



**Edward
River**
COUNCIL

Delivery Program 2018 - 2021
Operational Plan 2018 - 2019



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WELCOME



On behalf of the new Edward River Council we would like to present the Delivery Program 2018-21 and Operational Plan 2018-19 to the community.

These plans are Council's response to the Vision and Strategic Framework developed through the 'Edward River 2030' Community Strategic Plan.

Our Council is committed to making the Edward River region the best place possible to live, learn, work, play and invest.

We will do this by focusing on developing quality sportsgrounds, open space, playgrounds and walking and cycling tracks. Advocating for the delivery of quality services with a focus on health, education and water and partnering with community organisations to ensure resources are directed to supporting areas of community interest.

We will support existing industry and business to grow and develop and aim to diversify our economy through the addition of value adding industries. Through focusing on our streetscapes, rivers, lagoons and town entrances we will attract more visitors to our region and aim to keep them here for longer.

We will support sustainable and well-planned development and take a long-term view to ensure our land use planning systems are suitable to meet our current and future needs. By focusing on waste reduction, we will investigate kerbside recycling, look at opportunities provided by renewable energy and operate and maintain waste facilities that meet our communities needs.

Our focus on infrastructure will aim to reduce our asset backlog and place a focus on improving our road network. Additionally, we will responsibly manage all of our assets with a focus on planning for the future replacement of our sewerage treatment plant and expansion of our Deniliquin tip.

Strong civic leadership underpins all of what we hope to achieve, as a result we will continue to lead from the front, being open and transparent and wherever possible partnering and working with community to achieve the best possible outcome.

Whilst doing all of the above, we do still have some challenges that we need to address. The need to ensure we are financially sustainable whilst also balancing the needs and service requirements of the community is a primary area of focus. Additionally, we have a need to increase investment in our assets to ensure they are fit for purpose and that we progressively reduce our asset backlog. These are challenges that we are committed to meeting and we will ensure that we include the community in the discussion to help inform and support the process.

We look forward to working with the community over the next three years as we implement this plan.



Mayor, Cr Norm Brennan



General Manager, Adam McSwain

ABOUT THIS PLAN



This plan is a combined Edward River Council Delivery Program for the years 2018 to 2021 and an Annual Operational Plan for 2018-19. The plan will be updated annually in line with the Integrated Planning and Reporting requirements.

The Plan aligns with our 'Edward River 2030' Community Strategic Plan and includes the same five strategic pillars and targets.

The Plan identifies the three-year services, activities and projects that Council will undertake to progress towards the communities' vision contained within the Community Strategic Plan. Measures for tracking and assessing our performance are developed and will be tracked and reported on.

The Plan also includes our 2018-19 budget, capital program and revenue Policy.

<p>1 A great place to live</p>	<p>1.1 Our community has access to essential services 1.2 Our community is safe, happy and healthy, both physically and mentally 1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture</p>
<p>2 A prosperous and vibrant economy</p>	<p>2.1 Our economy is strong and diverse 2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business 2.3 Our region provides strong education, employment and training opportunities</p>
<p>3 A valued and enhanced natural environment</p>	<p>3.1 We are committed to resource recovery and waste management 3.2 Our natural environment is protected and enhanced 3.3 We plan for the future to accommodate and facilitate sustainable growth and development</p>
<p>4 A region with quality and sustainable infrastructure</p>	<p>4.1 Our built environment is managed, maintained and improved 4.2 Our road network is a source of pride 4.3 Our water and sewer infrastructure is efficient and fit for purpose</p>
<p>5 A community working together to achieve its potential</p>	<p>5.1 Our community is informed and engaged 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community 5.3 Our local government is efficient, innovative and financially sustainable</p>

INTEGRATED PLANNING

Integrated Planning and Reporting (IP&R) legislation introduced by the State Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

The following diagram illustrates how the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs:

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considered the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, this Plan will be implemented through Council's Delivery Program and one-year Operational Plans, which outline the activities and actions that are the responsibility of Council in achieving our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in this Plan will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long Term Financial Planning:** The Long Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the Delivery Program and one-year Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and implementing the Delivery Program, as well as our financial performance against the annual and longer-term budgets:

Annual Report

Within five months of the end of each financial year, Council prepares an Annual Report, which includes a copy of our audited financial reports. The Annual Report details our progress in implementing the Delivery Program and the activities we have undertaken to deliver on the objectives of the Community Strategic Plan.

End of Term Report

Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on our progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for our community.

State of the Environment Report

Having fair access to services, resources and opportunities to improve quality of life.

Delivery Program Progress Reports

Every six months, Council prepares a report detailing our progress in achieving the principal activities detailed in the Delivery Program.

Budget Review Statement

Equal rights established and promoted, with opportunities provided for people from culturally and linguistically diverse backgrounds to participate in community life.

ABOUT EDWARD RIVER

By determining where we are now, we can clearly articulate what we, as a community, value about the Edward River region and identify the opportunities and challenges ahead of us. It also provides context for the outcomes we will work to achieve over the course of *Edward River 2030* and provide a foundation for collaborative community discussions into the future.

Our community values

- Our rivers, creeks, billabongs and our natural environment
- Community services, wellbeing and safety
- Parks, playgrounds and open spaces
- Access to health, medical and emergency services
- Events, entertainment and community life
- Transport, connectivity and ease of getting around
- Quality education opportunities that provide for lifelong learning
- Diversity of community groups

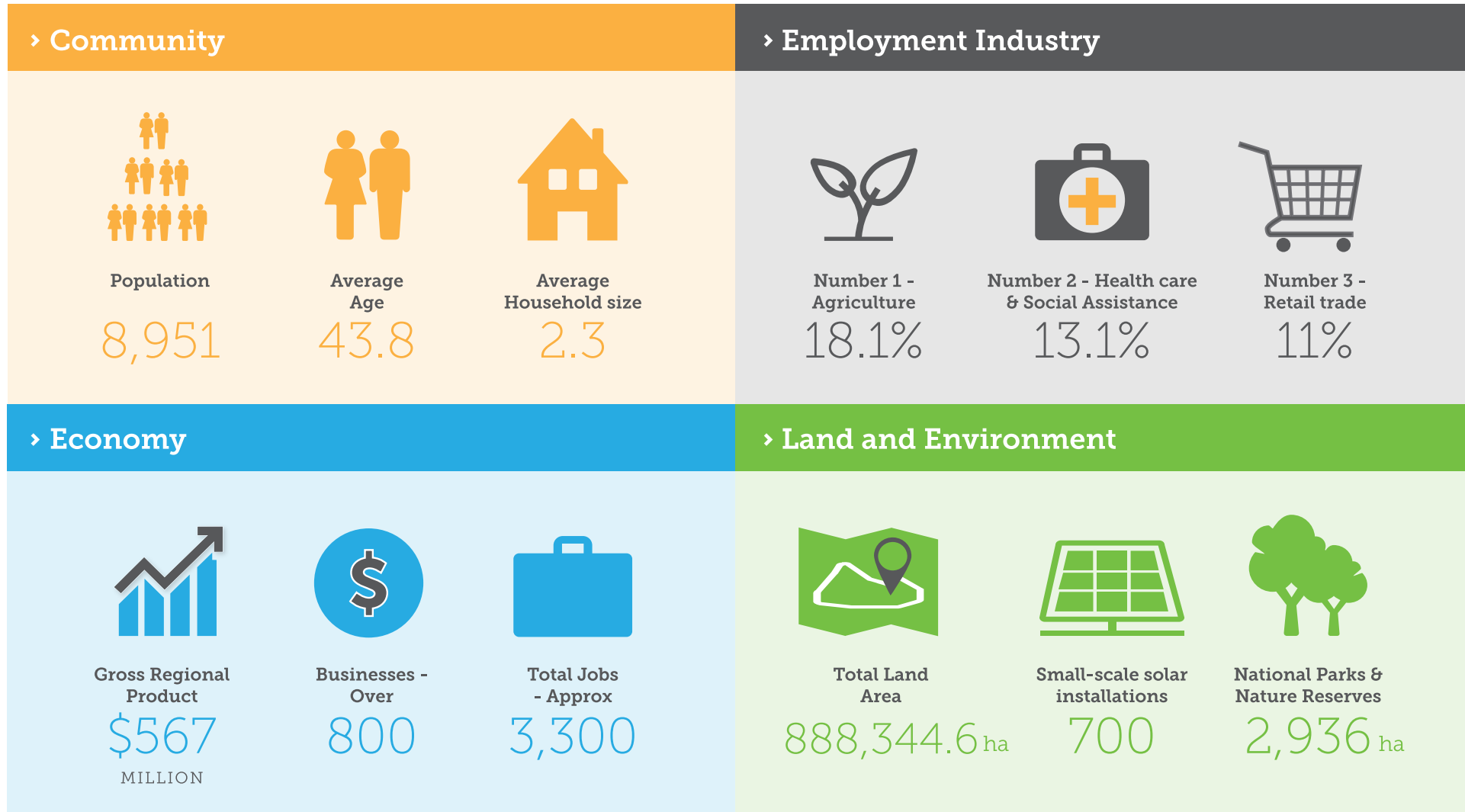
Our opportunities

- Diverse economic base and industry development opportunities
- Strategic position within the Murray-Riverina and centre of Adelaide-Melbourne-Sydney triangle
- Affordable to live and raise a family
- Leveraging natural assets
- Maximising the visitor economy
- Enhancing education opportunities with a focus on working with trades and TAFE to align courses with local industry needs
- Influence water policy and maximise access to water
- Encourage value-adding industry to locate in the region

Our challenges

- Ageing infrastructure and assets
- Poor access to Information Technology services and infrastructure
- Slow population growth and ageing population
- Reducing level of government service provision
- Water security
- Attracting industries not impacted by seasonal conditions
- Cross border issues

