



**Edward
River**
COUNCIL

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Thursday, 20 May 2021
Time: 9.00am
Location: RFS Building, Macknight Drive,
Deniliquin

BUSINESS PAPER

Ordinary Council Meeting

20 May 2021

**Philip Stone
General Manager**

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1 OPENING MEETING**2 LIVE STREAMING STATEMENT**

Edward River Council wishes to advise members of the public that Council Meetings will be recorded and will be available after each meeting on Council's website www.edwardriver.nsw.gov.au.

All care will be taken to maintain the privacy of those in attendance, however As a visitor in the public gallery, your presence may be recorded. By remaining In the public gallery, it is assumed your consent is given in the event your image is broadcast. This includes any filming by television cameras if attendance is approved by the General Manager or Mayor.

3 ACKNOWLEDGEMENT OF COUNTRY**4 STATEMENT OF PURPOSE****5 APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS****6 CONFIRMATION OF MINUTES**

Ordinary Council Meeting - 15 April 2021



**Edward
River**
COUNCIL

MINUTES

Ordinary Council Meeting

15 April 2021

**MINUTES OF EDWARD RIVER COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE RFS BUILDING, MACKNIGHT DRIVE, DENILIQUN
ON THURSDAY, 15 APRIL 2021 AT 9.00AM**

PRESENT: Cr Norm Brennan (Mayor), Cr Pat Fogarty (Deputy Mayor), Cr Peta Betts, Cr Marg Bull, Cr Ashley Hall, Cr Norm McAllister, Cr Peter McCrabb, Cr Nick Metcalfe, Cr Mac Wallace

IN ATTENDANCE: Phil Stone (General Manager), Mark Dalzell (Director Infrastructure), Amanda Barber (Manager Finance), Marie Sutton (Acting Manager Environmental Services), Tiffany Carroll (Communications Advisor), Matthew Begg (IT Support Officer), Belinda Perrett (Executive Assistant)

GALLERY: One

1 OPENING MEETING

2 ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge that we are here today on the land of the Wamba Wamba Perrepa Perrepa people. I would also like to acknowledge and pay my respects to past Aboriginal Elders, the present Aboriginal and Torres Strait Islander people who reside within this area, and their future generations.

3 STATEMENT OF PURPOSE

I have come here as a Councillor freely and without bias to:

- Represent the views of the community in considering the matters before us today
- To vote in a matter I consider to be in the best interest of the community
- To observe the Code of Conduct and respect the rule of the chair and views of my fellow Councillors.

4 APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Nil

5 CONFIRMATION OF MINUTES

RESOLUTION 2021/31

Moved: Cr Mac Wallace

Seconded: Cr Peta Betts

That the minutes of the Ordinary Council Meeting held on 18 March 2021 be confirmed.

CARRIED

6 DISCLOSURES OF INTERESTS

10.7 Submission to Liquor License Application Cr Norm McAllister registered a pecuniary interest.

10.7 Submission to Liquor License Application Cr Patricia Fogarty registered a pecuniary interest.

7 MAYORAL MINUTE(S)

Nil

REPORTS OF COMMITTEES

8.1 MINUTES OF THE AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 3 DECEMBER 2020

RESOLUTION 2021/32

Moved: Cr Peter McCrabb

Seconded: Cr Nick Metcalfe

That Council:

Receive and note the Minutes of the Audit Risk and Improvement Committee Meeting held on 3 December 2020, contained at Attachment A

.CARRIED

8.2 MINUTES OF THE AUDIT RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 1 APRIL 2021

RESOLUTION 2021/33

Moved: Cr Peter McCrabb

Seconded: Cr Nick Metcalfe

That Council:

Receive and note the Draft Minutes of the Audit Risk and Improvement Committee Meeting held on 1 April 2021, contained at Attachment A

.CARRIED

10 REPORTS TO COUNCIL**10.1 MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS****RESOLUTION 2021/34**

Moved: Cr Peta Betts

Seconded: Cr Marg Bull

That Council note the Mayor, Councillors and General Manager meetings attended during the month of March 2021, undertaken either remotely, or adhering to COVID-19 distancing regulations.

CARRIED

Councillors noted the attendance of Cr Bull at the Conargo Hall Committee meeting 3 March, SW Music Board Meeting 4 March, International Women's Day 10 March, SW Music Board Meeting 11 March, Town Hall Advisory Group Meeting 11 March, Country Education Fund Edward River 23 March and SW Music Board Meeting 25 March 2021.

Cr Wallace attended the Cemetery Advisory Committee meeting 4 March 2021 and the MMZ Liaison Committee meeting 25 March 2021.

10.2 RESOLUTIONS OF COUNCIL**RESOLUTION 2021/35**

Moved: Cr Pat Fogarty

Seconded: Cr Peter McCrabb

That Council note the information in the Resolutions of Council as 6 April 2021.

CARRIED

10.3 INVESTMENT & RESERVES REPORT MARCH 2021**RESOLUTION 2021/36**

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council:

1. Note and receive the March 2021 report on Investments totalling \$45,951,738 inclusive of cash at bank for day-to-day operations.
2. Note that actual interest received for the month of March 2021 was \$36,211.
3. Note that accrued interest earned to 31 March 2021 but not yet received was \$131,735.
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report

CARRIED

10.4 DRAFT COMBINED DELIVERY PROGRAM 2018-2022 AND OPERATIONAL PLAN 2021-2022**RESOLUTION 2021/37**

Moved: Cr Norm McAllister

Seconded: Cr Ashley Hall

1. That Council adopt the Delivery program 2018-2021 for a further year due to Council Elections being postponed by a year and Councillor's terms extended by a year due to the COVID-19 pandemic.
2. That the Edward River Council Combined Delivery Plan 2018-2022 which includes the draft 2021-2022 Operational Plan, 2021-2022 Budget and proposed Fees and Charges and Statement of Revenue Policy be placed on public exhibition for not less than 28 days, inviting submissions from the public *in accordance with section 405 of the Local Government Act 1993*.
3. Adds an additional objective to the operational plan – an organisational project to improve efficiencies and source revenue opportunities.
4. That at the conclusion of the period of public exhibition an Ordinary Meeting of the Council be held at 9am on Thursday 20th May 2021 to consider any submissions made on the draft Plan and Budget, consider the proposed 2021-2022 Operational Plan and Budget and determine Rates and Charges for 2021-2022 *in accordance with section 404 of the Local Government Act 1993*.
5. That the Community Engagement Strategy outlined in the report be endorsed.

In Favour: Crs Norm Brennan, Pat Fogarty, Peta Betts, Marg Bull, Ashley Hall, Norm McAllister, Nick Metcalfe and Mac Wallace

Against: Cr Peter McCrabb

CARRIED 8/1

10.5 2021-2022 LONG TERM FINANCIAL PLAN**RESOLUTION 2021/38**

Moved: Cr Norm McAllister

Seconded: Cr Ashley Hall

That Council adopt the revised 2021-2022 Long-Term Financial Plan.

CARRIED

In Favour: Crs Norm Brennan, Pat Fogarty, Peta Betts, Marg Bull, Ashley Hall, Norm McAllister, Nick Metcalfe and Mac Wallace

Against: Cr Peter McCrabb

CARRIED 8/1

10.6 STRATEGIC REVIEW OF COMMITTEE FRAMEWORK - DISBAND COMMITTEES**RESOLUTION 2021/39**

Moved: Cr Norm McAllister

Seconded: Cr Mac Wallace

The Council resolve to disband the following committees:

- Edward River Council Heritage Committee
- Deniliquin Promotions and Advisory Committee
- Edward River Tidy Towns Committees

CARRIED

Councillors Fogarty and McAllister registered pecuniary interests in this item and both Councillors left the Chambers at 10.13am.

10.7 SUBMISSION TO LIQUOR LICENSE APPLICATION - LIQUORLAND, DENILIKUIN**RESOLUTION 2021/40**

Moved: Cr Ashley Hall

Seconded: Cr Peter McCrabb

That Council approve the attached submission to Liquor and Gaming NSW regarding the Liquor License application by Liquorland Australia for packaged Liquor, citing no objection and outlining concerns regarding the social and economic impact of the application on the Edward River Community.

CARRIED

In Favour: Crs Norm Brennan, Marg Bull, Ashley Hall, Peter McCrabb and Mac Wallace

Against: Crs Peta Betts and Nick Metcalfe

CARRIED 5/2

Councillors Fogarty and McAllister re-entered the Chambers at 10.30am
Councillor Wallace left the Chambers at 10.31am and returned at 10.33am

**10.8 AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION REGIONAL FORUM 2021
"WORKING TOGETHER FOR OUR COMMUNITIES NGA21"****RESOLUTION 2021/41**

Moved: Cr Peter McCrabb

Seconded: Cr Nick Metcalfe

That Council

1. Resolves to approve the attendance of the Mayor and the General Manager at the Australian Local Government Association Regional Forum 2021 June 20 - 23 at the National Convention Centre Canberra.
2. Considers the attendance of other Councillors in line with the Councillor Expenses and Facilities Policy

CARRIED

10.9 DRAFT INDUSTRIAL LANDS STRATEGY**RESOLUTION 2021/42**

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council place the draft Industrial Land Strategy on exhibition for a period of 28 days and receive a further report detailing the outcome of this exhibition.

CARRIED

10.10 ENVIRONMENTAL SERVICES REPORT**RESOLUTION 2021/43**

Moved: Cr Peter McCrabb

Seconded: Cr Mac Wallace

That Council note the Environmental Services report for March 2021

CARRIED

Marie Sutton Acting Manager Environmental Services left the Chambers at 10.45am and did not return.

10.11 DRAFT SALEYARDS STRATEGIC PLAN**RESOLUTION 2021/44**

Moved: Cr Mac Wallace

Seconded: Cr Peter McCrabb

That Council place the draft Saleyards Strategic Plan on exhibition for a period of not less than 28 days and receive a further report detailing the outcome of this exhibition.

CARRIED

10.12 MAJOR PROJECTS PROGRAM - APRIL 2021 - PROGRESS REPORT**RESOLUTION 2021/45**

Moved: Cr Nick Metcalfe

Seconded: Cr Peter McCrabb

That Council note the Major Projects Program from various funding sources - Progress Report for April 2021.

CARRIED

Councillor Fogarty congratulated those involved in the Memorial Park Netball Courts.

10.13 OPERATIONS DEPARTMENT UPDATE - APRIL 2021

RESOLUTION 2021/46

Moved: Cr Peter McCrabb

Seconded: Cr Marg Bull

That Council receive and note the April 2021 Operations Department update.

CARRIED

8 NOTICES OF MOTIONS

Nil

9 QUESTIONS WITH NOTICE

Nil

10 CONFIDENTIAL MATTERS

Nil

11 CLOSE OF MEETING

The Meeting closed at 11.20am

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 20 May 2021.

.....
CHAIRPERSON

7 DISCLOSURES OF INTERESTS

8 MAYORAL MINUTE(S)

Nil

9 REPORTS OF COMMITTEES

Nil

10 REPORTS TO COUNCIL**10.1 MAYOR, COUNCILLORS AND GENERAL MANAGER MEETINGS**

Author: Belinda Perrett, Executive Assistant

Authoriser: Philip Stone, General Manager

RECOMMENDATION

That Council note the Mayor, Councillors and General Manager meetings attended during the month of April 2021, undertaken either remotely, or adhering to COVID-19 distancing regulations.

BACKGROUND

The report details meetings undertaken on behalf of Council by the Mayor, Councillors and the General Manager in April 2021.

ISSUE/DISCUSSION

Mayor, Councillor and General Manager meetings April 2021			
Date	Participants	Topic	Council Reps
1 April	Rotary Art Show	Official Opening	Mayor
6 April	Sussan Ley MP	Health, Aged Care & Airport	Mayor, General Manager
7 April	Memorial Park Users	Meeting	Mayor, General Manager
9 April	Craig McColm	Health	General Manager
14 April	Meals on Wheels	Official Opening	Mayor, General Manager
14 April	Helen Dalton	Cattle Yards	Mayor, General Manager
15 April	Deni Rams	Walk Through & future strategy	Mayor, Councillors & General Manager
15 April	MDA Region 2	Meeting	Mayor, General Manager
15 April	Deni HAG	Meeting	Mayor, Cr Betts
16 April	Seniors Week Movie	Official Welcome	Mayor,
16 April	RAMJO	GM Meeting	General Manager
19 April	Seniors Living Precinct	Committee Meeting	Deputy Mayor, Cr Betts, General Manager
19 April	Barmah-Millewa	Capacity Options	Mayor
20 April	Country Education Fund	Edward River Meeting	Cr Bull
22 April	South West Music	Board Meeting	Cr Bull
24 April	Anzac Day	Commemorative Dinner	Mayor
25 April	Anzac Day	Services	Mayor, Cr Wallace, Cr Bull, General Manager
27 April	Central Murray Regional Library	Meeting	Cr Bull
28 April	Developers Forum	Industrial Land Development	Mayor, Cr Hall, Cr Bull, General Manager

28 April	ACCC Public Forum	Water Outcomes	Mayor
29 April	Health Outcomes Hearing	Health & Hospital Services	Mayor, General Manager
29 April	SW Music	Extraordinary Board Meeting	Cr Bull
29 April	Edward River Users	Meeting	Cr Hall
30 April	Philip Endley	MIL	Mayor, General Manager

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

5.1 Our community is informed and engaged.

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

Nil

10.2 RESOLUTIONS OF COUNCIL

Author: Belinda Perrett, Executive Assistant

Authoriser: Philip Stone, General Manager

RECOMMENDATION

That Council note the information in the Resolutions of Council as at 6 May 2021.

BACKGROUND

The attached report details the status of open Resolutions of Council.

ISSUE/DISCUSSION

Monthly report to update Councillors and community members on the progress of Council Resolutions.

STRATEGIC IMPLICATIONS

As outlined in the status updates.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential. Particularly it supports outcome 5.3, our local government is efficient, innovative, and financially sustainable.

FINANCIAL IMPLICATIONS

Not applicable

LEGISLATIVE IMPLICATIONS

Not applicable

ATTACHMENTS

1. Council Resolutions as at 6 May 2021

15 April 2021	Resolution	Responsibility	Status	Expected Date of Completion
2021/37	<p>Draft Combined Delivery Program 2018-2022 and Operational Plan 2021-2022</p> <ol style="list-style-type: none"> 1. That Council adopt the Delivery program 2018-2021 for a further year due to Council Elections being postponed by a year and Councillor's terms extended by a year due to the COVID-19 pandemic. 2. That the Edward River Council Combined Delivery Plan 2018-2022 which includes the draft 2021-2022 Operational Plan, 2021-2022 Budget and proposed Fees and Charges and Statement of Revenue Policy be placed on public exhibition for not less than 28 days, inviting submissions from the public <i>in accordance with section 405 of the Local Government Act 1993</i>. 3. Adds an additional objective to the operational plan – an organisational project to improve efficiencies and source revenue opportunities. 4. That at the conclusion of the period of public exhibition an Ordinary Meeting of the Council be held at 9am on Thursday 20th May 2021 to consider any submissions made on the draft Plan and Budget, consider the proposed 2021-2022 Operational Plan and Budget and determine Rates and Charges for 2021-2022 <i>in accordance with section 404 of the Local Government Act 1993</i>. 5. That the Community Engagement Strategy outlined in the report be endorsed. 	Director Corporate Services	<p>On Public Exhibition</p> <p>Final report to Council for adoption 20 May 2021</p>	20 May 2021
2021/39	<p>Strategic Review of Committee Framework – Disband Committees</p> <p>The Council resolve to disband the following committees:</p> <ul style="list-style-type: none"> - Edward River Council Heritage Committee 	Director Corporate Services	Meeting of Council's Recreation and Community Facilities	6 May 2021

	<ul style="list-style-type: none"> - Deniliquin Promotions and Advisory Committee - Edward River Tidy Towns Committees 		Recommendation Committee to be held 6 May 2021	
2021/40	Submission to Liquor License Application – Liquorland, Deniliquin That Council approve the attached submission to Liquor and Gaming NSW regarding the Liquor License application by Liquorland Australia for packaged Liquor, citing no objection and outlining concerns regarding the social and economic impact of the application on the Edward River Community.	General Manager	Submitted	Closed
2021/41	Australian Local Government Association Regional Forum 2021 “Working Together for our Communities NGA21” That Council <ol style="list-style-type: none"> 1. Resolves to approve the attendance of the Mayor and the General Manager at the Australian Local Government Association Regional Forum 2021 June 20 - 23 at the National Convention Centre Canberra. 2. Considers the attendance of other Councillors in line with the Councillor Expenses and Facilities Policy 	General Manager	Confirming attendees.	30 May 2021
2021/42	Draft Industrial Lands Strategy That Council place the draft Industrial Land Strategy on exhibition for a period of 28 days and receive a further report detailing the outcome of this exhibition.	Acting Manager Environmental Services	Submissions close 24 May 2021 Further report to June Ordinary Council Meeting	17 June 2021
2021/44	Draft Saleyards Strategic Plan That Council place the draft Saleyards Strategic Plan on exhibition for a period of not less than 28 days and receive a further report detailing the outcome of this exhibition.	Director Infrastructure	Submissions close 24 May 2021. Further report to June Ordinary Council Meeting	17 June 2021
18 March 2021	Resolution	Responsibility	Status	Expected Date of Completion

2021/22	<p>Doctors and Nurses Attraction Policy That Council resolves to:</p> <ol style="list-style-type: none"> 1. Adopt the Doctors, Registrars and Nurses Attraction Policy attached to the report. 2. Allocate a Doctor Incentive package of \$5,000 to assist with housing for a new registrar relocating to Deniliquin, employed by the Shiloh Medical Practice. 3. Delegate Authority to the General Manager to make this payment in accordance with the adopted policy. 	General Manager	Shiloh Medical Practice informed. Agreement letter sent and awaiting return.	30 April 2021 Closed
2021/27	<p>Contract C2021/06 – George Street Reconstruction 20/21 That Council:</p> <ol style="list-style-type: none"> 1. Not accept the tender submissions for Contract C2021/06 – George Street Reconstruction 20/21, in accordance with Clause 178(1)(b) of the <i>Local Government (General) Regulations</i> since all submitted tender prices were greater than the funding for the project, 2. Authorise the General Manager to enter negotiations with Deni Civil and Construction Pty Ltd, being the preferred tenderer, in accordance with Clause 178(3) of the <i>Local Government (General) Regulations</i>, up to the value of \$180,000 + GST, 3. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2021/06 – George Street Reconstruction 20/21, and; 4. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site. 	Director Infrastructure	<p>Negotiations underway</p> <p>Negotiations completed. Contract sent.</p>	30 April 2021 Closed
2021/29	<p>Town Hall Stage 4 That Council;</p> <ol style="list-style-type: none"> 1. Approve the variation to Contract C2020/21 Deniliquin Town Hall and Civic Precinct Redevelopment for the Stage 4 construction to Moretto Building Pty Ltd at the lump sum price of \$826,607.10 including GST, and; 2. Authorise the Contract Superintendent to issue the Variation Direction for Contract C2020/21 – Deniliquin Town Hall and 	Director Infrastructure	Underway Variation direction completed.	30 April 2021 Closed

18 February 2021	Civic Precinct Redevelopment Resolution	Responsibility	Status	Expected Date of Completion
2021/2	Bob White Memorial Trust That Council: 1. Discuss and endorse the establishment of the Bob White Memorial Trust and associated documents that support the formation of the Trust: (a) The Trust Document (attachment 1) (b) The Conargo Memorial Hall and Recreation Ground Committee meeting minutes held in January 2021 (attachment 3) I The submission to the Minister for Local Government (attachment 4)	Director Corporate Services	Placed on Public Exhibition for a period of 28 days. Submission sent to the Minister for Local Government	April 2021 June 2021
2021/9	Edward River Seniors Living Precinct That Council: 1. Endorse the Seniors Living Precinct sketch plans and standard unit designs for the purposes of detailed design, cost estimates and expressions of interest to the community. 2. Note the estimated project costs and construction approach detailed in this report 3. Proceed with more detailed design and costs for the purposes of construction. 4. Note that, if the Building Better Regions Fund grant is successful, Council will be required to contribute at least 50% to the cost of the project, either from borrowing or reserves. 5. Delegate authority to the General Manager to apply to the Building Better Regions Fund Infrastructure Projects Stream for at least 50% of the costs of stage 1 of the development on a 1:1 funding basis 6. Proceed with developing an operating and management model for the project, based on a community-based, not-for-profit entity, utilising either leasehold or loan/license, for decision by Council prior to 30 June 2021.	General Manager	Underway	30 June 2021

	7. Endorse the market testing expressions of interest process underway to determine market demand in the local community.			
17 December 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/234	Barham Road Site That Council: 1. Note the letter received from DAX Legal Pty Ltd on behalf of the Deniliquin Ethanol Plant Pty Ltd regarding the sale of Lot 3 DP1213955, known as the Barham Road site, 2. Advise DAX Legal Pty Ltd that Council are currently reviewing its operational requirements regarding Lot 3 DP1213955, and; 3. Advise DAX Legal Pty Ltd that, following the operational review for the land, Council may undertake an open process regarding further use or sale of the land.	General Manager	Advised all correspondence to go through Council's Solicitor. Operational requirements under review.	March 2021 April 2021 June 2021
19 November 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/236	328 Conroy Street That Council: 1. Enter into an agreement with the property owners of 328 Conroy Street to close the section of the Conroy Street road reserve currently fenced into 328 Conroy Street, subject to the property owners agreeing to pay all costs relating to this matter, and; 2. Commence the road closure process in accordance with the requirements of the <i>Roads Act 1993</i> for the portion of Conroy Street that is currently fenced into 328 Conroy Street, subject to the property owners entering into an agreement with Council regarding this matter.	Acting Director Infrastructure	Property owner notified.	February 2021 30 April 2021 June 2021
2020/239	Local Roads and Community Infrastructure Funding Program That Council;	Acting Director Infrastructure	Application submitted.	March 2021

	<ol style="list-style-type: none"> 1. Approve allocating \$100,000 towards the projects that were approved in June 2021, for Round 1 of the Local Roads and Community Infrastructure program; 2. Endorse the submitting of an application for the following projects under the Local Roads and Community Infrastructure program, Round 2: <ol style="list-style-type: none"> a. Footpath replacement and upgrade works, b. Skatepark renewal work, c. Fencing the Island Sanctuary, d. Rural gravel road renewal and upgrade. 		Confirmation received.	Closed
2020/242	<p>Purchase of one Bogie Drive Twin Steer Water Truck That Council</p> <ol style="list-style-type: none"> 1. Accept the tender submitted by Johnson Truck and Coach Service for the purchase of a Volvo FM11 370 fitted with a Barry Burrows 18,000L Steel water tank for the contract price of \$290,909.09 excluding GST 2. Approve the sale of the existing truck (FM91) by Pickles Auctions. <p>AMENDMENT Moved: Cr Ashley Hall Seconded: Cr Peta Betts That Council</p> <ol style="list-style-type: none"> 1. Accept the tender submitted by Johnson Truck and Coach Service for the purchase of a Volvo FM11 370 fitted with a Barry Burrows 18,000L Steel water tank for the contract price of \$209,909.09 excluding GST 2. Review the sale of the existing truck (FM91) by Pickles Auctions. 	Acting Director Infrastructure	<p>Letter of acceptance sent</p> <p>Waiting on delivery</p>	<p>February 2021</p> <p>April 2021</p> <p>June 2021</p>
2020/244	<p>Application for Rent Assistance – The Crossing Café</p> <p>That Council approve the request from The Crossing Café for a further three months’ rent relief due to the impact of the renovations and the impact of COVID 19 on their business at the Crossing Café</p>	Acting Director Infrastructure	<p>Correspondence sent.</p> <p>Payment plan to be agreed upon.</p>	<p>February 2021</p> <p>Closed</p>

	and enter into a payment plan for the balance of the three months' rent outstanding.		Payments have recommenced.	
15 October 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/195	Minutes of the Audit Risk and Improvement Committee Meeting held on 24 September 2020 That Council: 1 Receive and note the Minutes of the Audit Risk and Improvement Committee Meeting held on 24 September 2020, contained at Attachment A. 2. Reviews the policy regarding the financial treatment of residual value of road assets. 3. Reviews the policy on the financial treatment of Grant Funding due to the changes in accounting standards	Director Corporate Services	Commenced	June 2021
2020/203	Planning Proposal No 10 – Lot 2DP1220715, Harfleur Street That Council: 1. Endorse the Planning Proposal provided as Attachment 1 . 2. That Council request the Department of Planning, Industry and Environment to prepare the draft amendment to the Deniliquin Local Environmental Plan 2013 and provide Council with an Opinion that the Plan can be made. 3. That Council request Parliamentary Counsel to prepare the draft Amendment to the Deniliquin Local Environmental Plan 2013 under section 3.36 (1) of the Environmental Planning and Assessment Act 1979	Manager Environmental Services (Acting)	1. Completed 2. Completed 3. Awaiting response	Closed Closed February 2021
2020/213	Sale and Development of Lots 33, 34, 35 and 36 Saleyards Road That Council 1. Authorise the General Manager to accept the current offer of \$250,000 inc. GST the sale of the Lots 33,34, 35 and 36 Saleyards	Manager Community & Economic Development	Conditions agreed. Contract being prepared.	November 2020 February 2021 April 2021

	<p>Road, Deniliquin to Rhys Tremble Concreting and Engineering.</p> <p>2.Require the Contract of Sale to be conditional on a development application being submitted with 12 months of signing the contract for the purposes of industrial use and development and include a buy back clause.</p> <p>3.Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Lots 33,34, 35 and 36 Saleyards Road, Deniliquin</p>			June 2021
20 August 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/164	<p>North Deniliquin Levee Upgrade Feasibility Report That Council:</p> <ol style="list-style-type: none"> 1. Adopt the North Deniliquin Levee Upgrade Feasibility Report, contained as Attachment 1 to this report, and; 2. Apply to Office of Environment and Heritage for funding of the works detailed in the North Deniliquin Levee Upgrade Feasibility Report 	Manager Engineering & Assets	<p>Underway</p> <p>Waiting on funding details</p>	<p>October 2020</p> <p>February 2021</p> <p>April 2021</p> <p>July 2021</p>
16 July 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/143	<p>That Council;</p> <ol style="list-style-type: none"> 1. Approve an application for a loan facility of up to \$2.5M over the 2020/21 and 2021/22 financial years to match the funding received from the Commonwealth Regional Airport Program towards the renewal and upgrade of the runway at Deniliquin airport, 2. Direct that officers investigate further opportunities for State funding towards this work. 3. Make representations through the Member for Murray and the Deputy Premier seeking State Government funding 	Manager Engineering and Assets	<p>Representations made.</p> <p>Further representations made and Advocacy Strategy delivered to appropriate</p>	<p>30 December 2020</p> <p>March 2021</p>

	towards the project as the runway upgrade is essential to providing the region with air access to medical facilities and will assist in aerial firefighting in the event of serious bush and grass fires.		Ministers	
2020/144	<p>Asset Management Plans That Council:</p> <ol style="list-style-type: none"> 1. Note the current Transport, Buildings, Open Space and Recreation, Flood Mitigation and Drainage, Water and Sewerage Asset Management Plans; 2. Undertake a project to update the Asset Management Plans based on the outcomes from the Asset Revaluation project; and 3. Receive a further report in October 2020 regarding the Asset Management Plans. 	Manager Engineering and Assets	Asset Management Plans being updated.	15 October 2020 3 December 2020 February 2021 April 2021 June 2021
16 April 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/65	<p>Planning Proposal 10 That Council:</p> <ol style="list-style-type: none"> 1. Prepare a planning proposal to amend the Deniliquin Local Environmental Plan 2013 in accordance with section 3.33 of the Environmental Planning and Assessment Act 1979 to rezone Lot 2 DP1220715 Harfleur Street, Deniliquin, from SP2 Infrastructure to B2 Local Centre; 2. Forward the planning proposal to the Minister for Planning and Public Spaces in accordance with section 3.34(1) of the Environmental Planning and Assessment Act 1979. 3. Request that the local plan making functions in relation to this planning proposal be delegated to Council. 	Manager Environmental Services	<p>Gateway determination requested 20 April 2020.</p> <p>Received</p>	<p>November 2020</p> <p>Closed</p>

10.3 INVESTMENT & RESERVES REPORT APRIL 2021**Author: Bruce Maunganidze, Financial Accountant****Authoriser: Suni Campbell, Director Corporate Services****RECOMMENDATION**

That That Council:

1. Note and receive the April 2021 report on Investments totalling \$44,075,642 inclusive of cash at bank for day-to-day operations.
2. Note that actual interest received for the month of April 2021 was \$27,905.
3. Note that accrued interest earned to 30 April 2021 but not yet received was \$131,429.
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

BACKGROUND

The purpose of this report is to update Council on the investment of surplus funds and performance of Council's investment portfolio for the month to 30 April 2021 as required by *Regulation No 264 (Part 19) of the Local Government Act 1993*.

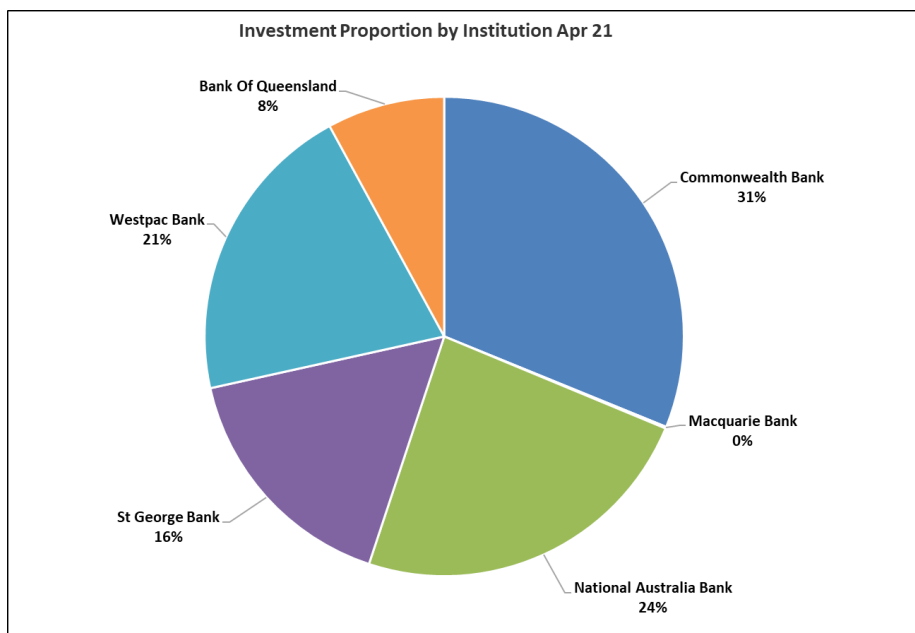
As at 30 April 2021, Council had a total of \$44,075,642 in invested funds. Interest received from investments during the month of April 2021 on a cash basis was \$27,905.

Included in this report are the following items:

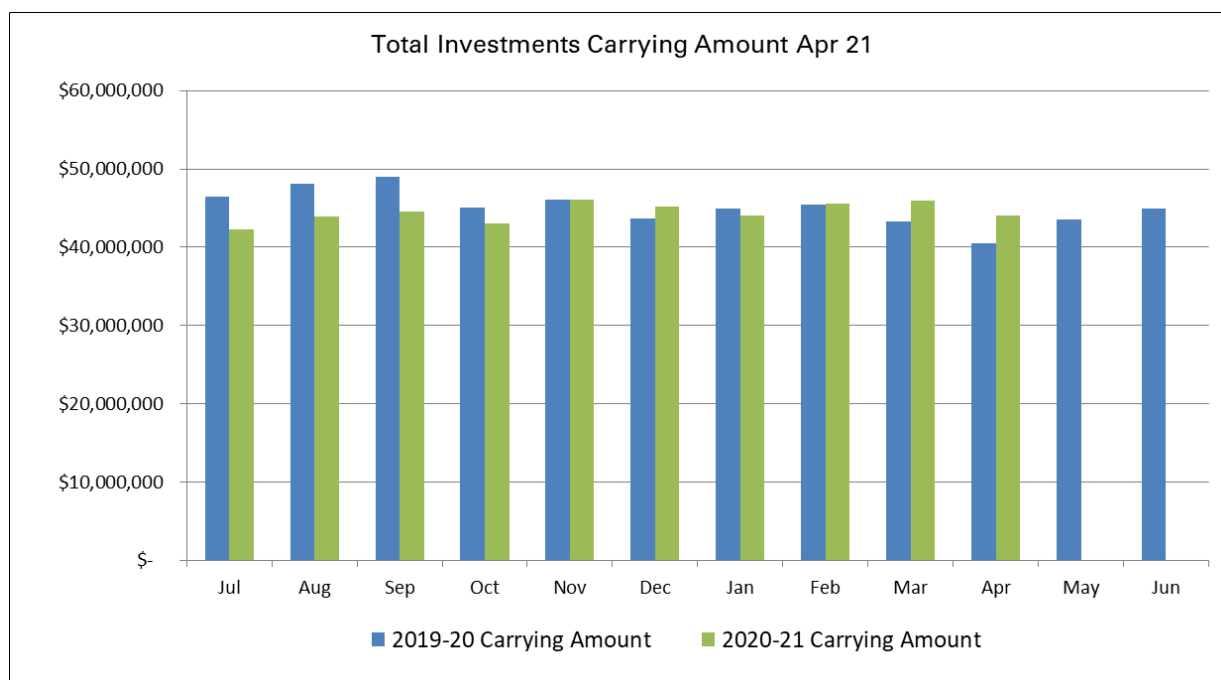
- Council's Investments as at 30 April 2021
- Restrictions Applying to Investment Funds
- Investment Portfolio Performance
- Investment Commentary
- Certification by the Responsible Accounting Officer

ISSUE/DISCUSSION**Council's Investments as at 30 April 2021**

As at 30 April 2021, Council had a total of \$44,075,642 in term deposits and cash at bank exclusive of unrepresented receipts or cheques.



The details of the investments are included in **Attachment 1** – Investment Register as at 30 April 2021. Council's funds were invested with A1+, A1 and A2 rated Authorised Deposit Institutions (ADI's).



The total investments balance has remained within the \$40M - \$46M range for the past 12 months, with seasonal fluctuations from month to month in line with Council's cashflows.

One term deposit with Macquarie Bank worth \$1.5M matured during the month, which was redeemed and reinvested with Commonwealth Bank for 12 months at 0.43%.

Total funds decreased by \$1,876,096 during the month mainly due to capital and operational expenditure partly offset by receipt quarterly water bill instalments and operational grants.

Summary of **cash at bank** from day to day operations:

Cash Summary		Comment
Opening cash book balance	\$ 2,454,380	
Plus receipts	\$ 6,053,290	Grants and Rates debtors receipts and Term Deposit maturities
Less payments	\$ 6,016,373	Capex and Opex payments and Term Deposit investments
Cash book balance as at 31 March 2021	\$ 2,491,297	
Statement Summary		
Opening statement balance	\$ 2,421,397	
Plus receipts	\$ 5,937,919	Grants and Rates debtors receipts and Term Deposit maturities
Less payments	\$ 5,866,976	Capex and Opex payments and Term Deposit investments
Bank statement balance as at 31 March 2021	\$ 2,492,340	
plus Unpresented receipts	\$ 6,122	Receipts not yet presented at bank
less Unpresented payments	\$ 7,165	Payments not yet presented at bank
Reconciliation balance as at 31 March 2021	\$ 2,491,297	

Restrictions Applying to Investment Funds

Total Funds were held between General, Water and Sewer Funds as follows:

Fund Name	Bank and Investments Percentage	
General	\$ 30,212,965	68.55%
Water	\$ 7,516,407	17.05%
Sewer	\$ 6,346,271	14.40%
Total Funds	\$ 44,075,642	100.00%

The following restrictions applied to the cash and investments balance:

Internal Restrictions

Infrastructure replacement	\$ 2,599,826
Plant replacement reserve	\$ 1,798,670
Recreation reserves/villages	\$ 1,113,000
Other internal reserves	\$ 701,882
Employee entitlements	\$ 692,727
Land Development Fund	\$ 385,000
Airport Development	\$ 187,447
Deposits, retentions and bonds	\$ 447,529
Seniors Living Precinct	\$ 252,992
Deniliquin Town Hall and Civic Precinct Redevelopment	\$ 412,805

Total Internal Restrictions **\$ 8,591,878**

External Restrictions

Water supplies fund	\$ 7,516,407
Sewerage services fund	\$ 6,346,271
Tip remediation	\$ 1,300,000
Unexpended Merger funds	\$ 1,612,327
Other unexpended grant funds	\$ 955,773
Library fund	\$ 314,237
Other external reserves	\$ 159,653

Total External Restrictions **\$ 18,204,668**

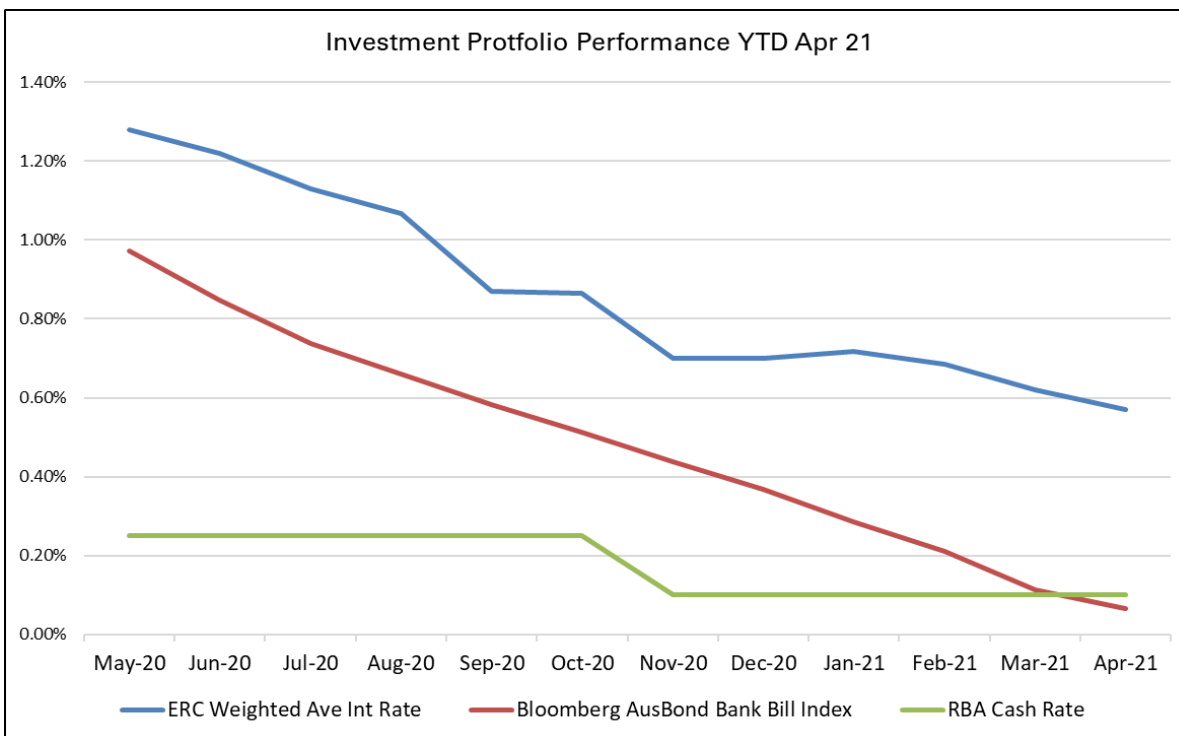
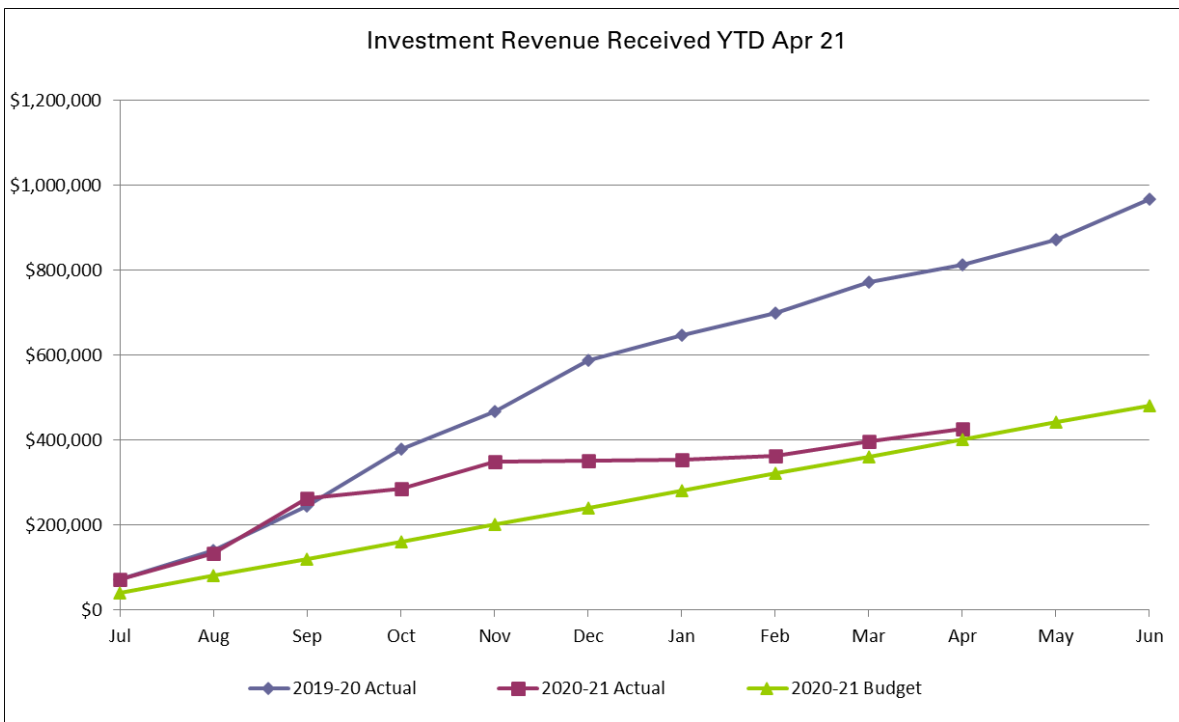
Unrestricted Funds **\$ 17,279,096**

Total Funds **\$ 44,075,642**

A detailed breakdown of the restrictions is provided in **Attachment 2 – Detailed Reserve Balances** as at 30 April 2021.

Investment Portfolio Performance

Interest received from investments during the month of April 2021 was \$27,905 consisting of \$1,986 from on-call/bank accounts and \$25,919 from term deposits.



As at 30 April 2021, Council’s weighted average interest rate was 0.57%, which was 0.50% above the Bloomberg AusBond Bank Bill Index implied one-year return of 0.07%. Accrued interest of \$131,429 had been earned to 30 April 2021 but was yet to be received as these investments mature in later months.

Investment Commentary

As at 30 April 2021, all investments were within the defined Investment Policy limits. Council’s investment portfolio consisted of term deposits (80%) and cash at bank/ on call (20%), all with less than one year to maturity.

The term deposit market continues to see worsening returns, with the Reserve Bank of Australia (RBA) electing to leave the official cash rate unchanged at a record low of 0.10% during the month. The low interest climate is set to continue in the medium to long term, which means that as

Council's current investments mature, the interest rate obtainable in the market will be progressively lower. This will have the effect of reducing Council's weighted average interest rate on investments which means less income from investments.

To optimise returns and to reduce exposure to risk, Council is investing surplus funds prudently in authorised financial institutions under current legislation and in accordance with the Council's Investment Policy.

STRATEGIC IMPLICATIONS

Investments have been made in accordance with Council's investment policy which was adopted on 20 December 2018.

COMMUNITY STRATEGIC PLAN

This report aligns with Outcome 5 – A community working together to achieve its potential and will assist to achieve the objective 'Our local government is efficient, innovative and financially sustainable'.

FINANCIAL IMPLICATIONS

Under Council's Investment policy, investments are made with a range of ADI's, with Council funds invested with a single institution not going above a percentage of the total portfolio as follows:

40%	A1+ rated institutions
20%	A1 rated institutions
10%	A2 rated institutions
\$250,000	Unrated authorized deposit taking institutions

The overall portfolio credit framework limits applicable to any credit rating category are as follows:

100%	TCorp/M Funds
100%	A1+ rated institutions
40%	A1 rated institutions
30%	A2 rated institutions
5%	A3 Unrated authorized deposit taking institutions

LEGISLATIVE IMPLICATIONS

Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the Investment Report Attachment have been made in accordance with Section 625 of the *Local Government Act 1993*, clause 212 of the *Local Government (General) Regulation 2005* and Council's Investments Policy.

