Surcharge (other than Customer Service Centre)	Merchant service fee recoverable	F	Y	Full recovery of charge from Financial institution.	Full recovery of charge from Financial institution.	
DEFT Transactions conducted through Macquarie Bank	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.02		1.50%
Over the Counter Transactions conducted at Customer Service Centre	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.01		0.60%
Community Gardens						
Membership Full	For Plot and Key			\$30.00		\$31.00
Friend of the Garden	No allocation of plot or Key.			\$10.00		\$11.00
Replacement of lost keys	Per Occasion					
	Fee for replacement of key for Community Gardens	F	Y	\$28.00		\$29
Hire of Council Facilities						
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion					
	Fee for Public Liability Insurance	F	Y	\$172.00	\$	176.00
Casuals Users insurance for Parks and Gardens	Per Occasion					
	Fee for Public Liability Insurance	F	Y	\$86.00	\$	88.00
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.						
	Cost of cleaning and rubbish removal	F	Y	At cost		At cost
New Key Issue	Per Key	F	Y	new	\$	29.00
Key replacement - lost or not returned	Per Key	F	Y	\$28.00	\$	29.00
Key Bond	Per Key	F	Y	\$54.00	\$	55.00
Hire of Portable Audio Visual Screen and Equipment - Community Groups only						
Hire of Portable Audio Visual Screen & Equipment	Fee for hiring of Audio Visual Screen & equip	F	Y	\$190.00	\$	195.00
Bond For Hire of portable Audio Visual Screen & Equipment	Bond	R	Y	\$270.00	\$	277.00

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Town Hall						
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$140.00 \$ 144.00	
	Per Day	Use of Facilities - Other	P	Y	\$280.00 \$ 287.00	
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$125.00 \$ 128.00	
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$123.00 \$ 126.00	
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$140.00 \$ 144.00	
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$70.00 \$ 72.00	
Damage Deposit - Booking Application contains a contractual clause to cover damage		Bond	P	N	Damage at cost	
	Evidence of Public Liability policy to be lodged with application				Damage at cost	
Booking / Cleaning deposit - not REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's discretion		Bond	P	N	\$236.00 \$ 242.00	
Multi Arts Centre						
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease	
					As Per Lease	
Town Band Hall						
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$57.00 \$ 59.00	
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$200.00 \$ 205.00	
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$80.00 \$ 82.00	
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$120.00 \$ 123.00	
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$200.00 \$ 205.00	
Cleaning Bond		Use of Facilities - Other	P	N	\$225.00 \$ 230.50	
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$130.00 \$ 133.50	
Electricity Charges for PHC grassed area			F	Y	At cost	

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Council Premises Hire						
Council Chambers (per day or part thereof) during office hours Monday to Friday	Use of Facilities - Civic Centre	F	Y	\$90.00	\$	92.50
Gardens , Reserves and Sporting Grounds						
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$915.00	\$ 937.00
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$130.00	\$ 133.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$250.00	\$ 256.00
Scott's Park/ Rocket Park	Commercial venture - REFERENCE at Council discretion Booking form must be completed. Bond and Insurances required.	Use of Facilities - Commercial (less than 200 people).	P	N	\$250.00	\$ 256.00
	Commercial venture - REFERENCE at Council discretion . Application in writing.	Use of Facilities - Commercial (more than 200 people)				Quote for each application
	Commercial venture Bond - REFERENCE at Council discretion .	Bond (more than 200 people)	P	N		Quote for each application
	Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			\$130.00	No charge
	Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up etc.If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use			\$130.00	No charge
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$250.00	\$ 256.00
	Any assistance/resources required from Council will be invoiced at cost plus 30%.					Cost plus 30%
Waring Gardens	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (less than 500 people)	P	Y	\$250.00	\$ 256.00
	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (more than 500 participants)	P	Y		Quote for each application
	Commercial venture Bond- REFERENCE at Council discretion	Bond	P	N		Quote for each application
	Commercial venture - Group fitness or training No bond required.	Use of Facilities - Commercial Group fitness (less than 20 people)				No charge

Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee		20/21 Fee
	Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups		\$130.00		No charge
	Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required.	Use of Facilities - Community groups		\$120.00	\$	123.00
	Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use		\$130.00		No charge
	Any assistance/resources required from Council will be at cost plus 30%.					Cost plus 30%
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$250.00	\$ 256.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$130.00	\$ 133.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$236.00	\$ 242.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,117.00	\$ 1,145.00
	Per Show day	Use of Facilities - Other	P	Y	\$450.00	\$ 461.00
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$200.00	\$ 205.00
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,086.00	\$ 1,112.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Gardens , Reserves and Sporting Grounds					
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,086.00 \$ 1,112.00
	Electricity	Use of Facilities - Sports	F	Y	At cost At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$429.00 \$ 440.00
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$203.00 \$ 208.00
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$547.00 \$ 560.00
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$430.00 \$ 440.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,225.00 \$ 6,375.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,117.00 \$ 1,144.00
	Bond - REFERENCE at Council Discretion	Bond	P	Y	\$547.00 \$ 560.00
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost At cost
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cleaning & Rubbish removal	F	Y	At cost At cost
Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer		F	Y	\$18.50 \$ 19.00
Power - access and any use within 24- hr period from time of access	Electricity Usage per Day per Unit accessed		F	Y	\$34.00 \$ 35.00
Request for Signage	Depot Staff to drop off and pick up	Signage	F	Y	\$215.00 \$ 220.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Recreation Reserves					
Booorooban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$24.00 \$ 25.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$268.00 \$ 275.00
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$375.00 \$ 384.00
	Hall Hire Fees	Hall only	F	Y	\$215.00 \$ 220.00
	Hall Hire Fees	Half day	F	Y	\$54.00 \$ 55.00
	Hall Hire Fees	Full day	F	Y	\$108.00 \$ 111.00
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cutlery and toilets	F	Y	\$160.00 \$ 164.00
	Hall Hire Fees	BBQ Hire only	F	Y	\$28.00 \$ 29.00
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,610.00 \$ 1,649.00
		Blighty Netball	F	Y	\$2,147.00 \$ 2,199.00
		Blighty Tennis	F	Y	\$1,075.00 \$ 1,101.00
		Extra Club functions per event	F	Y	\$160.00 \$ 164.00
		Deniliquin Children's Centre	F	Y	\$70.00 \$ 72.00
	General Hire	Tennis Rooms and Courts	F	Y	\$86.00 \$ 88.00
		Tennis Rooms and Courts (individuals)	F	Y	\$33.00 \$ 34.00
		Main Hall	F	Y	\$140.00 \$ 144.00
		Main Hall & Kiosk	F	Y	\$268.00 \$ 275.00
		Clubrooms and kitchen (Deniliquin Children's Centre)	F	Y	\$70.00 \$ 70.00
		Clubrooms and kitchen (all other purposes)	F	Y	\$140.00 \$ 140.00
		Meeting Room	F	Y	\$86.00 \$ 88.00
	Private Functions	Use of Facilities - Other	F	Y	\$483.00 \$ 495.00
	Functions booked by schools, Service Clubs and Charities may be discounted by negotion with the Management Committee				
	REFERENCE subject to the premises being left clean and no damage				
	Bond		P	N	\$205.00 \$ 210.00
Recreation Reserves					
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$375.00 \$ 384.00
		Hall Only	F	Y	\$215.00 \$ 220.00
		Kitchen Only	F	Y	\$160.00 \$ 164.00
		Outside Facilities	F	Y	\$81.00 \$ 83.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Recreation Reserves					
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$205.00 \$ 210.00
	Meeting Hire	Half Day	F	Y	\$54.00 \$ 55.00
		Full Day	F	Y	\$108.00 \$ 111.00
		Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee			
Research Activities					
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$67.00 \$ 69.00
Tender Documents					
	Tender Documents- Electrical	Tender Documents fee	P	Y	Nil
	Tender Documents - Hard Copy	Tender Documents fee	P	Y	\$70.00 \$ 72.00
Bike Hire					
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	\$10.00 \$ 10.00
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	\$15.00 \$ 16.00
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	\$28.00 \$ 29.00
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	\$48.00 \$ 50.00
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	\$81.00 \$ 83.00
Bond		Use of Equipment - Sports	R	N	\$100.00 \$ 103.00

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Property Rentals					
Medical Centre Rental	Annual Lease	P	Y	\$9,002.00	\$ 9,218.00
Crossing Café Rental	Annual lease	P	Y	\$36,910.00	\$ 37,796.00
McLeans Beach Caravan Park Lease	Annual Lease	P	Y	\$74,906.00	\$ 76,704.00
81 Hunter street	Annual lease	P	Y	\$8,044.00	\$ 8,237.00
Lawson Syphon Road Reserve	Annual Lease	P	Y	\$185.00	\$ 189.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	\$1,075.00	\$ 1,101.00
Radio Tower Optus	Annual Lease	P	Y	\$5,765.00	\$ 5,903.00
Radio Tower Essential Energy	Annual Lease	P	Y	\$6,855.00	\$ 7,020.00
Road reserve Conargo (Hussey)	Annual Lease	P	Y	\$124.00	\$ 127.00
Office Rental - Former Conargo Shire Offices	Annual Lease	P	Y	\$863.00	\$ 884.00
Seeding Compound Rental	Annual Lease	P	Y	\$12,329.00	\$ 12,625.00
Saleyards	Calculated on Stock sales				\$ -
Mill's Pit Block	Annual Lease	P	Y	\$7,645.00	\$ 7,828.00
Wanganella Reserve	Annual Lease	P	Y	Annual Lease	Annual Lease
Conargo Land (Scoble)	Annual Lease	P	Y	Annual Lease	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Entire (undesexed) companion animal	Companion animals registration fee	S	N	\$207.00	TBD
Entire (undesexed) companion animal less than 6 months old	Companion animals registration fee	S	N	\$58.00	TBD
Desexed companion animal	Companion animals registration fee	S	N	\$58.00	TBD
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	Companion animals registration fee	S	N	\$58.00	TBD
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	\$153.00	TBD
Pensioner concession (desexed animal only)	Companion animals registration fee	S	N	\$25.00	TBD
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	\$29.00	TBD
Dog Registration Exemptions (microchipping and registration is required)					
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	TBD
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	TBD
A person who uses a dog for working rural properties or for driving stock	Companion animals registration fee	S	N/A	No Charge	TBD
Greyhounds registered under the Greyhound Harness and Racing Act 2004	Companion animals registration fee	S	N/A	No Charge	TBD

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$67.00	\$69.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	Refer Above	Refer above
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$58.00	\$69.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.40	\$16.80
Surrender of companion animals					
Council	Surrender of animal	F	N	\$79.00	\$81.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$35.00	\$36.00
Hire per week	Sale of animal-related equipment	F	Y	\$14.35	\$15.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$50.20	\$52.00
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$61.45	\$63.00
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$90.00	\$93.00
Maintenance fee (sheep, pig, goat)		F	N	\$9.20	\$10.00
Maintenance fee (cow, bull, horse)		F	N	\$12.30	\$13.00
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$86.00	\$88.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$144.00	\$148.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$90	Tow charges plus \$93
Release impounded vehicle		P	Y	\$126.00	\$129.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$62.00	\$64.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$62.00	\$64.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$31.75	\$33.00
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$58.40	\$60.00
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,465.00	\$3,550.00
Desexing Program					
Pensioner Concession Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$0.00	\$50.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$0.00	\$35.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$0.00	\$35.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$0.00	\$30.00
Pensioner Health Care Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$0.00	\$80.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$0.00	\$65.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$0.00	\$65.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$0.00	\$60.00

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Cemetery Fees					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$910.00	\$932.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,060.00	\$1,086.00
Oversize grave	Interment	F	Y	\$1,115.00	\$1,142.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,060.00	\$1,086.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$270.00	\$277.00
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$ 115.00	\$118.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$250.00	\$256.00
Interment fee	Interment	F	Y	\$250.00	\$256.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Lawn Cemetery - Land for each grave and perpetual maintenance					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,150.00	\$1,178.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Double grave interment	Interment	F	Y	\$1,050.00	\$1,076.00
Oversize grave	Interment	F	Y	\$1,110.00	\$1,137.00
Install plaque	Fee for plaque	F	Y	\$170.00	\$175.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,005.00	\$1,030.00
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$335.00	\$344.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Children's Cemetery					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,150.00	\$1,178.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Single grave interment - still/new born	Interment	F	Y	Nil	TBD
Install plaque	Fee for plaque	F	Y	\$170.00	\$175.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Memorial Rose Garden					
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,225.00	\$1,255.00
Interment Fee	Interment	F	Y	\$270.00	\$277.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote
Cost of rose	Accessories fee	F	Y	\$100.00	\$103.00
Research Activities					
Historical/ Cemetery research	Per Hour or part of				
	Fee for utilisation of staff for various activities	P	Y	\$70.00	\$72.00

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Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$544.00	As per quote - Minimum charge \$558.00
Private Works					
Condition of Undertaking Works:					
All private works are to be undertaken in accordance with Council's adopted Private Works Policy.					
Note: Council does not dry hire plant.					
		P	Y	Price on application.	Price on application.
Private works (in Kind)					
Deniliquin Jockey Club	Free mower hire (no wages)				
Deniliquin Motorcycle Club	Cost recovery				
Deniliquin Golf Club	Cost recovery				
Deniliquin Rodeo Club	Cost recovery				
Deniliquin Car Club	Cost recovery				
Deniliquin Gun Club	Cost recovery				
Deniliquin Tennis Club	Cost recovery				
Deniliquin Collectors Club	Cost recovery				
Deniliquin P & A Society	Plant hire (watercart) – no cost				
Schools	Minor plant hire/gravel				
Nursing Home	Minor plant hire/gravel				

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Works						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Noxious weeds						
Spraying Fee	Noxious Weeds Spraying fee			Price Upon Application	Price Upon Application	
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$167.00	\$172.00
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$168.00	\$173.00
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$65.00	\$67.00
Road Opening Fees						
driveway crossover, stormwater connection or driveway culvert crossing.		Road Opening Permit	P	N	\$156.00	\$160.00
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$84.00	\$87.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$260.00	\$267.00

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Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Traffic Management					
Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$130.00	\$134.00
Complex Plan, 1 page or more requiring changes to standard TCP's.	Fee for Service	F	Y	As per quote	As per quote
Cones - to be quoted on complexity of TCP requirements.	Fee for Service dependent on numbers	F	Y	Min Cost \$29/day	Min Cost \$30/day
Banner Poles Hardinge Street & Davidson Street					
Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility					
Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$1.05	\$2.00
Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$45.00	\$47.00

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Works						
Generic Fee Description	Unit	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Plant Hire						
Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for						
Loader	Hourly	F	Y	\$ 159.00	\$163.00	
Backhoe	Hourly	F	Y	\$ 142.50	\$146.00	
Grader	Hourly	F	Y	\$ 211.00	\$217.00	
Dozer	Hourly	F	Y	\$ 218.00	\$224.00	
Multi-tyred Roller (24Tonne)	Hourly	F	Y	\$ 150.00	\$154.00	
Large Jetpatcher Truck	Hourly plus materials:	F	Y	\$ 150.00	\$154.00	
	Emulsion per litre	F	Y	\$ 1.20	\$1.30	
	7mm pre-coated aggregate per tonne	F	Y	\$ 75.00	\$77.00	
Vibrating Roller Pad Foot	Hourly	F	Y	\$ 146.00	\$150.00	
Vibrating Roller Smooth Drum	Hourly	F	Y	\$ 146.00	\$150.00	
Tractors	Hourly	F	Y	\$ 139.00	\$143.00	
Kerb and Gutter Machine with Operator	Hourly	F	Y	\$ 151.00	\$155.00	
Slasher (Berend)	Hourly	F	Y	\$ 45.00	\$47.00	
Road Broom	Hourly	F	Y	\$ 45.00	\$47.00	
Trucks - Water Cart 6,000 litre	Hourly	F	Y	\$ 117.00	\$120.00	
Trucks - Water Cart 12,000 litre	Hourly	F	Y	\$ 174.00	\$179.00	
Trucks - Water Cart 18,000 litre	Hourly	F	Y	\$ 196.00	\$201.00	
Truck - Low Loader	per km (under 100kms)	F	Y	\$ 4.50	\$4.60	
	per km (over 100kms)	F	Y	\$ 4.00	\$4.10	
	Hourly	F	Y	\$ 186.00	\$191.00	
Truck 6M3 - Tipping	Hourly	F	Y	\$ 117.00	\$120.00	
Truck/ Trailer 18M3 - Tipping	Hourly	F	Y	\$ 183.00	\$188.00	
Truck Suction Sweeper	Hourly	F	Y	\$ 183.00	\$188.00	
Weed Spraying Units hire with Operator (chemicals at hirer's expense)	Hourly	F	Y	\$ 108.00	\$111.00	
Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work						

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Waste Management						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Waste Charges						
Residential and Non-residential						
Domestic Waste Charge per Property		Waste charges per annum	F	Y	\$359.00	\$368.00
Vacant Land Domestic Waste Charge		Waste charges per annum	F	Y	\$91.00	\$94.00
Additional Bin Collected per Property		Waste charges per annum	F	Y	\$359.00	\$368.00
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	To Be Determined
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$140.00	\$144.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Construction & Demolition Waste Per Cubic Metre		Commercial waste single service charge	F	Y	\$52.50	\$54.00
Commerical & Industrial Waste Per Cubic Metre		Commercial waste single service charge	F	Y	\$69.00	\$71.00
Refrigerators/ Freezers/ Air Conditioners Each		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$31.00	\$32.00
Tyres- Car Each		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.50	\$10.00

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Waste Management						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Waste Depot Charges						
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$14.50	\$15.00
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$23.50	\$25.00
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$34.00	\$35.00
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$69.00	\$71.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$30.00	\$31.00
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$22.50	\$24.00
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.50	\$6.00
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.50	\$6.00
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.50	\$10.00
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$130.00	\$134.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$131.00	\$135.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$38.00	\$39.00
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request						
Green Waste that can't be burnt is to be charged at the same rate as general waste						
Inert waste such as clean fill suitable for cover material – Free of Charge						

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Sewerage						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Sewer Charges						
Non residential - Volume Charge	Per KI	Sewer Non- Residential Usage Charge	F	N	\$1.48	1.52 /kl
Sewer Access Charge						
Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$433.00	\$444.00
Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$866.00	\$887.00
Non-Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$433.00	\$444.00
Non-Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$866.00	\$887.00
Sewerage Dual Occupancy Charge						
Dual Occupancy Residences	Same as Residential Charge	Dual Occupancy Residences Sewerage	F	N	\$862.00	\$883.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$116.00	\$120.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	\$488.00	as per quote. Minimum charge is \$500
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$37.00	\$38.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N	\$10.00	\$12.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$5.00	\$6.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per KI	Septic tank Effluent disposal fee	P	Y	\$26.00/KI	\$27.00/KI
Septic pump out at Sewer Treatment Plant - Effluent	Per KI	Septic tank Effluent disposal fee	P	N	\$3.10/KI	\$3.20/KI
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per KI	Chemical Toilet effluent disposal fee	S	N	\$18.50 Minimum Charge \$18.50	\$19.00/kl Minimum Charge \$19.00

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.20	\$8.50
Avdata Water Supply access key		Supply access key	P	Y	\$45.00	\$47.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$236.00	\$242.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$134.00	\$138.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$51.30	\$55.00
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$107.00	\$110.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$158.00	\$170.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$293.00	\$300.00
Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

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Water					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Water Supply (Residential - Filtered Water)					
Access Charge	Fee for water Supply	F	N	\$359.00	\$368.00
Usage Charge	0-800k Fee for water Supply	F	N	\$0.99 /kl	\$1.01 /kl
Usage Charge	>800k Fee for water Supply	F	N	\$1.41 /kl	\$1.44 /kl
Water Supply (Residential - Raw Water)					
Access Charge	Fee for water Supply	F	N	\$180.00	\$185.00
Usage Charge	Fee for water Supply	F	N	\$0.73 /kl	\$0.75 /kl
Water Supply Non potable (Conargo, Wanganella & Boorooban)					
Access Charge	Fee for water Supply	F	N	\$101.00	\$104.00
Usage Charge	Per Kildlitre Fee for water Supply	F	N	\$0.69 /kl	0.72 /kl
Connection to Main Supply	Fee for water Supply	F	N	\$323.00	\$331.00
Dual Occupancy residences	Same as Sewer Fee for water Supply	F	N	\$862.00	\$883.00
Water Supply (Non-Residential - Filtered and Raw Water)					
Access Charge -20mm connection size	Fee for water Supply per annum	F	N	\$299.00	\$307.00
Access Charge-25mm connection size	Fee for water Supply per annum	F	N	\$484.50	\$497.00
Access Charge-32mm connection size	Fee for water Supply per annum	F	N	\$625.00	\$640.00
Access Charge-40mm connection size	Fee for water Supply per annum	F	N	\$798.50	\$818.00
Access Charge-50mm connection size	Fee for water Supply per annum	F	N	\$1,014.00	\$1,039.00
Access Charge-80mm connection size	Fee for water Supply per annum	F	N	\$1,973.00	\$2,021.00
Access Charge-100mm connection size	Fee for water Supply per annum	F	N	\$2,225.00	\$2,279.00
Raw Water Usage Charge	Fee for water Supply	F	N	\$0.73/kl	\$0.75/kl
Raw Water Usage Charge – Community Land	Fee for water Supply	F	N	\$0.05/kl	\$0.05/kl
Filtered Water Usage Charge	Fee for water Supply	F	N	\$1.41/kl	\$1.44/ kl

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application fees						
Category 1		Liquid Trade Waste Application fee	F	N	\$115.00	\$118.00
Category 2		Liquid Trade Waste Application fee	F	N	\$225.00	\$231.00
Category 3		Liquid Trade Waste Application fee	F	N	\$335.00	\$344.00
Annual fees						
Category 1 Discharger		Liquid Trade Waste access Charge	F	N	\$97.00	\$118.00
Category 2 Discharger		Liquid Trade Waste access Charge	F	N	\$195.00	\$118.00
Larger Discharger		Liquid Trade Waste access Charge	F	N	\$645.00	\$118.00
Industrial Discharger		Liquid Trade Waste access Charge	F	N	\$195.00 to \$645.00	\$118.00
Pre Inspection Fee		Inspection Fee	F	N	\$91.00	\$118.00
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment						
Category 1 Discharger with appropriate equipment		Liquid Trade Waste Usage Charge	F	N	Nil	Nil
Category 1 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.74/Kl	\$1.78/Kl
Category 2 Discharger with appropriate equipment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.74/Kl	\$1.78/Kl
Category 2 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$16.0/Kl	\$16.40/Kl
Non Compliance Charges for Category 3						
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters)		Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.37	\$2.43
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$80.00	\$81.92
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.00	\$40.96
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.00	\$16.38
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$370.35	\$379.24
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40	\$40.96
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.65	\$27.29
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$4.00	\$4.10
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.43	\$1.46
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$800.85	\$820.07
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.00	\$40.96
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,700.00	\$2,764.80
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.65	\$27.29
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.20	\$0.20
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$802.05	\$821.30
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$802.05	\$821.30
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.67	\$2.73
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Phosphorus (Total P)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$56.30	\$57.65
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.47	\$1.51
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15	\$0.15

Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.77	\$1.81
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.03	\$1.05
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.29	\$0.30
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06	\$0.06
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$22.50	\$23.04

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Reservations	All Stock	Fee for accessing required information	P	N	\$1.70	\$1.80
Inter- Library Loans	Per Item	Fee for accessing required information (plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)	P	N	\$5.20	\$5.40
Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.30	\$0.40
Printing/Photocopying A4 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.10
Printing/Photocopying A3 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.70
Printing/Photocopying A3 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.70	\$1.80
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$0.50	\$0.60
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.90	\$2.00
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.20	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.70	\$2.80
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.20	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.70	\$2.80
Microfilm/Fiche – Printout		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.80
Scanning – per page (A4)		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.80

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Central Murray Regional Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee		20/21 Fee
Facsimile/ Email (within Australia)						
Transmission – First Page	Use of General Equipment fee - Civic or other	F	Y	\$5.60	\$	5.80
For each subsequent page	Use of General Equipment fee - Civic or other	F	Y	\$2.10	\$	2.20
Reception of first page	Use of General Equipment fee - Civic or other	F	Y	\$3.10	\$	3.20
Reception of subsequent pages	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$	1.10
Sending email – from staff computer for customer	Use of General Equipment fee - Civic or other	F	Y	\$4.00		\$4.10
Computers						
Public Computers	Use of General Equipment fee - Civic or other	S	N	No Charge		No Charge
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.20	\$0.30
Video/ DVD	Per Day	Administration Fee	P	N	\$0.50	\$0.60
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)	Replacement cost	F	Y	At Cost		At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$55.00	\$56.40
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.10	\$3.20
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.10	\$4.20

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Central Murray Regional Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.10	\$2.20
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.00	\$1.10

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Edward River
COUNCIL

EDWARD RIVER COUNCIL
COMBINED DELIVERY PROGRAM 2018-2021
AND OPERATIONAL PLAN 2019-2020

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DRAFT



10.7 WORK HEALTH & SAFETY REPORT

Author: Helen Flisher, Manager People & Customer Service

Authoriser: Suni Campbell, Director Corporate Services

RECOMMENDATION

That the quarterly WHS report be received.

