



I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Tuesday, 15 November 2022

Time: 10:00 AM

Location: Council Chambers, Estates Building, Cressy Street, Deniliquin

AGENDA

Ordinary Council Meeting

Tuesday, 15 November 2022

**Philip Stone
Chief Executive Officer**

Order of Business

1. OPENING MEETING	3
2. ATTENDANCE	3
3. LIVE STREAMING STATEMENT	3
4. ACKNOWLEDGEMENT OF COUNTRY	3
5. STATEMENT OF PURPOSE.....	Error! Bookmark not defined.
6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS	3
7. CONFIRMATION OF MINUTES	4
7.1. Draft Minutes Ordinary Council Meeting 18 October 2022	4
8. DISCLOSURES OF INTERESTS	17
9. MAYORAL MINUTE(S)	17
10. URGENT ITEMS OF BUSINESS	17
11. REPORTS OF COMMITTEES	18
11.1. Health Services Advisory Committee - Appointment of Chair, Terms of Reference, Minutes and Clinical Services Plan	18
12. REPORTS TO COUNCIL.....	40
12.1. Annual Report 2021-2022.....	40
12.2. Quarterly Budget Review Statement - September 2022.....	42
12.3. Investments and Reserves Report - October 2022	62
12.4. Annual Code of Conduct Statistical Return 2022	89
12.5. Committee Appointments resubmitted	92
12.6. Street Tree Management Policy	96
12.7. Mayor, Councillor, CEO Meetings October 2022	101
12.8. Resolutions of Council	103
12.9. Development Services Activity Report - October 2022.....	115
12.10. Major Projects - October 2022	123
13. NOTICES OF MOTIONS	132
14. QUESTIONS WITH NOTICE	132
15. CONFIDENTIAL MATTERS	133
15.1. Sale of Land - SD Gardiner A912-2	134
15.2. C2022/02 - Deniliquin Raw Water Pump Station Upgrade	134
16. CLOSE OF MEETING	134

1. OPENING MEETING**2. ATTENDANCE****3. LIVE STREAMING STATEMENT**

Edward River Council wishes to advise members of the public that Council Meetings will be recorded and will be available after each meeting on Council's website [Councils Website](#). All care will be taken to maintain the privacy of those in attendance, however As a visitor in the public gallery, your presence may be recorded. By remaining In the public gallery, it is assumed your consent is given in the event your image is broadcast. This includes any filming by television cameras if attendance is approved by the General Manager or Mayor.

4. ACKNOWLEDGEMENT OF COUNTRY

Edward River Council acknowledges and embraces the First Nations Peoples - the Wamba Wamba Perrepa Perrepa peoples as the Traditional Owners of the Lands within the Edward River Council area and also recognises the diversity of different cultures within our community and their contribution.

6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

7. CONFIRMATION OF MINUTES

7.1. DRAFT MINUTES ORDINARY COUNCIL MEETING 18 OCTOBER 2022

Author: Executive Assistant

Authoriser: Chief Executive Officer

RECOMMENDATION

That the draft minutes of the Ordinary Council Meeting held 18 October 2022 be moved as a true and correct record.

BACKGROUND

ISSUE/DISCUSSION

STRATEGIC IMPLICATIONS

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

Attachment 1 - Draft Minutes for Ordinary Council Meeting 10-00 AM - Tuesday, 18 October 2022



MINUTES

Ordinary Council Meeting

Tuesday, 18 October 2022

**Philip Stone
General Manager**

Order of Business

1. OPENING MEETING	3
2. ATTENDANCE	3
3. LIVE STREAMING STATEMENT	3
4. ACKNOWLEDGEMENT OF COUNTRY	3
5. STATEMENT OF PURPOSE	3
6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS	3
7. CONFIRMATION OF MINUTES	4
7.1. Draft Minutes Ordinary Council Meeting 20 September 2022	4
8. DISCLOSURES OF INTERESTS	4
9. MAYORAL MINUTE(S)	4
10. URGENT ITEMS OF BUSINESS	4
11. REPORTS OF COMMITTEES	4
11.1. Audit, Risk and Improvement Committee Minutes - 6th October 2022	4
11.2. Saleyards Advisory Committee Meeting - 15th September 2022	5
11.3. Australia Day Committee Minutes	5
12. REPORTS TO COUNCIL.....	5
12.1. 2022-23 COMMUNITY GRANTS PROGRAM - RECOMMENDED FUNDING ALLOCATION	5
12.2. DA 2022/0075 - Signage - Civic Precinct - Edward River Council.....	6
12.3. DA 2022/0064 - NSW RFS Shed - Birganbigil Road.....	7
12.4. Development Services Activity Report.....	7
12.5. Town Hall Land.....	8
12.6. Major Projects - October 2022.....	8
12.7. Resolutions of Council.....	8
12.8. Investments & Reserves Report September.....	8
12.9. Mayor, Councillor, CEO Meetings.....	9
13. NOTICES OF MOTIONS	9
14. QUESTIONS WITH NOTICE	9
15. CONFIDENTIAL MATTERS	9
15.1. Contract C2021/25 Deniliquin Airport Runway and Lighting Upgrade	10
15.2. C2022/01 Deniliquin Township Road Reconstructions 22/23.....	10
16. CLOSE OF MEETING	11

ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 18 OCTOBER 2022

1. OPENING MEETING

Meeting opened at 10.17am

2. ATTENDANCE

In Attendance: Mayor Cr Peta Betts, Deputy Mayor Cr Paul Fellows, Cr Harold Clapham, Cr Linda Fawns, Cr Tarria Moore, Cr Shirlee Burge, Cr Marc Petersen, Cr Pat Fogarty, Cr Shannon Sampson.

Staff in Attendance: The Chief Executive Officer, Director Corporate Services, Acting Chief Financial Officer, Executive Assistant - Office of the General Manager, Senior Governance Officer, Manager Development

3. LIVE STREAMING STATEMENT

Edward River Council wishes to advise members of the public that Council Meetings will be recorded and will be available after each meeting on Council's website [Councils Website](#). All care will be taken to maintain the privacy of those in attendance, however As a visitor in the public gallery, your presence may be recorded. By remaining In the public gallery, it is assumed your consent is given in the event your image is broadcast. This includes any filming by television cameras if attendance is approved by the Chief Executive Officer or Mayor.

4. ACKNOWLEDGEMENT OF COUNTRY

Edward River Council acknowledges and embraces the First Nations Peoples - the Wamba Wamba Perrepa Perrepa peoples as the Traditional Owners of the Lands within the Edward River Council area and also recognises the diversity of different cultures within our community and their contribution.

5. STATEMENT OF PURPOSE

I have come here as a Councillor freely and without bias to:

- Represent the views of the community in considering the matters before us today
- To vote in a matter I consider to be in the best interest of the community
- To observe the Code of Conduct and respect the rule of the chair and views of my fellow Councillors.

6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Nil. Note that Cr Shannon Sampson was called away from the Chambers at 10.02am and will return as soon as possible.

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022**

7. CONFIRMATION OF MINUTES**7.1. DRAFT MINUTES ORDINARY COUNCIL MEETING 20 SEPTEMBER 2022****RESOLUTION 2022/1018/7.1**

Moved: Cr Linda Fawns

Seconded: Cr Marc Petersen

That the draft minutes of the Ordinary Council Meeting held 20 September 2022 be moved as a true and correct record once 11.1 Minutes of Committees of Council has been updated to reflect Cr Linda Fawns as the mover of the report.

CARRIED UNANIMOUSLY**8. DISCLOSURES OF INTERESTS**

The following Disclosure of Conflicts of Interest were registered:-

- Deputy Mayor Cr Paul Fellows registered a pecuniary interest in item 12.1 and will leave the Chambers whilst the item is discussed.
- Cr Shannon Sampson registered a non-pecuniary, less than significant interest in item 12.1 and will remain in the Chambers whilst the item is discussed.
- Cr Tarria Moore registered a pecuniary interest in item 12.1 and will leave the Chambers whilst the item is discussed.
- Cr Shirlee Burge registered a non-pecuniary, less than significant interest in item 12.1 and will remain in the Chambers whilst the item is discussed.
- Cr Pat Fogarty registered a non-pecuniary, significant interest in item 12.1 and will remain in the Chambers whilst the item is discussed.

9. MAYORAL MINUTE(S)

Nil

10. URGENT ITEMS OF BUSINESS

Nil

11. REPORTS OF COMMITTEES**11.1. AUDIT, RISK AND IMPROVEMENT COMMITTEE MINUTES - 6TH OCTOBER 2022****RESOLUTION 2022/1018/11.1**

Moved: Cr Harold Clapham

Seconded: Cr Paul Fellows

That the minutes of the October 2022 Audit, Risk and Improvement Committee (ARIC) be moved as a true and correct record.

CARRIED UNANIMOUSLY

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022****11.2. SALEYARDS ADVISORY COMMITTEE MEETING - 15TH SEPTEMBER 2022****RESOLUTION 2022/1018/11.2**

Moved: Cr Shirlee Burge

Seconded: Cr Harold Clapham

That Council approve the draft Minutes of the Saleyards Advisory Committee Meeting held 15th September 2022.

CARRIED UNANIMOUSLY**11.3. AUSTRALIA DAY COMMITTEE MINUTES****RESOLUTION 2022/1018/11.3**

Moved: Cr Paul Fellows

Seconded: Cr Linda Fawns

That Council notes the minutes of the Australia Day Committee meeting held Monday 26 September 2022

CARRIED UNANIMOUSLY**12. REPORTS TO COUNCIL****12.1. 2022-23 COMMUNITY GRANTS PROGRAM - RECOMMENDED FUNDING ALLOCATION**

Councillors Paul Fellows and Tarria Moore left the Chambers at 10.23am whilst the item was discussed.

RESOLUTION 2022/1018/12.1

Moved: Cr Clapham

Seconded Cr Fogarty

That Council:

1. Receives the report on the 2022-2023 Community Grants Program - Recommended Funding Allocation
2. Endorse the projects recommended for funding by the Community Grant Assessment Panel with a total funding allocation from the approved operational budget of \$47,362.84, being for:
 - a. St Vincents de Paul Society - \$5,000
 - b. Deniliquin Clay Target Club - \$5,000
 - c. Deniliquin Genealogy Society - \$4998.84
 - d. Deniliquin Boat Club - \$5,000
 - e. Deniliquin Golf Club - \$5,000
 - f. Deniliquin South Public School P&C - \$3,500
 - g. Deniliquin Motor Cycle Association - \$5,000

Page 5

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022**

- h. Deniliquin Historical Society - \$1,000
 - i. Deniliquin Lawn Tennis Club - \$3,500
 - j. U3A - \$2,614
 - k. Mayrung P&C - \$1,050
 - l. Deniliquin Little Athletics - \$2,700
 - m. Deniliquin Racing Club - \$3,000
3. Notes the payment from the 2021-22 grant round of \$1,706 to the Deniliquin Rams Football Netball Club in August 2022 and the consequential reduction of available budget for 2022-23.
4. Approves the reallocation of the remaining \$931.16 from the 2022-23 Community Grants operational budget to the 2022-2023 Quick Response Grants Program

CARRIED UNANIMOUSLY

Councillors Paul Fellows and Tarria Moore returned to the Chambers at 10.26am

**12.2. DA 2022/0075 - SIGNAGE - CIVIC PRECINCT - EDWARD RIVER COUNCIL
RESOLUTION 2022/1018/12.1**

Moved: Cr Tarria Moore

Seconded: Cr Marc Petersen

That Council resolves to: -

1. APPROVE the development application DA 2022/0075, on Lot 1 DP 1173376, Lot 6 DP 667946, Lot 7, Sec 21 DP 758913, Lot 6 DP 668426, Lot X DP 410447, 170,180 & 198 Cressy St, Deniliquin as shown on plans dated Sept 2022 and described in details accompanying the Development Application, in accordance with section 4.16 of the Environmental Planning and Assessment Act 1979 and subject to the following reasons:
 - a) The application generally complied with the applicable planning controls and has demonstrated to have a satisfactory effect on the environment.
 - b) The application is generally compliant with the key planning provisions contained within the DLEP 2013 and the Deniliquin Development Control Plan 2016.
 - c) The development will have no significant adverse impacts on the natural or built environments.
2. Impose conditions as shown in Attachment 1.

Division For: Cr Paul Fellows, Cr Tarria Moore, Cr Shirlee Burge, Cr Harold Clapham, Cr Linda Fawns, Cr Marc Petersen, Cr Pat Fogarty, Mayor Cr Peta Betts

Against: Nil

CARRIED UNANIMOUSLY

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022**

12.3. DA 2022/0064 - NSW RFS SHED - BIRGANBIGIL ROAD

Cr Sampson returned to Chambers at 10.34am

RESOLUTION 2022/1018/12.3

Moved: Cr Pat Fogarty

Seconded: Cr Tarria Moore

That Council resolves to: -

1. APPROVE the development application DA 2022/0064 for NSW Rural Fire Services (RFS) Shed, on Birganbigil Road (Road Reserve) adjacent to Lot 83 DP 756301 Moonee Swamp Road BIRGANBIGIL as shown on plan titled site plan, layout plan and elevations and described in details accompanying the Development Application, in accordance with section 4.16 of the Environmental Planning and Assessment Act 1979 and subject to the following reasons: ,
 - a. The application generally complied with the applicable planning controls and has demonstrated to have a satisfactory effect on the environment.
 - b. The proposal is appropriate on the site given the existing character of the area.
 - c. The development will have no significant adverse impacts on the natural or built environments.
2. Impose conditions as shown in Attachment 1 - Conditions of Consent for DA 2022/0064.

Division For: Cr Paul Fellows, Cr Tarria Moore, Cr Shirlee Burge, Cr Shannon Sampson, Cr Harold Clapham, Cr Linda Fawns, Cr Marc Petersen, Cr Pat Fogarty, Mayor Cr Peta Betts

Against: Nil

CARRIED UNANIMOUSLY

12.4. DEVELOPMENT SERVICES ACTIVITY REPORT**RESOLUTION 2022/1018/12.4**

Moved: Cr Shannon Sampson

Seconded: Cr Marc Petersen

That Council receive and note the September Development Services update report

CARRIED UNANIMOUSLY

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022**

12.5. TOWN HALL LAND**RESOLUTION 2022/1018/12.5**

Moved: Cr Harold Clapham

Seconded: Cr Pat Fogarty

That Council:

1. Commence the process to consolidate Lot 1 in DP1173376, Lots X and Y in DP410447, Lot 9 in DP662508, Lot 6 in DP667946 and Lot 6 in DP668426, and
2. Apply to Crown Lands to undertake a boundary adjustment for Lot 7 Sec 21 DP758913, being the Town Hall land parcel, to allow for the new foyer entrance to the Town Hall.

CARRIED UNANIMOUSLY**12.6. MAJOR PROJECTS - OCTOBER 2022****RESOLUTION 2022/1018/12.6**

Moved: Cr Tarria Moore

Seconded: Cr Shannon Sampson

That Council receive and note the Major Projects Program – Progress Report for October 2022.

CARRIED UNANIMOUSLY**12.7. RESOLUTIONS OF COUNCIL****RESOLUTION 2022/1018/12.7**

Moved: Cr Marc Petersen

Seconded: Cr Harold Clapham

That Council note the information in the Resolutions of Council as at 10 October 2022.

CARRIED UNANIMOUSLY**12.8. INVESTMENTS & RESERVES REPORT SEPTEMBER****RESOLUTION 2022/1018/12.8**

Moved: Cr Tarria Moore

Seconded: Cr Linda Fawns

That Council

1. Note and receive the September 2022 report on Investments totalling \$47,979,848 inclusive of cash at bank for day-to-day operations.
2. Note that actual interest earned in the month of September 2022 was \$74,211.
3. Note that total interest earned for the year to 30 September 2022 was \$134,677.
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

CARRIED UNANIMOUSLYCr Shirlee Burge left the Chambers at 11.09 am and returned at 11.10am.

Page 8

ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 18 OCTOBER 2022

12.9. MAYOR, COUNCILLOR, CEO MEETINGS

RESOLUTION 2022/1018/12.9

Moved: Cr Shannon Sampson

Seconded: Cr Marc Petersen

That Council note the Mayor, Councillor and Chief Executive Officer meetings attended on behalf of Council during the month of September 2022, undertaken either remotely, or adhering to current health guidelines,

with the following adjustments. Deputy Mayor attended the Deniliquin Police Retired Officers Afternoon Tea, Cr Linda Fawns attended the Westpac/St George Bank Official Opening, Cr Shirlee Burge was unable to attend the Deniliquin Skatepark Design Workshop.

CARRIED UNANIMOUSLY

13. NOTICES OF MOTIONS

Nil

14. QUESTIONS WITH NOTICE

Nil

15. CONFIDENTIAL MATTERS

RESOLUTION 2022/1018/15

Moved: Cr Marc Petersen

Seconded: Cr Tarria Moore

That Council move into confidential business at 11.20am.

CARRIED UNANIMOUSLY

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 18 OCTOBER 2022**

15.1. CONTRACT C2021/25 DENILIQVIN AIRPORT RUNWAY AND LIGHTING UPGRADE**RESOLUTION 2022/1018/15.1**

Moved: Cr Pat Fogarty

Seconded: Cr Marc Petersen

That Council

1. Confirm the scope of the project is to design sufficient strength for the future to allow for larger planes
2. Nominate Bild Infrastructure Pty Ltd as preferred tenderer for the Project,
3. Authorise the Chief Executive Officer to enter into discussions with the preferred tenderer, Bild Infrastructure Pty Ltd, in accordance with Clause 178(3)(e) of the Local Government (General) Regulations,
4. Receives a further report following discussions with the preferred tenderer.

CARRIED UNANIMOUSLY**15.2. C2022/01 DENILIQVIN TOWNSHIP ROAD RECONSTRUCTIONS 22/23****RESOLUTION 2022/1018/15.2**

Moved: Cr Harold Clapham

Seconded: Cr Tarria Moore

That Council

1. Accepts the tender submitted by Deni Civil Pty Ltd for Contract C2022/01 – Deniliquin Township Road Reconstructions 22/23 for the lump sum tender price of \$737,106.00 + GST, being for the reconstruction of the carpark at the Deniliquin Regional Sports and Entertainment Stadium and Dick Street between Henry Street and Harfleur Street,
2. Authorise the Chief Executive Officer and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2022/01 – Deniliquin Township Road Reconstructions 22/23,
3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site, and
4. Consider the reconstruction of Henry Street between Hardinge Street and Macauley Street in future capital works programs.

CARRIED UNANIMOUSLY

ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 18 OCTOBER 2022

16. CLOSE OF MEETING

RESOLUTION 2022/1018/16

Moved: Cr Tarria Moore

Seconded: Cr Linda Fawns

That Council move out of Confidential Business and the Chief Executive Officer read out the confidential resolutions at 12.20pm.

CARRIED UNANIMOUSLY

The meeting closed at 12.21pm.

8. DISCLOSURES OF INTERESTS

9. MAYORAL MINUTE(S)

10. URGENT ITEMS OF BUSINESS

NOTE: Business may be considered at a meeting of the council even though due notice of the business has not been given to the councillors if:

- a. a motion is passed to have the business considered at the meeting, and
- b. the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.

Only the mover of a motion can speak to the motion before it is put.

A motion of dissent cannot be moved against a ruling by the chairperson.

11. REPORTS OF COMMITTEES**11.1. HEALTH SERVICES ADVISORY COMMITTEE - APPOINTMENT OF CHAIR, TERMS OF REFERENCE, MINUTES AND CLINICAL SERVICES PLAN**

Author: Senior Governance Advisor

Authoriser: Director Corporate Services

RECOMMENDATION

That Council:

1. Formally adopt the Terms of Reference for the Health Services Advocacy Committee;
2. Appoint Deborah Stockton as the independent chair of the Health Services Advocacy Committee;
3. Receive and note the minutes from the Health Services Advocacy Committee meetings held in August 2022, October 2022 meetings and the draft minutes of the November 2022 meetings; and
4. Prepare a submission in response to the Clinical Services Plan prepared on behalf of the Murrumbidgee Local Health District, highlighting issues raised by Committee members and also specifically addressing the modelling deficiencies that may occur as a result of Council's Growth Strategy and related initiatives.

BACKGROUND

Council resolved to establish the Health Services Advocacy Committee (HSAC) in response to community concerns in respect of health services identified in Council's Community Strategic Plan.

The Health Services Advocacy Committee (HSAC) provides a forum to unite the various professionals and service providers in the Edward River Council along with informed and independent advice to focus Council's advocacy role in this area.

Council has no direct statutory responsibility, oversight or funding obligations to general practice, hospitals or related services, however, has, like other Local Government authorities, undertaken initiatives of both a capital and recurrent funding nature to support the recruitment of professionals to, and delivery of services from, the medical sector.

ISSUE/DISCUSSION

Murrumbidgee Local Health District (MLHD) announced in June 2022 that external consultants were appointed to develop a Clinical Service Plan for its Deniliquin Health Service through a consultative process. This Plan outlines the health services required to meet the community's needs now and into the future and makes recommendations about the best way to deliver these services. The review is now open to further public comment. The plan (81 pages) can be found at <https://www.mlhd.health.nsw.gov.au/getmedia/a6312892-9c26-41ba-956f-236bbe956ac7/Draft-Deniliquin-Health-Service-Plan-October-2022.pdf.aspx> . A copy of the executive summary is attached to this report.

The Committee's deliberations can be summarised as follows:

- NSW Health role delineations effectively restricts the plan to one of stasis rather than development,

- Council's growth strategy will not help identify the already distorted statistics hidden by the NSW/VIC transfers and the impact of private and other cross border services that are caught in the current statistical void that perpetuates the 'no demand/no provision' nexus,
- Patient transport/ambulance relocations of patients do nothing to enhance local service delivery and are further complicated by no officially negotiated or established pathways for despatch and acceptance of patients, and
- It was ultimately considered that two main future development options are possible: a local super clinic, or a fully negotiated co-operative trans-state agreement with services in Echuca.

Health Services Advocacy Committee members will be making individual submissions, however, it is recommended that Council, as a key community advisory member to MLHD, also prepares a submission and writes to relevant Ministers in terms of:

- a) Impact of capital development program - the size and timing of any future allocations;
- b) Outcomes from recent Rural health Inquiry;
- c) Workforce and Training in Place options and initiatives;
- d) Council's growth strategy and its impact on service assumptions.

Further advice from other Committee members was requested by close of business Friday 11 November 2022, and any submissions made will be forwarded to Councillors for their information.

STRATEGIC IMPLICATIONS

Council's own *Community Strategic Plan* identified health services as a major element and this has flowed through the associated *Integrated Planning and Report* documents. The MHLD *Clinical Service Plan* represents a major opportunity to meet the advocacy measures identified by Council.

COMMUNITY STRATEGIC PLAN

3. Encouraging growth through partnerships

3.1 Education

3.2 Economic development

3.3 The Edward River Experience

3.4 Health

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

The Chief Executive Officer's budget covers Council's advocacy activities. It is noted that Council has also made funding provisions for the Growth Strategy.

LEGISLATIVE IMPLICATIONS

The Health Services Advocacy Committee (HSAC) is an *Advisory Committee* of Council established by council resolution in April: *10.8. HEALTH SERVICES ADVISORY COMMITTEE - PRELIMINARY ESTABLISHMENT RESOLUTION 2022/0419/10.8* with the attached Terms of Reference.