Amanda Barber
Responsible Accounting Officer

ATTACHMENTS

1. Investment Register as at 30 April 2021
2. Detailed Reserves as at 30 April 2021

Schedule of Investments										
This Report is at date								30-April-2021		
Description	Type	Account No.	Rating at EOM (S&P)	Date Invested	Maturity Date	Days	Rate	Face Value Amount	% of Portfolio	Estimated Interest
Westpac Business Cheque Plus Account	Oncall/ CMT	032-870 16-6545	A1+	N/a	N/a	365	0.00%	117,217	0.27%	Monthly
Westpac 31 Day Notice Account	Oncall/ CMT	032-870 23-2696	A1+	N/a	N/a	365	0.35%	5,928,552	13.45%	Monthly
Commonwealth Bank General Fund	Oncall/ CMT	062-533 000 000 10	A1+	N/a	N/a	365	0.00%	457,549	1.04%	Monthly
Commonwealth Bank Business On Line Saver	Oncall/ CMT	062-533 101 511 17	A1+	N/a	N/a	365	0.20%	2,275,441	5.16%	Monthly
Macquarie Bank - Rates	Oncall/ CMT	3005-79778	A1	N/a	N/a	365	0.00%	43,388	0.10%	Monthly
Macquarie Bank - Water	Oncall/ CMT	2643-18940	A1	N/a	N/a	365	0.00%	3,496	0.01%	Monthly
Total Oncall/ CMT Accounts								8,825,642	20.02%	
Term Deposits										
St George	TD	354775348	A1+	03-Sep-20	03-Sep-21	365	0.85%	1,500,000	3.40%	12,750.00
St George	TD	354032747	A1+	04-Nov-20	04-Nov-21	365	0.60%	1,250,000	2.84%	7,500.00
St George	TD	357226820	A1+	04-Nov-20	04-Nov-21	365	0.60%	1,000,000	2.27%	6,000.00
St George	TD	357735245	A1+	22-Sep-20	22-May-21	242	0.80%	2,500,000	5.67%	13,260.27
St George	TD	0	A1+	05-Nov-20	05-Nov-21	365	0.60%	1,000,000	2.27%	6,000.00
Westpac	TD	032-870-24-5462	A1+	26-Sep-20	26-Sep-21	365	0.70%	3,000,000	6.81%	21,000.00
National Australia Bank	TD	GMI-DEAL-10713076	A1+	24-Jul-20	26-Jul-21	367	0.92%	1,000,000	2.27%	9,250.41
National Australia Bank	TD	GMI-DEAL-10713973	A1+	30-Jul-20	30-Jul-21	365	0.85%	2,000,000	4.54%	17,000.00
National Australia Bank	TD	0	A1+	25-Aug-20	25-Jun-21	304	0.75%	2,000,000	4.54%	12,493.15
National Australia Bank	TD	75-932-6938	A1+	31-Jul-20	30-Jul-21	364	0.85%	1,500,000	3.40%	12,715.07
National Australia Bank	TD	0	A1+	10-Sep-20	10-Jun-21	273	0.72%	1,000,000	2.27%	5,385.21
National Australia Bank	TD	0	A1+	06-Nov-20	06-Nov-21	365	0.55%	3,000,000	6.81%	16,500.00
Commonwealth Bank	TD	0	A1+	16-Oct-20	16-Sep-21	335	0.60%	4,000,000	9.08%	22,027.40
Commonwealth Bank	TD	0	A1+	23-Oct-20	21-Oct-21	363	0.60%	4,000,000	9.08%	23,868.49
Commonwealth Bank	TD	CDA 37543602	A1+	19-Feb-21	18-Feb-22	364	0.41%	1,500,000	3.40%	6,133.15
Commonwealth Bank	TD	0	A1+	01-Apr-21	11-Apr-22	375	0.43%	1,500,000	3.40%	6,626.71
Total A1+ Deposits								31,750,000	72.04%	
Bank Of Queensland	TD	083-01854-5526	A2	10-Dec-20	08-Dec-21	363	0.54%	1,500,000	3.40%	8,055.62
Bank Of Queensland	TD	083-01854-5527	A2	19-Mar-21	21-Mar-22	367	0.39%	2,000,000	4.54%	7,842.74
Total A2 Deposits								3,500,000	7.94%	
<i>Weighted Average Interest Rate</i>							0.57%	44,075,642	100.00%	214,408.22

ERC Detailed Reserves Balances	30/04/2021
EXTERNAL RESERVES	
Developer Contributions - General	39,485
Specific Purpose Unexpended Grants	955,773
Water Supplies	7,516,407
Sewerage Services	6,346,271
Domestic Waste Management	1,300,000
Merger Operational	364,816
Merger Stronger Communities	1,247,511
Conargo Milestones/Interpretative	37,287
Conargo Oval M&R	20,000
Deniliquin Band Committee	21,419
Deniliquin Community Gardens	2,967
EPA Waste	35,915
Library Reserve	314,237
Regional Arts	2,580
Total External Restrictions	18,204,668
INTERNAL RESERVES	
Plant Replacement	1,798,670
Infrastructure Replacement	2,599,826
Employees Leave	692,727
Deposits, retentions and bonds	447,529
Airport Industrial Land	50,000
Asset Management	14,000
Airport Runway Development	187,447
Blighty Power Upgrade	70,000
Building Maintenance	50,000
Cemetery Upgrade	9,000
Conargo Landscaping	-
Depot office & gates upgrade	41,000
Dog Trail	3,000
Election Reserve	12,312
Fencing Conargo	7,000
Gravel Pits	14,000
Human Resources	17,674
Internal Audit	6,000
Land Development	385,000
Landscaping plan	90,000
Recreation Reserves/Villages (Landscaping Plans)	1,113,000
Risk Management	44,686
Wanganella Community Hall	5,000
Shire Entrance Signs	5,000
Tourism/Industry Promotion	13,000
Town Planning Plan, Surveys & Studies	102,662
Waste Facilities	63,300
Water Supply Network	57,000
Website Development	1,750
Seniors Living Precinct	252,992
Conargo and Pretty Pine Rural Landfills	25,497
Deniliquin Town Hall and Civic Precinct Redevelopment	412,805
Total Internal Restrictions	8,591,878
Total Restrictions	26,796,546

10.4 QUARTERLY BUDGET REVIEW STATEMENT - MARCH 2021

Author: Jacinta Liefing, Management Accountant

Authoriser: Suni Campbell, Director Corporate Services

RECOMMENDATION

That Council

- 1) Receive the 31 March 2021 financial review of the 2020/21 Operational Plan as adopted at the Council Meeting in June 2020
- 2) Approve the budget variations as detailed in this report. If all these variations are approved Council will have a surplus of \$5,858,000, and after removing Capital Grants a *deficit* of \$564,000.

BACKGROUND

The Quarterly Budget Review Statement (QBRS) is prepared and provided by Council's Responsible Accounting Officer to comply with *Regulation 203 of the Local Government (General) Regulation 2005* to inform Council and the community of Council's estimated financial position or the 2020/2021 financial year, reviewed as at 31 March 2021.

The QBRS must show, by reference to the estimated income and expenditure that is set out in the operational plan adopted by council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the responsible accounting officer as to whether they consider the review indicates council to be in a satisfactory financial position (as compared to its original budget) and if not, to include recommendations for remedial action.

This report contains an overview of the proposed budget variations for the General Fund, Water Fund and Sewerage Fund. The Quarterly Budget Review Statement (QBRS) as outlined by the *Office of Local Government in circular 10-32*, is contained at **Attachment 1** for Council's consideration and authorisation.

Legislative requirements together with the implementation of a formal reporting mechanism will ensure that councils have a robust and transparent budget reporting framework.

ISSUE/DISCUSSION

A review of Council's income, operating expenditure and capital expenditure has been undertaken and Council's financial position has been deemed satisfactory.

The Quarterly Budget Review Statement links to the budget process and the Council decision relating to the budget adoption in June 2020, providing detailed information regarding:

- Movements in the operational budget
- Movements in the capital budget
- Council's projected cash position at 30 June 2021
- Contracts entered during the period with a value over \$250,000
- Consultancy and legal expenses year to date.
- Key performance indicators

The review has identified that variations for the **March 2021 quarter** are required to be made against the original budget due to:

- Reduce Income (7.95M) and expenditure (5.706M) for Capital grants after reconciling with the requirements of AASB 15 and 1058 for income that will be able to be recognised in this year's Financial Statements based on milestone requirements.
- Increase in audit fees (15K) for the additional costs for the 19/20 Financial Statements.
- Increase in Library income (47K) and expenses (22K) from Murray River Council for their contribution and staff expenses.
- Increase in training subsidy income (46K) for grants that were made available this year
- Decrease in general fund expenses (165K) over all departments.
- Increase Recruitment costs (33K) for Director of Infrastructure and Manager of Planning & Compliance
- Increase costs for Community Strategic Plan Survey (44K) omitted from original budget
- Remove dividend payment (Nil impact to Council) between funds, decrease income for general fund (165K) and decrease expenses for water fund (75K) and sewer fund (90K)
- Decrease interest investment income (122K) due to the significantly lower interest rates now than at the time the budget was completed due to Covid19
- Decrease in both income and expenses (Nil impact to Council) for Debt recovery due to the resolution to put debt recovery on hold for 6 months.
- Decrease in both income and expenses (Nil impact to Council) for Development Advertising for the proposed rezoning of Dahwilly Road properties.
- Increase in rebates and expenses (Nil impact to Council) for the Workers Compensation premium.
- Increase income and expenses (Nil impact to Council) for International Women's Day.

Actual results

Operating Budget

The **Attachment 1** "Quarterly Budget Review Statement - March 2021" details the changes between the Adopted budget, Revised budget, and Projected year end result.

74.9% of projected income has been received and 71.4% of the projected operational expenditure has been spent as of the end of March 2021.

All Rates income has been recognised, payment for Rates has also improved from the December quarter report due to the restart of the debt collection process. Our income for Capital Grants received has now reached 63.2% of the budgeted figures for the March quarter changes. The remaining income will be spread evenly across the remainder of the year with the prepayment of the Financial Assistance Grant expected in June 2021, which makes up 50% of this income (\$2.9 million).

Notable transaction(s) in the March 2021 quarter include:

- Received \$698,659 for 3rd quarter payment of Financial Assistance Grant
- Received \$120,000 for Stronger Country Communities Round 3 funding first instalment for the North Deni Rest Area
- Received \$440,452 for Local Roads and Community Infrastructure Round 2
- Received \$620,296 for Roads to Recovery Grant Quarter 2

The Rates, Annual Charges & Interest Outstanding ratio is currently at 9.11% and the base line figure is 10%. This has reduced by 2.19% from the December quarter and we are now back under the 10% requirement.

Capital Budget

The 20/21 capital budget *funded and adopted* by Council was \$11.31 million, additional Major Works Grant Funded Projects was \$0.73 million, and an additional carried forward \$10.35 million is anticipated to be spent on capital works by end of June 2020 -FY19/20; 2021 bringing the **starting** capital work program to \$22.39 million.

With the additional September quarter changes of \$7.27 million and the December amendment of \$1.99 million Council had a total capital work program as at the December 2020 quarter of **\$31.65 million**. With the inclusion of the amendments for this March quarter of **-\$5.05 million**, the projected year end capital work program expenditure will now be **\$26.60 million**.

As of March 31 2021, 34% (\$9.14 million) of the **projected capital works budget (26.6 million)** has been spent. There are also commitments of 34% (\$9.13 million) of the capital works budget. These commitments include the Civic Place redevelopment project including the Estates Building and the Town Hall of which a portion will be spent in the next 21/22 financial year. As a result of these combined figures the total remaining capital works budget as at 31 March 2021 is \$8.33 million (31%).

There were grant funded capital works included in the December quarter statement that have been revised as per the accounting standards AASB 15 and AASB1058. This required the removal of a portion of some grant income and expenses that are not required as per the grant agreement to be completed by 30 June 2021, therefore they will be /have been included in the next financial year's capital works program.

A detailed listing of variations is included in the **Attachment 1**. The major variations relate to March quarter are:

- 591k to be removed from current year budget on Local Roads and Community Infrastructure Program Round 2, to be spent next year
 - Footpaths
 - Skatepark
 - Island Sanctuary
 - Rural Roads
- 670k to be removed from current year budget on Drought Communities Program Round 2, to be spent next year
 - Signage strategy implementation
 - North Deni Rest Area
 - Waring Gardens Rotunda and Amenities
 - Rotary Park clubrooms
 - Civic Plaza
- 333k to be removed from current year budget on Local Roads and Community Infrastructure Program Round 1, to be spent next year
 - Pepping Heritage
 - Hydro Pool

- McLean Beach Amenities
- Deni Visitor Centre
- Off leash dog park
- 1.210 million to be removed from current year budget on the Town Hall for Stronger Country Communities Funding Round 3 (579k) and Building Better Regions Fund (631k) to be spent next year
- 1 million to be removed for the Regional Airport Program to be spent next year
- 1.6 million to be removed for the Maude Road, Fixing Country Roads grant project to be spent next year

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

- 5.3 Our local government is efficient, innovative and financially sustainable
 - 5.3.1 Deliver sustainable financial management
 - 5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements

FINANCIAL IMPLICATIONS

All budget variations impact on the expected year-end result for Council.

LEGISLATIVE IMPLICATIONS

The preparation of a quarterly budget review statement is required under Clause 203(1) of the Local Government (General) Regulation 2005.

ATTACHMENTS

1. Quarterly Budget Review Statement - March 2021

Report by Responsible Accounting Officer Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

The following statement is made *in accordance with Clause 203(2) of the Local Government (General) Regulations 2005*:

It is my opinion that the Quarterly Budget Review Statement for Edward River Council for the quarter ended 31 March 2021 indicates that Council's projected financial position at 30/6/21 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

In summary, operational budget movements for the Quarter are as follows:

	\$'000
Opening Operational Budget - As Adopted by Council	5,278
Add:	
Variations Other than by QBRs	(510)
September 2020 Qtr Budget Review	7,061
December 2020 Qtr Budget Review	1,968
Add:	
March 2021 Qtr Variations	(7,939)
Amended Operational Budget	5,858



Digitally signed by Amanda Barber
Reason: I am approving this document
Date: 2021-05-11 14:27+10:00

Signed: _____

Date:

Amanda Barber
Responsible Accounting Officer

Income & Expenses Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

Fund: Consolidated

	Adopted Budget July 2020 to June 2021 \$'000	Approved Changes			Revised Budget 2020/2021 \$'000	Variations for this March Revision Qtr \$'000	Note	Projected Year End Result \$'000	Actuals July 2020 to March 2021
		Carry Forwards \$'000	Sept 2020 Review \$'000	Dec 2020 Review \$'000					
Income from continuing operations									
Rates and annual charges	13,035	0	0	0	13,035	0	13,035	13,076	
User charges and fees	3,910	0	-5	13	3,918	-4	3,915	2,809	
Interest and investment revenue	561	0	0	0	561	-148	413	164	
Other revenues	349	0	0	0	349	64	413	308	
Gains from the disposal of assets	148	0	50	0	198	0	198	140	
Grants and contributions provided for operating purposes	8,074	0	681	20	8,775	57	8,832	4,767	
Grants and contributions provided for capital purposes	5,348	0	7,069	1,955	14,372	-7,951	6,422	5,875	
Total income from continuing operations	31,425	0	7,795	1,988	41,208	-7,981	33,228	27,138	
Expenses from continuing operations									
Employee benefits and on-costs	9,269	41	-99	-1	9,210	66	9,276	6,391	
Borrowing costs	0	0	0	0	0	0	0	0	
Materials and contracts	4,307	222	300	10	4,839	19	4,858	2,291	
Depreciation and amortisation	8,999	0	0	0	8,999	0	8,999	7,459	
Loss on revaluation	0	0	0	0	0	0	0	-	
Other expenses	3,572	247	533	11	4,363	-127	4,236	3,345	
Total expenses from continuing operations	26,147	510	734	20	27,411	-42	27,369	19,485	
Net operating result from continuing operations	5,278	-510	7,061	1,968	13,797	-7,939	5,858	7,652	
Net operating result from continuing operations not including Capital Grants	-70	-510	-8	1,968	-575	12	-564	1,778	

Notes to Income & Expenses Review Statement Variations

Reference	Cash Transaction amount	Commentary	Funding Source
1	6.5K	Increase International Women's Day income	Council Cash
2	-6.5K	Increase International Womens Day expenses	Council Cash
3	-15K	Increase Audit Fees to cover 19/20 overspend	Council Cash
4	-10K	Reduce Companion Animals income	Council Cash
5	-4K	Reduce Animal fines income	Council Cash
6	6K	Reduce Animal pound expenses	Council Cash
7	0K	Reallocate 10.7 certificate income to DA certificates to match actuals	Council Cash
8	-25.5K	Reduce income f DA advertising for Dahwilly Rd rezoning	Council Cash
9	-5K	Decrease building inspection income	Council Cash
10	-5K	Decrease Rezoning income	Council Cash
11	-3K	Decrease Fees - certificates income	Council Cash
12	15K	Increase DA certificates income to match actuals	Council Cash
13	20K	Increase section 68 income to match actuals	Council Cash
14	15K	Decrease expenses for DA advertising	Council Cash
15	25.5K	Decrease licences for Dahwilly Rd rezoning	Council Cash
16	15K	Decrease Town Planning legal expenses	Council Cash
17	46K	Increase training subsidy income for applicable funding found this year	Council Cash
18	35K	Increase in rebates for Workers compensation	Council Cash
19	-35K	Increase in Workers Compensation costs	Council Cash
20	-19K	Decrease Debt and Legal recovery income	Council Cash
21	-26K	Decrease Interest on overdue rates	Council Cash
22	19K	Decrease in Debt and Legal recovery expenses	Council Cash
23	0K	Reallocate Mobile phone costs from Information Management to Councillors	Council Cash
24	23K	Decrease Communication costs as no longer required	Council Cash
25	0K	Removed internal dividend payment between funds	Council Cash
26	0K	Reallocate Rates income from Mixed development to Resedential and business	Council Cash

27	-713K	Remove portion of Local Roads and Community Infrastructure Round 1 grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants
28	-681K	Remove portion of Local Roads and Community Infrastructure Round 2 grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants
29	-631K	Remove Building Better Regions Fund grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants
30	-579K	Remove portion of Stronger Country Communities Fund Round 3 - Town Hall grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants
31	-1000K	Remove Regional Airport Program grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants
32	-6K	Increase GM consultants for IP&R reporting	Council Cash
33	3K	Decrease GM property rents expense	Council Cash
34	1.3K	Decrease GM Catering expense	Council Cash
35	1.5K	Decrease Mayor accommodation and meals expense	Council Cash
36	7K	Decrease Councillor conference expenses	Council Cash
37	16K	Decrease Councillor travel and meeting expenses	Council Cash
38	10K	Decrease Mayoral fees	Council Cash
39	8K	Decrease Mayoral expenses	Council Cash
40	14K	Decrease Councillor Training expenses	Council Cash
41	2K	Decrease Councillor expenses	Council Cash
42	7.1K	Decrease Library contractor expenses	Council Cash
43	8K	Decrease Library cleaning expenses	Council Cash
44	3K	Decrease Cost of goods sold for Tourism	Council Cash
45	5K	Decrease Tourism advertising	Council Cash
46	5K	Decrease Tourism consultants	Council Cash
47	15K	Decrease Aged consultants - Disability Action Plan	Council Cash
48	3K	Decrease Tourism consultants, grant covered costs	Council Cash
49	4.7K	Increase funding for Library	Council Cash
50	47.5K	Increase income for Library - Murray River Council contribution	Council Cash
51	-22K	Increase contractor for Library - Mathoura staff expenses	Council Cash
52	-700K	Remove Drought Support Communities Programme Round 2 grant to match when we can recognise the income based on AASB 15	Specific Purpose Grants

53	-768K	Remove Our Rivers Our Region over budgeted income after completing reconciliation on projects	Specific Purpose Grants
54	3.8K	Remove Adverse Event plan from Drought Communities Program Round 2	Council Cash
55	0K	Increase income and expenses for additional grant funded Youth Week events	Council Cash
56	31K	Increase in recruitment costs for the Director of Infrastructure and Manager Planning & Compliance	Council Cash
57	44K	Include Community Strateg survey ommitted from original budget	Council Cash
58	-316K	Remove portion of Fixing Local Roads grant to Financial Year 21/22	Specific Purpose Grants
59	-963K	Double entered grant income for Local Roads and Community Infrastrcture Round 1 grant	Specific Purpose Grants
60	-1600K	Remove Maude Road funding for Fixing Country roads to be received 21/22 year	Specific Purpose Grants
61	-122K	Decrease interest income due to low interest rates due to Covid 19	Council Cash

Capital Activity Review Statement for Edward River Council for the quarter ending 31 March 2021

	Adopted Budget 20/21 \$'000	Approved Changes				Revised Budget 20/21 \$'000	Variations for this March Qtr \$'000	Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Carry Forwards	Sep20 QBRS \$'000s	Dec20 QBRS \$'000s	Note					
Capital Expenditure										
<i>New Assets</i>										
Plant & equipment	0	0	0	0	0	0		0	0	
Office equipment	0	0	0	0	0	0		0	0	
Land & buildings	65	2,121	100	463	2,749	-303	3, 8, 5	2,446	49	
Software	0	0	0	0	0	0		0	0	
Library resources	40	0	0	0	40	0		40	30	
Roads, bridges, footpaths, K&G, Drainage	0	0	0	0	0	0		0	0	
Water Infrastructure	0	100	0	0	100	0		100	0	
Other Assets/Infrastructure	10	146		120	276	0		276	7	
Stronger Communities Projects	0	482	1,110	38	1,630	-181	17	1,450	0	
IT equipment	0	0	17	0	17	0		17	0	
Sewer Infrastructure	0	0	0	0	0	0		0	0	
<i>Renewal Assets (replacements)</i>										
Plant & equipment	1,130	553	0	-8	1,675	0		1,675	847	
Office equipment	0	0	0	0	0	0		0	0	
Land & buildings	675	956	836	380	2,847	-55	4, 12, 9, 11	2,792	506	
Software	0	537		0	537	334	22	871	0	
Library resources	50	0	0	0	50	15	22	65	38	
Roads, bridges, footpaths, K&G, Drainage	8,228	131		761	9,120	-1,349	21, 20, 6, 7	7,771	6,281	
Water Infrastructure	960	1,106	0	0	2,066	0		2,066	720	
Other Assets/Infrastructure	292	267	1,488	231	2,278	-1,570	16, 1, 2	708	219	
Stronger Communities Projects	0	3,249	3,716	0	6,965	-1,835	14, 15, 17	5,130	0	
IT equipment	0	14	0	0	14	0		14	0	
Sewer Infrastructure	591	691	0	0	1,283	-111	19	1,172	443	
<i>Loan Repayments (Principal)</i>								0		
Total Capital Expenditure	12,041	10,353	7,267	1,985	31,647	-5,054		26,593	9,141	

Capital Funding									
Rates & Other Untied Funding	9,176	2,780	198	3,940	14,140	-10,126	4,015	11,290	
Capital Grants & Contributions	2,865	0	7,069	-1,955	9,934	5,072	15,006	-2,149	
Reserves:									
External Restrictions/Reserves	0	5,498	0	0	5,498	0	5,497	0	
Internal Restrictions/Reserves	0	2,075	0	0	2,075	0	2,075	0	
New Loans									
Total Capital Funding	12,041	10,353	7,267	1,985	31,647	-5,054	26,593	9,141	
Net Capital Funding - Surplus/(Deficit)	0	-0	0	-0	0	0	0	0	

Notes to Capital Activity Review Statement Variations

Reference	Cash Transaction Amount	Commentary	Funding Source
1	-60K	Remove Skate Park project for LRCI Round 2 to Financial Year 21/22	Specific Purpose Grant
2	-60K	Remove Island Sanctuary project for LRCI Round 2 to Financial Year 21/22	Specific Purpose Grant
3	-153K	Remove Memorial Park Amenities project for LRCI Round 1 to Financial Year 21/22	Specific Purpose Grant
4	-30K	Remove 30K from Hydro Pool project for LRCI Round 1 to Financial Year 21/22	Specific Purpose Grant
5	-150K	Remove McLean Beach Amenities project for LRCI Round 1 to Financial Year 21/22	Specific Purpose Grant
6	-190K	Remove 190K from Footpaths project for LRCI Round 2 to Financial Year 21/22	Specific Purpose Grant
7	-281K	Remove Gravel Road Renewal project for LRCI Round 2 to Financial Year 21/22	Specific Purpose Grant
8	-140K	Remove Signage Strategy Implementation project for DCP Round 2 to Financial Year 21/22	Specific Purpose Grant
9	-80K	Remove 80K from North Deni Rest area project for DCP Round 2 to Financial Year 21/22	Specific Purpose Grant
11	-170K	Remove 170K from Waring Gardens Rotunda and Amenities area project for DCP Round 2 to Financial Year 21/22	Specific Purpose Grant
12	-70K	Remove 70K from Rotary Park Clubrooms project for DCP Round 2 to Financial Year 21/22	Specific Purpose Grant
13	-210K	Remove Civic Plaza area project for DCP Round 2 to Financial Year 21/22	Specific Purpose Grant
14	-579K	Remove 579K from Town Hall project Stronger Country Communities Fund Round 3 to Financial Year 21/22	Specific Purpose Grant
15	-631K	Remove 631K from Town Hall project Building Better Regions Fund to Financial Year 21/22	Specific Purpose Grant
16	-1000K	Remove Regional Airport Program to Financial Year 21/22	Specific Purpose Grant
17	-121K	Remove 121K from Cressy St project budget after reconciliation of project budget	Specific Purpose Grant
18	-181K	Remove 181K from Riverfront Beautification project budget after reconciliation of project budget	Specific Purpose Grant
19	-111K	Remove Roads budget not required as per capital program for 20/21	Council Cash
20	-330K	Remove Sewer budget not required as per capital program for 20/21	Council Cash
21	1052K	Add Fixing Country Roads grant not yet entered	Specific Purpose Grant
22	40K	Additional Drought Communities Round 2 not entered	Specific Purpose Grant
28	-1600K	Remove Maude Road funding for Fixing Country roads to be spent 21/22 year	Specific Purpose Grant
29	0K	Reallocate Road reconstruction to Maude Road project	Council Cash

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

	Original Budget 20/21 \$'000	Approved Changes				Other than by QBRS \$'000s Note	Revised Budget 20/21 \$'000	Variations for this March Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Carry								
		Forwards	Sept 20	Dec 20						
	\$'000	\$'000	\$'000s	\$'000	\$'000s	Note	\$'000	\$'000	\$'000	
Unrestricted	5,005	0					5,005	5,005	19,406	
Externally Restricted										
Developer Contributions	39	0	0	0	0		39	39	39	
Specific Purpose Unexpended Grants	1,423	0	0	0	0		1,423	1,423	956	
Merger Funding	1,080	0	0	0	0		1,080	1,080	1,655	
Water Supplies Fund	8,368	0	0	0	0		8,368	8,368	7,366	
Sewerage Services Fund	6,181	0	0	0	0		6,181	6,181	6,144	
Domestic Waste Management	1,300	0	0	0	0		1,300	1,300	1,300	
EPA Waste	36	0	0	0	0		36	36	36	
Library Fund	258	0	0	0	0		258	258	350	
Conargo Milestones/ Interpretative	37	0	0	0	0		37	37	37	
Conargo Regional Arts	3	0	0	0	0		3	3	3	
Deniliquin Band Committee	21	0	0	0	0		21	21	21	
Conargo Oval M&R	21	0	0	0	0		21	21	20	
Deniliquin Community Gardens	3	0	0	0	0		3	3	3	
Total Externally Restricted	18,770	0	0	0	0		18,770	18,770	17,930	

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

	Original Budget 20/21 \$'000	Approved Changes				Other than by QBRS \$'000s Note	Revised Budget 20/21 \$'000	Variations for this March Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Carry Forwards	Sept 20 \$'000s	Dec 20 \$'000						
		\$'000	\$'000s	\$'000						
Internally Restricted										
Plant and Vehicle Replacement	799	0	0	0	0	799	0	799	1,799	
Infrastructure Replacement	3,013	0	0	0	0	3,013	0	3,013	2,600	
Employees Leave Entitlement	692	0	0	0	0	692	0	692	693	
Deposits, Retentions and Bonds	238	0	0	0	0	238	0	238	448	
Airport Industrial Land	50	0	0	0	0	50	0	50	50	
Recreation Reserves/Village Landscaping	1,113	0	0	0	0	1,113	0	1,113	1,113	
Land Development Fund	385	0	0	0	0	385	0	385	385	
Wanganella Hall Community	5	0	0	0	0	5	0	5	5	
Water Infrastructure	57	0	0	0	0	57	0	57	57	
Airport Runway Development	187	0	0	0	0	187	0	187	187	
Website Development	2	0	0	0	0	2	0	2	2	
Shire - Entrance Signage	5	0	0	0	0	5	0	5	5	
Cemetery Upgrade	9	0	0	0	0	9	0	9	9	
Waste Facilities	63	0	0	0	0	63	0	63	63	
Landscaping Plans	90	0	0	0	0	90	0	90	90	
Internal Audit	6	0	0	0	0	6	0	6	6	
Human Resources	18	0	0	0	0	18	0	18	18	
Blighty - Upgrade Power	70	0	0	0	0	70	0	70	70	
Dog Trial	3	0	0	0	0	3	0	3	3	
Risk Management	44	0	0	0	0	44	0	44	44	
Tourism/Industry Promotion	13	0	0	0	0	13	0	13	13	
Gravel Pits	14	0	0	0	0	14	0	14	14	
Fencing Conargo	7	0	0	0	0	7	0	7	7	
Election Reserve	12	0	0	0	0	12	0	12	12	

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

	Original Budget 20/21 \$'000	Approved Changes					Revised Budget 20/21 \$'000	Variations for this March Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Carry			Other					
		Forwards	Sept 20	Dec 20	than by					
	\$'000	\$'000s	\$'000	QBRs	Note	\$'000	\$'000 Note	\$'000	\$'000	
Depot Office and Gates Upgrade	41	0	0	0	0	41	0	41	41	
Building Maintenance	50	0	0	0	0	50	0	50	50	
Asset Management	14	0	0	0	0	14	0	14	14	
Town Planning Plans, Surveys and Studies	103	0	0	0	0	103	0	103	103	
Boooroban Truck Layby	26	0	0	0	-26	0	0	0	0	
Rural Village Signage Program	0	0	0	0	0	0	0	0	0	
Retirement Living Project	325	0	0	0	0	325	0	325	271	
Conargo Hall Refurbishment	70	0	0	0	-70	0	0	0	0	
Conargo and Pretty Pine Rural Landfills	87	0	0	0	-87	0	0	0	31	
Cressy Street Revitalisation	0	0	0	0	0	0	0	0	0	
Deniliquin Town Hall and Civic Precinct Redevelopment	0	0	0	0	0	0	0	0	413	
Total Internally Restricted	7,611	0	0	0	-183	7,428	0	7,428	8,616	
Total Cash & Investments	31,386	0	0	0	-183	31,203	0	31,203	45,952	

Notes to Cash and Investments Review Statement

Reference	Cash Transaction Amount	Commentary	Funding Source
1	-26K	Use reserve funding for the Boooroban Truck Layby project	Internal Reserve
2	-70K	Use reserve funding for the Conargo Hall refurbishment project	Internal Reserve
3	-87K	Use reserve funding for the Conargo and Pretty Pine Rural Landfills project	Internal Reserve

Contracts Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

No contracts entered into for this quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$250,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Consultancy & Legal Expenses Budget Review Statement for the quarter ending 31 March 2021

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	281,148	Y
Legal Fees	4,968	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management.

Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Consultants have been spent on Building Surveyor backfill (136K), Memorial Park Upgrades (11K), Rates Harmonisation (44K), Heritage Advisor (6.6K), Fixing Local Roads (23K), Integrated Planning and Reporting (8.5K), Relief Engineering (19.5K) and Town Hall projects (84K). The remaining is on smaller scale for other projects - project management.

Legal has been spent on Town Hall Tender Process (0.5K), Library separation from Murray River Council (0.9K), GIPA advice (1.9K) and advice on our Water and Sewer reserves (1.6K)

Key Performance Indicators Budget Review Statement for Edward River Council for the quarter ending 31 March 2021

Ratio Description	Target	Original Budget	Projected Budget	Actual YTD
<i>Operating Performance Ratio</i>	Greater than 0	-0.27%	-2.10%	8.36%
This ratio measures Council's achievement of containing operating expenditure within operating revenue				
<i>Own source operating revenue</i>	Greater than 60%	57.29%	54.09%	60.79%
This ratio shows the degree of reliance on external funding sources such as operating grants and contributions				
<i>Debt Service Cover Ratio</i>	Greater than 2x	N/A	N/A	N/A
This ratio measures the availability of operating cash to service debt including interest and principal repayments				
<i>Cash Expense Cover Ratio</i>	Greater than 3 months	21.96	20.38	45.85
This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.				
<i>Rates, Annual Charges & Interest Outstanding</i>	Less than 10%	7.50%	7.50%	9.11%
This ratio assesses the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts				

10.5 ADOPTION OF COMBINED DELIVERY PROGRAM 2018-2022 AND OPERATIONAL PLAN 2021-2022**Author:** Amanda Barber, Manager Finance**Authoriser:** Suni Campbell, Director Corporate Services**RECOMMENDATION**

That Council

1. Receive and note submission(s) received from Mr. Colin Bull, Ms. Deb Stockton, Mr. Clint Free (Deniliquin Rams – Football Netball Club) and Mr. Colin McCrabb on the draft combined Delivery Program 2018-2022 and Operational Plan 2021-2022, contained at Attachment 1.
2. Acknowledge and thank Mr. Colin Bull, Ms. Deb Stockton, Mr. Clint Free and Mr. Colin McCrabb for their submission(s) and request the General Manager respond to the submission(s) in accordance with this resolution.
3. In response to submission 1 from Mr. Colin Bull, approve a gravel resheeting project to be undertaken along Carrathool Road and Mabins Well Road in the 2021-2022 financial year under the road resheet program, and note that a response will be sent to the submitter accordingly.
4. In response to submission 2 from Ms. Deb Stockton, the Billabong Estate, acknowledge – that work Council would undertake on a private road network will be Private Works in line with the Private Works policy, and note that a response will be sent to the submitter accordingly.
5. In response to submission 3 from Mr. Clint Free, note that Council staff have commenced working in partnership with Deni Rams, following the opening of the clubrooms, regarding a strategic plan for the facility and are available to assist with in-kind funding support, and note that a response will be sent to the submitter accordingly.
6. In response to submission 4 from Mr. Colin McCrabb, Capital works for Wanganella-Moulamein Road have been considered and they have been included in the 2021-2022 financial year under both the road reseal and resheet program, and note that a response will be sent to the submitter accordingly.
7. In accordance with sections 533, 534, 535 and 536 of the *Local Government Act 1993*, make and levy the following rates and annual charges for the 2021/2022 year:
 - a) In relation to Ordinary Rates, Council apply the 2.0 per cent rate increase as determined by the Independent Pricing and Remuneration Tribunal.
 - b) In relation to Ordinary Rates, Council recoup \$194,000 (the postponed 2.6% Rate peg cap for the 2020-2021 rating year) due to ERC COVID-19 Economic and Resilience Response.
 - c) Pursuant to section 494 of the *Local Government Act 1993*, make and levy the following Ordinary Rates for the year 1 July 2021 to 30 June 2022:

	Category and Subcategory	Ad Valorem Rate	Minimum Charge	Base Amount	Base Amount %
	Business Other	0.00312150	\$ 470.00		
	Business Deniliquin	0.02522206	\$ 540.00		
	Farmland Dry	0.00230000		\$ 550.00	28.60%
	Farmland Irrigable	0.00385500		\$ 550.00	15.70%

Business Lots (Mixed Development)	0.02950000			
Residential Lots (Mixed Development)	0.01460900		\$ 355.00	25.30%
Residential Deniliquin Other	0.00724000		\$ 434.00	31.20%
Residential Other	0.00697190		\$ 185.00	36.90%
Residential Deniliquin	0.01023104		\$ 434.00	41.30%

- d) In relation to water supply charges and pursuant to sections 501 and 502 of the *Local Government Act 1993*, make and levy the following charges on all consumers connected to, or capable of being connected to, the Edward River water supply systems for water supply for the year 1 July 2021 to 30 June 2022:

Description	\$	Unit
Residential - Filtered Water		
Access Charge	\$374.00	Per annum
Usage charge 0-800K	\$1.03/ kl	Per kilolitre
Usage charge >-800K	\$1.46/ kl	Per kilolitre
Residential – Raw Water		
Access Charge	\$188.00	Per annum
Usage Charge	\$0.76/kl	Per kilolitre
Residential - Non-Potable Water		
Access Charge (Conargo, Wanganella, Booroorban)	\$106.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$337.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.73/kl	Per kilolitre
Non-Residential - Filtered and raw water		
Access Charge -20mm connection size	\$312.00	Per annum
Access Charge-25mm connection size	\$506.00	Per annum
Access Charge-32mm connection size	\$651.00	Per annum
Access Charge-40mm connection size	\$832.00	Per annum
Access Charge-50mm connection size	\$1,057.00	Per annum
Access Charge-80mm connection size	\$2,055.00	Per annum
Access Charge-100mm connection size	\$2,318.00	Per annum
Raw Water Usage Charge	\$0.76/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.46/ kl	Per kilolitre

- e) In relation to sewerage service charges and pursuant to sections 501 and 502 of the *Local Government Act 1993*, make and levy the following rates and charges on all residential and non-residential consumers connected to, or capable of being connected to, the Edward River sewer system services for the year 1 July 2021 to 30 June 2022:

Description	\$	Unit
Sewer Access Charges		
Residential Sewer Unconnected Charge	\$452.00	Per annum
Residential Sewer Connected Charge	\$902.00	Per annum
Non-Residential Unconnected Charge	\$452.00	Per annum
Non-Residential Connected Charge	\$902.00	Per annum
Non-Residential Volume Charge	\$1.56/kl	Based on %

- f) In relation to stormwater management services and pursuant to section 496A of the *Local Government Act 1993*, make and levy the following annual charge on residential, business and industrial lots with impervious surfaces for stormwater management services for the year 1 July 2021 to 30 June 2022:

Description	\$	Unit
Residential property	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	Per annum Per occupancy
Business property	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$5.00	Per annum Per occupancy

- g) In relation to domestic waste management service charges and pursuant to sections 496, 501, 503(2) and 504 of the *Local Government Act 1993*, make and levy the following annual charge for the provision of waste management collection services on each of the rateable properties for the year 1 July 2021 to 30 June 2022:

Description	\$	Unit
Residential and Non-residential - Domestic Waste Charge	\$374.00	Per Annum Per Property
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$95.50	Per Annum
Residential and Non-residential - Additional Bin Collected	\$374.00	Per Annum Per Property

- h) In relation to liquid trade waste charges and pursuant to section 501 of the *Local Government Act 1993*, make and levy the following annual fixed and usage charges for all liquid waste other than sewerage of a domestic nature on three categories (based on the level of impact discharges have on Edward River sewerage system) for the year 1 July 2021 to 30 June 2022:

Liquid Trade Waste Fixed Charges		
Application Fees		
Description	\$	Unit
Category 1	\$120.00	Per application
Category 2	\$234.00	Per application

Category 3	\$349.00	Per application
Annual Fees		
Description	\$	Unit
Category 1 Discharger	\$120.00	Per annum
Category 2 and 2S Discharger	\$120.00	Per annum
Category 3 Discharger	\$120.00	Per annum
Industrial Discharger	\$120.00	Per annum
Pre-Inspection Fee	\$120.00	Per inspection
Liquid Trade Waste Usage Charges		
Description	\$	Unit
Category 1 Discharger with appropriate equipment	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.81	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.81	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$16.70	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	Per kilolitre
Excess Mass Charges:		
Food Waste	\$23.43	Per kilogram
Aluminum	\$0.83	Per kilogram
Ammonia	\$2.47	Per kilogram
Arsenic	\$83.31	Per kilogram
Barium	\$41.66	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.83	Per kilogram
Boron	\$0.83	Per kilogram
Bromine	\$16.66	Per kilogram
Cadmium	\$385.69	Per kilogram
Chloride	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$41.66	Per kilogram
Chromium	\$27.75	Per kilogram
Cobalt	\$16.97	Per kilogram
Copper	\$16.97	Per kilogram
Fluoride	\$4.17	Per kilogram
Formaldehyde	\$1.72	Per kilogram
Oil and Grease (Total O & G)	\$1.49	Per kilogram
Herbicides/defoliant	\$834.01	Per kilogram
Iron	\$1.72	Per kilogram

Lead	\$41.66	Per kilogram
Lithium	\$8.33	Per kilogram
Manganese	\$8.33	Per kilogram
Mercury	\$2,811.80	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.83	Per kilogram
Molybdenum	\$0.83	Per kilogram
Nickel	\$27.75	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.21	Per kilogram
Organoarsenic Compounds	\$835.26	Per kilogram
Pesticides General (excludes organochlorines & organophosphates)	\$835.26	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.78	Per kilogram
Phenolic Compounds (non-chlorinated)	\$8.33	Per kilogram
Phosphorus (Total P)	\$1.72	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$16.97	Per kilogram
Selenium	\$58.63	Per kilogram
Silver	\$1.53	Per kilogram
Sulphate (SO ₄)	\$0.16	Per kilogram
Sulphide	\$1.72	Per kilogram
Sulphite	\$1.84	Per kilogram
Suspended Solids (SS)	\$1.07	Per kilogram
Thiosulphate	\$0.30	Per kilogram
Tin	\$8.33	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	Per kilogram
Uranium	\$8.33	Per kilogram
Zinc	\$16.97	Per kilogram

8. Pursuant to clause 211(2) of the Local Government (General) Regulation 2005, approve expenditure and vote funds as detailed in the draft combined Delivery Program 2018-2022 and Operational Plan 2021-2022, contained at Attachment 2.
9. Pursuant to sections 404 and 405 of the *Local Government Act 1993*, adopt the draft combined Delivery Program 2018-2022 and Operational Plan 2021-2022, including the 2021-2022 Statement of Revenue Policy incorporating the annual budget and fees and charges, contained at Attachment.

BACKGROUND

The Integrated Planning and Reporting framework provisions of the *Local Government Act 1993* (“the Act”) requires Council to adopt a Delivery Program and annual Operational Plan; make and levy rates and charges and approve expenditure and vote funds.

ISSUE/DISCUSSION

At its Ordinary Meeting held 15 April 2021, Council resolved to place the draft combined Delivery Program 2018-2022 and Operational Plan 2021-2022 (“the draft combined Delivery Program and Operational Plan”) on public exhibition for a period of 28 days **[2021/37]**.

The draft combined Delivery Program and Operational Plan was placed on public exhibition from Friday, 16 April to Friday, 14 May 2021. The public exhibition period was promoted through print media, a Facebook interactive session, Radio live broadcast and Council facilitated information forums at Pretty Pine, Wanganella, Blighty, Deniliquin, and Conargo.

There are **three** submission(s) received by Council at the close of the public exhibition period (Friday, 16 April to Friday, 14 May 2021) and an additional **one** received on Monday 17 May 2021.

The submission from Mr. Colin Bull has indicated concerns on the condition of the Mabins Well road and feedback regarding the closure of the Deniliquin Cattle saleyards. It is advised that a gravel resheeting project along Carrathool Road and Mabins Well Road can be accommodated in the 2021-2022 financial year under the road resheet program if the budget is adopted by Council and a recommendation has been made to accommodate this request.

The submission from Ms. Deb Stockton has requested financial assistance/in kind arrangement for partial road maintenance for Billabong Creek Association (Conargo), especially the equipment or materials required to carry out road maintenance. It is advised that work could be undertaken by Council at the Billabong Estate their road network as Private Works in line with the Private Works policy.

The submission from Mr. Clint Free (Deniliquin Rams – Football Netball Club) has requested in-kind non-financial support, especially in the form of letters of support, council approval as land manager (grants) and resources to prepare grant applications. It is confirmed that Council staff have commenced working with Deni Rams, following the opening of the clubrooms, regarding a strategic plan for the facility. This will allow Council, and Deni Rams, to investigate funding opportunities as they come up.

The submission from Mr. Colin McCrabb has expressed concerns on Council’s ongoing and long-term plans for the Wanganella-Moulamein Road. It is confirmed that this project is included in the 2021/22 capital works program under both the road reseal and resheet program. Regarding reconstruction works for shape correction as noted in the submission, this would need to be budgeted in 2022/23 process, this work can be submitted along with other potential projects for 22/23 in October/November 2022 as part of the 22/23 budget process.

The draft combined Delivery Program and Operational Plan contained at Attachment 2 has been modified since being placed on public exhibition and includes the following amendments:

Draft Operational Plan Actions 2021-22

Action 5.3.4.4 “Implement an organisational project to improve efficiencies and source revenue opportunities” has been added. This action has been identified through Council’s workshop(s) as a priority for completion in 2021-22.

The proposed Action 5.3.4.4 has also indicated the Measure/Target – Project plan developed by 30 December 2021 and Milestones achieved as per project plan by 30 June 2022.

Budget 2021-22 and Capital Program

There have been **no budget figure changes** made to the Delivery Program and Operational Plan document.

The 2021-22 budget has been prepared using the previous year’s Long-Term Financial Plan (LTFP) as a reference, adjusted for known variations and new demands, and will deliver a budget totalling \$28.49 million, investing \$28.95M in capital works (with \$10.39M Assets Renewal/New works, \$3.60M Stage 1 Senior Living Precinct, \$4.70M Aerodrome and **estimated** \$10.26M works carried forward) and returning an operating surplus of \$5.95M.

The **\$5.95M** operating surplus (included grants and contributions provided for capital purposes) is made up of three funds:

- General \$4.39 million
- Sewer \$0.45 million
- Water \$1.10 million

The draft 2020-21 budget has a renewal/new capital program totalling **\$10.39M**.

	Assets
Plant & Fleet	1,206,000.00
Regional Road network	2,500,000.00
Road to Recovery	1,150,000.00
Local Road Construction	588,000.00
Kerb & Gutter Construction	300,000.00
Local Road Resealing	810,000.00
Local Gravel Road Resheeting	740,000.00
Bridges	100,000.00
Footpath renewal	165,000.00
Flood Mitigation and drainage	355,000.00
Buildings	500,000.00
Land Improvements	
Open space recreation	400,000.00
Water	850,000.00
Sewer	650,000.00
Total Infrastructure	10,314,000.00
IT Software	40,000.00
Library Books	40,000.00
Grand Total	10,394,000.00

Statement of Revenue Policy 2021-22

Interest on Overdue Rates and Charges has been updated (page 147) as per Office of Local Government (OLG) circulate 21-04 Information about Ratings 2021-22.

Changes as follows:

- Maximum Interest Rate on Overdue Rates and Charges In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2021 to 30 June 2022 (inclusive) will be **6.0%** per annum.
- No other substantial adjustments have been made. Minor wording changes and corrections have been made to correct typing errors or for clarity and understanding.

Consistent with section 405(2) of the Act, the draft combined Delivery Program and Operational Plan includes a Statement of Revenue Policy for the 2021/2022 year. The Statement of Revenue Policy has been prepared to conform to the requirements as prescribed by the Local Government (General) Regulation 2005, detailing the rates, annual charges, interest on unpaid accounts and fees and charges to be levied by Council during the 2021/2022 year.

STRATEGIC IMPLICATIONS

The combined Delivery Program and Operational Plan is a core component of Council's Integrated Planning and Reporting framework. The draft document has been prepared in accordance with the Office of Local Government's Integrated Planning and Reporting Guidelines.

COMMUNITY STRATEGIC PLAN

The draft combined Delivery Program and Operational Plan is the document which translates the community's vision contained in Council's Community Strategic Plan into tangible actions. The activities and actions contained in the draft combined Delivery Program and Operational Plan detail the services, projects, programs and events Council will undertake in the 2021/22 year to deliver against the five strategic outcomes contained in Council's Community Strategic Plan.

FINANCIAL IMPLICATIONS

The draft combined Delivery Program 2018-2022 and Operational Plan 2021-2022 includes the Statement of Revenue Policy (containing the annual budget and fees and charges).

LEGISLATIVE IMPLICATIONS*Local Government Act 1993*

- Section 404 – Delivery program
- Section 405 – Operational plan
- Section 406 – Integrated planning and reporting guidelines
- Section 494 – Ordinary rates must be made and levied annually
- Section 501 – For what services can a council impose an annual charge?
- Section 502 – Charges for actual use
- Section 533 – Date by which a rate or charge must be made
- Section 534 – Rate or charge to made for a specified year
- Section 536 – What criteria are relevant in determining the base amount?
- Section 537 – Form of resolution specifying base amounts of rates

Local Government (General) Regulations 2005

- Clause 201 – Annual statement of council's revenue policy

Clause 211 – Authorisation of expenditure

ATTACHMENTS

1. **Edward River Council Submission Emails**
2. **Combined Delivery Program 2018-2022 and Operational Plan 2021-2022**

		Matters	Time
1	Colin Bull	Mabins Well Road & Deniliquin Cattle saleyards	Friday, 14 May 2021, 10:40 am
2	Deb Stockton	Billabong Creek Estate Road	Friday, 14 May 2021 12:08 PM
3	Clint Free	Deni Rams	Friday, 14 May 2021 4:06:45 pm
4	Colin McCrabb	Wanganella-Moulamein Road	Monday, 17 May 2021, 7:26 am

Amanda Barber

From: Philip Stone
Sent: Friday, 14 May 2021 11:57 AM
To: Colin
Cc: Philip Stone; Suni Campbell; Amanda Barber; Mark Dalzell; Belinda Perrett
Subject: Re: Mabins Well Road

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Colin

Thanks for your email and the discussion this morning. I will take this email as both a submission to the budget process as well as a submission to the Saleyards Strategy.

Will keep you informed following the council decision.

Regards

Phil

Philip Stone
General Manager

Philip.Stone@edwardriver.nsw.gov.au

On 14 May 2021, at 10:40 am, Colin [REDACTED] wrote:

Good morning again Phil

Following on from our meeting at the Conargo Hall I would like to bring to your attention the condition of the Mabins Well Road in the North Eastern part of the Edward River Council. The current condition of this road, approximately 12 kilometres long, could be best described as disgracefully dangerous.