BACKGROUND

Council has a WHS management system which incorporates a register for all incidents that occur in the workplace regardless of the severity of the injury or potential injury.

This WHS report gives information on all lost time and medical incidents recorded for the period from the 1st January 2020 to the 30th April 2020.

ISSUE/DISCUSSION

All injuries and near miss incidents are recorded in the register and there is follow up by supervisors and managers on all incidents in their area of responsibility. These follow ups will result in corrective actions that aim to ensure that the incident does not reoccur and in more serious cases a formal investigation will be undertaken by the WHS team.

Council also has an active return to work program to assist all workers to understand the actions to be undertaken in the event of a work-related injury or illness and to support them in their recovery and safe return to work. The aim is to have workers return to work to recover under a structured program supervised by their doctor and the Council's return to work co-ordinator.

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

5.3 Our local government is efficient, innovative and financially sustainable

5.3.3 Deliver good governance and improve management of risk and safety.

FINANCIAL IMPLICATIONS

Nil

LEGISLATIVE IMPLICATIONS

Nil

ATTACHMENTS

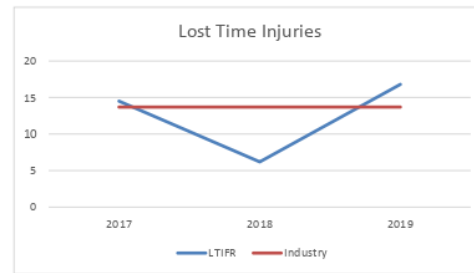
1. Edward River Council Work Health & Safety Report 30.4.2020



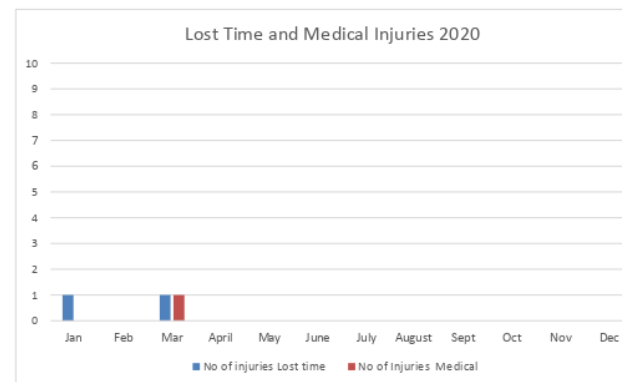
WORK HEALTH & SAFETY REPORT
1st JANUARY 2020 to 30th APRIL 2020

2020	Days Lost to Injury
Jan	11.00
Feb	11.00
Mar	2.00
Apr	0.00
May	
June	
July	
August	
Sept	
Oct	
Nov	
Dec	
Total	24.00

Lost time injury Frequency Rate	LTIFR			
	2017	2018	2019	2020
Year (calendar)				
Lost time incidents	3	1	3	2
Hours worked	207480	163211	178177	
LTIFR	14.5	6.2	16.80	
Industry	13.7	13.7	13.7	



2020	No of injuries Lost time	No of Injuries Medical	Corrective Actions	Investigations Completed
	Jan	1		1
Feb				
Mar	1	1	2	1
April				
May				
June				
July				
August				
Sept				
Oct				
Nov				
Dec				
Total	2	1		2



10.8 ENVIRONMENTAL SERVICES REPORT (APRIL 2020)

Author: Julie Rogers, Manager Environmental Services

Authoriser: John Rayner, Interim General Manager

RECOMMENDATION

That Council note the Environmental Services Report for April 2020.

BACKGROUND

Attachment 1 is the Environmental Services Report for April 2020.

ISSUE/DISCUSSION

N/A

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

N/A

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

- 1. Environmental Services Report (April 2020)**



Current Applications at 30 April 2020					
Application	Property Description	Applicant	Proposal	Date Rec'd	Status
Development Applications/Construction Certificates					
CC 55/14	Lot 272 DP756325, 234 Barham Road, Deniliquin 10/11/14	Jamie Park/JNP Architecture & Associates Pty Ltd	Erection of a shed for use as 'rural industry' (maintenance and construction shed for the proposed ethanol plant)	10/11/14	Awaiting advice from the applicant
DA 28/18	Lot 174 & 210, DP756305, 218 Campbells Road, "Wyoming" Mayrung	CAF Consulting Services Pty Ltd	3,500 head dairy cattle feedlot	07/06/2018	On exhibition
DA 64/18	Lot 153, DP756325, 154 Pakenham Street, Deniliquin	Andrew and Kim Barry	7 lot subdivision	16/10/2018	Awaiting advice from applicant
DA 77/18	Lot 1, & 3 DP1235420 & Lot 5 DP1220715, 227 Cemetery Road & 179-183 Cemetery Road, Deniliquin	Deni Industrial Park Pty Ltd	Staged development Stage 1: Railway freight terminal Stage 2: 13 lot subdivision	4/12/2018	Awaiting advice from applicant/ VicTrack
CC 44/18	Lot 1, Section 208, DP758913, 46-58 Edwardes Street, Deniliquin	Tim Nolan	Multi Arts Centre Kitchen Extension	23/11/2018	Awaiting advice from applicant
DA 33/19	Lot 3 DP537791, 812 Old Morago Road, Morago	Ecotech Energy	Install 99kw ground mount solar PV system	14/06/2019	Awaiting advice from applicant
DA 47/19	Lot 6 DP264379, 176-178 River Street, Deniliquin	Tony Campbell	Erection of shed for use for residential storage and a home industry	4/09/2019	Awaiting advice from applicant
DA 71/19 CC 50/19	Lot 100 DP1061446, Ochtertyre Street, Deniliquin	Brunker Fabrications	Camp kitchen and bbq shelter	26/11/2019	Under assessment



DA 6/20	Lot 1 DP1147530, Hardinge Street, Deniliquin	Yarkuwa	Community Outdoor Learning Centre	5/2/2020	Under assessment
DA 15/20	Lot 1 DP323712, 400 Wood Street, Deniliquin	Scott Randall	Demolish existing dwelling	13/3/2020	Under assessment
DA 16/20	Lot 448 DP40595, 221-223 Barham Road, Deniliquin	Mike Costin	2 lot subdivision	24/3/2020	Under assessment
S4.55 42/19 A	Lot 10 DP756350, 274 Stud Park Road, Deniliquin	Bruce Simpson, C/- Brian Mitsch & Associates Pty Ltd	Modification to 2 lot subdivision	6/4/2020	Under assessment
DA 17/20 CC 13/20	Lot 3 DP334568, 313 Sloane Street, Deniliquin	Peter Maksimovic	Demolish existing shed and construct new shed	8/4/2020	Under assessment
DA 19/20	Lot 1 DP720037, Lot A DP347519, Lot Y DP420615, Lot Z DP420617, Lot 7 DP1108254, 109 & 111-113 End Street, Deniliquin	Jarks Superannuation Fund	Change of use to office premises	7/4/2020	Under assessment
DA 20/20 CC 14/20	Lot 6 DP571537, 345 Harfleur Street, Deniliquin	Troy Denbrok	Alterations and additions to dwelling	9/4/2020	Under assessment
DA 21/20	Lot 11 DP259642, 240 Boggy Creek Road, Deniliquin	Murray Constructions	Bed and bank works – upgrade and extension of the existing retaining wall and construction of a boat ramp.	17/4/2020	Under assessment
DA 22/20	Lot 20 DP561042, 443 Cressy Street, Deniliquin	Amgad Lotfi	Alterations and additions – conversion of units from 6 x bedsits to 4 x 2 bedroom units	20/4/2020	Under assessment



DA 23/20 CC 15/20	Lot 22 DP873364, 561-573 Poitiers Street, Deniliquin	Tony Campbell	Storage shed	23/4/2020	Under assessment
S4.55 18/18 AA	Lot 1 DP1092087, 562 Henry Street, Deniliquin	Brian Mitsch & Association Pty Ltd	Two lot subdivision	29/4/2020	Under assessment
DA 24/20	Lot 3 DP285606, 523A St Michael Street, Deniliquin	Jon and Elizabeth Whykes	Bed and bank works – being replacement of an existing retaining wall, jetty and a new mooring	30/4/2020	Under assessment
S4.55 74/19 A	Lot 3 DP124224, 29-35 Burton Street, Deniliquin	Neale and Caroline Shand	Modification to 2 lot subdivision	30/4/2020	Under assessment
Complying Development Certificates					
-	-	-	-	-	-
S68 Applications					
S68 2/19	Lot 1 DP1132408, 1 Butler Street, Deniliquin	Adam Rose	Extension to existing	15/2/2019	Awaiting further advice from the applicant
S68 1/20	Lot 13 DP756511, 7599 Pretty Pine Road, Moulamein	Down to Earth (Vic) Cooperative Society	Operate a camping ground	22/1/2020	Awaiting further information from the applicant
S68 4/20	Lot 1 DP1132408, 1 Butler Street, Deniliquin	Wayne Game	Enclose undercover area	30/4/2020	Under assessment



Applications Determined April 2020				
Application	Property Description	Applicant	Development	Amount
DA 2/17	Lots 11 & 12 DP1018080, 475-477 George Street, Deniliquin 11/01/17	Murray Constructions	Replacement of existing concrete retaining walls including an extension of jetty	100,000.00
DA 72/19	Lot 3 Sec 1 DP 758913, Lot 4 Sec 18 DP758913 & Lot 11 DP544836, 72-96 End Street, Deniliquin RSL Club)	Julie Tran	Remove existing car shade structure and trees and erect solar car shade structures	500,000.00
DA 11/20 CC 7/20	Lot 6 DP631808, 25-29 Napier Street, Deniliquin	Gail Thomson, Amanda Smith and Janine Smith	Verandah replacement	16,500.00
DA 12/20	Lot 55 DP235441, 255 Hetherington Street, Deniliquin	Rit Mehra	Operate a home business – food take away	0.00
DA 13/20 CC 9/20	Lot 1 DP1132408, 1 Butler Street, Deniliquin	Luke and Kelly Arnett	Extension of carport and front awning	2,000.00
DA 18/20	Lot A Sec 21 DP758913, 226 Cressy Street, Deniliquin	Department of Parliamentary Services	Internal refurbishments of an existing office	199,500.00
CC 8/20	Lot 1 DP724430, Lot 7304 DP1143172, Lot 262 DP634603, 149-173 Hardinge Street, Deniliquin	Denbrok Constructions	Deniliquin Rams clubrooms refurbishment	0.00
CC 12/20	Lot 473 DP46236, 2-14 Napier Street, Deniliquin	Denbrok Constructions	Alterations and additions including kitchen upgrade, installation of a cool room, staff amenities, extension to rear deck, paving rework, pergola and front desk	0.00



Processing Times for April 2020		
Application Type	Mean Gross Days	Mean Net Days
DA	236	107
Mod (S96) of DA & DA/CC	-	-
CDC	-	-
CC	25	25
S68 Applications	-	-

Value and Number of Applications Determined 2019 and 2020								
Month	DAs 2019	DAs 2020	CDCs 2019	CDCs 2020	S68 2019	S68 2020	Value 2019	Value 2020
January	5	3	1	2	0	-	\$608,750	\$737,500
February	3	3	1	1	0	-	\$397,819	\$89,175
March	4	7	0	-	2	1	\$287,580	\$46,000
April	9	6	2	-	1	-	\$181,439	\$818,000
May	13		2		0		\$864,100	
June	6		0		3		\$895,990	
July	7		2		1		\$1,287,030	
August	6		1		1		\$731,323	
September	5		1		2		\$504,965	
October	6		0		0		\$1,198,000	
November	7		0		1		\$630,900	
December	9		0		1		\$12,415,000	
TOTALS	80	19	10	3	12	1	\$20,002,896.00	\$1,690,675

Note: numbers of application determined does not include construction certificates, modifications and applications determined by private certifiers. Value of application determined does not include the value of work for s68 applications.



Section 149 Certificates/Sewerage Drainage Diagrams	
Planning certificates	13
Sewerage drainage diagrams	5

Swimming Pool Inspection Program			
Month	1 st Inspection	2 nd Inspection	3 rd Inspection
April	4	-	-

Ranger's Report – April 2020			
Companion Animals			
	Cats	Dogs	Other
Animals still impounded	2	0	
Animals seized/surrendered	0	3	
Animals released to owner	0	9	
Animals euthanised	4	0	
Animals rehomed	2	4	
Dogs declared dangerous / menacing	0	0	
Animals microchipped by Council	0	7	
Animals microchipped by Council (Desexing program 3rd round)	0	0	
Animals microchipped by Council (quarterly free chipping week)	0	0	
Animals registered	2	7	
Animal registration notices sent	1	27	
Animal fines	0	4	
Clean Up Notices			
Property clean up notices	0		
Illegal dumping	0		
Parking			



Parking fines	0
Parking patrols completed	0
Impoundment (Impounding Act 1993)	
Vehicles	0
Livestock	0
Euthanised Wildlife	0

Dog Attacks

Date	Details	Victims	Outcome
24.4.2020	1 dog attacked a person	1 adult	Owner was issued penalty notices. Victim required minor medical treatment.



Dog Attacks 2019 and 2020

Month	No. of Incidents		No. of Attacking Dogs		No. of Victims	
	2019	2020	2019	2020	2019	2020
January	4	1	4	1	11	1
February	1	2	2	4	1	29
March	1	2	1	2	4	2
April	1	1	1	1	1	1
May	2		3		7	
June	2		2		9	
July	4		6		4	
August	0		0		0	
September	2		4		6	
October	3		3		4	
November	1		1		1	
December	0		0		0	
TOTAL	21	6	27	8	48	33

10.9 CAPITAL WORKS UPDATE QUARTER THREE 2019/2020

Author: Oliver McNulty, Director Infrastructure

Authoriser: Oliver McNulty, Director Infrastructure

RECOMMENDATION

That Council note the Capital Works Update for the end of the period Quarter Three.

BACKGROUND

Each year Council allocates funding towards capital works projects through the budget process. These funded projects are identified within the operational plan. Most capital funding provided each year is for the renewal of existing infrastructure. Some of this capital funding is provided for upgrade or the construction of new infrastructure.

This report provides an update as to the end of quarter 3 position of the capital works program for 2019/20. Table 1 attached to this report outlines in more detail the status of each project and each asset class.

ISSUE/DISCUSSION

Council allocated approximately \$8.2M towards Capital projects in the 2019/20 budget. There was also a carry forward of approximately \$4.2M from 2018/19. This is a total projected Capital spend of \$12.4M in 2019/20 on infrastructure related projects. This report excludes capital upgrade and new works that are being delivered and reported on separately through the Stronger Community Programs. It also excludes the budget that has been allocated towards the renewal of the Estates Building.

Subsequent to this Council were engaged by Transport NSW to carry out works to renew sections of the Finley Road. This contract is in the order of \$2M and is currently in construction. Other infrastructure works have been brought into the capital program through the year bringing the total estimated capital spends for 2019/20 up to approximately \$14.5M.

Carry Forward Projects from 2018/19

As outlined above approximately \$4.2M of works were carried forward from 2018/19. The projects that were carried forward primarily relate to Plant and to Water and Sewer Projects. Of this \$1.6M related to plant which has all now been delivered.

\$1.2m of the carry forward from 2018/19 relates to water and sewer projects. The largest single project within this carry forward amount is the renewal and upgrade the Telemetry systems for all of Councils pumps. The Telemetry contract is now awarded and will be substantially complete in 2019/20. The total value of the contract awarded is up to a value of \$700k. It is anticipated that the total spend on this project by June 2020 will be approximately \$600k. \$112k of the projected savings, from this project, have been reallocated to works to install a new sewer at Harfleur Street. This work is complete. The balance of any savings will be returned to the water and sewer reserve upon completion of the projects.

The balance of carry forward works from 2018/19, for water and sewer were completed in Quarter two

The first phase of the depot redevelopment has been awarded and is under construction on site. This work will be completed by June 2020. Quotations have been sought to commence work on one of the sheds that is included within phase 2 of the depot redevelopment.

Projects 2019/20

The table attached, Attachment 1, outlines the status of the projects. From this table overall the capital works program is tracking well. There are some projects that need monitoring across the final quarter to ensure they are delivered this financial year.

Some of the projects have changed to amber which indicates they have slipped behind the planned delivery date and require additional oversight

Intersection Works Cobb Highway (Caruso)

This works is now complete. A final seal will be applied in the coming weeks through separate RMS funding.

Charlotte Street

There have been delays in the reconstruction of Charlotte Street, between Macauley and Butler Street. Works to construct drainage and the kerb and gutter were delayed due to issues uncovered on site as well as clashes with existing services.

All the kerb and gutter works have been complete as well as the required modifications to the watermain connections. The road reconstruction will commence after Easter and take approximately four weeks to complete.

Wood Street

There have been some issues on this project due to site management by the contractor. This project was also impacted by the recent rain event which necessitated some rework. These issues are now resolved, the contractor is back on site and committed to complete this project by years end.

Power Saving Project

The contract has been awarded for the solar projects at the sewage treatment plant and the water treatment plant. These projects are at the detailed design and acquisition stage. Works to install the solar panels will commence before June 2020. Elements of this project will carry over into 2020/21.

A contractor is appointed to complete energy saving projects at some of Councils buildings. This work includes for new energy saving lighting and fittings to be installed.

Gravel Roads

The Gravel Road Resheeting program is tracking on schedule. There have been issues with the rates for each of the individual roads. Willurah Road is the last road on the program. A separate report was presented to Council in April approving additional funding to enable the full scope of Willurah Road to be completed. This work has commenced on site.

Plant

All the plant identified through Councils plant replacement program for 2019/20 has been tendered and ordered. There are concerns that some of this plant may be delayed due to availability and the impact of Covid-19. A further update will be provided to Council in June.

Water Reticulation

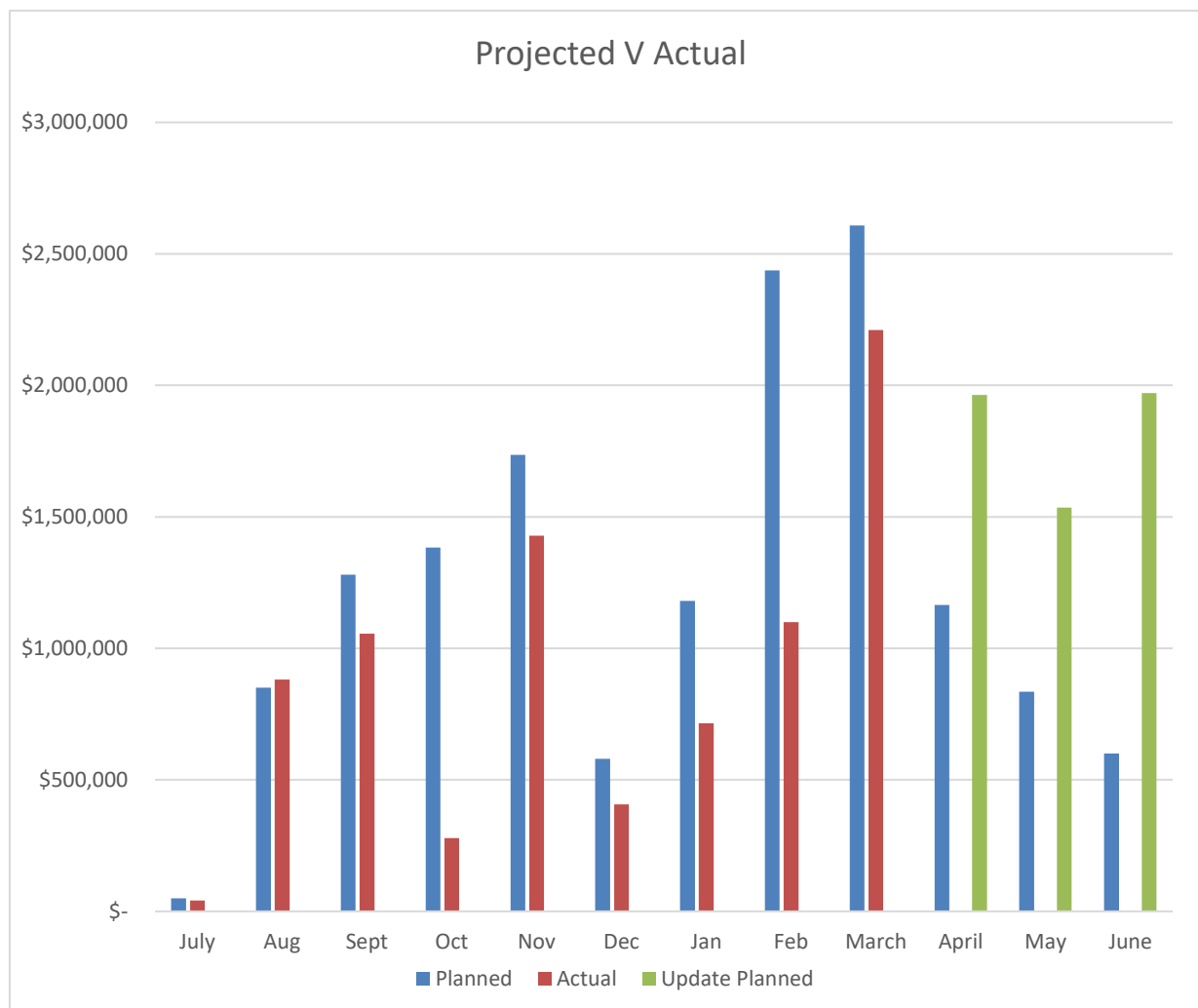
Council allocated \$400,000 towards water reticulation projects in 2019/20. This included work required as part of the redevelopment of Cressy Street between Napier Street and Edward Street. This work will commence in June 2020 but is unlikely to be completed. Works are also planned to construct a new watermain along Saleyards Road. This work has been delayed due to the impact of Covid-19.