ATTACHMENTS

1. Minutes of the HSAC for August 2022

2. Minutes of the HSAC for October 2022
3. Draft Minutes of the HSAC for November 2022
4. HSAC Terms of Reference November 2022
5. MLHD CSP Executive Summary

Attachment 1 - 220829 Health Services Advocacy Committee Minutes 29 August 2022



Present: Mayor Peta Betts, General Manager, Phil Stone, Cr Shirlee Burge, Lyn Bond, Lourene Liebenberg, Albert Liebenberg, Craig McColm, Belinda Perrett
Via Teams: Greg Briscoe-Hough, Heidi DePaoli
Apology: Cr Pat Fogarty, Sarah Campbell, Chrissy Hurst,

Chair: Mayor Peta Betts

Meeting opened 6pm

Minutes of Previous Meeting and matters rising

Terms of Reference

- It was noted that these were to ensure the committee was able to function under the *Meeting Practice* and *Conduct* codes for all Council related committees and were not designed to chain the committee and were open to further development if, and as, required.
- written submissions from Lourene Liebenberg formed the basis for discussion regarding the terms of reference and members further contributions
- discussion on procedural ways of dealing with business were discussed in terms of giving notice and a proposed course of action in sufficient time for other members to consult within their organisation to develop a response prior to formal discussion; it was noted that this would prevent delays that would require that referral to the next meeting etc.
- it was further noted that this did not remove the opportunity for urgent items to be raised when necessary.
- it was also observed that whilst Council does not have an official role or input on health policy or budgets, the desire to present an informed and unified position for the Edward River community, via the Council, was to compliment the wider community role of representing resident's interests via improved targeted and united advocacy.

Committee announcements

- the desirability and liberty of the committee to make public comment was discussed, and it was resolved that this be reserved to Council for official public comment on committee matters of public importance.

Independent Chair

- It was suggested by the Mayor, and discussed, about the desirability of a non-expert/non-health sector representative being committee chair.
- Rather than direct appointment, it was proposed to place an EOI (expressions of interest) to the general public.



Health Services Advocacy Committee Meeting
29 August 2022
Minutes

Media and items of interests

- Noting that the committee is one of many similar ones in regional Australia and that ideas and initiatives elsewhere can prevent or capitalise of 'reinvented wheels' it was suggested that rather than a spam-based email option from the committee secretariat, that if we were to drop significant achievements of any and all groups in the field, statutory reports or government consultations, general health information or relevant press related matters into a special purpose MS Teams folder.
- It was also noted that operational data and special reports on initiatives of each member group would be welcomed to be tabled or specially presented as appropriate.

Next meeting: Monday 10 October 2022 6pm Edward River Council Chambers.

Meeting Closed 7pm



Health Services Advocacy Committee Meeting
10 October 2022
Minutes

Present: Mayor Peta Betts, Cr Shirlee Burge (SB), CEO Phil Stone, Albert Liebenberg (AL), Craig McColm (CM), Greg Briscoe-Hough (GBH)

Via Teams: Heidi DePaoli (HD)

Apology: Cr Pat Fogarty, Sarah Campbell, Lourene Liebenberg, Lyn Bond, note: Marion Magee (was called away having initially arrived); Belinda Perrett.

Chair: Mayor Peta Betts

Meeting opened 6:14pm

Minutes of Previous Meeting and matters rising

The distributed minutes were received and noted by those in attendance.

1. Terms of Reference (ToR)

Further written submissions from Lourene Liebenberg (appended) that noted the considerations from the previous meeting were by way of resolution/adoption rather than just discussion.

It was proposed, and adopted, that GBH provide a revised ToR for all members to consider for formal adoption (as modified if required) at the next meeting and subsequent formal adoption and endorsement by Council.

2. Independent Chair

The application of Deb Stockton was considered favourably by those in attendance with AL noting he was not familiar with the applicant.

It was proposed, and adopted, that the Mayor write to Ms Stockton inviting her for an initial appointment to the end of the current year with any extension to the appointment be by mutual agreement.

3. MLHD Presentation

CM provided a detailed overview of the MLHD operations, providing some operation insight and impacts of staffing recruitment and retention, noting that, whilst licensed for 28 beds, the current cap at 16 was not a budget issue (funded for rating of 79.08 v 62.61 current uptake) but, related to union Nursing Hours Per Patient Day target of 6hrs(+) noting the current FT and PT staff (no casuals) are supplemented by agency and surge nurses to achieve a 5.7 FTE in Emergency (ED) and 2.2 in ward.

Considerable discussion on the ED being *de facto* substitute for GP and other services restricted to core hours. Transfers to Finley and Barham were being kept to a minimum and it was noted that service options at Deniliquin were more comprehensive overall.



Training and payments to encourage recruitment and retention were discussed and identified as areas for procedural urgency and improvement to keep our local facilities market competitive with other rural centres.

It was proposed, and adopted, that CM be thanked for his presentation and that it be distributed to committee members for their information (and not for further distribution) with any explanatory notes CM thinks might be helpful.

4. Invitation to Rural Doctors Network

HD and AL suggested that the RDN be approached to provide any insights they might like to offer. HD to pursue invitation to Mike Edwards.

5. Clinical Services Plan

SB sought clarification of the status of the CSP and CM was able to confirm that the steering committee had endorsed the initial consultations for a further 4 week community consultation process.

It was proposed, and adopted, that this committee make a timely submission as part of the process.

6. Committee Membership and attendance

It was noted that some invitees have not been able to attend and have not applied for leave or sent apologies.

It was proposed, and adopted, that existing members be approached and that an 'Adjunct' category be made available to those members who wish to remain in the information exchange but, not be formal regular attendees.

7. Overseas Medical aspirants

AL noted the real financial and personal burdens associated with meeting Australian registration and compliance with exams and supervised placements and associated permanent residency issues and the sophistication/bureaucratic of accreditation.

It was proposed, and adopted, that Council liaise with local community and service groups to create a 'Welcome to Deni' resource and periodic civic event to formally recognise and embrace new medical and other local service provision professionals and their families.

Next meeting: Monday at 6pm was noted as the preferred time and the Edward River Council Chambers appropriate. The next meeting date was not set pending the timeline of the consultation noted in *item 5* above.

Meeting Closed 7:20pm

Attachment 3 - 221107 - (Draft) Health Services Advocacy Committee Minutes 7 November 2022



Health Services Advocacy Committee Meeting
7 November 2022
DRAFT Minutes

Present: Independent Chair – Deborah Stockton, Mayor Peta Betts (opening only), Cr Shirlee Burge (SB), Cr Pat Fogarty (PF) Marion McGee (MM) Albert Liebenberg (AL), Craig McColm (CM), Greg Briscoe-Hough (GBH)

Via Teams: Nil

Apologies: Sarah Campbell, Lyn Bond.

Chair: Mayor Peta Betts introduced the new Independent Chair and then left the meeting.

Meeting opened 6:00pm

Mayor Betts introduced and thanked the Independent Chair who was warmly welcomed. Short introductions followed.

The Chair read the Acknowledgement to Country.

Minutes of Previous Meeting and matters arising

The distributed minutes were received and adopted (MM/SB).

Matters arising:

1. Terms of Reference (ToR)

A revised draft (appended) that noted the considerations from the previous meetings was tabled.

It was proposed, and adopted, that GBH provide this for Council adoption noting that all members have until close of business on Friday 11 November to provide any urgent additional comments. It was noted the ToR for formal adoption (as modified if required) at the next meeting by Council do not make it immutable should the Committee need to review.

2. MLHD Presentation

CM provided a detailed overview of the MLHD operations, and this was distributed. A copy for the new Chair is to be sent and to any other members who may have missed out?

3. Invitation to Rural Doctors Network

HD and AL suggested that the RDN be approached to provide any insights they might like to offer. HD to pursue invitation to Mike Edwards. To be followed up.

4. Clinical Services Plan

This was to be considered in General Business.



Health Services Advocacy Committee Meeting
7 November 2022
DRAFT Minutes

5. Overseas Medical aspirants

AL noted that informal, rather than 'event' like welcoming had been occurring with the 'surge' staff with LL noting Naponda had prepared (with some content from Council) welcome packs and would continue to fund these into the future.

General Business

Clinical Services Plan Submission Briefing

(The purpose of the Committee is to provide sector knowledge so that Councillors - and the community - can be informed on issues and make both informed and formal advocacy responses – Cr Fogarty will also supply notes she scribed at the meeting).

LL noted: ALAC members would make their own individual submissions but saw the CSP under for headings:

1. Current services – well captured but obviously not covering every speciality or issue; no surprises in document, good snapshot summary;
2. Survey and Community – haphazard in the sense that people know about the services they have used but not necessarily other they are yet to encounter and so they cannot advocate for them thoroughly (lifespan and chronic);
3. How to move to the future – safely and sustainably, opportunities for future service delivery (AL noted it had characteristics of a wish list cf to a plan);
4. Infrastructure response – whilst a good starting point issues such as the where etc need to be clearly defined.

A significant discussion stemmed from the obvious need to have a complimentary workforce strategy and this led to discussions regarding 'training in place' arrangements and the associated needs mapping, suitable Registered Training Organisations, funding, facility provision, critical mass of students and that other factors in respect of other community facilities and experiences to encourage retention of incoming staff all need to be considered.

A second significant point was in respect to impact of the limitations imposed by NSW Health mandated service restrictions and inflexibility of established ambulance transfer pathways that hamper retaining services and staff and role delineation issues and decision making made on risk aversion rather than risk management.

Overall – how will the aspects of the CSP be prioritised, what are the clear processes in place? REALISTIC – IMPLEMENTATION – HOW? – TIMEFRAME



Health Services Advocacy Committee Meeting
7 November 2022
DRAFT Minutes

Council response to be drafted in terms of lobbying Minister/s in respect of:

- a) Impact of capital development program
- b) Outcomes from recent Rural health Inquiry
- c) Workforce and Training in Place
- d) Council's growth strategy and impact on service assumptions

MM was generally supportive of the CSP and how it was accurate in many aspects. MM highlighted the costs and patient impact (family dislocation/inconvenience, danger, stress) of patient relocations and reimbursing the Victorian Health system and other outsourcing to the private sector etc.

MM was also critical of the underplaying of Indigenous health (tokenistic) and that initiatives in the area were missed, no metrics were in place and no proper evaluation was apparent.

MM agreed that a more meaningful approach to staff training and retention was required and extended beyond staff professional development and mentoring / career development to also encapsulate community characteristics that make coming and staying attractive.

CM noted that this was the first of only two independent externally reviewed CSP (Leeton being the other) and not dependent on NSW Health planners.

It was again noted that NSW Health role delineations effectively restricts the plan to one of stasis rather than development.

Council's growth strategy will not help identify the already distorted statistics hidden by the NSW/VIC transfers and the impact of private and other cross border services that are caught in the current statistical void that perpetuates the no demand/no provision nexus.

In final comments it was again noted that ambulance relocations do nothing to enhance local service delivery and that there were no officially negotiated or established pathways.

It was ultimately considered that two main future development options are possible: a local superclinic, or a fully negotiated co-operative agreement with services in Echuca.

ALL MEMBERS ARE INVITED TO PROVIDE ADDITIONAL COMMENTS VIA EMAIL BY CLOSE OF BUSINESS FRIDAY 11 NOVEMBER 2022.

Next meeting: The next meeting date was not set.

Meeting Closed 7:45pm



(Draft as at 7 November 2022)

**TERMS OF REFERENCE
FOR
HEALTH SERVICES ADVOCACY
COMMITTEE**



**Terms of Reference for
Health Services Advocacy Committee**
Office of the CEO

1 NAME OF THE COMMITTEE

The name of the committee will be the Health Services Advocacy Committee (HSAC).

2 OBJECTIVES

The objective of the HSAC is to:

- Ensure the State and Federal Government take responsibility in health service delivery in the building and maintenance of new facilities and/or upgrade of existing facilities and the establishment and maintaining of appropriate staffing levels and services;
- Be a catalyst to engage other levels of government and unite the community by engaging with key community leaders and people with relevant expertise to coordinate responses and formulate advocacy;
- Create a Health Advocacy Strategy with an Action Plan that prioritises business cases and funding opportunities in developing an agreed road map for health care in the region;
- In consultation with Council's CEO General Manager, further engage staff members, Councillors and the community in advocacy projects, grant-writing and non-partisan political lobbying

3 ROLES AND RESPONSIBILITIES

The HSAC responsibilities are:

- To act in an advisory capacity to Council regarding health services;
- To aid the Council with the development of an overall advocacy strategy and action plan
- Make recommendations to the Council regarding priority actions identified by the committee.

The responsibilities of the Committee may be revised or expanded by the Council from time to time.

4 EXERCISE OF AUTHORITY

The Committee is an advisory group as per Council's 'Strategic Review of the Committee Framework and Community Facility Management Model'.

The committee has no delegated functions pursuant to Section 355 of the Local Government Act and does not have executive power to direct Council staff, nor does it enjoy the delegation of any powers, functions or duties of Council.

All decisions of the committee will therefore constitute recommendations to council.



5 USER GROUP MEMBERSHIP

Membership of the User Group will include:

- An independent Chair will be invited by way of an “Expressions of Interest” and applications will be considered by the Committee for formal appointment by Council. The Chair will not have voting rights;
- Two Councillors will be nominated from the elected Council;
- Health Specialists by Mayoral invitation and/or ex-officio by virtue of employment in the medical field, and;
- Community members by invitation;

with membership being confirmed by way of Council resolution.

6 MEMBERSHIP TERMS

The maximum term length for any member will be two years, after which they will be required to resign from their position and any vacancies filled through a reappointment invitation from the Mayor, or a fresh expressions of interest process for the independent chair.

Previous group members, including any who may have recently resigned their position, may be renominated for vacant positions through this process.

Committee members may also resign their position at any time during the two-year period by advising Council of their wish to do so in writing.

7 COUNCIL STAFF

Council staff are not members of the committee but may attend meetings as required. Attendance by Council staff will be reported in the meeting minutes.

Council staff will provide administration support for the committee, including issuing agendas and business papers, managing meetings, taking minutes and reporting back to Council.

8 CODE OF CONDUCT

All members will be bound by the Council’s Code of Meeting Practice and Code of Conduct.

9 MEETINGS

Meetings are to be held as agreed to by the members of the committee. Meeting times and locations will be determined by the members and any changes to these will be recorded in the meeting minutes.



10 QUORUM AND VOTING

A quorum will consist of at least 4 Committee members, including at least two (2) appointed Community Representative members. Meetings can be held in person, by telephone or by video conference.

In the absence of the Independent Chair, the Mayor (if in attendance) or one of the nominated Councillors will assume the Chair, otherwise, the Committee can elect a Chair for the meeting.

Recommendations to Council would be agreed to by a majority of the members present at the meeting. Where there are an even number of members present, a clear majority is required. Any recommendations passed by the committee will be included in the minutes of the meeting, which shall be reported to Council for consideration.

If a quorum is not reached within ten (10) minutes of the appointed starting time, the meeting shall:

- (a) be adjourned to a time determined by the Chairperson in consultation with the staff member performing Secretariat duties to ensure that the adjourned time does not clash with other scheduled meetings or
- (b) continue as an Inquorate discussion.

If a meeting does not have the required quorum, those members present can determine whether they would like to continue with the meeting as an Inquorate Discussion. In this case, recommendations for decisions cannot be made, but can be carried forward to subsequent meetings where a quorum is present. Minutes of an inquorate discussion must take the form of Inquorate Discussion Notes. The members present at an inquorate discussion cannot put or carry any motion or resolution

11 MEETING AGENDAS AND MINUTES

Council's Office of the CEO/GM will be responsible for preparing the agendas for the meetings as well as taking meeting minutes and ensuring that the minutes are reported to Council.

Meeting agendas are to be sent to members at least seven days (7) days prior to each meeting unless special circumstances dictate a reduced timeframe of no less than 3 days.

12 ATTENDANCE AT MEETINGS

Membership is on a voluntary basis with all members being involved due to their interest. Members are expected to attend all regular meetings.

Members who don't attend three consecutive meetings without providing an apology to the meeting will be considered to have resigned their position, at which time Council may call for new members.



14. CONFLICTS OF INTEREST

Councillors, Council staff and members of Council Committees must comply with the applicable provisions of Council’s Code of Conduct and Code of Meeting Practice in carrying out the functions as Council officials. It is the personal responsibility of Council officials to comply with the standards in these Codes and regularly review their personal circumstances with these in mind.

Committee members must declare any conflict of interests at the start of each meeting or before discussion of a relevant agenda item or topic. Details of any conflicts of interest should be appropriately noted in the meeting minutes.

Where members or invitees at Committee meetings are deemed to have a real or perceived conflict of interest, it may be appropriate they be excused from Committee deliberations on the issue where the conflict of interest may exist. The final arbiter of such a decision is the Chair of the Committee.

15. RELEVANT LEGISLATION AND GUIDANCE

- NSW Local Government Act 1993
- Edward River Council Code of Conduct
- Edward River Council Code of Meeting Practice

TERMS OF REFERENCE VERSION CONTROL

Title			
ECM Doc Set ID			
Date Approved by Council			
Responsible Officer			
Version Number	Modified By	Modifications Made	Date modified

Attachment 5 - MLHD CSP Exec Summary

EXECUTIVE SUMMARY

The Deniliquin Health Service Health Service Plan (HSP) 2022 outlines the Murrumbidgee Local Health District (MLHD) strategic intent and health service planning requirements to 2031. As part of the development of the HSP, an analysis of current and projected demand and an assessment of existing infrastructure, models of care and workforce have been undertaken.

The Deniliquin Health Service and Hospital is a 35-bed facility with 26-overnight beds, seven-day surgery beds, a maternity unit with two beds and two birthing suites and a 24-hour Emergency Department (ED). The hospital includes a recently built 9-chair Renal Unit and a 3-chair Infusion Service. The Deniliquin Specialist Community Mental Health Drug and Alcohol Services are provided from the Cressy Street Centre. The current and proposed Role Delineation for Deniliquin Health Service is provided in Appendix 1.

Engagement with stakeholders is a key component of effective planning. A formal Stakeholder Engagement Plan was developed to ensure that a strong collaborative approach was undertaken to work with the staff, community, service partners, and organisations within the community to explore opportunities for health, maintaining health, and providing interventions when ill-health arises is expected. (Further detailed in Appendix 2)

The overall population of the Deniliquin catchment¹ is projected to increase annually by 0.5% and increase by 1,949 residents to 38,973 people by 2031. This is lower than the NSW population growth rate of 0.9% over the same period. Please note that these projections are based on pre-COVID19 pandemic data and baselines. Through consultations, council representatives reported housing shortages.

The primary catchment of the Deniliquin Health Service, the Edward River LGA, is projecting no change over the next ten years.

Table A outlines the current and future built infrastructure requirements based on a review and analysis of current and projected activity across inpatient, non-admitted and community-based services.

	Role Delineation	Current	Proposed	Notes
Inpatient Units	Level 3			
General Medicine, including acute and sub-acute		26	26	<ul style="list-style-type: none"> Flexible spaces Palliative Care Room being developed in 2022/23. Close Observation
Surgery- Day Only		7	7	<ul style="list-style-type: none"> Stage 2/3 recovery 4 beds 3 chairs
Obstetrics	Level 3			
Inpatient Beds		2	2	
Birthing Suites		2	2	
Neonatology	Level 2			
General Nursery		2	2	
Paediatrics	Level 2			
Paediatric Medicine		0	0	<ul style="list-style-type: none"> Require a paediatric safe close observation bed in order to keep paediatric patients for up to 48 hours in consultation with Paediatrician from Wagga Wagga Base Hospital
Surgery for Children		0	0	
Total Inpatient Beds/Spaces		38	38	
Operating Theatres	Level 3			
Operating Theatre		1	1	
Procedure Room		0	1	<ul style="list-style-type: none"> Anaesthetic enabled
Recovery (Stage 1)		2	2	
Interview Room		1	1	
Waiting Room				
Emergency Department	Level 3			
Emergency treatment spaces		4	4	<ul style="list-style-type: none"> 3 acute

¹ See Appendix 2 for detailed population table for all Deniliquin Catchment LGA

	Role Delineation	Current	Proposed	Notes
Resuscitation bays		1	1	▪ 1 paediatric
Triage/Consult Room		2	2	
Mental Health/ Quiet Space		1	1	
Sexual Assault Room		1	1	
Consult room		1	1	
Waiting Room		1	1	
Diagnostic – Radiology	Level 4			
Radiology - Xray		2	2	
Radiology - CT		1	1	
Radiology - Ultrasound		2	3	
Radiology – OPG		1	1	
Nuclear Medicine – MRI		0	1	▪ Feasibility to be explored due to changes in licensing
Waiting Room		1	1	
Diagnostic – Pathology	Level 3			
Laboratory Service		1	1	
Outpatient Collection		1	1	
Waiting Room		1	1	
Pharmacy	Level 3			
Pharmacy		Yes	Yes	
Oral Health Services	Level 2			
Dental Chairs		3	3	
Waiting Room		1	1	
Ambulatory and Community Health	Level 3			
Infusion / Oncology Chairs		3	4	▪ 3 chairs ▪ 1 bed
Renal Dialysis Chairs		9	9	
Consult/Interview rooms (includes child and family observation room)		10	17	▪ Universal consultation rooms ▪ Interview rooms ▪ Observation room.
Gymnasium/Therapy Room		1	1	
Large multipurpose room		1	1	▪ Can be used for individual and group exercise sessions
Small group room		1	1	
Waiting Room		1	1	
Mental Health, Drug and Alcohol	Level 3			
Consult/ Interview Rooms		3	5	▪ Data is noted for Cressy St predominately ▪ Recent expansion into a second location is underway ▪ Further exploration of consolidated infrastructure requirements is required to meet the growing service in a single location.
Clinic room		1	1	▪ Remaining located with the Deniliquin CBD is essential and conducive to the Mental Health and Drug and Alcohol model of care.
Small meeting room		1	1	
Large Meeting Room		1	1	
Waiting Room		1	1	
Other				
Staff Accommodation		16	Req	
Carer Accommodation		0	Req	▪ This will be further explored as Deniliquin Health Service progresses to achieve its RDL and requirements to support the needs of patients and their carers travelling from remote areas to receive care at Deniliquin.
Education Facilities		Not defined	Req	
Simulation Laboratory		1	1	
Office Spaces		Not defined	Req	▪ To accommodate expanding workforce for staff based on-site within activity-based working approaches/models

Table A: Current and Future Infrastructure Requirements for Deniliquin Health Service.

Opportunities for future service delivery have been considered alongside ten key strategies, which are further explored and detailed in Section 4.2.

Table B outlines the models and options that were considered and analysed however, not further pursued. The analysis was based on not meeting safety and quality standards, limited critical mass and/or volumes required to maintain competency and safety and/or limited workforce capacity.

It is important to note that existing and future services must meet minimum quality and safety standards to ensure service delivery and care do not lead to adverse outcomes. Patient safety and good clinical outcomes are key drivers in decision-making.