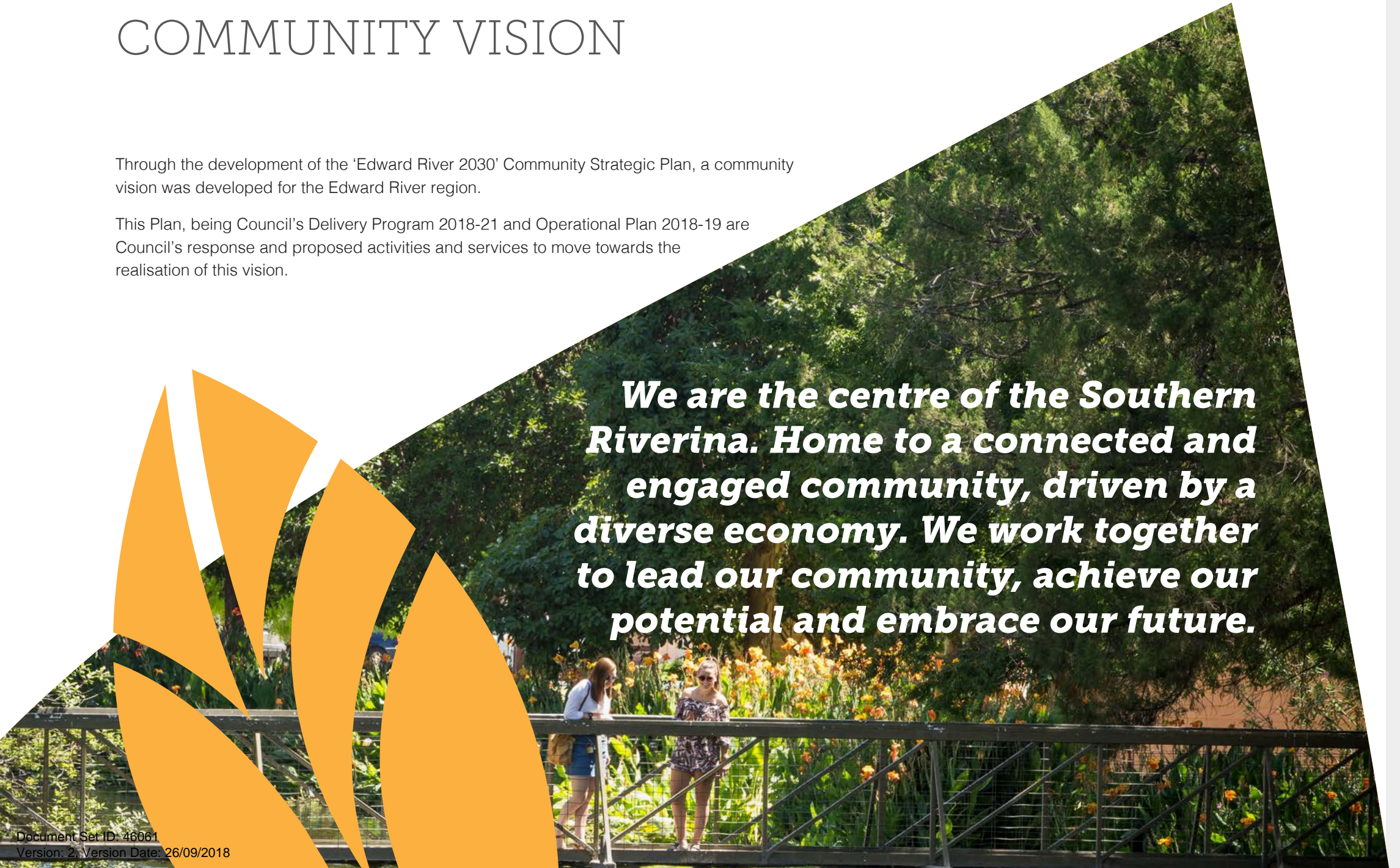
What & Who Make Up EDWARD RIVER



COMMUNITY VISION

Through the development of the 'Edward River 2030' Community Strategic Plan, a community vision was developed for the Edward River region.

This Plan, being Council's Delivery Program 2018-21 and Operational Plan 2018-19 are Council's response and proposed activities and services to move towards the realisation of this vision.



We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.

OUR COUNCILLORS

2017 - 2020

Elections for Edward River Council were held on 9 September 2017, at which nine Councillors were elected for a three-year term. Following the local government election and the swearing in of the Councillors, Cr Norm Brennan and Cr Pat Fogarty were elected Mayor and Deputy Mayor, respectively.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



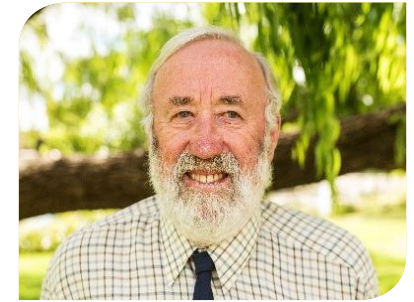
Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

ORGANISATIONAL STRUCTURE



Adam McSwain, General Manager

**Manager Community and Economic Development
Manager Environmental Services**



Oliver McNulty, Director Infrastructure

**Manager Engineering and Assets
Manager Operations**



Caroline Wallis, Director Corporate Services

**Manager Information Services and Technology
Manager People and Customer Service
Manager Finance**

YOUR RATES

Rates and charges provide council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils – this is known as the rate peg. The rate peg for the 2018-19 year is 2.3%.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2018/19 rate is based on the Valuer General's July 2016 assessments.

What are rates?

Council rates can generally be described as a tax on the wealth of property owners, where their wealth is measured by the value of their land (excluding improvements such as a house).

However, in New South Wales it would be more accurate to say that rates are a function of a property owner's share of the total value of land within the local government area. Generally, the greater your share of total land wealth within your Council area, the higher your rates; although this depends on the type of rating system chosen by the Council.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land eg. multiply the land valuation by the rate in the dollar. If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates.

Under the NSW Local Government Act, there are only two systems for imposing rates, a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils must choose between:

1. a "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. a "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50% of the total rates raised in the area.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing taxes fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the State Government to around CPI.

Which rating system does Edward River Council use?

A restraint placed on merged councils under the amalgamation proclamation means Edward River Council is restricted from consolidating rating calculations or recategorising until 30 June 2020. This means that Edward River Council currently operates different rating systems depending on the location of the property. The rating system in use includes different classifications, base rates and minimum rates. Details of the rating system are located in the Revenue Policy section of this document.

Council plans to review the rating system in preparation for the removal of the restriction. Any proposed changes to the rating system will involve community consultation. This work is not expected to be done until the 19/20 financial year.

How can changes in land value affect your rates?

Councils must set rates based on the value of each parcel of land in their area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three or four years. This will almost invariably result in fluctuations every three years in the relative share of total land wealth in the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

In years where land is not being re-valued, all rates will simply increase by the uniform percentage allowed by the State Government under the rate capping system. Currently the cap is 2.3% and is generally in line with CPI.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the State Government. Rates are therefore not simply a function of land value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.

DELIVERY PROGRAM 2018-2021 and OPERATIONAL PLAN 2018-2019



Outcome 1 - *A great place to live*

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health.



1.1 Our community has access to essential services

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues	1.1.1.1 Advocate for improved health, medical, education and transport services and infrastructure	Office of GM	<ol style="list-style-type: none"> Council Advocacy Strategy developed and approved by Council State Government investment in health, medical, education and/or transport services 	6GM
	1.1.1.2 Develop and implement a Doctor Incentive Policy to assist in the attraction of medical practitioners	Office of GM	<ol style="list-style-type: none"> Doctor Incentive Policy developed and approved by Council 	6GM
1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities	1.1.2.1 Provide a library service that meets industry benchmarks, supports the local community and provides service offerings for young people	Community and Economic Development	<ol style="list-style-type: none"> Council library service meets the baseline benchmark in State Library NSW 'Living Learning Libraries' guidelines 	15LI
	1.1.2.2 Advocate and support for improved lifelong learning opportunities across the Edward River area	Community and Economic Development	<ol style="list-style-type: none"> State Government investment in lifelong learning opportunities 	9EB

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths	1.2.1.1 Undertake a Sportsground Equity Review to realign service levels and clearly define Council's and user groups' roles	Community and Economic Development and Infrastructure	1. Sportsground Equity Review completed 2. User Group Agreements reviewed	9EB 40SS
	1.2.1.2 Deliver projects funded through the Stronger Communities Fund Major Projects Program	Community and Economic Development and Infrastructure	1. All projects completed and acquitted by 30 June 2019	63ER
	1.2.1.3 Deliver projects funded through the Stronger Country Communities Program: <ul style="list-style-type: none"> • Lagoon to River Walk Signage Project • Deniliquin Swim Centre All Abilities Access Upgrade • Scott's Park Destination Playground Project 	Community and Economic Development and Infrastructure	1. All projects completed and acquitted in line with funding agreements	39PG 41SP
1.2.2 Provide community halls and facilities	1.2.2.1 Support Committees to manage Council halls and facilities	Corporate	1. 355 Committees compliant with legislation	18CS
	1.2.2.2 Ensure community halls and facilities are fit for purpose and sufficiently maintained	Infrastructure	1. Community halls and facilities maintained as per condition assessments	31CB

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
1.2.3 Deliver services to enhance community safety in the built and natural environment	1.2.3.1 Deliver Regulatory Services with a focus on animal management, town appearance and car parking	Environmental Services	<ol style="list-style-type: none"> 1. Increased number of registered dogs for 2018/19 year in comparison with 2017/18 2. Implement de-sexing program 3. Undertake four free microchipping weeks per year 	16AC
	1.2.3.2 Deliver building and environmental health services to provide a safe built environment and achieve food safety	Environmental Services	<ol style="list-style-type: none"> 1. Completion of all food inspections within legislative requirements 2. Complete all skin penetration inspections 3. Complete two pool barrier inspections per week 4. Prepare a Council Policy for pool barrier inspections 5. Preparation of essential fire safety program 	14HS

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces	1.3.1.1 Promote and support local events and activities such as NAIDOC week, Wamba Wamba Perrep Perrepa week, Seniors week, International Women's Day and Youth Week activities	Community and Economic Development and Office of GM	<ol style="list-style-type: none"> 1. No. of local events supported 	13CS
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1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture (cont)

1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces	1.3.1.2 Progress the development of the Deniliquin Town Hall as a community, arts, performance and cultural hub	Community and Economic Development and Office of GM	<ol style="list-style-type: none"> 1. Funding secured for project 2. Project plan developed, and tender completed 3. Project commenced 	9EB 6GM
	1.3.1.3 Commence discussions with indigenous groups and organisations about local indigenous arts, culture and heritage	Community and Economic Development and Office of GM	<ol style="list-style-type: none"> 1. Discussions commenced with relevant groups 2. Plan developed and presented to Council 	9EB 6GM