It is anticipated approximately \$200,000 will carry forward into 2020/21.

Telemetry

The Telemetry project is progressing well and proceeding. Works to install the new equipment will proceed through June.

Works to commission the new equipment and to complete final training will commence in July.



Project Tracking

The above graph outlines the projected spend per month and actual spend for the 2019/20 Capital Works programme.

Actuals are tracking behind the projected spend on a month by month basis. Some of this is due to the delay in the delivery of the project on Charlotte Street. In some areas final costs associated with projects do not track through the system for a few months. Some of the projects have also been delivered for less than the available budget.

The actual spend predicted in January and February is behind the planned spend by approximately \$1.5M. This is primarily due to timing and it is anticipated that this spend will track through over the final quarter. The green bars on the graph are an updated projected spend based on the current position of the remaining projects. Some of the key timing issues behind this underspend are;

- Finley Road renewal was programmed to commence in February. The project started in March and approximately \$500k of costs have not gone through the system yet,
- The renewal works at Wood Street and Cressy Street are 50% complete. Invoices have been received for these works however they will be recognised on Councils accounts in April.
- There was a projected spend of approximately \$400k in the solar project and telemetry. These invoices will be processed in April and May.

All of Councils larger Capital projects for 2019/20 have been awarded and officers have been advised by the contractors that these works will be substantially complete by the end of the financial year. Some projects that officers are working through the procurement process include Drainage Works at the Denilquin Industrial park and the Remedial Work at the Davidson Street Landfill Site. These projects will be awarded in the coming weeks.

STRATEGIC IMPLICATIONS

Council provide funding for the renewal of their assets in line with good asset management principles. By renewing their assets, they continue to provide good services for the community

COMMUNITY STRATEGIC PLAN

Outcome 1 – A great place to live

Outcome 4 – A region with quality and sustainable infrastructure.

FINANCIAL IMPLICATIONS

Council allocate funding towards its Capital Renewal Program each year. It is essential for Council to track their Capital spend as this directly relates to good services for the community.

ATTACHMENTS

1. **Capital Works Update - April 2020**

Asset Class	Detail	Budget	Planned Delivery Quarter				Status	Comments
			Q1	Q2	Q3	Q4		
Carry Over Projects								
Plant	Utility Vehicles x 5	\$198,000		■			■	Completed
	Bogie Drive	\$211,337	■				■	Completed
	Tipper Truck	\$109,138	■				■	Completed
	Rear Load Compactor	\$190,604		■			■	Completed
	Side Load Compactor	\$63,185		■			■	Completed
	Forklift	\$437,687			■		■	Completed
	Worksite Van	\$64,900		■	■		■	Van Ordered delivery due mid-February
	Sweeper Truck	\$363,119			■		■	Vehicle ordered delivery due mid-February
Sewage	Relining sewer main	\$320,000		■			■	Complete
	Manhole refurbishment	\$50,000		■			■	Complete
	Manholes wellington street	\$60,000		■			■	Complete
	Telemetry	\$208,000				■	■	Design and Construction
Water	Watermain pigging	\$90,000		■	■		■	Project to be rescoped
	Watermain Rehabilitation	\$180,000		■			■	Complete
	Memorial Park raw water pump	\$60,000			■		■	Documentation completed and quotations sort
	North Deniliquin reservoir - study	\$45,000			■		■	Investigation works continuing
	Telemetry	\$192,000				■	■	Contract Awarded
	Levee Bank Study	\$150,000		■	■		■	Out for community feedback
Roads	Harfleur Street	\$150,000	■				■	Completed
	Intersection Works Cobb Highway (Caruso)	\$350,000		■	■	■	■	Completed

Capital Projects 2019 2020							
Reseals	Robertson Court	\$20,000	█				Completed
	Macknight Drive	\$30,000	█				Completed
	Ricemill Road	\$40,000	█				Completed
	Dick Street	\$25,000	█				Completed
	Hardinge Street	\$10,000		█			Completed
	Jefferson Street	\$10,000	█				Completed
	Russell Street	\$30,000	█				Completed
	George Street (Car Park)	\$20,000		█			Completed
	Harfleur Street	\$30,000	█				Completed
	Crispe Street	\$35,000	█				Completed
	Poictiers Street	\$30,000	█				Completed
	Victoria Street	\$10,000	█				Completed
	Wyse lane	\$15,000	█				Completed
	Moonee Swamp Rd	\$65,000	█				Completed
	Victoria Street	\$22,000	█				Completed
	Burton Street	\$18,000	█				Completed
	Cemetery Internal Road	\$25,000	█				Completed
	George Street (Peppin Car Park)	\$5,000		█			Completed
	Napier Street	\$120,000	█				Completed
	Saleyards Road	\$75,000		█			Completed
Wilkinson Street	\$10,000	█				Completed	
Millears Rd	\$210,000	█				Completed	
Willurah Rd	\$5,000	█				Completed	
Borrooban-Tchelery road	\$60,000	█				Completed	
Resheets	Lawrence Road	\$50,000	█				Completed
	Augustus Street	\$16,000		█			Completed
	Coborro Street	\$14,000		█			Completed
	Scott Rogers lane	\$50,000			█		Completed
	Aratula North Rd	\$70,000	█	█			Completed
	McEwans Lane	\$50,000	█				Completed
	Willurah Rd	\$390,000				█	See separate report
	Cowies Rd	\$80,000			█		Completed

Road Rehabilitation and Kerb and Gutter	Rice Mill Road (No kerb and Gutter)	\$180,000							On site
	Wood Street	\$345,000							On site 50% complete
	Macauley Street	\$200,000							On site works will be complete in June 2020
	Cressy Street	\$240,000							On Site
	Hetherington Street	\$60,000							Issued for quotation
	Charlotte Street	\$870,000							On Site – Behind Schedule
	Macauley Street	\$190,000							On Site
Plant	Small Jetpatcher	\$400,000							Ordered to be delivered in June
	Multi Tyre Roller	\$180,000							Complete
	CIH Tractor	\$120,000							Complete
	Woodchipper	\$100,000							Complete
	Mechanics field service truck	\$75,000							Quotations Requested
	Road construction maintenance truck 4T	\$70,000							Quotations Requested
	New Holland Tractor P & G tractor	\$55,000							Complete
	Replacement Car	\$55,000							Quotation Requested
	Replacement car	\$55,000							Quotation Requested
	CS200 Solar Traffic Lights	\$40,000							Complete
	Ford XL Ranger Crew Cab	\$37,500							Quotations received
	Ford Ranger 4x4 XL Dual Cab	\$37,000							Quotations received
	Ford Ranger4x4 XL Dual Cab	\$37,000							Quotations received
	Kubota F3680 Mower	\$35,000							Quotations requested
	Canopy for Chipper truck	\$35,000							Ordered
	Cockral Spreader)	\$35,000							Not required due to new jetpatcher
	Slashers Trade 2 in on 1	\$20,000							Quotation to be requested in May
	Pump - 6*4	\$6,500							Purchased
Sewage	STP Refurbishments	\$70,000							Ongoing
	Sewer Pump Station Refurbishment	\$115,000							Works Commenced
	Sewermain Relining	\$280,000							Contract awarded
	Manhole Refurbishment	\$90,000							Contract awarded
	Sewermain CCTV Inspections	\$60,000							Contract awarded
	Telemetry	\$500,000							Design and Construction

Water	Clearwater Tank Baffles	\$50,000						Ongoing
	WTP Refurbishments	\$50,000						Ongoing
	River Pump Refurbishment	\$120,000						Complete
	Water Reticulation	\$400,000						Some carry forward due to Covid-19 impacts
	Telemetry	\$330,000						Tender Awarded
Stormwater	Packenham Street Drainage Extension	\$50,000						Complete
	Deni Industrial Area - Stage 1	\$200,000						Quotation process has been completed
	Stormwater Drainage System Investigations	\$25,000						Contract Awarded
Waste Management	Davidson Street Site	\$130,000						Quotations requested
Footpaths	Russell Street	\$21,000						Contractor is on site
	Wick Street	\$37,000						Contractor is on site
	Crispe Street	\$34,000						Contractor is on site
	Victoria Street	\$15,000						Contractor is on site
	Victoria Street	\$10,000						Contractor is on site
	Henry Street	\$40,000						Contractor is on site
	Poictiers Street	\$4,000						Contractor is on site
Buildings	Power Saving Project - Edward River Civic Centre							Contractor has been engaged and work is commencing
	Power Saving Project - Edward River Works Depot							Contractor has been engaged and work is commencing
	Power Saving Project - Library							Contractor has been engaged and work is commencing
	Crossing Café and Peppin Visitors Centre							Contractor has been engaged and work is commencing
	STP renewable energy project	\$412,000						Contract has been awarded and design commenced on solar systems
	WTP renewable energy project	\$605,000						Contract has been awarded and design commenced on solar systems
Aerodrome	Hangar Refurbishments	\$100,000						Contractor due to start work
	ULP Tanks	\$100,000						Design options been assessed

Bridges	Minor Bridge Refurbishments	\$150,000						Contract awarded
RMS Projects	Regional Roads	TBC						Works Have commenced
	State Roads	TBC						On Site
	Heavy Patching	TBC						Complete
	Lawson Syphon Road (Finlay Road)	TBC						On Site

10.10 MAJOR PROJECTS PROGRAM - MAY 2020 PROGRESS REPORT**Author:** Michelle Siena, Major Projects Coordinator**Authoriser:** Oliver McNulty, Director Infrastructure**RECOMMENDATION**

That Council note the Major Projects Program from various funding sources - Progress Report for May 2020.

BACKGROUND

The Stronger Communities Fund was established by the NSW Government to provide newly merged Councils with funding to spend on priority community initiatives.

Edward River Council received \$10 million in the original funding allocation. An amount of \$1.4 million was allocated to various community groups for projects under the Community Grants Program. The remaining \$8.6 million has been allocated for the Major Project Program. In addition to the original funding allocation a further \$3,390,000 has been received for Round 2. All projects adopted by the Stronger Communities Fund Assessment Panel are as follows:

Project – Stronger Communities Fund (Original)	Grant Amount
Deniliquin Swim Centre Revitalisation	\$880,000
Community Masterplans & Initial Works	\$2,105,000
Deniliquin Regional Sports & Entertainment Stadium Extension	\$540,000
Blighty Community Netball & Tennis Facility	\$550,000
Deniliquin Children's Centre Extension	\$500,000
Deniliquin Netball Facility Improvement Works	\$320,000
Rural Villages Beautification Project	\$300,000
Beach to Beach Walk Connectivity Improvements	\$300,000
Deniliquin Community Facility Refurbishments	\$165,000
Urban Road Infrastructure Program	\$2,390,000
Deniliquin Airport Heritage Centre Development	\$50,000
Unallocated Funding for New Council	\$500,000
Total	\$8,600,000

Project – Stronger Communities Fund (Round 2)	Grant Amount
Cressy Street CBD	\$1,200,000
Riverfront Enhancement	\$700,000
Waring Gardens Upgrade	\$640,000
Lagoon Walk Road Treatments	\$250,000
Truck Stop	\$400,000
Peppin Heritage / Visitor Centre Upgrade	\$200,000
Deniliquin Ute Muster	\$600,000
Total	\$3,990,000

Edward River Council also has been allocated funding from the Stronger Country Communities Program Round One to a total value of \$1,269,841 these are detailed below. In addition to these a further allocation in Round Two of the Stronger Country Communities program of \$3.3 million has also been approved and is also detailed below.

Project – Stronger Country Communities (Round 1)	Grant Amount
Scott's Park – A destination Playground	\$676,620
Deniliquin Swim Centre – All Abilities Facilities	\$295,796
Lagoons to River Walk	\$297,425
Total	\$1,269,841

Project – Stronger Country Communities (Round 2)	Grant Amount
The Deniliquin Town Hall	\$1,315,170
Deni Central Streetscape (Napier Street)	\$401,500
Deniliquin Memorial Park	\$786,000
Deniliquin RAMS Facility Upgrades	\$559,000
Deni Lawn Tennis Club	\$198,910
Deni Golf Club	\$111,170
Total	\$3,371,750

The Federal Government released additional funding under the Murray Darling Basin Regional Economic Diversification Funding programme to Council in February 2019 for the following projects:

Murray Darling Basin Regional Economic Diversification Funding	Grant Amount
Deniliquin Industrial Park Road Works	\$350,000
Crossing Café and Peppin Heritage Centre Revitalisation	\$300,000
Rotary Park Earthworks	\$100,000
Total	\$750,000

The Commonwealth has released additional funding through the Department of Infrastructure, Regional Development and Cities 'Our Region Our River' Regional Growth Fund, Edward River Council has been allocated funding of \$1,673,080 for the following Projects:

Regional Growth Fund	Grant Amount
Riverfront Revitalisation	\$550,000
CBD Revitalisation	\$1,123,080
Total	\$1,673,080

The Commonwealth has approved funding under the Drought Communities Programme (DCP) Extension. Edward River Council has been allocated \$1,000,000 for the following projects:

Drought Communities Program	Grant Amount
Drought Support Officer	\$100,000
Tourism Marketing Program	\$50,000
CBD Painting	\$150,000
Town Entrance - Crispe Street	\$150,000
Town Entrance - Davidson Street	\$200,000
Road Upgrades - Harfleur and Wyatt Street	\$100,000
Booroorban Lay-By	\$200,000
Total	\$1,000,000

Council have approved the application for the Drought Communities Programme – Extension for the following seven projects. A Project Manager has been engaged.

Drought Communities Program (Round 2)	Proposed Grant Amount
Visit Deni Tourism Campaign	\$50,000
Rural Villages Business Painting	\$100,000
Waring Gardens Upgrade (toilets and rotunda)	\$200,000
Signage Strategy Implementation	\$140,000
Rotary Park (clubrooms and pitches)	\$200,000
Deniliquin Town Hall	\$210,000
North Tennis Court Redevelopment	\$100,000
Total	\$1,000,000

A project summary update report for all programs for May 2020 is attached to this report.

COMMUNITY STRATEGIC PLAN

This report aligns with outcome 1 – *A great place to live* and outcome 4 – *A region with quality and sustainable infrastructure* of the Community Strategic plan

FINANCIAL IMPLICATIONS

Projects funded through these programs include costs for the design, documentation, and supervision costs for each project.

LEGISLATIVE IMPLICATIONS

Council must ensure that these projects are completed within the timeframes set out within the funding agreements.

ATTACHMENTS

- 1. Major Projects Summary May 2020**

Stronger Community Grants - Summary Report – May 2020							No
Time, Cost & Quality		Task/Activity – Completed ✓ or Progressing - on Time, Cost and Quality					41
Time, Cost & Quality		Task/Activity – Progressing - requires monitoring and or action to minimise risk of not meeting performance targets					2
Time, Cost & Quality		Task/Activity – Stalled/Stopped - High Risk or will not meet Performance Target.					0
Time, Cost & Quality		Task/Activity- Pending - is currently on hold or pending approval					1
						Total	44
Project Phase							
Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones	
STRONGER COMMUNITIES GRANT FUNDING (ORIGINAL)							
Blighty Community Netball and Tennis Facility \$550,000	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	
Unallocated Funds \$500,000 plus Interest earned on investment approx. \$800,000 (~total \$1,300,000)	Completed	In Progress	Pending	Pending		<ul style="list-style-type: none"> \$310,260 allocated towards Napier Street. \$142,000 allocated to Swim Revitalisation Centre \$110,000 allocated to Swim Centre – All Abilities Centre \$3,500 allocated to the Boat Club (Total \$53,500) \$10,000 allocated to South West Music - complete \$395,000 allocated to Regional Sports & Entertainment (Total \$935,000) ~\$329,000 (remaining amount) allocated to Town Hall 	
Regional Sports & Entertainment Stadium Extension \$540,000 + \$395,000 (Unallocated Funding)	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	
Children's Centre Extension \$500,000	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	
Netball Facility Improvements							
Deniliquin Netball Assoc \$160,000 + \$30,000 (Crown Lands Grant)	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> See separate report 	
Deniliquin RAMS \$160,000	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	
Swim Centre Revitalisation- \$880,000 + \$142,000 (from unallocated funds)	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	
Rural Villages Beautification \$300,000 Blighty, Boorooban, Conargo, Mayrung, Pretty Pine, Wanganelia	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project complete. 	

Community Plans and Initial Works \$2,105,000	Complete	Complete	Complete	In Progress		1) Contracts Awarded, except pontoons 2) Project Complete 3) Project Complete 4) Tender documents currently out for response 5) Project Complete 6) Project Complete
1) Riverfront Masterplans and Initial Works \$750,000 + \$700,000 + (Stronger Communities Round 2) \$550,000 (Regional Growth Fund)	Complete	Complete	Complete	Complete		
2) Napier Street (CBD) \$750,000 + \$400,000 (Stronger Country Communities Round 2) + \$100,000 (Council contribution) + \$310,260 (unallocated funds)	Complete	Complete	Complete	Complete		
3) Water Tower Project \$36,500	Complete	In Progress	In Progress	Pending		
4) Town Hall Revitalisation \$435,000 + \$1,315,170 (Stronger Country Communities Round 2) + ~\$329,000 Unallocated Funding	Complete	Complete	Complete	Complete		
5) Memorial Park Masterplan \$50,000 6) Recreation Strategy \$50,000	Complete	Complete	Complete	In Progress		
Beach to Beach Walk Connectivity Improvements \$300,000						
1) McLean's Beach Pathway	Complete	Complete	Complete	Complete	✓	• Project complete
2) Island Sanctuary Lower Bridge	Complete	Complete	Complete	Complete	✓	• Project complete
3) Improved access and bridge works Island Sanctuary	Complete	Complete	In Progress	Pending		• Handover of site completed and construction to start in the coming week.
Community Facilities Refurbishments \$165,000						
1) Scout Hall	Complete	Complete	Complete	Complete	✓	• Project Complete
2) Deni Boat Club	Complete	Complete	Complete	Complete		
Urban Road Infrastructure Program- \$2,390,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> • Crispe Street project complete. • Victoria Street requires some minor works and defect repairs. Final seal to be completed. • Wood Street project complete. • Harfleur and Hardinge Street project complete. • Harfleur Street and Napier Street project complete
Airport Heritage Program \$50,000	Complete	Complete	Complete	Complete	✓	• Project complete
Stronger Community Grant Funding (Original) - Sub-Total \$8,600,000						
STRONGER COMMUNITIES GRANT FUNDING (ROUND 2)						

Cressy Street CBD Redevelopment- \$1,200,000 + \$1,123,080 (Regional Growth Fund)	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> Works commenced 06 May 2020.
Riverfront Enhancement \$750,000 + \$550,000 (Regional Growth Fund) + \$750,000 (Stronger Communities Original)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Works are ongoing on site in line with program
Waring Gardens Upgrade \$640,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Works will commence as part of Stage 2 of the Cressy St program.
Lagoon Walk Road Treatments \$250,000	Complete	Complete	Complete	Complete	✓	<ul style="list-style-type: none"> Project Complete
Truck Stop Strategic Plan \$10,000	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> Discussions with stakeholders, formally be coordinated
Civic Plaza \$390,000	Completed	In Progress	In Progress	Pending		<ul style="list-style-type: none"> Tenders received as part of the Civic Precinct – see separate report.
Crossing Café and Peppin Heritage Centre Revitalisation \$200,000 + \$300,000 (Murray Darling Basin Regional Economic Diversification Program) + \$200,000 (Stronger Communities Round 2) + \$100,000 (Capital Works)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Contract Awarded, Construction has commenced, due to be complete end of June.
Deniliquin Ute Muster – Café Facility \$600,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> To be managed fully by the Deni Play on the Plains Works commenced, Milestone 1 and 2 complete and acquitted.
Stronger Communities Grant Funding (Round 2) – Sub-Total \$3,390,000						

REGIONAL GROWTH FUND						
Riverfront Revitalisation \$550,000 + \$750,000 (Stronger Communities Original), + \$700,000 (Stronger Communities Round 3)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> As noted above.
CBD Revitalisation \$1,123,080 + \$1,200,000 (Stronger Communities Fund)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> As noted above.
Regional Growth Fund – Sub-Total \$1,673,080						

MURRAY DARLING BASIN REGIONAL ECONOMIC DIVERSIFICATION FUNDING						
Deniliquin industrial Park Road Works \$350,000	Complete	Complete	Complete	Complete.	✓	<ul style="list-style-type: none"> Complete
Crossing Café and Peppin Heritage Centre Revitalisation \$300,000 + \$200,000 (Stronger Communities Round 2) + \$100,000 (Capital Works)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> As noted above