Model and/or option explored	Commentary
More complex surgical activity and increased operating theatres capacity	<ul style="list-style-type: none"> Insufficient current and projected volumes to sustain quality and safety. This included historical demand trend analysis of interventional/surgical and obstetrics activity. While some core services are operating at a RDL 4, Deniliquin Hospital would require a major redevelopment with expanded recurrent funding to elevate the RDL of core services to meet infrastructure and operational standards and requirements. At this time, activity volumes and workforce capacity could not sustain this safely.
Install a helipad	<ul style="list-style-type: none"> Air retrieval data between 2015/16 to 2020/21 totalled 17, which is not a sufficient volume to prepare an investment case. Air Ambulance services currently attend to patients at the specific location where the incident occurred or the care required to deliver, rather than meet the patient at a hospital/health service.
Increasing complexity within the ED and establishing trauma services	<ul style="list-style-type: none"> This cannot be supported due to Deniliquin Hospital core services operating at a RDL 3, which is insufficient to establish trauma services. Presently, trauma centres are assigned to large metro and regional centres, e.g., WWBH is a regional trauma service (RTS) for MLHD. There is a recognition that where the travel times are too great such as over 1 hour for patients to be transported directly to an RTS, the local rural hospital will provide initial assessment, resuscitation, and early transfer to an RTS or Major Trauma Service (MTS)². Limited access to key specialist expertise in emergency medicine, general, orthopaedic and plastic surgery, and intensive care precludes Deniliquin from establishing complex trauma services.
Paediatric surgical short-stay services	<ul style="list-style-type: none"> Current 48-hour stay for paediatric patients is available. Upgrade of the inpatient ward to create flexible and appropriate spaces will be considered, such as locating appropriate paediatric spaces near the maternity ward. Limited paediatric surgical activity has been undertaken over the past five years, with 215 separations noted for 202/21. Insufficient volume based on historical paediatric medical and intervention demand trends to develop a paediatric unit (Table 36). Paediatric surgical expertise is available at GGBH and WWBH due to the sustainability of volume, casemix and expertise critical to high-quality outcomes and minimal adverse events.

Table B: Other Models and Options Explored for the Future State of Deniliquin Hospital

Opportunities for future service delivery include:

- Support families in the first 2,000 days of life from pre-conception to school.
- Reduce the inequality in priority populations and deliver culturally safe care.
- Support people to live well with chronic conditions and as they age.
- Contemporary and sustainable care.
- Safe and quality acute care.
- Strengthened safe surgical services.
- Integrated ambulatory and community-based care.
- Diagnostic support.
- Culturally appropriate setting to welcome Aboriginal people.
- A digitally enabled service.

² NSW Institute of Trauma and Injury Management. 2022. NSW Trauma Services. Accessed from: https://aci.health.nsw.gov.au/data/assets/pdf_file/0003/244236/NSW_Trauma_Services_Plan_Dec_2009.pdf

The HSP is underpinned by a set of enablers, which MLHD will continue to develop to support this plan's implementation. These enablers are described further in Section 5 and include:

- Workforce.
- Infrastructure.
- Education, training and research.
- Information, communications and technology.
- Partnerships.

LIMITATIONS

Recognising the complexity and depth of qualitative and quantitative data required to prepare a Health Services Plan, the below list outlines key limitations that require acknowledgement when considering this Plan in its entirety.

- The MLHD Clinical Services Framework 2021-2026 and the MLHD Specialty Network Plans are still in draft. Therefore the specific network arrangements are being further explored and built upon outside of this health service planning process. This document articulates the networking and service arrangements to date that enable service delivery currently. Alignment with Speciality Plans once they are approved and endorsed is advised.
- The LGAs of the Deniliquin Health Service catchment have been accounted for in existing planning activities. Hay LGA has been considered part of the Griffith Health Services Plan Refresh 2017 (MLHD, 2019). Berrigan Shire LGA catchment has been included in the recently developed Finely Health Services Plan (MLHD, 2022). It is acknowledged that Deniliquin Hospital is observed as a hub site for the region and a proportion of activity from each LGA receives services from Deniliquin Health Services. Overarching supply and demand activity has been presented in the document to provide a robust picture of the volumes.
- A detailed workforce profile by health provider classification across medical, nursing and allied health disciplines, including visiting medical officers and their current service arrangements with Deniliquin, requires further exploration to demonstrate to key stakeholders the availability of current services and how they inform future strategies.
- A detailed understanding of each community-based and private health service provider within Deniliquin could not be obtained as these are private enterprises, and their availability and willingness to participate in consultation are varied. Linéaire Projects has made all efforts to ensure their inclusion in the consultation and review of their publicly-available data and information to incorporate their services within the document.

12. REPORTS TO COUNCIL

12.1. ANNUAL REPORT 2021-2022

Author: Senior Governance Advisor

Authoriser: Director Corporate Services

RECOMMENDATION

That Council:

1. Receive and note the 2021-22 Annual Report, with the absence of Appendix 1, Council's Audited Financial Statements
2. Note that once the Audited Financial Statements are returned to Council from the Audit Office that they are included as an appendix to the Annual Report
3. Provide a copy of the 2021-22 Annual Report to the NSW Office of Local Government by 30 November 2022
4. Publish the 2021-22 Annual Report on Council's website with the Audited Financial Statements once received

BACKGROUND

The Annual Report focuses on the Council's implementation of the Delivery Program and Operational Plan because these are the plans that are wholly the council's responsibility.

The Local Government Act 1993 requires NSW Councils to publish an annual report by 30 November each year. Under new requirements in the Integrated Planning and Reporting Guidelines published in September 2021, the annual report must be endorsed (*supported, noting some aspects are beyond Council's control cf. adopted - accept responsibility for*) by Council.

Council officers continue to prepare Council's Annual Report 2021-2022 in line with the Integrated Planning and Reporting requirements and the standards set out in Section 428 of the Local Government Act 1993 and the associated regulations and guidelines.

An essential element of the Annual Report is the audited financial statements. Council sought, and received acknowledgement from the Office of Local Government (OLG) that its annual financial statements would be delayed due to new auditors and, more recently, the bringing to account of the Bob White Trust moneys which impacted previous years statements as well as a broader review by the NSW Audit Office of s355 Committee funds.

ISSUE/DISCUSSION

The Annual Report is one of the key ways that Council demonstrates accountability to the community.

It reports Council's performance against the adopted Delivery Program and the annual targets set in the 2021-2022 Operational Plan. It is to be published with the audited financial statements for year ended 30 June 2022. In endorsing the report, Council can request Council staff make amendments to sections *that are not statutorily required* prior to publication.

In accordance with Section 428 of the *Local Government Act 1993*, each year Council is required to produce an Annual Report that provides details of the organisation's activities and finances over the

period of the previous financial year. The NSW Office of Local Government also provides Guidelines for the development of the Annual Report and requires a copy of the report for its records.

The Annual Report is a legislative requirement, but it also gives the community an overview of Council's strategic priorities and that Council is acting in accordance with its adopted plans by demonstrating an ongoing commitment to transparency, accountability and strong governance.

At the time of finalising this report the Audited Financials had not yet been returned from the Audit Office. These will be included as an appendix to the Annual Report once they are received.

STRATEGIC IMPLICATIONS

As noted in the Guidelines (s406 of the Act, and regulation cl 196A), the Annual Report is one of the key points of accountability between a council and its community.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

Council's staffing and other costs for the Annual Report are covered in the general corporate administration costs budget. Other costs include external graphic design support.

LEGISLATIVE IMPLICATIONS

Noting the statutory requirement and due date of 30 November for the finalisation of the financial statements, whilst the OLG has acknowledged Council's request and situation, it cannot 'give permission' for any statutory breach. It is the officers opinion however, that it is unlikely that either the OLG, or any other party, would commence proceedings in the Land and Environment Court other than for complete non-compliance.

Local Government Act 1993

Local Government (General) Regulation 2021

Environmental Planning and Assessment Act 1979

Government Information (Public Access) Act 2009

Disability Inclusion Act 2014

Public Interest Disclosures Act 1994

Public Interest Disclosures Regulation 2011

ATTACHMENTS

The Annual Report 2021-2022 is provided under separate cover.

12.2. QUARTERLY BUDGET REVIEW STATEMENT - SEPTEMBER 2022

Author: Management Accountant

Authoriser: Acting Chief Financial Officer

RECOMMENDATION

That Councillors:

- Receive and note the 30 September 2022 financial review of the 2022/23 Operational Plan as adopted at the Council Meeting in June 2022
- Review and discuss the budget variations as detailed in this report noting the overall impacts of proposed adjustments on Council's budgeted operating result for 2022/23 being a surplus of \$3,629,000, and after removing Capital Grants a deficit of \$1,400,000

BACKGROUND

The Quarterly Budget Review Statement (QBRS) is prepared and provided by Council's Responsible Accounting Officer to comply with Regulation 203 of the Local Government (General) Regulation 2005 to inform Council and the community of Council's estimated financial position or the 2022/2023 financial year, reviewed as at 30 September 2022.

The QBRS must show, by reference to the estimated income and expenditure that is set out in the operational plan adopted by council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the responsible accounting officer as to whether they consider the review indicates council to be in a satisfactory financial position (as compared to its original budget) and if not, to include recommendations for remedial action.

This report contains an overview of the proposed budget variations for the General Fund, Water Fund and Sewerage Fund. The Quarterly Budget Review Statement (QBRS) as outlined by the Office of Local Government in circular 10-32, is contained at Attachment 1 for Council's consideration and authorisation.

Legislative requirements together with the implementation of a formal reporting mechanism will ensure that councils have a robust and transparent budget reporting framework

ISSUE/DISCUSSION

A review of Council's income, operating expenditure and capital expenditure has been undertaken and Council's financial position is considered satisfactory.

The Quarterly Budget Review Statement links to the budget process and the Council decision relating to the budget adoption in June 2022, providing detailed information regarding:

- Movements in the operational budget
- Movements in the capital budget
- Council's projected cash position at 30 June 2023
- Contracts entered during the period with a value over \$50,000
- Consultancy and legal expenses year to date.
- Key performance indicators

Variations Other than by QBRS

The Local Government (General) Regulation 2005, sub-Clause 211(3) states that all approvals of expenditure and votes lapse at the end of the financial year, except for works, services, goods and materials or facilities already started or contracted to be carried out or to be provided before the end of the year concerned.

The September 2022 QBRS also included projects approved that have not been finalised at the end of financial year 2021/22 and therefore are required to be carried forward in the current financial year. Carry Forward accounts (part of end of financial year reconciliation practice) have been endorsed by Executive Management Team. There were operational carry forwards of 224k including merger funding, You're the Voice project, Long Paddock, Growth Management Strategy and Integrated Water Management Cycle. The capital carry forwards are \$9.042 million including the Civic Precinct (2.16 million), merger funded projects. Local Roads and Community Infrastructure rounds 1 and 2 (684k), Showground Stimulus grant (1.3 million), Senior Living Precinct (797k), Fixing Local Roads Round 3 (1.13 million) and other projects not completed as part of the 21/22 capital works program.

Operating Budget

The Attachment 1 "Quarterly Budget Review Statement - September 2022" details the changes between the Adopted budget, Revised budget, and Projected year end result.

53.1% of projected income has been recognised and 25.6% of the projected operational expenditure has been spent as of the end of September 2022.

All Rates income has been recognised however not all is yet to be received as it is due in instalments. Our income other than Rates will be spread evenly across the remainder of the year, The Financial Assistance Grant (FAGS) had a higher prepayment in April 2022, so instalments for this will be down. There is an expectation the federal government will continue to pay the next prepayment of the Financial Assistance Grant (75%) in June 2023. Capital Income will be spread across the year as milestone requirements are met.

Notable transaction(s) in the September 2022 quarter include:

- Received \$449,737 for 1st quarter payment of Financial Assistance Grant
- Received \$109,294 for the North Deni Levee Bank grant
- Received \$224,830 for payment of Roads to Recovery
- Received \$316,525 for the Building Better Regions Fund for the Town Hall
- Received \$963,170 for Local Roads and Community Infrastructure Round 3
- Received \$250,000 for Streets as Shared Spaces

The Rates, Annual Charges & Interest Outstanding ratio is currently at 6.05% and the benchmark is 10%.

This has reduced again in the current quarter and are now back to below the budgeted ratio of 7.50%.

The review has identified that operational variations for the September 2022 quarter include:

Income

- Increase capital grants to recognise remaining Edward River Village grant (580k)
- Increase income and expenditure for the ERC Cultural Program (50k)
- Include income of Saleyards Road sales (227k)

- Decrease internal income (192k) to correct the accounting treatment of Council owned properties rates and water charges
- Increase grant income and expenses for Local Roads and Community Infrastructure Round 3 (1,926k)
- Increase income (7k) for the Town Hall hire
- Increase income for Streets as Shared Spaces (Energise End St) (500k)
- Increase income for Stronger Country Communities Fund Round 4 Sports Ground Lighting project (768k)
- Increase income for business contribution to Saleyards Rd works (40k)
- Increase income for Workers Compensation credit for prior financial year (55k)
- Increase capital grants for North Deni Levee upgrade works (109k)
- Increase youth services grant income (7k)
- Increase income for NSW Community Grants (302k)

Expenses

- Increase marketing budget for Edward River Village (65k).
- Increase expenditure for the ERC Cultural Program festival (15k)
- Include costs for the Growth Management Strategy as per Council resolution (227k)
- Increase legal fees for sale of Saleyards Road (4k)
- Increase consultant costs for an Organisation Structure Redesign (185k)
- Increase consultant fees for Code of Conduct investigations (25k)
- Increase Information technology costs for mobile phone replacements (25k) and software licenses (25k)
- Increase recruitment costs (100k) for currently vacated positions and possible required positions as part of the Organisation Structure Redesign
- Increase expenses (67k) for Town Hall hire
- Increase expenses for Streets as Shared Spaces (Energise End St) (100k)
- Increase expenses for Stronger Country Communities Fund Round 4 Sports Ground Lighting project (768k)
- Increase costs for Workers Compensation premium (68k)
- Increase expenses for NSW Community Grants (302k)
- Increase expenses for youth services (7k)
- Increase expenses for a forensic financial review (50k)

Capital Budget

The 22/23 capital budget funded and adopted by Council was \$11.63 million and an additional carried forward \$9.04 million is anticipated to be spent on capital works by end of June 2023, bringing the capital work program to \$20.67 million at the end of the September 2022 quarter. With the inclusion of the amendments for this September quarter of \$7.6 million the projected year end capital

work program expenditure will now be \$28.27 million. Please note that the allocation of \$737k as noted below has not be included in attachment 1 as this has already been approved by Council in June 2022 and included in the adopted budget of \$11.63m.

As of 30 September 2022, 12.6% (\$3.58 million) of the projected capital works budget has been spent. The total remaining capital works budget as at 30 September 2022 is \$24.6 million (87.4%), with many projects yet to commence.

A detailed listing of variations is included in the Attachment 1. The major variations relate to September quarter for Capital are:

- Edward River Village Dwellings Stage 1 (4,430k)
- Town Hall memorial wall and artwork (35k)
- Local Roads and Community Infrastructure, Saleyards Road (426k) and Airport (1,500k)
- Energise End St project (373k)
- Stronger Country Communities Fund Round 4 for Sports Ground Lighting project (768k)
- Allocating additional adopted budgets (737k), 50k to Library resources, 466k for contingency of capital works program and 221k to Information Management hardware

Capital Works Program

Resheeting Local Roads

Due to recent adverse weather Boabula road and Warwillah road are in significantly worse shape, and it is recommended that it replace Henderson's road and Marshall's road as part of the approved 22/23 Budget.

Henderson's road and Marshalls road will be re-prioritised for early next financial and if current tracking of works with regards to time and budget continue may also be able to completed 22/23 as planned.

STRATEGIC IMPLICATIONS

The Quarterly Budget Review Statement provides fair and reasonable information to Councillors in respect to the budget to allow Councillors to appropriately discharge their fiscal management responsibilities to the community.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

Should the proposed variations be approved, Council's budgeted position for the 22-23 financial year will have a surplus of \$3,629,000, and after removing Capital Grants a deficit of \$1,400,000.

This is a change from the original budgeted position of a \$739,000 surplus and after removing Capital Grants, a deficit of \$581,000

LEGISLATIVE IMPLICATIONS

The preparation of a quarterly budget review statement is required under Clause 203(1) of the Local Government (General) Regulation 2005.

ATTACHMENTS

Attachment 1 - September 2022 QBRs(1)

Income & Expenses Budget Review Statement for Edward River Council for the quarter ending September 2022

Fund: Consolidated

	Approved Changes					Note	Projected Year End Result \$'000	Actual YTD Figures \$'000
	Carry Forwards	Adopted Budget 22/23 \$'000	Other than by QBRs	Note	Revised Budget 22/23 \$'000			
Income from continuing operations								
Rates and annual charges	-	13,952	-		13,952	-	13,952	13,927
User charges and fees	-	3,861	-		3,861	7	3,869	576
Interest and investment revenue	-	322	-		322	-	322	85
Other revenues	-	512	-		512	55	567	184
Gains from the disposal of assets	-	250	-		250	227	477	233
Internal Income	-	192	-		192	192	-	-
Grants and contributions provided for operating purposes	-	8,080	-		8,080	573	8,653	605
Grants and contributions provided for capital purposes	-	1,320	-		1,320	3,710	5,030	2,029
Total income from continuing operations	-	28,489	-		28,489	4,380	32,869	17,469
Expenses from continuing operations								
Employee benefits and on-costs	-	10,029	-		10,029	168	10,197	2,107
Borrowing costs	-	230	-		230	-	230	-
Materials and contracts	205	6,371	-		6,576	1,289	7,865	2,623
Depreciation and amortisation	-	10,262	-		10,262	-	10,262	2,578
Loss on revaluation	-	-	-		-	-	-	-
Internal Expenses	-	192	-		192	192	-	-
Other expenses	19	667	-		686	-	686	179
Total expenses from continuing operations	224	27,750	-		27,974	1,266	29,239	7,486
Net operating result from continuing operations	-	224	739	-	515	3,114	3,629	9,982
Net operating result from continuing operations not including Capital Grants	-224	-581	-		-805	-596	-1,400	7,953

Notes to Income & Expenses Review Statement Variations

Reference	Cash Transaction amount	Commentary	Funding Source
1	-185k	Increase consultants for Organisation Structure Redesign	Unrestricted Cash Reserve
2	580k	Increase capital grants to recognise the remaining Edward River Village grant	Grants
3	-65k	Increase marketing budget for the Edward River Village	Unrestricted Cash Reserve
4	50k	Increase operational and capital grant for Cultural Program	Grants
5	-15k	Increase materials and contractors for the Cultural Festival	Grants
6	40k	Increase contribution for Saleyards Road upgrades	Unrestricted Cash Reserve
7	-25k	Increase consultant fees for Code of Conduct investigations	Unrestricted Cash Reserve
8	227k	Increase income for the sale of Saleyards Road	Unrestricted Cash Reserve
9	-257k	Increase consultant costs for Growth Management Strategy as per Council resolution 2022/0222/11.9	Unrestricted Cash Reserve
10	-4k	Increase legal fees for sale of Saleyards Road	Unrestricted Cash Reserve
11	30k	Reallocate Residential Land Strategy to Growth Management Strategy as per Council resolution 2022/0222/11.9	Unrestricted Cash Reserve
12	-25k	Increase software licences to cover compliance requirements	Unrestricted Cash Reserve
13	-25k	Increase repairs and maintenance for additional mobile phone replacements	Unrestricted Cash Reserve
14	-100k	Increase recruitment costs for multiple high level positions and further positions from organisation redesign	Unrestricted Cash Reserve
15	-13k	Increase income for a credit received and increase expenditure for Workers Compensation based on premium received late 2021/22	Unrestricted Cash Reserve
16	1926k	Increase capital grants for Local Roads and Community Infrastructure Round 3	Grants
17	109k	Increase capital grants for North Deni Levee bank works	Grants
18	-60k	Increase income and expenses for running costs of the Town Hall for 6 months	Unrestricted Cash Reserve
19	-192k	Decrease internal income to correct accounting treatment of Council rates and water charges	Unrestricted Cash Reserve
20	0k	Reallocate Library costs from electricity to contractors to match cleaning contract	Unrestricted Cash Reserve
21	0k	Increase operational grant income and expenses for the NSW Community Events grant	Grants
22	0k	Increase operational grant income and expenses for Youth Winter Break program	Grants
23	400k	Increase capital grant income for Streets as Shared Spaces (Energise End St) and increase expense for the event	Grants
24	768k	Increase capital grant income for Stronger Country Communities Fund Round 4	Grants
25	50k	Increase expenses for a forensic financial review	Unrestricted Cash Reserve
	<u>3,114k</u>	Total change	

Capital Activity Review Statement for Edward River Council for the quarter ending September 2022

	Carry Forwards	Approved Changes			Revised Budget 22/23 \$'000	Variations for this Sep Qtr \$'000	Note	Projected Year End Result \$'000	Actual YTD figures \$'000
		Adopted Budget 22/23 \$'000	Other than by QBRs \$'000s	Note					
Capital Expenditure									
New Assets									
Plant & equipment	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
Office equipment	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
Land & buildings	\$ 3,354	\$ 105	\$ -	\$ -	\$ 3,459	\$ 4,465	^{1,2} \$ 7,924	\$ 833	
Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Library resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	⁷ \$ 50	\$ 17	
Roads, bridges, footpaths, K&G, Drainage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Assets/Infrastructure	\$ 138	\$ -	\$ -	\$ -	\$ 138	\$ -	\$ 138	\$ 6	
Stronger Communities Projects	\$ 23	\$ -	\$ -	\$ -	\$ 23	\$ -	\$ 23	\$ -	
IT equipment	\$ 25	\$ -	\$ -	\$ -	\$ 25	\$ -	\$ 25	\$ 18	
Sewer Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Renewal Assets (replacements)									
Plant & equipment	\$ -	\$ 1,748	\$ -	\$ -	\$ 1,748	\$ 221	⁸ \$ 1,969	\$ 23	
Office equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Land & buildings	\$ 389	\$ 540	\$ -	\$ -	\$ 929	\$ -	\$ 929	\$ 260	
Software	\$ 55	\$ -	\$ -	\$ -	\$ 55	\$ -	\$ 55	\$ 17	
Library resources	\$ 185	\$ -	\$ -	\$ -	\$ 185	\$ -	\$ 185	\$ 1	
Roads, bridges, footpaths, K&G, Drainage	\$ 2,059	\$ 5,228	\$ -	\$ -	\$ 7,287	\$ 839	⁵ \$ 8,126	\$ 2,097	
Water Infrastructure	\$ 410	\$ 1,927	\$ -	\$ -	\$ 2,337	\$ -	\$ 2,337	\$ 120	
Other Assets/Infrastructure	\$ 2,202	\$ 695	\$ -	\$ -	\$ 2,897	\$ 2,762	^{3,6} \$ 5,659	\$ 178	
Stronger Communities Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1	

IT equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Infrastructure	\$ 203	\$ 650	\$ -	\$ -	\$ 853	\$ -	\$ -	\$ 853	\$ 7
<i>Loan Repayments (Principal)</i>									
Total Capital Expenditure	\$ 9,042	\$ 10,893	\$ -	\$ -	\$ 19,935	\$ 8,337	\$ -	\$ 28,272	\$ 3,578

Capital Funding														
Rates & Other Untied Funding	\$	1,851	\$	8,093	\$	-	\$	691	\$	4,701	\$	5,858	\$	3,578
Capital Grants & Contributions	\$	7,191	\$	2,800	\$	-	\$	19,244	\$	3,170	\$	22,414	\$	-
Reserves:														
External Restrictions/Reserves	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Internal Restrictions/Reserves	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
New Loans														
Total Capital Funding	\$	9,042	\$	10,893	\$	-	\$	19,935	\$	7,871	\$	28,272	\$	3,578
Net Capital Funding - Surplus/(Deficit)	\$	-	\$	-	\$	-	\$	-	-\$	466	\$	-	\$	-

Notes to Capital Activity Review Statement Variations

Reference	Cash Transaction Amount	Commentary	Funding Source
1	4430k	Increase building budget for Edward River Village Dwellings Stage 1 as per Council resolution 2022/0208/8.1	Unrestricted Cash reserve
2	35k	Increase expense for Town Hall artwork and memorial wall	Grants
3	1926k	Increase expenses for Local Roads and Community Infrastructure Round 3, 426k Saelyards Rd and 1,500k for Airport refurbishment	Grants
4	68k	Increase costs for North Deni Levee bank refurbishment	Grants
5	373k	Increase expenses for Energise End St	Grants
6	768k	Increase expense for Stronger Country Communities Fund Round 4 Sports Ground Lighting Program	Grants
7	50k	Allocate costs for Library books and digital media	Unrestricted Cash reserve
8	221k	Allocate costs for Information Technology hardware	Unrestricted Cash reserve
9	466k	Allocate contingency costs for capital budget	Unrestricted Cash reserve
	<u>8,337k</u>	Total change	