Mobile phone service in this area is non-existent, so in the event of an accident, calling for assistance would be not possible. The current condition of the road could well be a major contributing factor in an accident occurring. This could lead to legal action against the Edward River Council for not maintaining their asset to an appropriate standard.

Maintenance of this road and others such as Carathool Road and Boonoke Road has been seriously lacking in the past year

I would appreciate immediate escalation of this road in the 2020/2021 maintenance program.

Regarding the closure of the Deniliquin Cattle saleyards

I support the Council decision to close these yards. This is not easy for me as I do not like the thought of losing this facility, having utilised this facility since it was opened. But we cannot ignore the following facts

- The Deniliquin district has had a very significant drop in the number of cattle run by farmers. Just in the area around our own farm, in the past, up to 500 breeding cows were run. These properties now have none.
- The advent of supplying feedlots and direct selling has taken large numbers of cattle from Deniliquin saleyards. Backgrounding cattle for local feedlots is proving a viable option for local farmers.

- Due to declining numbers, the number of buyers attending the Deniliquin saleyards has reduced to very few, restricting competition and resulting in a lower price for the cattle sent to Deni (I would estimate 20 to 30 cents per kilogram)
- To refurbish the current yards , to meet current industry standards ,would take a huge amount of money which could not be recouped or justified by Council.
- The Deniliquin Sheep saleyard complex is an excellent facility which could be brought up to State of the Art condition to meet current industry standards. The numbers at the sheep sales are increasing and upgrading would encourage more use of this facility

Thank you for the opportunity to contribute to these issues

Regards

Colin Bull



Sent from [Mail](#) for Windows 10

Amanda Barber

From: Philip Stone
Sent: Friday, 14 May 2021 1:03 PM
To: Suni Campbell; Mark Dalzell; Amanda Barber
Subject: FW: Billabong Creek Estate Road

Follow Up Flag: Follow up
Flag Status: Flagged

FYI - budget submission

Philip Stone
General Manager

Philip.Stone@edwardriver.nsw.gov.au

-----Original Message-----

From: Mcnamara, Liz [REDACTED]
Sent: Friday, 14 May 2021 12:41 PM
To: Deb Stockton [REDACTED]; Philip Stone <Philip.Stone@edwardriver.nsw.gov.au>
Cc: Dave Woodhead [REDACTED]; Aileen Loader [REDACTED]
Subject: RE: Billabong Creek Estate Road

Hi Deb

Thank you for doing that. Hopefully the council will come to the party in some way.

Liz McNamara
[REDACTED]
[REDACTED]
[REDACTED]

-----Original Message-----

From: Deb Stockton <[REDACTED]>
Sent: Friday, 14 May 2021 12:08 PM
To: Philip.Stone@edwardriver.nsw.gov.au
Cc: Dave Woodhead <[REDACTED]>; Aileen Loader <[REDACTED]>;
Mcnamara, Liz <[REDACTED]>
Subject: Billabong Creek Estate Road

Dear Phil

Thanks for a fabulous Budget presentation today- it was very easy to understand and certainly helped us lay people understand a bit more about Council allocation and management of taxpayer and ratepayer funds.

Further to our conversation in regard to the parallel between the ERC rate rationalisation strategy and the budget, I would request the Council to consider the following:

1. Given the rate rise affecting all twenty nine landholders of the Billabong Creek Estate Conargo, would the ERC be open to easing the rate rise (for no additional services) with an in kind arrangement for partial road maintenance?

Currently the Billabong Creek Estate Association maintains the road through the collection of landholder fees and voluntary grading and smudging of the road is carried out by one of the landholders.

However, there are times when the road requires for example rolling, additional gravel or watering that the Association or landholder individuals do not have the the equipment or materials required to carry out these functions. Continuous hiring of suitable equipment or access to/purchase of gravel becomes cost prohibitive.

I would appreciate consideration to the possibility of the Billabong Creek Estate Association working with the Council toward an affordable and mutually acceptable solution whereby Council assists us with road maintenance, as a token gesture toward softening the effect of the rise in rates in this small but vibrant community.

Sincerely

Deb Stockton

[Redacted signature]

Sent from my iPhone

Confidential communication

[Redacted content]

Amanda Barber

From: Philip Stone
Sent: Friday, 14 May 2021 4:55 PM
To: Suni Campbell; Michelle Siena; Amanda Barber; Mark Dalzell
Subject: Fwd: Deni Rams
Attachments: Op plan 2021-22.docx

Follow Up Flag: Follow up
Flag Status: Flagged

Hi All

Final submission to the budget op plan that I have received.

Cheers

Phil

Philip Stone
General Manager

[✉ Philip.Stone@edwardriver.nsw.gov.au](mailto:Philip.Stone@edwardriver.nsw.gov.au)

Begin forwarded message:

From: "Free, Clint" [REDACTED]
Subject: Deni Rams
Date: 14 May 2021 at 4:06:45 pm AEST
To: Philip Stone <Philip.Stone@edwardriver.nsw.gov.au>

Hi Phil,
Thanks for the reply.
Please see attached.

Regards Clint

Phil

Draft Operational Plan

Thanks for the reply

Firstly sorry for not attending the public meeting on Wednesday night, but we have reviewed the plans, and going forward we would like to put our case for that all facilities like ours operated and funded on a similar basis. As a council area we have many great assets that require upgrades and the like, which we imagine at times to balance to balance from your end

While we are not in a position to make a formal submission to the Draft Operational plan at this time, we would like council support and assistance in relation to capital upgrades in the future

The support we are seeking is not necessarily financial but could be in the form of a letters of support, council approval as land manager (grants) and resources to prepare grant applications

We are in the middle of our strategic review and about to formalise our masterplan for the facility, this will give us direction, which we, in partnership with council would like to plan for the future

As a club we are appreciative of the rekindled partnership with council as it has been a hard road for us to get to where we are today and look forward to a bright future

In you require anything further please do not hesitate to contact me

Amanda Barber

From: Philip Stone
Sent: Monday, 17 May 2021 8:04 AM
To: [REDACTED]
Cc: Mac Wallace; Suni Campbell; Mark Dalzell; Michelle Siena; Belinda Perrett
Subject: Re: Wanganella-Moulamein Rd

Dear Colin

Thanks for your email. I will accept your email as a submission to the draft 2021-22 Operational Plan and budget so that a formal response will be provided to you.

Regards

Phil

Philip Stone
General Manager

[✉ Philip.Stone@edwardriver.nsw.gov.au](mailto:Philip.Stone@edwardriver.nsw.gov.au)

On 17 May 2021, at 7:26 am, Millabong Pastoral Company [REDACTED] wrote:

Dear Philip,

With reference to our telephone conversation last week. I would like to enquire as to the Council's ongoing and long term plans for the Wanganella-Moulamein Rd.

I have serious concerns as to the cross sectional profile of the road surface on the 6 km stretch of road, west from the intersection of the Cobb Hwy, especially the first 4kms. The pavement, whilst satisfactory, is starting to deteriorate. The main concern I have is the cross sectional profile of the roadway, with a very defined hump in the middle of the pavement (running longitudinally along the road) and 2 defined wheel tracks. The danger is when 2 vehicles travelling opposite directions have to pass and the dangers involved in crossing the "hump" in the middle of the road, especially if towing trailers etc. The shoulders also need addressing.

I would like the Council to investigate this stretch of road and allocate funding to upgrading this road.

I look forward to your reply.

Regards

Colin McCrabb





Combined Delivery Program
2018-2022
and Operational Plan
2021-2022





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PART 1
WELCOME AND
OVERVIEW



Message from the Mayor

As we approach the final few months of the first term of the amalgamated Edward River Council, we reflect on what a tumultuous year we have had. From a global pandemic to the forced rates harmonisation program, Council and indeed our ratepayers have had a lot thrown at us.

Council's priorities were to provide as much assistance to our community as possible and we delivered this through a temporary rate freeze, community grants, deferred payments and ensuring Council advocated for as many capital works programs as possible to ensure we could create jobs within our region.

A key project, revitalising the Deniliquin Central Business District has been completed and work has commenced on the renovation of the Town Hall and Estates Building including construction and landscaping of a new Civic Plaza.

We have taken positive steps forward in the development of a Senior's Living Precinct, offered financial assistance to our rural villages through a paint and signage upgrade program; begun installation of new streetlighting in Deniliquin and the villages and completed many kilometres of upgrades on roads, kerb and guttering and footpaths.

In recent years the Edward River community and the region have benefited from unprecedented funding through the Australian Government's Drought Communities and the Murray Darling Basin Regional Economic Diversification Programs and the New South Wales Government's Stronger Communities and Stronger Country Communities Funds. In addition, we have seen upgrades to State, regional and local roads through both State and

Federal funding. Many of the projects funded under these programs have now been completed.

As we turn towards the next financial year and beyond, our priorities are to improve infrastructure in the rural areas, particularly our roads. We are working towards improving service delivery, especially in Conargo, Wanganella, Booroorban, Pretty Pine and Mayrung areas.

On behalf of my fellow Councillors I must thank the General Manager, Director of Infrastructure, Director Corporate Services and staff for their drive and enthusiasm in delivering our large works program and in maintaining and improving the many services the Council provides.

I appreciate the efforts and support from Councillors and the contribution from so many individuals and groups in the community to make Edward River a better place to live, work and play.

Cr. Norm Brennan, Mayor



Message from the General Manager

It is my pleasure to present the Operational Plan and Budget on behalf of Edward River Council. These important documents are more than statements of intent, they are a plan for the future of Edward River Council residents and reflect the direction and commitment of the Council based on continuous consultation with ratepayers.

It has been an incredibly challenging 12 months for us all and I am proud of the Councillors and staff who have worked tirelessly to ensure Edward River Council did what we could to assist in these times.

From freezing rate rises to extending credit, reducing fees and advocating on behalf of residents and businesses most affected by Covid-19 border closures and capacity limits.

Essential governance and financial policies are in place including the adopted Financial Sustainability Principles Policy which aims at achieving an annual General Fund operating surplus of 2% to 5% and a regular review of services and assets to ensure they are appropriate, relevant and are being provided cost effectively.

As a newly merged Council, we have been the recipient of generous funding support from the NSW State Government which has enabled Edward River Council to plan, undertake and complete many projects that would otherwise be on a 'wish list'. To see such projects as the Napier and Cressy Streets revitalisation and the Waring Gardens upgrades completed in my first few months here has been truly rewarding. It gave me great confidence as not only the new general manager but also a new resident to Edward River in the commitment, dedication and experience of our Councillors and staff.

The year ahead will see us implement the mandatory rates harmonisation program and again I have been pleased to see how much effort our staff and Councillors put in to ensuring the fairest outcome for our residents.

We are also committed to cutting red tape and costs in order to further encourage investment in Edward River. From holding regular strategy meetings with developers and real estate agents to planning our own major investments including the long-awaited Seniors Living Precinct.

2021/22 will be a huge year for us at Edward River Council. Our priorities are to work for the community, to advocate for priority projects and to support our residents in any way we can. It is also an election year and I look forward to and encourage residents considering running for Council to contact me for any information.

Thank you and I welcome your feedback on the Operational Plan, Long Term Financial Plan or any other Council-related issue.

Phil Stone, General Manager



OUR VISION

Through the development of Edward River Council's Community Strategic Plan, *Edward River 2030*, a community vision was developed for the Edward River region. This combined Delivery Program 2018-2022 and Operational Plan 2021-2022 outlines the activities and actions that Council will undertake to realise this vision.



We are the center of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.

OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held 04 September 2021.

The Council elected Cr Norm Brennan as mayor and Cr Pat Fogarty as deputy mayor at its Ordinary Meeting in September 2017. Both Cr Brennan and Cr Fogarty were elected to their respective positions for a two-year term until September 2019 and re-elected to these positions in September 2019 for a further one year term. This was subsequently extended to a two year term in June 2020 due to the postponement of the local government elections in 2020 because of the COVID-19 pandemic.

The Local Government Act 1993 outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



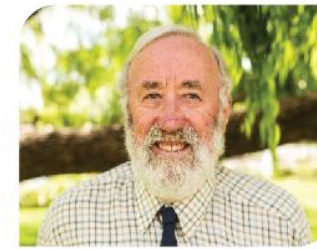
Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



Philip Stone
General Manager

Grad. Dip. Business Management
 Various qualifications in Systems Engineering and IT



Suni Campbell
Director Corporate Services

Graduate Australian Institute of Company Directors
 Bachelor of Business (HRM)
 Member Australian Institute Company Directors
 Member Australian Human Resources Institute



Mark Dalzell
Director Infrastructure

Bachelor of Engineering (Hons)
 Master of Business Administration

ROLES AND RESPONSIBILITIES

Office of the General Manager: Philip Stone		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	Community Development Community Events Corporate Communications and Media Relations Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Marie Sutton (Acting)	Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	Phillip Stone	Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Suni Campbell		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Amanda Barber	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance	Suni Campbell	Governance Integrated Planning and Reporting
Information Management	Mark Siena	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Mark Dalzell		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Michael Todd (Acting)	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Mark Dalzell	Major Projects Delivery
Operations	Mike Burger	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED PLANNING AND REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, *Edward River 2030*, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, *Edward River 2030* is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer term budgets:

<h3>Annual Report</h3> <hr/> <p>Within five months of the end of financial year, Council prepares the Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and <i>Government Information (Public Access) Act 2009</i>.</p>	<h3>End of Term Report</h3> <hr/> <p>Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.</p>	<h3>State of the Environment Report</h3> <hr/> <p>A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.</p>	<h3>Delivery Program and Operational Plan Progress Reports</h3> <hr/> <p>Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.</p>	<h3>Budget Review Statement</h3> <hr/> <p>Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.</p>
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YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to businesses and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2021-22 Rate year is 2.0 per cent.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2021/22 rate is based on the Valuer General's July 2019 land valuations.

What are rates?

Council Rates are fees levied on the land value for each rateable property in the Council area. Land values are determined by the NSW Valuer General and in accordance with the *Local Government Act 1993*. The funds generated each year from Council rates and charges are used to provide essential local government services within the area.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates. Under the *Local Government Act 1993*, there are only two additional systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils can rate on just the ad valorem otherwise they can choose between using:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone in a certain category or sub-category, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in that category or sub-category.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing rates fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI) but a lot of considerations go towards the rate peg percentage.

Which rating system does Edward River Council use?

The restraint placed on merged councils under the amalgamation proclamation which meant that Council was restricted from consolidating rating calculations or re-categorising until 30 June 2021. As of 1 July 2021, the rates between the two former councils of Deniliquin Council and Conargo Shire Council will be merged (harmonised). This means that Council's current different rating systems depending on the location of the property will now be a more cohesive rating system, this will include using different classifications, base rates and minimum rates. Details of the rating system are in the Statement of Revenue section of this document.

How can changes in land value affect your rates?

Councils must set rates based on the land value for each rateable property in their Council area. The Valuer General issues Notices of Valuation to advise landholders of their land value that will be used in the calculation of their council rates. Notices of Valuations are generally issued every three years, this is called a Revaluation. Within this three-year time period between revaluation base years, the Valuer General provides Council with Supplementary Lists every four weeks which dictate land value changes to particular properties.

These Revaluations will almost invariably result in land value fluctuations every three years in relation to the distribution of land values within the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.

Land values generally increase over time. If the land values issued at the time of the General revaluation were used to generate Council's rate income at the rate in the dollar used for the previous year's calculations, then Council would raise more income than it is allowed.

In order to contain Council's income within the allowable limits, Council must reduce the rate in the dollar for each rating category. As the same rate in the dollar is then applied to each property within a rating category, the actual amount of rates payable is determined by the individual land valuation of the property.

As a result, due to the individual changes in land valuations for individual ratepayers, some ratepayers will experience variations in their rates that will either increase or decrease their rates for the first year after a General Revaluation.

The rates paid by some ratepayers may increase, decrease or stay the same in regard to the rate peg % limit set by IPART on behalf of the State Government each year. This will occur only as a result of a General Revaluation of all land values, which occurs every three years. (The determining factor is the land valuation on each individual property).

OR, if Council is successful in an application to IPART for a Special Rate Variation above the set Rate Peg % amount for that year, which can be effective for up to 7 years.

All enquiries relating to your land value should be directed to the Office of the Valuer General on 1800 110 038.

Or you can visit their website to learn more about the valuation of land.
https://www.valuergeneral.nsw.gov.au/contact_us

PART 2

COMBINED DELIVERY PROGRAM 2018-2022 AND OPERATIONAL PLAN – 2021-22



Responsibility Matrix

Each of the 124 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	General Manager	Phillip Stone
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Marie Sutton (Acting)
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Mark Dalzell
MEA	Manager Engineering and Assets	Michael Todd (Acting)
MOP	Manager Operations	Mike Burger

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the *Local Government Act 1993*, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at the Edward River Library, Napier Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan

<p>1</p> <p>A great place to live</p>	<p>1.1 Our community has access to essential services 1.2 Our community is safe, happy and healthy, both physically and mentally 1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture</p>
<p>2</p> <p>A prosperous and vibrant economy</p>	<p>2.1 Our economy is strong and diverse 2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business 2.3 Our region provides strong education, employment and training opportunities</p>
<p>3</p> <p>A valued and enhanced natural environment</p>	<p>3.1 We are committed to resource recovery and waste management 3.2 Our natural environment is protected and enhanced 3.3 We plan for the future to accommodate and facilitate sustainable growth and development</p>
<p>4</p> <p>A region with quality and sustainable infrastructure</p>	<p>4.1 Our built environment is managed, maintained and improved 4.2 Our road network is a source of pride 4.3 Our water and sewer infrastructure is efficient and fit for purpose</p>
<p>5</p> <p>A community working together to achieve its potential</p>	<p>5.1 Our community is informed and engaged 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community 5.3 Our local government is efficient, innovative and financially sustainable</p>

Outcome 1 - A great place to live

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health



1.1 Our community has access to essential services				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues.	1.1.1.1 Engage with the Australian and New South Wales Governments, seeking financial and political support for Council's Advocacy Strategy.	GM	At least two public delegations to Canberra and Sydney to engage with Federal and State politicians undertaken	Office of GM
	1.1.1.2 Improve Council's website to be a key platform for Council's community engagement activities.	GM	Council's website reviewed and key changes implemented to integrate with community engagement activities	Communications
	1.1.1.3 Facilitate the development of a retirement living facility to support our ageing population.	GM	Seniors Living Precinct project developed with options for an operating model presented to Council for decision	Office of GM
1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities.	1.1.2.1 Operate the Edward River Library and provide quality library services to the Edward River community.	MCED	Regional service levels / Met State Library NSW baseline benchmark / Met	Library

1.2 Our community is safe, happy and healthy, both physically and mentally				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Finalise masterplan for Rotary Park.	MES	Masterplan / Completed	Town Planning
	1.2.1.2 Implement adopted management model for the Deniliquin Swim Centre.	MEA	Management model / Implemented	Engineering
1.2.2 Provide community halls and facilities.	1.2.2.1 Inspections and maintenance undertaken on Community Halls and facilities.	MOP	Inspections of Halls and Playgrounds / 100% completed	Operations
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a companion animal desexing program.	MES	Program / Delivered	Animal Control
	1.2.3.2 Deliver four free microchipping weeks.	MES	Program / Completed	Animal Control
	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	MES	Food premises inspected annually 100%	Health Services

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.4 Undertake water sampling of Councils water supply.	MES	Water sampling schedule completed / 100%	Health Services
	1.2.3.5 Participate in NSW Health arbovirus monitoring program.	MES	Program / Completed	Health Services
	1.2.3.6 Undertake swimming pool barrier inspections.	MES	Program / Completed	Health Services
	1.2.3.7 Finalise detailed designs and costings for a new companion animal shelter.	MES	Design / Costings finalised	Animal Control
	1.2.3.8 Prepare framework for Underground Petroleum storage systems (UPSS) program implementation.	MES	Program / Implementation completed	Town Planning

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.9 Implement adopted liquid trade waste policy.	MEA	Increase in non-compliant properties / 0%	Engineering
	1.2.3.10 Promote COVID-19 policies and restrictions.	DIN	LEMC COVID-19 subcommittees / Implement signage at Council facilities 100%	Infrastructure
1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.3.1 Council aims to develop the Edward River Council region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Town Hall Revitalisation Project.	DIN	Project milestones / Met	Infrastructure
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week Celebrations.	MCED	NAIDOC Week Celebration / Delivered	Office of GM
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival Celebrations.	MCED	Application / Delivered	Community

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.3.1 Council aims to develop the Edward River Council region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.4 Submit grant application to enable 2020 NSW Youth Week Festival Celebrations.	MCED	Application / Delivered	Community
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship Ceremonies.	GM	Citizenship Ceremonies / Held	Office of GM
	1.3.2.2 Support the delivery of 2021 Anzac Day Commemoration services at Deniliquin and Wanganella.	GM	Commemoration Services / Held	Office of GM
	1.3.2.3 Deliver 2021 Australia Day celebrations and co-ordinate the annual Edward River Council Australia Day Awards.	GM	Event / Held Awards / Conferred	Office of GM

Delivery Program Measures		
Measure	Baseline	Target
Community satisfaction with:		
Appearance of public areas	Not currently measured	State average for rural Council
Recreational facilities	69	72
Art centres and libraries	Greater than 80% score the library service as good or very good	Greater than 85% score the library service as good or very good
Percentage of population who are library members	35.5%	37%
Percentage of required food safety inspections undertaken	100%	100%

Outcome 2 - A prosperous and vibrant economy

This outcome aims to ensure the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure our economy is diversified so we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try to align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space



2.1 Our economy is strong and diverse				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture.	2.1.1.1 Seek funding to implement the Agribusiness Masterplan.	MCED	Application / Lodged Strategy / Commenced	Economic Development
	2.1.1.2 Leverage Council's Major Project Pipeline to attract funding.	MCED	Initiatives / 1	Economic Development
	2.1.1.3 Support Deniliquin Business Chamber 2020 Business Excellence Awards.	MCED	Business Excellence Awards / Delivered	Office of GM
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Host a series of Developer's Forums to uncover business and residential development opportunities.	MCED	Forums held / 3	Economic Development Business Support
	2.1.2.2 Actively support development within Edward River to foster increased housing stock whilst maintaining integrity of the regulatory environment.	MES	Demonstration of facilitation of new or modified residential subdivision Development Applications through monthly Environmental Services report to Council	Town Planning/ Economic Development

2.1 Our economy is strong and diverse				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	DA 80% within statutory time frames CDC 80% within statutory time frames CC 80% within 30 days of registration S68 80% within 14 days of registration	Town Planning
	2.1.3.2 Determine planning Certificates and sewer drainage diagrams on application.	MES	Planning certificates issued within five days of receipt / - >90% Sewer drainage diagrams issued within five days of receipt / - >90%	Town Planning
	2.1.3.3 Planning proposal for Deniliquin LEP completed. LEP prepared and finalised.	MES	LEP prepared / Completed	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Provide a heritage advisory service to the community.	MES	Heritage service provided / Completed	Community Services
	2.2.1.2 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage projects funded / = > budgeted amount	Community Services
	2.2.1.3 Operate the Deniliquin Visitor Information Centre.	MCED	Service levels / Met	Tourism
	2.2.1.4 Deliver an updated four-year Economic Development Strategy to develop Edward River region as a place to live, learn, work, play and visit.	MCED	Strategy / Adopted	Economic Development
	2.2.1.5 Develop and update promotional collateral and information on the Visit Deni website and social media platforms.	MCED	Marketing collateral / Developed	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.6 Support existing events including the Deni Ute Muster and attract new events.	MCED	Events supported or attracted / 3	Economic Development
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the NSW Government Funded Programs.	DIN	Projects with acquittal dates in 2021/22 / 100% Completed	Infrastructure
2.3 Our region provides strong education, employment and training opportunities				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Engage with employers and training to providers to align needs.	MCED	Meetings held / 2 Report Outcomes / 1	Economic Development

Delivery Program Measures		
Measure	Baseline	Target
Increase in visitor numbers	118,200	120,000
Increase in no of jobs	3,778	3,800
Community satisfaction with: <ul style="list-style-type: none"> Economic Development/Tourism Community and Cultural services 	Not currently measured Not currently measured	State average for rural Council State average for rural Council
Increase in no of businesses	461	480
No of visitors to Peppin Heritage Centre	17,000	17,850

Outcome 3 - A valued and enhanced natural environment

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property



3.1 We are committed to resource recovery and waste management				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Looking into options to provide kerbside recycling.	MEA	Project Plan / Completed	Engineering
	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO).	MEA	Project Plan / Completed	Engineering
	3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas.	MEA	Community education program / Implemented	Engineering
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions / Met	Operations
	3.1.2.2 Provide DrumMUSTER collection services at Deniliquin Landfill Depot.	MOP	DrumMUSTER services provided	Operations

3.2 Our natural environment is protected and enhanced				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Deniliquin public cemeteries.	MOP	Complete maintenance of Cemeteries / 100% Interments in accordance with Cemetery Operational Plan / 100%	Operations
	3.2.1.2 Maintain Pioneer cemeteries.	MOP	Complete maintenance of Cemeteries / 100%	Operations
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River Region.	MOP	Implement new Weed Action Plan (WAP)	Operations
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	LEMC meetings per year / 3	Infrastructure

3.2 Our natural environment is protected and enhanced (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Deliver the Rural Tree Scheme.	MOP	Deliver Rural Tree Scheme	Operations
	3.2.4.2 Service Level Agreements for Council's Parks and Open Space services.	MOP	Service Level Agreements / Completed	Operations
3.3 We plan for the future to accommodate and facilitate sustainable growth and development				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.3.1 Manage the built environment in line with the LEP and relevant legislation.	3.3.1.2 Commence a review of the Deniliquin Development Control Plan.	MES	DCP Review / Commenced	Town Planning
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare Implementation Plan for Industrial Land Strategy.	MCED / MES	Implementation Plan for Industrial Land Strategy/ commenced	Economic Development and Town Planning

Delivery Program Measures		
Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications 60 days for integrated development application	30 days for development applications 60 days for integrated development applications
Community satisfaction with:		
• Waste management	Not currently measured	State average for rural Council
• Planning and building permits	Not currently measured	State average for rural Council
• Emergency and disaster management	Not currently measured	State average for rural Council
• Environmental sustainability	Not currently measured	State average for rural Council
• Town Planning Policy	Not currently measured	State average for rural Council
• Ease of access to services	62	65

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads



4.1 Our built environment is managed, maintained and improved				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemeteries, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Buildings Maintenance Program.	MOP	Maintenance Program / Delivered	Operations
	4.1.1.2 Deliver Roads Maintenance Program.	MOP	Maintenance Program / Delivered	Operations
	4.1.1.3 Deliver Capital Works Program.	DIN	Capital Works Program delivered / 90%	Operations
	4.1.1.4 Prepare planning proposal for rezoning and reclassification of surplus open space.	MES	Planning proposal / Commenced	Environmental Services
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Undertake a review of Council's existing Plant and Fleet register.	MOP	Review / Completed	Infrastructure
	4.1.2.2 Develop a 10-year plant replacement program.	MOP	Year one of current 10-year program / Implemented	Infrastructure
	4.1.2.3 Refine draft Service Level Agreements including inspection, maintenance and intervention criteria.	MOP	Service Level Agreements set-up in Tech One / Implemented	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.4 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation / = >90%	Engineering
	4.1.2.5 Undertake asset valuations for asset classes in accordance with Asset Management Strategy.	MEA	Asset valuation for one asset class / Completed	Engineering
	4.1.2.6 Convene the Asset Management Steering Committee.	MEA	Meetings per year / 4	Engineering
4.2 Our road network is a source of pride				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments.	MOP	Works delivered / 90%	Operations

4.3 Our water and sewer infrastructure is efficient and fit for purpose				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program.	MEA	Capital Works Program delivered / 90%	Engineering
	4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program.	MOP	Maintenance Program / Delivered	Infrastructure
4.3.2 Plan for the replacement of the Denilquin Sewerage Treatment plant.	4.3.2.1 Plan the replacement of the Denilquin Sewerage Treatment Plant in consultation with NSW Government.	MEA	Funding application to NSW Government / Submitted	Engineering

Delivery Program Measures		
Measure	Baseline	Target
% Completion of capital works program annually	70%	90%
Asset Management Maturity	Nil	Complete development of: 1. Asset Management Plans 2. Asset Condition Inspection Manual
Reduction in asset renewal gap	90% annual expenditure on assets compared to depreciation	100% annual expenditure on assets compared to depreciation
Community satisfaction with:		
Local streets and footpaths	41	45

Outcome 5 - A community working together to achieve its potential

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications



5.1 Our community is informed and engaged				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	MCED	Community News page / 30 Engagement with Council social media accounts / Increasing Media releases produced / 44 Newsletter published / 2	Corporate Communications/ Office GM
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.1.2 Review Council's website to ensure it remains accessible and provides an engaging customer experience.	MCED	Website structure/ Reviewed	Economic Development
5.2 We collaborate and pursue partnerships that achieve great outcomes for our community				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program / Delivered	Community
	5.1.2.2 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings / Implemented Ordinary meeting business papers Published to Council's website three days prior to meeting	Office GM

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.2.1 Work in partnership with the community on key projects.	5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030.	GM	Plan adopted / 30 June	Office GM
5.3 Our local government is efficient, innovative and financially sustainable				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review Long Term Financial Plan.	MFIN	Annual budget adopted and long-term financial plan reviewed in line with annual budget / 30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements.	MFIN	Quarter budget reviews completed / September, December and March Audited financial statements lodged 31 October	Corporate Services
	5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the Local Government Act Guidelines and Council's adopted policies.	MFIN	Report to Council / Monthly Bank Bill Swap Rate Benchmark / Exceeded	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.4 Review Investment Policy within the constraints of the Local Government Act Guidelines and Council's adopted policies.	MFIN	Review Investment Policy / Complete Review External/Internal Reserve / Complete	Corporate Services
	5.3.1.5 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure.	MFIN	Review rating categories and subcategories / Complete Implement procedure for required category changes / Complete	Corporate Services
	5.3.1.6 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities / Completed Management Actions implemented / = Agreed time frames	Corporate Services
	5.3.1.7 Review Financial Sustainability Policy within the constraints of the Local Government Act Guidelines and Australian Accounting Standard Board.	MFIN	Review Financial Sustainability Policy / Commenced Deliver Action Plan based on the updated Financial Sustainability Policy / Commenced	Corporate Services
5.3.2 Deliver excellent customer service.	5.3.2.1 Monitor customer service requests and complaints.	MPCS	Report customer request management statistics to Executive / Quarterly	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.1 Co-ordinate the ongoing implementation the Council's Risk Management Framework.	MPCS	Strategic risks and controls reviewed as per the Risk Management Plan	People and Customer Service
	5.3.3.2 Co-ordinate the implementation of Council's Statewide Mutual Continuous Improvement workbooks and distribute action plans to responsible officers.	MPCS	Workbooks – Submitted by due date Report Action Plans to EMT	People and Customer Service
	5.3.3.3 Co-ordinate WHS steering committee development of the annual Corporate WHS Management Plan.	MPCS	Plan developed Reports delivered as per the plan	People and Customer Service
	5.3.3.4 Convene the Work Health and Safety Committee meetings.	MPCS	Meetings held = >4 Minutes provided to the Executive / Quarterly	People and Customer Service
	5.3.3.5 Co-ordinate external audit of WHS Management System.	MPCS	Audit completed Report to WHS Steering Committee	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.6 Provide progress reports on implementation of the 2018-2022 Delivery Program in accordance with the Local Government Act 1993.	DCS	Progress reported to Council / Quarterly	Corporate Services
	5.3.3.7 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993.	DCS	Report adopted / 30 November	Corporate Services
	5.3.3.8 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance / Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee / Commenced	Corporate Services
	5.3.3.9 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government / 30 September	Corporate Services
	5.3.3.10 Manage the Councillor Professional Development Program.	DCS	Program / Delivered	Councillors
	5.3.3.11 Produce and submit reports of disclosures made under the Public Interest Disclosures Act.	DCS	NSW Ombudsman / July and February	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.12 Co-ordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements.	DCS	Annual lodgement process completed / 30 September	Corporate Services
	5.3.3.13 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held / = >4	Corporate Services
	5.3.3.14 Co-ordinate delivery and reporting of the Internal Audit Program.	DCS	Program / Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee / Quarterly	Corporate Services
	5.3.3.15 Review and improve Council's corporate documents framework.	DCS	Corporate documents review dates / Established Program review dates program / Established	Governance
	5.3.3.16 Co-ordinate activities and events for the delivery of the NSW Local Government Elections.	DCS	Election / Completed Councillor induction program / Implemented Post-election legislative program of actions / Completed	Governance

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.17 Co-ordinate the implementation of the strategic plan for committees of Council.	DCS	Implementation of the Strategic Plan for Committees / Completed June 30	Corporate Services
	5.3.3.18 Co-ordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan.	DCS / MPCS	Implementation / Complete	Corporate Services
	5.3.3.19 Review the Privacy Management Plan.	MIM	Review / Complete	Information Management
	5.3.3.20 Review and publish the Council Information Guide.	MIM	Guide adopted	Information Management
	5.3.3.21 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009.	MIM	Annual report provided to the Information and Privacy Commissioner	Information Management
	5.3.3.22 Co-ordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act 2009.	MIM	Open Access Information available on the website / Increasing	Information Management

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.23 Develop a new suite of IP&R Documents in line with LG Requirements.	DCS	Documents developed and adopted	Corporate Services
	5.3.3.24 Co-ordinate 2020 / 2021 Community Survey.	DCS	Survey complete and results published on the website	Corporate Services
	5.3.3.25 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009.	MIM	Published to website / = < every 45 days	Information Management
	5.3.3.26 Review and renew Council's insurance portfolio.	MEA	Annual renewal / Completed Incident reports to Executive / 4 per year	Engineering
5.3.4 Identify and deliver innovative projects to improve Councils performance.	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	DCS	Project milestones / Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DIN	Project Milestones / Met	Engineering

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.4 Identify and deliver innovative projects to improve Councils performance.	5.3.4.3 Develop and commence the implementation of an Edward River Council continuous improvement program.	GM	Continuous Improvement Program developed, and implementation commenced	Office of GM
	5.3.4.4 Implement an organisational project to improve efficiencies and source revenue opportunities.	GM	Project plan developed / 30 December Milestones achieved as per project plan / 30 June	Office of GM
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce.	MPCS	Initiatives implemented in accordance with Staff Survey Action Plan / Complete	People and Customer Service
	5.3.5.2 Co-ordinate and fund annual staff training programs.	MPCS	Training Plan and budget / Prepared	People and Customer Service
	5.3.5.3 Implement the annual employee health and wellbeing program.	MPCS	Program Implementation / Meets timelines set in the plan	People and Customer Service
	5.3.5.4 Undertake annual staff satisfaction survey to identify areas of improvement.	MPCS	Survey / Completed	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.5 Deliver the Staff Recognition and Service Awards Program.	GM	Program / Delivered	Office of GM
	5.3.5.6 Implement Employee Self Service for leave for Outdoor Staff.	MPCS	Implementation commenced	People and Customer Service
	5.3.5.7 Co-ordinate annual staff performance review program.	MPCS	Annual program / Completed	People and Customer Service
	5.3.5.8 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held = >2	People and Customer Service
	5.3.5.9 Co-ordinate the development and implementation of salary system progression rules and skill step framework.	MPCS	Salary skill step framework for operational roles / Progressing	People and Customer Service
	5.3.5.10 Implement EEO & Diversity Plan.	MPCS	Meets timelines set in the plan	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)				
Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.11 Implement Workforce plan.	MPCS	Succession planning commenced and ongoing	People and Customer Service
	5.3.5.12 Develop workforce cultural plan.	MPCS	Cultural Plan Commenced	People and Customer Service
	5.3.5.13 Develop 3-year Corporate Services Plan.	DCS	Plan developed and adopted Plan commenced as per milestones set	Corporate Services
	5.3.5.14 Develop and commence the implementation of an Edward River Council continuous improvement program.	GM	Continuous Improvement Program developed, and implementation commenced	Office of GM

Delivery Program Measures		
Measure	Baseline	Target
% Of Councillors in attendance at Council meetings	80%	Greater than 85%
Staff turnover as a % of permanent staff numbers	7.8%	Less than 10%
% Of Council decisions made at meetings closed to the public	15%	Less than 10%
Lost time injury frequency rate	19.22	12.8
Community satisfaction with:		
Community consultation	57	63
Informing the community	59	65
Decisions made in the community interest	54	60
Value for money	43	46
Customer service	59% consider Customer Service good or very good	65% (in line with State-Wide average)
Overall Council performance	56	58 (in line with State-Wide average)

PART 3
BUDGET
2021 - 2022



Executive Summary

Edward River Council’s annual budget forms part of the Operational Plan 2021-22, along with the Statement of Revenue Policy and Fees and Charges. The Delivery Program normally covers a three-year period but was extended for a further year due to the COVID-19 pandemic and the extension of Councillors terms. The Program contains high-level financial information whilst the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2021-22 budget has been prepared using the previous year’s Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totalling \$28.49 million, investing \$28.95 million in capital works (with \$10.39 million Assets Renewal/New works and \$10.26 million works carried forward) and returning an operating surplus of \$5.95 million

The \$5.95 million operating surplus is made up of three funds:

- General \$4.40 million
- Water \$0.45 million
- Sewer \$1.10 million

Total Revenue (inclusive of capital grants)	
General fund	\$27.70 million
Water fund	\$3.35 million
Sewer fund	\$3.38 million
Consolidated funds	\$34.43 million

Total Costs	
General fund	\$23.31 million
Water fund	\$2.90 million
Sewer fund	\$2.28 million
Consolidated funds	\$28.49 million

Rates and annual charges revenue

Rating revenue increases in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2 per cent for 2021-22 plus an additional \$194,000 in recouped forgone rates income from 2020-21.

According to IPART, "the rate peg is mainly based on the Local Government Cost Index (LGCi), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period."

The projected rates revenue for 21/22 will be \$7.6m. For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 1.78 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$81,243.

Council's estimated interest investment revenue for 2021/22 is \$134,999.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the

Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.9 million is forecast to grow at a modest rate of 1.78%. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$151,811 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5 per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2021, Council employed 101.63 full time equivalent staff. Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.67m. It is assumed that employee costs will grow at a rate of 1 per cent in the forecast period. This includes anticipated award increases, growth through salary progression and reduction in training budget.

Borrowing costs

Council currently has no loan portfolio and we are exploring the possible borrowings for the retirement facilities and airport project in the forecast period.

Materials and contract costs

Materials and contracts costs estimate for the 2021-22 has reduced from the previous year, which is attributed mainly due reduced grant funded operational costs for the merger and drought communities program.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area.

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2021-22 are set out below:

	Budget 20/21	Budget 21/22
Income		
Local Heritage Places Funding	\$6,250	\$6,250
Advisor Grant	\$7,000	\$5,000
Long Paddock	\$14,000	\$14,000
Total Income	\$27,250	\$25,250
Expenditure		
ERC Education Fund	\$10,000	\$10,000
Contributions to Schools	\$5,000	\$5,000
Donations and Contributions Community Grants	\$50,000	\$50,000
Donations and Contributions - Ute Muster Contributions in Kind	\$60,000	\$60,000
Donations and Contributions - Ute Muster Donations Program	\$25,000	\$25,000

	Budget 20/21	Budget 21/22
Donations and Contributions - Bush Bursary	\$3,000	\$3,000
Local Heritage Places Expenditure (match grant 1:1)	\$16,250	\$16,250
Quick Response Grants	\$10,000	\$10,000
Doctor Incentive	\$10,000	\$10,000
Advisor Grant expenditure (grant funded)	\$14,000	\$10,000
Long Paddock	\$28,000	\$28,000
Total Expenditure	\$231,250	\$227,250
Donations & Contributions Net Result	-\$204,000	-\$202,000

Other costs

Other expenditures are set to increase by only 1.2 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Capital program

The 2021-22 budget has a renewal/new capital program totalling \$10.39 million. Highlights include:

- Annual Local Roads Renewal Programs: \$3.85 million
- Annual Regional Roads Renewal Program: \$2.50 million
- Water and Sewer infrastructure renewal programs: \$1.50 million
- Maude Road \$1.45 million
- Plant disposal and acquisition program: \$1.21 million

Details of the capital program can be found in the 2021/22 Budget Detail for each Capital Works Program.

Other initiatives

The 2021-22 budget also includes expenditure for some of the following one-off projects funded by grants:

- Implementation of Signage Strategy
- North Deni Rest Area
- Cemetery upgrades
- Peppin Heritage Centre upgrades
- Skate-park renewal
- Island sanctuary works
- Memorial Park amenities
- Off-lease dog park
- Hydro Pool upgrades

Consolidated Financial Statement 2022-2025

Whole of Council Statement of Comprehensive Income

Edward River Council Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	13,458	13,727	14,002	14,282
User Charges and Fees	3,659	3,782	3,857	3,934
Interest & Investment Revenue	216	220	225	229
Other Revenues	3,038	3,099	3,161	3,224
Grants & Contributions for Operating Purposes	8,119	8,281	8,447	8,616
Grants & Contributions for Capital Purposes - Cash	5,940	2,196	2,196	2,197
Total Income from Continuing Operations	34,430	31,305	31,888	32,482
Expenses from Continuing Operations				
Employee Costs	9,673	9,866	10,064	10,265
Borrowing Costs	105	95	85	74
Materials and Contracts	3,321	3,451	3,520	3,590
Depreciation	9,281	9,237	9,422	9,615
Other Expenses	6,105	6,487	6,615	6,901
Total Expenses from Continuing Operations	28,485	29,137	29,704	30,445
Operating Result from Continuing Operations Surplus/(Deficit)	5,945	2,168	2,183	2,037
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	5	(27)	(13)	(160)

Whole of Council Statement of Financial Position

Edward River Council Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	30,918	32,738	34,623	35,638
Receivables	2,797	2,543	2,585	2,641
Other (Includes Assets Held for Sale)	64	66	67	68
Total Current Assets	33,779	35,347	37,275	38,347
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	473,447	475,035	485,315	509,412
Other	352	352	352	362
Total Non-Current Assets	473,799	475,387	485,667	509,774
Total Assets	507,578	510,734	522,942	548,121
Current Liabilities				
Payables	1,551	1,592	1,619	1,669
Borrowings	572	582	593	604
Other	4,675	5,107	5,548	5,997
Total Current Liabilities	6,798	7,281	7,760	8,270

Non Current Liabilities				
Payables	163	167	170	173
Borrowings	4,966	4,384	3,791	3,187
Provisions	607	607	607	617
Other	177	191	206	221
Total Non-Current Liabilities	5,913	5,349	4,774	4,198
Total Liabilities	12,712	12,630	12,534	12,468
Net Assets	494,867	498,105	510,408	535,653
Equity				
Retained Earnings	416,192	418,531	420,714	422,752
Revaluation Reserves	54,935	56,004	66,125	89,333
Other Reserves	23,740	23,569	23,569	23,569
Total Equity	494,867	498,104	510,408	535,653

Whole of Council Statement of Cash Flows

Edward River Council Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	35,139	31,550	31,839	32,420
Payments - Operating Activities	(19,606)	(19,307)	(19,707)	(20,233)
Net Cash Provided by (or used In) Operating Activities	15,533	12,243	12,133	12,187
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	200	200	200	200
Purchases - Infrastructure, Property, Plant & Equipment	(28,954)	(9,956)	(9,781)	(10,705)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used In) Investing Activities	(28,754)	(9,756)	(9,581)	(10,505)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	6,100	-	-	-
Payments - Principal Repayments	(562)	(572)	(582)	(593)
Payments - Finance Costs	(105)	(95)	(85)	(74)
Net Cash Provided by (or used In) Financing Activities	5,433	(667)	(667)	(667)
Net Increase/(Decrease) In Cash Assets Held	(7,788)	1,820	1,885	1,015
Cash and Cash Equivalents at Beginning of Reporting Period	38,706	30,918	32,738	34,623
Cash and Cash Equivalents at End of Reporting Period	30,918	32,738	34,623	35,638
Total Cash, Cash Equivalents and Investments at End of Reporting Period	30,918	32,738	34,623	35,638

GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income. The responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART).

General Fund Statement of Comprehensive Income

Edward River Council General Fund - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	9,079	9,261	9,446	9,635
User Charges and Fees	1,476	1,555	1,586	1,618
Interest & Investment Revenue	157	160	163	167
Other Revenues	3,038	3,099	3,161	3,224
Grants & Contributions for Operating Purposes	8,045	8,206	8,370	8,537
Grants & Contributions for Capital Purposes - Cash	5,905	2,160	2,160	2,160
Total Income from Continuing Operations	27,700	24,440	24,886	25,341
Expenses from Continuing Operations				
Employee Costs	8,765	8,940	9,119	9,301
Borrowing Costs	105	95	85	74
Materials and Contracts	2,556	2,670	2,724	2,778
Depreciation	7,929	7,858	8,015	8,181
Other Expenses	3,951	4,290	4,373	4,615
Total Expenses from Continuing Operations	23,306	23,854	24,316	24,949
Operating Result from Continuing Operations Surplus/(Deficit)	4,394	587	570	392
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,511)	(1,573)	(1,590)	(1,768)

General Fund Statement of Financial Position

Edward River Council General Fund - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	15,703	16,116	16,532	16,020
Receivables	2,249	1,984	2,017	2,059
Other (Includes Assets Held for Sale)	64	66	67	68
Total Current Assets	18,017	18,166	18,615	18,147
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	407,008	407,356	417,492	441,475
Other	352	352	352	362
Total Non-Current Assets	407,360	407,708	417,844	441,837
Total Assets	425,377	425,873	436,460	459,984
Current Liabilities				
Payables	1,236	1,271	1,293	1,335
Borrowings	572	582	593	604
Other	4,675	5,107	5,548	5,997
Total Current Liabilities	6,484	6,960	7,434	7,936

Non Current Liabilities				
Payables	53	54	55	56
Borrowings	4,966	4,384	3,791	3,187
Provisions	607	607	607	617
Other	177	191	206	221
Total Non-Current Liabilities	5,803	5,236	4,659	4,081
Total Liabilities	12,287	12,196	12,092	12,017
Net Assets	413,090	413,677	424,367	447,967
Equity				
Retained Earnings	348,478	349,236	349,806	350,197
Revaluation Reserves	54,935	54,935	65,056	88,264
Other Reserves	9,677	9,506	9,506	9,506
Total Equity	413,090	413,677	424,367	447,967

General Fund Statement of Cash Flows

Edward River Council General Fund - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	28,414	24,695	24,845	25,289
Payments - Operating Activities	(15,760)	(15,410)	(15,731)	(16,179)
Net Cash Provided by (or used In) Operating Activities	12,654	9,285	9,114	9,110
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	200	200	200	200
Purchases - Infrastructure, Property, Plant & Equipment	(24,781)	(8,406)	(8,231)	(9,155)
Net Cash Provided by (or used In) Investing Activities	(24,581)	(8,206)	(8,031)	(8,955)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	6,100	-	-	-
Payments - Principal Repayments	(562)	(572)	(582)	(593)
Payments - Finance Costs	(105)	(95)	(85)	(74)
Net Cash Provided by (or used In) Financing Activities	5,433	(667)	(667)	(667)
Net Increase/(Decrease) In Cash Assets Held	(6,494)	412	416	(512)
Cash and Cash Equivalents at Beginning of Reporting Period	22,197	15,703	16,116	16,532
Cash and Cash Equivalents at End of Reporting Period	15,703	16,116	16,532	16,020
Total Cash, Cash Equivalents and Investments at End of Reporting Period	15,703	16,116	16,532	16,020

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2021-22.