Rotary Park Earthworks \$100,000	Complete	Complete	Complete	Complete	✓	• Project complete
Murray Darling Basin Regional Economic Diversification Funding – Sub-Total \$750,000						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 1)						
Scott’s Park – A Destination Program \$676,620	Complete	Complete	Complete	Complete	✓	• Project complete.
Swim Centre – All Abilities Centre- \$295,796 + \$110,000 (Unallocated Funding)	Complete	Complete	Complete	In Progress	✓	• Project complete
Lagoons to River Walk \$297,425	Complete	Complete	Complete	Complete	✓	• Project complete.
Stronger Country Communities Grant Funding (Round 1) - Sub-Total \$1,269,841						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 2)						
Deniliquin Town Hall & Arts & Cultural Precinct \$1,315,170 + \$435,000 (Stronger Communities Grant Funding Original) +-\$329,000 Unallocated Funding	Complete	In Progress	In Progress	Pending		• Tenders received as part of the Civic Precinct – see separate report.
Napier Street Redevelopment \$400,000 + \$750,000 (Stronger Country Communities Original) + \$100,000 (Council contribution) + \$310,260 (unallocated funds)	Complete	Complete	Complete	Complete	✓	• Project complete.
Memorial Park \$786,000	Complete	In Progress	Pending	Pending		• Awaiting DA - Tender estimated completion end June • Drainage work - new designs are being reviewed with new pricing to come.
RAMS Facility \$559,000 + \$130,000	Complete	Complete	Complete	In Progress		• Currently waiting on drawing amendments with steel works and steel work fabrication
Deniliquin Lawn Tennis \$198,910	Complete	Complete	Pending	Pending		• Works commencing.
Deniliquin Golf Club \$111,170	Complete	Complete	Complete	In Progress		• Works currently underway Milestone 1 and 2 complete.
Stronger Country Communities Grant Funding (Round 2) – Sub-Total \$3,371,750						
DROUGHT COMMUNITIES PROGRAMME FUNDING						
Drought Support Officer and Drought Event Initiatives \$100,000	Complete	Complete	Complete	Complete	✓	• Project complete
Tourism Marketing Program \$50,000	Complete	Complete	Complete	Complete	✓	• Project complete
CBD Painting Program \$150,000	Complete	Complete	Complete	In Progress		• Works underway
Town Entrance – Crispe Street \$200,000	Complete	Complete	Complete	In Progress		• Project complete.
Town Entrance – Davidson Street \$100,000	Complete	Complete	Complete	Complete	✓	• Project complete,

Road Upgrades – Harfleur and Wyatt Street \$200,000	Complete	Complete	Complete	Complete	✓	• Project complete.
Booroorban Heavy Vehicle Lay-by \$200,000 + \$50,000 (Council)	Complete	Complete	Complete	In Progress		• Works to commence in May
Drought Communities Programme Funding – Sub-Total \$1,000,000						

PROJECT SUMMARY NOTES
<p>Summary, most projects are progressing well with only a few highlighted in Red that will require stringent management and action to bring them under control.</p> <p>The projects in Yellow will need attention to detail to ensure that they progress to the agreed Time, Quality & Cost outcomes.</p> <p>Other challenges that face council staff and project delivery is access to quality project managers that will be required to complete all Stronger Community grants by the agreed timelines. Staff are currently in discussion with managers to source the required resources. All costs will be recovered as part of the project delivery costs. Existing council staff and contractors are working extremely well in keeping most projects on Time, Cost and Quality.</p>

10.11 QUOTATION SUPPLY AND DELIVERY OF CRUSHED ROCK TO TRANSPORT FOR NSW STOCKPILE**Author:** Malcolm Styles, Strategic Projects**Authoriser:** Oliver McNulty, Director Infrastructure**RECOMMENDATION**

That Council, as confirmed by the Transport for NSW that they will meet all associated costs –

1. Ratify that the General Manager has provided a Certificate of Exemption to deviate from Council's Procurement Policy in relation to the request from the Transport for NSW to purchase up to \$370,000 of Class 2 crushed rock material and associated works.
2. Ratify that the quotation from E.B. Mawson and Sons Pty. Ltd. for the supply and delivery of the Class 2 crushed rock material ex- Yabba quarry to Department for Transport's HAY 036 stockpile some 15.8 kilometres east of Deniliquin up to a maximum value of \$370,000 ex GST has been accepted.

BACKGROUND

Transport for NSW (formerly RMS) approached Council requesting assistance to purchase and deliver up 8,500 tonnes of crushed rock, by the end of the financial year. This request has come about to facilitate advanced preparation for renewal works on the Riverina Highway in 2020/21 financial year. The Department has \$370,000 available to supply this material this financial year; however, they are not able to manage this themselves. Council will receive approximately a 5% fee to manage and facilitate this for the Transport for NSW.

This request relates to a proposal to renew further sections of the Riverina Highway not far from where the Mulwala Channel crosses the highway. As part of the proposal, Transport NSW requested Council to submit a quotation to arrange the supply and delivery of up to 8,500 tonnes of Class 2 crushed rock material that meets their specification requirements. A quotation was requested from E.B. Mawson and Sons Pty. Ltd. which has quarries at Lake Cooper and at Yabba. There are no other quarries closer than these two quarries.

Transport NSW requested confirmation that this material could be delivered prior to the end of June 2020. Mawsons confirmed that that they can supply the required quantity by the end of June 2020.

ISSUE/DISCUSSION*Procurement*

Council's current procurement policy requires works with an anticipated value greater than \$250,000 be put out to public tender. However, the Policy allows that where it is found that it is impractical or inexpedient to invite public tenders, a Certificate of Exemption to deviate from Council's Procurement Policy may be signed by the General Manager.

In this case, it is considered that there are no other quarry producers capable of meeting the Department for Transport's specification requirements of the material who are close enough to successfully compete with the proposed supplier. Further the proposed supplier has reassured the Council that it can supply the required material and meet all specified parameters within the required timeframe. A similar arrangement was successfully completed last financial year, and the charges align with the current rate of inflation.

Timing

It has been estimated that due to the large volume of material required it will take between six to seven weeks for this amount of material to be produced and delivered to site. For this reason the General Manager and the Director Infrastructure have issued a purchase order in advance of this

report to ensure that the material can be delivered to site by the end of June. This is consistent with the approach followed in

STRATEGIC IMPLICATIONS

Completing this work requested by the Department for Transport will assist and continue to build this good working relationship. It will also assist Council and the Department in future applications for projects and funding for projects through Transport for NSW.

COMMUNITY STRATEGIC PLAN

Outcome 2 – A Prosperous and vibrant community

FINANCIAL IMPLICATIONS

The Transport for NSW will be reimbursing the Council for all costs associated with the proposal to supply and deliver up to 8,500 tonnes of material. Council overhead costs of a little over 5% have been advised should Council's offer be accepted by Transport for NSW, and Council agree to proceed.

LEGISLATIVE IMPLICATIONS

Nil

ATTACHMENTS

Nil

10.12 CROWN LAND PLANS OF MANAGEMENT**Author: Mark Dalzell, Manager Engineering Assets****Authoriser: Oliver McNulty, Director Infrastructure****RECOMMENDATION**

That Council adopt the Plan of Management, contained as attachment 1 to this report, for the following Crown Land reserves:

- a) Waring Gardens reserve;
- b) Dr Eli Brown Park reserve;
- c) George Street School Museum reserve; and
- d) Deniliquin Town Hall reserve.

BACKGROUND

Council is currently undertaking a project to adopt Plans of Management for all the Crown Land reserves that it manages in accordance with the Crown Lands Management Act.

PLAN OF MANAGEMENT TEMPLATE

Following discussion between Council staff, the Plan of Management attached to this report includes four separate reserves. These have been included in the one document as many parts of the document are standard across all Plans of Management for Council with the specific information for each reserve included in the relevant appendix. Specific Plans of Management for each reserve can be created through inserting the specific information for the relevant reserve back into the main document.

Council staff shall use this method of presenting the Plans of Management for the remaining specific plans as well as the generic Plan of Management.

WARING GARDEN RESERVE (RESERVE NO. 550028)

Information regarding the Waring Gardens reserve is included in Appendix A of the attached Plan of Management. The reserve includes the main area of Waring Gardens but excludes the Multi-Arts Centre and the CWA Hall, both of which are located on the same block. The Plan of Management maintains the passive recreation nature of the park area and allows for the refurbishment and improvement works that are currently programmed to start in June/July 2020.

DR ELI BROWN PARK RESERVE (RESERVE NO. 550035)

Information regarding the Dr Elli Brown Park reserve is included in Appendix B of the attached Plan of Management. The plan notes the recent development of the park as a fish park and education area, in keeping with the purpose and objectives of the reserve.

GEORGE STREET SCHOOL MUSEUM RESERVE (RESERVE NO. 92449)

Information regarding the George Street School Museum reserve is included in Appendix C of the attached Plan of Management. This reserve is known as the Peppin heritage Centre and the Crossing Café. The purpose of the reserve is for the preservation of historical Sites and buildings in line with the heritage nature of the building.

The café is leased out and operated on a commercial basis and the Plan of Management allows for this to continue.

DENILQUIN TOWN HALL RESERVE (RESERVE NO. 1000166)

Information regarding the Deniliquin Town Hall reserve is included in Appendix D of the attached Plan of Management. The reserve includes only the land for the Town Hall itself and not the adjoining Civic Centre and Old Estates Building. These are located on land owned by Council.

The purpose of this reserve is for Town Hall purposes only and allows for the use of the hall by community groups as well as Council providing leases or licenses for short term use. The proposed refurbishment works currently being programmed for the Hall are in accordance with the existing purpose for the reserve.

STRATEGIC IMPLICATIONS

It is important that Council strategically manages the crown land, for which it is trustee, for the betterment of the community. This includes providing access to the crown land area and supporting responsible development of these areas where required.

COMMUNITY STRATEGIC PLAN

This project meets the objectives of *Outcome 1 – A great place to live* in the Community Strategic Plan, including:

- Target 1.3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture.

FINANCIAL IMPLICATIONS

Council has received funding from Crown Lands to assist with the preparation of the Plans of Management.

LEGISLATIVE IMPLICATIONS

In accordance with requirements of the Crown Lands Management Act, all Plans of Management need to be adopted by 31 June 2021.

ATTACHMENTS

1. **Plan of Management for Reserves 550028, 550035, 92449 and 1000166**



PLAN OF MANAGEMENT

WARING GARDENS RESERVE

RESERVE No. 550028

Dr ELI BROWN PARK RESERVE

RESERVE No. 550035

GEORGE ST SCHOOL MUSEUM RESERVE

RESERVE No. 92449

DENILQUIN TOWN HALL RESERVE

RESERVE No. 1000166



PLAN OF MANAGEMENT DOCUMENT CONTROL

Responsible Officer _____

Reviewed By _____

Date Adopted _____

Council Resolution _____

Review Due Date _____

Current Version _____

Version	Description of Amendments	Author	Review	Council Minute No. (If Relevant)
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
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Appendices

- Appendix A** Waring Gardens Reserve
- Appendix B** Dr Eli Brown Park Reserve
- Appendix C** George Street School Museum Reserve
- Appendix D** Deniliquin Town Hall Reserve
- Appendix E** Native Title Assessment



Plan of Management

Reserve No's. 550028, 550035, 92449 and 1000166

1 KEY INFORMATION

This Plan of Management has been prepared by Edward River Council (Council) to provide direction regarding the use and management of the following reserves:

- Waring Gardens Reserve – Crown Reserve 550028;
- Dr Eli Brown Park Reserve - Crown Reserve 550035;
- George Street School Museum Reserve – Crown Reserve 92449; and
- Deniliquin Town Hall Reserve – Crown Reserve 1000166.

This Plan of Management is required in accordance with Section 3.23 of the *Crown Land Management Act 2016* and Section 36 of the *Local Government Act 1993* and outlines the way the reserve will be used and provides the framework for Council to follow in relation to the Leasing, Licensing and Permit processes for the land. The plan may be used to determine the allocation of resources and funds.

2 INTRODUCTION

2.1 Background

Edward River Council was proclaimed on 12 May 2016, following the amalgamation of the former Conargo Shire Council and Deniliquin Council into one strong, cohesive and dynamic organisation. Deniliquin is located approximately 725km south west of Sydney and 285km north east of Melbourne. The Council is situated within the Murray region of New South Wales and close to the Victorian border. It shares borders with Hay Shire to the north, Murrumbidgee Council to the east, Murray River Council to the south-west and Berrigan Council to south-east.

The Council provides services and support to a community of approximately 9,000 permanent residents across a region covering 8,881 square kilometres, including the town of Deniliquin and the six rural villages of Blighty, Boorooban, Conargo, Mayrung, Pretty Pine and Wanganella. A map of the local government area is shown below in **Figure 1**.



Figure 1 - Edward River Council Local Government Area

Edward River Council is responsible for care and control of many community land parcels. With the introduction of the Crown Land Management Act 2016, Council has been appointed the Crown Land Manager for all Crown reserves within its jurisdiction under the provisions of the *Local Government Act 1993*.



Plan of Management

Reserve No's. 550028, 550035, 92449 and 1000166

2.2 Strategic and Corporate Objectives

Edward River Council has set out several strategic objectives in the Community Strategic Plan, as shown below in **Figure 2**:

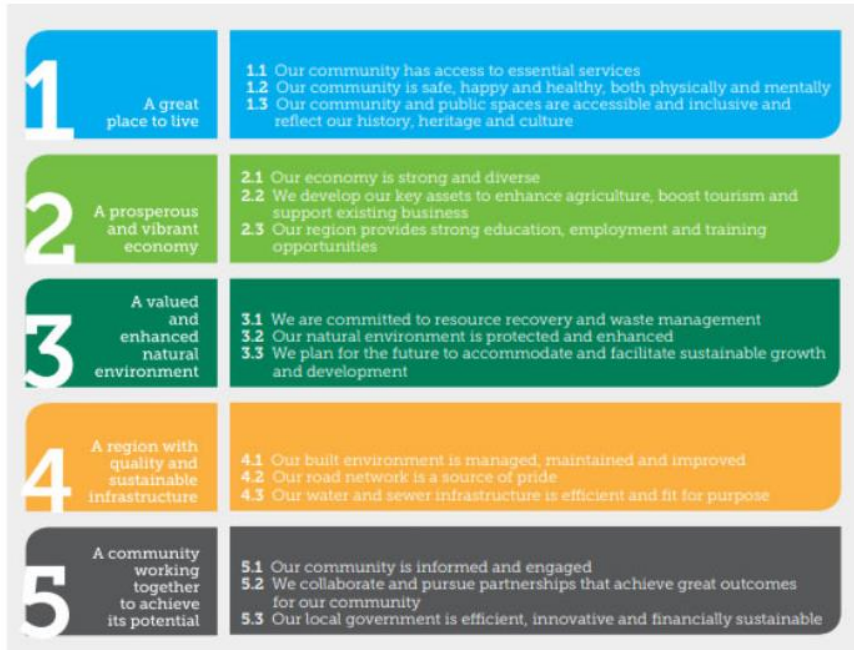


Figure 2 – Edward River Council’s Strategic Objectives from the Community Strategic Plan

2.3 Land to Which this Plan Applies

The specific land details for each reserve to which this plan applies are shown in the relevant sections of **Appendices A to D**.

2.4 Land Ownership

Land ownership for the specific reserves are shown in the relevant sections of **Appendices A to D**.

2.5 Categorisation of the Reserve

Under Section 3.23(2) of the Crown Land management Act 2016, Council Crown Land managers must assign to all Crown Land under their management one or more initial categories of community land referred to in section 36 of the Local Government Act 1993.

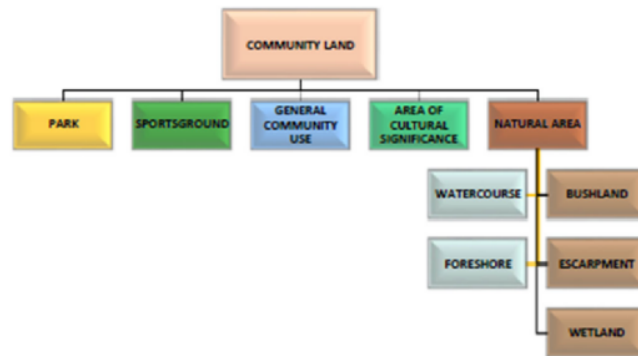


Figure 3 – Categories of Community Land referred to in Section 36 of the *Local Government Act 1993*

Council must assign a category that they consider to be most closely related to the purpose(s) that the land is dedicated or reserved. Multiple categories are assigned to Crown land where the Crown land is subject to multiple reservations and/or dedications.

The degree to which the reserve purpose relates to the assigned category of the land is important for ongoing management of the land. This is because Council must obtain Native Title Manager advice as to the validity of the activities that they wish to undertake on the land prior to dealing with it.

Both the Aboriginal Land Rights Act and the Native Title Act recognise the intent of the original reserve purpose of the land so that complying activities can be considered lawful or validated, particularly under Section J of the *Native Title Act 1993*.

The specific land categories for each reserve to which this plan applies are shown in the relevant sections of **Appendices A to D**.

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

Activities of the land will reflect the intent of the public purpose and will be assessed for compliance with relevant Local Government and Crown Lands legislation. This includes assessment of that activity under the *Native Title Act 1996* and registered claims under the *Aboriginal Land Rights Act 1983*.

Use of the land for any activity is subject to the application and approval. Assessment will consider compliance with the objectives and relationship to that impact on the public purpose for the which the land was set aside. Other uses that do not comply with this Plan of Management or zoning of the land under Council's Local Environmental Plan will not be considered.



3 RELEVANT LEGISLATION, POLICIES AND PROCEDURES

3.1 Local Government Act 1993 and Local Government (General) Regulations 2005

Under section 36(1) of the *Local Government Act 1993*, Plans of Management must be prepared for all community land. Community land is land which is kept for use of the general public. Clause 101(2) of the *Local Government General Regulation 2005* requires Council to have regard to the guidelines for categorisation of community land set out in Clauses 102 to 111 of that regulation.

This Plan of Management has been prepared in accordance with the *Local Government Act 1993* using the land categories approved by the Minister administering the *Crown Land Management Act 2016*. The minimum requirements for a Plan of Management are set out under section 36(3) of the *Local Government Act 1993*.

A Plan of Management must identify

- the category of the land
- the objective and performance targets of the plan with respect to the land
- the means by which Council proposes to assess its performance with respect to the plan's objectives and performance targets

These conditions may require the approval of Council for the carrying out of any specified activity on the land.

Section 36 (3A) specifies that for Plans of Management that are specific to one area of land, must also describe

- the condition of the land as at the adoption of the plan
 - the buildings on the land as at adoption, and
 - the use of the buildings and the land as at adoption
- Additionally, the Plan must also state the purposes for which the land will be allowed to be used and the scale and intensity of that use.

Sections 36E – 36N of the *Local Government Act 1993* specifies the core objectives for the management of each category of community land.

3.2 Crown Land Management Act 2016

Division 3.6 of the *Crown Lands Management Act 2016* deals with the requirements that Council must meet in relation to Plans of Management and other Plans.

Section 3.23(6) of the *Crown Land Management Act 2016* requires Council to adopt a Plan of Management for any Crown reserve for which it is appointed Crown Land Manager, and that is classified as community land under the *Local Government Act 1993*.

3.3 Native Title Act 1993 (Federal)

All activities on the land must address the issue of native title. Whilst a successful claim for native title will lead to official recognition of native title rights, native title rights are considered to pre-date such recognition. Native title can therefore be relevant to activities carried out on the land even if no native title claim has been made or registered.



3.4 Aboriginal Land Rights Act 1983

The native title process must be considered for each activity on the land and a native title assessment must be undertaken. Almost all activities and public works carried out on the land will affect native title and require validation of the future act procedures in Division 3 of the *Native Title Act* by Council's Native Title Manager.

In New South Wales, Aboriginal Land Rights sits alongside native title and allows Aboriginal Land Council's to claim 'claimable' Crown land.

Generally, the *Aboriginal Land Rights Act* is directed at allowing Council's to claim Crown land that is unlawfully used or occupied. If a claim is successful, the freehold estate of the land is transferred to the Land Council.

Council is mindful that any activity on Crown land is lawful in relation to the reserve purpose of the land and that it ensures that Crown land under its control is always lawfully used and occupied.

When planning an activity of the land such as the issue of a lease or licence or any public works, Council is expected to search to determine whether an Aboriginal Land Rights claim has been made in relation to the land. If a claim is registered, the activity must be postponed until the claim is resolved.

Strategies which allow Council to validly carry out a project or activity under the *Native Title Act* may not deal with project risks arising in relation to the *Aboriginal Land Rights Act*.

3.5 Biodiversity Conservation Act 2016

Council has legislative responsibility under this Act to appropriately manage Threatened Species Populations and Vulnerable or Endangered Ecological Communities and their habitats wherever they occur despite the categorisation of the land.

Where identified Council is bound by the Act to take any appropriate action necessary to implement measures and must not make decisions that are inconsistent with the provisions of any Threat Abatement or Recovery Plan.

3.6 Environmental Planning and Assessment Act 1979

The specific land use zoning for each reserve to which this plan applies are shown in the relevant sections of **Appendices A to D**.

3.7 Council Plans, Strategies, Policies and Procedures

This Plan of Management is to be used in conjunction with the appropriate Council plans, policies and procedures that govern the use and management of community land and any facilities located on the land.

Additional Council policies, plans and strategies adopted after the date of this plan that have relevance to the planning, use and management of community land will apply as though they were in force at the date of adoption of the Plan of Management.



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3.8 Legislation and Statutory Control

This Plan of Management does not overrule existing legislation that also applies to the management of community land.

Other legislation and policies to be considered in the management process include, but are not limited to:

- *Public Works Act 1912* (as amended);
- *Local Land Services Act 2013*;
- *Biodiversity Conservation Act 2016*;
- *Water Management Act 2000*;
- *Clean Waters Act 1970*;
- *Companion Animals Act 1998*;
- *Rural Fires Act 1997*;
- *Rural Fires and Environmental Assessment Legislation Amendment Act 2002*;
- *Noxious Weeds Act 1993*;
- *Pesticides Act 1999*;
- *State Environmental Planning Policies*;
- *Deniliquin Local Environmental Plan 2013*;
- *Deniliquin Development Control Plans 2016*;
- *Guidelines supporting development control plans; and*
- *Council plans, strategies, policies, procedures and guidelines, generally, as amended.*

3.9 Reclassification of Reserves

From time to time certain parcels of Community land may be identified as surplus to the existing and future needs of the community. Section 3.21 of the *Crown Land Management Act 2016* outlines provisions of Management of dedicated or reserved Crown land within meaning of the *Local Government Act 1993*. Section 3.21 (2) advises that a Council manager is authorised to manage its dedicated or reserved Crown land as if it were community land or operational land but only as permitted or required by Division 3.4 of the *Crown Land Management Act 2016*.