Delivery Program Measures

Measure	Baseline	Target
Community satisfaction with:		
Appearance of public areas	Not currently measured	State average for rural Council
Recreational facilities	69	72
Art centres and libraries	Greater than 80% score the library service as good or very good	Greater than 85% score the library service as good or very good
Percentage of Population who are Library Members	35.5%	37%
Percentage of required food safety inspections undertaken	100%	100%

Outcome 2 - *A prosperous and vibrant economy*

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space



2.1 Our economy is strong and diverse

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
2.1.1 Support and grow local business and agriculture	2.1.1.1 Provide support to any local business looking to expand through the provision of advice, assistance identifying and applying for grants and any other support that is achievable	Community and Economic Development	1. Value of funding accessed for private business expansion	9EB
	2.1.1.2 Develop an Investment Attraction Policy and Framework	Community and Economic Development	1. Policy and Framework developed and approved by Council 2. No. of businesses who access support	9EB
	2.1.1.3 Investigate and advocate to RMS for additional truck stops to improve road safety and encourage additional economic spend	Community and Economic Development	1. Engage with trucking industry to understand priority areas of focus 2. Advocate to RMS for funding to implement priority projects	23ES
	2.1.1.4 Progressively implement the Economic Development Strategy	Community and Economic Development	1. No. of initiatives implemented from the Strategy	9EB

2.1 Our economy is strong and diverse (cont)

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
	2.1.1.5 Undertake the development of a Retirement Village in Deniliquin	Community and Economic Development	<ol style="list-style-type: none"> 1. Land secured and prepared for development 2. Agreement in place with developer for retirement village to be constructed 3. Development commenced 	9EB
	2.1.1.6 Undertake the Deniliquin Airport Runway project	Community and Economic Development	<ol style="list-style-type: none"> 1. Undertake next steps to further develop project as outlined in KPMG Business Case 2. Submit funding applications to both State and Federal Governments for the project 	9EB
2.1.2 Develop and promote investment opportunities within Edward River region	2.1.2.1 Develop a Major Project Pipeline to attract funding and investment	Community and Economic Development	<ol style="list-style-type: none"> 1. Project pipeline developed and approved by Council 2. Value of funding received for projects identified in pipeline 	9EB
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers	2.1.3.1 Progressively review processes relating to investors, developers, builders and event organisers with reduction in red tape and simplification of the process as the primary focus	Community and Economic Development	<ol style="list-style-type: none"> 1. No. of processes reviewed, savings generated, and time delays removed 	9EB

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit	2.2.1.1 Continue to promote Deniliquin and Edward River Council through a tourism marketing campaign	Community and Economic Development	1. Tourism marketing campaign delivered for 2018/19 year	12TO
	2.2.1.2 Support existing events and attract new events	Community and Economic Development	1. Value of support provided for existing events 2. No. of new events attracted	12TO
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism	2.2.2.1 Implement the Rural Villages Beautification program for Conargo, Blighty, Wanganella, Boooroban, Pretty Pine and Mayrung	Community and Economic Development and Infrastructure	1. Project completed in each village	63ER 38OS
	2.2.2.2 Complete and commence implementing the Riverfront, CBD, Lagoons and Town Entrance Masterplans	Community and Economic Development and Environmental Services	1. Masterplans completed 2. No. of initiatives implemented	63ER 9EB

2.3 Our region provides strong education, employment and training opportunities

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth	2.3.1.1 Engage with business to understand skill gaps and advocate to education providers to try and align needs	Community and Economic Development	<ol style="list-style-type: none"> 1. Meetings held with industry to understand skills gaps 2. Discussions with education providers to align aims 	9EB

Delivery Program Measures

Measure	Baseline	Target
Increase in visitor numbers	118,200	120,000
Increase in no of jobs	3,778	3,800
Community satisfaction with: <ul style="list-style-type: none"> - Economic Development/Tourism - Community and Cultural services 	<p>Not currently measured</p> <p>Not currently measured</p>	<p>State average for rural Council</p> <p>State average for rural Council</p>
Increase in no of businesses	461	480
No of visitors to Peppin Heritage Centre	17,000	17,850

Outcome 3 - *A valued and enhanced natural environment*

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property



3.1 We are committed to resource recovery and waste management

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
3.1.1 Minimise waste to landfill and investigate options for recycling	3.1.1.1 Develop and implement an Ed-ward River Council Waste Strategy	Infrastructure	1. Strategy developed and approved by Council	26WM 23ES
	3.1.1.2 Complete a Business Case for kerbside recycling	Infrastructure	1. Business case completed and adopted by Council	26WM 23ES
	3.1.1.3 Develop a business case to investigate renewable energy projects for Council buildings	Infrastructure	1. Business case developed 2. Budget bids for 2019/20 budget for supported projects are developed	23ES
3.1.2 Provide sustainable waste services and infrastructure	3.1.2.1 Operate and maintain waste facilities	Infrastructure	1. Facilities operating within licence requirements 2. No breaches of licence requirements	26WM
	3.1.2.2 Undertake planning for the expansion of the Deniliquin Waste Disposal Depot	Infrastructure	1. Planning completed, and detailed report taken to Council 2. Decision on expansion of tip made by Council 3. Project implementation commenced, if approved	26WM 23ES

3.2 Our natural environment is protected and enhanced

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
3.2.1 Sustainably manage Council owned and managed natural areas	3.2.1.1 Provide cemetery management to Council operated public cemeteries	Infrastructure	1. Cemetery services delivered to agreed service levels 2. No. of complaints received	25CE
	3.2.1.2 Maintain Council owned and managed areas within agreed service levels	Infrastructure	1. Service levels progressively developed 2. Updated service levels are implemented	23ES
3.2.2 Proactively manage the impacts associated with invasive species	3.2.2.1 Conduct weed control initiatives in line with regulatory obligations	Infrastructure	1. Service delivered and compliant with DPI guidelines and relevant legislation	24WD
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services	3.2.3.1 Partner with agencies to achieve coordinated emergency management	Infrastructure	1. Membership of relevant committees maintained	22ES
	3.2.3.2 Deliver the RFS Fire Control Centre project at the Deniliquin Airport	Infrastructure	1. Project delivered on time and on budget	22ES
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Develop and implement outcomes from the Edward River Council Recreation Strategy, Memorial Park Masterplan and Open Space Strategy	Infrastructure	1. Plans developed 2. Funding applications developed and submitted for high priority projects	39PG 23ES

3.2 Our natural environment is protected and enhanced

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.2 Deliver maintenance programs for our parks, trees and reserves	Infrastructure	1. Maintenance programs developed and implemented	39PG 23ES

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

3.3.1 Manage the built environment in line with the LEP and relevant legislation	3.3.1.1 Provide timely, accurate and professional development services	Environmental Services	1. Planning processing times meet legislative requirements	17TP
	3.3.1.2 Commence development of an Edward River LEP	Environmental Services	1. Single Edward River Council LEP commenced	17TP
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth	3.3.2.1 Finalise the Rural Living strategic planning project	Environmental Services	1. Report completed and approved by Council.	17TP
	3.3.2.2 Develop an Industrial Land Strategy	Environmental Services	1. Strategy completed and approved by Council	17TP
	3.3.2.3 Complete the North Deniliquin Levy Feasibility and Design	Environmental Services and Infrastructure	1. Feasibility complete 2. Design complete	17TP

Delivery Program Measures

Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications 60 days for integrated development application	30 days for development applications 60 days for integrated development applications
Community satisfaction with:		
Waste management	Not currently measured	State average for rural Council
Planning and building permits	Not currently measured	State average for rural Council
Emergency and disaster management	Not currently measured	State average for rural Council
Environmental sustainability	Not currently measured	State average for rural Council
Town Planning Policy	Not currently measured	State average for rural Council
Ease of access to services	62	65

Outcome 4 - *A region with quality and sustainable infrastructure*

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads



4.1 Our built environment is managed, maintained and improved

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Councils Annual Capital Works Program	Infrastructure	1. 100% capital works program delivered	23ES
	4.1.1.2 Deliver annual maintenance on Council infrastructure	Infrastructure	1. 100% annual maintenance delivered	23ES
4.1.2 Understand and plan for Council's asset renewal requirements	4.1.2.1 Progress towards investing in our assets at a level equal to depreciation	Infrastructure	1. Increasing capital expenditure	23ES
	4.1.2.2 Progressively develop and implement detailed asset management plans across all asset classes	Infrastructure	1. No. of asset plans developed	23ES
	4.1.2.3 Develop a ten-year plant replacement program that aligns with service needs	Infrastructure	1. Ten-year plant program developed and approved by Council 2. Plan implemented for 2019/20 budget development process	23ES
	4.1.2.4 Progressively develop service standards for Council infrastructure	Infrastructure	1. No. of service standards developed	23ES

4.2 Our road network is a source of pride

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
4.2.1 Close Councils asset renewal gap with the road network as the priority area of focus	4.2.1.1 Undertake condition assessments of Councils roads and related infrastructure	Infrastructure	1. Condition assessments completed for road net-work	51RM 23ES
	4.2.1.2 Develop a program of works to renew Councils roads in line with condition assessments	Infrastructure	1. Program developed and approved by Council 2. Implementation of program commences for 2019/20 budget	51RM 23ES

4.3 Our water and sewer infrastructure is efficient and fit for purpose

4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Councils Annual Water and Sewer Capital Works Program	Infrastructure	1. 100% capital works program delivered	66WT 68SA
	4.3.1.2 Deliver annual maintenance programs on Water and Sewer infrastructure	Infrastructure	1. 100% annual maintenance delivered	66WT 68SA
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant	4.3.2.1 Commence planning and discussions with the State Government for the replacement of the Deniliquin Sewerage Treatment plant	Infrastructure	1. Project plan for project developed and approved by Council 2. Discussions commenced with Government on project and funding	23ES

Delivery Program Measures

Measure	Baseline	Target
% completion of capital works program annually	70%	90%
Asset Management Maturity	Nil	Complete development of: <ol style="list-style-type: none"> 1. Asset Management Plans 2. Asset Condition Inspection Manual
Reduction in asset renewal gap	90% annual expenditure on assets compared to depreciation	100% annual expenditure on assets compared to depreciation
Community satisfaction with:		
Local streets and footpaths	41	45