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 30 September 2022

	Adopted Budget 22/23 \$'000	Approved Changes			Revised Budget 22/23 \$'000	Variations for this Sep Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000		
		Carry Forwards \$'000	Other than by QBRs \$'000s Note							
Unrestricted	\$ 10,944	\$ -	\$ -	\$ 10,944		\$ 10,944	\$ 19,134			
Externally Restricted										
Developer Contributions - General	\$ 39	\$ -	\$ -	\$ 39	\$ -	\$ 39	\$ 39			
Specific Purpose Unexpended Grants	\$ 5,724	\$ -	\$ -	\$ 5,724	\$ -	\$ 5,724	\$ 6,117			
Merger Funding	\$ 1,280	\$ -	\$ -	\$ 1,280	\$ -	\$ 1,280	\$ 497			
Water Supplies	\$ 6,858	\$ -	\$ -	\$ 6,858	\$ -	\$ 6,858	\$ 7,707			
Sewerage Services	\$ 6,580	\$ -	\$ -	\$ 6,580	\$ -	\$ 6,580	\$ 6,470			
Domestic Waste Management	\$ 1,300	\$ -	\$ -	\$ 1,300	\$ -	\$ 1,300	\$ 1,300			
EPA Waste	\$ 36	\$ -	\$ -	\$ 36	\$ -	\$ 36	\$ 36			
Conargo Milestones/Interpretative	\$ 37	\$ -	\$ -	\$ 37	\$ -	\$ 37	\$ 37			
Regional Arts	\$ 3	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ 3			
Deniliquin Band Committee	\$ 20	\$ -	\$ -	\$ 20	\$ -	\$ 20	\$ 16			
Conargo Oval M&R	\$ 20	\$ -	\$ -	\$ 20	\$ -	\$ 20	\$ 20			
Deniliquin Community Gardens	\$ 3	\$ -	\$ -	\$ 3	\$ - ²	\$ -	\$ 3			
Total Externally Restricted	\$ 21,900	\$ -	\$ -	\$ 21,897	\$ -	\$ 21,897	\$ 22,245			

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 30 September 2022

	Adopted Budget 22/23 \$'000	Approved Changes		Revised Budget 22/23 \$'000	Variations for this Sep Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000		
		Carry Forwards \$'000	Other than by QBRS \$'000s Note						
Internally Restricted									
Plant Replacement	\$ 1,699	\$ -	\$ -	\$ 1,699	\$ -	\$ 1,699	\$ 1,799		
Infrastructure Replacement	\$ 2,600	\$ -	\$ - 300	\$ 2,300	\$ - 110	\$ 2,190	\$ 2,300		
Employees Leave	\$ 693	\$ -	\$ -	\$ 693	\$ -	\$ 693	\$ 693		
Deposits, Retentions and Bonds	\$ 323	\$ -	\$ -	\$ 323	\$ -	\$ 323	\$ 323		
Airport Industrial Land	\$ 20	\$ -	\$ -	\$ 20	\$ -	\$ 20	\$ 20		
Asset Management	\$ 14	\$ -	\$ -	\$ 14	\$ -	\$ 14	\$ 14		
Airport Runway Development	\$ 187	\$ -	\$ -	\$ 187	\$ -	\$ 187	\$ 187		
Blighty Power Upgrade	\$ 70	\$ -	\$ -	\$ 70	\$ -	\$ 70	\$ 70		
Building Maintenance	\$ 50	\$ -	\$ -	\$ 50	\$ -	\$ 50	\$ 50		
Cemetery Upgrade	\$ 9	\$ -	\$ -	\$ 9	\$ -	\$ 9	\$ 9		
Depot office & gates upgrade	\$ 41	\$ -	\$ -	\$ 41	\$ -	\$ 41	\$ 41		
Dog Trail	\$ 3	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ 3		
Election Reserve	\$ 12	\$ -	\$ -	\$ 12	\$ -	\$ 12	\$ 12		
Fencing Conargo	\$ 7	\$ -	\$ -	\$ 7	\$ -	\$ 7	\$ 7		
Gravel Pits	\$ 14	\$ -	\$ -	\$ 14	\$ -	\$ 14	\$ 14		
Human Resources	\$ 18	\$ -	\$ -	\$ 18	\$ -	\$ 18	\$ 18		
Internal Audit	\$ 6	\$ -	\$ -	\$ 6	\$ -	\$ 6	\$ 6		
Land Development	\$ 385	\$ -	\$ -	\$ 385	\$ -	\$ 385	\$ 385		
Landscaping Plan	\$ 90	\$ -	\$ -	\$ 90	\$ -	\$ 90	\$ 90		
Recreation Reserves/Villages (Landscaping Plans)	\$ 1,113	\$ -	\$ -	\$ 1,113	\$ -	\$ 1,113	\$ 1,113		
Risk Management	\$ 45	\$ -	\$ -	\$ 45	\$ -	\$ 45	\$ 45		
Wanganella Community Hall	\$ 5	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ 5		
Shire Entrance Signs	\$ 5	\$ -	\$ -	\$ 5	\$ -	\$ 5	\$ 5		

Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 30 September 2022

	Adopted Budget 22/23 \$'000	Approved Changes			Revised Budget 22/23 \$'000	Variations for this Sep Qtr \$'000 Note	Projected Year End Result \$'000	Actual YTD figures \$'000		
		Carry Forwards \$'000	Other than by QBRS \$'000s Note	-						
Tourism/Industry Promotion	\$ 13	\$ -	\$ -	\$ 13	\$ -	\$ 13	\$ 13			
Town Planning Plan, Surveys & Studies	\$ 103	\$ -	\$ -	\$ 103	\$ -	\$ 103	\$ 103			
Waste Facilities	\$ 63	\$ -	\$ -	\$ 63	\$ -	\$ 63	\$ 63			
Water Supply Network	\$ 57	\$ -	\$ -	\$ 57	\$ -	\$ 57	\$ 57			
Website Development	\$ 2	\$ -	\$ -	\$ 2	\$ -	\$ 2	\$ 2			
Conargo and Pretty Pine Landfills	\$ 23	\$ -	\$ -	\$ 23	\$ -	\$ 23	\$ -			
Edward River Village	\$ 217	\$ -	\$ -	\$ 217	\$ 520 ¹	\$ 737	\$ -			
North Depot Redevelopment	\$ 138	\$ -	\$ -	\$ 138	\$ -	\$ 138	\$ 133			
Saleyards Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 110 ³	\$ 110	\$ -			
Deniliquin Town Hall and Civic Precinct Redevelopment	\$ 413	\$ -	\$ -	\$ 413	\$ -	\$ 413	\$ -			
Total Internally Restricted	\$ 8,438	\$ -	-\$ 300	\$ 8,138	-\$ 110	\$ 8,658	\$ 7,580			
Total Cash & Investments	\$ 41,282	\$ -	-\$ 300	\$ 40,979	-\$ 110	\$ 41,499	\$ 48,959			

Notes to Cash and Investments Review Statement

Reference	Cash Transaction Amount	Commentary
1	520k	Increase Edward River Village reserve as per Council resolution 2022/0208/8.1
2	-3k	Remove community garden reserve as this committee is now incorporated seperately to Council and have been paid out these funds
3	110k	Allocate funds from Infrastructure reserve for works to sheep yards

Contracts Budget Review Statement for Edward River Council for the quarter ending 30 September 2022

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
Deni Civil	Edward River Village - Civil Constructions	1,138,156	Sep-22	4 months	Y
B Green Constructions	McLean Beach Amenities	209,331	Feb-23	2 months	Y
B Green Constructions	Memorial Park Amenities	465,931	Sep-22	4 months	Y
B Green Constructions	Edward River Village Dwellings Stage 1	2,173,009	Feb-23	9 months	Y
Primal Surfacing Pty Ltd	Road resealing program	2,915,300	Jul-22	12 months	Y
Lifeguarding Services Australia	Indoor/Outdoor Pool Management	260,000	Oct-22	1 Year	Y
RE Civil Pty Ltd	Fixing Local Roads Round 3 - Saleyards Road	1,092,562	Jul-22	9 months	Y

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Consultancy & Legal Expenses Budget Review Statement for the quarter ending 30 September 2022

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	115,849	Y
Legal Fees	2,646	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management.

Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Consultants - Backfill for Manager Finance (36k), Civic Place Redvelopment (17k), Asset Management (11k), Tourism (15k), Communications (19k) and other smaller projects.

Legals - Sale of Saleyards Road and Ochre Health lease review.

Key Performance Indicators Budget Review Statement for Edward River Council for the quarter ending 30 September 2022

Ratio Description	Target	Original Budget	Projected Budget	Actual YTD
<i>Operating Performance Ratio</i>	Greater than 0	-2.14%	-5.03%	51.51%
This ratio measures Council's achievement of containing operating expenditure within operating revenue				
<i>Own source operating revenue</i>	Greater than 60%	67.01%	58.37%	84.92%
This ratio shows the degree of reliance on external funding sources such as operating grants and contributions				
<i>Debt Service Cover Ratio</i>	Greater than 2x	N/A	N/A	N/A
This ratio measures the availability of operating cash to service debt including interest and principal repayments				
<i>Unrestricted Current Ratio</i>	Greater than 1.5	5.10	5.10	5.02
<i>Cash Expense Cover Ratio</i>	Greater than 3 months	5.60	5.16	2.19
This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.				
<i>Rates, Annual Charges & Interest Outstanding</i>	Less than 10%	7.50%	7.50%	6.05%

12.3. INVESTMENTS AND RESERVES REPORT - OCTOBER 2022

Author: Senior Accountant

Authoriser: Acting Chief Financial Officer

RECOMMENDATION

That Council:

1. Notes and receives the October 2022 report on Investments totalling \$45,804,407 inclusive of cash at bank for day-to-day operations,
2. Notes that actual interest earned in the month of October 2022 was \$71,967,
3. Notes that total interest earned for the year to 31 October 2022 was \$203,907, and
4. Notes the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

BACKGROUND

The purpose of this report is to update Council on the investment of surplus funds and performance of Council's investment portfolio for the month to 31 October 2022 as required by *Regulation No 264 (Part 19) of the Local Government Act 1993*.

As at 31 October 2022, Council had a total of \$45,804,407 in invested funds. Interest earned from investments during the month of October 2022 was \$71,967.

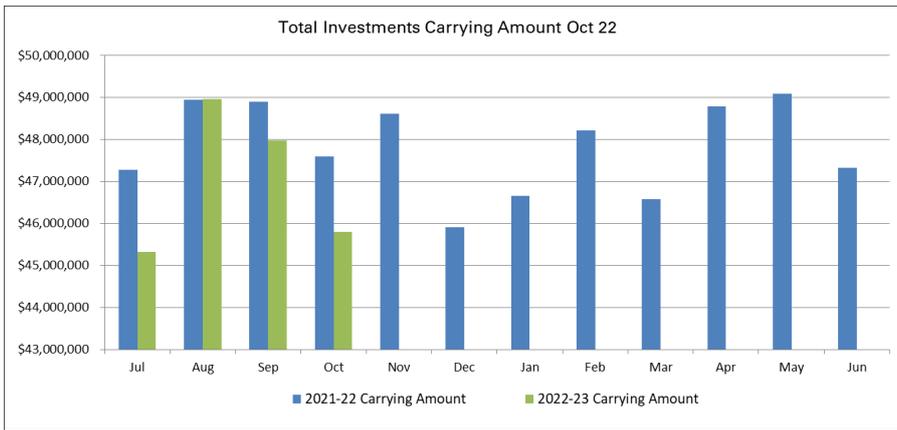
Included in this report are the following items:

- Council's Investments as at 31 October 2022
- Restrictions Applying to Investment Funds
- Investment Portfolio Performance
- Investment Commentary
- Monthly Report from Imperium Markets
- Certification by the Responsible Accounting Officer

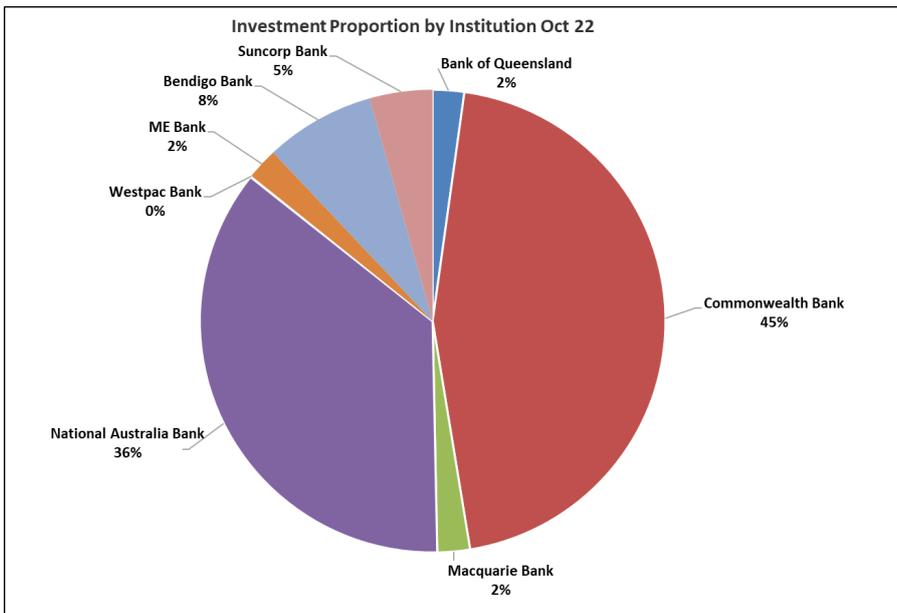
ISSUE/DISCUSSION

As at 31 October 2022, Council had a total of \$45,804,407 in term deposits and cash at bank exclusive of unpresented receipts or cheques. Total funds decreased \$2.175m during the month due to capital and operational expenditure payments, partially offset by receipt of plant sales and rate and annual charges payments.

The total investments balance has remained within the \$45M - \$49M range for the past 12 months, with seasonal fluctuations from month to month in line with Council's cashflow requirements.



Council's funds were invested with A1+, A1 and A2 rated Authorised Deposit Institutions (ADI's).



The details of the investments are included in Attachment 1 – Investment Register as at 31 October 2022.

The following Term Deposits matured during the month:

Financial Institution	Account No.	Rating at End of Month (S&P)	Date Invested	Maturity Date	Days Month Invested	Interest Rate	Interest Amount	Interest Received	Comments
Oct-22									
MyState Bank	83-703-9114	BBB	01-Oct-21	04-Oct-22	364	0.50%	2,000,000.00	\$ 10,082.19	Reinvested with CBA for 12 months @ 4.45%
Judo Bank	CN054927	BBB-	22-Oct-21	21-Oct-22		0.90%	\$ 4,000,000.00	\$ 35,901.37	To be invested in November after RBA rate increase
							\$ 6,000,000.00	\$ 45,983.56	

Summary of cash at bank from day-to-day operations:

Cash Summary		Comment
Opening cash book balance	\$ 5,008,665	
Plus receipts	\$ 8,995,612	Grants, Investments, charges and rates debtors receipts
Less payments	\$ 5,461,173	Capex and Opex payments
Cash book balance as at 31 October 2022	\$ 8,543,104	
Statement Summary		
Opening statement balance	\$ 4,991,944	
Plus receipts	\$ 9,028,193	Grants, Investments, charges and rates debtors receipts
Less payments	\$ 7,206,453	Capex and Opex payments
Bank statement balance as at 31 October 2022	\$ 6,813,684	
less Unpresented payments	\$ 245,043	payments not yet presented at bank
less Unmatched receipts on the Bank Statement	\$ 26,146	Receipts not yet presented in ledger
plus Unmatched payments on the Bank Statement	\$ 2,000,608	System process issue
Reconciliation balance as at 31 October 2022	\$ 8,543,103	

Restrictions Applying to Investment Funds

The following restrictions applied to the cash and investments balance:

Internal Restrictions	Current Month
Infrastructure replacement	\$ 1,779,826
Plant replacement reserve	\$ 1,798,670
Recreation reserves/villages	\$ 1,113,000
Other internal reserves	\$ 759,231
Employee entitlements	\$ 692,727
Land Development Fund	\$ 385,000
Airport Development	\$ 207,447
Deposits, retentions and bonds	\$ 322,752
Edward River Village	\$ 520,000
Cressy Street Revitalisation	\$ -
Deniliquin Town Hall and Civic Precinct Redevelopment	\$ 300,000
Total Internal Restrictions	\$ 7,878,654
External Restrictions	
Water supplies fund	6,940,845
Sewerage services fund	5,850,172
Tip remediation	1,300,000
Unexpended Merger funds	434,717
Other unexpended grant funds	4,572,722
Library fund	0
Other external reserves	158,227
Total External Restrictions	\$ 19,256,684
Unrestricted Funds	\$ 18,669,069
Total Funds	\$ 45,804,407

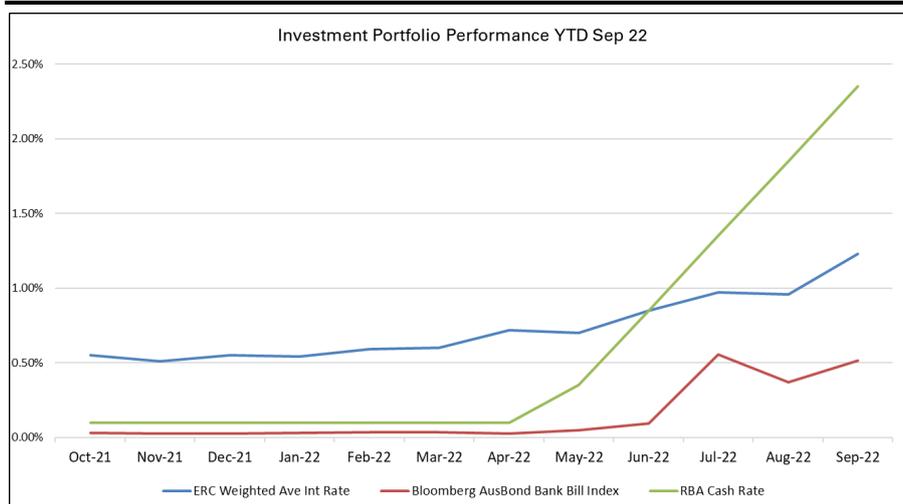
A Detailed breakdown of the restrictions is provided in Attachment 2 - Detailed Reserve Balances as at 31 October 2022

Total Funds were held between General, Water and Sewer Funds as follows:

Fund Name	Bank and Investments	Percentage
General	\$ 33,013,390	72.07%
Water	\$ 6,940,845	15.15%
Sewer	\$ 5,850,172	12.77%
Total Funds	\$ 45,804,407	100.00%

Investment Portfolio Performance

Total interest earned from investments during the month of October 2022 was \$71,967 compared to a budget of \$22,436. The difference is due to the effect of rising interest rates which have increased the weighted average interest rate for Council.



As at 31 October 2022, Council's weighted average interest rate was 1.39%, which was 1.15% above the Bloomberg AusBond Bank Bill Index implied one-year return of 0.24%. Total interest earned for the year to 31 October 2022 was \$203,907 compared to the budget of \$89,744 and previous year total of \$92,166.

Monthly Investment Review from Imperium Markets

Council engaged Imperium Markets Pty Ltd to provide ongoing investment advisory services from May 2021 as per recommendation from Audit Risk and Improvement Committee (*resolution ARIC/2021/7*). As part of this service, Imperium provides, among other services, a monthly investment review report for Council which council uses to inform investment decisions. A copy of the report is attached in this report as **Attachment 3 - Investment Review October 2022 - Imperium Markets**. Council continues to obtain financial benefits through accessing better rates through the Imperium Investment platform as well as efficiency savings in the investment process.

Investment Commentary

As at 31 October 2022, all investments were within the defined Investment Policy limits, with the exception of \$2.4M with the Commonwealth Bank. This is due to the maturing of the term deposit with Judo Bank of \$4m. Excess funds will be reviewed and invested in November. Council's investment portfolio consisted of term deposits (82%) and cash at bank/ on call (18%).

The Reserve Bank of Australia (RBA) elected to raise the official cash rate by 25 basis points in October to 2.60%. Additional hikes have been flagged in the coming months, with markets are now bracing for an environment with higher interest rates. This creates opportunities for Council to obtain progressively higher rates on investments as the current ones mature.

To mitigate the re-investment risk that this pose, Council has started, following on the advice from Imperium Markets, to invest in term deposits with maturities longer than 1 year, taking into consideration council's cashflow needs. This will allow council to take advantage of the relatively higher returns currently on the market for these investments as compared to short term ones.

STRATEGIC IMPLICATIONS

Investments have been made in accordance with Council's investment policy which was adopted on 19 April 2022.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

Under Council's Investment policy, investments are made with a range of ADI's, with Council funds invested with a single institution not going above a percentage of the total portfolio as follows:

40%	A1+ rated institutions
25%	A1 rated institutions
15%	A2 rated institutions
\$250,000	A3 and unrated authorized deposit taking institutions

The overall portfolio credit framework limits applicable to any credit rating category are as follows:

100%	Commonwealth/ State/ TCorp/M Funds
100%	A1+ rated institutions
60%	A1 rated institutions
35%	A2 rated institutions
5%	A3 Unrated authorized deposit taking institutions

LEGISLATIVE IMPLICATIONS

<p>Local Government Act 1993</p>	<p>625How may councils invest?</p> <p>(1) A council may invest money that is not, for the time being, required by the council for any other purpose.</p> <p>(2) Money may be invested only in a form of investment notified by order of the Minister published in the Gazette.</p> <p>Editorial note—</p> <p>See Gazettes No 152 of 24.11.2000, p 12041; No 94 of 29.7.2005, p 3977; No 97 of 15.8.2008, p 7638 and No 160 of 24.12.2008, p 13140.</p> <p>(3) An order of the Minister notifying a form of investment for the purposes of this section must not be made without the approval of the Treasurer.</p> <p>(4) The acquisition, in accordance with section 358, of a controlling interest in a corporation or an entity within the meaning of that section is not an investment for the purposes of this section.</p>
<p>Local Government (General) Regulation 2005</p>	<p>212Reports on council investments</p> <p>(1) The responsible accounting officer of a council—</p> <p>(a) must provide the council with a written report (setting out details of all money that the council has invested under section 625 of the Act) to be presented—</p> <p>(i) if only one ordinary meeting of the council is held in a month, at that meeting, or</p> <p>(ii) if more than one such meeting is held in a month, at whichever of those meetings the council by resolution determines, and</p> <p>(b) must include in the report a certificate as to whether or not the investment has been made in accordance with the Act, the regulations and the council's investment policies.</p> <p>(2) The report must be made up to the last day of the month immediately preceding the meeting.</p> <p>Note—</p> <p>Section 625 of the Act specifies the way in which a council may invest its surplus funds.</p>

Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the Investment Report Attachment have been made in accordance with Section 625 of the *Local Government Act 1993*, clause 212 of the *Local Government (General) Regulation 2005* and Council's Investment Policy.