3.10 Review of this Plan

The use and management of the relevant reserves is regulated by this Plan of Management. Whilst the guidelines and principles outlined in the plan may be suitable at present, the Plan should be reviewed from time to time, to confirm its relevance.

The review of this Plan of Management will take place within five (5) years of adoption of this plan.

3.11 Community Consultation

Consultation with the community is an important part of the preparation of this Plan of Management. Consultation gives Council a better understanding of the range of local issues affecting the use and enjoyment of the land to which this Plan of Management applies and gives all sectors of the community the chance to have an input into the direction of policy development being undertaken by Council.

All stakeholders are given the opportunity to express their opinions and provide relevant information in relation to the planned management of the land, however, as the land is Crown land final approval for the Plan of Management rests with the Minister administering the *Crown Lands Act 2016* as owner of the land.

Council is required to submit the draft Plan of Management to NSW Department of Industry, as representative of the owner of the land under section 39 of the *Local Government Act*. As shown below in **Figure 4 - Flowchart for Consultation and Approval of an Initial Plan of Management**, this process occurs prior to public exhibition and community consultation of the Plan of Management. Section 3.23(7)(d) of the CLM Act states that, if the draft first Plan of Management alters the initial categories assigned, the council must obtain the Minister's consent if the re- categorisation would require an addition to the purposes for which the land is dedicated or reserved. The Minister cannot give consent under section 3.23(7)(d) if it is considered that the alteration is likely to materially harm the use of the land for its reserve purpose.

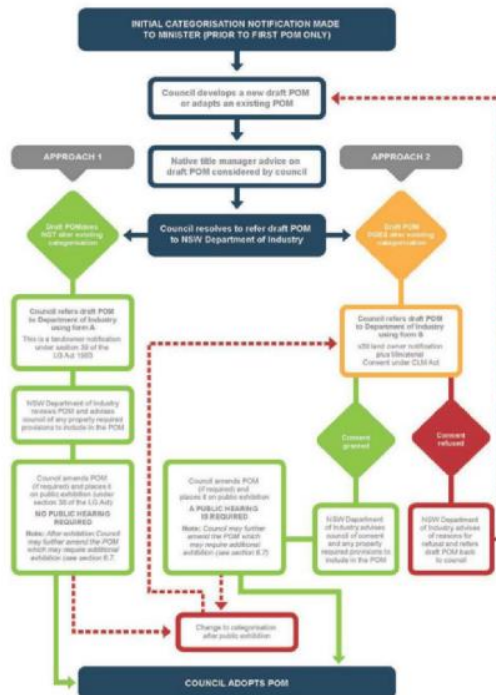


Figure 4 – Flowchart for Consultation and Approval of an Initial Plan of Management



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If after public consultation there is no change to categorisation and no additional purpose needs to be added to the reserve, no additional ministerial consent is required, and Council can proceed to adopt the Plan of Management as per the process outlined under Approach 1 of the Flowchart for Consultation and Approval of an Initial Plan of Management.

If there is a proposed change to the categorisation of the land following public consultation the Plan of Management must again be referred to the Minister administering the Crown Lands Act 2016 and the process outlined in Approach 2 of the Flowchart for Consultation and Approval of an Initial Plan of Management is followed. A change of Categorisation will require a public hearing under Section 40A of the *Local Government Act 1993*.

4 CULTURALLY SIGNIFICANT LAND

4.1 *Aboriginal Significance*

Deniliquin is in the country of the Wamba Wamba Perrepa Perrepa nation and members of the community are closely connected to the town and surrounding lands. The Wamba Wamba and Perrepa Perrepa people of this region developed a way of life over many generations which was within the natural rhythms of the lands and climate. They developed a system based on the indigenous vegetation communities and local food sources which supported large family groups. In Deniliquin a comparatively high number of people identified themselves as Aboriginal and / or Torres Strait Islanders (4.6%) compared to the average for NSW (2.9%).

The Deniliquin Local Environmental Plan 2013 describes places of Aboriginal Heritage significance as an area of land, the general location of which is identified in an Aboriginal heritage study adopted by the Council after public exhibition and that may be shown on the Heritage Map, that is:

- the site of one or more Aboriginal objects or a place that has the physical remains of pre-European occupation by, or is of contemporary significance to, the Aboriginal people. It may (but need not) include items and remnants of the occupation of the land by Aboriginal people, such as burial places, engraving sites, rock art, midden deposits, scarred and sacred trees and sharpening grooves, or
- a natural Aboriginal sacred site or other sacred feature. It includes natural features such as creeks or mountains of long-standing cultural significance, as well as initiation, ceremonial or story places or areas of more contemporary cultural significance.

In addition, an Aboriginal object means any deposit, object or other material evidence (not being a handicraft made for sale) relating to the Aboriginal habitation of an area of New South Wales, being habitation before or concurrent with (or both) the occupation of that area by persons of non-Aboriginal extraction and includes Aboriginal remains.

Information regarding the aboriginal significance of each of the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.

4.2 *Non-indigenous Significance*

Information regarding the non-indigenous significance of each of the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.

5 DEVELOPMENT AND USE

5.1 Overview

One of the primary responsibilities of Local Government is to provide an acceptable level of service for public assets to its community within budgetary constraints. Council's ongoing commitment to the development and maintenance of these areas depend on financial resources and forward planning. The implementation of actions identified in this Plan of Management are consistent with Edward River Council's corporate objectives as detailed in the following strategic documents:

- Edward River Council 2030 Community Strategic Plan - <https://www.edwardriver.nsw.gov.au/Council/Integrated-Planning-and-Reporting/Community-Strategic-Plan>
- Edward River Council Combined Delivery Program 2018-21 and Operational Plan 2019-20 - <https://www.edwardriver.nsw.gov.au/Council/Integrated-Planning-and-Reporting/Delivery-Program-and-Operational-Plan>
- Edward River Council Resource Strategy - <https://www.edwardriver.nsw.gov.au/Council/Integrated-Planning-and-Reporting/Resourcing-Strategy>
- Edward River Open Space Strategy - <https://www.edwardriver.nsw.gov.au/Council/Council-Information/Corporate-Plans-and-Strategies>
- Deniliquin Public Space Strategy – <https://www.edwardriver.nsw.gov.au/Council/Council-Information/Corporate-Plans-and-Strategies>
- Deniliquin Masterplan - <https://www.edwardriver.nsw.gov.au/Council/Council-Information/Corporate-Plans-and-Strategies>

5.2 Community Strategic Plan

The Edward River 2030 Community Strategic Plan is the highest-level plan that Council prepares in accordance with the Integrated Planning and Reporting Framework. The purpose of the Community Strategic Plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations. At an operational level, the Community Strategic Plan is implemented through Council's Four Yearly Delivery Program and annual Operational Plans, which outline the activities and actions that are the responsibility of Council in achieving our shared vision. The relationship between these planning documents is shown below in **Figure 5**.



Figure 5 – Integrated Planning and Reporting Framework

In 2030, our community wants the Edward River region wants to achieve several strategic objectives which each council managed crown reserves will fit within:

1. A great place to live
2. A prosperous and vibrant economy
3. A valued and enhanced natural environment
4. A region with quality and sustainable infrastructure
5. A community working together to achieve its potential

The relevant outcomes from the Community Strategic Plan for the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.

5.3 Open Space and Public Space Strategies

In addition to the Community Strategic Plan, the Edward River Open Space Strategy was developed as a forward-looking plan that provides direction to the provision and management of open space across the local government area. Open space, for the purposes of the Edward River Open Space Strategy, is defined as the range of public and private spaces that provide landscape and/or urban design features and are generally for rest, relaxation, recreation and sport activity, and for the preservation of the environment.



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For the Edward River Open Space Strategy, areas such as recreation and formal parkland, conservation reserves, linkages, sporting reserves (public and private), public land set aside for specific recreation or sport purposes of a specialised nature and amenity parklands are relevant. This Strategy examines Edward River councils current and future demand for open space areas; improvements to existing parks and walkways, while being cognisant of Council's vision to have a high-quality open space system.

The Deniliquin Public Space Strategy focusses specifically on open and public spaces in Deniliquin, and was developed in response to community requests to improve the appearance of the town, particularly the main Central Business District (CBD) streets, the town entries and the riverfront. The Deniliquin Masterplan was developed in response to the Deniliquin Public Space Strategy and provide an integrated masterplan, through a series of detailed landscape plans to allow project implementation and construction ready documentation for high priority elements.

Several objectives have been identified for the project including:

- Provide a structural change to the physical appearance of Deniliquin with a focus on the CBD, Riverfront, Lagoon networks and town entrances
- Improve the liveability, functionality and access to the CBD, Riverfront and Lagoon networks
- Consider both short term and long-term actions, along with ongoing Council asset management and servicing requirements – Consider ongoing ability to fund and implement works
- Consider the impacts of planning issues
- Maximise the Riverfront and its proximity, accessibility and links with the CBD

Consider the needs of all stakeholders with focus on creating new private sector development opportunities where appropriate and supporting existing business

5.4 Condition of the Land and Structures on Adoption of the Plan of Management

Section 36(3A)(a) of the *Local Government Act* requires the plan to include a description of the condition of the land and structures on adoption of the plan. Information regarding the structures located at each of the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.

5.5 Use of the Land and Structures at the Date of Adoption of the Plan of Management

Information regarding the use of the land for each of the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.

5.6 Permitted Use Strategic Objectives

Information regarding the permitted use strategy objectives for each of the reserves to which this plan applies is shown in the relevant sections of **Appendices A to D**.



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Projects proposed by community groups and other users of the reserve must be in line with Council strategic plans and must align with the reserve purpose and core objectives for the Reserve.

Depending on the scope of the project Council may request a written proposal outlining the project and proposed location, estimated costs, scaled plans, justification for proposed works and future maintenance requirements.

5.7 Further Development

The priority for the reserve at present is to scope out ways to improve the reserve in line with the purposes for the reserve and relevant legislation such as the *Local Government Act 1993*, *Crown Land Management Act 2016*, *Aboriginal Land Rights Act 1983* and the *Native Title Act 1993*.

A comprehensive site development plan and a landscape management plan is recommended for larger projects to ensure a strategic approach to development.

5.8 Leases, Licences and other Estates

Leases, licences and other estates formalise the use of community land by groups such as sporting clubs and non-profit organisations, or by commercial organisations and individuals providing facilities and services for public use. Activities should be compatible with the zoning and reservation purpose of the land and provide benefits and services for facilities to the users of the land.

Occupation of the land other than by lease or licence or other estate or for a permitted purpose listed in the *Local Government Regulations 2005* is prohibited.

The terms of the authorisation for a lease licence or other estate should include Native Title assessment and validation under the Native Title Act 1993 and should include advice that the land is not subject to a claim under the Aboriginal Land Rights Act 1983. The authorisation should ensure the proper management and maintenance of the land and the interests of Council and the public are protected. A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short term licence or hire agreement will be issued.

This Plan of Management expressly authorises the issue of leases, licences and other estates over Brown Park, provided that:

- the purpose is consistent with the core objectives for the category of the land;
- the lease, licence or other estate is for a permitted purpose listed in the *Local Government Act 1993* or the *Local Government Regulations 2005*;
- the issue of the lease, licence or other estate and the provisions of the lease, licence or other estate can be validated by the provisions of the *Native Title Act 1993*;
- the land is not subject to a claim under the *Aboriginal Land Rights Act 1983*;
- the lease, licence or other estate is granted and notified in accordance with the provisions of the *Local Government Act 1993* or the *Local Government Regulations 2005*;
- the issue of the lease, licence or other estate will not materially harm the use of the land for any of the purposes for which it was dedicated or reserved.

Areas held under lease, licence or regular occupancy shall be maintained by the user. The user will be responsible for maintenance and outgoings as defined in the lease or licence or agreement for use.

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5.9 Native Title Assessment

The *Crown Land Management Act 2016* – Section 8.7 (1) (d) requires that Council, as Crown Land Manager, obtains the written advice of its Native Title Manager prior to its approval or submission for approval of a plan of management for the land that authorises or permits any kinds of dealings referred to in **Section 5.8**.

Copies of the Native Title Assessments for all reserve noted in this Plan of Management is included in **Appendix E**.



6 PLAN OF MANAGEMENT - OBJECTIVES AND ACTIONS

6.1 Plan of Management Objectives

The general objectives of this Plan of Management are shown below in **Table 1**.

Table 1 – Plan of Management Objectives

Plan of Management Objectives	
1.	To ensure that relevant legislation is complied with in relation to the land.
2.	To inform Council staff and the community of the way the land will be managed.
3.	To implement specific policies, guidelines and works identified in the plan of management.
4.	To progressively improve the values of the land and to minimize the long-term cost of maintenance to the Council
5.	To make provisions for appropriate leases, licences and agreements in respect to the land.
6.	To identify and recognise existing uses and improvements on the land.
7.	To set in place and administrative structure to ensure the achievement of land management objectives.
8.	To ensure that the management of the land is not likely to materially harm the use of the land for any of the purposes for which it is dedicated or reserved.

6.2 Action Plan

The Plan of Management specifies performance targets and priorities for actions to be taken in relation to the land to which the plan applies.

Assessment of achievement of the objectives of the plan is to be undertaken. A summary of indicators and targets for major objectives is outlined in the **Table 2** below.



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Table 2 – Indicators and Targets for Plan of Management Objectives

OBJECTIVES AND PERFORMANCE TARGETS OF THE PLAN IN RESPECT TO THE LAND	MEANS BY WHICH THE COUNCIL PROPOSES TO ACHIEVE THE PLAN'S OBJECTIVES AND PERFORMANCE TARGETS	MANNER IN WHICH COUNCIL PROPOSES TO ASSESS ITS PERFORMANCE WITH RESPECT TO THE PLAN'S OBJECTIVES AND PERFORMANCE TARGETS
To ensure that relevant legislation is complied with in relation to preparation of Plans of Management.	The Plan is prepared in accordance with the Act. Native Title Manager advice is sought during the preparation of the Plan.	The Plan is reviewed by Council's Native Title Manager and Department of Industry Crown Lands then exhibited and adopted by Council if there are no changes to the approved plan. If changes are made following exhibition the plan must again be approved by Department of Industry Crown Lands.
To inform Council staff and the community of the way the land will be managed.	The Plan is exhibited in accordance with the Local Government Act.	The Plan is exhibited and adopted by Council.
To implement the specific policies, guidelines and works identified in the plan of management.	Ensure that the Plan is referenced to identify specific policies, guidelines and works.	All works are carried out in accordance with the Plan.
To progressively improve the values of the land to minimise the long term cost of maintenance to the Council.	Carry out all works identified in Council's long term plan.	All works are completed and minimal maintenance of the improvements is required.
To make provision for leases, licences and agreements in respect of the land.	The Plan of Management expressly authorises the provision of leases, licences and agreements where appropriate.	Any leases are prepared, exhibited and adopted in accordance with the provisions of the Local Government Act 1993 and the Crown Land Management Act 2016. Native Title Manager advice and a check for a claim under the Aboriginal Land Rights Act is received for all proposed leases and licences.
To identify and recognise existing uses and improvements on the land.	Physical inspection.	The Plan is exhibited and adopted by Council.

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OBJECTIVES AND PERFORMANCE TARGETS OF THE PLAN IN RESPECT TO THE LAND	MEANS BY WHICH THE COUNCIL PROPOSES TO ACHIEVE THE PLAN'S OBJECTIVES AND PERFORMANCE TARGETS	MANNER IN WHICH COUNCIL PROPOSES TO ASSESS ITS PERFORMANCE WITH RESPECT TO THE PLAN'S OBJECTIVES AND PERFORMANCE TARGETS
To provide a reference and data bank in relation to information relevant to present and future management of the land.	Physical inspection and file research.	The Plan is exhibited and adopted by Council.
To set in place an administrative structure to ensure the achievement of land management objectives.	Ensure that all sections of Council are aware of the contents of the Plan.	All future works are carried out in accordance with the Plan.
To identify the major management issues applying to the land.	Consultation and staff discussions.	The Plan is exhibited and adopted by Council.
To simplify the process of management as far as possible.	Preparation of the Plan in accordance with the Act.	The Plan is exhibited and adopted by Council.



7 PLAN OF MANAGEMENT – MANAGEMENT AND ADMINISTRATION OF THE LAND

7.1 Management Authority

For the purposes of this plan, the management authority for the reserve is Edward River Council, in accordance with the provisions of the *Crown Land Management Act 2016* and the *Local Government Act 1993*. Where Council's responsibilities have been delegated, the provisions of this management plan continue to apply.

7.2 Management Issues

The management of the land must consider the reserve purpose(s) of the land and the purpose for which the land is classified and categorized.

7.3 Staff Resources

Council shall provide adequate staff resources for the management of the land in accordance with this Plan of Management. Staff shall have appropriate qualifications and/or experience.

7.4 Environmental Assessment of Activities

The environmental impact of activities carried out on the land will be assessed having regard to the requirements under the Environmental Planning and Assessment Act.

7.5 Role of Other Activities

Other government authorities may have responsibilities or involvement in the management of the land or of immediately adjacent land. This will be considered and, where appropriate, consultation will take place with relevant authorities.

7.6 Activities Carried Out by Other Authorities

Where activities are carried out on the land by other authorities, Council will make the authorities aware of the provisions of this Plan of Management and will seek to ensure that any activities are compatible with the objectives and guidelines of this Plan of Management, and in accordance with the provisions of the *Crown Land Management Act 2016* and the *Local Government Act 1993*.

7.7 Principles for the Development of Adjoining Land

Council's development control practices recognise and endeavor to minimize the impacts upon adjoining land parcels. Council will consider the impacts of activities carried out on the reserve on adjoining land.

7.8 Community Involvement in Management

Where appropriate, Council will undertake community consultation subsequent to the making of this Plan of Management and may give community groups a role in management.



7.9 Contract and Volunteer Labour

In managing the land Council may use contract and volunteer labour but shall ensure that supervisors and staff have appropriate qualifications and/or experience and are made aware of the requirements of this plan.

7.10 Existing Assets

Existing assets on the land shall be identified and measures taken to maintain them in a satisfactory manner. Council may make arrangement for community groups and users to undertake maintenance for specific facilities on Council's behalf.

7.11 Public Liability Insurance

All users of the land, including lease and licence holders, must have public liability insurance coverage, incorporating the following:

- At least \$20M coverage for any one instance; and
- Edward River Council named in the policy as an interested party; and

A copy of the cover note for the insurance is to be provided to Council prior to use of the reserve. Where the use of the reserve is for longer than one year, as may be the case for leases and licences, up to date copies of the cover note shall be provided.

7.12 Commercial Activities

Commercial activities may be carried out on the land, provided that the activity is ancillary to the purpose of the land or for a purpose authorised under this Plan of Management. Any commercial activity is subject to prior Council consent.

7.13 Emergencies

This Plan of Management authorises necessary activities to be carried out during declared emergencies as may be decided by the General Manager or delegate. Following carrying out of any activities, periodic monitoring will be undertaken, and rehabilitation works undertaken if necessary.

7.14 Land Proposed for Future Development

Land proposed in any of Council's plans for future development for a specific purpose may be utilized for other purposes on an interim basis until required for that purpose.

7.15 Undeveloped Land

Land to which this Plan of Management applies that is undeveloped and unused for the purpose of the land may upon assessment, be used for any activity that does not prevent or inhibit future use for the purpose of the land, including tree planting and mowing.

7.16 Information Monitoring and Research

Monitoring and collection of information relating to the land to which the Plan of Management applies are important to enable good management. Where a demonstrated need has been identified, an educational programme shall be developed to encourage use appropriate to the purpose to all or part of the land to which this Plan of Management applies.



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Management arrangements shall be implemented to regularly monitor the use of the land, environmental conditions and facilities. Surveys of visitation and/or satisfaction with the facilities may be undertaken to facilitate the management and use of the land.

7.17 Buildings and Amenities

Buildings and amenities may be provided where consistent with the need to facilitate the purpose of the land, provided that a Native Title assessment has been carried out by Council's Native Title Manager, the land is not subject to a claim under the *Aboriginal Land Rights Act 1983* and the provisions of the *Local Government Act 1993* and the *Crown Land Management Act 2016* have been complied with. Buildings and amenities are to be maintained in a safe condition for users and the public.

7.18 Infrastructure

Any necessary infrastructure to service the purpose of the land may be constructed provided that a Native Title assessment has been carried out by Council's Native Title Manager, the land is not subject to a claim under the *Aboriginal Land Rights Act 1983*, and the provisions of the *Local Government Act 1993* and the *Crown Land Management Act 2016* have been complied with.

7.19 General Maintenance

General maintenance will match the level and type of use and wherever possible users will be encouraged to help. Areas held under lease, licence or regular occupancy shall be maintained by the user where appropriate.

Existing assets on the land shall be identified and measures taken to maintain them in a satisfactory manner. The Council may decide for community groups to undertake maintenance for specific facilities on Council's behalf.

7.20 Development Activities

Development activities shall be undertaken in a way that minimizes the area, degree and duration of disturbance, and areas are to be restored to the greatest extent practicable.

7.21 Pollution Control

Management should seek to ensure that no pollution is generated on the land, and that adequate measures are taken to prevent adverse impacts from adjoining land.

7.22 Public Safety

Reasonable measures will be taken by Council to ensure and maintain the public safety of persons using the land.

7.23 Neighbours

Council shall endeavour to be a good neighbor and as far as possible shall consult with adjoining owners in respect of management and other activities which may affect them.

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7.24 Trees, Vegetation and Landscape

Proper management of landscaping measures, trees and vegetation is important to provide a high degree of amenity on the land. Trees will be maintained, as will maintenance of appropriate growing conditions involving management of soil compaction and other encroachments, in accordance with Council's Tree Management Policy.

7.25 Weed Control

Weed control shall be by both taking preventative measures and active control measures. Prevention of weed infestation shall be by minimising actions that disturb the ground surface and discouraging the conditions that encourage weeds.

Measures shall be taken to prevent the dispersion of weeds by fill or the transport of seeds on machinery. Control measures which are acceptable include physical removal or slashing, accepted biological control techniques, bush regeneration, or chemical spraying where Council is satisfied that there will be no adverse residual effects and no adverse effect on human health.