Water Fund Statement of Comprehensive Income

Edward River Council Water - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,365	1,392	1,420	1,449
User Charges and Fees	1,883	1,921	1,959	1,998
Interest & Investment Revenue	30	31	31	32
Grants & Contributions for Operating Purposes	37	38	38	39
Grants & Contributions for Capital Purposes - Cash	35	36	36	37
Total Income from Continuing Operations	3,350	3,417	3,485	3,555
Expenses from Continuing Operations				
Employee Costs	562	573	585	596
Materials and Contracts	464	473	483	492
Depreciation	732	747	762	777
Other Expenses	1,141	1,164	1,187	1,211
Total Expenses from Continuing Operations	2,899	2,957	3,016	3,077
Operating Result from Continuing Operations Surplus/(Deficit)	451	460	469	478
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	416	424	433	441

Water Fund Statement of Financial Position

Edward River Council Water - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	8,305	8,611	8,942	9,296
Receivables	273	278	283	289
Total Current Assets	8,578	8,889	9,225	9,586
Non-Current Assets				
Infrastructure, Property, Plant & Equipment 35,636	35,636	36,858	36,997	37,120
Total Non-Current Assets	35,636	36,858	36,997	37,120
Total Assets	44,214	45,748	46,222	46,706
Current Liabilities				
Payables	178	182	185	189
Total Current Liabilities	178	182	185	189
Non Current Liabilities				
Payables	71	72	74	75
Total Non Current Liabilities	71	72	74	75
Total Liabilities	249	254	259	264
Net Assets	43,965	45,494	45,963	46,441

Equity				
Retained Earnings	36,321	36,781	37,250	37,728
Revaluation Reserves	-	1,069	1,069	1,069
Other Reserves	7,644	7,644	7,644	7,644
Total Equity	43,965	45,494	45,963	46,441

Water Fund Statement of Cash Flows

Edward River Council Water - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,349	3,413	3,482	3,550
Payments - Operating Activities	(2,169)	(2,207)	(2,251)	(2,295)
Net Cash Provided by (or used In) Operating Activities	1,180	1,206	1,230	1,255
Cash Flows from Investing Activities				
Purchases - Infrastructure, Property, Plant & Equipment	(2,583)	(900)	(900)	(900)
Net Cash Provided by (or used In) Investing Activities	(2,583)	(900)	(900)	(900)
Cash Flow from Financing Activities				
Net Increase/(Decrease) In Cash Assets Held	(1,403)	306	330	355
Cash and Cash Equivalents at Beginning of Reporting Period	9,708	8,305	8,611	8,942
Cash and Cash Equivalents at End of Reporting Period	8,305	8,611	8,942	9,296
Total Cash, Cash Equivalents and Investments at End of Reporting Period	8,305	8,611	8,942	9,296

SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2021-22.

Sewer Fund Statement of Comprehensive Income

Edward River Council Sewerage - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	3,014	3,074	3,136	3,198
User Charges and Fees	300	306	312	318
Interest & Investment Revenue	29	30	30	31
Grants & Contributions for Operating Purposes	37	38	38	39
Total Income from Continuing Operations	3,380	3,448	3,517	3,587
Expenses from Continuing Operations				
Employee Costs	346	353	360	367
Materials and Contracts	301	307	313	319
Depreciation	620	632	645	658
Other Expenses	1,013	1,033	1,054	1,075
Total Expenses from Continuing Operations	2,280	2,326	2,372	2,420
Operating Result from Continuing Operations Surplus/(Deficit)	1,100	1,122	1,144	1,167
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1,100	1,122	1,144	1,167

Sewer Fund Statement of Financial Position

Edward River Council Sewerage - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	6,909	8,012	9,149	10,322
Receivables	275	281	286	292
Total Current Assets	7,185	8,292	9,435	10,614
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	30,803	30,821	30,826	30,818
Total Non-Current Assets	30,803	30,821	30,826	30,818
Total Assets	37,988	39,113	40,260	41,432
Current Liabilities				
Payables	136	139	142	145
Total Current Liabilities	136	139	142	145
Non Current Liabilities				
Payables	39	40	41	42
Total Non-Current Liabilities	39	40	41	42
Total Liabilities	176	179	182	186
Net Assets	37,812	38,934	40,078	41,245

Equity				
Retained Earnings	31,393	32,515	33,659	34,826
Other Reserves	6,419	6,419	6,419	6,419
Total Equity	37,812	38,934	40,078	41,245

Sewer Fund Statement of Cash Flows

Edward River Council Sewerage - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,376	3,443	3,512	3,581
Payments - Operating Activities	(1,677)	(1,690)	(1,725)	(1,758)
Net Cash Provided by (or used In) Operating Activities	1,698	1,752	1,788	1,823
Cash Flows from Investing Activities				
Purchases - Infrastructure, Property, Plant & Equipment	(1,590)	(650)	(650)	(650)
Net Cash Provided by (or used In) Investing Activities	(1,590)	(650)	(650)	(650)
Cash Flow from Financing Activities				
Net Increase/(Decrease) In Cash Assets Held	108	1,102	1,138	1,173
Cash and Cash Equivalents at Beginning of Reporting Period	6,801	6,909	8,012	9,149
Cash and Cash Equivalents at End of Reporting Period	6,909	8,012	9,149	10,322
Plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,909	8,012	9,149	10,322

DETAILED SERVICE BUDGETS (OPERATIONS)



Budget Program: Civic Functions			
Responsible Service: Office of General Manager			
Civic Functions	Revenue	Expenditure	21/22 Budget Balance
Civic Functions		\$28,500	-\$28,500
Councillor Expenses		\$23,000	-\$23,000
Civic Functions Net Result		\$51,500	-\$51,500

Budget Program: Mayoral Expenses			
Responsible Service: Office of General Manager			
Mayoral Expenses	Revenue	Expenditure	21/22 Budget Balance
Mayoral Expenses		\$81,374	-\$81,374
Mayoral Expenses Net Result		\$81,374	-\$81,374

Budget Program: Councillor Expenses			
Responsible Service: Office of General Manager			
Councillor Expenses	Revenue	Expenditure	21/22 Budget Balance
Councillor Conference Registrations		\$9,000	-\$9,000
Councillor Fees Sec 29A		\$105,000	-\$105,000
Councillor Travelling Expenses		\$17,000	-\$17,000
Councillor Insurances		\$43,820	-\$43,820
GM Performance Management		\$12,000	-\$12,000
Councillor Expenses Net Result		\$186,820	-\$186,820

Budget Program: Donations & Contributions			
Responsible Service: Office of General Manager			
Donations & Contributions	Revenue	Expenditure	21/22 Budget Balance
Donations and Contributions In Kind		\$60,000	-\$60,000
Donations & Contributions General		\$113,000	-\$113,000
Donations & Contributions Net Result		\$173,000	-\$173,000

Budget Program: Election Expenses			
Responsible Service: Office of General Manager			
Election Expenses	Revenue	Expenditure	21/22 Budget Balance
Election Expenses		\$150,000	-\$150,000
Election Expenses Net Result		\$150,000	-\$150,000

Budget Program: Office of the General Manager			
Responsible Service: Office of General Manager			
Office of the General Manager	Revenue	Expenditure	21/22 Budget Balance
Office of General Manager		\$427,667	-\$427,667
Office of the General Manager Net Result		\$427,667	-\$427,667

Budget Program: Edward River Council Merger			
Responsible Service: Office of General Manager			
Edward River Council Merger	Revenue	Expenditure	21/22 Budget Balance
ERC Merger Interest Received on Grant	\$8,886		\$8,886
ERC Merger - Redundancies		\$144,922	-\$144,922
Edward River Council Merger Net Result	\$8,886	\$144,922	-\$136,036

Budget Program: Health Services			
Responsible Service: Office of General Manager			
Health Services	Revenue	Expenditure	21/22 Budget Balance
Health Services	\$10,250	\$156,898	-\$146,648
Arbovirus Monitoring Sentinel Flock	\$2,000	\$2,220	-\$220
Health Services Net Result	\$12,250	\$159,118	-\$146,868

Budget Program: Animal Control			
Responsible Service: Office of General Manager			
Animal Control	Revenue	Expenditure	21/22 Budget Balance
Microchipping Fees	\$1,400	\$1,500	-\$100
Impounding Fees Animal Control	\$3,500		\$3,500
Fines Animal Control	\$22,500		\$22,500
Animal - Grant Companion Animals	\$18,000	\$16,000	\$2,000
Animal Control	\$500	\$228,360	-\$227,860
Animal Control Pound Expenses		\$5,200	-\$5,200
De-sexing Project	\$1,017	\$10,000	-\$8,983
Depreciation - Animal Control		\$975	-\$975
Animal Control Net Result	\$46,917	\$262,035	-\$215,118

Budget Program: Youth Services			
Responsible Service: Office of General Manager			
Youth Services	Revenue	Expenditure	21/22 Budget Balance
Youth Services	\$1,220	\$1,220	\$
Youth Services Net Result	\$1,220	\$1,220	\$

Budget Program: Community Services			
Responsible Service: Office of General Manager			
Community Services	Revenue	Expenditure	21/22 Budget Balance
Community Services		\$5,000	-\$5,000
Community Services Net Result		\$5,000	-\$5,000

Budget Program: Aged & Disabled			
Responsible Service: Office of General Manager			
Aged & Disabled	Revenue	Expenditure	21/22 Budget Balance
Aged & Disabled		\$15,000	-\$15,000
Seniors Week Grant		\$2,000	-\$2,000
Aged & Disabled Net Result		\$17,000	-\$17,000

Budget Program: Heritage Services			
Responsible Service: Office of General Manager			
Heritage Services	Revenue	Expenditure	21/22 Budget Balance
Heritage Grant Funding	\$6,250		\$6,250
Heritage Advisor	\$5,000	\$10,000	-\$5,000
Heritage Grant Expenses		\$16,250	-\$16,250
Heritage Services Net Result	\$11,250	\$26,250	-\$15,000

Budget Program: Town Planning			
Responsible Service: Office of General Manager			
Town Planning	Revenue	Expenditure	21/22 Budget Balance
Town Planning	\$128,350	\$381,657	-\$253,307
TP Sec 68 Inspections	\$8,000		\$8,000
S149 Certificate Fees	\$13,000		\$13,000
TP Land Strategy		\$15,000	-\$15,000
LSL Levy Payments - Building Control	\$23,000	\$22,000	\$1,000
Town Planning Net Result	\$172,350	\$418,657	-\$246,307

Budget Program: Library			
Responsible Service: Office of General Manager			
Library	Revenue	Expenditure	21/22 Budget Balance
Library	\$435,910	\$328,595	\$107,315
Public Buildings - Library		\$2,750	-\$2,750
Depreciation - Public Library		\$94,734	-\$94,734
Library Net Result	\$435,910	\$426,079	\$9,831

Budget Program: Museum			
Responsible Service: Office of General Manager			
Museum	Revenue	Expenditure	21/22 Budget Balance
Museum	\$7,000	\$59,365	-\$52,365
Public Buildings - Peppin Heritage Centre		\$25,000	-\$25,000
Exhibition Expenses - PHC - Museum		\$10,000	-\$10,000
Museum Net Result	\$7,000	\$94,365	-\$87,365

Budget Program: Arts			
Responsible Service: Office of General Manager			
Arts	Revenue	Expenditure	21/22 Budget Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500
Arts Net Result		\$16,500	-\$16,500

Budget Program: Other Cultural Services			
Responsible Service: Office of General Manager			
Other Cultural Services	Revenue	Expenditure	21/22 Budget Balance
Insurance Premiums - Other Cultural Services		\$3,905	-\$3,905
Other Cultural Services Net Result		\$3,905	-\$3,905

Budget Program: Multi Arts Centre			
Responsible Service: Office of General Manager			
Multi Arts Centre	Revenue	Expenditure	21/22 Budget Balance
Multi Arts Centre		\$13,674	-\$13,674
Depreciation - Multi Arts Centre		\$36,672	-\$36,672
Multi Arts Centre Net Result		\$50,346	-\$50,346

Budget Program: Building Control			
Responsible Service: Office of General Manager			
Building Control	Revenue	Expenditure	21/22 Budget Balance
Building Control	\$4,102	\$176,959	-\$172,858
Building Control Net Result	\$4,102	\$176,959	-\$172,858

Budget Program: Tourism			
Responsible Service: Office of General Manager			
Tourism	Revenue	Expenditure	21/22 Budget Balance
PHC - Exhibition Sales	\$1,000		\$1,000
PHC - Shop Sales	\$60,000		\$60,000
PHC - Tour Bus Income	\$1,000	\$1,000	
PHC - Bike Hire Service		\$3,000	-\$3,000
PHC - Venue Hire	\$512		\$512
Tourism		\$243,710	-\$243,710
Long Paddock Contribution to Sculptures		\$1,500	-\$1,500
Fish Stocking Program		\$1,800	-\$1,800
Visit Deni Campaign	\$8,000	\$50,000	-\$42,000
Depreciation - Peppin Heritage Centre		\$76,502	-\$76,502
Tourism Net Result	\$70,512	\$377,513	-\$307,001

Budget Program: Long Paddock			
Responsible Service: Office of General Manager			
Long Paddock	Revenue	Expenditure	21/22 Budget Balance
Long Paddock Contribution Hay and Murray	\$14,000	\$47,057	-\$33,057
Long Paddock Net Result	\$14,000	\$47,057	-\$33,057

Budget Program: Economic & Business Development			
Responsible Service: Office of General Manager			
Economic & Business Development	Revenue	Expenditure	21/22 Budget Balance
Business Support	\$5,000	\$5,500	-\$500
Other Business - Reimbursable Land Transfer	\$537		\$537
Senior Living Precinct		\$113,953	-\$113,953
BBRF Infrastructure Grant - Town Hall	\$630,883		\$630,883
Economic and Business Development		\$314,986	-\$314,986
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$9,768	-\$9,768
E&BD Xmas Decorations and Street Party		\$10,000	-\$10,000
Economic & Business Development Net Result	\$636,420	\$455,708	\$180,712

Budget Program: Drought Communities Program			
Responsible Service: Office of General Manager			
Drought Communities Program	Revenue	Expenditure	21/22 Budget Balance
Drought Communities Programme Round 2	\$500,000		\$500,000
Drought Communities Program Net Result	\$500,000		\$500,000

Budget Program: Governance			
Responsible Service: Corporate Services			
Governance	Revenue	Expenditure	21/22 Budget Balance
Governance		\$128,000	-\$128,000
Governance Net Result		\$128,000	-\$128,000

Budget Program: Corporate Services Support			
Responsible Service: Corporate Services			
Corporate Services Support	Revenue	Expenditure	21/22 Budget Balance
Corporate Services Support		\$8,000	-\$8,000
Edward River Library Contribution		\$340,695	-\$340,695
Corporate Services Support Net Result		\$348,695	-\$348,695

Budget Program: Corporate Services			
Responsible Service: Corporate Services			
Corporate Services	Revenue	Expenditure	21/22 Budget Balance
Financial Assistance Grant	\$4,281,891		\$4,281,891
Residential Rates	\$3,219,095		\$3,219,095
Rural Rates	\$577,950		\$577,950
Farmland Rates	\$2,891,942		\$2,891,942
Business Rates	\$1,073,227		\$1,073,227
Interest on Overdue Rates - General Fund	\$58,385		\$58,385
Interest on Investments	\$79,684		\$79,684
CS Other Income	\$500		\$500
Workers Compensation Reimbursement	\$10,797		\$10,797
Tax Equivalent Dividend Payment	\$165,000		\$165,000
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,067		\$1,067
Corporate Services	\$193,044	\$1,745,929	-\$1,552,884
Corporate Services Support Recovery	\$1,395,064		\$1,395,064
CS Valuation Fees		\$42,000	-\$42,000
CS Water Charges		\$2,000	-\$2,000
CS Electricity		\$45,000	-\$45,000
Insurance Public Liability & Prof. Indemnity		\$343,440	-\$343,440
Insurance - Fidelity/ Crime		\$11,928	-\$11,928
CS Legal Fees Rate Recovery		\$82,950	-\$82,950
Depreciation Office Equipment		\$419,904	-\$419,904
Depreciation Furniture & Fittings		\$10,812	-\$10,812
Amortisation - Software		\$238,494	-\$238,494
Corporate Services Net Result	\$13,986,645	\$2,942,457	\$11,044,188

Budget Program: Other Support Services - CS			
Responsible Service: Corporate Services			
Other Support Services - CS	Revenue	Expenditure	21/22 Budget Balance
Corporate Services Other		\$55,710	-\$55,710
Other Support Services - CS Net Result		\$55,710	-\$55,710

Budget Program: Information Technology			
Responsible Service: Corporate Services			
Information Technology	Revenue	Expenditure	21/22 Budget Balance
IT Technology One Consultants		\$62,040	-\$62,040
Information Technology	\$196,127	\$1,025,322	-\$829,195
Information Technology Net Result	\$196,127	\$1,087,362	-\$891,235

Budget Program: Human Resources			
Responsible Service: Corporate Services			
Human Resources	Revenue	Expenditure	21/22 Budget Balance
Insurance Rebate - Mutual Performance	\$20,000		\$20,000
Recruitment Costs		\$20,000	-\$20,000
HR Training		\$124,000	-\$124,000
HR Staff EAP		\$1,700	-\$1,700
Staff Health Incentives		\$2,640	-\$2,640
HR - Internal Recoveries	\$10,899		\$10,899
Human Resources		\$698,952	-\$698,952
COVID-19 Related costs		\$1,100	-\$1,100
Human Resources Net Result	\$30,899	\$848,392	-\$817,493

Budget Program: Corporate Services			
Responsible Service: Infrastructure			
Corporate Services	Revenue	Expenditure	21/22 Budget Balance
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$6,754	-\$6,754
Corporate Services Net Result		\$16,754	-\$16,754

Budget Program: Engineering Services			
Responsible Service: Infrastructure			
Engineering Services	Revenue	Expenditure	21/22 Budget Balance
Engineering Services	\$523,006	\$1,173,848	-\$650,842
Depreciation - Land Improvements		\$108,002	-\$108,002
Engineering Services Net Result	\$523,006	\$1,281,850	-\$758,844

Budget Program: Works Administration & Depot			
Responsible Service: Infrastructure			
Works Administration & Depot	Revenue	Expenditure	21/22 Budget Balance
Works Administration		-\$98,831	\$98,831
Works Depot		\$314,761	-\$314,761
Works Depot Support Recovery	\$54,480		\$54,480
Works Depot Meetings - Public/ Civil Works		\$130,470	-\$130,470
Depreciation - Works Depot		\$176	-\$176
Works Administration & Depot Net Result	\$54,480	\$346,575	-\$292,095

Budget Program: Plant/ Fleet Department			
Responsible Service: Infrastructure			
Plant/ Fleet Department	Revenue	Expenditure	21/22 Budget Balance
Plant - Trade Ins/ Disposals	\$200,000		\$200,000
Fuel Rebate	\$100,663		\$100,663
Plant - Vehicle Lease Revenue	\$5,583		\$5,583
Plant & Fleet Administration		\$155,160	-\$155,160
Plant / Fleet Department	\$2,809,852		\$2,809,852
Plant Expenses		\$1,603,000	-\$1,603,000
Plant Depreciation		\$1,157,214	-\$1,157,214
Plant/ Fleet Department Net Result	\$3,116,099	\$2,915,374	\$200,725

Budget Program: Noxious Weeds			
Responsible Service: Infrastructure			
Noxious Weeds	Revenue	Expenditure	21/22 Budget Balance
Noxious Weeds Administration		\$9,308	-\$9,308
Control of Other Weeds (Khaki etc.)	\$61,020	\$185,000	-\$123,980
Weed Control Works		\$70,000	-\$70,000
Weed Action Plan Inspections		\$33,200	-\$33,200
Noxious Weeds Net Result	\$61,020	\$297,508	-\$236,488

Budget Program: Rural Fire Service			
Responsible Service: Infrastructure			
Rural Fire Service	Revenue	Expenditure	21/22 Budget Balance
RFS Operating Grant Funding	\$140,000		\$140,000
RFS Hazard Reduction	\$78,000		\$78,000
NSW RFS Contribution	\$137,569	\$379,800	-\$242,231
Fire & Rescue NSW Contribution		\$58,300	-\$58,300
RFS Contracts and Services Fire Hazard Reduction		\$30,000	-\$30,000
RFS Vehicles Repairs & Maintenance		\$66,000	-\$66,000
RFS Fire Stations Maintenance		\$19,638	-\$19,638
RFS Electricity		\$16,250	-\$16,250
RFS Training & Development Brigades		\$2,000	-\$2,000
Strategic Fire Breaks		\$24,500	-\$24,500
Hazard Reduction Reimbursable		\$49,377	-\$49,377
Depreciation Rural Fire Service		\$95,090	-\$95,090
Rural Fire Service Net Result	\$355,569	\$740,955	-\$385,386

Budget Program: SES - Rescue Squad			
Responsible Service: Infrastructure			
SES - Rescue Squad	Revenue	Expenditure	21/22 Budget Balance
Emergency Services - Rates and Water		\$150	-\$150
Emergency Services Insurance		\$9,769	-\$9,769
SES Contribution		\$15,800	-\$15,800
Deniliquin Rescue Association		\$3,000	-\$3,000
SES - Rescue Squad Net Result		\$28,719	-\$28,719

Budget Program: Rural Fire Service - Non Reimbursable			
Responsible Service: Infrastructure			
Rural Fire Service - Non Reimbursable	Revenue	Expenditure	21/22 Budget Balance
RFS Non Reimbursable Printing & Stationery		\$11,000	-\$11,000
RFS Non Reimbursable Office Costs		\$25,400	-\$25,400
RFS Non Reimbursable Catering		\$2,000	-\$2,000
Rural Fire Service - Non Reimbursable Net Result		\$38,400	-\$38,400

Budget Program: Waste Managemnt			
Responsible Service: Infrastructure			
Waste Managemnt	Revenue	Expenditure	21/22 Budget Balance
Waste Administration		-\$12,764	\$12,764
Domestic Waste Pensioner Subsidies	\$29,684		\$29,684
DW Business Rates	\$159,744		\$159,744
DW Residential Rates	\$1,273,705		\$1,273,705
DW Vacant Land Rates	\$11,919		\$11,919
Waste Management	\$111,636	\$354,805	-\$243,169
DW Landfill Maintenance		\$345,000	-\$345,000
DW Garbage Collection		\$210,000	-\$210,000
DW Garbage Bin Maintenance		\$16,000	-\$16,000
DW Recycling Expenses		\$35,000	-\$35,000
DW Contractor Expenses		\$1,000	-\$1,000
DW Illegal Dumping		\$2,000	-\$2,000
Depreciation - Domestic Waste Management		\$4,186	-\$4,186
Waste Managemnt Net Result	\$1,586,688	\$955,227	\$631,461

Budget Program: Cemeteries			
Responsible Service: Infrastructure			
Cemeteries	Revenue	Expenditure	21/22 Budget Balance
Cemeteries Burials	\$116,955		\$116,955
Cemeteries		\$7,200	-\$7,200
Public Cemeteries Lawn Cemetery		\$75,000	-\$75,000
Public Cemeteries General Expenses		\$32,264	-\$32,264
Public Cemeteries Rural		\$8,000	-\$8,000
Depreciation - Cemeteries		\$5,323	-\$5,323
Cemeteries Net Result	\$116,955	\$127,787	-\$10,832

Budget Program: Environmental Protection			
Responsible Service: Infrastructure			
Environmental Protection	Revenue	Expenditure	21/22 Budget Balance
Environmental Protection	\$75,000		\$75,000
Levee Bank Shed Insurance		\$1,400	-\$1,400
Levee Bank Maintenance		\$4,000	-\$4,000
Environmental Protection Net Result	\$75,000	\$5,400	\$69,600

Budget Program: Urban Drainage			
Responsible Service: Infrastructure			
Urban Drainage	Revenue	Expenditure	21/22 Budget Balance
Urban Stormwater Drainage Pipes & Pits		\$30,000	-\$30,000
Urban Stormwater Drainage Litter Traps		\$2,500	-\$2,500
Urban Stormwater Drainage Culverts		\$30,000	-\$30,000
Urban Stormwater Drainage Surface Drains		\$7,000	-\$7,000
Depreication Urban Stormwater Drainage		\$519,108	-\$519,108
Urban Drainage Net Result		\$588,608	-\$588,608

Budget Program: Public Conveniences			
Responsible Service: Infrastructure			
Public Conveniences	Revenue	Expenditure	21/22 Budget Balance
Public Conveniences Insurance		\$9,769	-\$9,769
Public Conveniences Net Result		\$9,769	-\$9,769

Budget Program: Civic Centre			
Responsible Service: Infrastructure			
Civic Centre	Revenue	Expenditure	21/22 Budget Balance
Civic Centre		\$27,352	-\$27,352
Depreciation - Civic Buildings		\$40,527	-\$40,527
Civic Centre Net Result		\$67,879	-\$67,879

Budget Program: Other Council Buildings			
Responsible Service: Infrastructure			
Other Council Buildings	Revenue	Expenditure	21/22 Budget Balance
Council Buildings (Public Buildings & Halls)		\$12,978	-\$12,978
Council Buildings Maintenance		\$260,000	-\$260,000
Depreciation - Old Estates Building		\$25,280	-\$25,280
Depreciation - Other Council Buildings		\$36,410	-\$36,410
Depreciation - Conargo Building		\$9,058	-\$9,058
Other Council Buildings Net Result		\$343,726	-\$343,726

Budget Program: Parks & Gardens			
Responsible Service: Infrastructure			
Parks & Gardens	Revenue	Expenditure	21/22 Budget Balance
Parks & Gardens Administration		-\$81,667	\$81,667
Council Properties Hire Fees - Memorial Park	\$7,498		\$7,498
Parks and Gardens	\$2,239	\$80,908	-\$78,669
Parks & Gardens - Island Sanctuary		\$26,000	-\$26,000
Parks & Gardens - Waring Gardens		\$98,000	-\$98,000
Parks & Gardens - CBD Area		\$120,000	-\$120,000
Parks & Gardens - Scott Park		\$40,000	-\$40,000
Parks & Gardens - Other Parks/ Reserves		\$129,954	-\$129,954
Parks & Gardens - Beach to Beach		\$9,500	-\$9,500
Street Trees		\$97,000	-\$97,000
Tree Planting Program		\$10,000	-\$10,000
Depreciation Waring Gardens Buildings		\$15,626	-\$15,626
Depreciation McLeans Beach Buildings		\$4,044	-\$4,044
Depreciation Other Parks		\$169,902	-\$169,902
Parks & Gardens Net Result	\$9,737	\$719,267	-\$709,530

Budget Program: Sporting Grounds			
Responsible Service: Infrastructure			
Sporting Grounds	Revenue	Expenditure	21/22 Budget Balance
Sports Grounds - Edward River Oval		\$5,500	-\$5,500
Sports Grounds - Hardinge Street Oval		\$20,500	-\$20,500
Sports Grounds - Memorial Park		\$53,000	-\$53,000
Sports Grounds - Rotary Park	\$1,017	\$31,500	-\$30,483
Depreciation - Sporting Grounds		\$4,193	-\$4,193
Sporting Grounds Net Result	\$1,017	\$114,693	-\$113,676

Budget Program: Public Halls			
Responsible Service: Infrastructure			
Public Halls	Revenue	Expenditure	21/22 Budget Balance
Council Properties Hire Fees- Multi Arts - Publi	\$750		\$750
Public Buildings - Pretty Pine Cottage Insurance & Utility		\$1,562	-\$1,562
Public Buildings - Conargo Church - Insurance & Utility bill		\$907	-\$907
Booroorban Hall Insurance & Utility Bills		\$12,383	-\$12,383
Mayrung Hall Insurance & Utility Bills		\$2,931	-\$2,931
Wanganella Hall Insurance & Utility Bills		\$8,883	-\$8,883
Public Halls Casual Hirers Insurance		\$3,200	-\$3,200
Depreciation - Public Halls		\$5,688	-\$5,688
Public Halls Net Result	\$750	\$35,555	-\$34,805

Budget Program: Band Hall			
Responsible Service: Infrastructure			
Band Hall	Revenue	Expenditure	21/22 Budget Balance
Band Hall	\$2,026	\$2,454	-\$428
Public Buildings - Band Hall		\$1,500	-\$1,500
Depreciation - Band Hall		\$6,557	-\$6,557
Band Hall Net Result	\$2,026	\$10,511	-\$8,485

Budget Program: Town Hall			
Responsible Service: Infrastructure			
Town Hall	Revenue	Expenditure	21/22 Budget Balance
SCCF Round 3 grant income - Town Hall	\$578,720		\$578,720
Town Hall		\$3,600	-\$3,600
Public Buildings - Town Hall		\$14,041	-\$14,041
Depreciation Town Hall		\$43,559	-\$43,559
Town Hall Net Result	\$578,720	\$61,201	\$517,519

Budget Program: Swimming Pool			
Responsible Service: Infrastructure			
Swimming Pool	Revenue	Expenditure	21/22 Budget Balance
Swimming Pool		\$287,722	-\$287,722
Public Buildings - Swimming Centre		\$12,300	-\$12,300
Depreciation - Swimming Centre		\$82,325	-\$82,325
Swimming Pool Net Result		\$382,347	-\$382,347

Budget Program: Other Sport & Rec			
Responsible Service: Infrastructure			
Other Sport & Rec	Revenue	Expenditure	21/22 Budget Balance
Other Sport and Recreation		\$28,128	-\$28,128
Blighty Recreation Reserve/Hall		\$11,722	-\$11,722
Blighty Recreation Reserve Electricity		\$2,000	-\$2,000
Conargo Recreation Reserve/Hall		\$12,860	-\$12,860
Pretty Pine Recreation Reserve/Hall		\$1,125	-\$1,125
Mayrung Recreation Reserve		\$2,931	-\$2,931
Wanganella Public Reserve		\$195	-\$195
Depreciation Memorial Pk Bldgs		\$103,687	-\$103,687
Depreciation Rams Football Oval Bldgs		\$59,406	-\$59,406
Depreciation Rotary Park Buildings		\$79,145	-\$79,145
Depreciation Scott Park Buildings		\$12,457	-\$12,457
Other Sport & Rec Net Result		\$313,655	-\$313,655

Budget Program: Sports Stadium			
Responsible Service: Infrastructure			
Sports Stadium	Revenue	Expenditure	21/22 Budget Balance
Sports Stadium		\$58,491	-\$58,491
Sports Stadium Net Result		\$58,491	-\$58,491

Budget Program: Crown Reserves			
Responsible Service: Infrastructure			
Crown Reserves	Revenue	Expenditure	21/22 Budget Balance
Scout Hall	\$2,270		\$2,270
Crown Reserves Net Result	\$2,270		\$2,270

Budget Program: Old Estates Bldg			
Responsible Service: Infrastructure			
Old Estates Bldg	Revenue	Expenditure	21/22 Budget Balance
Old Estates Building		\$6,386	-\$6,386
Old Estates Bldg Net Result		\$6,386	-\$6,386

Budget Program: Medical Centre			
Responsible Service: Infrastructure			
Medical Centre	Revenue	Expenditure	21/22 Budget Balance
Medical Centre	\$101,700	\$5,861	\$95,839
Depreciation - Medical Practice		\$40,134	-\$40,134
Medical Centre Net Result	\$101,700	\$45,994	\$55,706

Budget Program: Private Works			
Responsible Service: Infrastructure			
Private Works	Revenue	Expenditure	21/22 Budget Balance
Private Works	\$145,000		\$145,000
Private Works Expenses		\$120,200	-\$120,200
Private Works Net Result	\$145,000	\$120,200	\$24,800

Budget Program: Crossing Cafe			
Responsible Service: Infrastructure			
Crossing Cafe	Revenue	Expenditure	21/22 Budget Balance
Crossing Café	\$35,595	\$6,448	\$29,147
Crossing Cafe Net Result	\$35,595	\$6,448	\$29,147

Budget Program: Hot Fire Training Center			
Responsible Service: Infrastructure			
Hot Fire Training Center	Revenue	Expenditure	21/22 Budget Balance
Insurance Premiums Hot Fire Training		\$300	-\$300
Hot Fire Training Center Net Result		\$300	-\$300

Budget Program: Caravan Park			
Responsible Service: Infrastructure			
Caravan Park	Revenue	Expenditure	21/22 Budget Balance
Caravan Park - Rental Income	\$79,457		\$79,457
Caravan Park - Lease Expense		\$11,000	-\$11,000
Depreciation - Caravan Park		\$34,210	-\$34,210
Caravan Park Net Result	\$79,457	\$45,210	\$34,247

Budget Program: Stock Marketing Centre			
Responsible Service: Infrastructure			
Stock Marketing Centre	Revenue	Expenditure	21/22 Budget Balance
Stock Marketing Centre	\$12,204		\$12,204
Stock Marketing Centre	\$140,000	\$30,954	\$109,046
Stock Marketing Centre - Truckwash		\$28,000	-\$28,000
Stock Marketing Centre - Stock Pit		\$2,000	-\$2,000
Depreciation - Stock Marketing Centre		\$18,316	-\$18,316
Stock Marketing Centre Net Result	\$152,204	\$79,269	\$72,935

Budget Program: Aerodrome Rental			
Responsible Service: Infrastructure			
Aerodrome Rental	Revenue	Expenditure	21/22 Budget Balance
Lease of Aerodrome Land	\$4,295		\$4,295
Deni Aero Club	\$1,536		\$1,536
Property Rental - Aerodrome Residence	\$12,496		\$12,496
Fire Training Facility	\$24,911		\$24,911
Airport Hangar Rental Income - Aerodrome	\$64,000		\$64,000
Aerodrome Rental Net Result	\$107,238		\$107,238

Budget Program: Council Properties - Rentals			
Responsible Service: Infrastructure			
Council Properties - Rentals	Revenue	Expenditure	21/22 Budget Balance
Property Rental - House 81 Hunter Street	\$8,493		\$8,493
Lawson Syphon Road Reserve	\$193		\$193
Part of Lagoon Street - Shell Australia	\$1,153		\$1,153
Properties - Rental Fees	\$3,329		\$3,329
Radio Tower Rental - Essential Energy	\$13,159	\$500	\$12,659
Radio Tower Rental - State Water	\$3,329		\$3,329
Radio Tower - Optus	\$5,476		\$5,476
Road Reserve - Conargo	\$5,520		\$5,520
Conargo/Wanganella Vacant Land	\$4,500		\$4,500
Office Rental - Former Conargo Shire Offices	\$10,679		\$10,679
Hunter St Property - Maintenance		\$2,260	-\$2,260
Hunter St Property - Insurance		\$1,524	-\$1,524
Depreciation - Hunter St Residence		\$452	-\$452
Council Properties - Rentals Net Result	\$55,831	\$4,736	\$51,095

Budget Program: Murray Valley Industry Park			
Responsible Service: Infrastructure			
Murray Valley Industry Park	Revenue	Expenditure	21/22 Budget Balance
Murray Valley Industry Park	\$35,550	\$5,374	\$30,176
Farmhouse Repairs & Maintenance		\$6,500	-\$6,500
MVIP Site Maintenance		\$12,500	-\$12,500
Depreciation - MVIP		\$5,594	-\$5,594
Murray Valley Industry Park Net Result	\$35,550	\$29,968	\$5,582

Budget Program: Roads Administration			
Responsible Service: Infrastructure			
Roads Administration	Revenue	Expenditure	21/22 Budget Balance
Roads Financial Assistance Grant	\$1,624,952		\$1,624,952
Local Roads and Community Infrastructure Round 1 grant	\$481,585		\$481,585
Local Roads and Community Infrastructure Round 2 grant	\$440,552		\$440,552
Depreciation - Other Road Infrastructure		\$3,954,701	-\$3,954,701
Roads Administration Net Result	\$2,547,089	\$3,954,701	-\$1,407,612

Budget Program: Urban Roads - Urban Sealed			
Responsible Service: Infrastructure			
Urban Roads - Urban Sealed	Revenue	Expenditure	21/22 Budget Balance
Urban Sealed Roads - Maintenance		\$190,000	-\$190,000
Urban Sealed Roads - Inspections		\$17,000	-\$17,000
Urban Sealed Roads - Pavement		\$10,000	-\$10,000
Urban Sealed Roads - Street Sweeping		\$147,500	-\$147,500
Fixing Local Roads Grant Income	\$345,617		\$345,617
Urban Roads - Urban Sealed Net Result	\$345,617	\$364,500	-\$18,884

Budget Program: Urban Roads - Unsealed			
Responsible Service: Infrastructure			
Urban Roads - Unsealed	Revenue	Expenditure	21/22 Budget Balance
Urban Unsealed Roads - Maintenance		\$23,000	-\$23,000
Urban Roads - Unsealed Net Result		\$23,000	-\$23,000

Budget Program: Kerb & Gutter			
Responsible Service: Infrastructure			
Kerb & Gutter	Revenue	Expenditure	21/22 Budget Balance
Kerb & Gutter Maintenance		\$40,600	-\$40,600
Kerb & Gutter Net Result		\$40,600	-\$40,600

Budget Program: Road Safety			
Responsible Service: Infrastructure			
Road Safety	Revenue	Expenditure	21/22 Budget Balance
Road Safety Officer Expenses		\$25,000	-\$25,000
Road Safety Net Result		\$25,000	-\$25,000

Budget Program: Footpaths			
Responsible Service: Infrastructure			
Footpaths	Revenue	Expenditure	21/22 Budget Balance
Local Sealed Roads - Footpath Maintenance		\$32,000	-\$32,000
Depreciation Footpaths		\$284,646	-\$284,646
Footpaths Net Result		\$316,646	-\$316,646

Budget Program: Roadside Amenities			
Responsible Service: Infrastructure			
Roadside Amenities	Revenue	Expenditure	21/22 Budget Balance
Depreciation - Parking Areas		\$3,220	-\$3,220
Roadside Amenities Net Result		\$3,220	-\$3,220

Budget Program: Road Furniture			
Responsible Service: Infrastructure			
Road Furniture	Revenue	Expenditure	21/22 Budget Balance
Bus Shelter Maintenance		\$5,000	-\$5,000
Bus Shelter Insurance		\$1,400	-\$1,400
Road Furniture Net Result		\$6,400	-\$6,400

Budget Program: Boat Ramps			
Responsible Service: Infrastructure			
Boat Ramps	Revenue	Expenditure	21/22 Budget Balance
Boat Ramps - Harfleur Street		\$3,500	-\$3,500
Boat Ramps - McLeans Beach		\$26,500	-\$26,500
Boat Ramps - Sloane Street		\$3,000	-\$3,000
Boat Ramps - Twin Rivers		\$4,000	-\$4,000
Boat Ramps - Lawson Syphon		\$2,500	-\$2,500
Depreciation - Boat Ramp Shelter		\$5,653	-\$5,653
Boat Ramps Net Result		\$45,153	-\$45,153

Budget Program: Street Lighting			
Responsible Service: Infrastructure			
Street Lighting	Revenue	Expenditure	21/22 Budget Balance
Street Lighting - Street Lighting	\$40,942		\$40,942
Street Lighting Charges		\$90,000	-\$90,000
Street Lighting Net Result	\$40,942	\$90,000	-\$49,058

Budget Program: Other Transport & Communications			
Responsible Service: Infrastructure			
Other Transport & Communications	Revenue	Expenditure	21/22 Budget Balance
Other Transport & Communications	\$12,778	\$5,000	\$7,778
Other Transport & Communications Net Result	\$12,778	\$5,000	\$7,778

Budget Program: Aerodrome			
Responsible Service: Infrastructure			
Aerodrome	Revenue	Expenditure	21/22 Budget Balance
Aerodrome	\$21,202	\$62,363	-\$41,161
Regional Airport Program - Grant Income	\$1,000,000		\$1,000,000
Airport Maintenance		\$15,000	-\$15,000
Unsealed Runway Maintenance		\$5,750	-\$5,750
Airport Sealed Runway Maintenance		\$11,000	-\$11,000
Airport Grounds Maintenance		\$17,000	-\$17,000
Depreciation Aerodrome Buildings		\$52,275	-\$52,275
Aerodrome Net Result	\$1,021,202	\$163,388	\$857,814

Budget Program: Roads Administration & Traffic Facilities			
Responsible Service: Infrastructure			
Roads Administration & Traffic Facilities	Revenue	Expenditure	21/22 Budget Balance
Roads Administration		\$229,516	-\$229,516
Traffic Facilities	\$113,904	\$82,000	\$31,904
Roads Administration & Traffic Facilities Net Result	\$113,904	\$311,516	-\$197,612

Budget Program: Regional Roads Maintenance			
Responsible Service: Infrastructure			
Regional Roads Maintenance	Revenue	Expenditure	21/22 Budget Balance
Regional Roads Block Grant	\$1,418,000		\$1,418,000
Regional Roads Block Grant - Supplementary	\$112,000		\$112,000
Regional Roads - Conargo Road		\$109,000	-\$109,000
Regional Roads - Barham Road		\$23,000	-\$23,000
Regional Roads - Wakool Road		\$9,000	-\$9,000
Regional Roads - Pretty Pine Road		\$62,000	-\$62,000
Regional Roads - Maude Road	\$720,000	\$153,400	\$566,600
Regional Roads - Pretty Pine Road Bridges		\$2,500	-\$2,500
Regional Roads - Maude Road Bridges		\$1,500	-\$1,500
Regional Roads Maintenance Net Result	\$2,250,000	\$360,400	\$1,889,600

Budget Program: RMCC - State Roads			
Responsible Service: Infrastructure			
RMCC - State Roads	Revenue	Expenditure	21/22 Budget Balance
RMS Routine Works	\$289,266		\$289,266
RMCC Routine Works		\$83,000	-\$83,000
RMCC Ordered Works		\$176,000	-\$176,000
RMCC Inspections		\$12,700	-\$12,700
RMCC - State Roads Net Result	\$289,266	\$271,700	\$17,566

Budget Program: Roads to Recovery			
Responsible Service: Infrastructure			
Roads to Recovery	Revenue	Expenditure	21/22 Budget Balance
Roads to Recovery - Grant Funding	\$963,170		\$963,170
Roads to Recovery Net Result	\$963,170		\$963,170

Budget Program: Quarries and Gravel Pits			
Responsible Service: Infrastructure			
Quarries and Gravel Pits	Revenue	Expenditure	21/22 Budget Balance
Gravel Pits Signage/Maintenance		\$13,000	-\$13,000
Quarries and Gravel Pits Net Result		\$13,000	-\$13,000

Budget Program: Rural Roads - Sealed			
Responsible Service: Infrastructure			
Rural Roads - Sealed	Revenue	Expenditure	21/22 Budget Balance
Local Roads - Sealed Rural Maintenance		\$400,000	-\$400,000
Rural Roads - Sealed Net Result		\$400,000	-\$400,000

Budget Program: Rural Roads - Unsealed			
Responsible Service: Infrastructure			
Rural Roads - Unsealed	Revenue	Expenditure	21/22 Budget Balance
Local Rd Unsealed Rural Maintenance		\$1,093,000	-\$1,093,000
Rural Roads - Unsealed Net Result		\$1,093,000	-\$1,093,000

Budget Program: Bridge Maintenance - Rural Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Rural Roads	Revenue	Expenditure	21/22 Budget Balance
Bridges - Maintenance & Repairs Rural		\$5,150	-\$5,150
Depreciation - Bridges		\$64,727	-\$64,727
Bridge Maintenance - Rural Roads Net Result		\$69,877	-\$69,877

Budget Program: Water Administration			
Responsible Service: Infrastructure			
Water Administration	Revenue	Expenditure	21/22 Budget Balance
Pensioner Rates Subsidies - Water Services	\$37,400		\$37,400
Connection Charge - Residential - Water Supplies	\$1,210,791		\$1,210,791
Connection Charge - Non Residential - Water Supp	\$201,641		\$201,641
Raw Water Access Charges Non Residential	\$6,082		\$6,082
Raw Water Access Charges Residential	\$11,010		\$11,010
Water Administration		\$436,501	-\$436,501
User Charges - Former Conargo Shire	\$11,115		\$11,115
User Charges - Residential Raw Water Supplies	\$16,568		\$16,568
User Charges - Non Residential Raw Water Supplies	\$71,680		\$71,680
User Charges - Community Raw Water Supplies	\$11,115		\$11,115
User Charges - Residential Water Supplies	\$1,402,000		\$1,402,000
User Charges - Non Residential Water Supplies	\$364,000		\$364,000
Meter Reading - Discretionary Fees - Water Fund	\$537		\$537
Interest Received on Overdue Rates & Charges - W	\$6,816		\$6,816
Service Connection - Non Operating Income - Water	\$5,583		\$5,583
Interest on Investments - Water Supplies	\$23,616		\$23,616
Water Headworks Fee	\$35,000		\$35,000
Rates - Water Supplies		\$10,000	-\$10,000
Administration Charge		\$809,430	-\$809,430
Integrated Water Cycle Management Plan		\$16,500	-\$16,500
Water Services - Water Meter Reading		\$63,000	-\$63,000
Depreciation Water Infrastructure		\$732,180	-\$732,180
Water Administration Net Result	\$3,414,953	\$2,067,611	\$1,347,342

Budget Program: Water Pumping Stations			
Responsible Service: Infrastructure			
Water Pumping Stations	Revenue	Expenditure	21/22 Budget Balance
Pump Stations		\$16,000	-\$16,000
Water Pumping Stations Net Result		\$16,000	-\$16,000

Budget Program: Water Treatment Works			
Responsible Service: Infrastructure			
Water Treatment Works	Revenue	Expenditure	21/22 Budget Balance
Filtered Water System - Water Treatment Plant		\$414,000	-\$414,000
Filtered Water System - Reticulation		\$280,000	-\$280,000
Filtered Water System - Tanks & Reservoirs		\$1,920	-\$1,920
Electricity (not street lighting) - Water Suppli		\$160,041	-\$160,041
Water Treatment Works Net Result		\$855,961	-\$855,961

Budget Program: Water - Other			
Responsible Service: Infrastructure			
Water - Other	Revenue	Expenditure	21/22 Budget Balance
Filtered Water System - Meters		\$25,000	-\$25,000
Water - Other Net Result		\$25,000	-\$25,000

Budget Program: Sewer Administration			
Responsible Service: Infrastructure			
Sewer Administration	Revenue	Expenditure	21/22 Budget Balance
Pensioner Rates Subsidies - Sewerage Services	\$30,000		\$30,000
Service Charge - Residential Sewerage Services	\$2,677,811		\$2,677,811
Connection Charge - Non Residential - Sewerage Ser	\$360,993		\$360,993
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non Res Unconnected - LPS	\$8,598		\$8,598
Sewer Service Rural Unconnected - LPS	\$29,989		\$29,989
User Charges - Sewerage Services	\$204,800		\$204,800
Properties Rental Fees - Sewerage Services	\$4,832		\$4,832
Sewerage Works Treatment Paddock	\$107		\$107
Old Racecourse Road - Treatment Paddock	\$3,006		\$3,006
Interest Received on Overdue Rates & Charges - S	\$10,800		\$10,800
User Charges - Trade Waste Services	\$70,645		\$70,645
Effluent Re-use Water Warbreccan	\$13,631		\$13,631
Interest on Investments - Sewerage Services	\$18,373		\$18,373
Fees - Sewer Diagrams	\$2,792		\$2,792
Developer Contributions - Sewerage Services	\$6,657		\$6,657
Sewer Administration		\$961,745	-\$961,745
Depreciation - Sewerage Services Infrastructure		\$619,764	-\$619,764
Sewer Administration Net Result	\$3,443,036	\$1,644,509	\$1,798,527