Alistair Cochrane

Responsible Accounting Officer

ATTACHMENTS

Attachment 1 - Investment Register as at 31 October 2022

Schedule of Investments										
This Report is at date 31-October-2022										
Description	Type	Account No.	Rating at EOM (S&P)	Date Invested	Maturity Date	Days	Rate	Face Value Amount	% of Portfolio	Estimated Interest
Westpac Business Cheque Plus Account	Oncall/ CMT	032-870 16-6545	A1+	N/a	N/a	365	0.00%	45,101	0.10%	Monthly
Westpac Business Cash Reserve	Oncall/ CMT	032-870 17-9231	A1+	N/a	N/a	365	0.05%	0	0.00%	Monthly
Westpac 31 Day Notice Account	Oncall/ CMT	032-870 23-2696	A1+	N/a	N/a	365	0.35%	1,635	0.00%	Monthly
Commonwealth Bank General Fund	Oncall/ CMT	062-533 0000010	A1+	N/a	N/a	365	2.15%	6,732,157	14.70%	Monthly
Commonwealth Bank Business On Line Save	Oncall/ CMT	062-533 10151117	A1+	N/a	N/a	365	0.90%	1,489,086	3.25%	Monthly
Macquarie Bank - Rates	Oncall/ CMT	3005-79778	A1	N/a	N/a	365	0.00%	34,915	0.08%	Monthly
Macquarie Bank - Water	Oncall/ CMT	2643-18940	A1	N/a	N/a	365	0.00%	1511.94	0.00%	Monthly
Total Oncall/ CMT Accounts								8,304,407	18.13%	
Term Deposits										
National Australia Bank	TD	20-036-8248	A1+	10-Jun-21	13-Jun-23	733	0.60%	2,000,000	4.37%	24,098.63
National Australia Bank	TD	20-049-8755	A1+	10-Jun-21	11-Jun-24	1097	0.75%	3,000,000	6.55%	67,623.29
National Australia Bank	TD	50-665-2647	A1+	24-May-21	24-May-24	1096	0.75%	2,500,000	5.46%	56,301.37
National Australia Bank	TD	35-071-3705	A1+	25-Jun-21	29-Jun-23	734	0.65%	2,000,000	4.37%	26,142.47
National Australia Bank	TD	75-932-6942	A1+	29-Jun-21	29-Jun-23	730	0.65%	2,500,000	5.46%	32,500.00
National Australia Bank	TD	81-520-8937	A1+	06-Sep-21	06-Sep-23	730	0.65%	3,000,000	6.55%	39,000.00
National Australia Bank	TD	75-932-6944	A1+	08-Dec-21	08-Dec-22	365	0.70%	1,500,000	3.27%	10,500.00
Commonwealth Bank	TD	CDA 37543602	A1+	18-Feb-22	18-Feb-24	730	1.65%	1,500,000	3.27%	49,500.00
Commonwealth Bank	TD	CDA 37543602	A1+	09-Sep-21	08-Sep-23	729	0.57%	3,000,000	6.55%	34,153.15
Commonwealth Bank	TD	CDA 37543602	A1+	12-Nov-21	12-Nov-22	365	0.53%	1,000,000	2.18%	5,300.00
Commonwealth Bank	TD	CDA 37543602	A1+	27-Apr-22	27-Apr-23	365	2.46%	2,000,000	4.37%	49,200.00
Commonwealth Bank	TD	CDA 37543602	A1+	26-Jul-22	25-Jul-23	364	4.16%	1,500,000	3.27%	62,229.04
Commonwealth Bank	TD	CDA 37543602	A1+	05-Sep-22	05-Sep-23	365	4.16%	1,500,000	3.27%	62,400.00
Suncorp Bank	TD	4203228	A1+	22-Mar-22	21-Mar-23	364	1.36%	2,000,000	4.37%	27,125.48
Macquarie Bank	TD	CN055243	A1	12-Nov-21	12-Nov-22	365	0.55%	1,000,000	2.18%	5,500.00
Total A1+ Deposits	TD							30,000,000	65.50%	
Bendigo Bank	TD	105-306-781	A2	14-Sep-21	14-Sep-23	730	0.55%	2,000,000	4.37%	22,000.00
Bendigo Bank	TD	105-306-782	A2	18-Feb-22	22-Feb-23	369	0.85%	1,500,000	3.27%	12,889.73
Bank of Queensland	TD	509836	A2	28-Jun-22	28-Jun-23	365	4.00%	1,000,000	2.18%	40,000.00
ME Bank	TD	342679	A2	04-Aug-22	08-Aug-23	369	3.81%	1,000,000	2.18%	38,517.53
Commonwealth Bank	TD	83-703-9114	A2	04-Oct-22	04-Oct-23	365	0.50%	2,000,000	4.37%	10,000.00
Total A2 Deposits								7,500,000	16.37%	
Weighted Average Interest Rate							1.39%	45,804,407	100.00%	

Attachment 2 - Detailed Reserve Balances as at 31 October 2022

ERC Detailed Reserves Balances	31/10/2022
EXTERNAL RESERVES	
Developer Contributions - General	39,485
Specific Purpose Unexpended Grants	4,572,722.48
Water Supplies	6,940,845
Sewerage Services	5,850,172
Domestic Waste Management	1,300,000
Merger Operational	182,514
Merger Stronger Communities	252,203
Conargo Milestones/Interpretative	37,287
Conargo Oval M&R	20,000
Deniliquin Band Committee	19,993
Deniliquin Community Gardens	2,967
EPA Waste	35,915
Regional Arts	2,580
Total External Restrictions	<u>19,256,684</u>
INTERNAL RESERVES	
Plant Replacement	1,798,670
Infrastructure Replacement	1,779,826
Employees Leave	692,727
Deposits, retentions and bonds	322,752
Airport Industrial Land	20,000
Asset Management	14,000
Airport Runway Development	187,447
Blighty Power Upgrade	70,000
Building Maintenance	50,000
Cemetery Upgrade	9,000
Depot office & gates upgrade	41,000
Dog Trail	3,000
Election Reserve	12,312
Fencing Conargo	7,000
Gravel Pits	14,000
Human Resources	17,674
Internal Audit	6,000
Land Development	385,000
Landscaping plan	90,000
Recreation Reserves/Villages (Landscaping Plans)	1,113,000
Risk Management	44,686
Wanganella Community Hall	5,000
Shire Entrance Signs	5,000
Tourism/Industry Promotion	13,000
Town Planning Plan, Surveys & Studies	102,662
Waste Facilities	63,300
Water Supply Network	57,000
Website Development	1,750
Edward River Village	520,000
Deniliquin Town Hall and Civic Precinct Redevelopment	300,000
North Depot Redevelopment	132,847
Total Internal Restrictions	<u>7,878,654</u>
Total Restrictions	<u>27,135,338</u>



Investment Review

October 2022



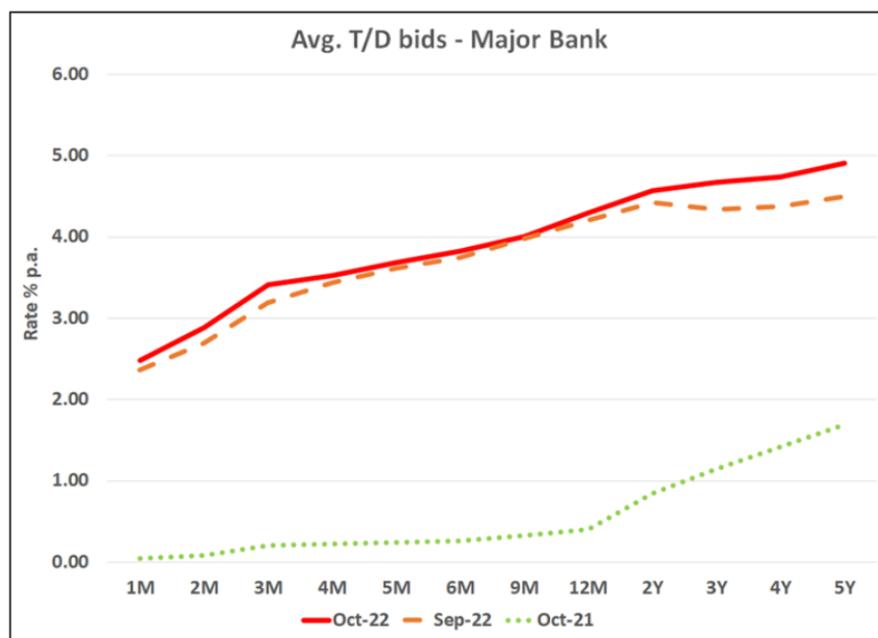
Imperium Markets Pty Ltd ABN: 87 616 579 527
Authorised Representative of Libertas Financial Planning Pty Ltd AFSL 429 718
Phone: +61 2 9053 2987
Email: michael.chandra@imperium.markets
Level 9 Suite 06, 70 Phillip Street, Sydney NSW 2000



Market Update Summary

Despite global central banks continuing their interest rate hike cycle to combat mounting inflationary pressures, the market is now focusing on the possibility of a ‘soft pivot’ by global central banks and focusing on the peak of the interest rate hike cycle. **Domestically, the RBA increased the official cash rate by 25bp in October to 2.60%, which somewhat took the market by surprise given a 50bp hike was the ongoing consensus.** The move to increase the cash rate by a lower increment, however, should not be interpreted as dovish - the RBA, like other global central banks, remains “*resolute in its determination to return inflation to target and will do what is necessary to achieve that*”, suggesting there are still more rate rises to follow. **It subsequently lifted rates by another 25bp on 1st November to 2.85%.**

The largest impact to Council’s investment portfolio is with regards to its largest exposure being in bank term deposits (~82% of the portfolio). Despite more rate rises on the horizon, given an upward sloping deposit curve, maintaining a slightly longer duration position will continue to outperform (averaging) shorter durations. The deposit market has largely already factored in the current rate hike cycle, reflected by the flattening of the curve demonstrated by the longer-term tenors (+2yrs) over the past few months (the market is also factoring in a recession over coming years). Deposit yields remained relatively flat over the past month across most tenors:



Source: Imperium Markets

‘New’ investments above 4¼-4½% p.a. now appears likely if Council can continue to place the majority of its surplus funds for terms of 12 months to 2 years. *With recessionary fears being priced in coming years, investors may take an insurance policy by investing across 3-5 year fixed deposits and locking in rates above 4½% p.a. (small allocation only).*



Council’s Portfolio & Compliance

Asset Allocation

The portfolio is mainly directed to fixed term deposits (~82%), with the remainder of the portfolio (~18%) being held in various overnight cash accounts.

Senior FRNs are now becoming more attractive as spreads have widened in 2022 – new issuances should now be considered again on a case by case scenario. In the interim, fixed deposits for 12 months to 3 years appear quite appealing following the spike in medium-to longer-term yields this calendar year. With recessionary fears being priced in coming years, those investors that can allocate longer-term surplus funds may take an insurance policy by investing across 3-5 year fixed deposits and locking in rates above 4½% p.a.



Term to Maturity

The portfolio remains highly liquid with around 85% maturing within 12 months. The weighted average duration of the deposit portfolio is around 9 months. We commend Council’s decision to place small parcels of term deposits for 2-3 years, given the previous high level of turnover.

Where liquidity permits, we recommend continuing investing surplus funds in the 1-2 year horizons to increase the overall returns of the portfolio given the steepening yield curve. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed deposits (refer to respective sections below).

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 – 90 days	\$11,804,407	25.77%	15%	100%	\$34,000,000
✓	91 – 365 days	\$27,000,000	58.95%	0%	100%	\$18,804,407
✓	1 – 2 years	\$7,000,000	15.28%	0%	70%	\$25,063,085
✓	2 – 5 years	\$0	0.00%	0%	50%	\$22,902,203
		\$45,804,407	100.00%			



Counterparty

As at the end of the month, Council had a minor 'overweight' position to the CBA (AA-) due to its high overnight cash balance. This can easily be addressed by reducing the cash balance and investing in term deposits with another ADI.

Overall, the portfolio is lightly diversified across the investment grade credit spectrum, with no exposure to the unrated ADIs.

Compliant	Issuer	Rating [^]	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
X	CBA	AA-	\$20,721,243	45.24%	40.00%	-\$2,399,481
✓	NAB	AA-	\$16,500,000	36.02%	40.00%	\$1,821,763
✓	Westpac	AA-	\$46,737	0.10%	40.00%	\$18,275,026
✓	Macquarie Bank	A+	\$1,036,427	2.26%	25.00%	\$10,414,675
✓	Suncorp	A+	\$2,000,000	4.37%	25.00%	\$9,451,102
✓	BOQ	BBB+	\$2,000,000	4.37%	15.00%	\$4,870,661
✓	Bendigo-Adelaide	BBB+	\$3,500,000	7.64%	15.00%	\$3,370,661
			\$45,804,407	100.00%		

[^]Applying long-term ratings only.

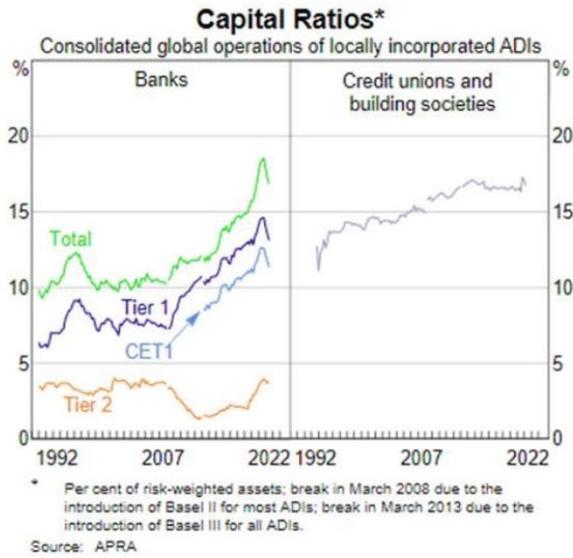
Effective March 2022, ME Bank formally relinquished its banking (ADI) licence with APRA, following its acquisition by BoQ in mid-2021. All ME Bank assets are now part of its parent company, BoQ.

We remain supportive of the regional and unrated ADI sector (and have been even throughout the post-GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25-40% more capital than the domestic major banks, and well above the Basel III requirements.

Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). APRA's outgoing Chair Wayne Byres recently noted that the Common Equity Tier 1 capital of Australian banks now exceeds a quarter of a trillion dollars. It has increased by \$110 billion, or more than 70%, over the past eight years. Over the same time, banks' assets have grown by 44%. Some of the extra capital is supporting growth in the banking system itself but clearly, there has been a strengthening in overall resilience and leverage in the system is lower.

We believe that deposit investments with the lower rated ADIs should be considered going forward, particularly when they offer 'above market' specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio's overall returns. The lower rated entities are generally deemed to be the more 'ethical' ADIs compared to the higher rated ADIs.

In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC and the pandemic period. **APRA's mandate is to "protect depositors" and provide "financial stability"**.





Credit Quality

The portfolio remains diversified from a credit ratings perspective. The entire long term portfolio is spread amongst the investment grade spectrum.

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) since mid-2020¹, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit from the likes of Council. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past two years.

Going forward, with the RBA now removing these cheap borrowing facilities, this has meant the lower rated banks (BBB rated) have started to become more competitive as the market starts to 'normalise'. Investors should have a larger opportunity to start investing a higher proportion of their surplus funds with the lower rated institutions (within Policy limits), from which the majority are considered to be the more 'ethical' ADIs as they generally do not lend to the Fossil Fuel industry.

All aggregate ratings categories were within the Policy limits at month-end:

Compliant	Credit Rating [^]	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	AA Category	\$37,267,980	81%	100%	\$8,536,427
✓	A Category	\$3,036,427	7%	60%	\$24,446,217
✓	BBB Category	\$5,500,000	12%	35%	\$10,531,542
✓	Unrated Category	\$0	0%	5%	\$2,290,220
		\$45,804,407	100.00%		

[^] Applying long-term ratings only.

¹ The RBA's Term Funding Facility (TFF) allowed the ADI to borrow as low as 0.10% fixed for 3 years: <https://www.rba.gov.au/mkt-operations/term-funding-facility/overview.html>



Performance

Council's performance (excluding cash holdings) for the month ending 31 October 2022 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.22%	0.57%	0.78%	0.68%	0.83%
AusBond Bank Bill Index	0.24%	0.54%	0.75%	0.67%	0.76%
Council's T/D Portfolio [^]	0.12%	0.31%	0.52%	0.39%	0.83%
Outperformance	-0.12%	-0.23%	-0.23%	-0.28%	0.07%

[^]Total portfolio performance excludes Council's cash account holdings. Overall returns would be lower if cash was included.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	2.60%	2.27%	1.55%	2.03%	0.83%
AusBond Bank Bill Index	2.89%	2.18%	1.50%	1.99%	0.76%
Council's T/D Portfolio [^]	1.46%	1.25%	1.04%	1.16%	0.83%
Outperformance	-1.43%	-0.92%	-0.46%	-0.83%	0.07%

[^]Total portfolio performance excludes Council's cash account holdings. Overall returns would be lower if cash was included.

For the month of October, the portfolio (excluding cash) provided a return of +0.12% (actual) or +1.46% p.a. (annualised), underperforming the benchmark AusBond Bank Bill Index return of +0.24% (actual) or +2.89% p.a. (annualised). This relative 'underperformance' has been due to the unexpected aggressive rate hikes undertaken by the RBA. Whilst this 'underperformance' may continue in the short-term, we do anticipate this to be temporary. Council should also remind itself it has consistently 'outperformed' over longer-term time periods as demonstrated by the longer-term returns of the overall investment portfolio.

Going forward, despite additional rate hikes over coming months, Council's interest income can be increased significantly by maintaining this duration position (12-18 months), with rates on offer along this part of the curve likely to be offered up to ½% higher than the rate compared to shorter tenors.

Investors using the Imperium Markets platform (an ASIC Licensed Market) have reduced the invisible costs associated with brokerage, and thereby lift client portfolio returns as investors are able to deal in deposits directly with the ADIs and execute at the best price possible.



Council's Term Deposit Portfolio & Recommendation

As at the end of October 2022, Council's deposit portfolio was yielding 1.49% p.a. (up 25bp from the previous month), with a weighted average duration of around 291 days (~9½ months).

We recommend Council continues maintaining this average duration if possible. With an upward sloping deposit curve, investors are rewarded if they can continue to maintain a longer average duration.

At the time of writing, we see value in:

	LT Credit Rating	Term	T/D Rate
ICBC, Sydney	A	5 years	5.32% p.a.
ICBC, Sydney	A	4 years	5.17% p.a.
ICBC, Sydney	A	3 years	5.10% p.a.
ICBC, Sydney	A	2 years	4.96% p.a.
AMP Bank	BBB	2 years	4.95% p.a.^
Westpac	AA-	2 years	4.90% p.a.
CBA	AA-	2 years	4.83% p.a.
Suncorp	A+	2 years	4.83% p.a.
BoQ	BBB+	2 years	4.80% p.a.
NAB	AA-	2 years	4.75% p.a.

[^]Contact us for an additional 0.20% p.a. rebated commission. Rate changes daily. Current limit of \$10m in aggregate.

The above deposits are suitable for investors looking to maintain diversification and lock-in a premium compared to purely investing short-term. For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (dependent on daily funding requirements):



ADI	LT Credit Rating	Term	T/D Rate
AMP	BBB	12 months	4.80% p.a.^
Westpac	AA-	12 months	4.58% p.a.
CBA	AA-	12 months	4.55% p.a.
NAB	AA-	12 months	4.50% p.a.
Suncorp	A+	12 months	4.50% p.a.
BoQ	BBB+	12 months	4.45% p.a.
Bendigo-Adelaide	BBB+	12 months	4.35% p.a.
Suncorp	A+	6 months	4.26% p.a.
BoQ	BBB+	6 months	4.20% p.a.

[^]Contact us for an additional 0.20% p.a. rebated commission. Rate changes daily. Current limit of \$10m in aggregate

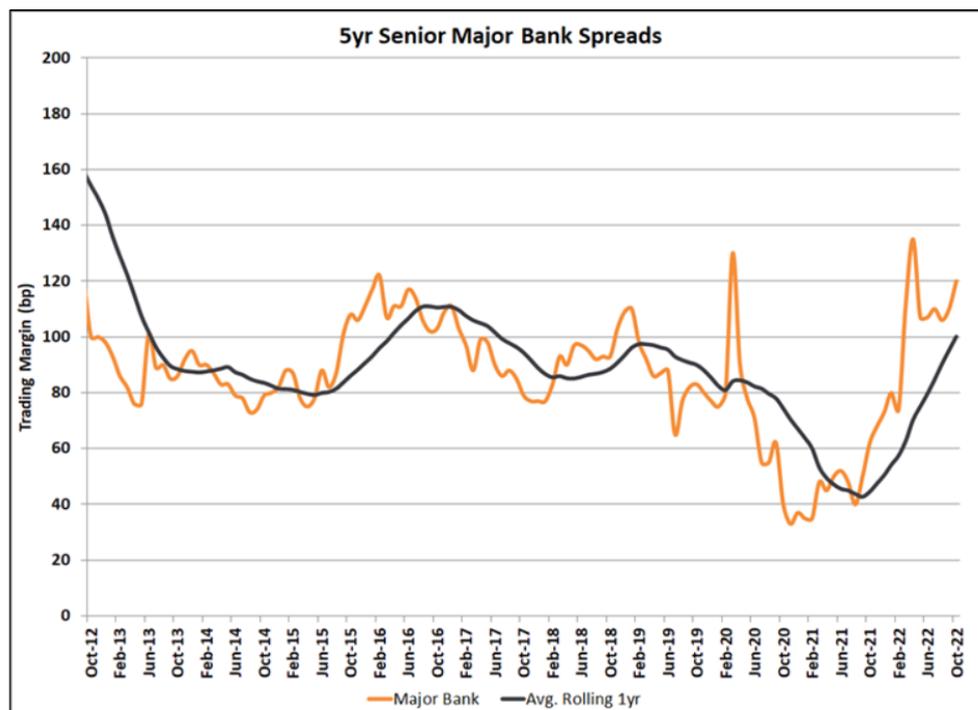
If Council does not require high levels of liquidity and can stagger its investments slightly longer-term, it will be rewarded over coming years if it can roll for an average min. term of 12 months-2 years (this is where we current value), yielding, on average, up to ½% p.a. higher compared to those investors that entirely invest in short-dated deposits.

With recessionary fears being priced in coming years, those investors that can allocate longer-term surplus funds may take an insurance policy by investing across 3-5 year fixed deposits and locking in rates above 4½% p.a.



Senior FRNs Review

Over October, amongst the senior major bank FRNs, physical credit securities widened by up to 10bp at the long-end of the curve. The widening was partially driven by ANZ’s (AA-) dual 3 and 5 year senior issue at +92bp and +120bp respectively, printing \$4.75bn. Major bank senior securities are now looking fairly attractive again in a rising rate environment (5 year margins around the +120bp level):



Source: IBS Capital

Apart from ANZ (AA-), over October, there were noticeable new primary issuances from:

- Suncorp (AAA rated) covered security for 3 years at +88bp
- Teachers Mutual Bank (BBB) senior FRN for 3 years at +150bp
- Bank of Nova Scotia (AAA rated) covered security for 3 years at +90bp
- Bank of Montreal (AAA rated) covered security for 3 years at +90bp

Amongst the “A” and “BBB” rated sectors, the securities were marked between 10-15bp wider at the 3-5 year part of the curve.

Credit securities are looking much more attractive given the widening of spreads in 2022. FRNs will continue to play a role in investor’s portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment).



Senior FRNs (ADIs)	31/10/2022	30/09/2022
"AA" rated – 5yrs	+120bp	+110bp
"AA" rated – 3yrs	+92bp	+85bp
"A" rated – 5yrs	+135bp	+125bp
"A" rated – 3yrs	+110bp	+100bp
"BBB" rated – 3yrs	+135bp	+120bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- **On or before mid-late 2024 for the "AA" rated ADIs (domestic major banks);**
- On or before mid-late 2023 for the "A" rated ADIs; and
- Within 6-9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub-optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.