Outcome 5 - *A community working together to achieve its potential*

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications



5.1 Our community is informed and engaged

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
5.1.1 Proactively communicate information on Council services, activities and events	5.1.1.1 Ensure a Council wide focus on external communication that works across multiple mediums including online, print and face to face and ensures both the urban and rural areas are adequately communicated with	Office of GM	<ol style="list-style-type: none"> 1. Bi-annual newsletter developed and distributed 2. Increase in Followers on Council Facebook page 3. No. of media releases distributed 	6GM
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council	5.1.2.1 Implement a Community Engagement Policy and Community Engagement Strategy in line with IAP2 guidelines	Community and Economic Development	<ol style="list-style-type: none"> 1. Policy and Strategy developed and approved by Council 	9EB
	5.1.2.2 Complete communication strategies for key projects	All	<ol style="list-style-type: none"> 1. No. of strategies developed for key projects 	6GM

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

5.2.1 Work in partnership with the community on key projects	5.2.1.1 Establish Committees and Working Groups with community representation for key Council projects	All	<ol style="list-style-type: none"> 1. No. of committees established for projects 	6GM
	5.2.1.2 Implement the priority projects from the Disability Inclusion Action Plan to establish a Disability Inclusion Committee and construct an accessible change facility at the Deniliquin Swim Centre	All	<ol style="list-style-type: none"> 1. Accessible pool changerooms completed 2. Committee established 	17TP

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
5.3.1 Deliver sustainable financial management	5.3.1.1 Develop and implement a sustainable long-term financial plan	Corporate	<ol style="list-style-type: none"> 1. Long Term Financial Plan developed and approved by Council 2. Document updated and approved annually 	18CS
	5.3.1.2 Implement year one of reimplementing Council's Business System with a focus on maximising mobility in the field	Corporate	<ol style="list-style-type: none"> 1. Year one of TechOne project implemented on time and within budget 	63ER
	5.3.1.3 Investigate opportunities to sell assets surplus to requirements	All	<ol style="list-style-type: none"> 1. No. of surplus assets sold or disposed of 	6GM
	5.3.1.4 Undertake sound financial management in line with legislative requirements	Corporate	<ol style="list-style-type: none"> 1. Quarterly budget statement reviews completed 1. Financial statements lodged by 31 October 1. Monthly investment reports to Council completed 1. Outstanding rates maintained at below 8% 	18CS
5.3.2 Deliver excellent customer service	5.3.2.1 Develop a Frequently Asked Question (FAQ) system to improve first point of resolution customer service	Corporate	<ol style="list-style-type: none"> 1. System developed and implemented 	21PC
	5.3.2.2 Develop and implement a performance reporting framework and project management system to track and support delivery of Council services and projects	Corporate	<ol style="list-style-type: none"> 1. Performance reporting and project management systems implemented 	18CS

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
5.3.3 Deliver good governance and take steps to improve management of risk and safety	5.3.3.1 Establish a Council audit, risk and improvement committee	Corporate	1. Committee established 2. Committee meets a minimum of four times per year	18CS
	5.3.3.2 Develop and deliver a program of Councillor governance training	Corporate	1. Councillor training delivered	18CS
	5.3.3.3 Facilitate effective Council meetings and workshops	Office of GM	1. Monthly Council meetings and workshops held 2. Agendas sent out minimum of five days prior	6GM
	5.3.3.4 Develop and implement an Enterprise Risk Management system	Corporate	1. Enterprise Risk Management system developed, implemented and maintained. 2. Reporting through to Audit and Risk Committee on key strategic risk areas	21PC
5.3.4 Identify and deliver innovative projects to improve Councils performance	5.3.4.1 Progressively implement Councils IT Strategy	Corporate	1. No. of initiatives implemented	19IM
	5.3.4.2 Implement a LEAN process improvement program across Council	Office of GM	1. Program implemented 2. No. of projects implemented across Council	6GM

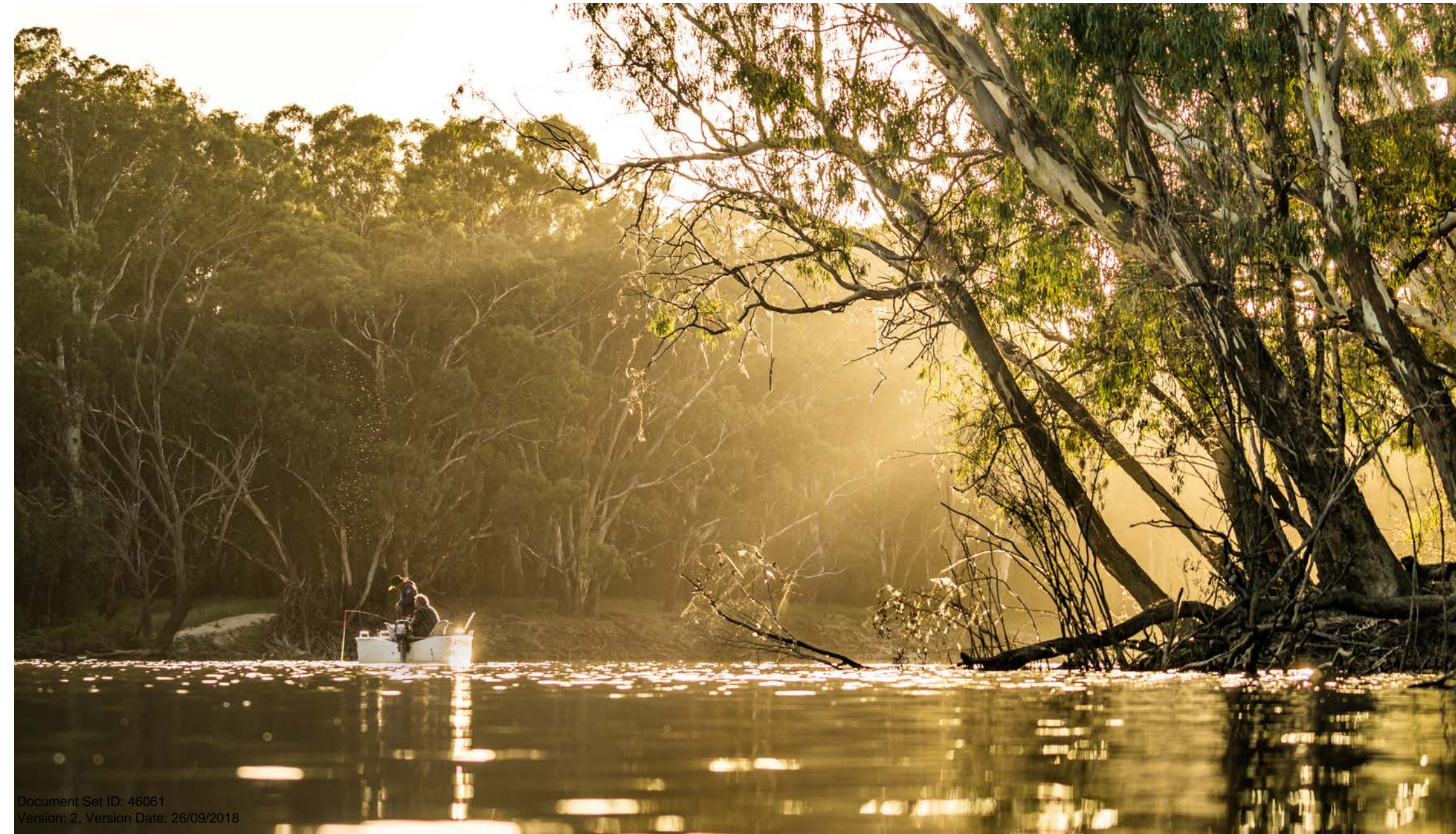
5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018 - 2021	Operational Plan 2018 - 2019	Service	Measure	Budget Reference
	5.3.4.3 Where possible partner through the Joint Organisation or with neighbouring Councils on projects and service delivery that provides benefits to all communities	Office of the GM	1. No. of initiatives under-taken in partnership with the Joint Organisation or neighbouring municipalities	6GM
5.3.5 Be an employer of choice	5.3.5.1 Consolidate to one Council Depot	Infrastructure	1. Plan for new depot developed and costed 2. Construction of single depot commenced 3. Resolution and implementation of process for selling or developing 'South Depot'	23ES 24WD
	5.3.5.2 Implement year one of Council's Workforce Development Strategy	Corporate	1. No. of initiatives implemented	21PC
	5.3.5.3 Undertake annual staff satisfaction surveys to identify areas of improvement	Corporate	1. Annual survey completed 2. Action from findings is implemented as required	21PC
	5.3.5.4 Explore options for a new Civic Centre	Corporate	1. Planning commenced for staff offices	18CS
	5.3.5.5 Fund annual staff training programs	Corporate	1. Training policy developed 2. Suitable budget allocation for staff training	21PC

Delivery Program Measures

Measure	Baseline	Target
% of Councillors in attendance at Council meetings	80%	Greater than 85%
Staff turnover as a % of permanent staff numbers	7.8%	Less than 10%
% of Council decisions made at meetings closed to the public	15%	Less than 10%
Lost time injury frequency rate	19.22	12.8
Community Satisfaction with:		
Community consultation	57	63
Informing the community	59	65
Decisions made in the community interest	54	60
Value for money	43	46
Customer service	59% consider Customer Service good or very good	65% (in line with State-Wide average)
Overall Council performance	56	58 (in line with State-Wide average)

BUDGET 2018 - 2019



Budget Summary

The Edward River Council 2018-19 consolidated budget projects a surplus of \$170k after capital contributions and including transfer from reserves for new projects. The budget costs are based on existing service levels across operations and includes several new projects identified through the community consultation process.

Rates increase in accordance with the rate peg of 2.3%. Total rates revenue \$7.2m

User fees have generally increased by 2.5%.

Total rates, fees and charges \$15.8m

Operating grants to decline by \$302k

Reserves intended to fund:

- Infrastructure replacement
- Plant replacement
- Recreation Reserves
- Employee entitlements
- Land Development Fund
- Airport Development
- Water Supplies Fund
- Sewerage Services Fund
- Tip Remediation
- Merger funds
- Other reserves

Reserve balances are reported monthly in the Council's investment report. Balances move in line with completed project activities.

Total Income (exclusive of capital grants) for 2018-19 is:	
General fund	\$19.8m
Water fund	\$2.9m
Sewer fund	\$3.2m
Consolidated funds	\$25.9m
Income (excluding capital grants) decreased by \$119k	

Expenditure has been determined after consulting widely with the community, within the revenue and other reasonable aspirations and constraints of Council.