Budget Program: Sewer Treatment Works			
Responsible Service: Infrastructure			
Sewer Treatment Works	Revenue	Expenditure	21/22 Budget Balance
Sewerage Services - Reticulation		\$200,000	-\$200,000
Sewerage Services - Sewer Treatment Plant		\$252,200	-\$252,200
Electricity (not street lighting) - Sewerage Ser		\$86,986	-\$86,986
Sewer Treatment Works Net Result		\$539,186	-\$539,186

Budget Program: Sewer Pump Stations			
Responsible Service: Infrastructure			
Sewer Pump Stations	Revenue	Expenditure	21/22 Budget Balance
Sewerage Services - Pump Stations		\$100,000	-\$100,000
Sewerage Services - Low Pressure Sewer		\$43,500	-\$43,500
Sewer Effluent Reuse Scheme Maintenance		\$3,000	-\$3,000
Sewerage Services - Manholes and Vents		\$13,000	-\$13,000
Sewer Pump Stations Net Result		\$159,500	-\$159,500

CAPITAL WORKS PROGRAM

Capital Program – Summary

Infrastructure	\$
Plant	
Sterling Water Cart	\$325,000.00
Nissan UD GW470	\$200,000.00
HAMLEX Trailer	\$75,000.00
Traffic Lights	\$40,000.00
Walker MO21d-11 Ride On Mower	\$50,000.00
Prado GLX 2.8L	\$58,000.00
Ford Ranger 4x4 Twin Cab 2.2 T/D	\$42,000.00
Holden Captiva 7	\$35,000.00
XR6 Falcon	\$35,000.00
Ranger XLT 4x4 Dual Cab Ute	\$48,000.00
2016 Ford Ranger 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Colorado Cab Chassis Auto	\$40,000.00
Colorado Single Cab Chassis	\$40,000.00
Miscellaneous small equipment and tools	\$50,000.00
	\$1,206,000.00

Infrastructure	\$
Roads	
Reconstructions	\$588,000.00
Kerb and Gutters	\$300,000.00
Roads to Recovery	\$1,150,000.00
Reseal	\$810,000.00
Resheet	\$740,000.00
Bridges	\$100,000.00
Footpaths	\$165,000.00
Regional Roads – RMS	\$2,500,000.00
	\$6,353,000.00
Buildings & Facility	
Asbestos Removal – Stage 1	\$120,000.00
Library	\$170,000.00
Aerodrome Hanger Refurbishment	\$35,000.00
Old Conargo Shire Building	\$35,000.00
Medical Centre	\$65,000.00
Commsafe Building at Airport	\$75,000.00
	\$500,000.00
Open Space, Recreation and Other Structures	
Swimming Pool Refurbishment	\$100,000.00
Open and Public Space Refurbishment	\$300,000.00
	\$400,000.00

Infrastructure	\$
Flood Mitigation and Drainage	
Deni Industrial Stage 3	\$116,500.00
Levee Bank Refurbishment	\$100,000.00
Melon Street Drainage	\$58,500.00
Drainage related to Road works	\$80,000.00
	\$355,000.00
Water	\$850,000.00
Sewerage	\$650,000.00
Non- Infrastructure	
IT Program	\$40,000.00
Library Books	\$40,000.00
	\$80,000.00
Total New Capital Program (Renewal & Upgrades)	\$10,394,000.00

Capital Works - Grant Funded Projects

Major Works Grant Funded Projects
Memorial Park Upgrades
Civic Centre & Office Accommodation
Town Hall Building
Town Hall Civic Plaza
Airport Upgrades

Drought Communities Round 2 Projects
Waring Gardens Rotunda & Amenities block upgrades
Rotary Park Clubrooms and Grounds refurbishment
Town Hall Civic Plaza

Local Roads and Community Infrastructure Round 1 Projects
Cemetery Upgrades
Peppin Heritage Centre Upgrades
Memorial Park Upgrades
Off-leash Dog Park
Hydro Pool Upgrades

Local Roads and Community Infrastructure Round 2 Projects
Skate Park Renewal
Island Sanctuary Upgrades
Local Footpath upgrades
Gravel Road Renewals

Capital Works - Kerb and Gutter Program

Road	From	To	Kerb and Gutter	Total
Hay Road	Standpipe Bay		Yes	\$68,250.00
Harfleur Street	Crispe Street	Junction Street	Yes	\$95,750.00
Wellington Street	Harfleur Street	Henry Street	Yes	\$68,000.00
Decimus Street	Harfleur Street	Henry Street	Yes	\$68,000.00
Total Road Reconstruction				\$300,000.00

Capital Works - Road Reseal Program

Road	From	To	Total
Napier Street	Wood Street	Henry Street	\$19,000.00
Burton Street	Sloane Street	Henry Street	\$13,000.00
Edwardes Street	Harfleur Street	Poictiers Street	\$35,000.00
Dick Street	Waring Street	Henry Street	\$10,000.00
Golf Club Road	Memorial Drive	Golf Club	\$21,000.00
Fowler Street	Ochertyre Street	Sloane Street	\$20,000.00
Harfleur Street	Junction Street	Wellington Street	\$36,000.00
Junction Street	Noyes Street	Sloane Street	\$10,000.00
Sloane Street	Edwardes Street	Napier Street	\$22,000.00

Road	From	To	Total
Cooinda Lane	Lawson Syphon Road	End	\$32,000.00
Aratula South Road	0km	3.21km	\$108,000.00
Mayrung Road	0km	1.63km	\$60,000.00
Wanganella- Moulamein Road	8.3km	10.3km	\$48,000.00
Millears Road	13.6km	14.8km	\$31,000.00
Logie Brae Road	5.5km	11.2km	\$164,000.00
Local Road Construction Reseal Program 21/22			\$181,000.00
Total Road Reseal Program			\$810,000.00

Capital Works - Road Resheet Program

Road name	Total
Cosgroves Road	\$70,000.00
Kerri East Road	\$63,000.00
Wanganella-Moulamein Road	\$70,000.00
Booroorban-Tchelery Road	\$30,000.00
Hannas Road	\$9,000.00
Carrathool Road	\$498,000.00
Total Road Resheet Program	\$740,000.00

Capital Works – Water Infrastructure Program

Asset	Description	Total
Watermain Rehabilitation Program	Renewal of various watermains	\$400,000.00
Water Treatment Plant Refurbishment	Refurbishment works at the Water Treatment Plant	\$50,000.00
Raw Water Pump Station Replacement	Replacement of a pump at the raw water pump station that feeds the Water Treatment Plant	\$400,000.00
Total Water Infrastructure Program		\$850,000.00

Capital Works - Sewer Infrastructure Program

Asset	Description	Total
Sewerage Treatment Plant Refurbishment	Various refurbishments at the Sewerage Treatment Plant	\$50,000.00
Sewer Relining	Sewer relining throughout Deniliquin	\$400,000.00
Sewer Pump Station Refurbishment	Pump Station refurbishments as per Fifteen50 report	\$150,000.00
Sewer Reticulation CCTV Inspections	CCTV inspections for future planning	\$50,000.00
Total Sewer Infrastructure Program		\$650,000.00

PART 4
STATEMENT OF
REVENUE POLICY



Introduction

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with a static revenue base. The 2021-22 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2021-22, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates;
- Annual charges for services;
- Fees for services;
- Commonwealth and State government grants;
- Earnings on investments;
- Borrowings;
- Other revenues, including income from the sale of assets.

Council adopts its Revenue Policy on an annual basis. The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2021/22 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of each rateable property and in accordance with the *Local Government Act 1993*.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land; or
- "Residential" according to whether the land is rural residential land or is within a Centre of Population; or
- "Mining" according to the kind of mining involved; or
- "Business" according to a Centre of Activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating;
- Minimum rate plus ad valorem rate;
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignoring any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties within the three year base year period.

For equity purposes, the VG provides Council with updated land valuations every three years. July 2019 Base Date Valuations were supplied by the VG and are used for rating in the 2021-22 financial year. The next general land valuation will be issued in 2022.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; it simply redistributes the rate burden between individual properties based on that property's land value change in comparison to others.

More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general rate income NSW Councils can collect above the rate income it collected in the previous year. The rate pegging limit for 2021-22 determined by IPART is 2.0%

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to the Total Rates Income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation. Some individual properties may experience an increase or decrease in rates compared to the Rate Peg percentage used to Calculate Councils Total Rates Income.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

Council's Rating Structure - Amalgamation

A restraint was placed on merged councils under the amalgamation proclamation which meant Council was restricted from considering rating calculations or recategorising until 30 June 2020. This date was then extended to 30-6-2021. Consequently, the new rate structure will have the same categories but the sub-categories that related to each of the former councils have been restructured as per direction from the NSW Office of Local Government. In 2021-22, Council's overall Rate income is based on last year's rate income plus the mandatory rate peg of 2% set by OLG through IPART and catchup from not taking up the Rate Peg last year due to COVID-19. The rating structure in Table 1, next page, shows Edward River Council rates structure.

During 2020-21, Council undertook a review and harmonisation of the rating structure for implementation in the 2021-22 financial year.

It should be noted ERC was also subject to a General Revaluation of all properties, which occurs every three years. This General Revaluation as issued was effective from 1-7-2020.

How does a General Revaluation affect Ratepayers?

A General Revaluation will have the following effect on individual ratepayers, for the first year.

Ratepayers will subject to the following, depending on the new Land Valuation as issued by NSW Valuer General's Office (VG):

- an increase in rates obligation;
- no change in their rates obligation;
- a decrease in their rates obligation.

Rates Harmonisation Project

The rates harmonisation project is a requirement of the NSW State Government for all merged Councils and is to be finalised and implemented by 1st July 2021.

After two years of review, analysis, consultation and fine-tuning, Edward River Council (ERC) endorsed the final rates harmonisation structure, which will come into effect on 01 July 2021.

Council discussed over 10 rating model proposals, taking their preferred option to the public in the form of public and private meetings, direct mail and through the media starting in September 2020. Following feedback from the community, changes to the proposed structure were made and a final model endorsed by ERC that was the most equitable for the majority of ERC ratepayers (93%) on 18th February 2021.

The Rates Harmonisation project will not see an increase in revenue for Edward River Council, apart from any allowable increases under NSW State Government legislation. (The normal annual Rate Peg increases, and any catchup income from previous rate years).



Table 1 – Rating Structure 2021-22

Rating Category	Property Count Analysis	Property Count	Total Revenue Analysis	Total Revenue	Total Land Value Analysis	Total Land Value	Ad Valorem	Minimum Charge Base Amount
BUSINESS								
Business Other	1		\$3,215		\$1,030,000		0.0031215	
Business Other Minimum	51	52	\$23,970	\$27,185	\$593,340	\$1,623,340		\$470.00
Business Deniliquin	429		\$1,028,153		\$40,764,039		0.0252220	
Business Deniliquin Minimum	21	450	\$11,340	\$1,039,493	\$236,491	\$41,000,530		\$540.00
FARMLAND								
Farmland Dry	86		\$117,928		\$51,273,200		0.0023000	
Farmland Dry Base Amount		86	\$47,300	\$165,228		\$51,273,200		\$550.00
Farmland Irrigable	781		\$2,296,090		\$595,613,130		0.0038550	
Farmland Irrigable Base Amount		781	\$429,550	\$2,725,640		\$595,613,130		\$550.00
MIXED DEVELOPMENTS								
Business Lots (Mixed Development)	5		\$6,634	\$6,634	\$215,742	\$215,742	0.0295000	
Residential Lots (Mixed Development)			\$1,992		\$136,360			
Residential Lots (Mixed Development) Base Rate		5	\$675	\$2,667		\$136,360	0.0146090	\$355.00

Rating Category	Property Count Analysis	Property Count	Total Revenue Analysis	Total Revenue	Total Land Value Analysis	Total Land Value	Ad Valorem	Minimum Charge Base Amount
RESIDENTIAL								
Residential Deniliquin Other	415		\$397,731		\$54,934,480		0.0072400	
Residential Deniliquin Other Base		415	\$180,110	\$577,841		54,934,480		\$434.00
Residential Other	266		\$84,331		\$12,095,810		0.0069719	
Residential Other Base		266	\$49,210	\$133,541		\$12,095,810		\$185.00
Residential Deniliquin	2935		\$1,808,493		\$176,765,250		0.0102310	
Residential Deniliquin Base		2935	\$1,273,790	\$3,082,283		\$176,765,250		\$434.00
	4,990	4,990	\$7,760,243	\$7,760,243	\$933,657,842	\$933,657,842		

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

If a Base Rate is used for a category or sub category. The calculation of the Base Rate is calculated as follows:

$$\frac{\text{Up to 50\% of Total Income for Category/ Sub Category}}{=} = \frac{\text{Base Rate Payable for each Property}}{\text{Divided by Number of Properties in category/ Sub category}}$$

Note: Different categories/sub categories will have by default different Base Rates. Base Rates are totally dependent on the Percentage of Total income for that category/sub category depending on the total Income for that category.
Base rates ARE NOT an indication of the amount a property is contributing to Services provided by Council, it is purely an optional method of calculating rates on a property.

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable}$$

Rate Instalment dates

Section 562 (3)(b) the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and

- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge

relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.



Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,429,524 for 2021-22 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2021-22.

Table 2 - Water Access and Usage Charges 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential - Filtered Water			
Access Charge	\$368.00	\$374.00	Per annum
Usage charge 0-800K	\$1.01/ kl	\$1.03/kl	Per kilolitre
Usage charge >-800K	\$1.44/ kl	\$1.46/kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$185.00	\$188.00	Per annum
Usage Charge	\$0.75/kl	\$0.76/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$104.00	\$106.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$331.00	\$337.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.72/kl	\$0.73/kl	Per kilolitre

Description	Charge		Unit
	2020-21	2021-22	
Non-Residential - Filtered and raw water			
Access Charge -20mm connection size	\$307.00	\$312.00	Per annum
Access Charge-25mm connection size	\$497.00	\$506.00	Per annum
Access Charge-32mm connection size	\$640.00	\$651.00	Per annum
Access Charge-40mm connection size	\$818.00	\$832.00	Per annum
Access Charge-50mm connection size	\$1,039.00	\$1,057.00	Per annum
Access Charge-80mm connection size	\$2,021.00	\$2,055.00	Per annum
Access Charge-100mm connection size	\$2,279.00	\$2,318.00	Per annum
Raw Water Usage Charge	\$0.75/kl	\$0.76/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.44/kl	\$1.46/kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$3,077,292 for 2021-22 financial year.

Set out in Table 3, below are the annual water access and water usages charges for 2021-22.

Table 3 – Sewer Access Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$444.00	\$452.00	Per annum
Residential Sewer Connected Charge	\$887.00	\$902.00	Per annum
Non-Residential Unconnected Charge	\$444.00	\$452.00	Per annum
Non-Residential Connected Charge	\$877.00	\$902.00	Per annum
Non-Residential Volume Charge	\$1.52/kl	\$1.56/kl	Based on %

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate

charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring the total income generated does not exceed the level of expenditure for new and

additional stormwater management services.

Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2021-22.

Table 4 – Stormwater Management Service Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential property	\$25.00	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	\$12.50	Per annum Per occupancy
Business property	\$25.00	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$25.00	\$5.00	Per annum Per occupancy

Note: Change to Business Stormwater and Business Strata Stormwater charge structure strategy.

Current Business Stormwater (including Business Strata) charging methodology is \$25.00 per property. Stormwater has been identified as not conforming with The Local Government Act 1993 and accompanying regulations related to business stormwater charges. Therefore, the charging methodology for Business Stormwater (including Business Strata) has been adjusted to reflect the Act and its regulation.

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2021-22 financial year the estimated gross yield is \$75,000. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing domestic waste management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic Waste Management Charge, Council must include all expenditure that relates to the delivery of this service and

may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2021-22 is to yield \$1,445,368 (estimate).

Set out in Table 5, below, are the annual water access and water usages charges for 2021-22.

Table 5 – Domestic Waste Management Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential and Non-residential - Domestic Waste Charge Per Property	\$368.00	\$374.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$94.00	\$95.50	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$368.00	\$374.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc).

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2021-22.

Table 6 – Liquid Trade Waste Fixed Charges for 2021-22

Application Fees			
Description	Charge		Unit
	2020-21	2021-22	
Category 1	\$118.00	\$120.00	Per application
Category 2	\$231.00	\$234.00	Per application
Category 3	\$344.00	\$349.00	Per application

Annual Fees			
Description	Charge		Unit
	2020-21	2021-22	
Category 1 Discharger	\$118.00	\$120.00	Per annum
Category 2 and 2S Discharger	\$118.00	\$120.00	Per annum
Category 3 Discharger	\$118.00	\$120.00	Per annum
Industrial Discharger	\$118.00	\$120.00	Per annum
Pre Inspection Fee	\$118.00	\$120.00	Per inspection

Table 7 – Liquid Trade Waste Usage Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.78	\$1.81	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.78	\$1.81	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$16.40	\$16.70	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre

Description	Charge		Unit
	2020-21	2021-22	
Excess Mass Charges:			
Food Waste	\$23.04	\$23.43	Per kilogram
Aluminium	\$0.82	\$0.83	Per kilogram
Ammonia	\$2.43	\$2.47	Per kilogram
Arsenic	\$81.92	\$83.31	Per kilogram
Barium	\$40.96	\$41.66	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.82	\$0.83	Per kilogram
Boron	\$0.82	\$0.83	Per kilogram
Bromine	\$16.38	\$16.66	Per kilogram
Cadmium	\$379.24	\$385.69	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$40.96	\$41.66	Per kilogram
Chromium	\$27.29	\$27.75	Per kilogram
Cobalt	\$16.69	\$16.97	Per kilogram

Description	Charge		Unit
	2020-21	2021-22	
Copper	\$16.69	\$16.97	Per kilogram
Fluoride	\$4.10	\$4.17	Per kilogram
Formaldehyde	\$1.69	\$1.72	Per kilogram
Oil and Grease (Total O & G)	\$1.46	\$1.49	Per kilogram
Herbicides/defoliant	\$820.07	\$834.01	Per kilogram
Iron	\$1.69	\$1.72	Per kilogram
Lead	\$40.96	\$41.66	Per kilogram
Lithium	\$8.19	\$8.33	Per kilogram
Manganese	\$8.19	\$8.33	Per kilogram
Mercury	\$2,764.80	\$2,811.80	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.82	\$0.83	Per kilogram
Molybdenum	\$0.82	\$0.83	Per kilogram
Nickel	\$27.29	\$27.75	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.20	\$0.21	Per kilogram
Organoarsenic Compounds	\$821.30	\$835.26	Per kilogram

Description	Charge		Unit
	2020-21	2021-22	
Pesticides General (excludes organochlorines & organophosphates)	\$821.30	\$835.26	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.73	\$2.78	Per kilogram
Phenolic Compounds (non-chlorinated)	\$8.19	\$8.33	Per kilogram
Phosphorus (Total P)	\$1.69	\$1.72	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$16.69	\$16.97	Per kilogram
Selenium	\$57.65	\$58.63	Per kilogram
Silver	\$1.51	\$1.53	Per kilogram
Sulphate (SO ₄)	\$0.15	\$0.16	Per kilogram
Sulphide	\$1.69	\$1.72	Per kilogram
Sulphite	\$1.81	\$1.84	Per kilogram
Suspended Solids (SS)	\$1.05	\$1.07	Per kilogram
Thiosulphate Sulphide	\$0.30	\$0.30	Per kilogram
Tin	\$8.19	\$8.33	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$8.19	\$8.33	Per kilogram
Zinc	\$16.69	\$16.97	Per kilogram

Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2021-22 financial year, under section 566 of the Act has been set down by Office of Local Government at the determination of the Minister of Local Government as 6.00 per cent from 1 July 2021 to 30 June 2022.

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example a subdivision / amalgamation on notification from the VG or a change in rating categorisation, in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its Supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the Act.

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for a period outside the current year in certain cases at its discretion, depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in May to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment);
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has identified that there may be borrowings in the 2021-22 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public;
- explore all cost-effective opportunities to maximize Council's revenue base;
- balance the dependences on rates and grants against other funding sources; and

- full cost attribution be applied to all business activities considered to be of a commercial nature*.

* The following programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S STATUTORY

The price for goods / services are a statutory charge set by government legislation.

F FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.

R REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

PART 5
FEES AND CHARGES
2021 - 2022



Environmental Services						
Building/Environmental Planning						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Development Application Fees (Not Including Inspections)						
Up to \$5,000	Development application fee for building, works or demolition	S	N	\$110.00	TBA	
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost	Development application fee for building, works or demolition	S	N	\$170.00 minimum	TBA
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	Development application fee for building, works or demolition	S	N	\$352.00 minimum	TBA
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	TBA
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	TBA
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	TBA
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	TBA
Construction Certificate Fee (Not including inspections)						
Not exceeding \$5,000	Fee for a construction certificate	P	Y	\$100.00	\$101.00	
\$5,000 - \$100,000	\$100.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000	Fee for a construction certificate	P	Y	\$100.00 minimum	\$101.00 minimum
\$100,001 - \$250,000	\$691 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000	Fee for a construction certificate	P	Y	\$691.00 minimum	\$702.00 minimum
More than \$250,000	\$1,381 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000	Fee for a construction certificate	P	Y	\$1381.00 minimum	\$1404.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Complying Development Certificates (Not including inspections)						
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$100.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$100.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$881.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$867.00 minimum	\$881.00 minimum
\$250,001 - \$500,000	\$1,809 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1779.00 minimum	\$1809.00 minimum
More than \$500,000	\$2,990.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$2,941.00 minimum	\$2,990.00 minimum
Industrial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Commercial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Bed and Breakfast		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Subdivision (No Additional Lots Created)		Subdivision Certificate Fee	P	Y	\$248.00	\$252.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$106.00	\$108.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$106.00	\$108.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$106.00	\$108.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$173.00	\$175.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$106.00	\$108.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs)	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (cl248 EP&A Regs)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

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Environmental Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Development Application for the Erection of Signs						
Plus \$93 for each sign to be erected in excess of one; or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater (per cl246B(2) EP&A Reg 2000)		Development application fee for the erection of signs	S	N	\$285.00 minimum	TBA
Development involving the Subdivision of Land (cl249 EP&A Regs)						
New Road	Minimum \$665 Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$665.00 minimum	TBA
No New Road	Minimum \$330 Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$330.00 minimum	TBA
Strata	Minimum \$330 Plus \$65 per additional lot	Development application fee for a strata subdivision	S	N	\$330.00 minimum	TBA
Subdivision Certificate Fee		Subdivision certificate fee	P	Y	\$141.00	TBA
Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (cl250 EP&A Regs)						
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$285.00	TBA
Additional Fee for a Designated Development						
In addition to any fee payable under Part 15 Division 1 of the EPA Regs		Additional fee - designated development	S	N	\$920.00	TBA

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Advertising Fees for Development Applications (cl252 EP&A Regs) - maximum fee applicable					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	TBA
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	TBA
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	TBA
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)	Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					
Additional Fees for Concurrence					
An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
Additional fee for Integrated Development					
An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted
Concept Development Applications (cl256B EP&A Regs)	Fee payable for a concept development application	S	N	As Quoted	As Quoted
Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for all the development on the site					
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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000)					
Fee for an application under section s8.2(1)(c) for a reivew of a decision is as follows:					
Estimated cost of development is under \$100,000		S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000		S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000		S	N	\$250.00	\$250.00
Request for Review of Determination (cl257 EP&A Reg 2000)					
Maximum fee for a request for a review of a determination under section 8.3 of the Act is:					
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and		S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:		S	N	As Below	As Below
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under s8.3 of the Act		S	N	\$620.00	\$620.00
Up to \$5,000			Review of determination of a development application	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	S	N	\$4,737.00 minimum	\$4,737.00 minimum

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Environmental Services							
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee		
Application for a Modification of Consent (cl258 EP&A Reg 2000)							
The maximum fee for an application under section 4.55(1) of the Act		Fee for modification of consent	S	N	\$71.00	\$71.00	
The maximum fee for an application under section 4.55(1A) or 4.56(1) of the Act which in the opinion of Council is of minimal environmental impact		\$645.00 or 50% of the fee for the original DA, Fee for modification of consent whichever is the lesser	S	N	As Quoted	As Quoted	
The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):							
1) If the original fee for the application was less than \$100.00, 50% of that fee; or			S	N	As Quoted	As Quoted	
2) If the fee for the original application was \$100.00 or more:							
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and			S	N	As Quoted	As Quoted	
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and			S	N	\$190.00	\$190.00	
c) in the case of an application with respect of any other development application as set out in the table below							
Up to \$5,000		Fee for modification of consent	S	N	\$55.00	\$55.00	
\$5,001 - \$250,000		\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost	Fee for modification of consent	S	N	\$85.00 minimum	\$85.00 minimum

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Environmental Services							
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee		
Application for a Modification of Consent (cl258 EP&A Reg 2000)							
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum	
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum	
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum	
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum	
An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act		Fee for modification of consent	S	N	Up to \$665.00	Up to \$665.00	
An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies		Fee for modification of consent	S	N	\$760.00	\$760.00	
Review of Modification							
Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the fee that was payable in respect of the application that is the subject of the review.			S	N	50% of original fee	50% of original fee	
Modification of a Construction Certificate							
Minor Change - e.g. Rearrangement of a window or change in area		Fee for modification of consent, plan or certificate	P	N	\$86.00	\$86.00	
Major Area	\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser	Fee for modification of consent, plan or certificate	P	N	\$693.00	\$693.00	

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Environmental Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Modification of a Complying Development Certificate						
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$88.00	\$88.00	
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser	P	N	\$710.00	\$88.00	
Building Certificate (cl260 EP&A Reg 2000)						
For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any	Application fee for building	S	N	\$250.00	\$250.00	
In a case where the application relates to a part of a building and	Application fee for building certificate	S	N	\$250.00	\$250.00	
Any other class of building - not exceeding 200 square metres	Application fee for building	S	N	\$250.00	\$250.00	
Any other class of building - exceeding 200 square metres and less than 2,000 square metres	Plus an additional 50 cents per square metre over 200 square metres Application fee for building certificate	S	N	\$250.00 minimum	\$250.00 minimum	
Any other class of building - exceeding 2,000 square metres	Plus an additional 7.5 cents per square metre over 2,000 square metres Application fee for building certificate	S	N	\$1,165.00 minimum	\$1,165.00 minimum	
Where more than one inspection of the building is required before	Application fee for building certificate	S	Y	\$ 90.00	\$ 90.00	
When an application for a building certificate is made:						
a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained		F	N	As Quoted	As Quoted	
b) where a penalty notice has been issued for an offence under s4.2(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)		F	N	As Quoted	As Quoted	
c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal		F	N	As Quoted	As Quoted	
d) where person has been found guilty of an offence under the Act in relation to the erection of the building		F	N	As Quoted	As Quoted	
e) where the court has made a finding that the building was erected in contravention of a provision of the Act		F	N	As Quoted	As Quoted	
Additional fee payable for the above in the total of the following amounts						
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding		F	N	As Quoted	As Quoted	
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)		F	N	As Quoted	As Quoted	

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Copy of Building Certificate (cl261 EP&A Reg 2000)					
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00
Certified copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000)					
Certified copy of document map or plan held by Council referred to in	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$53.00	\$53.00
Land Rezoning Application & Change of Precinct (DCP)					
LEP amendment	All costs to be paid by proponent once the \$1259.00 has been expended Amendment fee - LEP	P	N	\$1,259.00	\$1,280.00
Registration of Certificates where Council is not the Certifying Authority (cl263(2))					
Registration of Compling Development Certificate or a Part 6 Certificate being a Construction	Registration fee	S	N	\$36.00	\$38.00
Principal Certifying Authority Appointment					
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$101.00	\$103.00
Compliance Inspection as per Consent Conditions					
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$106.00	\$108.00

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Environmental Services					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,700.00	\$3762.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,596.00	\$4,674.00
Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As quoted	As quoted
Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$562.00	\$571.00
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.40 per site	\$9.40 per site
OR				\$109 minimum fee	\$109 minimum fee
Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$109					

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$106.00	\$108.00
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$106.00	\$108.00
Health Inspection Fees					
Hairdresser/Barber Shop Annual License for					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$135.00	\$137.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Other Charges - Bonds					
Landscaping	Bond	R	N	\$1,230 or cost of works, whichever is the greater	\$1,250.00
Relocation of a building	Bond	R	N	\$3,716.00	\$3,780.00
Food Premises and Miscellaneous Inspections					
Food premises inspection fee	Food premises inspection fee	F	Y	\$161.00	\$163.00
Food premises re-inspection fee	Food premises re-inspection fee			\$100.00	\$100.00
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection	N/A	Y	No Charge	No charge
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection	F	Y	\$100.00	\$100.00
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
Initial inspection - Swimming Pool Program		N/A	N/A	No charge	No charge
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
Registration of private swimming pool on NSW Swimming Pool	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Private Swimming Pools - For Sale/Lease- Swimming Pools Amendment Act					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$26.00	\$28.00
Miscellaneous Inspection					
Inspecton (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$0.00	\$206.00 per hour or \$152.00 Minimum Fee

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Aerodrome					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.50	\$7.60
Casual hangarage per night	Use of facilities - airport	P	Y	\$28.00	\$28.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.50	\$7.50
Hangarage per annum	Use of facilities - airport	P	Y	\$2,054.00	\$2,088.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$780.00	\$793.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$515.00	\$523.00
Flying school up to 2x aircraft operated by the business from the airport	Use of facilities - airport	P	Y	\$2,950.00	\$3,000.00
Flying school up to 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$10,830.00	\$11,014.00
Flying school over 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$21,650.00	\$22,018.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	Use of facilities - airport	P	Y	\$705.00	\$716.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$69.00	\$70.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y	as per Lease agreement	as per Lease agreement
Aerodrome Residence	Lease of Residence	P	Y	\$9,750.00	\$9,915.00
Land Leased	Lease of Aerodrome Land	P	Y	as per Lease agreement	as per Lease agreement
Fuel site lease	Lease of Fuel site	P	Y	\$596.00	\$606.00

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Land Information Fees						
	Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$85.00	\$85.00
	Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$95.00	\$96.50
	Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$53.00	\$53.50
	Copy of rates notice (first copy free/ current year only)	Fee for accessing or printing required information per notice	F	N	\$2.00	\$2.00
	Copy of rates notice (Historic notice / per individual notice copy)	Fee for accessing or printing required information per notice	F	N	\$18.00	\$18.00
	Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	\$5.00	\$5.00
	Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$360.00	\$366.00
	Extract from valuation book	Fee for accessing or printing required information	F	Y	\$18.00	\$18.00
	Section 10.7 (2) Planning certificate	Fee for accessing or printing required information	S	N	\$53.00	TBA
	Section 10.7 (5) Planning certificate	Fee for accessing or printing required information	S	N	\$80.00	TBA
	Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$88.00	\$89.50
	Development approvals information	Fee for accessing or printing required information	F	N	\$59.00	\$60.00
	Section 735A LG Act	Fee for accessing or printing required information	F	N	\$103.00	\$104.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	TBA
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	TBA
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	TBA

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General Fees					
Refund of overpayment and/or movement between Rates & Water accounts	Fee for accessing and processing the payment	F	Y	\$0.00	\$30.00
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$15.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.80	\$5.90
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.20	\$2.20
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.20	\$3.30
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$1.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.50	\$0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.30	\$4.40
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.90	\$9.10
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$11.10	\$11.30
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.80	\$17.10
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest	Administration fee	F	Y	\$0.08	\$0.08
Hire of Portable Audio Visual Screen and Equipment - Community Groups only					
Hire of Portable Audio Visual Screen & Equipment	Fee for hiring of Audio Visual Screen & equip	F	Y	\$195.00	\$198.00
Bond For Hire of portable Audio Visual Screen & Equipment	Bond	R	Y	\$277.00	\$281.00

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)					
Merchant Credit Card Surcharge (other than Customer Service Centre)	Merchant service fee recoverable	F	Y	Full recovery of charge from Financial institution.	Full recovery of charge from Financial institution.
DEFT Transactions conducted through Macquarie Bank	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.02	\$0.02
Over the Counter Transactions conducted at Customer Service Centre	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.01	\$0.01
Community Gardens					
Membership Full	For Plot and Key			\$31.00	\$31.50
Friend of the Garden	No allocation of plot or Key.			\$11.00	\$11.00
Replacement of lost keys	Per Occasion	F	Y	\$29.00	\$29.50
Hire of Council Facilities					
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion	F	Y	\$176.00	\$179.00
Casuals Users insurance for Parks and Gardens	Per Occasion	F	Y	\$88.00	\$89.50
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.		F	Y	At cost	At cost
New Key Issue	Per Key	F	Y	\$29.00	\$29.50
Key replacement - lost or not returned	Per Key	F	Y	\$29.00	\$29.50
Key Bond	Per Key	F	Y	\$55.00	\$55.90

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Town Hall						
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$144.00	\$146.00
	Per Day	Use of Facilities - Other	P	Y	\$287.00	\$291.50
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$128.00	\$130.00
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$126.00	\$128.00
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$144.00	\$146.00
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$72.00	\$73.00
Damage Deposit - Booking Application contains a contractual clause to cover damage	Evidence of Public Liability policy to be lodged with application	Bond	P	N	Damage at cost	Damage at cost
Booking / Cleaning deposit - not REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's discretion		Bond	P	N	\$242.00	\$246.00
Multi Arts Centre						
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease	As Per Lease
Town Band Hall						
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$59.00	\$60.00
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$205.00	\$208.50
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$82.00	\$83.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$123.00	\$125.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$205.00	\$208.50
Cleaning Bond		Use of Facilities - Other	P	N	\$230.50	\$234.00
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$133.50	\$135.50
Electricity Charges for PHC grassed area			F	Y	At cost	As Below
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Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Council Premises Hire						
Council Chambers (per day or part thereof) during office hours Monday to Friday		Use of Facilities - Civic Centre	F	Y	\$92.50	\$94.00
Gardens , Reserves and Sporting Grounds						
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$937.00	\$952.50
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$133.00	\$135.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
Scott's Park/ Rocket Park	Commercial venture - REFERENCE at Council discretion Booking form must be completed. Bond and	Use of Facilities - Commercial (less than 200 people.	P	N	\$256.00	\$260.00
	Commercial venture - REFERENCE at Council discretion . Application in writing.	Use of Facilities - Commercial (more than 200 people			Quote for each application	Quote for each application
	Commercial venture Bond - REFERENCE	Bond (more than 200 people)	P	N	Quote for each application	Quote for each application
	Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
	Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up	Use of Facilities - Community personal recreational use			No charge	No charge
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
	Any assistance/resources required from Council will be invoiced at cost plus 30%.				Cost plus 30%	Cost plus 30%
Waring Gardens	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (less than 500 people	P	Y	\$256.00	\$260.00
	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (more than 500 participants	P	Y	Quote for each application	Quote for each application

Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Gardens , Reserves and Sporting Grounds						
	Commercial venture Bond- REFERENCE at Council discretion	Bond	P	N	Quote for each application	Quote for each application
	Commercial venture - Group fitness or training. No bond required.	Use of Facilities - Commercial Group fitness (less than 20 people)			No charge	No charge
	Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
	Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			\$123.00	\$125.00
	Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use			No charge	No charge
	Any assistance/resources required from Council will be at cost plus 30%.				Cost plus 30%	Cost plus 30%
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$133.00	\$135.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$242.00	\$246.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,145.00	\$1,164.50
	Per Show day	Use of Facilities - Other	P	Y	\$461.00	\$468.50
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$205.00	\$208.50
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Gardens , Reserves and Sporting Grounds						
Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote	
Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,112.00	\$1,130.50	
Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,112.00	\$1,130.50	
Electricity	Use of Facilities - Sports	F	Y	At cost	At cost	
Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$440.00	\$447.50	
Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$208.00	\$211.50	
Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$560.00	\$569.50	
Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$440.00	\$447.50	
Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,375.00	\$6,483.00	
Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,144.00	\$1,163.00	
Bond - REFERENCE at Council Discretion	Bond	P	Y	\$560.00	\$569.50	
Electricity Usage	Use of Facilities - Sports	F	Y	At cost	At cost	
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	F	Y	At cost	At cost	
Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer	F	Y	\$19.00	\$19.00	
Power - access and any use within 24- hr period from time of access	Electricity Usage per Day per Unit accessed	F	Y	\$35.00	\$35.50	
Request for Signage	Depot Staff to drop off and pick up	F	Y	\$220.00	\$223.50	

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Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Recreation Reserves						
Booroorban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$25.00	\$25.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$275.00	\$279.50
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$384.00	\$390.50
	Hall Hire Fees	Hall only	F	Y	\$220.00	\$223.50
	Hall Hire Fees	Half day	F	Y	\$55.00	\$55.50
	Hall Hire Fees	Full day	F	Y	\$111.00	\$112.50
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cutlery and toilets	F	Y	\$164.00	\$166.50
	Hall Hire Fees	BBQ Hire only	F	Y	\$29.00	\$29.50
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,649.00	\$1,677.00
		Blighty Netball	F	Y	\$2,199.00	\$2,236.00
		Blighty Tennis	F	Y	\$1,101.00	\$1,119.50
		Extra Club functions per event	F	Y	\$164.00	\$116.50
		Deniliquin Children's Centre	F	Y	\$72.00	\$73.00
	General Hire	Tennis Rooms and Courts	F	Y	\$88.00	\$89.50
		Tennis Rooms and Courts (individuals)	F	Y	\$34.00	\$34.50
		Main Hall	F	Y	\$144.00	\$146.00
		Main Hall & Kiosk	F	Y	\$275.00	\$279.50
		Clubrooms and kitchen (Deniliquin Children's Centre)	F	Y	\$70.00	\$70.00
		Clubrooms and kitchen (all other purposes)	F	Y	\$140.00	\$140.00
		Meeting Room	F	Y	\$88.00	\$89.50
		Private Functions	Use of Facilities - Other Functions booked by schools, Service Clubs and Charities may be discounted by negotiation with the Management Committee	F	Y	\$495.00
	Bond	REFERENCE subject to the premises being left clean and no damage	P	N	\$210.00	\$213.50

Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Recreation Reserves						
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$384.00	\$390.50
		Hall Only	F	Y	\$220.00	\$223.50
		Kitchen Only	F	Y	\$164.00	\$166.50
		Outside Facilities	F	Y	\$83.00	\$84.00
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$210.00	\$213.50
	Meeting Hire	Half Day	F	Y	\$55.00	\$55.50
		Full Day	F	Y	\$111.00	\$112.50
		Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee				
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$69.00	\$70.00
Tender Documents						
Tender Documents- Electronic		Tender Documents fee	P	Y	No charge	No charge
Tender Documents - Hard Copy		Tender Documents fee	P	Y	\$72.00	\$73.00

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Bike Hire						
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bond		Use of Equipment - Sports	R	N	No charge	No charge
Property Rentals						
Medical Centre Rental		Annual Lease	P	Y	\$9,218.00	\$9,374.50
Crossing Café Rental		Annual lease	P	Y	\$37,796.00	\$38,438.50
McLeans Beach Caravan Park Lease		Annual Lease	P	Y	\$76,704.00	\$78,008.00
81 Hunter street		Annual lease	P	Y	\$8,237.00	\$8,377.00
Lawson Syphon Road Reserve		Annual Lease	P	Y	\$189.00	\$192.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	Y	\$1,101.00	\$1,119.50
Radio Tower Optus		Annual Lease	P	Y	\$5,903.00	\$6,003.00
Radio Tower Essential Energy		Annual Lease	P	Y	\$7,020.00	\$7,139.00
Road reserve Conargo (Hussey)		Annual Lease	P	Y	\$127.00	\$129.00
Office Rental - Former Conargo Shire Offices		Annual Lease	P	Y	\$884.00	\$899.00
Seeding Compound Rental		Annual Lease	P	Y	\$12,625.00	\$12,839.50
Saleyards	Calculated on Stock sales				\$0.00	As Quoted
Mill's Pit Block		Annual Lease	P	Y	\$7,828.00	\$7,961.00
Wanganella Reserve		Annual Lease	P	Y	Annual Lease	Annual Lease
Conargo Land (Scoble)		Annual Lease	P	Y	Annual Lease	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Entire (non desexed) companion animal	Companion animals registration fee	S	N	TBA	TBA
Entire (non desexed) companion animal less than 6 months old	Companion animals registration fee	S	N	TBA	TBA
Desexed companion animal	Companion animals registration fee	S	N	TBA	TBA
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	Companion animals registration fee	S	N	TBA	TBA
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	TBA	TBA
Pensioner concession (desexed animal only)	Companion animals registration fee	S	N	TBA	TBA
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	TBA	TBA
Dog Registration Exemptions (microchipping and registration is required)					
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
A person who uses a dog for working rural properties or for driving stock	Companion animals registration fee	S	N/A	No Charge	No Charge
Greyhounds registered under the Greyhound Harness and Racing Act 2004	Companion animals registration fee	S	N/A	No Charge	No Charge
Note: Statutory Fees above current as at 22 June 2020, to be updated once OLG releases fees for 2021 year					

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$69.00	\$70.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	TBA	TBA
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$69.00	\$70.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.80	\$17.00
Surrender of companion animals					
Surrender of companion animals to Council	Surrender of animal	F	N	\$81.00	\$82.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$36.00	\$36.00
Hire per week	Sale of animal-related equipment	F	Y	\$15.00	\$15.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$52.00	\$52.00
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$63.00	\$64.00
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$93.00	\$94.00
Maintenance fee (sheep, pig, goat)		F	N	\$10.00	\$10.00
Maintenance fee (cow, bull, horse)		F	N	\$13.00	\$13.00
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$88.00	\$89.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$148.00	\$150.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$93	Tow Charges plus \$94
Release impounded vehicle		P	Y	\$129.00	\$131.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$64.00	\$65.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$64.00	\$65.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$33.00	\$33.00
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$60.00	\$61.00
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,550.00	\$3,610.00
Desexing Program					
Pensioner Concession Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$50.00	\$50.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$35.00	\$35.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$35.00	\$35.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$30.00	\$30.00
Pensioner Health Care Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$80.00	\$81.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$65.00	\$66.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$65.00	\$66.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$60.00	\$61.00

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Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$932.00	\$947.50
Single grave interment	Interment	F	Y	\$973.00	\$989.50
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,086.00	\$1,104.00
Oversize grave	Interment	F	Y	\$1,142.00	\$1,161.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,086.00	\$1,104.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$277.00	\$281.50
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$118.00	\$120.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$256.00	\$260.00
Interment fee	Interment	F	Y	\$256.00	\$260.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Lawn Cemetery - Land for each grave and perpetual maintenance					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,178.00	\$1,198.00
Single grave interment	Interment	F	Y	\$973.00	\$989.50
Double grave interment	Interment	F	Y	\$1,076.00	\$1,094.00
Oversize grave	Interment	F	Y	\$1,137.00	\$1,156.00
Install plaque	Fee for plaque	F	Y	\$175.00	\$177.50
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,030.00	\$1,047.50
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$344.00	\$349.50
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Children's Cemetery					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,178.00	\$1,198.00
Single grave interment	Interment	F	Y	\$973.00	\$989.50
Single grave interment - still/new born	Interment	F	Y	TBD	\$100.00
Install plaque	Fee for plaque	F	Y	\$175.00	\$177.50
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Memorial Rose Garden					
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,255.00	\$1,276.00
Interment Fee	Interment	F	Y	\$277.00	\$281.50
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote
Cost of rose	Accessories fee	F	Y	\$103.00	\$104.50
Research Activities					
Historical/ Cemetery research	Per Hour or part of			Fee for utilisation of staff for various activities	
		P	Y	\$72.00	\$73.00

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Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$558.00	As per quote - Minimum charge \$560.00
Private Works					
Condition of Undertaking Works:					
All private works are to be undertaken in accordance with Council's adopted Private Works Policy. Note: Council does not dry hire plant.					
		P	Y	Price on application.	Price on application.
Private works (in Kind)					
Deniliquin Jockey Club	Free mower hire (no wages)	F	Y	Price on application.	Price on application.
Deniliquin Motorcycle Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Golf Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Rodeo Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Car Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Gun Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Tennis Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin Collectors Club	Cost recovery	F	Y	Price on application.	Price on application.
Deniliquin P & A Society	Plant hire (watercart) – no cost	F	Y	Price on application.	Price on application.
Schools	Minor plant hire/gravel	F	Y	Price on application.	Price on application.
Nursing Home	Minor plant hire/gravel	F	Y	Price on application.	Price on application.