APPENDIX A

SPECIFIC INFORMATION FOR RESERVE 550028

WARING GARDENS RESERVE

APPENDIX A – WARING GARDENS RESERVE

A2 INTRODUCTION

A2.3 Land to Which this Plan Applies

The land to which this plan applies is Crown Reserve 550028 and is contained Lot 7307 DP 1147655, Lot 1 DP 1147828 Parish South Deniliquin County Townsend. The reserve is located in the central part of Deniliquin and is bordered by Cressy, Edwardes, Harrison and Napier Streets. The land contains a total of 25,755 m². The reserve for Waring Gardens was gazette on 14/11/1879 and was set aside for the purpose of Public Recreation; Water Conservation. An aerial photograph, outlining the extents of the reserve, is shown below in **Figure A1**.



Figure A1 – Aerial Photograph of Waring Gardens (Reserve No. 550028)



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The Reserve's main purpose of Public Recreation; Water Conservation for the residents of Deniliquin.

A2.4 Land Ownership

Waring Gardens 550028 is owned by the Crown and is managed by Edward River Council as Crown Land Manager under the Land Management Act 2016.

A2.5 Categorisation of the Reserve

For Waring Gardens, Council has requested and obtained initial categorisation of:

- **General Community Use** for the purpose of Public Recreation; Water Conservation.

The category was approved by the minister administering the *Crown Land Management Act 2016* in relation to the reserve. Council does not propose to alter the initial categories assigned by the Minister by this Plan of Management because the assigned categories most closely align with the reserved purposes of the land and its usage.

The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:

- (a) in relation to Public Recreation; Water Conservation and the physical, cultural, social and intellectual welfare or development of individual members of the public, and
- (b) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

A3 RELEVANT LEGISLATION, POLICIES AND PROCEDURES

A3.6 Environmental Planning and Assessment Act 1979

The land is zoned as follows under the Deniliquin Local Environmental Plan 2013 (LEP):

- RE 1 Public Recreation; Water Conservation



Figure A2 – Land Use Zones for Reserve No. 550028

The objectives of the land use zones are noted below in **Table A1**.

Table A1 – Objectives of Land Use Zones for Reserve No. 550028

Land Use Zone	Objectives
RE 1 – Public Recreation; Water Conservation	<ul style="list-style-type: none"> • To enable land to be used for public open space or recreational purposes. • To provide a range of recreational settings and activities and compatible land uses. • To protect and enhance the natural environment for recreational purposes.

Details regarding permitted developments in these land use zones is included in the Deniliquin LEP 2013.

In addition to the Deniliquin LEP, the Deniliquin Development Control Plan was developed with the general aims to:

- (a) Promote growth and development to support and enhance the vitality of the Central Business District.
- (b) Encourage development that responds to the needs of the community.

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- (c) Encourage residential development of a high standard to improve the quality of the urban environment.
- (d) Encourage development that respects and minimises the impacts on surrounding land and the wider environment.
- (e) Encourage new development that will enhance streetscapes and vistas.
- (f) Ensure that development incorporates safe, effective and convenient pedestrian, bicycle and vehicle access, movement and parking areas.
- (g) Encourage energy efficiency in building design.
- (h) Provide for effective and well-utilised open space with security and access for the community.
- (i) Control and minimise the impact of stormwater run-off.
- (j) Ensure that new development is fully integrated into Council's sewerage system wherever possible.
- (k) Promote the orderly and efficient development of land to ensure that provision of services to that land is adequate.

A4 CULTURALLY SIGNIFICANT LAND**A4.1 Aboriginal Significance**

Waring Gardens is not identified as having Aboriginal significance and is not declared under section 84 of the *National Park and Wildlife Act 1974*, however, any areas of Aboriginal significance that may be discovered are covered by this Plan of Management.

A4.2 Non-indigenous Significance

The reserve for Waring Gardens was gazette on 14 November 1879 and was set aside for Public Recreation and Water conservation and hosts gardens with a lagoon in the middle. The Waring Gardens is a feature of the Deniliquin CBD, named after the town's first Town Clerk, John Waring. Fully established in 1888 the area was set up largely as a Botanic Garden testing a number of trees and shrubs for their suitability for Deniliquin climate and soil type. A band rotunda and a fountain within a creeper covered rotunda were erected in 1891. The lagoon system running throughout the town centre is a feature of the gardens which is enhanced by a footbridge. On the corner of Edwardes & Cressy Streets stand the marble sculptures known as the Three Muses, representing Art, Science and Literature. They were made in Italy from the best Sicilian marble and originally were a feature of the old School of Arts building. The gardens are available for events including weddings, markets, and concerts. The Waring Gardens is not specifically listed under the Deniliquin Local Environment Plan 2013 but is represented in the plan under the zonings RE 1 Public Recreation; Water Conservation.

A5 DEVELOPMENT AND USE

A5.3 Outcome 1 – A great place to live

The direction for the Waring Gardens is captured within Outcome 1 – A great place to live.

We love our strong sense of community, our willingness to help each other out, and the fact that our region provides an ideal environment in which to raise a family. Over the life of Edward River 2030, we want to keep our community safe, active and healthy and make sure that our public and open spaces – such as our sporting grounds, community halls, parks and gardens – provide social value and keep us connected.

The Waring Gardens fits directly under Targets 1.2 – Our community is safe, happy and healthy, both physically and mentally, and Target 3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture. The Council's role is to promote healthy lifestyles and Operate section 355 committees to effectively manage community halls and recreation reserves.

A5.5 Condition of the Land and Structures on Adoption of the Plan of Management

Section 36(3A)(a) of the *Local Government Act* requires the plan to include a description of the condition of the land and structures on adoption of the plan. The condition of the infrastructure on Waring Gardens upon recent inspection is shown below in **Table A2**.

Table A2 – Condition of Council Assets Located on at Waring Gardens

ASSET DESCRIPTION	CATEGORY	CONDITION RATING
		1 – Good
		5 – Unserviceable
Buildings	General Community Use	4
Paths	General Community Use	3
Water Infrastructure	General Community Use	2
Grounds (lawns, gardens)	General Community Use	2
Bridge	General Community Use	4
Rotunda	General Community Use	4
Signage	General Community Use	3
Fencing	General Community Use	4

The Waring Gardens is functioning appropriately for the purposes of the area.

Photographs of the reserve are shown below in **Figure A3**.



a) Waring Gardens forefront to the lagoon with manicured gardens and lagoon



b) War memorial situated at the Napier St entrance to the Waring Gardens.

Figure A3 – Photographs of Waring Gardens.

A5.6 Use of the Land and Structures at the Date of Adoption of the Plan of Management

Existing use of the reserve includes:

- Public Recreation; Water Conservation.

Council is willing to work with existing and potential users to expand the usage of Waring Gardens and this Plan of Management will provide an operational and strategic framework to effectively take advantage of those opportunities.

A5.7 Permitted Use Strategic Objectives

As previously noted, the classification of Waring Gardens is General Community Use with the intended purpose(s) of Public Recreation; Water Conservation. Under the Deniliquin LEP 2013, the different lots are zoned RE 1 – Public Recreation; Water Conservation. These purposes and categories align with the reserve's past and future use and the values identified in this plan.

Projects proposed by community groups and other users of the reserve must be in line with Council strategic plans and must align with the reserve purpose and core objectives for the Reserve.

Depending on the scope of the project Council may request a written proposal outlining the project and proposed location, estimated costs, scaled plans, justification for proposed works and future maintenance requirements.

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A7 PLAN OF MANAGEMENT – MANAGEMENT AND ADMINISTRATION OF THE LAND***A7.26 Alcohol***

Alcohol is permitted within the Waring Gardens at selected events if all the correct licencing procedures are followed and an application to Council is submitted and approved by whichever group.

A7.27 Companion Animals

Domestic pets may use the grounds where authorised by signage, if they are under the control of a responsible person at all times and do not cause loss of amenity to other users of the land.

Dogs are not permitted to be walked off leash unless they are within Council's designated off leash exercise areas. Dog clubs are required to seek Council permission to conduct dog obedience and training activities on all community land.

A7.28 Parking

Parking is not directly available within the Waring Gardens but available surrounding the Gardens in designated parking areas on each street. Signage is dedicated to showing where parking is permitted.

APPENDIX B

SPECIFIC INFORMATION FOR RESERVE 550035

Dr ELI BROWN PARK RESERVE

APPENDIX B – Dr ELI BROWN PARK RESERVE

B2 INTRODUCTION

B2.3 Land to Which this Plan Applies

The land, also known as Brown Park or Fish Park, to which this plan applies is Crown Reserve 550035 and is contained in Lot 1 DP 1147530 Parish South Deniliquin County Townsend. The reserve is located on the western side of Deniliquin bordering Macauley, Whitelock and Hardinge streets, and backing onto Deniliquin TAFE. The land contains a total of 12,799.10 m². The reserve for Brown Park was gazette on 14/11/1879 and was set aside for the purpose of Public Recreation; Water Conservation. An aerial photograph, outlining the extents of the reserve, is shown below in **Figure B1**.



Figure B1 – Aerial Photograph of Brown Park (Reserve No. 550035)

The Reserve's main purpose of Public Recreation; Water Conservation for the residents of Deniliquin.



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Reserve No's. 550028, 550035, 92449 and 1000166

B2.4 Land Ownership

Brown Park 550035 is owned by the Crown and is managed by Edward River Council as Crown Land Manager under the Land Management Act 2016.

B2.5 Categorisation of the Reserve

For Brown Park, Council has requested and obtained initial categorisation of:

- **General Community Use** for the purpose of Public Recreation; Water Conservation.

The category was approved by the minister administering the *Crown Land Management Act 2016* in relation to the reserve. Council does not propose to alter the initial categories assigned by the Minister by this Plan of Management because the assigned categories most closely align with the reserved purposes of the of the land and its usage.

The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:

- (c) in relation to Public Recreation; Water Conservation and the physical, cultural, social and intellectual welfare or development of individual members of the public, and
- (d) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

B3 RELEVANT LEGISLATION, POLICIES AND PROCEDURES

B3.6 Environmental Planning and Assessment Act 1979

The land is zoned as follows under the Deniliquin Local Environmental Plan 2013 (LEP):

- RE 1 Public Recreation; Water Conservation



Figure B2 – Land Use Zones for Reserve No. 550035

The objectives of the land use zones are noted below in **Table B1**.

Table B1 – Objectives of Land Use Zones for Reserve No. 550035

Land Use Zone	Objectives
RE 1 – Public Recreation; Water Conservation	<ul style="list-style-type: none"> To enable land to be used for public open space or recreational purposes. To provide a range of recreational settings and activities and compatible land uses. To protect and enhance the natural environment for recreational purposes.

Details regarding permitted developments in these land use zones is included in the Deniliquin LEP 2013.

In addition to the Deniliquin LEP, the Deniliquin Development Control Plan was developed with the general aims to:

- (a) Promote growth and development to support and enhance the vitality of the Central Business District.
- (b) Encourage development that responds to the needs of the community.

- (c) Encourage residential development of a high standard to improve the quality of the urban environment.
- (d) Encourage development that respects and minimises the impacts on surrounding land and the wider environment.
- (e) Encourage new development that will enhance streetscapes and vistas.
- (f) Ensure that development incorporates safe, effective and convenient pedestrian, bicycle and vehicle access, movement and parking areas.
- (g) Encourage energy efficiency in building design.
- (h) Provide for effective and well-utilised open space with security and access for the community.
- (i) Control and minimise the impact of stormwater run-off.
- (j) Ensure that new development is fully integrated into Council's sewerage system wherever possible.
- (k) Promote the orderly and efficient development of land to ensure that provision of services to that land is adequate.

B4 CULTURALLY SIGNIFICANT LAND

B4.1 Aboriginal Significance

Brown Park is not identified as having Aboriginal significance and is not declared under section 84 of the *National Park and Wildlife Act 1974*, however, any areas of Aboriginal significance that may be discovered are covered by this Plan of Management.

B4.2 Non-indigenous Significance

The reserve for Brown Park was gazette on 14 November 1879 and was set aside for use Public Recreation and Water Conservation. The park hosts a large lagoon which has been restored to be a recreational fishing area with a number of casting decks installed. The 'Living Lagoons' walking track passes through the park and beside the lagoon enabling access onto the casting decks and the island. Brown Park is not specifically listed under the Deniliquin Local Environment Plan 2013 but is represented in the plan under the zonings RE 1 Public Recreation; Water Conservation.

B5 DEVELOPMENT AND USE

B5.3 Outcome 1 – A great place to live

The direction for the Brown Park is captured within Outcome 1 – A great place to live. We love our strong sense of community, our willingness to help each other out, and the fact that our region provides an ideal environment in which to raise a family. Over the life of Edward River 2030, we want to keep our community safe, active and healthy and make sure that our public and open spaces – such as our sporting grounds, community halls, parks and gardens – provide social value and keep us connected.

Brown Park fits directly under Targets 1.2 – Our community is safe, happy and healthy, both physically and mentally, and Target 3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture. The Council's role is to promote healthy lifestyles and Operate section 355 committees to effectively manage community halls and recreation reserves.

B5.5 Condition of the Land and Structures on Adoption of the Plan of Management

Section 36(3A)(a) of the *Local Government Act* requires the plan to include a description of the condition of the land and structures on adoption of the plan. The condition of the infrastructure on Brown Park upon recent inspection is shown below in **Table B2**.

Table B2 – Condition of Council Assets Located on at Brown Park

ASSET DESCRIPTION	CATEGORY	CONDITION RATING
		1 – Good
		5 – Unserviceable
Seating	General Community Use	2
Paths	General Community Use	2
Water Infrastructure	General Community Use	2
Grounds (lawns, gardens)	General Community Use	2
Decks	General Community Use	2
Signage	General Community Use	2
Fencing	General Community Use	2

The Brown Park is functioning appropriately for the purposes of the area.

Photographs of the reserve are shown below in **Figure B3**.



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- a) Brown Park contains a walking track with associated signage and casting decks onto the lagoons as part of the recreational fishing parks
- b) Brown Park contains an island with native plants and signage which connects to the walking track through the park

Figure B3 – Photographs of Brown Park.

B5.6 Use of the Land and Structures at the Date of Adoption of the Plan of Management

Existing use of the reserve includes:

- Public Recreation; Water Conservation.

Council is willing to work with existing and potential users to expand the usage of Brown Park and this Plan of Management will provide an operational and strategic framework to effectively take advantage of those opportunities.

B5.7 Permitted Use Strategic Objectives

As previously noted, the classification of Brown Park is General Community Use with the intended purpose(s) of Public Recreation; Water Conservation. Under the Deniliquin LEP 2013, the different lots are zoned RE 1 – Public Recreation; Water Conservation. These purposes and categories align with the reserve's past and future use and the values identified in this plan.

Projects proposed by community groups and other users of the reserve must be in line with Council strategic plans and must align with the reserve purpose and core objectives for the Reserve.

Depending on the scope of the project Council may request a written proposal outlining the project and proposed location, estimated costs, scaled plans, justification for proposed works and future maintenance requirements.

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B7 PLAN OF MANAGEMENT – MANAGEMENT AND ADMINISTRATION OF THE LAND***B7.26 Alcohol***

Alcohol is permitted within the Brown Park at selected events if all the correct licencing procedures are followed and an application to Council is submitted and approved by whichever group.

B7.27 Companion Animals

Domestic pets may use the grounds where authorised by signage, if they are under the control of a responsible person at all times and do not cause loss of amenity to other users of the land.

Dogs are not permitted to be walked off leash unless they are within Council's designated off leash exercise areas. Dog clubs are required to seek Council permission to conduct dog obedience and training activities on all community land.

B7.28 Parking

Parking is available adjacent to Brown Park in designated parking areas on Macauley and Whitelock streets. Signage is dedicated to showing where parking is permitted.

APPENDIX C

SPECIFIC INFORMATION FOR RESERVE 92449

GEORGE STREET SCHOOL MUSEUM RESERVE

APPENDIX C – GEORGE STREET SCHOOL MUSEUM RESERVE

C2 INTRODUCTION

C2.3 Land to Which this Plan Applies

The land to which this plan applies is Crown Reserve 92449 and is contained in Lot 473 DP 46236 Parish South Deniliquin County Townsend. The reserve is located in the centre of town on the corner of George and Napier St. The land contains a total of 6,424.45 m². The reserve for George St School Museum was gazette on 23/5/1980 and was set aside for the purpose of Preservation of Historical Sites and Buildings. An aerial photograph, outlining the extents of the reserve, is shown below in **Figure C1**.



Figure C1 – Aerial Photograph of George St School Museum (Reserve No. 92449)



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Reserve No's. 550028, 550035, 92449 and 1000166

The Reserve's main purpose of Preservation of Historical Sites and Buildings is for the residents of Deniliquin.

C2.4 Land Ownership

George St School Museum 92449 is owned by the Crown and is managed by Edward River Council as Crown Land Manager under the Land Management Act 2016.

C2.5 Categorisation of the Reserve

The George St School Museum, Council has requested and obtained initial categorisation of:

- **General Community Use** for the purpose of Preservation of Historical Sites and Buildings.

The category was approved by the minister administering the *Crown Land Management Act 2016* in relation to the reserve. Council does not propose to alter the initial categories assigned by the Minister by this Plan of Management because the assigned categories most closely align with the reserved purposes of the land and its usage.

The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:

- (e) in relation to George St School Museum and the physical, cultural, social and intellectual welfare or development of individual members of the public, and
- (f) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

C3 RELEVANT LEGISLATION, POLICIES AND PROCEDURES

C3.6 Environmental Planning and Assessment Act 1979

The land is zoned as follows under the Deniliquin Local Environmental Plan 2013 (LEP):

- B2 – Local Centre.



Figure C2 – Land Use Zones for Reserve No. 92449

The objectives of the land use zones are noted below in **Table C1**.

Table C1 – Objectives of Land Use Zones for Reserve No. 92449

Land Use Zone	Objectives
B2 – Local Centre	<ul style="list-style-type: none"> • To provide a range of retail, business, entertainment and community uses that serve the needs of people who live in, work in and visit the local area. • To encourage employment opportunities in accessible locations. • To maximise public transport patronage and encourage walking and cycling. • To encourage the development and expansion of business activity that will contribute to the economic growth of Deniliquin.

Details regarding permitted developments in these land use zones is included in the Deniliquin LEP 2013.

In addition to the Deniliquin LEP, the Deniliquin Development Control Plan was developed with the general aims to:

- (a) Promote growth and development to support and enhance the vitality of the Central Business District.
- (b) Encourage development that responds to the needs of the community.
- (c) Encourage residential development of a high standard to improve the quality of the urban environment.
- (d) Encourage development that respects and minimises the impacts on surrounding land and the wider environment.
- (e) Encourage new development that will enhance streetscapes and vistas.
- (f) Ensure that development incorporates safe, effective and convenient pedestrian, bicycle and vehicle access, movement and parking areas.
- (g) Encourage energy efficiency in building design.
- (h) Provide for effective and well-utilised open space with security and access for the community.
- (i) Control and minimise the impact of stormwater run-off.
- (j) Ensure that new development is fully integrated into Council's sewerage system wherever possible.
- (k) Promote the orderly and efficient development of land to ensure that provision of services to that land is adequate.

C4 CULTURALLY SIGNIFICANT LAND

C4.1 Aboriginal Significance

George St School Museum is not identified as having Aboriginal significance and is not declared under section 84 of the *National Park and Wildlife Act 1974*, however, any areas of Aboriginal significance that may be discovered are covered by this Plan of Management.

C4.2 Non-indigenous Significance

The reserve for George St School Museum was gazette on 23 May 1980 and was set aside for use as a heritage Centre, formerly known as the Deniliquin Visitor Information Centre and Peppin Heritage Centre. The Peppin Heritage Centre incorporates the Visitor Information Centre, Gallery and Heritage Centre. The Peppin Heritage Art Gallery is situated in George Street, Deniliquin. It was originally the Deniliquin Public School and renamed the Peppin Heritage Centre in honour of the Peppin family and the influence they had on the founding of the merino sheep industry in the area. In addition, the reserve contains the Crossing Café and restaurant. The café and restaurant



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is leased out by Council on a commercial basis, often hosts events and gallery events as well as wedding receptions and other events in the grounds of the reserve.

C5 DEVELOPMENT AND USE

C5.3 Outcome 1 – A great place to live

The direction for the George Street School Museum is captured within Outcome 1 – A great place to live.

We love our strong sense of community, our willingness to help each other out, and the fact that our region provides an ideal environment in which to raise a family. Over the life of Edward River 2030, we want to keep our community safe, active and healthy and make sure that our public and open spaces – such as our sporting grounds, community halls, parks and gardens – provide social value and keep us connected.

The George Street School Museum fits directly under Targets 1.2 – Our community is safe, happy and healthy, both physically and mentally, and Target 3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture. The Council's role is to promote healthy lifestyles and Operate section 355 committees to effectively manage community halls and recreation reserves.

C5.4 Condition of the Land and Structures on Adoption of the Plan of Management

Section 36(3A)(a) of the *Local Government Act* requires the plan to include a description of the condition of the land and structures on adoption of the plan. The condition of the infrastructure on George St School Museum upon recent inspection is shown below in **Table C2**.

Table C2 – Condition of Council Assets Located on at George St School Museum

ASSET DESCRIPTION	CATEGORY	CONDITION RATING
		1 – Good 5 – Unserviceable
Buildings	General Community Use	2
Paths	General Community Use	2
Water Infrastructure	General Community Use	2
Grounds (lawns, gardens)	General Community Use	2
Seating	General Community Use	2
Signage	General Community Use	2
Fencing	General Community Use	2

The George St School Museum is functioning appropriately for the purposes of the area.

Photographs of the reserve are shown below in **Figure C3**.



a) The front of the George St School Museum where the visitor centre and museum are within.



b) George St School Museum contains a number of cultural displays of the past in Deniliquin.

Figure C3 – Photographs of George St School Museum.

C5.5 Use of the Land and Structures at the Date of Adoption of the Plan of Management

Existing use of the reserve includes:

- George St School Museum.

Council is willing to work with existing and potential users to expand the usage of George St School Museum and this Plan of Management will provide an operational and strategic framework to effectively take advantage of those opportunities.

C5.6 Permitted Use Strategic Objectives

As previously noted, the classification of George Street School Museum is General Community Use with the intended purpose(s) of Preservation of Historical Sites and Buildings. Under the Deniliquin LEP 2013, the lots are zoned B2 – Local Centre. These purposes and categories align with the reserve's past and future use and the values identified in this plan.

Projects proposed by community groups and other users of the reserve must be in line with Council strategic plans and must align with the reserve purpose and core objectives for the Reserve.

Depending on the scope of the project Council may request a written proposal outlining the project and proposed location, estimated costs, scaled plans, justification for proposed works and future maintenance requirements.