Total expenditure for 2018-19 is:	
General fund	\$21.6m
Water fund	\$2.9m
Sewer fund	\$2.5m
Consolidated funds	\$27m
Income (excluding capital grants) decreased by \$119k	

Employee costs decreased by \$580k. Salary Award payments increased by 2.5%.

Materials and contracts decreased by \$445k.

Expenses decreased by \$1.9m.

CONSOLIDATED FINANCIAL STATEMENTS 2019-2022

Whole of Council Statement of Comprehensive Income 2019-22

Projections

Year Ending	Proposed budget \$000s			
	2019	2020	2021	2022
Income from Continuing Operations				
Rates and Annual Charges	12,521	12,817	13,120	13,431
User Charges and Fees	3,289	3,371	3,456	3,542
Interest & Investment Revenue	804	820	836	853
Other Revenues	720	734	749	764
Grants & Contributions for Operating Purposes	8,600	8,773	8,949	9,129
Grants & Contributions for Capital Purposes - Cash	-	2,200	700	16,675
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	25,934	28,715	27,810	44,394
Expenses from Continuing Operations				
Employee Costs	8,685	8,902	9,125	9,353
Borrowing Costs	147	147	356	504
Materials and Contracts	6,495	6,625	6,757	6,893
Depreciation	8,610	8,720	8,895	9,072
Other Expenses	3,185	1,903	1,963	1,955
Total Expenses from Continuing Operations	27,122	26,298	27,095	27,777
Operating Result from Continuing Operations Surplus/(Deficit)	(1,188)	2,417	715	16,617
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,188)	217	15	(58)

Whole of Council Statement of Financial Position 2019-22

Projections				
	Proposed budget \$000s			
Year Ending	2019	2020	2021	2022
Current Assets				
Cash & Cash Equivalents	31,762	35,716	40,962	32,768
Investments	-	-	-	-
Receivables	2,064	2,285	2,216	3,578
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550
Total Current Assets	34,376	38,551	43,727	36,896
Non- Current Assets				
Cash & Cash Equivalents	-	-	-	(5)
Investments	-	-	-	-
Receivables	251	253	254	255
Infrastructure, Property, Plant & Equipment	397,152	411,904	411,390	445,395
Other	179	169	160	150
Total Non-Current Assets	397,581	412,326	411,804	445,796
Total Assets	431,958	450,877	455,531	482,692
Current Liabilities				
Payables	1,511	1,437	1,473	1,505
Borrowings	348	1,106	1,903	2,005
Provisions	3,162	3,225	3,290	3,356
Other	-	-	-	-
Total Current Liabilities	5,021	5,768	6,665	6,866

Projections

Non Current Liabilities

Payables	152	155	158	161
Borrowings	1,859	5,694	8,731	6,726
Provisions	77	78	80	81
Other	-	-	-	-
Total Non Current Liabilities	2,088	5,927	8,969	6,968
Total Liabilities	7,109	11,695	15,634	13,834

Net Assets

424,849 439,182 439,897 468,858

Equity

Retained Earnings	104,486	108,934	110,133	131,123
Revaluation Reserves	293,355	305,271	305,270	317,613
Council Equity Interest	-	-	-	-
Other Reserves	27,009	24,978	24,494	20,122
Total Equity	424,850	439,183	439,897	468,858

Whole of Council - Statement of Cash Flows 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Cash Flows from Operating Activities				
Receipts - Operating Activities	26,520	28,496	27,882	43,034
Payments - Operating Activities	(18,618)	(17,749)	(18,237)	(18,787)
Net Cash Provided by (or used in) Operating Activities	7,902	10,747	9,645	24,247
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	321	646	555	730
Purchases - Infrastructure, Property, Plant & Equipment	(15,745)	(12,033)	(8,788)	(31,272)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(15,424)	(11,387)	(8,233)	(30,542)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	5,000	5,000	-
Payments - Principal Repayments	(327)	(407)	(1,166)	(1,903)
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	(327)	4,593	3,834	(1,903)
Net Increase/(Decrease) in Cash Assets Held	(7,849)	3,953	5,246	(8,198)

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Cash and Cash Equivalents at Beginning of Reporting Period	39,611	31,762	35,716	40,962
Cash and Cash Equivalents at End of Reporting Period	31,762	35,716	40,962	32,764
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	31,762	35,716	40,962	32,764

Capital Works Statement 2019-22

Projections				
Year Ending	Proposed Budget \$000s			
	2019	2020	2021	2022
Land	-	-	-	-
Land improvements	20	24	198	100
Buildings	1,075	5	5	100
Building improvements	-	-	-	-
Leasehold improvements	-	-	-	-
Heritage buildings	-	-	-	-
Plant, machinery and equipment	2,005	1,632	1,879	1,707
Fixtures, fittings and furniture	11	11	12	20
Computers and telecommunications	-	-	-	150
Heritage plant and equipment	-	-	-	-
Library books	58	45	45	145
Roads	6,241	4,454	4,276	5,000
Bridges	150	50	150	200
Footpaths and cycle ways	122	125	130	200
Drainage	85	210	78	950
Rec, leisure and community facilities	-	-	-	-
Waste management	-	2,000	-	100
Parks, open spaces and streetscape	2,375	200	200	200
Aerodromes	25	25	25	100
Off street car parks	-	-	-	-

Projections

Year Ending	Proposed Budget \$000s			
	2019	2020	2021	2022
Other infrastructure	700	-	-	-
Water	1,327	2,031	484	1,000
Sewer	761	993	1,295	20,000
Swimming Pools	790	228	11	100
Saleyards	-	-	-	1,200
Total Capital Works	15,745	12,033	8,788	31,272

Represented by:

Renewal Investment	9,601	11,728	8,531	30,147
Upgrade Investment	3,537	205	207	975
Expansion Investment	1,200	-	-	50
New Investment	1,408	100	50	100
Total Capital Works	15,745	12,033	8,788	31,272

Renewal Demand and Investment

Renewal Demand	8,842	9,019	9,199	9,383
Renewal Gap = Not Funded	-	-	668	-
Accumulated Renewal Gap	25,170	25,170	25,838	25,838

GENERAL FUND

Revenue is sourced mostly from rates and operational grants. Each year the NSW government determines the maximum amount by which Councils can increase their annual general rates income or alternatively the Council must apply for a special variation to exceed this amount. From 2011-12 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal (IPART). Under this framework a new index was established, the result for 2018-19 is a rate increase of 2.3%.

General Fund - Statement of Comprehensive Income 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Income from Continuing Operations				
Rates and Annual Charges	8,457	8,652	8,850	9,054
User Charges and Fees	1,521	1,559	1,598	1,638
Interest & Investment Revenue	555	566	577	589
Other Revenues	720	734	749	764
Grants & Contributions for Operating Purposes	8,510	8,680	8,854	9,031
Grants & Contributions for Capital Purposes - Cash	-	2,200	700	1,675
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	19,763	22,391	21,329	22,751
Expenses from Continuing Operations				
Employee Costs	7,982	8,182	8,386	8,596
Borrowing Costs	103	110	303	249
Materials and Contracts	5,529	5,640	5,752	5,867
Depreciation	7,171	7,315	7,461	7,610
Other Expenses	892	(466)	(455)	(511)
Total Expenses from Continuing Operations	21,678	20,779	21,448	21,811
Operating Result from Continuing Operations Surplus/(Deficit)	(1,915)	1,612	(120)	940
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,915)	(588)	(820)	(735)

General Fund - Statement of Financial Position 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Current Assets				
Cash & Cash Equivalents	19,794	24,665	24,595	22,393
Investments	-	-	-	-
Receivables	1,578	1,788	1,705	1,821
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530
Total Current Assets	21,902	26,983	26,830	24,744
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	198	198	198	198
Infrastructure, Property, Plant & Equipment	313,003	323,611	322,752	334,514
Other	179	169	160	150
Total Non-Current Assets	313,379	323,978	323,110	334,862
Total Assets	335,281	350,961	349,940	359,606
Current Liabilities				
Payables	1,185	1,103	1,131	1,156
Borrowings	244	995	1,049	1,107

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Provisions	3,162	3,225	3,290	3,356
Other	-	-	-	-
Total Current Liabilities	4,591	5,323	5,469	5,619
Non Current Liabilities				
Payables	-	-	-	-
Borrowings	1,304	5,249	4,199	3,093
Provisions	77	78	80	81
Other	-	-	-	-
Total Non Current Liabilities	1,380	5,327	4,279	3,174
Total Liabilities	5,971	10,650	9,748	8,793
Net Assets	329,309	340,312	340,192	350,814
Equity				
Retained Earnings	92,611	94,224	94,104	95,043
Revaluation Reserves	218,518	227,908	227,908	237,591
Council Equity Interest	-	-	-	-
Other Reserves	18,180	18,180	18,180	18,180
Total Equity	329,309	340,312	340,192	350,814

General Fund Statement of Cash Flows 2019-22

Projections				
	Proposed budget \$000s			
Year Ending	2019	2020	2021	2022
Cash Flows from Operating Activities				
Receipts - Operating Activities	19,859	22,180	21,411	22,634
Payments - Operating Activities	(14,837)	(13,643)	(14,031)	(14,290)
Net Cash Provided by (or used in) Operating Activities	5,022	8,537	7,380	8,344
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	321	646	555	730
Purchases - Infrastructure, Property, Plant & Equipment	(13,657)	(9,009)	(7,009)	(10,227)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(13,336)	(8,363)	(6,454)	(9,497)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	5,000	-	-
Payments - Principal Repayments	(229)	(304)	(995)	(1,049)
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	(229)	4,696	(995)	(1,049)
Net Increase/(Decrease) in Cash Assets Held	(8,543)	4,871	(69)	(2,202)
Cash and Cash Equivalents at Beginning of Reporting Period	28,337	19,794	24,665	24,595
Cash and Cash Equivalents at End of Reporting Period	19,794	24,665	24,595	22,393
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,794	24,665	24,595	22,393

WATER FUND

A surplus is budgeted for 2018-19. Major projects for 2018-19 include:

- Integrated Catchment and Water Management Policy \$50k
- Headworks Policy \$40k
- Watermain rehabilitations \$748k
- Watermain scouring \$100k
- Memorial Park raw water pump station decommission (Yr 1) \$60k

Water charges are detailed in the Revenue Policy section.