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Works						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Noxious weeds						
Spraying Fee	Noxious Weeds Spraying fee	F	Y	Price Upon Application	Price on Application	
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$172.00	\$174.50
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$173.00	\$175.94
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.	Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$67.00	\$68.00	
Road Opening Fees						
Permit to work on road pavement for driveway crossover, stormwater connection or	Road Opening Permit	P	N	\$160.00	\$162.50	
Permit to work on footpath or nature strip area only for the above purposes	Road Opening Permit	P	N	\$87.00	\$88.00	
Reinstatement, if required will be carried out by quotation	See Private Works for Rates			As Quoted	As Quoted	
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs.	Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted	
Special Event Application	Permit fee to hold a special Event	P	Y	\$267.00	\$271.50	

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Works						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Traffic Management						
	Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$134.00	\$136.00
	Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring	Fee for Service	F	Y	As per quote	As per quote
	Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP	Fee for Service dependent on numbers	F	Y	Min Cost \$30/day	Min Cost \$30/day
Banner Poles Hardinge Street & Davidson Street						
	Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility						
	Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$3.00
	Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$47.00	\$50.00

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Works						
Generic Fee Description	Unit	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Plant Hire						
Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for						
Loader	Hourly	F	Y	\$163.00	\$165.50	
Backhoe	Hourly	F	Y	\$146.00	\$148.00	
Grader	Hourly	F	Y	\$217.00	\$220.50	
Dozer	Hourly	F	Y	\$224.00	\$227.50	
Multi-tyred Roller (24Tonne)	Hourly	F	Y	\$154.00	\$156.50	
Large Jetpatcher Truck	Hourly plus materials:	F	Y	\$154.00	\$156.50	
	Emulsion per litre	F	Y	\$1.30	\$1.30	
	7mm pre-coated aggregate per tonne	F	Y	\$77.00	\$78.00	
Vibrating Roller Pad Foot	Hourly	F	Y	\$150.00	\$152.50	
Vibrating Roller Smooth Drum	Hourly	F	Y	\$150.00	\$152.50	
Tractors	Hourly	F	Y	\$143.00	\$145.00	
Kerb and Gutter Machine with Operator	Hourly	F	Y	\$155.00	\$154.50	
Slasher (Berend)	Hourly	F	Y	\$47.00	\$47.50	
Road Broom	Hourly	F	Y	\$47.00	\$47.50	
Trucks - Water Cart 6,000 litre	Hourly	F	Y	\$120.00	\$122.00	
Trucks - Water Cart 12,000 litre	Hourly	F	Y	\$179.00	\$182.00	
Trucks - Water Cart 18,000 litre	Hourly	F	Y	\$201.00	\$204.00	
Truck - Low Loader	per km (under 100kms)	F	Y	\$4.60	\$4.65	
	per km (over 100kms)	F	Y	\$4.10	\$4.15	
	Hourly	F	Y	\$191.00	\$194.00	
Truck 6M3 - Tipping	Hourly	F	Y	\$120.00	\$122.00	
Truck/ Trailer 18M3 - Tipping	Hourly	F	Y	\$188.00	\$191.00	
Truck Suction Sweeper	Hourly	F	Y	\$188.00	\$191.00	
Weed Spraying Units hire with Operator (chemicals at hirer's expense)	Hourly	F	Y	\$111.00	\$122.50	
Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work						

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Waste Management						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Waste Charges						
Residential and Non-residential						
Domestic Waste Charge per Property		Waste charges per annum	F	Y	\$368.00	\$374.00
Vacant Land Domestic Waste Charge		Waste charges per annum	F	Y	\$94.00	\$95.50
Additional Bin Collected per Property		Waste charges per annum	F	Y	\$368.00	\$374.00
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	As quoted
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$144.00	\$146.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Construction & Demolition Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$54.00	\$54.50
Commerical & Industrial Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$71.00	\$72.00
Refrigerators/ Freezers/ Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$32.00	\$32.50
Tyres- Car	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$10.00	\$10.00

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Waste Management						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Waste Depot Charges						
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$15.00	\$15.00
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$25.00	\$25.00
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$35.00	\$35.00
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$71.00	\$72.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$31.00	\$31.50
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$24.00	\$24.00
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$6.00	\$6.00
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$6.00	\$6.00
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$10.00	\$10.00
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$134.00	\$136.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$135.00	\$137.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$39.00	\$39.50
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request						As per quote
Green Waste that can't be burnt is to be charged at the same rate as general waste						
Inert waste such as clean fill suitable for cover material – Free of Charge						Free for Edward River Residents

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Sewerage						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Sewer Charges						
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage	F	N	1.52 /kl	1.56 /kl
Sewer Access Charge						
Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$444.00	\$452.00
Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$887.00	\$902.00
Non-Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$444.00	\$452.00
Non-Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$887.00	\$902.00
Sewerage Dual Occupancy Charge						
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences	F	N	\$ 883.00	\$ 898.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$120.00	\$122.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	as per quote. Minimum charge is \$500	as per quote. Minimum charge is \$508
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$38.00	\$38.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N	\$12.00	\$12.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of General equipment- Civic or other	F	Y	\$6.00	\$6.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$27.00/Kl	\$27.00/Kl
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$3.20/Kl	\$3.20/Kl
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$19.00/kl Minimum Charge \$19.00	\$19.00/kl Minimum Charge \$19.01

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Water						
Generic Fee Description		Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.50	\$8.70
Avdata Water Supply access key		Supply access key	P	Y	\$47.00	\$48.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$242.00	\$248.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$ 138.00	\$ 141.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$ 55.00	\$ 56.00
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$ 110.00	\$ 113.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$ 170.00	\$ 174.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$300.00	\$307.00
Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

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Water					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Water Supply (Residential - Filtered Water)					
Access Charge	Fee for water Supply	F	N	\$368.00	\$374.00
Usage Charge	0-800k	F	N	\$1.01 /kl	\$1.03 /kl
Usage Charge	>800k	F	N	\$1.44 /kl	\$1.46 /kl
Water Supply (Residential - Raw Water)					
Access Charge	Fee for water Supply	F	N	\$185.00	\$188.00
Usage Charge	Fee for water Supply	F	N	\$0.75 /kl	\$0.76 /kl
Water Supply Non potable (Conargo, Wanganella & Boooroban)					
Access Charge	Fee for water Supply	F	N	\$104.00	\$106.00
Usage Charge	Per Kiloitre	F	N	0.72 /kl	0.73 /kl
Connection to Main Supply	Fee for water Supply	F	N	\$331.00	\$337.00
Dual Occupancy residences	Same as Sewer	F	N	\$883.00	\$898.00
Water Supply (Non-Residential - Filtered and Raw Water)					
Access Charge -20mm connection size	Fee for water Supply per annum	F	N	\$307.00	\$312.00
Access Charge-25mm connection size	Fee for water Supply per annum	F	N	\$497.00	\$506.00
Access Charge-32mm connection size	Fee for water Supply per annum	F	N	\$640.00	\$651.00
Access Charge-40mm connection size	Fee for water Supply per annum	F	N	\$818.00	\$832.00
Access Charge-50mm connection size	Fee for water Supply per annum	F	N	\$1,039.00	\$1,057.00
Access Charge-80mm connection size	Fee for water Supply per annum	F	N	\$2,021.00	\$2,055.00
Access Charge-100mm connection size	Fee for water Supply per annum	F	N	\$2,279.00	\$2,318.00
Raw Water Usage Charge	Fee for water Supply	F	N	\$0.75/kl	\$0.76/kl
Raw Water Usage Charge – Community Land	Fee for water Supply	F	N	\$0.05/kl	\$0.05/kl
Filtered Water Usage Charge	Fee for water Supply	F	N	\$1.44/ kl	\$1.46/ kl

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Liquid Trade Waste									
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee			
Application fees									
Category 1		Liquid Trade Waste Application fee	F	N	\$118.00	\$120.00			
Category 2		Liquid Trade Waste Application fee	F	N	\$231.00	\$234.00			
Category 3		Liquid Trade Waste Application fee	F	N	\$344.00	\$349.00			
Annual fees									
Category 1 Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00			
Category 2 Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00			
Larger Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00			
Industrial Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00			
Pre Inspection Fee		Inspection Fee	F	N	\$118.00	\$120.00			
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment									
Category 1 Discharger with appropriate equipment		Liquid Trade Waste Usage Charge	F	N	Nil	Nil			
Category 1 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.78/Kl	\$1.81/kl			
Category 2 Discharger with appropriate equipment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.78/Kl	\$1.81/kl			
Category 2 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$16.40/Kl	\$16.67			
Non Compliance Charges for Category 3									
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters					Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.43	\$2.47
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$81.92	\$83.31
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.38	\$16.66
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$379.24	\$385.69
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$27.29	\$27.75
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$4.10	\$4.17
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.46	\$1.49
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$820.07	\$834.01
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,764.80	\$2,811.80
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$27.29	\$27.75
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.20	\$0.21
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$821.30	\$835.26
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$821.30	\$835.26
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.73	\$2.78
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Phosphorus (Total P	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$57.65	\$58.63
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.51	\$1.53
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15	\$0.16
Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.81	\$1.84
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.05	\$1.07
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.30	\$0.30
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06	\$0.06
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$23.04	\$23.43

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Reservations	All Stock	Fee for accessing required	P	N	\$1.80	\$1.80
Inter- Library Loans	Per Item	Fee for accessing required	P	N	\$5.40	\$5.45
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						
Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.40	\$0.40
Printing/Photocopying A4 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.10
Printing/Photocopying A3 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.70
Printing/Photocopying A3 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.80	\$1.80
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.60
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.00
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.30	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.80	\$2.85
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.30	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.80	\$2.85
Microfilm/Fiche – Printout		Use of General Equipment fee - Civic or other	F	Y	\$0.80	\$0.80
Scanning – per page (A4)		Use of General Equipment fee - Civic or other	F	Y	\$0.80	\$0.80

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Central Murray Regional Library						
Generic Fee Description		Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee	
Facsimile/ Email (within Australia)						
Transmission – First Page	Use of General Equipment fee - Civic or other	F	Y	\$5.80	\$5.90	
For each subsequent page	Use of General Equipment fee - Civic or other	F	Y	\$2.20	\$2.20	
Reception of first page	Use of General Equipment fee - Civic or other	F	Y	\$3.20	\$3.25	
Reception of subsequent pages	Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.10	
Sending email – from staff computer for customer	Use of General Equipment fee - Civic or other	F	Y	\$4.10	\$4.10	
Computers						
Public Computers	Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge	
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.30	\$0.30
Video/ DVD	Per Day	Administration Fee	P	N	\$0.60	\$0.60
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$56.40	\$57.30
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.20	\$3.25
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.20	\$4.25

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.20	\$2.20
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.10	\$1.10

S = STATUTORY F = FEE P = POLICY R = REFERENCE



EDWARD RIVER COUNCIL
**COMBINED DELIVERY PROGRAM 2018-2022
AND OPERATIONAL PLAN 2021-2022**

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**10.6 COMBINED DELIVERY PROGRAM 2018-2021 AND OPERATIONAL PLAN 2020-2021
QUARTERLY MARCH 2021 PROGRESS REPORT****Author: Michelle Siena, Governance & Corporate Support Coordinator****Authoriser: Suni Campbell, Director Corporate Services****RECOMMENDATION**

That Council:

1. Receive and note the Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Quarterly March 2021 Progress Report, contained at Attachment 1.

BACKGROUND

Under the Integrated Planning and Reporting (“IP&R”) Framework, Council is required to report on its progress in implementing its Delivery Program and Operational Plan. This requirement is reflected in section 404(5) of the *Local Government Act 1993* (“the Act”), which stipulates that the General Manager must ensure that regular progress reports are provided to the Council, at intervals of no more than six months, detailing the organisation’s progress with respect to the principal activities detailed in the Delivery Program.

Council’s inaugural 10-year Community Strategic Plan, *Edward River 2030*, was developed throughout 2017 and 2018 and adopted at its Ordinary Meeting held 3 May 2018 [2018/87]. *Edward River 2030* identifies five key strategic outcomes, each of which is supported by three targets. Council’s combined Delivery Program 2018-2021 and Operational Plan 2020-2021 (“the combined Delivery Program and Operational Plan”), which was adopted by Council at its Extraordinary Meeting held 25 June 2020 [2020/115], details the three-year principal activities and annual actions that will be undertaken to meet those targets.

Edward River Council has determined to report progress each quarter.

ISSUE/DISCUSSION

In 2020-2021, Council committed to delivering 121 actions focussed on achieving our community’s vision across the five key strategic outcome areas contained in *Edward River 2030*. The progress report contained at Attachment 1 details Council’s progress in achieving those actions over the first 9-month period ending 31 March 2021.

Each of the 121 actions contained in the combined Delivery Program and Operational Plan has been allocated to a member of Council’s Leadership Team for completion. In turn, each member of the Leadership Team is responsible for monitoring the actions assigned to their position and providing a progress status.

The report utilises a traffic light indicator system to illustrate the organisation’s progress made over the reporting period, set out in Table 2 – Traffic Light Indicators and Progress Reporting Rules.

A summary of Council’s progress in implementing its combined Delivery Program and Operational Plan for the 3-month period to 31 March 2021 is set out in Table 1 – Action Status Summary:

Table 1 – Action Status Summary











Edward River 2030 Strategic Outcome		Year-to-Date Progress									
											
		Complete		On Track		Not Commenced		Behind		Urgent Action Needed or Stopped	
		#	%	#	%	#	%	#	%	#	%
1	A great place to live	6	25%	17	70.8%	0	0%	1	4.2%	0	0%
2	A prosperous and vibrant economy	1	6.25%	14	87.5%	0	0%	1	6.25%	0	0%
3	A valued and enhanced natural environment	0	0%	9	69.2%	0	0%	2	15.4%	2	15.4%
4	A region with quality and sustainable infrastructure	1	5.2%	15	79%	0	0%	2	10.6%	1	5.2%
5	A community working together to achieve its potential	20	40.8%	28	57.2%	0	0%	1	2%	0	0%
Total		28	23.1%	83	68.6%	0	0%	7	5.8%	3	2.5%

Table 2 – Traffic Light Indicators and Progress Reporting Rules

Symbol	Descriptor	Application
	Complete	Action complete or target achieved
	On Plan	Action progressing to plan or on track to meet target
	Not Commenced	Not planned to commence this quarter
	Behind	Not commenced as planned or not progressing to plan, or not on track to meet target; but able to be brought into alignment with plan by next reporting period
	Urgent Action Needed / Stopped	Not progressing to plan or not on track to meet target; and at risk of not completing to plan. Urgent action required and being closely managed or Stopped – Action no longer being planned for completion in 2020/21 by approval of General Manager or resolution of Council

STRATEGIC IMPLICATIONS

The preparation of the combined Delivery Program and Operational Plan Progress Report is a requirement of the IP&R Framework as set out in the Act. The combined Delivery Program and Operational Plan is a subsidiary document of *Edward River 2030* and is the point where the community's goals contained in that document are translated into action.

COMMUNITY STRATEGIC PLAN

- Outcome 5.1 – Our community is informed and engaged
- Outcome 5.3 – Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

Nil

LEGISLATIVE IMPLICATIONS

Local Government Act 1993

- Section 404 – Delivery program

ATTACHMENTS

1. Quarterly	Update	March	2021
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Combined Delivery Program 2018-2021 and
Operational Plan 2020-2021

Progress Report
31 March 2021

Document Set ID: 143059
Version: 21 Version Date: 13/05/2021

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

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Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

About this Report

All councils in NSW are required to undertake their planning and reporting activities in accordance with the Integrated Planning and Reporting (IP&R) framework set out in the *Local Government Act 1993* (the Act) and Local Government (General) Regulation 2005. The IP&R framework allows councils to draw their various plans together to understand how they interact and to get maximum leverage from their efforts by planning holistically for the future.

Edward River Council (Council) adopted its current suite of IP&R documents in 2018. The Community Strategic Plan, *Edward River 2030*, sits above this suite of interrelated plans and identifies the aspirations of the Edward River community.

The Delivery Program is informed by *Edward River 2030* and identifies the principal activities that Council will undertake over the 2018-2021 term of the Council to deliver on our community's aspirations. All of Council's plans, projects, activities and funding allocations must be directly linked to our Delivery Program. Supporting the Delivery Program is Council's annual Operational Plan, which details the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

Under section 404 of the *Local Government Act 1993*, Council must prepare progress reports with respect to the principal activities detailed in the Delivery Program at least once every six months. Edward River Council report progress every quarter and this report covers the period from 30 September 2020 to 30 December 2020 inclusive.








Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

Measuring our Progress

Council’s Community Strategic Plan, *Edward River 2030*, identifies five key strategic outcomes, each of which is supported by three targets. Council’s combined Delivery Program 2018-21 and Operational Plan 2020-2021 detail the activities and actions that will be undertaken to meet these targets.

In 2020-2021, Council committed to delivering 121 actions focused on achieving our community’s vision across these five key strategic outcome areas. Those actions are detailed in our combined Delivery Program and Operational Plan. In this report, our progress in achieving those actions is illustrated by the following coloured symbols.

Symbol	Descriptor
	Complete
	On Plan
	Not Commenced
	Behind
	Urgent Action Needed / Stopped

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

Responsibility Matrix






Each of the 121 actions contained in our combined Delivery Program is assigned to a Councillor Officer, who is primarily responsible for achieving the action and who provides a regular progress report using the coloured symbols. The legend used throughout this report is set out below:

Office of the General Manager		
GM	General Manager	Phillip Stone
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Marie Sutton (Acting)
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Mark Dalzell
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Mike Burger

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

Our Performance






Of the 121 actions, a combined total of 91.7 per cent are complete or on track to being complete. No actions are not yet commenced. A combined total of 8.3 per cent are behind plan or require urgent action and are being closely managed.

Edward River 2030 Strategic Outcome	Year-to-Date Progress									
										
	Complete		On Track		Not Commenced		Behind		Urgent Action Needed or Stopped	
	#	%	#	%	#	%	#	%	#	%
1 A great place to live	6	25%	17	70.8%	0	0%	1	4.2%	0	0%
2 A prosperous and vibrant economy	1	6.25%	14	87.5%	0	0%	1	6.25%	0	0%
3 A valued and enhanced natural environment	0	0%	9	69.2%	0	0%	2	15.4%	2	15.4%
4 A region with quality and sustainable infrastructure	1	5.2%	15	79%	0	0%	2	10.6%	1	5.2%
5 A community working together to achieve its potential	20	40.8%	28	57.2%	0	0%	1	2%	0	0%
Total	28	23.1%	83	68.6%	0	0%	7	5.8%	3	2.5%







A detailed progress report for each of the 121 actions is set out in the tables below.

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

Outcome 1 – A great place to live

1.1 Our Community has access to essential services					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues	1.1.1.1 Develop and implement a new Edward River Council Advocacy Strategy	GM	Strategy/Completed		ID 111479
1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark / Met		ID 79492
	1.1.2.2 Facilitate the transition from the Central Murray Library to the Edward River Library	MCED	Transition completed		ID 79492
1.2 Our community is safe, happy and healthy, both physically and mentally					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths	1.2.1.1 Commence a masterplan for Rotary Park.	MES	Masterplan/Commenced		ID 124306
	1.2.1.3 Investigate future Management Models for Deniliquin Swimming Centre	MEA	Report to Council on future management model		ID 125045 ID 136669

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

1.2 Our community is safe, happy and healthy, both physically and mentally (cont)					
Delivery Program 2018 – 2021	Operational Plan 2020 – 2021 Action	Responsible Officer	Measure / Target	Status	Evidence
1.2.2 Provide community halls and facilities	1.2.2.1 Inspections to be carried out on Community Halls and facilities.	MOP	100% completion of annual Inspections <ul style="list-style-type: none"> Halls Playgrounds Complete works identified through annual inspections		ID 123870 ID 136669
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.1 Deliver a companion animal de-sexing program.	MES	Program/Delivered		ID 124306
	1.2.3.2 Deliver four free microchipping weeks.	MES	Program/Completed		ID 124306
	1.2.3.3 Undertake food premises inspections to ensure compliance with the NSW Food Act.	MES	Food premises inspected annually/100%		ID 124306
	1.2.3.4 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/100%		ID 124306
	1.2.3.5 Participate in NSW Health arbovirus monitoring program.	MES	Program/completed		ID 124306

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.6 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/=35		ID 124306
	1.2.3.7 Commence detailed designs and costings for a new companion animal shelter.	MES	Detailed designs and costings/commenced		ID 124306
	1.2.3.8 Commence implementation of the underground petroleum storage system program.	MES	Underground petroleum storage system program/commenced		ID 124306
	1.2.3.9 Implement adopted liquid trade waste policy	MEA	Reduction in number of properties that are non-compliant		ID 136669
	1.2.3.10 Promote COVID-19 policies and restrictions	DIN	LEMC COVID-19 Subcommittees/ Implemented signage at Council Facilities 100%		ID 121513 ID 136669

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021





1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met		ID 79492
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered		ID 79492
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged		ID 79492
	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged		ID 79492
	1.3.1.5 Support Deniliquin Business Chamber 2021 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered		ID 79492
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held		ID 116571
	1.3.2.2 Support the delivery of 2021 Anzac Day commemoration services at Deniliquin and Wanganella	GM	Commemoration services/ Held		
	1.3.2.3 Deliver 2021 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/Conferred		

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021




Commentary on:		
● Action - Behind		
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths	1.2.1.3 Investigate future Management Models for Deniliquin Swimming Centre	Originally planned for completion by December 2020. Recent discussion with the community group operating the pool has highlighted further strategic opportunities regarding the Swim Centre and these shall be investigated. A draft plan for the Swim Centre, including operational models, will be prepared for Junel 2021.
Commentary on:		
● Action - Urgent Action Needed or Stopped		
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
Additional achievements:		
● Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2020-21		
Delivery Program 2018-21 Activity	Other achievements obtained	

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021






Outcome 2 – A prosperous and vibrant economy

2.1 Our economy is strong and diverse					
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Status	Evidence
2.1.1 Support and grow local business and agriculture	2.1.1.1 Implement the staged plan for Council to progressively consider investment in the Retirement Living Project	GM	Project Plan / Implemented		
	2.1.1.2 Facilitate the implementation of a governance structure to implement the Agribusiness Masterplan.	MCED	Commence investigations into governance structures		ID 79492
2.1.2 Develop and promote investment opportunities within Edward River region	2.1.2.1 Monitor Council's Major Project Pipeline for opportunities to attract funding and development.	MCED	Initiatives / =1		ID 79492
	2.1.2.2 Host a Projects Forum to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Project forum / Held		ID 79492




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2.1 Our economy is strong and diverse					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers	2.1.3.1 Determine applications for development and local activities	MES	Development applications determined within statutory timeframes/=>80% Complying development certificates determined within statutory timeframes/=>80% Construction certificates determined within 30 days of registration/=>80% Local activity approvals determined within 14 days of registration =>80%		ID 124306
	2.1.3.2 Provide planning certificates and sewer drainage diagrams on application.	MES	Planning certificates issued within five days of receipt/=>90% Sewer drainage diagrams issued within five days of receipt/=>90%		ID 124306
	2.1.3.3 Commence planning proposal to prepare the Edward River LEP	MES	Planning proposal/commenced		ID 124306


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2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit	2.2.1.1 Provide a heritage advisory service to the community.	MES	Heritage service provided / completed		ID 124306
	2.2.1.2 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage projects funded / => budgeted amount		ID 124306
	2.2.1.3 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels / Met Destination NSW accreditation/ Maintained		ID 79492
	2.2.1.4 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held / =4		ID 79492
	2.2.1.5 Implement the first-year action plan contained in the Edward River Tourism Development Plan 2020-2023 to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Milestones met		ID 79492


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2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business (cont.)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit	2.2.1.6 Develop, update and produce information and marketing materials for the Visit Deni website and social media platforms (EDS 6.6).	MCED	Information kept up to date Marketing materials / Developed		ID 79492
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism	2.2.2.1 Deliver projects funded through the Australian Government's Drought Communities Programme Extension Round Two	MCED	Funding milestones / Met		ID 79492
	2.2.2.2 Deliver Projects funded through the NSW Governments Funded Programs	DIN	Completion of the following projects <ul style="list-style-type: none"> • Memorial Park Netball Court Upgrade • Deniliquin Town Hall • Cressy Street Streetscape • Riverfront upgrade • Waring Gardens upgrade • Town Hall and Civic Precinct redevelopment • Peppin Centre upgrade (Crossing Café) • Deniliquin Rams Clubrooms • Lawn Tennis Club courts development • LED Streetlighting Programming • Golf Club 		ID 121513 ID 136669

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2.3 Our region provides strong education, employment and training opportunities					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth	2.3.1.1 Host two themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Business Round Tables held / =2		ID 79492






Commentary on:  Action - Behind Plan		
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text

Commentary on:  Action - Urgent Action Needed or Stopped		
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text

Additional achievements:  Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2020-21	
Delivery Program 2018-21 Activity	Other achievements obtained

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Outcome 3 – A valued and enhanced natural environment




3.1 We are committed to resource recovery and waste management					
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Status	Evidence
3.1.1 Minimise waste to landfill and investigate options for recycling	3.1.1.1 Looking into options to provide kerbside recycling	MEA	Recommendation provided to Council		ID 121513 ID 136669
	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO)	MEA	Implement FOGO		ID 121513 ID 136669
	3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas	MEA	Deliver project		ID 121513 ID 136669
3.1.2 Provide sustainable waste services and infrastructure	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots	MOP	EPA Licence conditions / met		ID 121513 ID 136669
	3.1.2.2 Provide drumMUSTER collection services at Deniliquin Landfill Depot	MOP	DrumMUSTER services provided		ID 121513 ID 136669 ID 144648 ID 144649 ID 144650 ID 146113

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3.2 Our natural environment is protected and enhanced					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
3.2.1 Sustainably manage Council owned and managed natural areas	3.2.1.1 Maintain the Deniliquin public cemeteries	MOP	<ul style="list-style-type: none"> Complete maintenance Provide for internment in line with Cemetery Operational Plan 		ID 125045 ID 136669
	3.2.1.2 Maintain Pioneer Cemeteries	MOP	<ul style="list-style-type: none"> Complete maintenance of Cemeteries 100% 		ID 125045 ID 136669
3.2.2 Proactively manage the impacts associated with invasive species	3.2.2.1 Integrate and deliver weed control across Edward River Region	MOP	<ul style="list-style-type: none"> Implement new Weed Action Plan (WAP) Deliver maintenance for Council owned and managed land categorised as natural area 		ID 125045 ID 136669 ID 144645 ID 144646 ID 144647 ID 146102 ID 146103 ID 144639 ID 144640 ID 144641 ID 144642 ID 144643 ID 144644
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services	3.2.3.1 Convene the Local Emergency Management Committee	DIN	Quarterly meeting with LEMC		ID 124251 ID 136669

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3.2 Our natural environment is protected and enhanced (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Deliver the Rural Tree Scheme	MOP	Deliver Rural Tree Scheme		ID 124256 ID 136669







3.3 We plan for the future to accommodate and facilitate sustainable growth and development					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
3.3.1 Manage the built environment in line with the LEP and relevant legislation	3.3.1.2 Commence a review of the Deniliquin Development Control Plan 2016.	MES	DCP Review/commenced		ID 124306
	3.3.1.3 Commence a planning proposal for Dahwilly Road to implement the Deniliquin Rural Residential Strategy.	MES	Planning proposal/commenced		ID 124306
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth	TBA	MES	Industrial Lands Strategy		ID 124306

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Commentary on:		 Action - Behind Plan
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
3.1.1 Minimise waste to landfill and investigate options for recycling	3.1.1.1 Looking into options to provide kerbside recycling	Business case for recycling to be present to Council's June 2021 workshop.
3.1.1 Minimise waste to landfill and investigate options for recycling	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO)	Business case for FOGO to be present to Council's June 2021 workshop.
Commentary on:		 Action - Urgent Action Needed / Stopped
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
3.3.1 Manage the built environment in line with the LEP and relevant legislation	3.3.1.2 Commence Planning Proposal for Dahwilly Road to implement the Deniliquin Rural Residential strategy	Planning Proposal/ Commenced Extensive consultation and investigations required to progress this action to commencement have not been achieved due to resourcing issues. It is anticipated that this action is at risk of not being commenced in the reporting period.
3.3.1 Manage the built environment in line with the LEP and relevant legislation	3.3.1.3 - Commence a review of the Deniliquin Development Control Plan	DCP Review /Commenced. The introduction of a Standard Template for Council DCPs has been delayed by DPIE, therefore this action is at risk of not being commenced in the reporting period
Additional achievements:		 Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2020-21
Delivery Program 2018-21 Activity	Other achievements obtained	

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Outcome 4 – A region with quality and sustainable infrastructure

4.1 Our built environment is managed, maintained and improved					
Delivery Program 2018-2021	Operational Plan 2020–2021 Action	Responsible Officer	Measure/Target	Status	Evidence
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Prepare a planning proposal for the rezoning and reclassification of surplus open space.	MES	Planning proposal/commenced		
	4.1.1.2 Deliver Capital Works Program for Roads and Road related Infrastructure	DIN	90% delivered		ID 108239 ID 136669
	4.1.1.3 Deliver Capital Works Program for Buildings and facilities	DIN	90% delivered		ID 108239 ID 136669
	4.1.1.4 Deliver Buildings Maintenance Program	MOP	Maintenance Program/ Delivered		ID 135619 ID 136669 ID 144638
	4.1.1.5 Deliver Roads Maintenance Program	MOP	Maintenance Program/ Delivered		ID 136669
	4.1.1.6 Develop Questionnaire for community feedback Issue questionnaire to residents impacted by Councils Urban Roads Capital Works Renewal Program	DIN	Develop community questionnaire Questionnaire issued to 25% of impacted residents		ID 136669

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4.1 Our built environment is managed, maintained and improved (cont.)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
4.1.2 Understand and plan for Council's asset renewal requirements	4.1.2.1 Invest in Council assets at a level equal to depreciation	MEA	Capital expenditure compared to depreciation/ =>90%		ID 125045
	4.1.2.2 Undertake asset valuations for asset classes in accordance with the Asset Management Strategy	MEA	Complete as per program		ID 125045 ID 125039 ID 136669
	4.1.2.3 Implement program of works to renew Council's road network in line with condition assessments	MEA	Implement identified renewal program		ID 125045 ID 79304 ID 136669
	4.1.2.4 Develop a 10-year Strategic Capital Works Program for Sports & Recreational Reserves	MEA	Year One of 10-year program/ implemented		ID 136669
	4.1.2.5 Develop a 10-year plant replacement program	MOP	Year One of 10-year program/ Implemented		ID 136669
	4.1.2.6 Review Councils Asset Management suite of documents	MEA	<ul style="list-style-type: none"> Asset Management Policy reviewed and updated Asset Management Strategy reviewed and updated Asset Management Plans reviewed and updated 		ID 125045 ID 136669

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4.1 Our built environment is managed, maintained and improved (cont.)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
4.1.2 Understand and plan for Council's asset renewal requirements	4.1.2.7 Convene the Asset Management Steering Committee	MEA	Quarterly meetings <ul style="list-style-type: none"> 80% attendance of members 		ID 125045 ID 125039 ID 136669
	4.1.2.8 Develop a policy for the prioritisation of Roads and Road related Infrastructure projects	DIN	Policy adopted by Council		ID 136669

4.2 Our road network is a source of pride					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
4.2.1 Close Councils asset renewal gap with the road network as the priority area of focus	4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments	MEA	Works delivered		ID 125045 ID 108239 ID 136669
	4.2.1.2 Develop a plan to close Councils Road Asset Renewal gap	MEA	<ul style="list-style-type: none"> Plan developed Funding opportunities investigated 		ID 125045 ID 79304 ID 136669

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4.3 Our water and sewer infrastructure is efficient and fit for purpose					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program	MEA	Capital Works Program Delivered / =90%		ID 125045 ID 108239 ID 136669
	4.3.1.2 Develop Project Plans for works associated with Council's Integrated Water Catchment Management Plan	MEA	<ul style="list-style-type: none"> Plan developed Funding opportunities investigated 		ID 125045 ID 136669
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government	MEA	<ul style="list-style-type: none"> Develop the business case to finalise the preferred location in line with the requirements of the Safe and Secure Funding opportunity. 		ID 125045 ID 136669

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Commentary on:		Action - Behind Plan
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.2 Deliver Capital Works Program for Roads and Road related Infrastructure	Capital Works expenditure at 60% as at March 2021 (75% of year). Separate report to Council's May meeting regarding capital works progress.
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.3 Deliver Capital Works Program for Buildings and facilities	Capital Works expenditure at 60% as at March 2021 (75% of year). Separate report to Council's May meeting regarding capital works progress.
Commentary on:		Action - Urgent Action Needed / Stopped
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1- Prepare a planning proposal for the rezoning and reclassification of surplus open space	Planning Proposal / Commenced. Preliminary investigations for the feasibility of the Planning Proposal have commenced however due to resourcing issues they have not been finalized. This action is at risk of not being commenced in the reporting period.
Additional achievements:		Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2020-21
Delivery Program 2018-21 Activity	Other achievements obtained	





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Outcome 5 – A community working together to achieve its potential

5.1 Our community is informed and engaged					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.1.1 Proactively communicate information on Council services, activities and events	5.1.1.1 Communicate information on Council services, activities and events.	MCED	Community News page - 24 Engagement with Council social media accounts/ Increasing Media releases produced - 24 Biannual newsletter published - 2		ID 79492
	5.1.1.2 Develop a communications strategy to improve community contact and engagement with Council	MCED	Establish target areas and improvement opportunities / Completed Communications strategy / Developed Improvement plan implementation/ Commenced		ID 79492
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council	5.1.2.1 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council's website three days prior to meeting		ERC Website
	5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030	GM	Plan adopted / 30 June		

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5.2 We collaborate and pursue partnerships that achieve great outcomes for our community					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.2.1 Work in partnership with the community on key projects	5.2.1.1 Support community projects with financial assistance through the Community Grants Program	MCED	Community Grants Program / Delivered		ID 79492

5.3 Our local government is efficient, innovative and financially sustainable					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.1 Deliver sustainable financial management	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long-term financial plan reviewed in line with annual budget/30 June		Progressing
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/ 31 October		Action progressing to plan – QBRS and lodge FSS
	5.3.1.3 Manage Council's investment portfolio to optimize investment returns within the constraints of the Local Government Act 1993, Office of Local Government Guidelines, and Council's adopted policies	MFIN	Report to Council / Monthly Bank Bill Swap Rate Benchmark/ Exceeded		Action progressing to plan - Monthly Council report;
	5.3.1.4 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure	MFIN	Review rating categories and subcategories / Complete Implement procedure for required category changes / Complete		Action progressing to plan -Rates Harmonisation Project







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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.1 Deliver sustainable financial management	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes		Action progressing to plan
5.3.2 Deliver excellent customer service	5.3.2.1 Coordinate the implementation of Council's Customer Services Charter and monitor customer service	MPCS	Charter implementation/ complete Report customer request management statistics to Executive/ Quarterly		ID 80177 EMT 28/3/21
	5.3.2.2 Coordinate the delivery of customer services training to improve organisation-wide customer services	MPCS	Training program / Delivered		ID 144302 19/3/21
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the Local Government Act 1993.	DCS	Progress reported to Council / Quarterly		ID 121513 ID 132555






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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.2 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993	DCS	Report adopted / 30 November		ID 114670 ERC Website
	5.3.3.3 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/Commenced		ID 52764 ID 52493 ID 73671
	5.3.3.4 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government / 30 September		ID 122083
	5.3.3.5 Coordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan	MPCS	Implementation/Complete		ID 91364 ID 133483 EMT Minutes 29/6/20
	5.3.3.6 Manage the Councillor Professional Development Program	DCS	Program/Delivered		ID 144831
	5.3.3.7 Finalise implementation of delegation framework review and improvement recommendations	DCS	Improvements/Complete		ID 52493 ID 52764





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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.8 Produce and submit reports of disclosures made under the Public Interest Disclosures Act	DCS	NSW Ombudsman / July and February		ID 125385 ID 145293
	5.3.3.9 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements	DCS	Annual lodgement process completed / 30 September		ID 122094
	5.3.3.10 Finalise the implementation of the Privacy Management Plan	MIM	Implementation / Complete		Minute No 2020/43 ID 93577
	5.3.3.11 Review and publish the Council Information Guide.	MIM	Guide adopted / 30 June		ID 77918
	5.3.3.12 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009.	MIM	Annual report provided to the Information and Privacy Commissioner / 31 October		Submitted to IPC 22/09/20
	5.3.3.13 Coordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act 2009.	MIM	Open Access Information available on the website / Increasing		ERC Website





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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.14 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009.	MIM	Published to website / =< every 45 days		ID 78126
	5.3.3.15 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held/=>4		5 meetings held - InfoCouncil
	5.3.3.16 Coordinate delivery and reporting of the Internal Audit Program.	DCS	Program/Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly		ID 143252
	5.3.3.17 Coordinate the ongoing implementation the Council's Risk Management Framework.	MPCS	Operational risk identification and analysis/ Commenced. Key strategic risks and controls review/Completed		ID 79390 LT Minutes 4/3/21 ARIC Minutes 1/4/21
	5.3.3.18 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly		ID 125045 ID 136669

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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Plan - Submitted Implementation progress reported/ Quarterly		Plan submitted March 2021 ID 144305
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/=>4 Minutes provided to the Executive/ Quarterly		ID 144303 EMT Minutes 26/3/21
	5.3.3.22 Coordinate the development and implementation of a new Fraud Security Framework	DCS	Fraud and Corruption Policy reviewed / 30 November Staff fraud and corruption survey / 31 December Fraud and corruption control plan development / 31 December Fraud and corruption control plan implementation/ Commenced		Draft Policy to May meeting. Risk Assessment complete.
	5.3.3.23 Review and improve Council's corporate documents framework	DCS	Corporate document framework established/ 30 April Corporate document register established/ 30 April		ID 69201





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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.24 Coordinate activities and events for the delivery of the NSW Local Government Elections	DCS	Election / Completed Councillor induction program/ Implemented Post-election legislative program of actions/ Completed		ID 145294
5.3.4 Identify and deliver innovative projects to improve Councils performance	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	MIM	Project milestones / Met		ID 125389
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DIN	Project milestones / Met		ID 125414 ID 136669
	5.3.4.3 Coordinate the development and implementation of service level reviews across all services and functions of council	MOP	Program/ Developed Implementation / Commenced		ID 136669

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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.5 Be an employer of choice	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives implemented in accordance with Staff Survey Action Plan / Complete		ID 133484 LT Review 4/3/21
	5.3.5.2 Co-ordinate the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented		Training Commences 30/4/21 ID: 144308 ID: 144307
	5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Training Plan and budget / Prepared		ID 84999 CC Minutes 17/12/20
	5.3.5.4 Implement organisation's corporate values into staff documentation and processes (WMP 2.5).	MPCS	Induction implementation / Complete		ID 91370
	5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program Implementation / Meets timelines set in the plan.		ID 85000 Training 30/4/21
	5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed		ID 108478 EMT Minutes 08/10/20
	5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	GM	Program/ Delivered		ID 125345 ID 84998

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5.3 Our local government is efficient, innovative and financially sustainable (cont)					
Delivery Program 2018 -2021	Operational Plan 2020 –2021 Action	Responsible Officer	Measure/Target	Status	Evidence
5.3.5 Be an employer of choice	5.3.5.8 Consolidate to one Council depot facility.	DIN	Stage 2 construction / Completed		ID 125045 ID 136669
	5.3.5.9 Coordinate annual staff performance review program	MPCS	Annual program / Completed		ID 110117
	5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held / =>2		CC Minutes 17/12/20
	5.3.5.11 Coordinate the development and implementation of salary system progression rules and skill step framework	MPCS	Salary progression rules / Developed Salary skill step framework for operational roles/ Commenced		

Combined Delivery Program 2018-2021 and Operational Plan 2020-2021 Progress Report - 31 March 2021

Commentary on:		● Action - Behind Plan	
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text	
5.3.5 Be an employer of choice	5.3.5.11 Coordinate the development and implementation of salary system progression rules and skill step framework	Will be commenced prior to June 30.	
Commentary on:		● Action - Urgent Action Needed / Stopped	
Delivery Program 2018-21 Activity	Operational Plan 2020-21 Action	Explanatory text	
Additional achievements:		● Other significant achievements not contained in the combined Delivery Program 2018-21 and Operational Plan 2020-21	
Delivery Program 2018-21 Activity	Other achievements obtained		

END OF DOCUMENT

10.7 STRATEGIC REVIEW OF COMMITTEES - DRAFT LICENCE AGREEMENT

Author: Michelle Siena, Governance & Corporate Support Coordinator

Authoriser: Suni Campbell, Director Corporate Services

RECOMMENDATION

That Council adopt the Draft Licence Agreement for the Deniliquin Community Gardens as at Attachment 1 which, as part of the Strategic Review of Committee Framework and Community Facility Model Report, is to become Incorporated.

BACKGROUND

On 15 August 2016, the Office of Local Government (OLG) issued a circular (16-24) encouraging councils to review the operations of their section 355 committees, citing the need for councils to ensure their committees meet basic governance and accounting standards and are subject to critical oversight in how public funds are managed and expended.

At its Ordinary Meeting held 20 December 2018, Edward River Council (Council) resolved to commission a strategic review of its committee framework and community facility management model [2018/314].

At its Ordinary Meeting held on 19 December 2019, the Council resolved to adopt the Strategic Review of Committee Framework and Community Facility Management Model Report (Report) and requested Officers to move forward with implementation. [2019/12/306]

At its Ordinary Meeting held on 18 February 2021 Council adopted the detailed implementation plan to achieve the remainder of the Strategic Review of Committee Framework project. [2021/1]

ISSUE/DISCUSSION

As part of the Strategic Review of Committee Framework and Community Facility Model Report and outlined in the detailed implementation plan the recommendation is draft licence agreements for the committees that have been identified to become incorporated.

The Recreation Strategy and Committee Review Committee meet on 6 May 2021 and reviewed the Draft Licence Agreement for the Deniliquin Community Gardens at Attachment 1 and recommend to Council that the Licence be adopted. This licence agreement will be adapted for each of the committees that have been identified to become incorporated.

STRATEGIC IMPLICATIONS

Determining and implementing a robust committee framework and community facility management model provides:

- a robust risk management response to ensure appropriate governance and accounting standards are implemented and maintained; and
- strengthens community participation in decision making; and
- strengthens community partnerships.

COMMUNITY STRATEGIC PLAN

5 A community working together to achieve its potential

5.1 Our community is informed and engaged

FINANCIAL IMPLICATIONS

There is no financial implication for this action.

LEGISLATIVE IMPLICATIONS

Local Government Act 1993

- Section 355 How a council may exercise functions
- Section 377 General power of the council to delegate

ATTACHMENTS

1. Draft

Licence

Agreement

Licence Agreement DENILIQUN COMMUNITY GARDENS

Edward River Council (**Licensor**)

Deniliquin Community Gardens Inc (**Licensee**)

MARSDENS LAW GROUP

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DENILQUIN COMMUNITY GARDENS

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Confidential Draft

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DENILIQUN COMMUNITY GARDENS

Licence Agreement**Parties**

Licensor	Name	Edward River Council
	Address	180 Cressy Street Deniliquin 2710
Licensee	Name	Deniliquin Community Garden Inc.
	Address	C/- Val Kruger Secretary/Public Officer Address

Background

- A** The Licensor is the owner of the Land.
- B** The Licensee has requested that the Licensor grant it a Licence of the Land and Structures for the Purpose.
- C** The Licensor has agreed to grant the Licence to the Licensee on the terms set out in this agreement.

Operative provisions**1 Definitions and interpretation****1.1 Defined terms**

In this agreement, words beginning with a capital letter that are defined in Part 1 of **Schedule 1** have the meaning ascribed to them in that schedule.

1.2 Interpretation

The interpretational rules contained in Part 2 of **Schedule 1** apply in the interpretation of this agreement.

2 Licence**2.1 Grant of the Licence**

The Licensor grants a licence on the Land and Structures to the Licensee for the conduct of the Purpose (**Licence**).

2.2 Relationship between the parties

- (1) The relationship between the Licensor and the Licensee constituted by this agreement is licensor-licensee only.

DENILQUIN COMMUNITY GARDENS

- (2) No term of this agreement is to be construed so as to give rise to any of the following relationships (**Proscribed Relationship**):
- (a) principal and independent contractor;
 - (b) joint venturers;
 - (c) partners;
 - (d) trustee and beneficiary;
 - (e) employer and employee; or
 - (f) lessor and lessee.
- (3) Each party must ensure that they do not conduct themselves so as to hold out, or otherwise represent, that a Proscribed Relationship exists between them.

2.3 Personal rights

- (1) The Licence is personal to the Licensee.
- (2) The Licensee must not:
- (a) Assign; or
 - (b) grant an Encumbrance over,
its interest in this agreement or the Land and Structures.

2.4 No leasehold interest

This agreement does not grant to the Licensee a leasehold interest in the Land and Structures or the Land. The parties agree that:

- (1) subject to any contrary terms of this agreement, the Licence does not confer exclusive possession of the Land and Structures or the Land on the Licensee;
- (2) the Licensee may not exclude the Licensor, its officers, employees and invitees from:
- (a) entry onto the Land and Structures; and/or
 - (b) the performance of any works on the Land and Structures
- (3) the Licensee does not have any right to quiet enjoyment of the Land and Structures; and
- (4) the Licensee will not at any time seek to enforce an interest in the Land and Structures in competition with the interest held by the Licensor.

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3 Term of Licence

3.1 Initial term

The Licence:

- (1) commences on the Commencement Date; and
- (2) unless terminated earlier and subject to clause 3.2, ends on the Expiry Date, (Initial Term).

3.2 Option to Renew

- (1) The Licensor grants the Licensee an option(s) (**Option**) to extend the Initial Term for the period(s) specified in Item 5 of **Schedule 2 (Extended Period)**.
- (2) To exercise the Option the Licensee must serve written notice on the Licensor within the period(s) specified in Item 6 of **Schedule 2**.
- (3) If the Licensee exercises the Option, the Licence will continue for the Extended Period on the terms set out in this agreement.

3.3 Monthly Licence

Where:

- (1) the Initial Term expires and, where applicable, is not extended in accordance with the provisions of clause 3.2;
- (2) the Licensee continues to occupy the Land and Structures; and
- (3) the Licensor has not terminated this agreement,

the terms of this agreement continue to apply and govern the relationship between the parties on a monthly basis.

4 Annual Licence Fee

4.1 Annual Licence Fee

- (1) The Licensee must pay the Annual Licence Fee to the Licensor during the term of this agreement.
- (2) The Annual Licence Fee must be paid to the Licensor in the manner set out in Item 2 of **Schedule 2** and without set off or counter claim.

4.2 Periodic Annual Licence Fee review

- (1) The Annual Licence Fee will be reviewed in accordance with paragraph (2) on the occasions set out in Item 3 of **Schedule 2** as the case may be.
- (2) In any Licence Year where the Annual Licence Fee is subject to a period fee review the Annual Licence Fee payable during that Licence Year is:

DENILQUIN COMMUNITY GARDENS

- (a) the amount of the Annual Licence Fee for the preceding Licence Year;
- (b) adjusted on the commencing date of the Licence Year in accordance with the method set out in Item 4 of **Schedule 2**.

4.3 Licensee's Outgoings

The Licensee must pay the Licensee's Outgoings during the term of this agreement:

- (1) before the due date for payment if the relevant outgoing is billed directly to the Licensee; or
- (2) otherwise within fourteen (14) days of the Licensee receiving notice of the amount payable.

4.4 Contributions to Outgoings

- (1) The Licensee must contribute to the payment of the Outgoings for each License Year in the amount of the percentage set out in Item 8 of **Schedule 2**.
- (2) Within seven (7) days of the end of each month during the term of this agreement the Licensor must serve on the Licensee a notice that sets out:
 - (a) the amount payable by the Licensee on account of the Outgoings for the preceding month; and
 - (b) the manner of payment required by the Licensor.
- (3) The amount set out in any notice served under paragraph (2) will be deemed to be part of the Annual Licence Fee due and payable under this agreement and must be paid by the Licensee on the earlier of:
 - (a) the next date for the payment of the Annual Licence Fee; or
 - (b) fourteen (14) days after the date of service of the notice.

4.5 Interest on late payments

If the Licensee fails to pay any moneys which are payable to the Licensor under this agreement within fourteen (14) days from the due date for payment then the Licensee must pay to the Licensor interest:

- (1) on so much of those amounts that remain unpaid from the due date or dates for payment until payment is made in full;
- (2) at the rate of fifteen percent (15%) per annum; and
- (3) calculated daily.

4.6 GST

- (1) For the purpose of this agreement:

DENILQUIN COMMUNITY GARDENS

GST means the goods and services tax payable under the *A New Tax System (Goods and Services Tax) Act 1999* (Cth).

GST Law means any law relating to the GST.

Input Tax Credit means a credit available to the Licensee under the GST Law for the GST payable by the Licensee in respect of any Supply made under this agreement.

Supply means a taxable supply within the meaning of the GST Law made under this agreement.

Tax Invoice means an invoice required by the GST Law to support a claim by the Licensee for an Input Tax Credit for the GST payable by the Licensee on any Supply made under this agreement.

- (2) Any amount payable by the Licensee for a Supply under this agreement, unless expressed to be inclusive of GST, is the GST exclusive value of that Supply and the Licensee must pay to the Licensor the GST payable in respect of that Supply in addition to the amount payable by the Licensee for that Supply.
- (3) The Licensee's obligations to pay the GST on a Supply to the Licensor arises on the delivery to the Licensee by the Licensor of a Tax Invoice for the Supply.

5 Insurances and indemnity

5.1 Licensee's public liability insurance

- (1) The Licensee, at its cost, must maintain a standard policy of public liability insurance for an amount reasonably required by the Licensor being not less than twenty million dollars (\$20,000,000) in any one claim against public liability (**Policy**).
- (2) The Policy must note the Licensor as the owner of the Land and Structures.