Primary (new) FRNs are now looking more appealing and should be considered on a case by case scenario.



Senior Fixed Bonds – ADIs (Secondary Market)

As global inflationary pressures have escalated, this has seen a significant lift in longer-term bond yields (valuations fell) as markets have reacted accordingly.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the majority now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0255776	ING	AAA	Covered	07/09/2023	0.85	3.00%	4.33%
AU3CB0258465	Westpac	AA-	Senior	16/11/2023	1.04	3.25%	4.33%
AU3CB0265403	Suncorp	AA-	Senior	30/07/2024	1.74	1.85%	4.69%
AU3CB0265593	Macquarie	A+	Senior	07/08/2024	1.78	1.75%	4.73%
AU3CB0265718	ING	AAA	Covered	20/08/2024	1.80	1.45%	4.64%
AU3CB0266179	ANZ	AA-	Senior	29/08/2024	1.82	1.55%	4.56%
AU3CB0266377	Bendigo	BBB+	Senior	06/09/2024	1.84	1.70%	4.82%
AU3CB0268027	BoQ	BBB+	Senior	30/10/2024	2.00	2.00%	4.95%
AU3CB0269710	ANZ	AA-	Senior	16/01/2025	2.21	1.65%	4.62%
AU3CB0269892	NAB	AA-	Senior	21/01/2025	2.21	1.65%	4.73%
AU3CB0270387	Macquarie	A+	Senior	12/02/2025	2.28	1.70%	4.99%
AU3CB0287415	Westpac	AA-	Senior	17/03/2025	2.37	2.70%	4.75%
AU3CB0291508	Westpac	AA-	Senior	11/08/2025	2.77	3.90%	4.49%
AU3CB0291672	CBA	AA-	Senior	18/08/2025	2.79	4.20%	4.65%
AU3CB0280030	BoQ	BBB+	Senior	06/05/2026	3.49	1.40%	5.26%
AU3CB0282358	ING	AAA	Covered	19/08/2026	3.79	1.10%	4.66%
AU3CB0284149	BoQ	BBB+	Senior	27/10/2026	3.98	2.10%	5.34%
AU3CB0286037	Westpac	AA-	Senior	25/01/2027	4.23	2.40%	4.94%



Economic Commentary

International Market

The mere suggestion of the US Fed stepping down from 75bp to a 50bp incremental rate hike in coming months resulted in the rebound in equities, as well as a partial reversal of the recent surge in global bond yields. Yields fell globally on growing expectations that future central bank tightening is likely to be trimmed back further.

Across equity markets, the S&P 500 Index surged +7.99%, while the NASDAQ rebounded +3.90%. Europe's main indices also gained, led by Germany's DAX (+9.41%), France's CAC (+8.75%), and UK's FTSE (+2.91%).

Both headline and core CPI readings in the US surprised to the upside. The headline print came at +8.2% y/y (vs +8.1% expected), while the more important core reading came in at +6.6% y/y (vs +6.5% expected). The core CPI print was the highest in 40 years.

The US unemployment rate fell two tenths to 3.5% vs. 3.7% expected, and the participation rate fell 0.1% to 62.3% (vs. 62.4% expected).

Canada's inflation data provided no relief from a string of recent global inflation upside surprises, coming at +6.9% from +7.0% and against +6.7% expected. However, the Bank of Canada surprised markets by lifting rates by 50bp, against expectations of a 75bp hike.

The Bank of England (BoE) extended support targeted at pension funds, offering to buy up to £5b a day of inflation-linked government bonds, out of the expanded £10b daily envelope announced previously. UK GDP data showed a -0.3% m/m contraction in August, making the UK on track to record a negative Q3 outcome. UK inflation was +10.1% y/y in September from +9.9% in August and against expectations for a +10.0% rise. The UK is on the lookout for another Prime Minister after Liz Truss announced her resignation.

Europe's preliminary CPI data for September came in hot at +10.0% y/y from +9.1% in August and +9.7% expected. That was the first double digit read in the blocs history.

China's GDP came in at +3.9% y/y vs +3.3% y/y expected. Retail sales though slowed to +2.5% y/y from +5.4% and +3.0% expected.

The RBNZ raised the OCR by 50bp as expected, taking the cash rate to 3.50% to continue tightening monetary policy "at pace".

The MSCI World ex-Aus Index rose +7.15% for the month of October:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+7.99%	-6.25%	-15.92%	+8.43%	+8.50%	+10.61%
MSCI World ex-AUS	+7.15%	-7.18%	-19.77%	+4.63%	+4.71%	+7.18%
S&P ASX 200 Accum. Index	+6.04%	+0.67%	-2.01%	+4.82%	+7.18%	+8.73%

Source: S&P, MSCI



Domestic Market

The RBA surprised most market participants by raising the cash rate by a smaller than expected 25bp to 2.60% in October. This was the sixth successive interest rate rise but broke a string of four successive 50bp increases. The accompanying commentary again signalled that the Board expects to increase interest rates further over the period ahead.

The move to increase the cash rate by a lower increment, however, should not be interpreted as dovish - the RBA, like other global central banks, remains *“resolute in its determination to return inflation to target and will do what is necessary to achieve that”*.

Australia’s Q3 inflation data surprised to the upside. Headline inflation was +1.8% q/q (consensus +1.6% q/q) and +7.3% y/y. The closely watched core trimmed mean measure accelerated sharply to +1.8% q/q (consensus +1.5%) and +6.1% y/y, its highest quarterly pace since December 1990.

Employment growth surprised to the downside in September, coming in broadly unchanged at +1k against expectations for a +25k gain. The unemployment rate remained at 3.5% and the participation rate also remained unchanged 66.6%.

The Federal Budget delivered fully on Labor’s election commitments, but major reform/action to resolve medium-term pressures on the Budget was postponed to at least the next May Budget. The 2022-23 deficit is expected to come in at \$36.9bn (1.5% of GDP) less than half the \$78bn forecast at the pre-election budget in March this year.

House prices in nearly two out of five Sydney suburbs have already plummeted by more than 10% since the RBA started raising interest rates in May, with more areas likely to follow suit as the downturn intensifies.

The trade surplus surprised lower in August falling \$643m to \$8.3bn (consensus \$10bn). Exports rose 2.6% (+1.4bn) helped by a rebound in coal export volumes after weather related disruptions in July.

The Australian dollar depreciated by -1.26%, finishing the month at US64.20 cents (from US65.02 cents the previous month).

Credit Market

The global credit indices tightened significantly over October as risk markets rebounded. They remain back to their levels experienced during the start of the pandemic (Q1 2020):

Index	October 2022	September 2022
CDX North American 5yr CDS	90bp	107bp
iTraxx Europe 5yr CDS	114bp	138bp
iTraxx Australia 5yr CDS	130bp	148bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	October 2022	September 2022
Bloomberg AusBond Bank Bill Index (0+YR)	+0.24%	+0.15%
Bloomberg AusBond Composite Bond Index (0+YR)	+0.93%	-1.36%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.16%	+0.12%
Bloomberg AusBond Credit Index (0+YR)	+0.39%	-1.01%
Bloomberg AusBond Treasury Index (0+YR)	+1.22%	-1.42%
Bloomberg AusBond Inflation Gov't Index (0+YR)	+4.06%	-3.85%

Source: Bloomberg

Other Key Rates

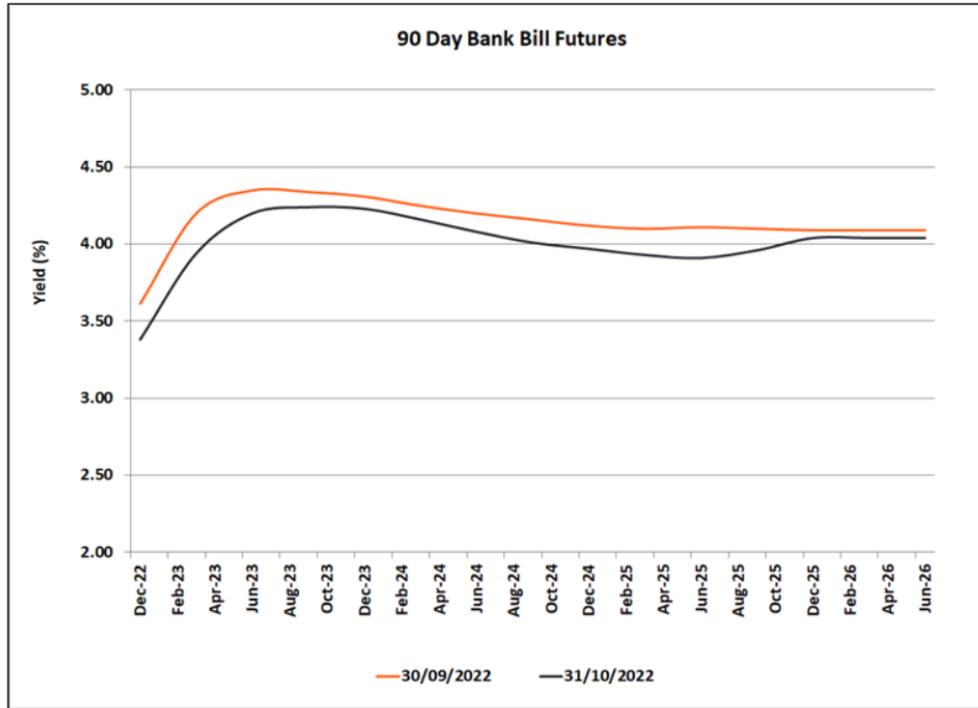
Index	October 2022	September 2022
RBA Official Cash Rate	2.60%	2.35%
90 Day (3 month) BBSW Rate	3.08%	3.06%
3yr Australian Government Bonds	3.29%	3.57%
10yr Australian Government Bonds	3.76%	3.90%
US Fed Funds Rate	3.00%-3.25%	3.00%-3.25%
3yr US Treasury Bonds	4.45%	4.25%
10yr US Treasury Bonds	4.10%	3.83%

Source: RBA, AFMA, US Department of Treasury



90 Day Bill Futures

Over October, bill futures fell across the board following the movement in the bond market, with the market reacting to the possibility of a pivot by global central banks. The markets continue to factor in the possibility of a global recession over the next few years, highlighted by the drop in the futures pricing in early 2024:



Source: ASX



Fixed Interest Outlook

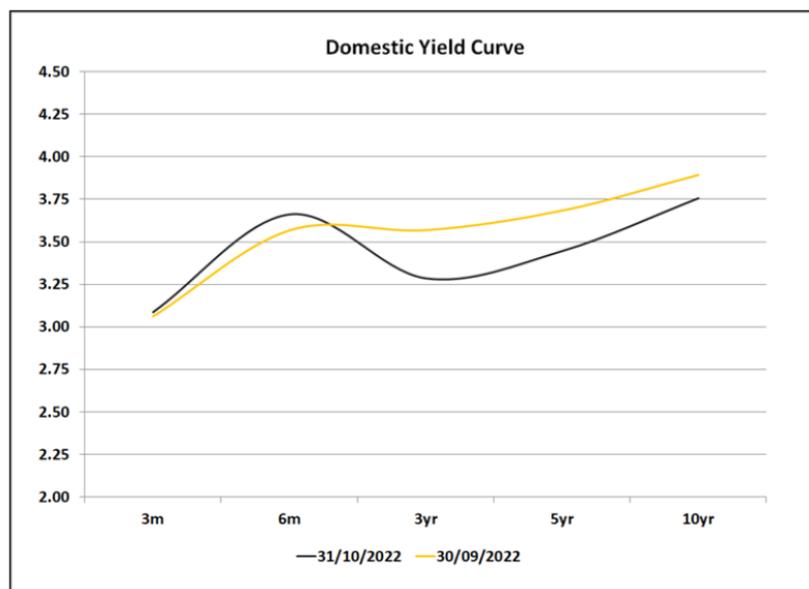
The terminal US Fed Funds pricing has lifted to 5.00% by March 2023 and continues to price a 75bp hike at the upcoming 2nd November meeting and 50bp at the 14th December FOMC meeting. The US Fed dot plots sees no cut(s) before 2024 (end of 2024 shows a median dot of 3.875%). The message from US Fed Chair Powell was loud and clear. Powell repeated the Fed will move rates purposefully until rates are at a sufficiently restrictive stance to ensure their price stability objective is achieved.

Domestically, after lifting rates by 25bp to 2.60% in October, the RBA's evolution to a slower pace of interest rate rises likely reflects a combination of:

- The lags in the impact of monetary policy;
- The substantial tightening already put in place;
- That interest rates are now estimated to be somewhere close to neutral or even in slightly restrictive territory;
- The considerable uncertainties about the global economic outlook; and
- The RBA's desire to try to keep the economy on an even keel.

The move, however, should not be interpreted as dovish - the RBA, like other global central banks, remains *"resolute in its determination to return inflation to target and will do what is necessary to achieve that"*. A shift back to larger rate rises or a higher peak for interest rates cannot be ruled out either if the RBA's assertion that *"the potential for inflation to subside quickly"* is disproven.

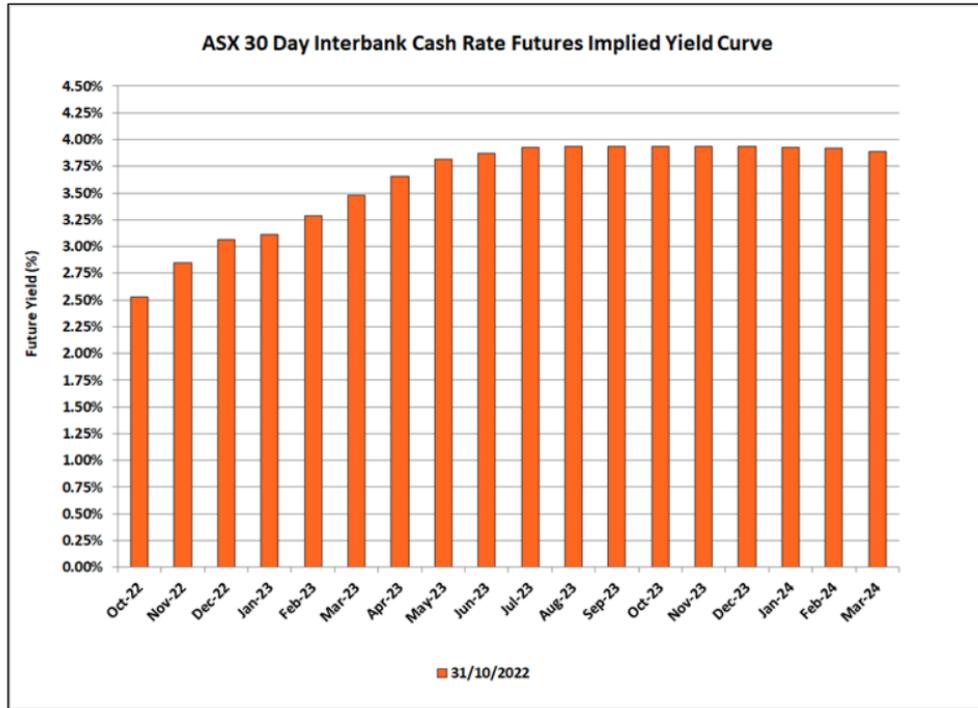
The domestic bond market continues to suggest a prolonged low period of interest rates on a historical basis (10-year government bond yields under 4%). Over the month, yields fell up to 30bp at the long-end of the curve:



Source: AFMA, ASX, RBA



Markets are currently pricing in around 6 additional rate rises into 2023 (up to 4%). Fears of a looming global recession have actually seen rate cuts start to be priced in towards the end of 2023, although this seems unlikely for now:



Source: ASX

Disclaimer

Imperium Markets provides fixed income investment advisory services and a financial market platform through which clients and fixed income product providers may transact with each other. The information in this document is intended solely for your use. The information and recommendations constitute judgements as of the date of this report and do not consider your individual investment objectives and adopted policy mandate. Imperium Markets monitors the entire fixed income investible universe and recommends the best rate available to us, regardless of whether a product provider uses our market platform. You are responsible for deciding whether our recommendations are appropriate for your particular investment needs, objectives and financial situation and for implementing your decisions. You may use our platform to transact with your chosen product providers. Imperium Markets charges a flat fee for our investment advice. Any commissions received are rebated to clients in full. If you choose a product provider who uses our market platform, the product provider pays us 1bp p.a. funding fee of the value of the investments transacted.

12.4. ANNUAL CODE OF CONDUCT STATISTICAL RETURN 2022

Author: Senior Governance Advisor

Authoriser: Director Corporate Services

RECOMMENDATION

That Council:

1. Receive and note the Code of Conduct Annual Statistical Report for the period 1 September 2021 to 31 August 2022, and;
2. Provide the Code of Conduct Annual Statistical Report to the Office of Local Government by 31 December 2022.

BACKGROUND

The *Model Code of Conduct for Local Councils in NSW* and the *Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW* are prescribed under the *Local Government Act 1993* and the *Local Government (General) Regulation 2021*.

The Model Code of Conduct sets the minimum standards of conduct for council officials. It is prescribed by regulation to assist council officials to:

- understand and comply with the standards of conduct that are expected of them
- enable them to fulfil their statutory duty to act honestly and exercise a reasonable degree of care and diligence
- act in a way that enhances public confidence in local government.

Council adopted the Office of Local Government's *Model Procedures for the Administration of the Model Code of Conduct* (the Model Code Procedures), which is prescribed for the purposes of the administration of the *Model Code of Conduct* for Local Councils in NSW (220111/7.4). The Model Code Procedures are made under section 440AA of the Local Government Act 1993 and Clause 180(1) and 181 of Local Government (General) Regulation 2021.

The Model Code Procedures provides, in relation to reporting, the following:

11.1 The Complaints Coordinator must arrange for the following statistics to be reported to the council within 3 months of the end of September of each year:

- a) the total number of code of conduct complaints made about councillors and the general manager under the code of conduct in the year to September (the reporting period),*
- b) the number of code of conduct complaints referred to a conduct reviewer during the reporting period,*
- c) the number of code of conduct complaints finalised by a conduct reviewer at the preliminary assessment stage during the reporting period and the outcome of those complaints,*
- d) the number of code of conduct complaints investigated by a conduct reviewer during the reporting period,*
- e) without identifying particular matters, the outcome of investigations completed under these procedures during the reporting period,*
- f) the number of matter reviewed by the OLG during the reporting period and, without identifying particular matters, the outcome of the reviews, and*

g) The total cost of dealing with code of conduct complaints made about councillors and the general manager during the reporting period, including staff costs.

11.2 The council is to provide the OLG with a report containing the statistics referred to in clause 11.1 within 3 months of the end of September of each year.

ISSUE/DISCUSSION

For the reporting period of 1 September 2021 to 31 August 2022, and in accordance with section 11.1 of the Model Code Procedures:

- a) Council has received two complaints in respect of councillors;
- b) Two referrals were made;
- c) No matters were finalised in the period;
- d) No investigations were undertaken in the reporting period;
- e) As no investigations were commenced in the period, no outcomes can be reported;
- f) No referrals to the Office of Local Government were made;
- g) Total costs, including both internal staff and external conduct reviewer is in the order of \$15,000.

Council will advise OLG as required and will also have these details - along with many similar statutory reporting issues - included in the relevant annual report. It should be noted that there will be no Code of Conduct reports noted in the Annual Report for 2021-2022 as the matters identified in (a) above were received after 30 June 2022, but, prior to the 31 August 2022 Code of Conduct statistical reporting period end.

STRATEGIC IMPLICATIONS

Appropriate referral of code of conduct complaints for review by an external conduct reviewer ensures that risk of an impartial review is mitigated and provides assurance to the community that matters of this nature are taken seriously and being dealt with fairly.

Complaints under the Code of Conduct have a negative impact on council's financial position and can be debilitating to the individuals and Council's reputation in the community. This can have flow on effects on both the elected body and Council staff.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

Council has incurred costs in the appointment of an external conduct reviewer (approximately \$10k) and provided an estimate of the staff time involved in dealing with the identified matters (approximately \$5k).

Costs associated with Code of Conduct matters have not been budgeted for in the 22-23 budget and as such, are required to be funded through a budget adjustment as part of the quarterly budget review process. All costs are funded from Council's General Fund.

LEGISLATIVE IMPLICATIONS

Section 440AA of the Local Government Act 1993 and Clause 180(1) and 181 of Local Government (General) Regulation 2021.

ATTACHMENTS

Nil.

12.5. COMMITTEE APPOINTMENTS RESUBMITTED

Author: Senior Governance Advisor

Authoriser: Director Corporate Services

RECOMMENDATION

That Council:

1. Formally appoint Geoff Ford as a member of the Blighty Hall and Recreation Reserve Committee
2. Formally appoint Bronwyn Chappell as a member of the Conargo Memorial Hall and Recreation Ground Committee

BACKGROUND

At the July 2022 meeting Councillors did not formally adopt the officer's recommendation and the appointments as noted in the recommendation were not made.

The original recommendation was:

That Council:

1. *Receive and note the Minutes of the Blight Hall and Recreation Reserve and Conargo Memorial Hall and Recreation Ground s355 Committees;*
2. *Formally appoint Geoff Ford as a Member of the Blighty Hall and Recreation Reserve Committee and Bronwyn Chappell as a member of the Conargo Memorial Hall and Recreation Ground s355 Committee.*

At the July meeting the first section was paraphrased and committed as the resolution:

RESOLUTION 2022/0719/10.1

Moved: Cr Marc Petersen

Seconded: Cr Paul Fellows

That the minutes of the Blighty Hall Committee and the Conargo Hall Committee be moved as true and correct records.

As a general procedural issue, each committee will adopt its own minutes and Council will either "receive and note them" or where the Committee minutes contain a specific recommendation for Council's consideration outside the committee's normal remit, Council's resolution will reflect that and the recommendation (as is, or as amended) will become an adopted resolution of Council.

ISSUE/DISCUSSION

Re-committal of motion for the formal appointment of Committee Members.

Council inadvertently failed to formally adopt the recommendation to appoint a number of Committee members to s355 Committees.

Whilst having no operational impact, this oversight is recommended to be rectified to acknowledge the appointee's willingness to volunteer and assist with their local facilities.

STRATEGIC IMPLICATIONS

The establishment and operation of Council committees, allows Council to partner with its local communities to create an ongoing culture of engagement to aid Council decision making in relation to facility management and future planning.

COMMUNITY STRATEGIC PLAN

4. Delivering community assets and services

4.1 Vibrant villages and towns

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

The number of committee members makes no substantial changes to operational costs or Council's budget allocations or any significant impact to the operational risk profile.

Operational budgets for the maintenance of facilities associated with these committees are assigned annually within the Director Infrastructure Services portfolio and managed operationally in consultation with committees.

LEGISLATIVE IMPLICATIONS

Both the Blighty Hall and Recreation Reserve Committee and the Conargo Memorial Hall and Recreation Ground Committee are charged with the responsibility for the 'control, care and maintenance' of the allocated facilities and are established by resolution under s355(b) of the Local Government Act 1993 and operate under an adopted Terms of Reference and formal instrument of delegation (s377 of the Act).

ATTACHMENTS

1. Instrument of Delegation - Blighty Hall and Recreation Reserve Committee
2. Instrument of Delegation - Conargo Memorial Hall and Recreation Ground Committee

Attachment 1 - ToR Blighty



S355 COMMITTEE - Instrument of Delegation and Terms of Reference

Establishment

The Committee is established under section 355(b) of the Local Government Act 1993.