Water Fund - Statement of Comprehensive Income 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Income from Continuing Operations				
Rates and Annual Charges	1,261	1,293	1,325	1,358
User Charges and Fees	1,509	1,547	1,585	1,625
Interest & Investment Revenue	151	154	157	160
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	48	49	50	51
Grants & Contributions for Capital Purposes - Cash	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	2,969	3,042	3,117	3,194
Expenses from Continuing Operations				
Employee Costs	487	499	512	524
Borrowing Costs	-	-	-	-
Materials and Contracts	505	515	525	536
Depreciation	744	759	774	790
Other Expenses	1,206	1,262	1,287	1,314
Total Expenses from Continuing Operations	2,942	3,035	3,099	3,164
Operating Result from Continuing Operations Surplus/(Deficit)	27	8	19	30
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	27	8	19	30

Water Fund - Statement of Financial Position 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Current Assets				
Cash & Cash Equivalents	5,560	4,297	4,605	4,424
Investments	-	-	-	-
Receivables	231	237	243	249
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	5,802	4,544	4,859	4,684
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	31	31	32	32
Infrastructure, Property, Plant & Equipment	42,333	44,875	44,585	46,133
Other	-	-	-	-
Total Non-Current Assets	42,364	44,906	44,617	46,166
Total Assets	48,165	49,450	49,475	50,849
Current Liabilities				
Payables	181	187	191	195
Borrowings	-	-	-	-

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	181	187	191	195
Non Current Liabilities				
Payables	86	88	89	91
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	86	88	89	91
Total Liabilities	267	274	280	286
Net Assets	47,899	49,176	49,195	50,563
Equity				
Retained Earnings	4,513	6,551	7,054	8,084
Revaluation Reserves	37,929	39,199	39,199	40,537
Council Equity Interest	-	-	-	-
Other Reserves	5,457	3,426	2,942	1,942
Total Equity	47,899	49,176	49,195	50,563

Water Fund - Statement of Cash Flow 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,428	3,039	3,112	3,190
Payments - Operating Activities	(2,068)	(2,270)	(2,320)	(2,371)
Net Cash Provided by (or used in) Operating Activities	1,360	768	792	819
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,327)	(2,031)	(484)	(1,000)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,327)	(2,031)	(484)	(1,000)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	33	(1,263)	308	(181)

Projections

Proposed Budget \$000s

Year Ending**2019****2020****2021****2022****Cash and Cash Equivalents at Beginning of Reporting Period**

5,527

5,560

4,297

4,605

Cash and Cash Equivalents at End of Reporting Period

5,560

4,297

4,605

4,424

plus Investments on Hand - End of Reporting Period

-

-

-

-

Total Cash, Cash Equivalents and Investments at End of Reporting Period**5,560****4,297****4,605****4,424**

SEWER FUND

A surplus is budgeted for 2018-19.

Major projects for 2018-19 include:

- Aerodrome paddock pump station upgrade \$50k
- Drying beds rehabilitation \$20k
- Truck wash sewerage upgrade \$20k
- Ongoing rehabilitation program (total) \$415k
- Telemetry system upgrade \$255k

Sewer charges are detailed in the Revenue Policy section.

Sewer Fund - Statement of Comprehensive Income 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Income from Continuing Operations				
Rates and Annual Charges	2,803	2,873	2,945	3,019
User Charges and Fees	259	265	272	279
Interest & Investment Revenue	98	100	102	104
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	42	43	45	47
Grants & Contributions for Capital Purposes - Cash	-	-	-	15,000
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,202	3,282	3,364	18,449
Expenses from Continuing Operations				
Employee Costs	216	221	227	233
Borrowing Costs	44	38	52	254
Materials and Contracts	461	470	480	489
Depreciation	695	647	660	673
Other Expenses	1,086	1,108	1,130	1,153
Total Expenses from Continuing Operations	2,502	2,484	2,548	2,802
Operating Result from Continuing Operations Surplus/(Deficit)	699	798	816	15,647
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	699	798	816	647

Sewer Fund - Statement of Financial Position 2019-22

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Current Assets				
Cash & Cash Equivalents	6,408	6,753	11,761	5,991
Investments	-	-	-	-
Receivables	255	261	268	1,508
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	6,673	7,024	12,039	7,509
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	23	23	24	25
Infrastructure, Property, Plant & Equipment	41,816	43,418	44,053	64,703
Other	-	-	-	-
Total Non-Current Assets	41,839	43,441	44,077	64,728
Total Assets	48,512	50,466	56,116	72,237
Current Liabilities				
Payables	145	147	151	154
Borrowings	104	110	853	899

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	249	257	1,004	1,053
Non Current Liabilities				
Payables	66	68	69	70
Borrowings	555	445	4,532	3,633
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	622	512	4,601	3,703
Total Liabilities	871	770	5,605	4,756
Net Assets	47,641	49,696	50,511	67,480
Equity				
Retained Earnings	7,361	8,159	8,976	27,995
Revaluation Reserves	36,908	38,164	38,163	39,486
Council Equity Interest	-	-	-	-
Other Reserves	3,372	3,372	3,372	-
Total Equity	47,641	49,695	50,511	67,481

Sewer Fund - Statement of Cash Flows 2019-22

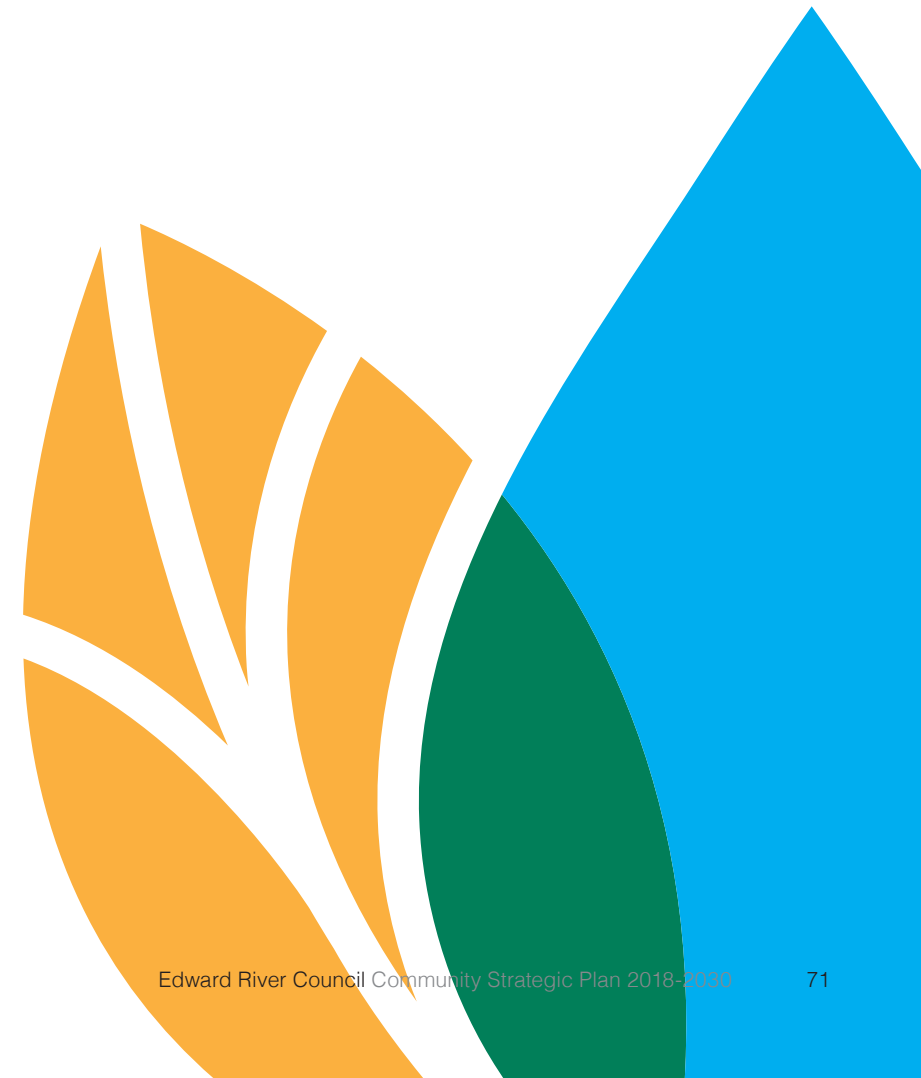
Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,233	3,277	3,358	17,210
Payments - Operating Activities	(1,713)	(1,835)	(1,886)	(2,126)
Net Cash Provided by (or used in) Operating Activities	1,520	1,442	1,473	15,084
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(761)	(993)	(1,295)	(20,000)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(761)	(993)	(1,295)	(20,000)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	5,000	-
Payments - Principal Repayments	(98)	(104)	(170)	(853)
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	(98)	(104)	4,830	(853)
Net Increase/(Decrease) in Cash Assets Held	661	345	5,007	(5,769)

Projections				
	Proposed Budget \$000s			
Year Ending	2019	2020	2021	2022
Cash and Cash Equivalents at Beginning of Reporting Period	5,747	6,408	6,753	11,761
Cash and Cash Equivalents at End of Reporting Period	6,408	6,753	11,761	5,991
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,408	6,753	11,761	5,991

SERVICES PROVIDED

The net operational cost (rounded) of providing key services to the Community:

Service	Cost
Roads	\$1.2m
Parks, Gardens & Rec Reserves	\$1.2m
Cemeteries	\$10k
Water	\$-26k
Sewer	\$-700k
Emergency Services	\$482k
Building Maintenance	\$100k
Kerb, gutter, footpaths	\$399k
Saleyards	\$-11k
Tourism & Events	\$324k
Economic Development	\$199k
Library Services	\$311k
Planning & Development	\$495k
Health	\$68k
Building control	\$68k
Animal control	\$143k
Donations (community grants)	\$167k
Finance	\$-11m
ICT	\$499k
People and Customer Service	\$693k



DETAILED SERVICE BUDGETS (OPERATIONS)



Civic Functions (Ref: 1CF)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Civic Promotions	\$0	\$3,500	-\$3,500
Presentations General	\$0	\$1,000	-\$1,000
Citizenships	\$0	\$450	-\$450
Australia Day Expenses	\$0	\$8,040	-\$8,040
Street Xmas Party	\$0	\$25,000	-\$25,000
Public Events (including ANZAC day)	\$0	\$3,500	-\$3,500
Council Meeting Expenses	\$0	\$4,200	-\$4,200
Christmas Decorations	\$0	\$5,000	-\$5,000
Civic Functions Net Result	\$0	\$50,690	-\$50,690
Mayoral Expenses (Ref: 2ME)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Mayoral Allowance	\$0	\$21,050	-\$21,050
Mayoral Assistant	\$0	\$26,490	-\$26,490
Mayoral Travelling Expenses	\$0	\$2,000	-\$2,000
Mayoral Accommodation & Meals	\$0	\$2,000	-\$2,000
Mayoral Conference Registrations	\$0	\$1,500	-\$1,500
Mayoral Telephone (Mobile)	\$0	\$2,000	-\$2,000
Mayoral Sundry Expenses	\$0	\$250	-\$250
Mayoral Expenses Net Result	\$0	\$55,290	-\$55,290