5.2 Inspection of insurance

- (1) The Licensee must produce to the Licensor at the renewal of the Policy a certificate of currency issued by the insurer establishing that the Policy is valid.
- (2) In addition to paragraph (1) the Licensee must produce a certificate of currency for the Policy upon demand being made by the Licensor.

5.3 Cancellation of insurance

If the Policy is cancelled either by the Licensee or the insurer the Licensee must notify the Licensor immediately.

5.4 Assumption of risk by Licensee

The Licensee occupies and uses the Land and Structures at its own risk.

DENILQUIN COMMUNITY GARDENS**5.5 Indemnity by Licensee**

The Licensee indemnifies the Licensor from and against all Claims which the Licensor may sustain or incur as a result of the Licensee's occupation of the Land and Structures.

6 Use of Land and Structures

6.1 No warranty as to suitability for use and consents

- (1) The Licensee acknowledges and agrees that the Licensor has not made any representation or warranty to the Licensee regarding the suitability of the Land and Structures for the conduct of the Purpose.
- (2) In the conduct of the Purpose and compliance with its obligations under this agreement the Licensee, at its cost, must comply with the requirements of all Authorities.

6.2 Erection of Buildings and other structures

- (1) The Licensee must not erect or place any buildings and other structures on any part of the Land without the prior written consent of the Licensor which may be withheld in its discretion.
- (2) The Licensee must comply with any conditions imposed by the Licensor as part of any consent granted under paragraph (1).
- (3) The licensee is responsible to gain any regulatory approvals for agreed buildings and other structures.

6.3 Erection of signs

- (1) The Licensee must not:
 - (a) paint, erect, affix or place; or
 - (b) permit to be painted, erected, affixed or placed,any signs notices or advertisements to any part of the Land without the prior written consent of the Licensor which may be withheld in its discretion.
- (2) The Licensee must comply with any conditions imposed by the Licensor as part of any consent granted under paragraph (1).

6.4 Cleaning

The Licensee, at its own cost, must:

- (1) keep the land and structures in a thorough state of cleanliness;
- (2) not allow any accumulation of useless property or rubbish within or around the land and structures; and
- (3) keep the land and structures free and clear of rodents, termites, cockroaches and other vermin.

DENILQUIN COMMUNITY GARDENS**6.5 Inflammable substances**

- (1) The Licensee must not bring upon or store on the Land or in the Structure any explosive or inflammable substance or corrosive fluids or chemicals except those which are used by the Licensee in the conduct of the Purpose.
- (2) Any substances of a type referred to in paragraph (1) brought upon or stored in the Land or in the Structure by the Licensee must be stored in a safe and secure place.

6.6 Conduct voiding insurance

The Licensee must not at any time do or permit to be done anything whereby any insurances effected by the Licensor in respect of the Land may be rendered void or voidable or (except with the prior written consent of the Licensor) whereby the rate of premium on any such insurances is increased.

6.7 Annoying or injurious conduct

The Licensee must not carry on, or permit to be carried on any annoying, noxious, offensive or illegal activity or business practice nor do, or permit to be done, on the land and structures any act or thing, which may cause a nuisance to any of the occupiers of neighbouring Land.

7 Maintenance, repair and alterations

7.1 General obligation to repair

- (1) The Licensee, at its cost, must repair, keep and maintain the land and structures in good and substantial repair, order and condition having regard to their condition at the Commencement Date.

7.2 Inspection by the Licensor

The Licensor may, at all reasonable times:

- (1) by itself or its agents and with or without others enter and view the state of repair of the land and structures; and
- (2) leave upon the land and structures a notice in writing requiring the Licensee to repair any defects or undertake any other works which are the obligation of the Licensee.

7.3 Alterations to Land and Structures

The Licensee must not make any alterations or improvements to the land and structures without the prior written consent of the Licensor.

DENILQUIN COMMUNITY GARDENS**8 Determination of term**

8.1 Licensee to yield up

At the expiration or sooner determination of the term of this agreement the Licensee must provide vacant possession of the land and structures in the order and condition described in clauses 6 and 7.

8.2 Licensee's obligation to remove fittings

- (1) The Licensee must remove from the land and structures, within seven (7) days after the date this agreement ends, any such fixtures, fittings, signs, notices or contents of every description that is the property of the Licensee and which the Licensor requires to be removed.
- (2) The Licensee will repair any damage caused to the land and structures as a result of the removal of any items under paragraph (1) and, if required by the Licensor, the Licensee must carry out any work necessary to ensure that the land and structures is reverted back to its condition as at the Commencement Date.
- (3) Any fittings, fixtures, signs, notices or other contents not removed by the Licensee as at the date this agreement comes to an end, either as of right or by requirement of the Licensor, will be deemed abandoned by the Licensee.

9 Default and termination

9.1 Events of default

The Licensee commits an **Event of Default** if:

- (1) it breaches any term of this agreement in a manner capable of being rectified and fails to rectify the breach within seven (7) days of being requested to do so by the Licensor; or
- (2) it breaches any term of this agreement in a manner that is not capable of being rectified and fails to pay compensation for the breach within seven (7) days of being requested to do so by the Licensor.

9.2 Consequence of an Event of Default

- (1) Where the Licensee commits an Event of Default or becomes subject to an Insolvency Event, the Licensor may immediately terminate this agreement by notice in writing.
- (2) Where this agreement is terminated by the Licensor under paragraph (1), the Licensee must pay to the Licensor:
 - (a) the amount of any damages suffered by the Licensor; and
 - (b) any enforcement costs incurred by the Licensor in enforcing its rights under this agreement including, without limitation, legal costs (on a solicitor-own client basis) and court costs.

DENILQUIN COMMUNITY GARDENS**9.3 No restriction on rights**

The rights vested in the Licensor pursuant to clause 9.2 do not prevent the Licensor from exercising any other rights that it may possess at law.

10 Administrative Provisions

10.1 Notices

- (1) Any notice, consent or other communication under this agreement must be in writing and signed by or on behalf of the person giving it, addressed to the person to whom it is to be given and:
 - (a) delivered to that person's address;
 - (b) sent by pre-paid mail to that person's address; or
 - (c) transmitted by facsimile to that person's address.
- (2) A notice given to a person in accordance with this clause is treated as having been given and received:
 - (a) if delivered to a person's address, on the day of delivery if a Business Day, otherwise on the next Business Day;
 - (b) if sent by pre-paid mail, on the third Business Day after posting; and
 - (c) if transmitted by facsimile to a person's address and a correct and complete transmission report is received, on the day of transmission if a Business Day, otherwise on the next Business Day.
- (3) For the purpose of this clause the address of a person is the address set out in this agreement or another address of which that person may from time to time give notice to each other person.

10.2 Entire agreement

This agreement is the entire agreement of the parties on the subject matter. All representations, communications and prior agreements in relation to the subject matter are merged in and superseded by this agreement.

10.3 Waiver

The non-exercise of or delay in exercising any power or right of a party does not operate as a waiver of that power or right, nor does any single exercise of a power or right preclude any other or further exercise of it or the exercise of any other power or right. A power or right may only be waived in writing, signed by the parties to be bound by the waiver.

10.4 Cooperation

Each party must sign, execute and deliver all deeds, documents, instruments and act reasonably and effectively to carry out and give full effect to this agreement and the rights and obligations of the parties under it.

DENILQUIN COMMUNITY GARDENS**10.5 Counterparts**

This agreement may be executed in any number of counterparts and all of those counterparts taken together constitute one and the same instrument.

10.6 Amendment

This agreement may only be amended or supplemented in writing signed by the parties.

10.7 Unenforceability

Any provision of this agreement which is invalid or unenforceable in any jurisdiction is to be read down for the purposes of that jurisdiction, if possible, so as to be valid or enforceable, and is otherwise capable of being severed to the extent of the invalidity or enforceability, without affecting the remaining provisions of this agreement or affecting the validity or enforceability of that provision in any other jurisdiction.

10.8 Power of Attorney

Each attorney who executes this agreement on behalf of a party declares that the attorney has no notice of:

- (1) the revocation or suspension of the power of attorney by the grantor; or
- (2) the death of the grantor.

10.9 Joint parties

If two or more parties are included within the same defined term in this agreement:

- (1) a liability of those parties under this agreement is a joint liability of all of them and a several liability of each of them;
- (2) a right given to those parties under this agreement is a right given severally to each of them; and
- (3) a representation, warranty or undertaking made by those parties is made by each of them.

10.10 Governing law

The law in force in the State of New South Wales governs this agreement. The parties:

- (1) submit to the exclusive jurisdiction of the courts of New South Wales and any courts that may hear appeal from those courts in respect of any proceedings in connection with this agreement; and
- (2) may not seek to have any proceedings removed from the jurisdiction of New South Wales on the grounds of *forum non conveniens*.

DENILQUIN COMMUNITY GARDENS

Execution page

Executed as an agreement.

Signed on behalf of the Denilquin Community Gardens Inc

Name: _____
Position: _____
Date: _____

Witness

Name: _____
Date: _____

Signed on behalf of the Edward River Council

Name: _____
Position: _____
Date: _____

Witness

Name: _____
Date: _____

DENILQUIN COMMUNITY GARDENS

**Schedule 1:
Defined terms and interpretation****Part 1 – Definitions**

Annual Licence Fee	means: <ol style="list-style-type: none"> (1) for the first Licence Year - the amount set out in Item 2 of Schedule 2; and (2) in any subsequent Licence Year - the amount calculated in accordance with clauses 3.3 or 4.2 as the context requires.
Assign	as the context requires refers to any assignment, sale, transfer, disposition, declaration of trust over or other assignment of a legal and/or beneficial interest.
Authorities or Authority	means (as appropriate) any: <ol style="list-style-type: none"> (1) federal, state or local government; (2) department of any federal, state or local government; (3) any court or administrative tribunal; or (4) statutory corporation or regulatory body.
Claim	against any person any allegation, action, demand, cause of action, suit, proceeding, judgement, debt, damage, loss, cost, expense or liability howsoever arising and whether present or future, fixed or unascertained, actual or contingent whether at law, in equity, under statute or otherwise.
Commencement Date	means the "Commencement Date" shown in Item 1 of Schedule 2 .
Encumbrance	means an interest or power: <ol style="list-style-type: none"> (1) reserved in or over an interest in any asset; (2) created or otherwise arising in or over any interest in any asset under any mortgage, charge (whether fixed or floating), pledge, lien, hypothecation, title retention, conditional sale agreement, hire or hire purchase agreement, option, restriction as to transfer, use or possession, easement, subordination to any right of any other person and any other encumbrance or security interest, trust or bill of sale; or (3) by way of security for the payment of a debt or other monetary obligation or the performance of any obligation.
Expiry Date	means the "Expiry Date" shown in Item 1 of Schedule 2 .

DENILIQUN COMMUNITY GARDENS

Insolvency Event

means the happening of any of these events:

- (1) application which is not withdrawn or dismissed within fourteen (14) days is made to a court for an order or an order is made that a body corporate be wound up;
- (2) an application which is not withdrawn or dismissed within fourteen (14) days is made to a court for an order appointing a liquidator or provisional liquidator in respect of a body corporate or one of them is appointed, whether or not under an order;
- (3) except to reconstruct or amalgamate while solvent, a body corporate enters into, or resolves to enter into, a scheme of arrangement, agreement of company arrangement or composition with, or assignment for the benefit of, all or any class of its creditors, or it proposes a reorganisation, moratorium or other administration involving any of them;
- (4) body corporate resolves to wind itself up, or otherwise dissolve itself, or gives notice of intention to do so, except to reconstruct or amalgamate while solvent or is otherwise wound up or dissolved;
- (5) a body corporate is or states that it is insolvent;
- (6) a body corporate takes any step to obtain protection or is granted protection from its creditors, under any applicable legislation or an administrator is appointed to a body corporate;
- (7) a body corporate becomes an externally administered body corporate within the meaning of the *Corporations Act 2001* (Cth);
- (8) a claim is filed in a court against a person that is not defended, released or otherwise settled within twenty eight (28) days of the date of its filing at the court; or
- (9) anything analogous or having a substantially similar effect to any of the events specified above happens under the law of any applicable jurisdiction.

Land

means the whole of the land shown in **Schedule 3**

Licence

means the licence on the Land and Structures granted in clause 2 of this agreement.

Licence Year

means each separate year of the term of this agreement the first of which commences on the Commencement Date and also includes any broken period between the end of the last complete Licence Year and the date of determination of this agreement.

Licensee's Outgoings

mean the following:

- (1) all charges for electricity and gas used within the Land and Structures;

DENILQUIN COMMUNITY GARDENS

- (2) all costs for the removal of waste from the Land and Structures whether incurred at the direction of the Licensor or any Authority;
- (3) all rates, taxes, charges, assessments and impositions whatsoever which may from time to time be assessed, charged or imposed upon or in respect of the Land and Structures and which are not included in the Outgoings whether assessed against the Licensor or directly against the Licensee.

Outgoings

means the aggregate of all reasonable amounts paid by the Licensor, or for the payment of which the Licensor may be or become liable, whether by direct assessment or by virtue of any the Land and Structures or the Land on account of:

- (1) rate charges, dues, fees and other levies payable or payments made to an Authority;
- (2) rates and charges for the provision or reticulation of water and/or sewerage and/or drainage services;
- (3) the collection and disposal of garbage and waste from the Land including the net cost to the Licensor of hiring or leasing and maintaining any equipment for such purposes;
- (4) the cost of maintaining gardens, and landscaped areas on the Land;

Structures

means structure or building that would require a Development Approval or that could be used for storage of equipment.

Purpose

means the "Purpose" shown in Item 7 of **Schedule 2**.

Part 2 - Interpretational Rules**clauses, annexures and schedules**

a clause, annexure or schedule is a reference to a clause in or annexure or schedule to this agreement.

variations or replacements

a document (including this agreement) includes any variation or replacement of it.

reference to statutes

a statute, ordinance, code or other law includes regulations and other instruments under it and consolidations, amendments, re-enactments or replacements of any of them.

singular includes plural

the singular includes the plural and vice versa.

person

the word "person" includes an individual, a firm, a body corporate, a partnership, joint venture, an unincorporated body or association or any government agency.

executors, administrators,

a particular person includes a reference to the person's executors, administrators, successors, substitutes

DENILQUIN COMMUNITY GARDENS

successors	(including persons taking by novation) and assigns.
dollars	Australian dollars, dollars, \$ or A\$ is a reference to the lawful currency of Australia.
calculation of time	if a period of time dates from a given day or the day of an act or event, it is to be calculated exclusive of that day.
reference to a day	a day is to be interpreted as the period of time commencing at midnight and ending 24 hours later.
accounting terms	an accounting term is a reference to that term as it is used in accounting standards under the Corporations Act or, if not inconsistent with those standards, in accounting principles and practices generally accepted in Australia.
reference to a group of persons	a group of persons or things is a reference to any two or more of them jointly and to each of them individually.
meaning not limited	the words "include", "including", "for example" or "such as" are not used as, nor are they to be interpreted as, words of limitation, and, when introducing an example, do not limit the meaning of the words to which the example relates to that example or examples of a similar kind.
next day	if an act under this agreement to be done by a party on or by a given day is done after 4.30pm on that day, it is taken to be done on the next day.
next Business Day	if an event must occur on a stipulated day which is not a Business Day then the stipulated day will be taken to be the next Business Day.
time of day	time is a reference to Sydney time.
headings	headings (including those in brackets at the beginning of paragraphs) are for convenience only and do not affect the interpretation of this agreement.
agreement	a reference to any agreement, deed or instrument includes the same as varied, supplemented, novated or replaced from time to time.

DENILIQUN COMMUNITY GARDENS

**Schedule 2:
Commercial Details**

Item 1	Initial Term	Commencement Date	xx/04/2021	
		Expiry Date	(xxx-1)/04/2024	
Item 2	Annual Licence Fee	\$1.00		
	Frequency of payment	Annually		
Item 3	Date(s) of Period Fee Reviews	Annually on the date and month this agreement is signed		
Item 4	Method of Period Fee Reviews	Council reviewed		
Item 5	Option(s) to Renew Term	nil		
Item 6	Date(s) when Option(s) may be exercised	First Option	N/A	
		Second Option	N/A	
Item 7	Purpose	The undertaking of Community Garden activities		
Item 8	Percentage contribution to Outgoings	Nil		

DENILQUIN COMMUNITY GARDENS

Schedule 3:
Aerial Photo- Land and Premise



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1
Licence Agreement

10.8 FRAUD AND CORRUPTION PREVENTION POLICY**Author: Michelle Siena, Governance & Corporate Support Coordinator****Authoriser: Suni Campbell, Director Corporate Services****RECOMMENDATION**

That Council

1. Rescind the Fraud and Corruption Policy adopted 15 November 2018
2. Adopt the updated Draft Fraud and Corruption Policy

BACKGROUND

Council adopted the Fraud and Corruption Policy at its meeting on 15 November 2018. Council has since prepared a Fraud and Corruption Prevention Plan and updated the policy to replace the reference from strategy to plan.

Fraud and corruption can directly influence a councils' ability to deliver services and undermine community confidence and trust. Incidents of fraud and corruption can have severe financial and reputation damage to Council. Good fraud and corruption control practices are critical for Council and the community and form part of a strong governance framework.

ISSUE/DISCUSSION

A review of Council's Fraud and Corruption Policy was undertaken, as a result, only minor material changes to the policy were made as Council's policy was found to remain current.

STRATEGIC IMPLICATIONS

There are no strategic implications arising for this report

COMMUNITY STRATEGIC PLAN

This Policy aligns with the Community Strategic Plan outcome 5.3 Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

There are no financial implications arising from this report.

LEGISLATIVE IMPLICATIONS

There are no legislative implications arising from this report.

ATTACHMENTS

1. Fraud and Corruption Prevention Policy



Fraud and Corruption Prevention Policy

Council Policy
Corporate Services
Director Corporate Services

POLICY OBJECTIVE

The objective of this policy is to reinforce Council's commitment to fraud and corruption control by providing guidance as to the Council's actions and expectations in relation to fraud and corruption prevention, detection and investigation and by outlining the responsibilities of the various parties for dealing with the risks of fraud and corruption.

SCOPE

This policy applies to all Council employees; Councillors; volunteers; committees; suppliers, contractors, and other third parties who do business on or behalf of Council.

LEGISLATIVE REQUIREMENTS

The Policy should be read in conjunction with the following legislation:

1. Independent Commission Against Corruption Act 1988
2. Independent Commission Against Corruption Amendment Act 2016
3. Local Government Act 1993
4. Local Government (General) Regulation 2005
5. Privacy and Personal Information Protection Act 1998
6. Public Interest Disclosures Act 1994

POLICY STATEMENT

This Policy should be viewed as part of a holistic ethical framework of prevention, detection and response to fraud and corruption control.

Council is committed to fostering an environment that discourages fraud and corruption and that focuses on its prevention. It believes that good governance and high ethical standards are the key ingredients of responsible, effective and accountable local government.

This commitment is holistic in nature and is based upon:

1. A commitment to the prevention, detection, investigation and prosecution of individual cases of fraud and corruption;
2. Provision of a suitable environment for Councillors, staff members and third parties to report matters of a fraudulent and/or corrupt nature;
3. Reinforcing an 'awareness culture' that fraud and corruption within the Council will not be tolerated, by preventing fraud and corruption at its origin through the ongoing promotion of an ethical culture, implementation of effective reporting disclosure systems; enterprise risk management; and robust internal controls aimed at reducing the risk of fraud and corruption being committed within or against the organisation; and
4. Respect of the civil rights of employees and citizens and a commitment to natural justice.



Implementation Plan

Council's Fraud and Corruption Prevention Plan is based upon the ten (10) fraud control attributes developed by the NSW Audit Office their publication "Fraud Control Improvement Kit: Managing Your Fraud Control Obligations" (2015). The attributes are:

1. Leadership
2. Ethical framework
3. Responsibility structures
4. Fraud control policy
5. Prevention systems
6. Fraud awareness
7. Third party management systems
8. Notification systems
9. Detection systems
10. Investigation systems

The General Manager is responsible for the implementation of Council's Fraud and Corruption Control Policy and Plan.

The specific responsibilities of the General Manager, Council staff, Councillors, Audit, Risk and Improvement Committee (ARIC), and Internal Auditor with regard to Council's fraud and corruption prevention plan, detection and investigation are further detailed within the Fraud and Corruption Prevention Plan.

ASSOCIATED POLICIES AND PROCEDURES

- Business Ethics Policy
- Code of Conduct
- Delegations of Authority
- Risk Management Policy
- Gifts and Benefits Policy
- Public Interest Disclosures Policy
- Procurement Policy
- Social Media Policy (staff policy)
- Model Code of Conduct and Procedures (November 2015), Office of Local Government
- NSW Audit Office Fraud Control Improvement Kit 2015
- NSW Treasury Circular TC18-02

DEFINITIONS

Fraud – Fraud can be defined as a deliberate and premeditated turn of events which involves the use of deception to gain advantage from a position of trust and authority. The type of events include, acts of omission, theft, the making of false statements, evasion, manipulation of information and numerous other acts of deception. (Audit Office of NSW)

Corruption – is defined in Section 8 and 9 of the *Independent Commission Against Corruption Act* 1988.



Fraud and Corruption Prevention Policy

Council Policy
Corporate Services
Director Corporate Services

Corrupt Conduct is:

- any conduct of any person (whether or not a public official) that adversely affects, or that could adversely affect, either directly or indirectly, the honest or impartial exercise of official functions by any public official, any group or body of public officials or any public authority, or
- any conduct of a public official that constitutes or involves the dishonest or partial exercise of any of his or her official functions, or
- any conduct of a public official or former public official that constitutes or involves a breach of public trust, or
- any conduct of a public official or former public official that involves the misuse of information or material that he or she has acquired in the course of his or her official functions, whether or not for his or her benefit or for the benefit of any other

Corrupt conduct is also any conduct of any person (whether or not a public official) that adversely affects, or that could adversely affect, either directly or indirectly, the exercise of official functions by any public official, any group or body of public officials or any public authority and which could involve any of the following matters:

- a. official misconduct (including breach of trust, fraud in office, nonfeasance, misfeasance, malfeasance, oppression, extortion or imposition),
- b. bribery,
- c. blackmail,
- d. obtaining or offering secret commissions,
- e. fraud,
- f. theft,
- g. perverting the course of justice,
- h. embezzlement,
- i. election bribery,
- j. election funding offences,
- k. election fraud,
- l. tax evasion,
- m. revenue evasion,
- n. currency violations,
- o. illegal drug dealings,
- p. illegal gambling,
- q. obtaining financial benefit by vice engaged in by others,
- r. bankruptcy and company violations,
- s. harbouring criminals,
- t. forgery,
- u. treason or other offences against the Sovereign,
- v. homicide or violence,
- w. matters of the same or a similar nature to any listed above,
- x. any conspiracy or attempt in relation to any of the above.



Fraud and Corruption Prevention Policy

Council Policy
Corporate Services
Director Corporate Services

Corrupt conduct is also any conduct of any person (whether or not a public official) that impairs, or that could impair, public confidence in public administration and which could involve any of the following matters:

- a. collusive tendering,
- b. fraud in relation to applications for licences, permits or other authorities under legislation designed to protect health and safety or the environment or designed to facilitate the management and commercial exploitation of resources,
- c. dishonestly obtaining or assisting in obtaining, or dishonestly benefiting from, the payment or application of public funds for private advantage or the disposition of public assets for private advantage,
- d. defrauding the public revenue,
- e. fraudulently obtaining or retaining employment or appointment as a public official.

POLICY VERSION CONTROL

Title	Fraud and Corruption Prevention Policy			
ECM Doc Set ID	52496			
Date Adopted	November 2018			
Date of Review	November 2020			
Council Minute No.	2018/287			
Responsible Officer	Director Corporate Services			
Version Number	Modified By	Modifications Made	Date modified and Approved by Council	Council Minute Number
2	Caroline Wallis	Minor material changes Update of policy format template	15 Nov 2018	2018/287
3	Michelle Siena	Replace Strategy with Plan, minor formatting changes		

10.9 ENVIRONMENTAL SERVICES REPORT**Author:** Marie Sutton, Acting Manager Environmental Services**Authoriser:** Philip Stone, General Manager**RECOMMENDATION**

That Council note the Environmental Services report for April 2021

BACKGROUND

Attachment 1 is the Environmental Services reports for April 2021

ISSUE/DISCUSSION

N/A

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

N/A

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

1. Enviromental	Services	Report
------------------------	-----------------	---------------

Applications - April 2021					
Application	Property Description	Proposal	Date Received	Date Approved	Status
DA 21/21	Lot 62 DP756325, 416-418 Ochertyre Street, Deniliquin	Install a portable building	17/03/21	29/04/21	Approved
DA 22/21	Lot 115 DP756335 & Lot 1 DP432777, Conargo Road, Deniliquin	2 lot subdivision	18/03/21	24/04/21	Approved
DA 20/21	Lot 3 DP362724, 126 Junction Street, Deniliquin	Refurbishment of Room	19/03/21	8/04/21	Approved
DA 29/21 CC 17/21	Lot 1 DP235968, 264 Henry Street, Deniliquin	New dwelling	22/03/21	8/04/21	Approved
DA 31/21 CC 19/21	Lot 5 DP255246, 125 Macauley Street, Deniliquin	New dwelling	22/03/21	12/04/21	Approved
DA 27/21	Lot 11 DP336708, 106 Napier Street, Deniliquin	Demolish dwelling and small shed	25/03/21	1/04/21	Approved
DA 34/21	Lot 23 DP756319 & Lot 12 DP827459, 2519 Tocumwal Road, Blighty	2 lot subdivision	6/04/21	28/04/21	Approved
DA 33/21 CC 21/21	Lot 11 DP1041961, 1157 Wargam Road, Booroorban	Alterations and additions	9/04/21	-	Waiting on further information
DA 38/21	Lot 9 DP192836, 293-295 Cressy Street, Deniliquin	Modify building	9/04/21	-	Under assessment

DA 12/21	Lot 1 DP1010684, 124-136 Hardinge Street, Deniliquin	Remove underground diesel tank & replace with above ground self- bunded diesel tank	11/02/21	7/4/21	Approved
DA 37/21	Lot 5 DP602866, 60 Crispe Street, Deniliquin	Pergola	14/04/21	-	Waiting on further information
DA 39/21 CC 24/21	Lot 2 DP286093, 642-656 Ochtertyre Street, Deniliquin	Residential shed	14/04/21	-	Under assessment
DA 36/21 CC 23/21	Lot 3 DP534257, 99 Wellington Street, Deniliquin	Carport	16/04/21	-	Under assessment
DA 35/21 CC 22/21	Lot 7 DP260576, 240 Dahwilly Road, Deniliquin	Residential shed	23/04/21	29/04/21	Approved
DA 40/21 CC 25/21	Lot 28 DP756292, 300 Devon Road, Morago	Farm shed	23/04/21	-	Under assessment
DA 41/21 CC 26/21	Lot 11 DP1126325, Flanagans Lane, Deniliquin	Farm shed	26/04/21	-	Under assessment
Complying Development Certificates					
CDC 2/21	Lot 230 DP1123608, 211 Hetherington Street, Deniliquin	Inground swimming pool	19/04/21	29/04/21	Approved
CDC 3/21	Lot 4 DP286093, 14 Riverview Drive, Deniliquin	Residential shed	30/04/21	-	Under assessment
S68 Applications					

S68 9/21	Lot 1 DP11324058, 1 Butler Street, Deniliquin	Extend flyover and erect carport	8/03/21	1/04/21	Approved
S68 14/21	Lot 1 DP255246, 425 Sloane Street, Deniliquin	Sewerage, stormwater and water supply work	21/04/21	28/04/21	Approved
S68 15/21	Lot 125 DP1118059, 167 Cobb Highway, Deniliquin	Install a demountable dwelling	12/04/21	28/04/21	Approved
S68 13/21	Lot 1 DP503099, 343 Wood Street, Deniliquin	Sewerage work and stormwater work	13/04/21	14/04/21	Approved
S68 10/21	Lot 62 DP756325, 416-418 Ochertyre Street, Deniliquin	Install a demountable building	17/03/21	29/04/21	Approved

Processing Times for April 2021		
Application Type	* Mean Gross Days	** Mean Net Days
DA	25	16
Mod (S4.55) of DA & DA/CC	-	-
CDC	10	10
CC	14	14
S68 Applications	18	18

* Mean gross days = Total days from lodgment to determination ** Mean Net Days = Total days less Stop the Clock days

Value and Number of Applications Determined 2020 and 2021								
Month	DAs 2020	DAs 2021	CDCs 2020	CDCs 2021	S68 2020	S68 2021	Value 2020	Value 2021
January	3	8	2	0	-	3	\$737,500	\$1,885,946
February	3	7	1	0	-	4	\$89,175	\$1,599,609
March	8	18	-	1	1	4	\$46,000	\$2,918,375
April	7	9	-	1	-	5	\$818,000	673,735
May	5		-		1		\$205,000	
June	10		-		1		\$532,258	
July	11		1		1		\$983,473	
August	7		-		5		\$918,903	
September	10		2		2		\$1,153,983	
October	16		2		3		\$5,484,292.00	
November	9		-		2		\$275,550	
December	9		-		3		\$1,466,842	
TOTALS	98	42	8	2	19	11	\$1,742,392.00	\$7,077,665

Note: numbers of application determined does not include construction certificates, modifications and applications determined by private certifiers. Value of application determined does not include the value of work for s68 applications.

Section 10.7 Certificates/Sewerage Drainage Diagrams	
Planning certificates	34
Sewerage drainage diagrams	26

Swimming Pool Inspection Program			
Month	1 st Inspection	2 nd Inspection	3 rd Inspection

April	3	-	-
-------	---	---	---

Operational Plan 20-21 Progress Report - Environmental Services		
Total No of Actions	Actions on track	Actions yet to be commenced
18	15	3
Details of Actions not commenced		
Action	Required Measure/ Target	Comment
3.3.1.2 - Commence Planning Proposal for Dahwilly Road to implement the Deniliquin Rural Residential strategy	Planning Proposal/ Commenced	Extensive consultation and investigations required to progress this action to commencement have not been achieved due to resourcing issues. It is anticipated that this action is at risk of not being commenced in the reporting period.
3.3.1.3 -Commence a review of the Deniliquin Development Control Plan	DCP Review /Commenced	The introduction of a Standard Template for Council DCPs has been delayed by DPIE , therefore this action is at risk of not being commenced in the reporting period.
4.1.1.1- Prepare a planning proposal for the rezoning and reclassification of surplus open space	Planning Proposal/ Commenced	Preliminary investigations for the feasibility of the Planning Proposal have commenced however due to resourcing issues they have not been finalized. This action is at risk of not being commenced in the reporting period.

Ranger's Report – April 2021		
Companion Animals		
	Cats	Dogs
Animals still impounded	1	1
Animals seized/surrendered	1	8
Animals released to owner	0	4
Animals euthanised	0	0
Animals rehomed	0	2
Dogs declared dangerous / menacing	0	0
Animals microchipped by Council	0	0
Animals microchipped by Council (Desexing Program)	6	0
Animals microchipped by Council (quarterly free chipping week)	-	-
Animals registered	9	7
Animal registration notices sent	-	-
Animal fines	0	0
Clean Up Notices		
Property clean up notices	0	
Illegal dumping	0	
Parking		
Parking fines	0	
Parking patrols completed	4	
Impoundment (Impounding Act 1993)		
Vehicles	3	
Livestock	0	
Euthanised Wildlife		
	1	

Dog Attacks

Date	Details	Victims	Outcome
-	-	-	-

Dog Attacks 2020 and 2021

Month	No. of Incidents		No. of Attacking Dogs		No. of Victims	
	2020	2021	2020	2021	2020	2021
January	1	1	1	1	1	1
February	2	2	4	2	29	2
March	2	1	2	1	2	1
April	1	-	1	-	1	-
May	2		3		2	
June	CAR website unavailable		CAR website unavailable		CAR website unavailable	
July	1		1		1	
August	1		1		3	
September	4		6		5	
October	2		1		3	
November	0		0		0	
December	2		2		1	
TOTAL	13	4	15	4	40	4

10.10 NORTH DEPOT REFURBISHMENT

Author: Mark Dalzell, Director Infrastructure

Authoriser: Mark Dalzell, Director Infrastructure

RECOMMENDATION

That Council allocate \$150,000 from the sale of the South Depot to the redevelopment of the North Depot.

BACKGROUND

At the 25 June 2020 meeting, Council resolved the following regarding the sale of the South Depot:

That Council

- 1. Agree to sell the former South Depot site at 143-147 Hardinge Street Deniliquin, to Purtill Bros for the price of \$467,000 including GST.*
- 2. Authorise the General Manager and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for the sale of the South Depot, 147-149, Hardinge Street, Deniliquin.*

Whilst it was discussed in the above noted report that money from the sale would be allocated to the redevelopment of the North Depot, there was no resolution regarding this.

ISSUE/DISCUSSION

A copy of the approved plan for the redevelopment of the North Depot is included in Attachment 1. To date Council has committed to works up to and including Stage 3. This includes:

- Relocation of the administration building (complete);
- Construction of shedding (complete); and
- Construction of carpark and associated work. (still to be completed).

Expenditure and commitments to date are \$394,864 with an original budget of \$367,859. The estimated cost to finalise Stage 3 is \$110,750. This means that a budget of \$150,000 (\$137,755 in works and \$12,245 contingency) is required to complete this work. As noted previously, Council sold the South Depot for approximately \$420,000 + GST and in keeping with the financial implications included in the 25 June 2020 report, it is recommended that this \$150,000 be reallocated from the sale of the South Depot.

At the present time, Council has not allocated any expenditure for the future stages of the development of the North Depot. Following the completion of Stage 3, Council staff will review the project and commence planning for Stages 4 and 5. It is noted that there currently is not grant funding for any additional stages, meaning that it is likely that Council will need to fund any additional works from its own funds.

STRATEGIC IMPLICATIONS

It is important for council to have suitable depot and staff accommodation to support the works crew and activities.

COMMUNITY STRATEGIC PLAN

The project meets the objectives of Outcome 4 – *A region with quality and sustainable infrastructure* in the Community Strategic Plan.

FINANCIAL IMPLICATIONS

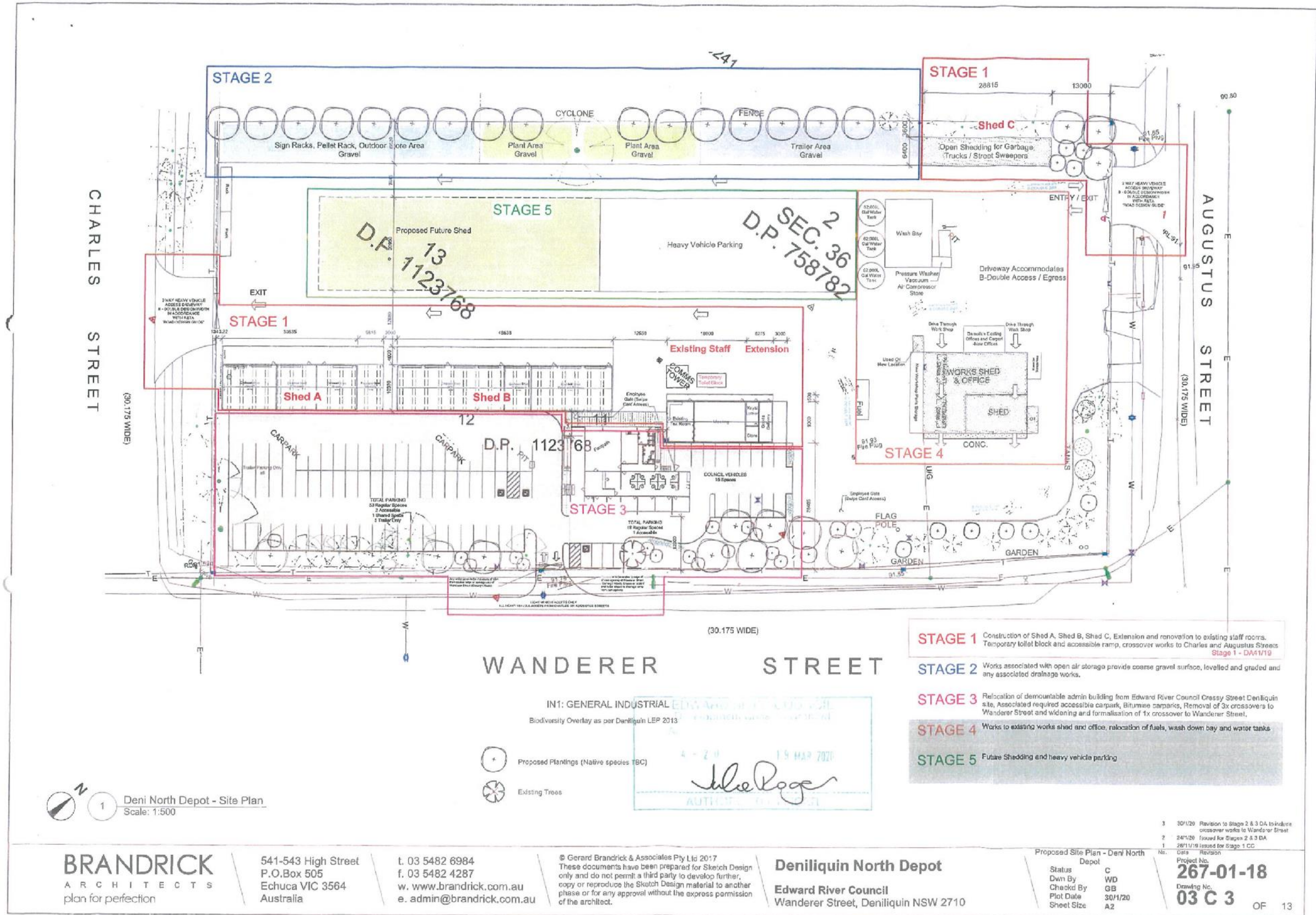
This report includes a recommendation to transfer \$150,000 from the sale of the old depot along Hardinge Street to this project. This will be sufficient to cover the estimated costs to finish the project.

LEGISLATIVE IMPLICATIONS

Nil

ATTACHMENTS

- | | | |
|-----------------|--------------|-------------|
| 1. North | Depot | Plan |
|-----------------|--------------|-------------|



10.11 OPERATIONS DEPARTMENT UPDATE**Author:** Cassie Harkin, Administration Officer Infrastructure**Authoriser:** Mark Dalzell, Director Infrastructure**RECOMMENDATION**

That Council receive and note the May 2021 Operations Department Update.

BACKGROUND

This report provides an update to Council of operational highlights over the past month and in upcoming months.

ROADS

Works undertaken during April / May 2021 in the Roads Section:

Major Works

- Deniliquin Industrial Estate – Kelly St kerb and gutter and drainage largely complete. Work on kerb and gutter, as well as road construction, will continue in May,
- Maude Road Construction and Seal – Sealing planned mid-April, and the 3rd kilometre to commence in May,
- Re-sheets – Willurah Road and Moonbria Road outstanding,
- Lindifferon Road intersection treatment – programmed for mid-May.

RMS Works

- RMS Audit and road inspections undertaken,
- Heavy patches completed,
- Final sealing of Finley Road project completed.

Maintenance

- Road Maintenance Grading – two teams in action through April/May,
- Footpath and kerb and gutter maintenance throughout Deniliquin,
- Inspections – ongoing,
- General defects – Signage, Lines, Drainage

Emergency Response

- Pretty Pine Tip Fire – Council grader complete fire break,
- Truck break-down on National Bridge,
- Grain Trailer turn-over in Hardinge Street,
- Boooroban Tip Fire.

Staff

- Recruitment for two new plant operators undertaken with staff commencing in June.

WATER AND SEWER

Works Completed for the month of April 2021 in the Water and Sewer Section:

Maintenance

- 22 Sewer Chokes/complaints attended,
- 10 Water Meter issues attended,
- Water Mains – 7 burst/leaks attended.

Sewerage Treatment Plant (STP) and Pump Stations

- Repairs completed Burton Street and Hunter Street Pump Stations,
- New Pump Impellers installed at Macauley Street, Rice Mill and Airport Paddock Pump Stations,
- All testing and basic maintenance up to date
- 36.742 ML pumped to the Effluent Re-use

Water Treatment Plant (WTP)

- 155 ML of Water pumped,
- All Testing and basic maintenance is up to date.

Capital Works

- Saleyards Road – Water installation completed
- George Street – Water upgrade 50 % completed.

PARKS AND GARDENS

Works undertaken during **April** 2021 in the Parks and Gardens Section:

General

- Waring Gardens Arrowhead control:
 - Working closely with Community Group on short- and long-term actions,
 - Underwater Weed Mower – Trial of Water Mower delayed due awaiting outboard repair,
 - Liaising Lagoons Committee starting 19/5/21 – DHS students currently undertaking White Card Training,
 - Reviewing latest Bio-safe Weedicides,
 - Water Mower Supplier sought for advice on Lagoon Harvesting – awaiting response.

Maintenance

- Inspections – Playgrounds,
- Ongoing maintenance of parks and gardens, toilets, playgrounds and cemeteries,
- Village maintenance undertaken,
- Fertilising and finalising top dressing at Rotary Park,
- Street tree maintenance ongoing,
- Swim Centre maintenance, pathways, electrical,
- CBD Furniture Maintenance,

- Mouse baiting at various Council Buildings/plague proportion,
- Capital Works Tree Removal at Deni General Cemetery,
- Maintenance at rural buildings,
- Irrigation repairs at Blighty Rec Ground.

Weeds

- **April Control Works**
 - Areas within Deniliquin Township,
 - Council owned areas such as airport and cemetery,
 - Cobb Highway between Deniliquin and Wanganella,
 - Weed Spraying along Morago, Moulamein, Lower Tocumwal, Pyles and Warragoon Roads and Pretty Pine Reserve,
- Khaki program on track.

Waste

- Using newly constructed cells at Deniliquin Landfill,
- Push up by contractor at Blighty and Conargo Tips

Public Support

- Breast Screen Van,
- Measure Up Van,
- Anzac Day Remembrance Parade / Service,
- Mothers' Day Markets.

Emergency Response

- Deniliquin Tip Fire – RFS, Council Parks and Garden staff and Water Truck in attendance.

PLANT AND FLEET

Works undertaken during April 2021 in the Plant and Fleet Section:

- Construction Plant major expenses: Currently undertaking winter roadworthy and servicing of all RFS trucks and equipment
- All Fleet details provided to Galaxy for TechOne Fleet Module Development and Zoom demonstration done for staff on the 6 May in test mode, date to be advised for going live.

Staff

- Recruitment for Mechanic in progress.

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

N/A

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

Nil

10.12 CAPITAL WORKS UPDATE - QUARTER 3**Author: Nicole Rogers, Project Coordinator****Authoriser: Mark Dalzell, Director Infrastructure****RECOMMENDATION**

That Council notes the final Capital Works update for the 2020/21 financial year.

BACKGROUND

Each year Council allocates funding towards capital works projects through the budget process. These projects are identified within the operational plan. Council's Asset Management Policy outlines that funding towards capital renewal works will be prioritised.

This report updates Council on the status of projects that were funded in the 2020/21 financial year. It includes capital renewal works outlined within the operational plan. It also includes new projects that were identified during the financial year through Council resolutions.

This report does not include any new or upgraded projects that were funded and managed through the Major Projects program. These projects are reported on through a separate report. It also does not report on money allocated by Council towards the redevelopment of the Estates Building.

ISSUE/DISCUSSION**Projects 2020-21**Re-Sheeting Gravel Roads

Council allocated \$740,000 towards re-sheeting of rural roads for the 2020/21 FY. This program is 90% complete with two rural roads remaining in the program.

Reseal Program

Due to the impacts of Covid-19, the reseal program has been on hold for most of 2020/21 FY. This work has commenced in May 2021 and will be completed by the end of May.

Road Rehabilitation, Kerb and Gutter

Council allocated \$2M towards road rehabilitation, kerb and gutter programs. This included Sloane Street, Russell Street, Deniliquin Industrial Area, George Street and the design of Hardinge Street. Sloane and Russell Streets are complete and Council crews are well into the Industrial Area construction. The contract for George Street has been let and contractors will commence work on this project in June 2021.

Footpath Rehabilitation

Council allocated \$165K through the budget for footpath rehabilitation. This program commenced during March 2021 and will be completed by June 2021.

Buildings

The RFQ for the Asbestos assessment of Council buildings was awarded in late March 2021 and will commence in early April 2021.

Council has made submissions to Heritage NSW regarding the proposed works at the Peppin Heritage Centre, Multi-Arts Centre and Waring Gardens as these locations are noted on the State Heritage listing.

Water and Sewer Projects

Sewer Relining commenced during February and will be complete in early May 2021.

Sewer Pump Station works will include additional works at Hunter, Macauley and the Basketball Stadium. Works will commence in May 2021.

Plant

Council's plant program has been impacted by Covid-19. Delivery of some plant items will not be until June 2021. Plant item includes:

- Small tipper truck - Hino 617; and
- Water Truck – Hino

Special ProjectsMaude Road Construction

Council staff have completed construction and sealing of the first 2 kilometres of approximately 8 kilometres of Maude Road and have commenced work on the next section.

Transport for NSW Works

Council worked on Stage 2 of Finley Road throughout February and March 2021. And have now completed this work. Stage 3 will commence later in the year depending on weather and other Council projects.

STRATEGIC IMPLICATIONS

Council provides funding for the renewal of its assets in line with good asset management principles. By renewing its assets, it continues to provide good services for the community.

COMMUNITY STRATEGIC PLAN

Outcome 1 – A great place to live.

Outcome 4 – A region with quality and sustainable infrastructure.

FINANCIAL IMPLICATIONS

To the end of March 2021 Council has expended \$9.14M in capital works and has commitments of \$9.13M, totalling \$18.27M.

LEGISLATIVE IMPLICATIONS

Nil.