The Committee is to be known as Blighty Hall & Recreation Reserve Committee

The Committee is responsible for the care, control and maintenance of the following facilities:

Blighty Hall and recreation grounds –

ADDRESS OF PROPERTY BLIGHT HALL & FOOTBALL GROUND, RIVERINA HWY, BLIGHTY NSW 2713

DESCRIPTION OF LAND (Lot/Section/Plan)

67, 72/756319, Crown Reserve 88854

Resolutions

Resolution to establish the Committee: Council Meeting: 20 January 2022 Minute: 220120/9.3

Resolution to appoint Committee Members: Council meeting: 15 March 2022 Minute: 220315/12.6

Charter and delegations

The Committee's Charter is to provide advice to and work with the Council for the benefit of the surrounding community in the use of the listed community facilities in accordance with Council's S355 Committee Guidelines as broadly summarized below:

Management of a Hall

Duties include:

- Hire of the hall;
- Payment of utilities and other outgoings as agreed with Council from time to time;
- Transfer hall hire proceeds to the Council as per the agreed procedure from time to time;
- Maintain the hall in a clean and tidy state;
- Notify the Council of required hall building maintenance.

Management of recreational facilities

Duties include:

- Liaise with existing and new user groups and provide advice to the Council about matters of community interest or concern from both users and residents of the surrounding area.
- Where appropriate, work with the Council to apply for funding opportunities for Council owned facilities in the surrounding area.

Attachment 2 - ToR Conargo



S355 COMMITTEE - Instrument of Delegation and Terms of Reference

Establishment

The Committee is established under section 355(b) of the Local Government Act 1993.

The Committee is to be known as Conargo Memorial Hall and Recreation Ground Committee

The Committee is responsible for the care, control and maintenance of the following facilities:

Conargo Hall and recreation grounds

Resolutions

Resolution to establish the Committee: Council Meeting: 20 January 2022 Minute: 220120/9.3

Resolution to appoint Committee Members: Council meeting: 15 March 2022 Minute: 220315/12.6

Charter and delegations

The Committee's Charter is to provide advice to and work with the Council for the benefit of the surrounding community in the use of the listed community facilities in accordance with Council's S355 Committee Guidelines as broadly summarized below:

Management of a Hall

Duties include:

- Hire of the hall;
- Payment of utilities and other outgoings as agreed with Council from time to time;
- Transfer hall hire proceeds to the Council as per the agreed procedure from time to time;
- Maintain the hall in a clean and tidy state;
- Notify the Council of required hall building maintenance.

Management of recreational facilities

Duties include:

- Liaise with existing and new user groups and provide advice to the Council about matters of community interest or concern from both users and residents of the surrounding area.
- Where appropriate, work with the Council to apply for funding opportunities for Council owned facilities in the surrounding area.

12.6. STREET TREE MANAGEMENT POLICY

Author: Manager Engineering and Assets

Authoriser: Director Infrastructure

RECOMMENDATION

That Council adopts the Street Tree Management Policy.

BACKGROUND

At its 20 September 2022 meeting, Council resolved the following regarding the draft Street Tree Management Policy:

That Council:

1. *Endorse the draft Street Tree Management Policy and place it on public exhibition for not less than 28 days,*
2. *Receive a further report regarding the Street Tree Management Policy following the end of the public exhibition period.*
3. *If no submissions are received, adopt the draft Street Tree Management Policy.*

ISSUE/DISCUSSION

The draft Street Tree Management Policy was put on public exhibition from 29 September 2022 to 3 November 2022. The Policy was available for viewing on Council's website as well as at the Customer Service Area in the Estates Building. It was also advertised in the Pastoral Times and on social media.

No submissions or feedback were received regarding this policy and, in accordance with Council's resolutions from its 20 September 2022 meeting, Council staff recommend that the policy be adopted with no changes.

STRATEGIC IMPLICATIONS

Council is responsible for the management of assets on behalf of the community. This includes trees in public areas such as streets and road reserves. The policy provides direction to Council staff in managing street trees.

COMMUNITY STRATEGIC PLAN

1. Shaping the Future
 - 1.1 Pristine natural environment
 - 1.3 Enhanced Active and Passive Open Spaces
5. Accountable leadership and responsive administration
 - 5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

Street Tree Management Policy

Attachment 1 - Street Tree Management Policy



POLICY OBJECTIVE

This policy is designed to assist the Council to provide a consistent and considered approach to the management and maintenance of street trees and meet the following Community Strategic Plan objectives:

- 1.1 Pristine natural environment
- 5.1 Collaborative and engaged

SCOPE

This policy applies to all current and future trees and shrubs that are growing on road nature strips. The purpose of this policy is to formalise the Edward River Council's management of street trees including:

- Tree selection and location
- Tree removal
- Maintenance and preservation

LEGISLATIVE REQUIREMENTS

NIL

POLICY STATEMENT

This policy seeks to provide a practical and balanced approach to tree management. Whilst the health, safety and welfare of Council staff and the community is paramount, Council is committed to preserving trees, improving aesthetic urban landscape and effectively managing the environment. Whilst these objectives can be conflicting, responsible risk management shall take precedence in any determination regarding existing and future planting.

Property owners must seek approval from council before any planting, pruning or removal of street trees or shrubs on nature strips.

Tree selection and location

Location of trees must allow for satisfactory location of public utilities, pedestrian movement, and safe line of sight for vehicles. Approved tree species for nature strips, including below power lines will be maintained and managed by Manager Operations.

Tree Removal

Whilst Tree Removal is the last resort management option, public safety always takes priority.

- Urban tree removal will not be considered in the following instances:
 - If there is a safe and practical means for tree retention
 - For solar access
 - For unjustified property or infrastructure damage claims
 - To reduce leaf, fruit and debris litter
 - If the tree provides an important biodiversity function such as high conservation road reserves



- For personal aesthetic preference
- Urban tree removal may be considered under the following circumstances:
 - All hazardous trees will be removed as soon as practical
 - Trees that are un-viable, structurally unsound and high probability of failure
 - Trees that are dead, dying or in severe decline
 - A tree with a defect that cannot be rectified
 - Trees proven to be causing unsafe damage to infrastructure
 - As part of a tree scape upgrade or capital works program

Removal of trees on nature strips will be at the approval of the General Manager.

Maintenance and Preservation

Our parks and gardens team manage and prioritise tree works and maintenance and clean up any tree hazards after storm events. Trees like all living things grow, age and eventually die. The parks and gardens teams manage and monitor public trees through their lifecycle and remove and replace when appropriate.

Essential Energy

Council acknowledge Essential Energy’s obligations under the Electricity Supply Act 1995 (NSW) and encourage them to engage with the local community as they enact those powers.

ASSOCIATED POLICIES AND PROCEDURES

Electrical Supply Act 1995 (NSW)

POLICY VERSION CONTROL

Title	Tree Management Policy			
ECM Doc Set ID				
Date Adopted				
Council Minute No.				
Responsible Officer	Manager Engineering and Assets			
Version Number	Modified By	Modifications Made	Date modified and Approved by Council	Council Minute Number

12.7. MAYOR, COUNCILLOR, CEO MEETINGS OCTOBER 2022

Author: Executive Assistant

Authoriser: Chief Executive Officer

RECOMMENDATION

That Council note the Mayor, Councillor and Chief Executive Officer meetings attended on behalf of Council during the month of October 2022, undertaken either remotely, or adhering to current health guidelines.

BACKGROUND

The report details meetings undertaken on behalf of Council by the Mayor, Councillors and the Chief Executive Officer during October 2022.

ISSUE/DISCUSSION

Date	Participants	Meeting
8 October 2022	Mayor, Cr Burge, Cr Moore, Chief Executive Officer	End Street Rehabilitation Project Street Party
10 October 2022	Mayor, Cr Burge, Chief Executive	Health Advocacy Committee Meeting
11 October 2022	Mayor, Cr Burge, Cr Clapham, Cr Moore, Chief Executive Officer	Community Consultation Deni Swim Centre
11 October 2022	Cr Moore, Chief Executive Officer	Deniliquin Business Chamber Committee Meeting
12 October 2022	Mayor, Cr Clapham, Cr Fawns, Chief Executive Officer	Aboriginal Liaison Committee Meeting
13 October 2022	Mayor, Cr Burge, Cr Fogarty	Portable Emergency Operation Centre Exercise Deniliquin Airport RFS.
15 October 2022	Mayor, Cr Moore	Mayrung P&C Open Day
19 October 2022	Cr Petersen	Wanganella Hall Committee Meeting
20 October 2022	Mayor, Cr Clapham, Chief Executive Officer	Bob White Bequest Committee Meeting
21 October 2022	Mayor	Ute Muster RFS Operations Site Visit
26 October 2022	Cr Moore	Mayrung Hall Committee Meeting
28 October 2022	Mayor	U3A Guest Speaker
31 October 2022	Cr Burge	Halloween Street Party

STRATEGIC IMPLICATIONS

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

12.8. RESOLUTIONS OF COUNCIL

Author: Executive Assistant

Authoriser: Chief Executive Officer

RECOMMENDATION

That Council note the information in the Resolutions of Council as at 7 November 2022.

BACKGROUND

The attached report details the status of open Resolutions of Council.

- Total of open resolutions from the 2020 Financial Year onward - **9**
- Total Resolutions of Council for the 2022/2023 Financial Year - **100**
- Total Closed Resolutions of Council for the 2022/2023 Financial Year - **96**

ISSUE/DISCUSSION

Monthly report to update Councillors and community members on the progress of Council Resolutions.

STRATEGIC IMPLICATIONS

As outlined in the status updates.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

Council Meeting Resolutions as at 7 November 2022.

Attachment 1 - Council meeting resolutions at 7 November 2022

Council Meeting Resolutions as at 7 November 2022

18 October 2022		Responsibility	Status	Expected Date of Completion
2022/1018/12.1	<p>2022-23 Community Grants Program – Recommended Funding Allocation That Council:</p> <ol style="list-style-type: none"> 1. Receives the report on the 2022-2023 Community Grants Program - Recommended Funding Allocation 2. Endorse the projects recommended for funding by the Community Grant Assessment Panel with a total funding allocation from the approved operational budget of \$47,362.84, being for: <ol style="list-style-type: none"> a. St Vincents de Paul Society - \$5,000 b. Deniliquin Clay Target Club - \$5,000 c. Deniliquin Genealogy Society - \$4998.84 d. Deniliquin Boat Club - \$5,000 e. Deniliquin Golf Club - \$5,000 f. Deniliquin South Public School P&C - \$3,500 g. Deniliquin Motor Cycle Association - \$5,000 h. Deniliquin Historical Society - \$1,000 i. Deniliquin Lawn Tennis Club - \$3,500 j. U3A - \$2,614 k. Mayrung P&C - \$1,050 l. Deniliquin Little Athletics - \$2,700 	Manager Economic Development and Tourism	<p>Community Groups have been contacted.</p> <p>Agreements issued and being signed.</p>	Closed

Council Meeting Resolutions as at 7 November 2022

	<p>m. Deniliquin Racing Club - \$3,000</p> <p>3. Notes the payment from the 2021-22 grant round of \$1,706 to the Deniliquin Rams Football Netball Club in August 2022 and the consequential reduction of available budget for 2022-23.</p> <p>4. Approves the reallocation of the remaining \$931.16 from the 2022-23 Community Grants operational budget to the 2022-2023 Quick Response Grants Program</p>			
2022/1018/12.1	<p>DA 2022/0075 – Signage – Civic Precinct – Edward River Council That Council resolves to: -</p> <p>1. APPROVE the development application DA 2022/0075, on Lot 1 DP 1173376, Lot 6 DP 667946, Lot 7, Sec 21 DP 758913, Lot 6 DP 668426, Lot X DP 410447, 170,180 & 198 Cressy St, Deniliquin as shown on plans dated Sept 2022 and described in details accompanying the Development Application, in accordance with section 4.16 of the Environmental Planning and Assessment Act 1979 and subject to the following reasons:</p> <p style="padding-left: 40px;">a) The application generally complied with the applicable planning controls and has demonstrated to have a satisfactory effect on the environment.</p> <p style="padding-left: 40px;">b) The application is generally compliant with the key planning provisions contained within the DLEP 2013 and the Deniliquin Development Control Plan 2016.</p> <p style="padding-left: 40px;">c) The development will have no significant adverse impacts on the natural or built environments.</p> <p>2. Impose conditions as shown in Attachment 1.</p>	Manager Development	Underway	Closed

Council Meeting Resolutions as at 7 November 2022

2022/1018/12.3	<p>DA 2022/0064 – NSW RFS Shed – Birganbigil Road That Council resolves to: -</p> <ol style="list-style-type: none"> 1. APPROVE the development application DA 2022/0064 for NSW Rural Fire Services (RFS) Shed, on Birganbigil Road (Road Reserve) adjacent to Lot 83 DP 756301 Moonee Swamp Road BIRGANBIGIL as shown on plan titled site plan, layout plan and elevations and described in details accompanying the Development Application, in accordance with section 4.16 of the Environmental Planning and Assessment Act 1979 and subject to the following reasons: , <ol style="list-style-type: none"> a. The application generally complied with the applicable planning controls and has demonstrated to have a satisfactory effect on the environment. b. The proposal is appropriate on the site given the existing character of the area. c. The development will have no significant adverse impacts on the natural or built environments. 2. Impose conditions as shown in Attachment 1 - Conditions of Consent for DA 2022/0064. 	Manager Development	Underway	Closed
2022/1018/12.5	<p>Town Hall Land That Council:</p> <ol style="list-style-type: none"> 1. Commence the process to consolidate Lot 1 in DP1173376, Lots X and Y in DP410447, Lot 9 in DP662508, Lot 6 in DP667946 and Lot 6 in DP668426, and 2. Apply to Crown Lands to undertake a boundary adjustment for Lot 7 Sec 21 DP758913, being the Town Hall land parcel, to allow for the new foyer entrance to the Town Hall. 	Manager Development	Process commenced	Open

Council Meeting Resolutions as at 7 November 2022

2022/1018/15.1	<p>Contract C2021/25 Deniliquin Airport Runway and Lighting Upgrade. That Council</p> <ol style="list-style-type: none"> 1. Confirm the scope of the project is to design sufficient strength for the future to allow for larger planes 2. Nominate Bild Infrastructure Pty Ltd as preferred tenderer for the Project, 3. Authorise the Chief Executive Officer to enter into discussions with the preferred tenderer, Bild Infrastructure Pty Ltd, in accordance with Clause 178(3)(e) of the Local Government (General) Regulations, 4. Receives a further report following discussions with the preferred tenderer. 			
2022/1018/15.2	<p>C2022/01 Deniliquin Township Road Reconstructions 22/23 That Council</p> <ol style="list-style-type: none"> 1. Accepts the tender submitted by Deni Civil Pty Ltd for Contract C2022/01 – Deniliquin Township Road Reconstructions 22/23 for the lump sum tender price of \$737,106.00 + GST, being for the reconstruction of the carpark at the Deniliquin Regional Sports and Entertainment Stadium and Dick Street between Henry Street and Harfleur Street, 2. Authorise the Chief Executive Officer and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2022/01 – Deniliquin Township Road Reconstructions 22/23, 3. Delegate the Contract Superintendent to approve variations up to a maximum of 10% of the contract value to allow for any issues that may arise on site, and 	Chief Executive Officer	Contract to be signed	Open

Council Meeting Resolutions as at 7 November 2022

	4. Consider the reconstruction of Henry Street between Hardinge Street and Macauley Street in future capital works programs.			
16 August 2022		Responsibility	Status	Expected Date of Completion
2022/0816/12.5.2	<p>Councillor Representation on Committees That Council</p> <ol style="list-style-type: none"> 1 Seek nominations from its membership and formally appoint the following Councillors as determined. 2 Appoint Cr Shannon Sampson to the Deniliquin Airport Users Group; Appoint Cr Pat Fogarty to the Rotary Park User Group with Cr Shirlee Burge; Appoint Cr Harold Clapham to the Saleyards User Group with Cr Shirlee Burge; Blighty Reserve to include Cr Shannon Sampson with Cr Linda Fawns; Appoint Cr Shannon Sampson and Cr Linda Fawns to the Senior Livings Precinct; Appoint Cr Shirlee Burge and Cr Pat Fogarty to the Health Advocacy Committee. 3 Approve the removal of Cr Shirlee Burge from the RFS Committee 4 Calls for consideration of an Arts and Cultural committee. 5 Requests a future report to Council on options for the Booroorban Hall Committee. 6 Not participate in the Business Enterprise Centre and Murray Darling Association by way of councillor delegate representation. 7 Appoints Cr Marc Petersen to the NSW Library Association. 	Director Corporate Services	<p>Councillors appointed and committees updated.</p> <p>Further reports to Council.</p> <p>Library Association Notified.</p>	<p>Closed</p> <p>December 2022</p>
2022/2806/11.9	<p>100 Years of Learn to Swim Signage – McLean Beach That Council:</p> <ol style="list-style-type: none"> 1. Approve and fund the installation of interpretive signage at Mclean Beach to commemorate 100 years of the Deniliquin Learn to Swim program, as an opportunity to showcase the history of Mclean Beach. 	Manager Community & Economic Development	<p>Quotes received.</p> <p>Consultation underway.</p>	31 October 2022

Council Meeting Resolutions as at 7 November 2022

	2. Allocate \$5000 from the 2022/23 'Our Rivers, Our Region' grant funding to purchase the signage.			
17 May 2022		Responsibility	Status	Expected Date of Completion
2022/0517/9.1	Mayoral Minute – Support for Ukrainian Refugees That Council seek informal expressions of interest from Edward River residents, industry groups and peak bodies via usual media channels to support Ukrainian refugees with job opportunities and accommodation and potentially instigate both a humanitarian and economic opportunity for our region	General Manager	Underway	Ongoing
22 February 2022	Resolution	Responsibility	Status	Expected Date of Completion
2022/0222/11.9	Edward River Council – Growth Management Strategy That Council 1. Authorise the development of the Edward River Council Growth Management Strategy. 2. Allocate \$227,272 funds from the sale of the Saleyards Road blocks to undertake the development of the Edward River Growth Management Strategy 3. Allocate \$33,000 which has been allocated to the McLean Beach Masterplan from the NSW COVID Response Fund, to ensure this strategic work is encompassed in the Edward River Growth Management Strategy 4. Allocate \$30,000 for the Residential Land Strategy from the proposed 2022-2023 Budget to ensure this strategic work is encompassed in the Edward River Growth Management Strategy	Manager Community & Economic Development	Brief is under development. Resourcing has been delayed.	May 2022 June 2022 To be confirmed.
18 November 2021	Resolution	Responsibility	Status	Expected Date of Completion
2021/192	River Street Drainage That Council:	Director Infrastructure	Review underway	June 2022

Council Meeting Resolutions as at 7 November 2022

	<ol style="list-style-type: none"> Reviews the reconstruction of River Street, between Lilly Street and Rose Street, and the construction of underground stormwater drainage in this area as part of the 2022/23 Operational Plan, and Undertakes a review of the provision of services in the R5 – Large Lot Residential area 		<p>Report to Council on roads-completed.</p> <p>Briefing on drainage to follow.</p>	<p>September 2022 December briefing 2022</p>
21 October 2021	Resolution	Responsibility	Status	Expected Date of Completion
2021/169	<p>Bob White Memorial Trust Application</p> <p>That, in the event Council's request for the Bob White Memorial Trust be approved by the Minister for Local Government during the caretaker period, Council authorise the General Manager to take steps to establish the Bob White Memorial Trust in accordance with the Trust document provided to Council at the February 2021 Council meeting, resolution 2021/2.</p>	Director Corporate Services	<p>Ongoing</p> <p>Further correspondence to new Minister for Local Government underway.</p> <p>Meeting to be called with Hall Committee.</p> <p>Written to Deputy Premier. Awaiting response.</p> <p>Committee seeking a meeting with LG Minister.</p> <p>Governance Officer to provide update.</p>	<p>June 2022</p> <p>To be confirmed.</p> <p>To be confirmed.</p>
2021/172	<p>Sale and Development of Industrial Land – Deniliquin Airport – Expressions of Interest</p> <p>That Council:</p> <ol style="list-style-type: none"> Accept Ennor Engineering as the preferred proponent for Parcel 3, Lot 52, Deniliquin Airport Not accept the offer of \$350,000 including GST for Parcel 3, Lot 52, Deniliquin Airport 	<p>General Manager</p> <p>Manager Community and</p>	<p>Arranging meeting with preferred proponent.</p> <p>Work in Progress</p> <p>No further correspondence</p>	<p>February 2022</p> <p>May 2022</p> <p>June 2022</p>

Council Meeting Resolutions as at 7 November 2022

	<ol style="list-style-type: none"> 3. Authorises the General Manager to negotiate the appropriate land size to enable a commercially viable business expansion for the interested party 4. Undertake preliminary subdivision designs for the development, incorporating the appropriate sized parcel of land for the preferred proponent 5. Determines the costs to construct the required road, water, and sewerage infrastructure 6. Authorises the General Manager to negotiate a sale price that contributes to the costs to construct the required road, water and sewerage infrastructure 7. Receives a further report in February 2022. 	Economic Development	<p>from preferred applicant.</p> <p>Only item 4 outstanding. Preliminary subdivision designs and costs to be developed.</p>	<p>September 2022</p> <p>December 2022</p>
15 July 2021	Resolution	Responsibility	Status	Expected Date of Completion
2021/96	<p>Saleyards Strategic Plan</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Council defer decision to divest and close the cattle yards and not adopt strategic plan for 12 months. 2. Form a user group to assist Council and the new lease holder to improve the facility. 3. Council investigate the scaling down to three runs to a 300 head of cattle capacity in 12 months. 4. Council initiate a complete WHS report on the three cattle runs. 	Director Infrastructure	<ol style="list-style-type: none"> 1. Noted to take to Council in 12 months. 2. Underway Discussions with committee progressing well. 3. Underway 4. SafeWork NSW contacted. Visited site. Waiting on Report. 	<p>November 2021 June 2022</p> <p>Further updates as we progress</p>

Council Meeting Resolutions as at 7 November 2022

	<p>5. Provides a report with a recommendation on the outcome of the expression of interest process by November 2021.</p> <p>6. Includes the development of the Saleyards in its advocacy strategy and investigates funding opportunities to assist with future development of the sales.</p> <p>7. Includes the development of the saleyards in Council's long term financial plan, and</p> <p>8. Prepares a management plan for the ongoing operation of the sale yards facility.</p>		<p>5. Dependant on outcomes from User Group</p> <p>6. Underway</p> <p>7. To be part of LTFP for 2022/23</p> <p>8. Dependant on outcomes.</p>	
17 June 2021	Resolution	Responsibility	Status	Expected Date of Completion
2021/81	<p>Potential Deniliquin Airport Residential Skypark Development That Council</p> <p>1. Prepare a business case for the development of a residential Skypark at Deniliquin Airport,</p> <p>2. Allocate \$30,000 from Airport Industrial Land reserve towards the business case for a residential Skypark development at the Deniliquin Airport.</p>	Director Infrastructure	<p>Underway. Will go to September workshop.</p> <p>1. Update to be provided to Council Briefing. Briefed June 2022. Undertake marketing plan with Real Estate Agent.</p> <p>2. Complete</p>	<p>October Council meeting February 2022</p> <p>June 2022</p> <p>October 2022</p>
19 November 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/236	<p>328 Conroy Street That Council:</p> <p>1. Enter into an agreement with the property owners of 328 Conroy Street to close the section of the Conroy Street road reserve</p>	Acting Director Infrastructure	<p>Property owner notified.</p> <p>Property owner contacted.</p>	<p>February 2021</p> <p>30 April 2021</p> <p>June 2021</p>

Council Meeting Resolutions as at 7 November 2022

	<p>currently fenced into 328 Conroy Street, subject to the property owners agreeing to pay all costs relating to this matter, and;</p> <p>2. Commence the road closure process in accordance with the requirements of the <i>Roads Act 1993</i> for the portion of Conroy Street that is currently fenced into 328 Conroy Street, subject to the property owners entering into an agreement with Council regarding this matter.</p>		Surveyors engaged	November 2021 February 2022 June 2022 September 2022
20 August 2020	Resolution	Responsibility	Status	Expected Date of Completion
2020/164	<p>North Deniliquin Levee Upgrade Feasibility Report That Council:</p> <ol style="list-style-type: none"> 1. Adopt the North Deniliquin Levee Upgrade Feasibility Report, contained as Attachment 1 to this report, and; 2. Apply to Office of Environment and Heritage for funding of the works detailed in the North Deniliquin Levee Upgrade Feasibility Report 	Manager Engineering & Assets	<p>Underway</p> <p>Waiting on funding details. Feasibility being finalised. To briefing September.</p>	<p>Waiting on funding details</p> <p>September 2022.</p>

12.9. DEVELOPMENT SERVICES ACTIVITY REPORT - OCTOBER 2022

Author: Manager Development Services

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receive and note the October 2022 Development Services update report

BACKGROUND

The Development Services Report for October 2022 is included as Attachment 1.