Councillor Expenses (Ref: 3CE)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Councillor Fees Sec 29A	\$0	\$86,775	-\$86,775
Council Meeting Expenses	\$0	\$5,000	-\$5,000
Councillor Travelling Expenses	\$0	\$10,000	-\$10,000
Councillor Insurances	\$0	\$37,000	-\$37,000
Councillor Training	\$0	\$20,000	-\$20,000
Council Subscriptions & Memberships	\$0	\$25,000	-\$25,000
Councillor Mobiles & I-pads	\$0	\$5,000	-\$5,000
GM Performance Management	\$0	\$10,000	-\$10,000
Councillor Telephones	\$0	\$4,500	-\$4,500
Councillor Expenses Net Result	\$0	\$203,275	-\$203,275

Band Hall (Ref: 4BH)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Municipal Band - Income	\$3,400	\$0	\$1,500
Public Buildings - Band Hall	\$0	\$1,550	-\$1,550
Municipal Band - Expenses - Other Cultural Services	\$0	\$10,350	-\$10,350
Insurance - Band Hall and Shed	\$0	\$1,250	-\$1,250
Depreciation - Band Hall	\$0	\$7,000	-\$7,000
Band Hall Net Result	\$3,400	\$20,150	-\$18,650

Community Garden (Ref: 5CG)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Committee - Community Gardens Memberships	\$600	\$0	\$600
Committee Gardens - Repairs and Maintenance	\$0	\$200	-\$200
Community Gardens Net Result	\$600	\$200	\$400

Office of the General Manager (Ref: 6GM)			
Responsible Service: Office of the General Manager	Revenue	Expenditure	18/19 BUD Balance
Office of GM Salaries	\$0	\$384,610	-\$384,610
Office of GM Travelling Expenses	\$0	\$3,000	-\$3,000
Office of GM - Conferences and Deputations	\$0	\$2,000	-\$2,000
Office of GM Stationery, Printing and Photocopying	\$0	\$1,000	-\$1,000
Office of GM Other Expenses	\$0	\$1,000	-\$1,000
Office of GM Telephone	\$0	\$1,500	-\$1,500
Office of GM Legal Expenses	\$0	\$10,000	-\$10,000
Office of GM Consultancy	\$0	\$15,000	-\$15,000
Office of GM Advertising	\$0	\$50,000	-\$50,000
Office of GM Public Relations - Events, Meetings, Recognition.	\$0	\$2,000	-\$2,000
Office of GM - Public Relations Media Communications	\$0	\$5,000	-\$5,000
Office of GM - Staff Functions	\$0	\$2,000	-\$2,000
Office of GM - Vehicle Contribution	\$0	\$12,000	-\$12,000
Renewable Energy Scoping Project	\$0	\$30,000	-\$30,000
Office of the General Manager Net Result	\$0	\$519,110	-\$519,110

Arts (Ref: 7AR)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
South West Arts Program - Contributions - Other Culture	\$0	\$13,390	-\$13,390
Art Acquisitive Prize	\$0	\$2,500	-\$2,500
Arts Net Result	\$0	\$15,890	-\$15,890

Community Grants and Donations (Ref: 8GD)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Local Heritage Places Funding	\$10,000	\$0	\$10,000
Heritage Advisor Grant	\$6,000	\$0	\$6,000
Donations & Contributions General	\$0	\$50,000	-\$50,000
Contributions to Schools	\$0	\$13,300	-\$13,300
Donations & Contributions Expense - Bush Bursary	\$0	\$3,250	-\$3,250
Donations & Contributions - Ute Muster	\$0	\$85,000	-\$60,000
Local Heritage Places Expenditure	\$0	\$20,000	-\$20,000
Quick Response Grants	\$0	\$5,000	-\$5,000
Heritage Advisor Grant Expenditure	\$0	\$6,000	-\$6,000
Community Grants & Donations Net Result	\$16,000	\$182,550	-\$166,550

Economic & Business Development (Ref: 9EB)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Other Business - Reimbursable Land Transfer	\$500	\$0	\$500
Economic & Business Development Salaries	\$0	\$187,550	-\$187,550
Photocopier - Industrial Development	\$0	\$1,000	-\$1,000
Promotion Expenses	\$0	\$2,000	-\$2,000
Advertising	\$0	\$2,750	-\$2,750
Insurance Premiums	\$0	\$5,500	-\$5,500
Telephone - Industrial Development	\$0	\$500	-\$500
Contractors	\$0	\$1,000	-\$1,000
Economic & Business Development Net Result	\$500	\$200,300	-\$199,800

Peppin Heritage Centre (Ref: 10PH)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Donations Received - Museums	\$10,000	\$0	\$10,000
History Books	\$300	\$0	\$300
Wages - Museums	\$0	\$64,960	-\$64,960
Cleaning Costs - Museums	\$0	\$3,200	-\$3,200
Contractors - Other Services - Museums	\$0	\$2,000	-\$2,000
Museums - Insurance Building	\$0	\$500	-\$500
Public Buildings - Peppin Heritage Centre	\$0	\$25,950	-\$25,950
Exhibition Expenses - PHC - Museum	\$0	\$7,500	-\$7,500
Water Charges - Museums	\$0	\$7,500	-\$7,500
Printing & Stationery - Museums	\$0	\$1,200	-\$1,200
Advertising - Museums	\$0	\$500	-\$500
Electricity (not street lighting) - Museums	\$0	\$5,000	-\$5,000
Peppin Heritage Centre Net Result	\$10,300	\$118,310	-\$108,010

Building Control (Ref: 11BC)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Swimming pool registration fees	\$100	\$0	\$100
Swimming pool duplicate of certificate of compliance	\$130	\$0	\$130
Swimming pool inspections	\$5,000	\$0	\$5,000
Swimming pool resuscitation signs	\$400	\$0	\$400
Wages - Building Control	\$0	\$69,110	-\$69,110
Photocopier - Contract Maintenance - Building Control	\$0	\$1,000	-\$1,000
Building Control Motor Vehicle Contribution	\$0	\$2,500	-\$2,500
Building Control Tradies Night room hire	\$0	\$400	-\$400
Building Control Tradies Night	\$0	\$500	-\$500
Building Control Net Result	\$5,630	\$73,510	-\$67,880

Tourism (Ref: 12TO)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Promotions Levy - Contributions	\$50,000	\$0	\$50,000
Peppin Heritage Centre - Exhibition Sales	\$5,100	\$0	\$5,100
Peppin Heritage Centre - Shop Sales	\$50,000	\$0	\$50,000
Peppin Heritage Centre - Tour Bus Income	\$3,000	\$0	\$3,000
Fish Stocking Program	\$1,800	\$0	\$1,800
Venue Hire	\$1,000	\$0	\$1,000
Long Paddock Contributions - Murray River & Hay Shire	\$21,000	\$0	\$21,000
Visit Deni Campaign - Industry contribution	\$8,000	\$0	\$8,000
Tourism Salaries	\$0	\$173,390	-\$173,390
Contractors - Bus Tours	\$0	\$3,500	-\$3,500
Promotion Expenses	\$0	\$10,000	-\$10,000
Stock Purchases - Tourism	\$0	\$30,000	-\$30,000
Tourism - Postage	\$0	\$1,000	-\$1,000
Photocopier maintenance	\$0	\$5,000	-\$5,000
Bank Charges	\$0	\$4,500	-\$4,500
Advertising	\$0	\$30,000	-\$30,000
Tourism - Telephone	\$0	\$1,750	-\$1,750
Tourism - Other Expenses	\$0	\$1,000	-\$1,000
Electricity	\$0	\$3,000	-\$3,000
Insurance - Tourism	\$0	\$8,200	-\$8,200
Tourism Website Expenses	\$0	\$2,000	-\$2,000
Book Easy Fees	\$0	\$3,000	-\$3,000
Long Paddock Contribution	\$0	\$28,000	-\$28,000
Long Paddock Contribution to Sculptures	\$0	\$1,500	-\$1,500
Fish Stocking Program	\$0	\$1,800	-\$1,800
Murray Regional Tourism Annual Membership	\$0	\$13,000	-\$13,000
Murray Regional Tourism Digital Platform	\$0	\$8,000	-\$8,000
Visit Deni Campaign	\$0	\$50,000	-\$50,000
Depreciation - Peppin Heritage Centre	\$0	\$85,450	-\$85,450
Tourism Net Result	\$139,900	\$464,090	-\$324,190

Other Community Services (Ref: 13CS)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Insurance Premiums - Other Cultural Services	\$0	\$2,000	-\$2,000
Depreciation - Other Cultural Services	\$0	\$4,000	-\$4,000
International Women's Day	\$0	\$5,000	-\$5,000
Seniors Week Grant	\$1,000	\$0	\$1,000
Seniors Week	\$0	\$2,000	-\$2,000
Grant - Seniors Broadband	\$400	\$0	\$400
Heritage Grant Funding	\$8,600	\$0	\$8,600
Heritage Advisor	\$6,000	\$6000	\$0
Preservation of Places of Historical Interest	\$0	\$5,500	-\$5,500
Youth Services Grants	\$1,200	\$0	\$1,200
Youth Week Expenses	\$0	\$2,400	-\$2,400
Other Community Services Net Result	\$17,200	\$26,900	-\$9,700

Health Services (Ref: 14HS)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Beauticians - Health & Food Control	\$1,000	\$0	\$1,000
Food Premises - Health & Food Control	\$5,000	\$0	\$5,000
Health Salaries	\$0	\$69,110	-\$69,110
Health Motor Vehicle Expenses	\$0	\$2,500	-\$2,500
Water Quality Monitoring	\$0	\$1,250	-\$1,250
Arbovirus Monitoring Sentinel Flock	\$2,000	\$2000	\$0
Health Photocopier	\$0	\$1,000	-\$1,000
Food premises - food safety calendars	\$0	\$150	-\$150
Health Services Net Result	\$8,000	\$76,010	-\$68,010