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Reserve No's. 550028, 550035, 92449 and 1000166

C7 PLAN OF MANAGEMENT – MANAGEMENT AND ADMINISTRATION OF THE LAND***C7.26 Alcohol***

Alcohol is permitted within the George Street School Museum reserve at selected events if all the correct licencing procedures are followed and an application to Council is submitted and approved by whichever group.

C7.27 Companion Animals

Domestic pets may use the grounds where authorised by signage if they are under the control of a responsible person at all times and do not cause loss of amenity to other users of the land.

Dogs are not permitted to be walked off leash unless they are within Council's designated off leash exercise areas. Dog clubs are required to seek Council permission to conduct dog obedience and training activities on all community land.

C7.28 Parking

Parking is available in designated parking areas on both George and Napier streets. Signage is dedicated to showing where parking is permitted.

APPENDIX D

SPECIFIC INFORMATION FOR RESERVE 1000166

WARING GARDENS RESERVE

APPENDIX D – DENILIQUN TOWN HALL RESERVE

D2 INTRODUCTION

D2.3 Land to Which this Plan Applies

The land to which this plan applies is Crown Reserve 1000166 and is contained in Lot 7 Section 21 DP 758913 Parish South Deniliquin County Townsend. The reserve is located in the Central Business District facing Cressy St and Civic Place at the rear of the building. The land contains a total of 1,031.22m². The reserve for Deniliquin Town Hall was gazette on 15/8/1871 and was set aside for the purpose of Town Hall. An aerial photograph, outlining the extents of the reserve, is shown below in **Figure D1**.



Figure D1 – Aerial Photograph of Deniliquin Town Hall (Reserve No. 1000166)

The Reserve's main purpose of Town Hall for the residents of Deniliquin.



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D2.4 Land Ownership

Deniliquin Town Hall 1000166 is owned by the Crown and is managed by Edward River Council as Crown Land Manager under the Land Management Act 2016.

D2.5 Categorisation of the Reserve

Deniliquin Town Hall, Council has requested and obtained initial categorisation of:

- **General Community Use** for the purpose of Town Hall.

The category was approved by the minister administering the *Crown Land Management Act 2016* in relation to the reserve. Council does not propose to alter the initial categories assigned by the Minister by this Plan of Management because the assigned categories most closely align with the reserved purposes of the of the land and its usage.

The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:

- (g) in relation to Town Hall and the physical, cultural, social and intellectual welfare or development of individual members of the public, and
- (h) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities).

D3 RELEVANT LEGISLATION, POLICIES AND PROCEDURES

D3.6 Environmental Planning and Assessment Act 1979

The land is zoned as follows under the Deniliquin Local Environmental Plan 2013 (LEP):

- B2 – Local Centre

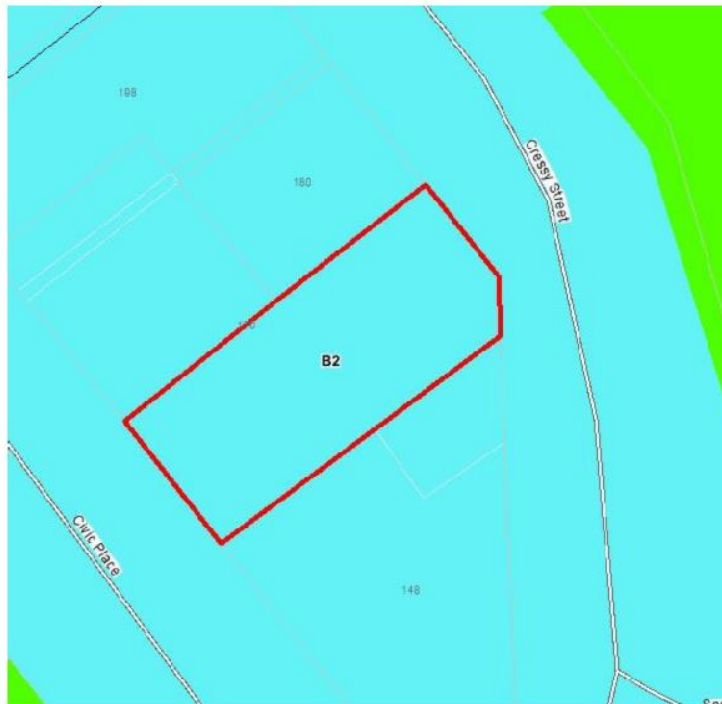


Figure D2 – Land Use Zones for Reserve No. 1000166

The objectives of the land use zones are noted below in **Table D1**.

Table D1 – Objectives of Land Use Zones for Reserve No. 92449

Land Use Zone	Objectives
B2 – Local Centre	<ul style="list-style-type: none"> • To provide a range of retail, business, entertainment and community uses that serve the needs of people who live in, work in and visit the local area. • To encourage employment opportunities in accessible locations. • To maximise public transport patronage and encourage walking and cycling. • To encourage the development and expansion of business activity that will contribute to the economic growth of Deniliquin.

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Reserve No's. 550028, 550035, 92449 and 1000166

Details regarding permitted developments in these land use zones is included in the Deniliquin LEP 2013.

In addition to the Deniliquin LEP, the Deniliquin Development Control Plan was developed with the general aims to:

- (a) Promote growth and development to support and enhance the vitality of the Central Business District.
- (b) Encourage development that responds to the needs of the community.
- (c) Encourage residential development of a high standard to improve the quality of the urban environment.
- (d) Encourage development that respects and minimises the impacts on surrounding land and the wider environment.
- (e) Encourage new development that will enhance streetscapes and vistas.
- (f) Ensure that development incorporates safe, effective and convenient pedestrian, bicycle and vehicle access, movement and parking areas.
- (g) Encourage energy efficiency in building design.
- (h) Provide for effective and well-utilised open space with security and access for the community.
- (i) Control and minimise the impact of stormwater run-off.
- (j) Ensure that new development is fully integrated into Council's sewerage system wherever possible.
- (k) Promote the orderly and efficient development of land to ensure that provision of services to that land is adequate.

D4 CULTURALLY SIGNIFICANT LAND***D4.1 Aboriginal Significance***

Deniliquin Town Hall is not identified as having Aboriginal significance and is not declared under section 84 of the *National Park and Wildlife Act 1974*, however, any areas of Aboriginal significance that may be discovered are covered by this Plan of Management.

D4.2 Non-indigenous Significance

The reserve for Deniliquin Town Hall was gazette on 15 August 1871 and was set aside for use as Town Hall. The Town Hall officially opened in 1876 with the clock tower, donated by Captain George Landale, added in 1904. The building was initially the Council Chambers and Staff Offices. The hall was very popular for social functions as well as being a picture theatre for many years. Most recently major renovations are occurring to the historic building as a multi-purpose community space, ideal for a wide range of events, exhibitions and performances.



D5 DEVELOPMENT AND USE

D5.3 Outcome 1 – A great place to live

The direction for the Deniliquin Town Hall is captured within Outcome 1 – A great place to live.

We love our strong sense of community, our willingness to help each other out, and the fact that our region provides an ideal environment in which to raise a family. Over the life of Edward River 2030, we want to keep our community safe, active and healthy and make sure that our public and open spaces – such as our sporting grounds, community halls, parks and gardens – provide social value and keep us connected.

The Deniliquin Town Hall fits directly under Targets 1.2 – Our community is safe, happy and healthy, both physically and mentally, and Target 3 – Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture. The Council's role is to promote healthy lifestyles and Operate section 355 committees to effectively manage community halls and recreation reserves.

D5.4 Condition of the Land and Structures on Adoption of the Plan of Management

Section 36(3A)(a) of the *Local Government Act* requires the plan to include a description of the condition of the land and structures on adoption of the plan. The condition of the infrastructure on Deniliquin Town Hall upon recent inspection is shown below in **Table 2**.

Table D2 – Condition of Council Assets Located on at Deniliquin Town Hall

ASSET DESCRIPTION	CATEGORY	CONDITION RATING
		1 – Good 5 – Unserviceable
Buildings	General Community Use	4
Footpaths	General Community Use	3
Water Infrastructure	General Community Use	3
Grounds (lawns, gardens)	General Community Use	4
Fencing	General Community Use	3

The Deniliquin Town Hall is currently going through a major renovation and after this is completed will function appropriately for the purposes of the area.

Photographs of the reserve are shown below in **Figure D3**.



a) Deniliquin Town Hall faces Cressy St and extends through to Civic Place

Figure 8 – Photographs of Deniliquin Town Hall.

D5.5 Use of the Land and Structures at the Date of Adoption of the Plan of Management

Existing use of the reserve includes:

- Town Hall.

Council is willing to work with existing and potential users to expand the usage of Deniliquin Town Hall and this Plan of Management will provide an operational and strategic framework to effectively take advantage of those opportunities.

D5.6 Permitted Use Strategic Objectives

As previously noted, the classification of Deniliquin Town Hall is General Community Use with the intended purpose(s) of Town Hall. Under the Deniliquin LEP 2013, the different lots are zoned B2 – Local Centre. These purposes and categories align with the reserve's past and future use and the values identified in this plan.

Projects proposed by community groups and other users of the reserve must be in line with Council strategic plans and must align with the reserve purpose and core objectives for the Reserve.

Depending on the scope of the project Council may request a written proposal outlining the project and proposed location, estimated costs, scaled plans, justification for proposed works and future maintenance requirements.

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

D7 PLAN OF MANAGEMENT – MANAGEMENT AND ADMINISTRATION OF THE LAND***D7.26 Alcohol***

Alcohol is permitted within the Deniliquin Town Hall at selected events if all the correct licencing procedures are followed and an application to Council is submitted and approved by whichever group.

D7.27 Companion Animals

Domestic pets are not permitted within the Town Hall Reserve.

D7.28 Parking

Parking is available within in designated parking areas at the front of the Hall on Cressy St, or at the back along Civic Place. Signage is dedicated to showing where parking is permitted.



APPENDIX E
NATIVE TITLE ASSESSMENTS FOR
RESERVES 550028, 550035, 92449 and 1000166



NATIVE TITLE ASSESSMENT – RESERVE 550028

The Crown Land Management Act 2016 – Section 8.7 (1) (d) requires that Council as Crown Land Manager obtains the written advice of its Native Title Manager prior to its approval or submission for approval of a plan of management for the land that authorises or permits any kinds of dealings referred to in Section 8.7.

1. The Land to which this report applies

The land to which the Plan of Management applies is Crown Reserve 550028 and is contained in Lot 4 DP 668484, Lot 7032 DP 1023823 South Deniliquin County Townsend. The land is known as the Waring Gardens. The Crown is the owner of the land.

Reserve 550028 was reserved from sale for the public purpose of Public Recreation; Water Conservation in the Government Gazette on 14 November 1879.

Edward River Council is the Crown Land Manager of the Land. The management and use of the and is subject to the provisions contained in the Crown Land Management Act 2016.

2. Details of activity on Crown Land

The Waring Gardens Plan of Management has been prepared by Council and provides direction as to the use and management of Waring Gardens 550028.

The Plan of Management is required in accordance with Section 3.23 of the Crown Lands Management Act 2016 and Section 36 of the Local Government Act 1993.

The Plan of Management outlines the way the reserve will be used and provides the framework for Council to follow in relation to the Leasing, Licencing and Permit processes for the land.

The Plan of Management also provides for the granting of easements over the land and the further development of the land, buildings and infrastructure on the land.

The Plan of Management provides strict guidelines such that each activity requires a Native Title Assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

The Plan of Management is clear that the management of those activities that could be considered to a future act must consider the reserve purpose for the land.

Accordingly, the activities authorised under the Plan of Management could be validated under Subdivision J of the Native Title Act 1993.

2a. Is the activity a future act?

The Plan of Management provides authorisation for granting of leases, licences and other Estates over the land and the granting of easements and further development of the land, buildings and infrastructure on the land. These activities could be a future act within the meaning of Section 233 of the Native Title Act 1993.

2b. If it is, why? if it is not, why not?

The activities authorised under the Plan of Management could be a future act within the meaning of Section 233 of the Native Title Act 1993.



**Edward
River**
COUNCIL

Plan of Management

Reserve No's. 550028, 550035, 92449 and 1000166

3. If the activity is a future act, which of the following subdivisions of the future act regime under the Native Title Act 1993 validate it?

The authorisation of the activities that could be considered a future act within the Plan of Management provides for the activity to be carried out in accordance with the reserve purpose of the land.

The Plan of Management does not provide authorisation for any activity that is not in accordance with the reserve purpose of the land.

Accordingly, the activities could be validated under Subdivision J of the Native Title Act 1993.

4. Requirements to notify any representative body.

The Plan of Management provides strict guidelines such that each activity requires a Native Title assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

Notification will be assessed on a case by case basis and parties will be notified when an activity is assessed.

As the Plan of Management authorises activities that could be future acts within the meaning of Section 233 of the Native Title Act 1993. Council will notify NTSCorp and the Deniliquin Aboriginal Land Council prior to adoption of the plan.

Requirement	Section 24JA	Requirement satisfied
The reservation was created on or before 23 December 1996; and	s.24JA(1)(a)	Yes
The reservation was valid; and	s.24JA(1)(b)	Yes
The creation of the reservation was done by the Crown (the Commonwealth or State); and	s.24JA(1)(c)	Yes
The whole or part of any land or waters under the reservation was to be used for a particular purpose; and	s.24JA(1)(d)	Yes
The issue of the licence is done in good faith under or in accordance with the reservation, or	s.24JA(1)(e) (i)	Yes
In the area covered by the reservation, so long as the act's impact on Native Title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had	s.24JA(1)(e) (ii)	Yes

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

Summary:

The Plan of Management authorises activities that could be considered as future acts within the meaning of Section 233 of the Native Title Act 1993.

The Plan of Management guidelines provide that those activities are only to be authorised if they are in accordance with the reserve purpose of the land.

Those activities that are consistent with the reserve purpose of the land may be validated under Subdivision J if the land was subject to a reservation created prior to 23 December 1996 and the reservation was done by the Crown.

Therefore, requirements of S24JA(1) (a)-(e) are met.

s.24JA(1)(a) is satisfied as the relevant land was subject to reservation created before 23 December 1996. Reserve 550028 was reserved from sale or lease for purpose of Public Recreation; Water Conservation and notified in the Government Gazette of 14 November 1879.

s.24JA(1)(b) is satisfied as the Reserve was notified in the Government Gazette of 14 November 1879.

s.24JA(1)(c) is satisfied as the reservation was carried out by the Crown under the provision of the Crown Lands Consolidation Act, such reservation has been carried out by a statutory power, exercised by the minister on behalf of the Crown.

s.24JA(1)(d) is satisfied as the land was to be used for a specific purpose being a reservation under the Crown Lands Consolidation Act which reserved the land from sale for the purpose of Public Recreation; Water Conservation.

s.24JA(1)(e) (ii) is satisfied as the adoption of a Plan of Management that authorises activities to be done in accordance with the reservation purpose in the area covered by the reservation, so long as the act's impact on native title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had.



NATIVE TITLE ASSESSMENT – RESERVE 550035

The Crown Land Management Act 2016 – Section 8.7 (1) (d) requires that Council as Crown Land Manager obtains the written advice of its Native Title Manager prior to its approval or submission for approval of a plan of management for the land that authorises or permits any kinds of dealings referred to in Section 8.7.

2. The Land to which this report applies

The land to which the Plan of Management applies is Crown Reserve 550035 and is contained in Lot 4 DP 668484, Lot 7032 DP 1023823 South Deniliquin County Townsend. The land is known as the Brown Park. The Crown is the owner of the land.

Reserve 550035 was reserved from sale for the public purpose of Public Recreation; Water Conservation in the Government Gazette on 14 November 1879.

Edward River Council is the Crown Land Manager of the Land. The management and use of the and is subject to the provisions contained in the Crown Land Management Act 2016.

2. Details of activity on Crown Land

The Brown Park Plan of Management has been prepared by Council and provides direction as to the use and management of Brown Park 550035.

The Plan of Management is required in accordance with Section 3.23 of the Crown Lands Management Act 2016 and Section 36 of the Local Government Act 1993.

The Plan of Management outlines the way the reserve will be used and provides the framework for Council to follow in relation to the Leasing, Licencing and Permit processes for the land.

The Plan of Management also provides for the granting of easements over the land and the further development of the land, buildings and infrastructure on the land.

The Plan of Management provides strict guidelines such that each activity requires a Native Title Assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

The Plan of Management is clear that the management of those activities that could be considered to a future act must consider the reserve purpose for the land.

Accordingly, the activities authorised under the Plan of Management could be validated under Subdivision J of the Native Title Act 1993.

2a. Is the activity a future act?

The Plan of Management provides authorisation for granting of leases, licences and other Estates over the land and the granting of easements and further development of the land, buildings and infrastructure on the land. These activities could be a future act within the meaning of Section 233 of the Native Title Act 1993.

2b. If it is, why? if it is not, why not?

The activities authorised under the Plan of Management could be a future act within the meaning of Section 233 of the Native Title Act 1993.



**Edward
River**
COUNCIL

Plan of Management

Reserve No's. 550028, 550035, 92449 and 1000166

4. If the activity is a future act, which of the following subdivisions of the future act regime under the Native Title Act 1993 validate it?

The authorisation of the activities that could be considered a future act within the Plan of Management provides for the activity to be carried out in accordance with the reserve purpose of the land.

The Plan of Management does not provide authorisation for any activity that is not in accordance with the reserve purpose of the land.

Accordingly, the activities could be validated under Subdivision J of the Native Title Act 1993.

4. Requirements to notify any representative body.

The Plan of Management provides strict guidelines such that each activity requires a Native Title assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

Notification will be assessed on a case by case basis and parties will be notified when an activity is assessed.

As the Plan of Management authorises activities that could be future acts within the meaning of Section 233 of the Native Title Act 1993. Council will notify NTSCorp and the Deniliquin Aboriginal Land Council prior to adoption of the plan.

Requirement	Section 24JA	Requirement satisfied
The reservation was created on or before 23 December 1996; and	s.24JA(1)(a)	Yes
The reservation was valid; and	s.24JA(1)(b)	Yes
The creation of the reservation was done by the Crown (the Commonwealth or State); and	s.24JA(1)(c)	Yes
The whole or part of any land or waters under the reservation was to be used for a particular purpose; and	s.24JA(1)(d)	Yes
The issue of the licence is done in good faith under or in accordance with the reservation, or	s.24JA(1)(e) (i)	Yes
In the area covered by the reservation, so long as the act's impact on Native Title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had	s.24JA(1)(e) (ii)	Yes

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

Summary:

The Plan of Management authorises activities that could be considered as future acts within the meaning of Section 233 of the Native Title Act 1993.

The Plan of Management guidelines provide that those activities are only to be authorised if they are in accordance with the reserve purpose of the land.

Those activities that are consistent with the reserve purpose of the land may be validated under Subdivision J if the land was subject to a reservation created prior to 23 December 1996 and the reservation was done by the Crown.

Therefore, requirements of S24JA(1) (a)-(e) are met.

s.24JA(1)(a) is satisfied as the relevant land was subject to reservation created before 23 December 1996. Reserve 550035 was reserved from sale or lease for purpose of Public Recreation; Water Conservation and notified in the Government Gazette of 14 November 1879.

s.24JA(1)(b) is satisfied as the Reserve was notified in the Government Gazette of 14 November 1879.

s.24JA(1)(c) is satisfied as the reservation was carried out by the Crown under the provision of the Crown Lands Consolidation Act, such reservation has been carried out by a statutory power, exercised by the minister on behalf of the Crown.

s.24JA(1)(d) is satisfied as the land was to be used for a specific purpose being a reservation under the Crown Lands Consolidation Act which reserved the land from sale for the purpose of Public Recreation; Water Conservation.

s.24JA(1)(e) (ii) is satisfied as the adoption of a Plan of Management that authorises activities to be done in accordance with the reservation purpose in the area covered by the reservation, so long as the act's impact on native title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had.



NATIVE TITLE ASSESSMENT – RESERVE 92449

The Crown Land Management Act 2016 – Section 8.7 (1) (d) requires that Council as Crown Land Manager obtains the written advice of its Native Title Manager prior to its approval or submission for approval of a plan of management for the land that authorises or permits any kinds of dealings referred to in Section 8.7.

3. The Land to which this report applies

The land to which the Plan of Management applies is Crown Reserve 92449 and is contained in Lot 4 DP 668484, Lot 7032 DP 1023823 South Deniliquin County Townsend. The land is known as the George St School Museum. The Crown is the owner of the land.

Reserve 92449 was reserved from sale for the public purpose of Preservation of Historical Sites and Buildings in the Government Gazette on 23 May 1980.

Edward River Council is the Crown Land Manager of the Land. The management and use of the and is subject to the provisions contained in the Crown Land Management Act 2016.

2. Details of activity on Crown Land

The George St School Museum Plan of Management has been prepared by Council and provides direction as to the use and management of George St School Museum 92449.

The Plan of Management is required in accordance with Section 3.23 of the Crown Lands Management Act 2016 and Section 36 of the Local Government Act 1993.

The Plan of Management outlines the way the reserve will be used and provides the framework for Council to follow in relation to the Leasing, Licencing and Permit processes for the land.

The Plan of Management also provides for the granting of easements over the land and the further development of the land, buildings and infrastructure on the land.

The Plan of Management provides strict guidelines such that each activity requires a Native Title Assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

The Plan of Management is clear that the management of those activities that could be considered to a future act must consider the reserve purpose for the land.

Accordingly, the activities authorised under the Plan of Management could be validated under Subdivision J of the Native Title Act 1993.

2a. Is the activity a future act?

The Plan of Management provides authorisation for granting of leases, licences and other Estates over the land and the granting of easements and further development of the land, buildings and infrastructure on the land. These activities could be a future act within the meaning of Section 233 of the Native Title Act 1993.

2b. If it is, why? if it is not, why not?

The activities authorised under the Plan of Management could be a future act within the meaning of Section 233 of the Native Title Act 1993.



5. If the activity is a future act, which of the following subdivisions of the future act regime under the Native Title Act 1993 validate it?

The authorisation of the activities that could be considered a future act within the Plan of Management provides for the activity to be carried out in accordance with the reserve purpose of the land.

The Plan of Management does not provide authorisation for any activity that is not in accordance with the reserve purpose of the land.

Accordingly, the activities could be validated under Subdivision J of the Native Title Act 1993.

4. Requirements to notify any representative body.

The Plan of Management provides strict guidelines such that each activity requires a Native Title assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

Notification will be assessed on a case by case basis and parties will be notified when an activity is assessed.