ISSUE/DISCUSSION

N/A

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

N/A

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

Attachment 1 - 10 Environment Report October 2022



Development Activity					
Applications received – October 2022					
Application	Property Description	Proposal	Date Received	Date Approved	Status
DA2022/0084	Lot 1 DP 361, 93-97 Davidson Street, Deniliquin	Demolition of Dwelling	4/10/22	13/10/22	Approved
MOD2022/0003	Lot 10 DP 174146, 2005 Mayrung Road, Mayrung	Modification to DA 131/21 – Resize Shed	6/10/22	27/10/22	Approved
DA2022/0085 CC2022/0050	Lot 142, DP 833929, 125 Oddy's Road, Wandook	Farm Shed	6/10/22	25/10/22	Approved
DA2022/0086	Lot 1 DP 1235420, 227 Cemetery Road, Deniliquin	4 Industrial Sheds	13/10/22	-	Under Assessment
DA2022/0087 CC2022/0051	Lot 11 DP 1239631, 553-559 Harfleur Street, Deniliquin	New Dwelling and Garage	14/10/22	-	Under Assessment
DA2022/0088 CC2022/0052	Lot 16 DP 1251325, 2 Liefing Court, Deniliquin	New Dwelling and Garage	25/10/22	-	Under Assessment
DA2022/0089 CC2022/0053	Lot 19 Sec 45 DP 979186, 269 Harfleur Street, Deniliquin	Alterations and Additions to Dwelling and New Carport	26/10/22	-	Under Assessment
MOD2022/0004	Lot 1 DP 610466, 222 Cressy Street, Deniliquin	Modification to DA 21/22 – Extend Operating Hours	26/10/22	-	Under Assessment
DA2022/0090	Lot 1 DP 839101 & Lot 3 Sec 50 DP 758913, 66-70 Hardinge Street, Deniliquin	Service Station	27/10/22	-	Under Assessment



DA2022/0091	Lot 123 DP 1134273, 230 George Street, Deniliquin	2 Lot Subdivision	31/10/22	-	Under Assessment
DA2022/0092	Lot 6 DP 1227113, 611-615 Ochtertyre Street, Deniliquin	Change of Use – Shed to Dwelling	31/10/22	-	Under Assessment

Complying Development Certificates					
-	-	-	-	-	-
S68 Applications					
LG2022/0036	Lot 11 DP 1239631, 553-559 Harfleur Street, Deniliquin	Water Supply Work, Sewerage Work and Stormwater Drainage Work	14/10/22	-	Under Assessment
LG2022/0037	Lot 16 DP 1251325, 2 Liefing Court, Deniliquin	Water Supply Work, Sewerage Work and Stormwater Drainage Work	25/10/22	-	Under Assessment
LG2022/0038	Lot 19 DP 979186, 269 Harfleur Street, Deniliquin	Water Supply Work, Sewerage Work and Stormwater Drainage Work	26/10/22	-	Under Assessment
LG2022/0039	Lot 1 DP1132408, 1 Butler Street (Site 14), Deniliquin	Carport	28/10/22	-	Under Assessment
LG2022/0040	Lot 6 DP 1227113, 611-615 Ochtertyre Street, Deniliquin	Connect to Low Pressure Sewer	31/10/22	-	Under Assessment



Development Applications by Type for October 2022						
Development Type	New Dwellings	Dwelling Alts/Additions/sheds	Commercial/Industrial	Other	Subdivision	No of lots resulting
Number	2	3	2	3	1	2
Totals 2022	12	33	12	33	11	33

Processing Times for October 2022		
Application Type	* Mean Gross Days	** Mean Net Days
DA	39	38
Mod (S4.55) of DA & DA/CC	27	27
CDC	-	-
CC	36	34
S68 Applications	36	36

* Mean gross days = Total days from lodgment to determination ** Mean Net Days = Total days less Stop the Clock days

Value and Number of Applications Determined 2021 and 2022										
Month	DAs 2021	DAs 2022	CDCs 2021	CDCs 2022	CC 2021	CC 2022	S68 2021	S68 2022	Value 2021	Value 2022
January	8	3	0	2	3	1	3	2	\$1,885,946	\$870,000
February	7	14	0	1	2	9	4	2	\$1,599,609	\$6,541,633
March	18	13	1	0	12	8	4	5	\$2,918,375	\$1,968,289
April	9	8	1	0	3	2	5	0	\$673,735	\$1,891,000
May	7	9	1	1	5	6	0	6	\$463,520	\$3,376,895



June	11	13	0	0	8	8	6	3	\$938,000	\$277,646
July	11	3	2	0	9	3	3	2	\$598,050	\$369,101
August	8	10	0	1	7	4	2	6	\$681,236	\$660,693
September	8	7	1	0	4	1	5	3	\$1,017,000	\$894,000
October	10	11	0	0	9	8	1	4	\$1,288,993	\$2,206,916
November	18		0		12		6		\$1,156,791	0
December	6		-		3		1		\$1,090,440	0
TOTALS	121	82	6	5	87	50	40	33	\$14,311,695.00	\$19,056,173.00

Note: numbers of application determined does not include modifications and applications determined by private certifiers. Value of application determined does not include the value of work for Construction Certificates and s68 applications.

Section 10.7 Certificates/Sewerage Drainage Diagrams

Planning certificates	25
Sewerage drainage diagrams	15
Average processing time	1 day
Maximum time for processing	3

Inspections for October

Site	Footing / Pier	Slab	Frame	Hot & Cold	Wet Area	Sewer / Septic	Storm Water	Final	Food Van	Trade Waste Site Visit	Meetings	Murrumbidgee Council	Total
12	9	3	1	1	2	2	2	12	0	1	17	0	62

Swimming Pool Inspection Program

Month	1 st Inspection	2 nd Inspection	3 rd Inspection	TOTAL 2022
October	7	2	-	49



Animal Control /Ranger Activities										
Ranger’s Report – October 2022										
Companion Animals										
Seized/ Surrendered	Released to Owner prior to impounded	Impounded	Released to Owner after impounded	Re- Homed	Euthanised	Still impounded	Declared Dangerous Menacing	Micro Chipped	Registered	Fines Issued
27	9	18 (5 flood relief)	1	5	4	8	1 (Intention)	1	6	3
<p>Note: The figures contained in this report relate to animal control activities carried out in the current month being reported on. Rehoming/Return to owner etc may occur in a subsequent month and are therefore not captured in this reporting period.</p>										
Clean Up		Parking			Impoundment					
Notices Sent	Illegal Dumping	Patrols	Fines	Vehicles	Live Stock	Euthanised				
8	0	5	4	0	1 Sheep	0				
Dog Attacks										
Date	Details					Outcome				
24.10.22	Police called Council to report a dog attack at Herriott Street Deniliquin. Ranger attended address, neighbour had been bitten several times in two separate incidents.					Victim attended hospital requiring treatment for injuries.				
25.10.22	Ranger attended Herriott Street Deniliquin to discuss dog attack with owner. Dog rushed at the Ranger. No injuries sustained.					27.10.22 – Ranger returned to Herriott Street Deniliquin and seized the dog and transported to council pound until further investigations. Intention to Declare Dog Dangerous letter has been issued to owner. Fines to be issued to owner.				



Public Health Activities	
Details	
Water quality monitoring – Reticulated Town Water Supply	Water quality monitoring continues to be carried out weekly as per memorandum of understanding with NSW Public Health
NSW Arbovirus Surveillance and Mosquito Monitoring Program	This years' Program will commenced on 10 October 2022. Monitoring will be carried out utilizing Sentinel Chicken flocks for detection of Murray Valley encephalitis (MVE) , Kunjin and Japanese Encephalitis (JE). The Contractor has been re-engaged and is currently undertaking the monitoring program.
NSW Health – Mosquito control fund	Funding from NSW Health has been made available to Council to assist with mosquito control in the Council area. Funding is available for measures directly related to mosquito control. This can include signage, guidance documents ,personal repellents, larvaciding/spraying and other controls identified. Mosquito warning signage has been ordered for events and community facilities and NSW Health has provided Council with personal spray products free of charge for use during events.

12.10. MAJOR PROJECTS - OCTOBER 2022

Author: Projects Coordinator

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receive and note the Major Projects Program – Progress Report for October 2022.

BACKGROUND

Since amalgamation in 2016, Council has received over \$46,000,000 in funding from State and Federal Government bodies. A breakdown of current funding and remaining spend is as follows:

Government Funding Body	Funding Amount
Stronger Communities - Round 2 (Additional merger funding)	\$3,990,000 Remaining: \$90,000
Stronger Country Communities – Round 3 (State funding)	\$1,264,500 Remaining : \$22,972
Stronger Country Communities – Round 4 (State funding)	\$768,338 Remaining: \$712,138
Building Better Regions (Federal Funding)	\$630,883 Remaining: \$314,358
Our Rivers Our Region (Federal funding)	\$1,673,080 Remaining: \$ 4,785
Drought Communities Program – Round 2 (Federal Funding)	\$1,000,000 Remaining: \$123,000
Local Roads and Community Infrastructure Program (State funding)	\$963,190 Remaining: \$256,193
Local Roads and Community Infrastructure Program R2 (State funding)	\$880,903 Remaining: \$190,476
Local Roads and Community Infrastructure Program R3 (State funding)	\$1,926,340 Total remaining
Commonwealth Regional Airport Program (Federal Funding)	\$2,500,000 Total remaining

Government Funding Body	Funding Amount
Fixing Local Roads (TfNSW) Round 3 (State Govt)	\$1,077,023 Remaining: \$394,567
NSW Showground Stimulus Funding R2 – Memorial Park Showground (State Funding)	\$1,650,775 Remaining: \$1,303,054
NSW Emergency Operations Centres (EOCS) Critical Upgrade Program (State Funding)	\$125,080 Remaining: \$5,046
Murray Darling Basin Economic Development Program R3 (State Funding)	\$1,000,000 Total remaining
Regional Growth Fund NSW (State Funding)	\$50,000 Remaining \$49,800
Streets as Shared Spaces (State Funding)	\$500,000 Remaining \$168,559

ISSUE/DISCUSSION

Project Updates

Energise End Street

Funding for this project was received through Streets as Shared Spaces program.

The funding was used to improve footpaths in the area including outside the Coach House Hotel and in front of Old Ho's Restaurant building, new street furniture, including three 'parklets' and bike rack, Yarkuwa garden and temporary art and lighting installations. The official opening street party event took place on 8 October and lighting of the Burchfields Building has been extended into November. Awaiting variation approval to spend the remaining funds.

Civic Precinct Refurbishment

This project has received funding from Stronger Country Communities Rounds 2 and 3, Building Better Regions, New Council Implementation Funds, Stronger Communities and Council.

Town Hall

The audio-visual contractor has been onsite for most of October speakers and lighting. The fire curtain is due for installation early November. Once this is fitted other fixtures such as the valance, large screen and stage curtain can be placed. The stage ceiling beams have been installed from which will hang the stage curtain, screen and stage lights. The booking office counter and new doorway have been installed.

Stage 4

Framing for Stage 4 is complete and rear wall cladding is nearing completion.

Plaza

Concreting of the pathway around the plaza was undertaken during late October including the pathways around the hall and the ramp from Civic Place to the street.

Saleyards Road

Funding for this project was received through Fixing Local Roads Round 3 State Funding.

Project construction is 70% complete. There is minimal work to complete the base-course then the sealing will be undertaken and driveways complete. Rain has delayed the progress of this project.

Emergency Operations Centre

Funding was received by Resilience NSW to establish a portable Emergency Operations Centre (EOC) for use in the Edward River Region in the event of a major emergency.

A training day for the EOC was held on 13 October at the RFS FCC. Soon after the Centre was made operational due to the flooding along the Murray and Edward Rivers.

Delayed Projects

Due to current flood conditions Council staff are reviewing the impact that the event will have on the capital works program. A further report will be provided to Council's December briefing meeting regarding this matter.

STRATEGIC IMPLICATIONS**COMMUNITY STRATEGIC PLAN**

4. Delivering community assets and services

4.1 Vibrant villages and towns

FINANCIAL IMPLICATIONS

Projects funded through these programs include costs for the design, documentation, and supervision costs for each project.

LEGISLATIVE IMPLICATIONS

Council must ensure that these projects are completed within the time frames set out within the funding agreements

ATTACHMENTS

Project Summary Report October 2022 - Major Projects

Attachment 1 - Project Summary Report Oct22 - Major Projects

Funded Projects - Summary Report – October 2022						
Time, Cost & Quality	Task/Activity – Completed ✓ or Progressing - on Time, Cost and Quality					
Time, Cost & Quality	Task/Activity – Progressing - requires monitoring and or action to minimise risk of not meeting performance targets					
Time, Cost & Quality	Task/Activity – Stalled/Stopped - High Risk or will not meet Performance Target.					
Time, Cost & Quality	Task/Activity- Pending - is currently not commenced					
Project Phase						
Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
STRONGER COMMUNITIES GRANT FUNDING (ORIGINAL)						
Riverfront Masterplans and Initial Works \$750,000 + \$700,000 + (Stronger Communities Round 2) \$550,000 (Regional Growth Fund)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Funding complete from this stream
Town Hall Revitalisation \$435,000 + \$1,315,170 (Stronger Country Communities Round 2) +~\$329,000 (Unallocated Funding), +\$630,883 (Building Better Regions Fund), \$964,500 (Stronger Country Communities Round 3)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Funding Complete from this stream
Stronger Community Grant Funding (Original) - Sub-Total \$8,600,000						
STRONGER COMMUNITIES GRANT FUNDING (ROUND 2)						
Riverfront Enhancement \$750,000 + \$550,000 (Regional Growth Fund) + \$750,000 (Stronger Communities Original)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Funding complete from this stream
Truck Stop Strategic Plan \$10,000	Pending	Pending	Pending	Pending		<ul style="list-style-type: none"> Discussions with stakeholders to be coordinated
Civic Plaza \$390,000	Completed	Complete	Complete	In Progress		<ul style="list-style-type: none"> Works progressing however has been slowed by the weather
Stronger Communities Grant Funding (Round 2) – Sub-Total \$3,390,000						
Environmental Trust NSW						
Landfill Consolidation (Pretty Pine & Conargo) \$200,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> Closing out with EPA
Environmental Trust NSW - Sub-Total \$200,000						

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
REGIONAL GROWTH FUND						
Riverfront Revitalisation \$550,000 + \$750,000 (Stronger Communities Original), + \$700,000 (Stronger Communities Round 3)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> • Artwork underway
Regional Growth Fund – Sub-Total \$1,673,080						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 2)						
Deniliquin Town Hall & Arts & Cultural Precinct \$1,315,170 + \$435,000 (Stronger Communities Grant Funding Original) + ~\$329,000 (Unallocated Funding), + \$630,883 (Building Better Regions Fund), \$964,500 (Stronger Country Communities Round 3)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> • Funding Complete from this Stream • Final reporting at end of Project
Stronger Country Communities Grant Funding (Round 2) – Sub-Total \$3,371,750						
STRONGER COUNTRY COMMUNITIES GRANT FUNDING (ROUND 3)						
Town Hall \$964,500, + \$1,315,170 (Stronger Country Communities Round 2) + \$435,000 (Stronger Communities Grant Funding Original) + ~\$329,000 (Unallocated Funding), + \$630,883 (Building Better Regions Fund)	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> • Funding Complete from this Stream • Final reporting at end of Project
North Deni Rest Stop \$300,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> • Plantings to be finalised – delayed over winter/wet
Stronger Country Communities Grant Funding (Round 3) – Sub-Total \$1,264,500						
NB: Time Variation received until March 22 – Projects on track to be complete by revised due date.						
DROUGHT COMMUNITIES PROGRAMME FUNDING (ROUND 2)						
Visit Deni Tourism Campaign \$50,000	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> • Complete
Rural Villages Business Painting \$100,000	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> • Complete
Waring Gardens Upgrade \$200,000	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> • Rotunda roof under construction – delayed due to change of scope to include roof and floor structure – white ant infestation and roofing iron irreparable
Signage Strategy Implementation \$140,000	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> • Complete
Rotary Park (clubrooms and pitches) \$200,000	Completed	Complete	Complete	Complete		<ul style="list-style-type: none"> • Complete

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
Deniliquin Town Hall – Civic Plaza \$210,000	Completed	Complete	Complete	In Progress		<ul style="list-style-type: none"> Under construction. Canopy structure in place – delayed to
North Tennis Court Redevelopment (Rest Stop) \$100,000	Completed	Complete	Complete	In Progress		<ul style="list-style-type: none"> Funding complete from this stream
Drought Communities Programme Funding (Round 2) – Sub-Total \$1,000,000						

BUILDING BETTER REGIONS FUND						
Town Hall \$630,883 + \$964,500 (Stronger Country Communities Round 3), + \$1,315,170 (Stronger Country Communities Round 2) + \$435,000 (Stronger Communities Grant Funding Original) + ~\$329,000 (Unallocated Funding),	Complete	Complete	Complete	In Progress		<ul style="list-style-type: none"> See comments above
Building Better Regions Fund – Sub-Total \$630,883						

Local Roads and Community Infrastructure Program Funding R1						
Community Facilities Refurbishment (\$350,000)	Complete	In Progress	In Progress	Pending		<ul style="list-style-type: none"> Contractor engaged for McLean Beach Amenities. Will not commence until Feb23. Extension of time being sort through funding body.
Deni Visitor Information Centre & V+CS area (\$200,000)	Complete	In Progress	Complete	Pending		<ul style="list-style-type: none"> Works nearing completion. Contractor engaged for further works to complete areas visible to the public
Airport Hangar Refurb (\$100,000)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Complete
Urban & Rural Cemeteries (\$180,000)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Complete
Memorial Park Amenities Upgrade (\$153,170)	Complete	In Progress	In Progress	Pending		<ul style="list-style-type: none"> Construction commenced and old amenities demolished
Off Leash Dog Park (\$80,000)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Complete
Sub-Total \$963,170						

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
Commonwealth Regional Airport Program – Round 1						
Deniliquin Aerodrome Upgrade	Complete	Complete	In Progress	Pending		<ul style="list-style-type: none"> Tenders received – negotiations with preferred tenderer.
Commonwealth Regional Airport Program Fund – Sub-Total \$2,500,000						
Infrastructure NSW						
Fixing Local Roads R3 – Saleyards Road (Cobb Hwy to Cemetery Road)	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> 50% of road construction complete
Restart NSW - Sub-Total \$1,077,023M						
Local Roads and Community Infrastructure Program Funding Round 2						
Shortfall in Funding from Round 1, LRCI (\$100,000)	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> See above Community Facilities – LRCI1
Footpath replacement and upgrade (\$380,000)	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> Construction nearing completion
Skatepark Renewal Work (\$60,000)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Complete
Fencing Island Sanctuary (\$60,000)	Complete	Complete	Complete	Complete		<ul style="list-style-type: none"> Complete
Rural Gravel Road Renewal and Upgrade	In Progress	In Progress	In Progress	Pending		<ul style="list-style-type: none"> Complete – request to reallocate funds to McLean Beach R1
Sub-Total \$880,903						
Local Roads and Community Infrastructure R3						
Deniliquin Aerodrome Upgrade (\$1,500,000)	Complete	Pending	Pending	Pending		<ul style="list-style-type: none"> See above (RAP1)
Saleyards Refurbishment (\$426,340)	Complete	Pending	Pending	Pending		<ul style="list-style-type: none"> Planning commenced
Sub Total \$1,926,340						

Project Description	Initiation and Communication	Design, Documentation and Approvals	Quotes and Tendering	Delivery and Handover	Code	Comments/Milestones
NSW Emergency Operations Centre (EOCs) Critical Upgrade						
RFS FCC emergency line	Complete	Complete	Complete	Pending		<ul style="list-style-type: none"> Completed – demonstration Oct22
Sub Total \$125,080						

Showground Stimulus Funding						
Construction of a new designated sealed access roads, kerb and gutter and carparks between ovals - \$792,000	In Progress	In Progress	Complete	Pending		<ul style="list-style-type: none"> Council completing work in-house To Commence Oct 22 dependent on weather
Construction of new access roadway and formal carparking to the Eastern side of the reserve - \$276,925	In Progress	In Progress	Complete	Pending		<ul style="list-style-type: none"> Council completing work in-house To Commence Oct 22 dependent on weather
Demolition and construction of anew toilet block and facilities - \$168,850	In Progress	Complete	Complete	Pending		<ul style="list-style-type: none"> (see comments LRCI R1)
Construction of an extension to the club rooms utilised by the Netball association and cricket clubs adjacent to oval 3 - \$413,000	In Progress	In Progress	Pending	Pending		<ul style="list-style-type: none"> Construction drawings underway to go to tender Project being run in conjunction with DCC and DNA who have received additional funding under SCCF R4
Sub Total \$1,650,775						

Murray Darling Diversification Funding						
Senior Living Precinct	In Progress	In Progress	In Progress	Pending		<ul style="list-style-type: none"> Civil works commenced Dwellings awarded to local contractor
Sub-Total \$1,000,000						

Stronger Country Communities Round 4						
Lighting Deniliquin and Blighty Rec reserves	In Progress	Pending	Pending	Pending		<ul style="list-style-type: none"> Electrical Engineering reviewing power upgrade requirements
Sub-Total \$768,338						

PROJECT SUMMARY NOTES						
<p>Summary, most projects are progressing well with only a few highlighted in Red that will require stringent management and action to bring them under control.</p> <p>The projects in Yellow will need attention to detail to ensure that they progress to the agreed Time, Quality & Cost outcomes.</p> <p>Other challenges that face council staff and project delivery is access to quality project managers that will be required to complete all Stronger Community grants by the agreed timelines. Staff are currently in discussion with managers to source the required resources. All costs will be recovered as part of the project delivery costs. Existing council staff and contractors are working extremely well in keeping most projects on Time, Cost and Quality.</p>						

13. NOTICES OF MOTIONS

14. QUESTIONS WITH NOTICE

15. CONFIDENTIAL MATTERS

Confidential

15.1. SALE OF LAND

Author: Rates Officer

Authoriser: Acting Chief Financial Officer

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed or considered in relation to this agenda item is:

- 2 (b) the personal hardship of any resident or ratepayer.

15.2. C2022/02 - DENILQUIN RAW WATER PUMP STATION UPGRADE

Author: Services Engineer

Authoriser: Manager Engineering and Assets

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed or considered in relation to this agenda item is:

- d (i) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

16. CLOSE OF MEETING