ATTACHMENTS

1. Capital Works Update - Mar 2021
2. Capital Works Carry Over - March 2021

2020-2021 CAPITAL WORKS UPDATE

Asset Class	Detail	Budget	Planned Delivery Quarter				Status	Comments
			Q1	Q2	Q3	Q4		
Local Roads Reconstruction	George Street	\$ 180,000						Due to Commence June 21
	Kelly Street	\$ 460,000						Underway
Roads to Recovery	Kelly Street	\$ 160,000						Underway
	Jane Street	\$ 205,000						Underway
Hardinge Street	Survey and Design	\$ 75,000						Underway
Shoulder Reconstruction	Sloane Street	\$ 230,000						Complete
	Sloane Street	\$ 230,000						Complete
	Russell Street	\$ 230,000						Complete
	Russell Street	\$ 273,170						Complete
	Stewart Street	\$ 550,000						Underway
Maude Road Sealing	Maude Road	\$ 1,600,000						Underway
Regional Roads Reseal		\$ 200,000						
Local Roads Reseal (2nd Seal)	Macauley Street	\$ 30,000						
	Crispe Street	\$ 82,000						
	Charlotte Street	\$ 68,000						
	Cressy Street	\$ 34,000						
	Wood Street	\$ 65,000						
	Victoria Street	\$ 60,000						
	Harfleur Street	\$ 34,000						
	Harfleur Street	\$ 17,000						
(Reseal)	Hyde Street	\$ 14,000						
	Maher Street	\$ 10,000						
	Edwardes Street	\$ 14,000						
	Victoria Street	\$ 31,000						
	Edwardes Street	\$ 17,000						
	Whitelock Street	\$ 28,000						
	Wood street	\$ 21,000						
	Mazamet Court	\$ 10,000						
	Burton Street	\$ 8,000						
	Harfleur Street	\$ 23,000						
	Harfleur Street	\$ 16,000						
	Junction Street	\$ 18,000						
	Junction Street	\$ 32,000						
	Junction Street	\$ 12,000						
	Macauley Street	\$ 33,000						
	Blighty Hall Road	\$ 6,000						
	Nesbits Road	\$ 83,000						
Norris Court	\$ 16,000							
Chandler Court	\$ 8,000							

Commenced May 2021

2020-2021 CAPITAL WORKS UPDATE

Asset Class	Detail	Budget	Planned Delivery Quarter				Status	Comments
Gravel Resheeting	Gollops Road	\$ 57,000					Complete	
	Swimming Hole Road	\$ 8,000					Complete	
	North Coree Road	\$ 58,000					Complete	
	Lower Finley Road	\$ 88,000					Complete	
	Cassidys Road	\$ 46,000					Complete	
	Barneys Lane	\$ 16,000					Complete	
	Cowies Road	\$ 11,000					Complete	
	Mercers Road	\$ 55,000					Complete	
	Lyndhurst Road	\$ 34,000					Complete	
	Oddys Road	\$ 55,000					Complete	
	Pine Lodge Road	\$ 27,000					Complete	
	Stud Park Road	\$ 40,000					Complete	
	Willurah Road	\$ 185,000					Due to commence May21	
	Cowies Road	\$ 55,000					Complete	
	Moonbria Road	\$ 5,000					Due to commence May21	
Footpath Renewal	Poictiers Street	\$ 40,000					Commenced	
	Sloane Street	\$ 40,000						
	Russell Street	\$ 20,000						
	Russells Street	\$ 20,000						
	Edwardes Street	\$ 11,000						
	Hardinge Street	\$ 13,000						
	Sloane Street	\$ 21,000						
Bridge Refurbishment	Bridges	\$ 100,000						
Asbestos Assessment		\$ 80,000					Field work completed	
Aerodrome Hanger Refurbishment		\$ 65,000					Complete end of May 2021	
Multi Arts Centre		\$ 110,000					Heritage application delays	
Peppin Heritage Centre		\$ 210,000					Heritage application delays	
Truck Wash Upgrade		\$ 40,000					Purchase of additional auger flights	
Deniliquin Industrial Area Drainage Upgrade Stage 2		\$ 100,000						
Stormwater Drainage System Investigation		\$ 50,000						
Lawn Cemetery Plinths		\$ 15,000						
Swimming Pool Refurbishment		\$ 70,000					Commenced in stages	

2020-2021 CAPITAL WORKS UPDATE

Asset Class	Detail	Budget	Planned Delivery Quarter				Status	Comments
Water Treatment Plant Refurbishment	Electrical & Metalwork refurb to ensure WHS compliance	\$ 100,000					Not commenced. Will be made an addition to the Telemetry Project	
	Clearwater Tank Relining	\$ 50,000					Not commenced	
Water Pump Station Refurbishment	Pumps Refurbishment	\$ 180,000					Moved to IWCM	
Reservoir Cleaning		\$ 40,000					commenced	
Watermain Renewal		\$ 400,000					Commenced - Ongoing	
Wanganella Water Supply Refurbishment	Test drilling and sampling of test bores	\$ 40,000					Commenced	
	Installation of bore Pump and connection to existing overhead tank	\$ 150,000					Subject to results of test drilling	
Sewerage Treatment Plan Refurbishment	Minor Refurbishments at STP	\$ 50,000					Commenced	
Sewerage Pump Station Refurbishment	Refurb os Pump Stations based on Fifteen50 report	\$ 130,000					Commenced	
Sewer Relining	Lining of exisiting AC and VC sewer mains and coating of existing manholes where failures have occurred	\$ 350,000					Commenced due for completion May 2021	
	CCTV inspections for for future planning	\$ 50,000					Not commenced	
Plant	Lonking Loader	\$ 100,000					Received	
	Case Backhoe 3.5T Excavator	\$ 80,000					Received	
	Ford Ranger Crew Cab	\$ 46,000					Received	
	Ford Ranger Crew Cab	\$ 46,000					Received	
	Ford Ranger Crew Cab	\$ 40,000					Received	
	Hino 617	\$ 75,000					Jun-21	
	Hino Watercart	\$ 325,000					Jun-21	
	Machine Control System 3D Grader	\$ 125,000					Completed	
	Verti Drain	\$ 50,000					Completed	
	Pool Car	\$ 40,000					Not going ahead	
	Pool Car	\$ 40,000					Not going ahead	
	VMS Board	\$ 60,000					Completed	
	Small Equipment and Tools	\$ 50,000					Ongoing	

**2020-2021 CAPITAL WORKS UPDATE
CARRY OVER PROJECTS**

Asset Class	Detail	Budget	Planned Delivery Quarter				Status	Comments
			Q1	Q2	Q3	Q4		
Plant	Utility Vehicles x 5	\$ 198,000					Completed	
	Bogie Drive	\$ 211,337					Completed	
	Tipper Truck	\$ 109,138					Completed	
	Rear Load Compactor	\$ 190,604					Completed	
	Side Load Compactor	\$ 63,185					Completed	
	Forklift	\$ 437,687					Completed	
	Worksite Van	\$ 64,900					Completed	
	Sweeper Truck	\$ 363,119					Completed	
	Sewerage	Relining sewer mains	\$ 320,000					Completed
Manholes refurbishment		\$ 50,000					Completed	
Manholes Wellington Street		\$ 60,000					Completed	
Telemetry		\$ 208,000					May 2021 with 20/21 project	
Water	Watermain pigging	\$ 90,000					Project not proceeding at this stage due to costs and availability of contractors	
	Watermain Rehabilitation	\$ 180,000					Completed	
	Memorial Park Raw Water Pump	\$ 60,000					Pricing received. To be done whilst river level is down	
	North Deniliquin Reservoir Study	\$ 45,000					To be included in IWCM	
	Telemetry	\$ 192,000					Completed	
	Levee Bank Study	\$ 150,000					Completed	
Roads	Harfleur Street	\$ 150,000					Completed	
	Intersection works Cobb Highway (Caruso)	\$ 350,000					Completed	

10.13 MAJOR PROJECTS PROGRAM - MAY 2021 - PROGRESS REPORT

Author: Nicole Rogers, Project Coordinator

Authoriser: Mark Dalzell, Director Infrastructure

RECOMMENDATION

That Council note the Major Projects Program from various funding sources - Progress Report for April 2021.

BACKGROUND

Since amalgamation in 2016, Council has received over \$35,000,000 in funding from State and Federal Government bodies. A breakdown of the funding received is as follows:

Government Funding Body	Funding Amount
Stronger Communities - Round 1 and New Council Implementation Funding R1 (Original merger funding)	\$15,000,000
Stronger Communities - Round 2 (Additional merger funding)	\$3,990,000
Stronger Country Communities – Round 1 (State funding)	\$1,269,841
Stronger Country Communities - Round 2 (State funding)	\$3,371,750
Stronger Country Communities – Round 3 (State funding)	\$1,264,500
Building Better Regions (Federal Funding)	\$630,883
Our Rivers Our Region (Federal funding)	\$1,673,080
Drought Communities Program – Round 1 (Federal funding)	\$1,000,000
Drought Communities Program – Round 2 (Federal Funding)	\$1,000,000
Murray Darling Diversification Funding (State funding)	\$750,000
Local Roads and Community Infrastructure Program (State funding)	\$963,190
Local Roads and Community Infrastructure Program R2 (State funding)	\$880,903
NSW Showground Stimulus Funding – Memorial Park Showground (State Funding)	\$312,190
HSVPP (Federal Funding), Fixing Country Roads, TfNSW (State Funding) for Maude Road Construction	\$2,917,568
Commonwealth Regional Airport Program (Federal Funding)	\$2,500,000

Fixing Local Roads (TfNSW) Round 1 (State Govt)	\$1,052,055
Fixing Local Roads (TfNSW) Round 2 (State Govt)	\$910,000
Environmental Trust NSW Landfill Consolidation	\$200,000
Total Funding Received	\$39,685,960

ISSUE/DISCUSSION

Details regarding the status of current projects are included in Attachment 1 of this report.

Project Updates

Maude Road Sealing

The second kilometre has been sealed and Council staff are now working on the next kilometre section of the road. Contractors have completed the two culvert replacements.

Civic Precinct

Negotiations have taken place with the funding body (SCCF R2) to extend project milestone completions to 30 June 2021 and completion 31 October 2021.

Progress during May included the following:

- Scaffolding now completed and reroofing and repairs commenced to outside of Estates Building. Delay to scaffolding due to adjacent unsheathed power lines, requiring Essential Energy direction of works.
- Renderer has largely completed stopping up the redundant doorways in the brick walls and repaired and repointed the walls.
- Reflooring of the meeting room in the Estates Building near complete.
- Air-conditioning ducting openings cut into the town hall to allow the toilet to be relocated against the building.
- Completing internal framing in the Estates Building.
- New reception desk in design.
- Audio visual preliminary design completed and in review by Council officers and Moretto.
- Quotes being sought for the mechanisation of the town hall clock.
- Retractable and mezzanine seating on order.

Memorial Park – Changerooms and Amenities

Construction of the Changerooms and Amenities are in full swing. Core filling of the block work took place on 3 May 2021 and will be complete 14 May 2021. Electrical conduit and final position of plumbing is now in place. Although this project is on track for completion in July, a time variation will be sought from SCCF R2 from a 30 June completion to 30 July 2021.

Waring Gardens Upgrade

The Waring Gardens playground will be closed from Thursday, 20 May 2021 until the end of the month. Quarrell Civil Construction (QCC) will be installing the perimeter fence and gates, finalising the internal paths and rubber soft fall areas.

During this time QCC will also install the approach balustrades on the pedestrian bridge over the Waring Gardens lagoon, relocate the Soroptimists seat and install bollards at the vehicle entrances to the gardens.

Planning for refurbishment work to the Harrison Street amenities block is continuing, along with repairs to the sewer pump and sewer line connecting the amenities. Quotations are being sought for necessary works to the Rotunda.

Landfill Consolidation – Pretty Pine and Conargo Waste Transfer Stations

Requests for Quote for the Landfill Consolidation of Pretty Pine and Conargo to Waste Transfer Stations closed on 11 May 2021. Council staff are currently evaluating submissions.

Peppin Heritage Centre

Funding for refurbishment and maintenance works to the Peppin Heritage Centre includes Capital Works budget, repairs to the slate roof and LRCI R1 funding, refurbishment of Visitor Information Centre and the RAM shed.

An Integrated Development Application has been submitted for the works due to the State Heritage Significance and controls over the site, which we anticipate will be received in August. RFQ's for construction are being drafted which we anticipate will go out to selected Contractors in June in anticipation of DA and Heritage permit approvals.

Lawson Syphon Stage 2

Stage 2 of Lawson Syphon is complete and open to traffic. Stage 3 is due to commence later in 2021.

COMMUNITY STRATEGIC PLAN

This report aligns with outcome 1 – *A great place to live* and outcome 4 – *A region with quality and sustainable infrastructure* of the Community Strategic plan

FINANCIAL IMPLICATIONS

Projects funded through these programs include costs for the design, documentation, and supervision costs for each project.

LEGISLATIVE IMPLICATIONS

Council must ensure that these projects are completed within the timeframes set out within the funding agreements.

ATTACHMENTS

1. Major Project Summary - May 2021

Funded Projects - Summary Report – May 2021						
Time, Cost & Quality	Task/Activity – Completed ✓ or Progressing - on Time, Cost and Quality					
Time, Cost & Quality	Task/Activity – Progressing - requires monitoring and or action to minimise risk of not meeting performance targets					
Time, Cost & Quality	Task/Activity – Stalled/Stopped - High Risk or will not meet Performance Target.					
Time, Cost & Quality	Task/Activity- Pending - is currently not commenced					
Project Phase						
Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
STRONGER COMMUNITIES GRANT FUNDING (ORIGINAL)						
Riverfront Masterplans and Initial Works \$750,000 + \$700,000 + (Stronger Communities Round 2) \$550,000 (Regional Growth Fund)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Contract for Pontoons has been awarded Pontoon in design – discussions with Edward River User group as to design and size of pontoon to allow for remaining budget
Town Hall Revitalisation \$435,000 + \$1,315,170 (Stronger Country Communities Round 2) +-\$329,000 (Unallocated Funding), +\$630,883 (Building Better Regions Fund), \$964,500 (Stronger Country Communities Round 3)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Designs for Stage 4 variation to Contract with Moretto complete Scaffolding complete on Estates Building Reflooring in Estates nearly complete Quotes being sought for mechanisation of Clock
Stronger Community Grant Funding (Original) - Sub-Total \$8,600,000						
STRONGER COMMUNITIES GRANT FUNDING (ROUND 2)						
Riverfront Enhancement \$750,000 + \$550,000 (Regional Growth Fund) + \$750,000 (Stronger Communities Original)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Contract for Pontoons has been awarded Pontoon in design – discussions with Edward River User group as to design and size of pontoon to allow for remaining budget
Waring Gardens Upgrade \$640,000	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Permanent Playground fencing to be installed mid May Bridge approach balustrades to be installed mid May
Truck Stop Strategic Plan \$10,000	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> Discussions with stakeholders to be coordinated
Civic Plaza \$390,000	Completed	Complete	Complete	Complete		<ul style="list-style-type: none"> See comments above.
Stronger Communities Grant Funding (Round 2) – Sub-Total \$3,390,000						
Environmental Trust NSW						
Landfill Consolidation (Pretty Pine & Conargo) \$200,000	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> RFQs for Waste Transfer Station out to quote
Environmental Trust NSW - Sub-Total \$200,000						

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
REGIONAL GROWTH FUND						
Riverfront Revitalisation \$550,000 + \$750,000 (Stronger Communities Original), + \$700,000 (Stronger Communities Round 3)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Contract for Pontoons has been awarded Pontoon in design – discussions with Edward River User group as to design and size of pontoon to allow for remaining budget
Regional Growth Fund – Sub-Total \$1,673,080						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 2)						
Deniliquin Town Hall & Arts & Cultural Precinct \$1,315,170 + \$435,000 (Stronger Communities Grant Funding Original) +~\$329,000 (Unallocated Funding), +\$630,883 (Building Better Regions Fund), \$964,500 (Stronger Country Communities Round 3)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> See comments above
Memorial Park \$786,000	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Into 7th week of construction – due for completion end of July 21 Time variation requested to push completion from June to July
Stronger Country Communities Grant Funding (Round 2) – Sub-Total \$3,371,750						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 3)						
Town Hall \$964,500, + \$1,315,170 (Stronger Country Communities Round 2) + \$435,000 (Stronger Communities Grant Funding Original) +~\$329,000 (Unallocated Funding), +\$630,883 (Building Better Regions Fund)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> See comments above
North Deni Rest Stop \$300,000	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> Designs complete – discussions with TfNSW with regard to the new carpark have held-up RFQ Time variation requested with funding body
Stronger Country Communities Grant Funding (Round 3) – Sub-Total \$1,264,500						
DROUGHT COMMUNITIES PROGRAMME FUNDING (ROUND 2)						
Visit Deni Tourism Campaign \$50,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Campaign in market
Rural Villages Business Painting \$100,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> 50% of works complete Remainder to commence soon
Waring Gardens Upgrade \$200,000	Complete	In Progress	In Progress	In Progress		<ul style="list-style-type: none"> Awaiting completion of designs for DDA compliant amenities (Harrison St) Waiting on quotes for works to the Rotunda
Signage Strategy Implementation \$140,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Signage is on order
Rotary Park (clubrooms and pitches) \$200,000	Completed	Complete	In Progress	In Progress		<ul style="list-style-type: none"> RFQ for building works has been sent out Carpark and drainage works complete

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
Deniliquin Town Hall – Civic Plaza \$210,000	Completed	Complete	Complete	Complete		<ul style="list-style-type: none"> See comments above
North Tennis Court Redevelopment (Rest Stop) \$100,000	Completed	Complete	In Progress	In Progress		<ul style="list-style-type: none"> Designs complete – discussions with TfNSW with regard to the new carpark have held-up RFQ
Drought Communities Programme Funding (Round 2) – Sub-Total \$1,000,000						
BUILDING BETTER REGIONS FUND						
Town Hall \$630,883 + \$964,500 (Stronger Country Communities Round 3), +\$1,315,170 (Stronger Country Communities Round 2) +\$435,000 (Stronger Communities Grant Funding Original) +-\$329,000 (Unallocated Funding).	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> See comments above
Building Better Regions Fund – Sub-Total \$630,883						
Local Roads and Community Infrastructure Program Funding R1						
Community Facilities Refurbishment (\$350,000)	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> Works to Halls have commenced DA has been submitted due to State Heritage significance for the Peppin Heritage Centre component
Deni Visitor Information Centre & V+CS area (\$200,000)	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> DA has been submitted due to State Heritage significance for the Peppin Heritage Centre component
Airport Hangar Refurb (\$100,000)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Drainage and concrete poured Works to be complete by June21
Urban & Rural Cemeteries (\$180,000)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Fencing commenced
Memorial Park Amenities Upgrade (\$153,170)	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> Quotes requested for removal of old toilet block and installation of a prefabricated unit.
Off Leash Dog Park (\$80,000)	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> Quotes received – review in progress Work to commence end of May 21
Sub-Total \$963,170						
Infrastructure NSW						
Maude Road Reconstruction	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Council staff working on next 1km
Restart NSW - Sub-Total \$3.2M						

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
Commonwealth Regional Airport Program – Round 1						
Deniliquin Aerodrome Upgrade (loan by ERC to source additional \$2.5m for 50:50) 20/21 - \$1,250,000 21/22 - \$1,250,000	Complete	In Progress	Pending	Pending		<ul style="list-style-type: none"> RFQ for lengthening and strengthening currently out for quote
Commonwealth Regional Airport Program Fund – Sub-Total \$2,500,000						

Infrastructure NSW						
Fixing Local Roads – Poitiers Street	In Progress	Complete	Complete	In Progress		<ul style="list-style-type: none"> Construction on schedule
Restart NSW - Sub-Total \$1,052,055M						

Infrastructure NSW						
Fixing Local Roads R2 – North Deni Industrial Area (Augustus Street)	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> Funding agreement returned
Restart NSW - Sub-Total \$910,000M						

Local Roads and Community Infrastructure Program Funding Round 2						
Shortfall in Funding from Round 1, LRCI (\$100,000)	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> See above Community Facilities – LRCI1
Footpath replacement and upgrade (\$380,000)	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> List of footpaths/PAMS being collated
Skatepark Renewal Work (\$60,000)	In Progress	In Progress	Pending	Pending		<ul style="list-style-type: none"> In design
Fencing Island Sanctuary (\$60,000)	In Progress	In progress	In Progress	Pending		<ul style="list-style-type: none"> Quotes received Work due to commence
Rural Gravel Road Renewal and Upgrade	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> List of roads being collated
Sub-Total \$880,903						

PROJECT SUMMARY NOTES						
<p>Summary, most projects are progressing well with only a few highlighted in Red that will require stringent management and action to bring them under control.</p> <p>The projects in Yellow will need attention to detail to ensure that they progress to the agreed Time, Quality & Cost outcomes.</p> <p>Other challenges that face council staff and project delivery is access to quality project managers that will be required to complete all Stronger Community grants by the agreed timelines. Staff are currently in discussion with managers to source the required resources. All costs will be recovered as part of the project delivery costs. Existing council staff and contractors are working extremely well in keeping most projects on Time, Cost and Quality.</p>						

10.14 RECISSION OF COUNCIL RESOLUTION - 2021/41 ATTENDANCE AT ALGA REGIONAL FORUM NGA21**Author:** Philip Stone, General Manager**Authoriser:** Philip Stone, General Manager**RECOMMENDATION**

That Council rescinds Motion 2021/41 Australian Local Government Association Regional Forum 2021 "Working Together for our Communities NGA21"

BACKGROUND

At the 6 May 2021 ordinary meeting of Council, council resolved to approve the attendance of the Mayor and the General Manager, and consider other councillors' attendance, at the Australian Local Government Association National General Assembly and Regional Forum 2021 in Canberra.

ISSUE/DISCUSSION

The National General Assembly of Local Government is the peak annual event for Local Government, attracting more than 800 Mayors and Councillors each year to discuss and debate issues with state and federal politicians. It was considered appropriate to recommend attendance at the NGA, in particular the Regional Forum discussing water and health, as a delegate of Edward River Council.

Circumstances have now changed whereby no councillor delegates are available to attend the NGA21, therefore it is appropriate governance to formally rescind the resolution of Council.

Virtual attendance can still be arranged for councillors, however the benefits of virtual representation at a national conference are limited to a little more than observer status and virtual attendance does not include the regional forum.

STRATEGIC IMPLICATIONS

Edward River Council will not have representation at the Australian Local Government Conference in Canberra.

COMMUNITY STRATEGIC PLAN

Not applicable

FINANCIAL IMPLICATIONS

Travel, accommodation, and conference expenses of approximately \$3500 will be saved if the recommendation is adopted.

LEGISLATIVE IMPLICATIONS

Not applicable

ATTACHMENTS

1.	National	General	Assembly	Brochure
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27th National General Assembly

20—23 June 2021
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President Welcome

National General Assembly
20 - 23 June 2021



Friends,

I am so excited to invite you to the 2021 National General Assembly of Local Government (NGA) at the National Convention Centre in Canberra, to be held from 20 to 23 June.

As President of Australian Local Government Association (ALGA), I am proud to be convening the 27th NGA. Frankly, it has never been held at a more important time in Australia's recent history.

COVID-19 cut a swathe through our communities in 2020, but it is with a sense of having prevailed as a nation that ALGA is planning a forward-looking 2021 NGA. And that future is about jobs, and the work local government is doing to drive a locally led recovery from COVID.

Australia's 537 councils provide direct employment for almost 200,000 people and expend about \$40 billion purchasing goods and services each year, supporting thousands of small and medium sized business enterprises.

We play a critical role in facilitating, establishing, and growing local businesses and economies, not only through their services and networks but in partnership with the states and Commonwealth in infrastructure and job-creation programs.

We cannot forget, however, that local government's ability to support communities going forward has been adversely impacted by drought, bushfires, COVID and floods. Our capacity to generate own-source income has been diminished, and financial reserves have taken a hit.

The NGA is a unique opportunity to send a powerful message to the Australian Government that financial support, particularly the Financial Assistance Grants provided by the Commonwealth, is essential for councils and their communities.

It is our chance to make the case for local government's inclusion in National Cabinet as First Ministers refocus on job creation and economic growth.

Your attendance sends a powerful message to the Australian Government that Local Government is strong, purposeful and can be trusted to partner in the delivery of government services and infrastructure on the ground. A partnership that will help to deliver national goals and local opportunities.

I am also pleased to invite you to attend the Regional Forum, which provides an opportunity for delegates with a specific interest in regional affairs to gain a deeper understanding of common issues.

It's a forum to hear from experts, to share experiences, to listen, and network.

By June, the Australian Government will have brought down the Federal Budget and in all likelihood, attention will begin to turn to the next Federal election.

The 27th session of the NGA has never been more important. This is Local Government's time. We know our communities. We know the challenges they have faced, and we know what is needed to go forward.

Join me and your fellow Mayors and Councillors at this year's NGA and help us shape the recovery.

Linda Scott

Councillor Linda Scott
ALGA President

NGA21

WORKING TOGETHER FOR OUR COMMUNITIES

Key Dates:

Early Bird Registration
on or before Friday 21 May 2021

Standard Registration
on or before Friday 4 June 2021

Late Registration
after Friday 4 June 2021

Register online for onsite
or virtually at

[NGA21.com.au](https://nga21.com.au)

Provisional Program

SUNDAY 20 JUNE

8.30am Registrations Open

5.00pm - 7.00pm Welcome Reception & Exhibition Opening

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MONDAY 21 JUNE

8.00am Registrations Open

9.00am **Opening Ceremony**
Welcome to Country

9.20am ALGA President Opens the Assembly

9.30am **Prime Minister Address (invited)**
The Hon Scott Morrison MP

10.00am **ALGA President Address**
Cr Linda Scott, ALGA President

10.30am **MORNING TEA**

11.00am **Keynote Address: All Politics is Local - The Context for the Next Federal Election**
Peter Van Onselen, Political Editor, Network Ten and Professor of Politics and Public Policy, Griffith University

11.45am Debate on Motions

12.30pm **LUNCH**

1.30pm **COVID - The Long Goodbye**
Professor Mary-Louise McLaws, Epidemiologist, Hospital Infection and Infectious Diseases Control, UNSW
Professor Gigi Forster, School of Economics, UNSW
Professor Sanjaya Senanayake, Infectious Diseases Specialist, ANU

2.30pm Debate on Motions

3.30pm **AFTERNOON TEA**

McArthur 50 YEARS
A proud past. A bright future.

4.00pm Debate on Motions

4.30pm **Shadow Minister Address (invited)**
The Hon Jason Clare MP, Shadow Minister for Regional Services, Territories and Local Government

5.00pm ALGA President Close

7.00pm - 11.00pm **Networking Dinner**
National Arboretum

 **University of South Australia**

TUESDAY 22 JUNE

9.00am	Keynote Address: Planning a Prosperous Future Danielle Wood, CEO, Grattan Institute
9.45am	Panel of Mayors: Local Employment and Economic Stimulus Panelists TBC
10.30am	MORNING TEA
11.00am	Panel of Mayors: Locally Led - Better Futures Panelists TBC
12.00pm	Launch of ALGA Federal Election Priorities
12.30pm	LUNCH
1.30pm	Concurrent Sessions <ul style="list-style-type: none"> • Actions on Climate - At Home and Around the World • Safer Communities • The Circular Economy and You
3.00pm	AFTERNOON TEA
3.30pm	Federal Local Government Minister Address (invited) The Hon Mark Coulton MP, Minister for Regional Health, Regional Communications and Local Government
4.00pm	Keynote Address: Indigenous Voice
5.00pm	Session Close
7.00pm - 11.00pm	General Assembly Dinner Exhibition Park in Canberra (EPIC)

WEDNESDAY 23 JUNE

9.00am	Keynote Address: Recovery and Resilience Commissioner Shane Fitzsimmons AFSM	
9.45am	Panel Discussion Recovery and Resilience Panelists TBC	
10.30am	MORNING TEA	
11.00am	Resilience in a Digital World	
11.30am	Keynote Address: Leadership, Human Rights and Persistence Craig Foster AM, Human Rights and Refugee Ambassador	
12.15pm	ALGA President Closing Address	
12.30pm	LUNCH	

**REGIONAL
FORUM
2021**

NATIONAL
CONVENTION CENTRE
CANBERRA

SUNDAY 20 JUNE



PROVISIONAL PROGRAM

9.00AM	Registrations Open
9.30AM	Welcome to Country
9.40AM	ALGA President Opening Cr Linda Scott , President, Australian Local Government Association
9.50AM	Keynote Address: Politics and the Bush Speaker TBC
10.30AM	Keynote Address: Regional Awareness Kim Houghton , Chief Economist, Regional Australia Institute
11.00AM	MORNING TEA
11.30AM	Shadow Minister Address (<i>Invited</i>) The Hon Jason Clare MP , Shadow Minister for Regional Services, Territories and Local Government
12.00PM	Regional Health Challenges and Opportunities Professor David Perkins , Director, Centre for Rural and Remote Mental Health, University of Newcastle
1.00PM	LUNCH
2.00PM	Keynote Address: Regional Trends Speaker TBC
2.30PM	Panel of Mayors: Communities that Thrive - Strategies for Success
3.30PM	AFTERNOON TEA
4.00PM	Federal Local Government Minister Address (<i>invited</i>) The Hon Mark Coulton MP , Minister for Regional Health, Regional Communications and Local Government
4.20PM	Closing Remarks

GENERAL INFORMATION

REGISTRATION FEES

Forum Only Registration
\$425

NGA Delegate Discount
Registration
\$225

Register Online Now:

regionalforum.com.au

Hard copy registration forms and PDF versions are available by emailing confco@confco.com.au

Dress Code: Smart Casual

2021 Speakers



PETER VAN ONSELEN

Political Editor, Network Ten and Professor of Politics and Public Policy, Griffith University

Peter van Onselen is Network Ten's political editor and a contributing editor for The Australian, where he writes a weekly column. He is also a professor of political science and Foundation Chair of Journalism at the University of Western Australia, as well as a professor of politics and public policy at Griffith University.

Peter is a host on The Project and appears as a panelist on ABC Insiders. He has won Walkley and Logie awards for his broadcast journalism on Sky News where he worked for nearly ten years as a host, and a News Award for his feature and opinion writing in the Australia.

He is the author or editor of six books, including a biography of former Prime Minister John Howard, rated by the Wall Street Journal as the best biography of 2007. He has a PhD in political science and a masters of policy studies and a masters of commerce.



PROFESSOR MARY-LOUISE MCLAWS

Epidemiologist, Hospital Infection and Infectious Diseases Control, UNSW

Mary-Louise is a Professor of Epidemiology. Her COVID-19 related activities include: member of the World Health Organization Health Emergencies Program Advisory Panel for Infection Prevention and Control Preparedness, Readiness and Response to COVID-19 and is the Focal Point for the WHO Global Outbreak Alert and Response Network. Previously Mary-Louise a member of several other World Health Organization patient safety programs and a World Health Organization Advisor to China and Malaysia during the development of national infection surveillance. There were many lessons to be learnt from the response to the Severe Acute Respiratory Syndrome (SARS) outbreak and she reviewed the healthcare worker safety for the Hong Kong SARS designated hospital and with Beijing reviewed their response. She reviewed the Pandemic Influenza Infection Control Guidelines for healthcare workers on behalf of the then Federal Chief Medical Officer.

She enjoys capacity building infection control in low and middle income countries and research with her PhD students in Cambodia, China, Bangladesh, Mali, Indonesia, Iran, Viet Nam, Taiwan and Turkey.

**CRAIG FOSTER AM**

Human Rights and Refugee Ambassador
Craig Foster is a decorated former Captain of the Socceroos and broadcaster who is leading the way in sport and social justice as an Adjunct Professor with Torrens University.

Craig is a member of the Australian Multicultural Council and was recognized for his leadership of the #SaveHakeem campaign to free a young Bahraini from a Thai prison, his advocacy of inclusion and multiculturalism and anti-racism with an Order of Australia Medal in the 2021 Australia Day honors.

**DANIELLE WOOD**

CEO, Grattan Institute

Danielle is the CEO of the Grattan Institute. She believes in the power of public policy to make Australia a better place. Danielle has published extensively on economic reform priorities, budget policy, tax reform, generational inequality and reforming political institutions. She is a sought-after media commentator and speaker on policy issues.

Danielle previously worked at the ACCC, NERA Economic Consulting and the Productivity Commission. She holds an Honours degree in Economics from the University of Adelaide and Masters degrees in Economics and Competition Law, from the University of Melbourne.

Danielle is the National President of the Economic Society of Australia and co-founder and former Chair of the Women in Economics Network.

2021 Speakers



PROFESSOR SANJAYA SENANAYAKE

Infectious Diseases Specialist, ANU

Sanjaya is an Infectious Diseases Specialist dealing with patients in a hospital setting. Medicine has also given him the opportunity to diversify into media, writing and education as he loves to communicate and educate. This was the driving force behind two medical textbooks he wrote as well as writing a novel, "Chilli, Chicks and Heart Attacks: The Misadventures of an Intern" - a tale of medicine, migrants and mayhem. His enthusiasm and engaging manner have inadvertently resulted in a number of media interviews as a medical expert. Some of these included The Project, Ten's Breakfast show, the PM radio show about Ebola and Sunrise on the topic of "superbugs".

He has written a chapter on Infectious Diseases for the biennial publication from the Australian Institute of Health and Welfare: "Australia's Health". This is the official snapshot of the health of the nation, tabled at Parliament by the Federal Health Minister.

Sanjaya has a strong interest in the Public Health response to Communicable Diseases, as evidenced in his book, "Clinical Cases in Infectious Diseases: A Public Health Approach" (McGraw-Hill 2007) and his Masters of Applied Epidemiology from the ANU (2003-4).



PROFESSOR GIGI FORSTER

School of Economics, UNSW

Gigi Foster is a Professor with the School of Economics at the University of New South Wales Business School, having received her BA from Yale, majoring in Ethics, Politics, and Economics, and her PhD in Economics from the University of Maryland. Upon receiving her PhD she joined the University of South Australia's School of Commerce, and moved to Sydney in 2009 as a Senior Lecturer in UNSW's Australian School of Business. She has held several ARC Discovery Grants and authored more than 25 scholarly works, including the book (joint with Paul Frijters) An Economic Theory of Greed, Love, Groups, and Networks, published in 2013 by Cambridge University Press. Gigi is active in the Australian media, particularly in regard to matters of education policy and economic thought and has served the profession in a variety of roles such as ARC Expert Assessor and National Economics Learning Standards Working Party member.



SHANE FITZSIMMONS AFSM

Commissioner, Resilience NSW

In the terrifying 2019/20 bushfire season, Australians were reassured by the exemplary leadership and empathetic presence of then NSW Fire Commissioner Shane Fitzsimmons.

Shane began as a volunteer with NSW RFS in 1985, in the footsteps of his father George – a full-time firefighter who was tragically killed in an out-of-control hazard reduction burn in 2000.

In 1994, Shane joined the NSW RFS full-time, working in a range of leadership positions before being endorsed as the organisation's commissioner in 2007 – a role he held for 12 years.

In 2019/20, Shane guided a state-wide response including a 74,000-strong crew of mostly volunteers through one of Australia's worst fire seasons. Working long hours, he informed and calmed the public in daily press conferences, liaised with government leaders and provided comfort to colleagues and family members of firefighters who lost their lives in service to others.

In April 2020, Shane was appointed leader of the new disaster management and recovery agency, Resilience NSW.



HON SCOTT MORRISON MP

Prime Minister of Australia

Scott Morrison was sworn in as Prime Minister of Australia on 24 August 2018.

Prior to becoming Prime Minister, Scott Morrison was Federal Treasurer. His achievements as Treasurer include:

- Record jobs growth
- Delivering tax relief for families and small businesses
- Reducing the deficit
- Getting debt under control
- Ensuring multinationals pay their fair share of tax
- The Prime Minister says the achievement he is most proud of is the more than 100,000 jobs that were created for young people during 2017-18. This is the best result on record.

As Minister for Immigration and Border Protection, Scott Morrison successfully stopped the boats. This stopped the deaths at sea that had been occurring over the previous six years under Labor. Stopping the boats meant that, the Government could close 19 detention centres and remove all children from detention and from Nauru.

As Social Services Minister, Scott reduced abuse of the welfare system and put Australia's social safety net on a more sustainable footing.

Throughout his career in government and in the private sector, Scott Morrison has established a reputation as someone who listens to people and solves difficult policy problems.

Scott Morrison is from the Sutherland Shire in Sydney's south. He has represented his local community in Parliament for over 11 years.

2021 Speakers



HON MARK COULTON MP

Minister for Regional Health, Regional Communications and Local Government

Mark was first elected to the House of Representatives for the seat of Parkes, New South Wales, in 2007. He has since been reelected in 2010, 2013, 2016 and 2019.

In January 2020, Mark was appointed to the Coalition Government Ministry by Prime Minister Scott Morrison as the Minister for Regional Health, Regional Communications and Local Government, and was officially sworn-in on 29 May 2019. From March 2018 to May 2019, Mark was the Assistant Minister for Trade, Tourism and Investment.

During his time in the Federal Parliament, Mark has also held the positions of Deputy Speaker of the House of Representatives, National Party's Chief Whip, Shadow Parliamentary Secretary for Ageing and the Voluntary Sector, Shadow Parliamentary Secretary for Water and Conservation and Shadow Parliamentary Secretary for Regional Development and Emerging Trade Markets.

Prior to his election to the House of Representatives, Mark was the Mayor of Gwydir Shire Council from 2004 until 2007. Mark has an extensive agricultural background having spent 30 years as a farmer and grazier. Mark and his wife Robyn owned and operated a mixed farming system growing cereal crops and running beef cattle. As the Federal Member for Parkes, Mark represents one of the largest Aboriginal populations in the Australian Parliament.



HON JASON CLARE MP

Shadow Minister for Regional Services, Territories and Local Government

Jason was born and raised in western Sydney where he attended Cabramatta Public School and Canley Vale High School before graduating with a Bachelor of Arts (Honours) and a Bachelor of Laws from the University of New South Wales.

In June 2019, Jason was appointed Shadow Minister for Regional Services, Territories and Local Government and Shadow Minister for Housing and Homelessness.

He joined the Australian Labor Party because of its commitment to improving the lives of working Australians, particularly through education.

Jason is the Patron of Care Leavers Australia Network (CLAN), the Bankstown Youth Development Service (BYDS), the Bankstown Sports Club and the Bankstown RSL.

General Registration

GENERAL ASSEMBLY REGISTRATION FEES		INCLUSIONS
Registration Fees — Early Bird Payment received by Friday 21 May 2021	\$989.00	<ul style="list-style-type: none"> — Attendance at all General Assembly sessions — Morning tea, lunch and afternoon tea as per the General Assembly program — One ticket to the Welcome Drinks, Sunday — General Assembly satchel and materials
Registration Fees — Standard Payment received on or before Friday 4 June 2021	\$1,099.00	
Registration Fees — Late Payment received after Friday 4 June 2021	\$1,199.00	
VIRTUAL REGISTRATION FEES		INCLUSIONS
Full Virtual Registration	\$689.00	<ul style="list-style-type: none"> — Virtual access to all General Assembly sessions for day(s) selected — Meeting hub to connect with other virtual attendees
Virtual Day Registration (Monday or Tuesday)	\$489.00	
DAY REGISTRATION FEES		INCLUSIONS
Monday 21 June 2021	\$529.00	<ul style="list-style-type: none"> — Attendance at all General Assembly sessions on the day of registration — Morning tea, lunch and afternoon tea as per the General Assembly program on that day — General Assembly satchel and materials
Tuesday 22 June 2021	\$529.00	
Wednesday 23 June 2021	\$280.00	
SUNDAY REGIONAL FORUM REGISTRATION FEES		
Forum Only Sunday 20 June 2021	\$425.00	
NGA Delegate Delegates attending the Regional Forum and the NGA are entitled to this discount	\$225.00	
ACCOMPANYING PARTNERS REGISTRATION FEES		INCLUSIONS
Accompanying Partners Registration Fee	\$280.00	<ul style="list-style-type: none"> — 1 ticket to the Welcome Reception, Sunday 20 June — Day tour Monday 21 June — Day tour Tuesday 22 June — Lunch with General Assembly Delegates on Wednesday 23 June

All amounts include GST

Cancellation Policy

Cancellation Policy

All alterations or cancellations to your registration must be made in writing and will be acknowledged by email. Notification should be sent to:
[E-mail: nga@confco.com.au](mailto:nga@confco.com.au)

Standard Terms

An administration charge of \$110.00 will be made to any participant cancelling before Friday 21 May 2021. Cancellations received after Friday 21 May 2021 will be required to pay full registration fees. However, if you are unable to attend, substitutes are welcome at no additional cost.

COVID Terms

Conditions that apply to cancellations, substitutions and rescheduling of the Assembly due to COVID-19 are listed below.

All other cancellation will be subject to the standard cancellation policy.

Cancellation of face-to-face event

If the face-to-face event has to be cancelled as a result of an outbreak of COVID-19 restricting travel to, or circulation in Canberra, your registration will be transferred to virtual attendance. The difference in price between in-person attendance and virtual attendance will be refunded. All ancillary costs (cancelled flights etc) will not be the responsibility of ALGA.

Registration changes

Delegates who are unable to attend the Assembly due to their location in a declared COVID-19 hot spot will be automatically transferred to become virtual delegates. The difference in price between in-person attendance and virtual attendance will be refunded. It is the responsibility of the individual to contact the conference organisers (in writing) if they are affected by a local lock-down.

No refund will be applicable to no shows.

Substitutions

As with all ALGA events, substitutions are allowed for delegates. Please notify the conference organisers in writing if substitutions are required.

Payment Procedures

Payment can be made by:

Credit card

MasterCard and Visa

Cheque

Made payable to ALGA

Electronic Funds Transfer

Bank: Commonwealth Bank

Branch: Woden

BSB No: 062905

Account No: 10097760

ALGA ABN

31 008 613 876

Contact Details

Conference Co-ordinators

PO Box 905

Woden ACT 2606

Phone: 02 6292 9000

Email: nga@confco.com.au

All amounts include GST. Invoices are sent once a registration has been completed.

General Information

Privacy Disclosure

ALGA collects your personal contact information in its role as a peak body for local government. ALGA may disclose your personal contact information to the sponsors of the event for the purposes of commercial business opportunities.

If you consent to ALGA using and disclosing your personal contact information in this way, please tick the appropriate box on the registration form.

Importantly, your name may also be included in the General Assembly List of Participants. You must tick the appropriate box on the registration form if you wish your name to appear in this list.

Photographs

During the National General Assembly there will be a contracted photographer. The photographer will take images during the sessions and social functions. If you have your picture taken it is assumed that you are giving consent for ALGA to use the image.

Images may be used for print and electronic publications.

Coach Transfers

Welcome Reception and Exhibition Opening - Sunday 20 June 2021
Coaches will collect delegates from all General Assembly hotels (except Crowne Plaza Canberra) at approximately 4:45pm. The return coaches will depart at 7:00pm.

Daily Shuttles to and from the National Convention Centre

A shuttle service between all General Assembly hotels (except Crowne Plaza Canberra) and the National Convention Centre will operate between 8:00am and 8:30am. Return shuttles will depart the National Convention Centre at 5:30pm.

Networking Dinner – National Arboretum – Monday 21 June 2021
Coaches will collect delegates from all General Assembly hotels at approximately 6:45pm. A return shuttle service will commence at 10:15pm.

General Assembly Dinner – Exhibition Park in Canberra – Tuesday 22 June 2021
Coaches will collect delegates from all General Assembly hotels at approximately 6:40pm. A return shuttle service will operate between 10:30pm and 11:45pm.

Canberra Weather in June

Winter days in Canberra are characterised by clear sunny skies but the days are cool at around 12-15C and temperatures do drop to 1C on average in the evenings, so be sure to bring a warm jacket. Mornings can be foggy so keep this in mind when booking flights. It is best to avoid early arrivals or departures in case of delays due to fog.

Car Parking

Parking for delegates is available underneath the National Convention Centre for a cost of approximately \$19.00 per day. Alternatively, voucher public parking is available 300m from the Centre at a cost of approximately \$15.70 per day. The voucher machines accept either coins or credit cards (Visa or MasterCard).

Social Functions

Welcome Reception and Exhibition Opening

Sunday 20 June 2021

Venue: National Convention Centre Canberra.

The Welcome Reception will be held in the exhibition hall and foyer.

05:00pm - 07:00pm

\$50.00 per person for day delegates and guests. No charge for full registered delegates. No charge for registered accompanying partners.

Dress Code: Smart casual

Networking Dinner

Monday 21 June 2021

Venue: National Arboretum

The dinner is being held in the Village Centre

07:00pm - 11:00pm

\$150.00 per person

Dress Code: Smart casual

The Networking Dinner will be held at the National Arboretum where you get the breathtaking views of the living forests and gardens whilst having the opportunity to network with delegates from other councils.

With over 44,000 rare and endangered trees across a 250-hectare site, the Arboretum is a place of conservation, research, education, tourism and recreation.

General Assembly Dinner

Tuesday 22 June 2021

Venue: Exhibition Park in Canberra (EPIC)
The dinner is being held in The Budawang Pavillion.

07:00pm - 11:00pm

\$175.00 per person

Dress Code: Formal/Cocktail

We are excited to bring the 2021 General Assembly dinner back to Exhibition Park. The space offers us ample opportunity to provide guests with great entertainment, food and networking opportunities.

General Assembly Business Sessions

**Monday 21 June 2021 -
Wednesday 23 June 2021**

Venue: National Convention Centre Canberra

All plenary sessions will be held in the Royal Theatre at the National Convention Centre.

Dress Code: Smart casual

Exhibition

**Monday 21 June 2021 -
Wednesday 23 June 2021**

Venue: National Convention Centre

The exhibition is being held in the Exhibition Hall at the National Convention Centre.

Dress code: Smart casual

Partner Tours

Monday 21 June & Tuesday 22 June 2021

The Partner program consists of two full day tours highlighting what Canberra has to offer. Both days will include lunch.

The partners meet at the National Convention Centre Canberra each morning to join the tour guide for their specialised trip around Canberra.

The tour details will be announced soon via email.

To register your partner, please select the partner fee on the registration form.

Accommodation

Crowne Plaza

1 Binara Street, Canberra

The Crowne Plaza is adjacent to the Convention Centre and only a short walk from restaurants, bars and the main shopping district.

Twin option at the hotel consists of two double beds.

Superior Room \$325 per night
— Single/twin/double

Deluxe Room \$375 per night
— Single/twin/double

A by Adina

New Property

1 Constitution Avenue, Canberra

A by Adina Canberra is the newest hotel to Canberra which is located on Constitution Avenue only a 5-minute walk from the National Convention Centre.

The hotel combines spacious apartment living with 24-hour reception, room service, service provided by knowledgeable concierges and a well-equipped gym.

A new dining district is also newly constructed in the immediate area.

All rooms have a king bed and the studios offer a twin option of two singles beds.

Studio Rooms: \$199 per night
— single/twin/double

1 Bedroom Apartments: \$239 per night
— single/double

Avenue Hotel

80 Northbourne Avenue, Canberra

The Avenue Hotel is one of the only 5 star options in the Canberra city and offers guests both studio and apartment style rooms. The hotel is a 15-20 minute walk from the Convention Centre.

The apartments have a fully functioning kitchen. Twin option at the hotel consists of two king singles.

Superior King Rooms \$285 per night
— Single/twin/double

1 Bedroom Apartments \$335 per night
— Single/double

Nesuto Apartments (previously the Waldorf)

2 Akuna Street, Canberra

Located in the heart of Canberra's CBD, the Nesuto Apartments is only a five-minute walk from the National Convention Centre. The one-bedroom apartments also offer a separate lounge/dining area.

Twin option at the hotel consists of two single beds. Additional costs will apply if more than 2 guests are within the one room.

Studio Apartment \$210 per night
— Single/twin/double

1 Bedroom Apartments \$230 per night
— Single/twin/double

The Sebel Canberra Civic

197 London Circuit, Canberra

The Sebel Canberra Civic is one of Canberra's newest hotels which opened in June 2019 and is just a 7-minute walk from the National Convention Centre.

This property offers free WiFi throughout the hotel, a fully equipped gym, and an onsite restaurant and bar lounge.

All rooms come with a fully equipped kitchenette with Nespresso machine and dining table. Every bathroom is accessibility friendly with walk in showers.

Superior rooms come with a queen bed.

Superior Room \$160 per night
— Single/double



20—23 June 2021
CANBERRA

Registrations:

Online: [NGA21.com.au](https://www.nga21.com.au)

Hard copy registration forms
and PDF versions are available
by emailing

NGA@confco.com.au

**WORKING TOGETHER
FOR OUR COMMUNITIES**

11 NOTICES OF MOTIONS

Nil

12 QUESTIONS WITH NOTICE

Nil

13 CONFIDENTIAL MATTERS**RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

13.1 Barham Road Site - Lot 3 DP1213955

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

14 CLOSE OF MEETING