As the Plan of Management authorises activities that could be future acts within the meaning of Section 233 of the Native Title Act 1993. Council will notify NTSCorp and the Deniliquin Aboriginal Land Council prior to adoption of the plan.

Requirement	Section 24JA	Requirement satisfied
The reservation was created on or before 23 December 1996; and	s.24JA(1)(a)	Yes
The reservation was valid; and	s.24JA(1)(b)	Yes
The creation of the reservation was done by the Crown (the Commonwealth or State); and	s.24JA(1)(c)	Yes
The whole or part of any land or waters under the reservation was to be used for a particular purpose; and	s.24JA(1)(d)	Yes
The issue of the licence is done in good faith under or in accordance with the reservation, or	s.24JA(1)(e) (i)	Yes
In the area covered by the reservation, so long as the act's impact on Native Title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had	s.24JA(1)(e) (ii)	Yes

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

Summary:

The Plan of Management authorises activities that could be considered as future acts within the meaning of Section 233 of the Native Title Act 1993.

The Plan of Management guidelines provide that those activities are only to be authorised if they are in accordance with the reserve purpose of the land.

Those activities that are consistent with the reserve purpose of the land may be validated under Subdivision J if the land was subject to a reservation created prior to 23 December 1996 and the reservation was done by the Crown.

Therefore, requirements of S24JA(1) (a)-(e) are met.

s.24JA(1)(a) is satisfied as the relevant land was subject to reservation created before 23 December 1996. Reserve 92449 was reserved from sale or lease for purpose of Preservation of Historical Sites and Buildings and notified in the Government Gazette of 23 May 1980.

s.24JA(1)(b) is satisfied as the Reserve was notified in the Government Gazette of 23 May 1980.

s.24JA(1)(c) is satisfied as the reservation was carried out by the Crown under the provision of the Crown Lands Consolidation Act, such reservation has been carried out by a statutory power, exercised by the minister on behalf of the Crown.

s.24JA(1)(d) is satisfied as the land was to be used for a specific purpose being a reservation under the Crown Lands Consolidation Act which reserved the land from sale for the purpose of Preservation of Historical Sites and Buildings.

s.24JA(1)(e) (ii) is satisfied as the adoption of a Plan of Management that authorises activities to be done in accordance with the reservation purpose in the area covered by the reservation, so long as the act's impact on native title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had.



NATIVE TITLE ASSESSMENT

The Crown Land Management Act 2016 – Section 8.7 (1) (d) requires that Council as Crown Land Manager obtains the written advice of its Native Title Manager prior to its approval or submission for approval of a plan of management for the land that authorises or permits any kinds of dealings referred to in Section 8.7.

4. The Land to which this report applies

The land to which the Plan of Management applies is Crown Reserve 1000166 and is contained in Lot 4 DP 668484, Lot 7032 DP 1023823 South Deniliquin County Townsend. The land is known as the Deniliquin Town Hall. The Crown is the owner of the land.

Reserve 1000166 was reserved from sale for the public purpose of Town Hall in the Government Gazette on 15 August 1871.

Edward River Council is the Crown Land Manager of the Land. The management and use of the and is subject to the provisions contained in the Crown Land Management Act 2016.

2. Details of activity on Crown Land

The Deniliquin Town Hall Plan of Management has been prepared by Council and provides direction as to the use and management of Deniliquin Town Hall 1000166.

The Plan of Management is required in accordance with Section 3.23 of the Crown Lands Management Act 2016 and Section 36 of the Local Government Act 1993.

The Plan of Management outlines the way the reserve will be used and provides the framework for Council to follow in relation to the Leasing, Licencing and Permit processes for the land.

The Plan of Management also provides for the granting of easements over the land and the further development of the land, buildings and infrastructure on the land.

The Plan of Management provides strict guidelines such that each activity requires a Native Title Assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

The Plan of Management is clear that the management of those activities that could be considered to a future act must consider the reserve purpose for the land.

Accordingly, the activities authorised under the Plan of Management could be validated under Subdivision J of the Native Title Act 1993.

2a. Is the activity a future act?

The Plan of Management provides authorisation for granting of leases, licences and other Estates over the land and the granting of easements and further development of the land, buildings and infrastructure on the land. These activities could be a future act within the meaning of Section 233 of the Native Title Act 1993.

2b. If it is, why? if it is not, why not?

The activities authorised under the Plan of Management could be a future act within the meaning of Section 233 of the Native Title Act 1993.



6. If the activity is a future act, which of the following subdivisions of the future act regime under the Native Title Act 1993 validate it?

The authorisation of the activities that could be considered a future act within the Plan of Management provides for the activity to be carried out in accordance with the reserve purpose of the land.

The Plan of Management does not provide authorisation for any activity that is not in accordance with the reserve purpose of the land.

Accordingly, the activities could be validated under Subdivision J of the Native Title Act 1993.

4. Requirements to notify any representative body.

The Plan of Management provides strict guidelines such that each activity requires a Native Title assessment and validation under the Native Title Act 1993 to be carried out by Council's Native Title Manager prior to the commencement or approval of that activity.

Notification will be assessed on a case by case basis and parties will be notified when an activity is assessed.

As the Plan of Management authorises activities that could be future acts within the meaning of Section 233 of the Native Title Act 1993. Council will notify NTSCorp and the Deniliquin Aboriginal Land Council prior to adoption of the plan.

Requirement	Section 24JA	Requirement satisfied
The reservation was created on or before 23 December 1996; and	s.24JA(1)(a)	Yes
The reservation was valid; and	s.24JA(1)(b)	Yes
The creation of the reservation was done by the Crown (the Commonwealth or State); and	s.24JA(1)(c)	Yes
The whole or part of any land or waters under the reservation was to be used for a particular purpose; and	s.24JA(1)(d)	Yes
The issue of the licence is done in good faith under or in accordance with the reservation, or	s.24JA(1)(e) (i)	Yes
In the area covered by the reservation, so long as the act's impact on Native Title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had	s.24JA(1)(e) (ii)	Yes

**Plan of Management**

Reserve No's. 550028, 550035, 92449 and 1000166

Summary:

The Plan of Management authorises activities that could be considered as future acts within the meaning of Section 233 of the Native Title Act 1993.

The Plan of Management guidelines provide that those activities are only to be authorised if they are in accordance with the reserve purpose of the land.

Those activities that are consistent with the reserve purpose of the land may be validated under Subdivision J if the land was subject to a reservation created prior to 23 December 1996 and the reservation was done by the Crown.

Therefore, requirements of S24JA(1) (a)-(e) are met.

s.24JA(1)(a) is satisfied as the relevant land was subject to reservation created before 23 December 1996. Reserve 1000166 was reserved from sale or lease for purpose of Town Hall and notified in the Government Gazette of 15 August 1871.

s.24JA(1)(b) is satisfied as the Reserve was notified in the Government Gazette of 15 August 1871.

s.24JA(1)(c) is satisfied as the reservation was carried out by the Crown under the provision of the Crown Lands Consolidation Act, such reservation has been carried out by a statutory power, exercised by the minister on behalf of the Crown.

s.24JA(1)(d) is satisfied as the land was to be used for a specific purpose being a reservation under the Crown Lands Consolidation Act which reserved the land from sale for the purpose of Town Hall.

s.24JA(1)(e) (ii) is satisfied as the adoption of a Plan of Management that authorises activities to be done in accordance with the reservation purpose in the area covered by the reservation, so long as the act's impact on native title is no longer greater than the impact that any act that could have been done under or in accordance with the reservation would have had.

10.13 CRESSY STREET REVITALISATION - RETAIL TRADER ASSISTANCE PROGRAM**Author:** Paul Arthurson, Project Manager**Authoriser:** Oliver McNulty, Director Infrastructure**SUGGESTED OPTIONS**

That Council

1. Approve the Cressy Street Streetscape Works – Retail Trader Assistance Program as outlined in this report
2. Approve the Program Guidelines attached to this report
3. Approve the proposed schedule of payment for the traders as appended to this report
4. Approve an increase in budget for the retail assistance program from \$60,000 to \$85,000 to allow for retail trader assistance be provided for all traders on Cressy Street between Hardinge Street Edward Street
5. Update the 2019/20 Edward River Council Operational Plan to include an action 'To undertake a Retail Trader Assistance Program to assist retail traders in Cressy Street, between Hardinge Street and Edward Street, Deniliquin, throughout the Cressy Street Streetscape works. That part of this program will involve the provision of retail trader assistance payments and that these payments will be undertaken in line with the Financial Assistance provisions of the Local Government Act 1993
6. Advertise the proposed financial benefit to traders as required under section 356 of the Local Government Act 1993

BACKGROUND

In 2018/19 Council approved a Business Support and Retail Trader Assistance Program for the Napier Street Revitalisation works. This was well received by the traders and demonstrated Councils desire to support businesses through the interruption caused by the Streetscape works. In this report it stated that "Following the completion of the streetscape works in Napier Street, streetscape works will be undertaken on Cressy Street. If Council provide this assistance for Napier Street, it is expected that a similar program would also need to be undertaken in Cressy Street."

ISSUE/DISCUSSION

While the Cressy Street Revitalisation will provide long term benefit to this section of Cressy Street, it is acknowledged that when the works are being undertaken there may be some disruption and impact on traders. In order to reduce this impact, Council has endorsed a Cressy Street Business Support Program. This program comprises two key parts:

1. Business Support

The first part of the program is a series of business promotion activities to assist traders and promote that the businesses are still operating whilst the works are underway. Council resolved to support this in April 2020.

2. Financial Assistance

The second part of the program, and the focus of this report is a financial assistance program for the retail traders. This support was provided to Napier Street traders and was based on a percentage of the building rates. It is proposed to establish a similar program for Cressy Street Traders impacted by the upcoming works. However, it is not proposed to base the payments on the building rates, as this caused some confusion amongst the traders.

The Cressy Street Revitalisation works have been divided into the following two sections:

1. Hardinge to Napier Street - Mostly road pavement works plus:
 - a. Nature outstands and Street Furniture
 - b. Disabled carparks and line marking
2. Napier to Edwardes Street – Full Streetscape works from Shop front to Waring Gardens, including:
 - a. Mains Water and Stormwater
 - b. Underground power, shop connections and new streetlights
 - c. Road pavement, median strip, signage
 - d. Disabled carparks and line marking
 - e. Footpath works
 - f. Nature outstands and street furniture

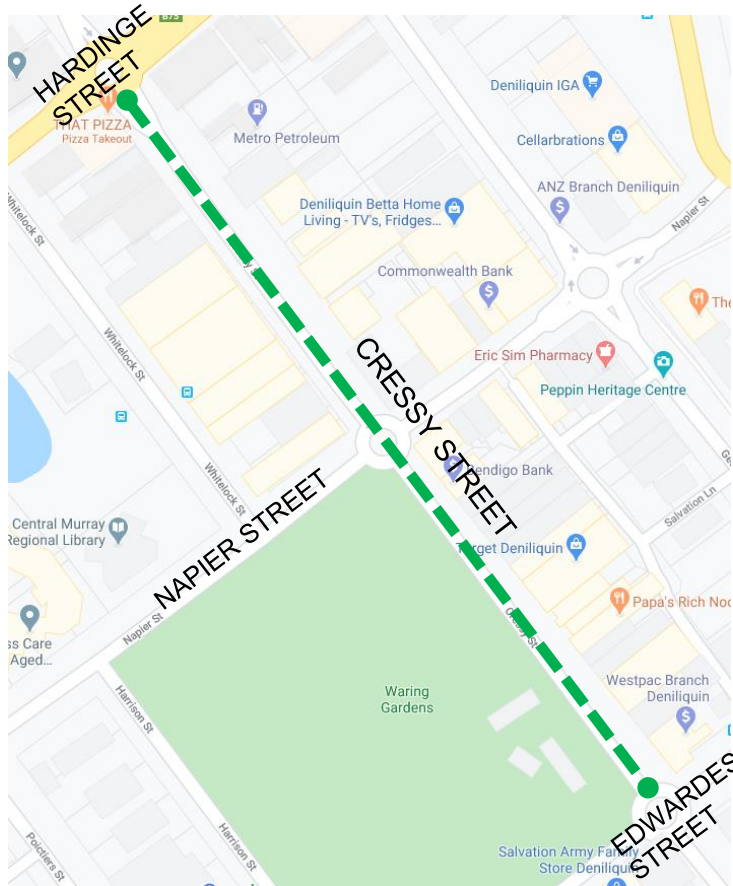
The Retail Trader Assistance program proposed is tailored to reflect the impact due to the project for each section of Cressy Street. Businesses in the Napier to Edwardes Street section of Cressy Street will be impacted for 4-5 months, so are proposed to be eligible for a trader assistance payment up to \$2,000. This is due to the much larger scope of work and expected interruption caused to these businesses.

In comparison, the Hardinge to Napier Street section is expected to be completed in three to five weeks, so it is proposed that these businesses be eligible for a trader assistance payment up to a maximum of \$1,000. It is proposed that most of these traders, in this section of Cressy Street, will receive \$500. This is set out in the trader assistance summary table attached to this report.

The attachments of this report detail the proposed payments for each business based on the length of time the business will be impacted by construction and their trading status. The proposed application form is also included

A summary of the program criteria are described below:

- The program allows Cressy Street traders located between Napier and Edwardes Street, to apply for up to a \$2,000 grant.
- The program allows Cressy Street traders located between Napier and Hardinge Street, to apply for a trader assistance payment of up to \$1,000.
- The program is not open to building owners with vacant premises not tenanted to a retail business. If a tenant is attracted to lease a vacant premise while the streetscape works are underway, the new tenant can still access this program on a reduced basis.
- Any Retail Trader Assistance payments would be made under the Financial Assistance provisions of the Local Government Act 1993, which requires Council to make public its intention to provide assistance to the applicants for a period of 28 days.
- The financial assistance payment will be made in two instalments:
 - First instalment: 50 per cent on approval of the application form; and
 - Second instalment: 50 per cent at the end of the construction program, if still trading.
- Any retail traders who also own the building they occupy will only be eligible for this program if there are no outstanding rates on their property.
- Retail businesses trading on Cressy Street in properties/premises fronting the Green dashed section indicated in the below map are eligible to apply for funding through this program.



The financial assistance payment is aimed at supporting businesses that are open and trading throughout the works. This was a key requirement of the grant payment for Napier Street traders, as Council was concerned about businesses closing during construction. However due to COVID19 restrictions, only 60% of traders are currently open. A further 25% would not typically apply for this grant, being Banks and major retailers. A breakdown of the current status of the Cressy Street Businesses is detailed below:

Napier to Edwardes Street – 22 buildings in total including 2 x vacant premises

- 13 x Open for business (60%), including:
 - o 4 x banks and 1 x Major Retailer (not expected to apply for retail assistance payments)
 - o 1 x IT
 - o 1 x Gifts and homewares
 - o 1 x Pharmacy
 - o 1 x Jeweller
 - o 3 x Café/takeaway
 - o 1 x Butcher

Napier to Hardinge Street – 36 buildings in total including 2 x vacant premises

- 14 x Open for business (40%), including:
 - o 1 x sports store
 - o 1 x employment
 - o 1 x automotive
 - o 1 x Laundry
 - o 5 x takeaway
 - o 1 x Hairdresser
 - o 1 x service station
 - o 1 x IT

- o 1 x Bottle shop
- o 1 x Gifts and homewares

Many businesses that are not able to open their shop may continue trading online or via appointment. The business support promotion program will be able to support these activities.

The aim of this paper is for Council to consider if they support the plan to provide financial assistance only to those businesses with shops that are currently open (per Napier Street) or provide financial support for all businesses along these sections of Cressy street.

If Council wish to support all businesses, the terms of the payments will need to be revised. The first 50% payment is based on the business completing and submitting the application form, so won't require change. However, for the second 50% payment milestone, businesses currently need to demonstrate that they are still trading, which may be difficult if the COVID19 restrictions are still in place. It is therefore proposed that businesses be eligible for the 2nd payment it is proposed once works are complete and they re-commence trading.

STRATEGIC IMPLICATIONS

The Streetscape works in Cressy Street, between Napier and Edwardes Street, are expected to take up to five months to be completed. Throughout this timeframe it is expected that this section of Cressy Street will have one lane closed to traffic, and a series of footpath works undertaken. As a result, the provision of support to assist traders is seen to be important to ensure a well-functioning CBD and local economy. The section between Hardinge and Napier street will impacted to a lesser extent so are proposed to be eligible for a lesser trader assistance payment

The impact of the COVID19 trading restrictions on Cressy Street businesses are yet to be fully realised. It may be difficult for the businesses to demonstrate that they are still trading if the restrictions are still in place at the completion of work, and 2nd payment milestone. In this instance it is recommended that businesses be eligible for the 2nd payment once works are complete and they re-commence trading.

COMMUNITY STRATEGIC PLAN

This program aligns with Outcome 2, A prosperous and vibrant economy.

FINANCIAL IMPLICATIONS

As outlined in the Business Support Program report, \$60,000 was proposed to be assigned through the Cressy Street Revitalisation project budget for a business continuity program. However, an extra \$25,000 will need to be provided to fund trader assistance payments to businesses between Napier and Hardinge Street

If all Retail Traders in the eligible area applied for funding the program would cost approximately \$55,000. Four of the traders are banks and are not expected to apply for the funding, leaving expected costs of \$52,000. The Business Support Program budget will therefore need to be increased from \$60,000 to \$85,000. This increase of \$25,000 can be funded through the project contingency which will reduce the contingency in Cressy Street to \$60,000. There is a risk associated with having such a low contingency on a project of this side. The project manager is working through opportunities to find savings within the project.

LEGISLATIVE IMPLICATIONS

Any Retail Trader Assistance payments would be made under the Financial Assistance provisions of the Local Government Act 1993, which requires Council to make public its intention to provide assistance to the applicants for a period of 28 days.

In order to meet this requirement, it is proposed that Council update its 2019/20 Operational Plan to include the provision of the Cressy Street Revitalisation Works – Retail Trader Assistance Program as an action for completion. Modifying the Operational Plan will require a 28-day notice period.

ATTACHMENTS

1. Trader Application Form



**Edward
River**
COUNCIL

1 Civic Place (PO Box 270)
Deniliquin NSW 2710
T 03 5898 3000 F 03 5898 3029
council@edwardriver.nsw.gov.au

www.edwardriver.nsw.gov.au
ABN 90 407 359 958
Address all correspondence
to the General Manager

Cressy Street Revitalisation Retail Trader Assistance Program

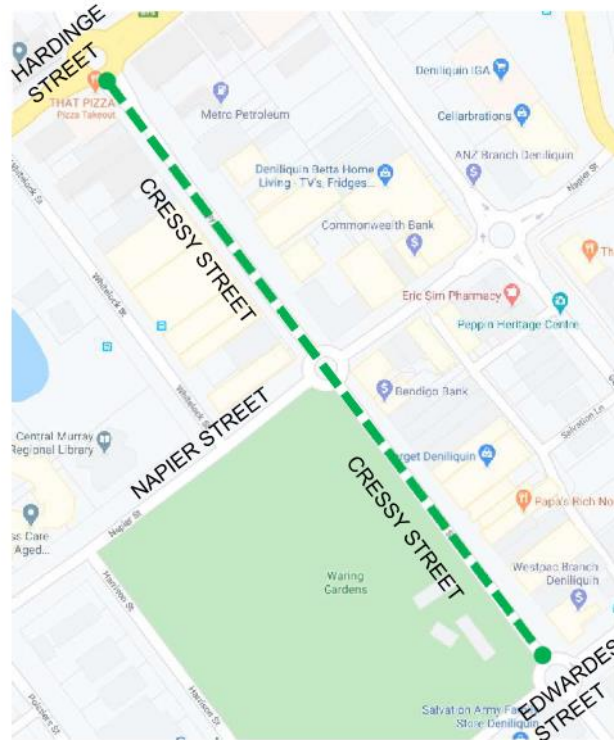
Edward River Council is undertaking a series of revitalisation projects to beautify and improve the Deniliquin CBD. The Cressy Street works will commence in May 2020 and are scheduled to take five months, with completion planned by the end of September 2020.

It is acknowledged that there may be some impact to trading during this upgrade process, and Council and the contractor will attempt to complete the construction as quickly as possible. To assist retail traders, Council is providing a Retail Trader Assistance Program for Cressy Street retail traders.

The program allows Cressy Street traders to apply for a trader assistance payment, which is planned to be paid across two installments:

- **First instalment:** 50 per cent on approval of the application form; and
- **Second instalment:** 50 per cent at the end of the construction program and confirmation that shop front is open.

Retail businesses trading on Cressy Street in properties/premises between Hardinge and Edwardes Streets are eligible to apply for funding through this program. The eligible area is within the **Green dashed** section indicated in the below map.



Edward River Council

The program is **not** open to building owners with vacant premises not tenanted to a retail business. If a tenant is attracted to lease a vacant premise while the streetscape works are underway, the new tenant can still access this program on a reduced basis. Any retail traders who also own the building they occupy will only be eligible for this program if there are no outstanding rates on their property.

Any Retail Trader Assistance payments would be made under the Financial Assistance provisions of the *Local Government Act 1993*, which requires Council to make public its intention to provide assistance to the applicants for a period of 28 days.

Retail Trader Assistance Program Application Form

Tenant Details	
Contact Name	
Business Name	
ABN	
Address of Property	
Telephone Number	
Mobile Number	
Email	

Bank Account Details	
Account Name	
Account Number	
BSB	
Funds will be deposited directly into your account.	

Declaration to Continue Trading	
<p>I declare that I am the tenant of the subject property and by signing this confirm that I would like to take part in the Retail Trader Assistance Program.</p> <p>Noting: (50%) will be paid upon approval of the application form, with the remaining (50%) to be paid at the end of the construction program. The remaining 50% will only be paid if I am still trading.</p>	
Signature	

Edward River Council

Privacy Notice

The information you provide in this application form will be recorded by Edward River Council and used for the purposes of assessing your application to receive financial assistance through the Cressy Street Revitalisation Trader Retail Assistance Program. The information is intended for use by Edward River Council. If this information is not provided your application may not be accepted, processed or rejected for lack of information. Please contact Edward River Council if the information you have provided is incorrect or changes subsequent to the date of lodgement.

Returning this Application

Please return your completed application form to Edward River Council by:

Email: council@edwardriver.nsw.gov.au

Post: PO Box 270, Deniliquin NSW 2710

In Person: Customer Service Centre
180 Cressy Street, Deniliquin

11 CONFIDENTIAL MATTERS**RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

13.1 Deniliquin Regional Sports and Entertainment Stadium Agreement

This matter is considered to be confidential under Section 10A(2) - d(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

12 CLOSE OF MEETING