Library (Ref: 15Li)			18/19 BUD
Responsible Service: Economic & Business Development	Revenue	Expenditure	Balance
Library Subsidies	\$57,900	\$0	\$57,900
Local Priority Grant	\$6,200	\$0	\$6,200
Donations Received	\$2,100	\$0	\$2,100
Book Fines - Lost Cards	\$1,800	\$0	\$1,800
Lost Book Purchases	\$200	\$0	\$200
Photocopies - Library	\$6,200	\$0	\$6,200
Phone/Fax - Library charges	\$1,600	\$0	\$1,600
Library Services - Other	\$2,200	\$0	\$2,200
Interest on Investment - Library	\$6,900	\$0	\$6,900
Murray River Contribution to Library	\$48,500	\$0	\$48,500
Murray River Council Subsidy	\$38,500	\$0	\$38,500
Edward River Council Library Contribution	\$371,300	\$0	\$371,300
Library Salaries	\$0	\$228,800	-\$228,800
Cleaning Expenses	\$0	\$24,500	-\$24,500
Public Buildings - Library	\$0	\$5,575	-\$5,575
Contractors - Other Services - Public Library	\$0	\$2,250	-\$2,250
Library Loan Interest Building \$300k	\$0	\$7,190	-\$7,190
Electricity (not street lighting) - Public Library	\$0	\$15,600	-\$15,600
Administration Charge	\$0	\$22,100	-\$22,100
Library - Postage	\$0	\$2,200	-\$2,200
Library - Printing & Stationery	\$0	\$1,200	-\$1,200
Library - Office Expenses	\$0	\$1,250	-\$1,250
Library - Photocopier	\$0	\$1,500	-\$1,500
Library - Equipment Maintenance	\$0	\$3,500	-\$3,500
Library Stock Maintenance	\$0	\$2,600	-\$2,600
Library Insurance	\$0	\$10,500	-\$10,500
Library - Subscription Fees	\$0	\$9,200	-\$9,200
Library - Telephone & Communications	\$0	\$2,200	-\$2,200
Library - Computer Software & Maintenance	\$0	\$15,000	-\$15,000
External Staff Costs - Mathoura	\$0	\$26,000	-\$26,000
Library - Fibre Cable Lease	\$0	\$3,000	-\$3,000
Rates and Water Charges - Public Library	\$0	\$3,700	-\$3,700

Bolinda Subscription Fees	\$0	\$6,000	-\$6,000
Library Loan Principal Repayment (reduction in liability)	\$0	\$27,550	-\$27,550
Depreciation - Public Library	\$0	\$61,600	-\$61,600
Library Net Result	\$543,400	\$483,015	\$60,385

Animal Control (Ref: 16AC)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
Microchipping Fees	\$2,000	\$0	\$2,000
Impounding Fees Animal Control	\$3,000	\$0	\$3,000
Fines Animal Control	\$23,000	\$0	\$23,000
Animal - Grant Companion Animals	\$5,000	\$0	\$5,000
Impounded Car Fees Animal Control	\$500	\$0	\$500
Wanganella Common Rental	\$3,000	\$0	\$3,000
De-sexing Program	\$1,510	\$0	\$1,510
Fees - Animal Surrender	\$750	\$0	\$750
Animal Control Wages	\$0	\$113,760	-\$113,760
Ranger Wages	\$0	\$3,500	-\$3,500
Animal Control Expenses	\$0	\$17,900	-\$17,900
Animal Control Pound Expenses	\$0	\$6,300	-\$6,300
Animal Control - Water	\$0	\$250	-\$250
Animal Control Insurance	\$0	\$500	-\$500
Animal Control Telephone	\$0	\$2,500	-\$2,500
Animal Control Legal Expenses	\$0	\$2,000	-\$2,000
Abandoned Vehicles	\$0	\$600	-\$600
Depreciation: Pound	\$0	\$950	-\$950
Vet fees - animal care	\$0	\$500	-\$500
Vet fees - euthanasia	\$0	\$1,300	-\$1,300
De-sexing Program	\$0	\$5,000	-\$5,000
Revenue NSW processing fees	\$0	\$800	-\$800
Abandoned vehicles - vehicle removal	\$0	\$1,000	-\$1,000
Relief ranger services	\$0	\$25,000	-\$25,000
Animal Control Net Result	\$38,760	\$181,860	-\$143,100

Town Planning (Ref: 17TP)			
Responsible Service: Economic & Business Development	Revenue	Expenditure	18/19 BUD Balance
TP Document Fees	\$2,000	\$0	\$2,000
TP Subdivision Certificate	\$1,000	\$0	\$1,000
TP Construction Certificates	\$99,000	\$0	\$99,000
TP Occupation Certificates	\$10,000	\$0	\$10,000
TP Regulatory & Statutory Fees	\$300	\$0	\$300
TP Inspection Fees	\$28,000	\$0	\$28,000
TP DA Advertising	\$6,000	\$0	\$6,000
Deniliquin Floodplain Risk Management and Plan	\$144,000	\$0	\$144,000
TP Re-Zoning Fees	\$5,000	\$0	\$5,000
S149 Certificate Fees	\$5,000	\$0	\$5,000
Long Service Levy	\$36,000	\$0	\$36,000
Town Planning Salaries	\$0	\$462,400	-\$462,400
Town Planning Office Expenses	\$0	\$500	-\$500
Town Planning Photocopier Expenses	\$0	\$3,400	-\$3,400
TP Plan First Fees	\$0	\$5,000	-\$5,000
TP Legal Expenses	\$0	\$10,000	-\$10,000
TP Advertising	\$0	\$8,000	-\$8,000
TP Telephone & Communications	\$0	\$4,800	-\$4,800
Rural Residential Study	\$0	\$20,000	-\$20,000
TP - MV Expenses	\$0	\$4,500	-\$4,500
TP Disability Inclusion Action Plan	\$0	\$10,000	-\$10,000
TP Industrial Land Strategy	\$0	\$38,000	-\$38,000
Deniliquin Floodplain Risk Management Study	\$0	\$168,800	-\$168,800
Long Service Levy Commission	\$0	\$1,000	-\$1,000
Long Service Levy Payments	\$0	\$35,000	-\$35,000
Project HQ rent	\$0	\$5,000	-\$5,000
Consultants (specialist advice)	\$0	\$10,000	-\$10,000
Consolidation of LEPs	\$0	\$45,000	-\$40,000
Town Planning Net Result	\$336,300	\$831,400	-\$495,100

Corporate Services (Ref: 18CS)			
Responsible Service: Corporate Services	Revenue	Expenditure	18/19 BUD Balance
Financial Assistance Grant	\$3,680,200	\$0	\$3,680,200
Residential Rates	\$2,964,074	\$0	\$2,964,074
Rural Rates	\$544,318	\$0	\$544,318
Farmland Rates	\$2,697,726	\$0	\$2,697,726
Business Rates	\$1,007,634	\$0	\$1,007,634
Mixed Development Rates	\$29,534	\$0	\$29,534
Pensioner Rebates	-\$147,100	\$0	-\$147,100
Abandoned Rates	-\$10,500	\$0	-\$10,500
Extra Charges Raised	\$71,800	\$0	\$71,800
Section 603 Certificates	\$24,600	\$0	\$24,600
Pensioner Rate Subsidy	\$80,900	\$0	\$80,900
Interest on Overdue Rates - General Fund	\$30,800	\$0	\$30,800
Interest on Investments	\$443,700	\$0	\$443,700
Interest Received - Bank Account - Corporate Services	\$10,300	\$0	\$10,300
Credit Card Charges	\$3,100	\$0	\$3,100
CS Other Income	\$5,100	\$0	\$5,100
Workers Compensation Reimbursement	\$10,300	\$0	\$10,300
Tax Equivalent Recovery Water & Sewer	\$20,500	\$0	\$20,500
Tax Equivalent Dividend Payment	\$164,000	\$0	\$164,000
Insurance Rebate - Incentive Rebates	\$30,000	\$0	\$30,000
Insurance Rebate - Motor Vehicle	\$3,100	\$0	\$3,100
CS - Administration Fees	\$1,000	\$0	\$1,000
Corporate Services Salaries	\$0	\$707,400	-\$707,400
CS Travelling Expenses	\$0	\$9,000	-\$9,000
Corporate Services Support Recovery	\$0	-\$1,269,775	\$1,269,775
Recruitment Costs	\$0	\$5,000	-\$5,000
CS Consultants	\$0	\$3,000	-\$3,000
CS Printing & Stationery	\$0	\$45,000	-\$45,000
CS Binding & Destroying Records	\$0	\$2,000	-\$2,000
Administration Civic Centre	\$0	\$500	-\$500
CS Postage & Freight	\$0	\$37,500	-\$37,500
CS Security Services	\$0	\$5,000	-\$5,000

CS Valuation Fees	\$0	\$40,000	-\$40,000
CS Water Charges	\$0	\$1,200	-\$1,200
CS Office Expenses	\$0	\$4,000	-\$4,000
CS Financials Expenses	\$0	\$6,500	-\$6,500
Centrelink Fees	\$0	\$100	-\$100
CS Electricity	\$0	\$51,500	-\$51,500
Insurance Claims Expenses	\$0	\$5,200	-\$5,200
Insurance Public Liability & Professional Indemnity	\$0	\$279,320	-\$279,320
Insurance - Fidelity/ Crime	\$0	\$10,000	-\$10,000
Insurance Excess Payments	\$0	\$10,000	-\$10,000
Insurance Casual Hirers	\$0	\$5,750	-\$5,750
Insurance Personal Accident	\$0	\$3,000	-\$3,000
Insurance - Journey Injury	\$0	\$2,250	-\$2,250
Bad Debt Write Off	\$0	\$5,000	-\$5,000
CS Telephone Charges	\$0	\$47,500	-\$47,500
CS Audit Fees	\$0	\$80,000	-\$80,000
CS Legal Fees Rate Recovery	\$0	\$79,000	-\$79,000
Internal Audit	\$0	\$20,000	-\$20,000
Minor Furniture	\$0	\$2,000	-\$2,000
Bank Charges	\$1,000	\$4,000	-\$3,000
Furniture & Fittings	\$0	\$1,000	-\$1,000
Depreciation Office Equipment	\$0	\$131,000	-\$131,000
Depreciation Furniture & Fittings	\$0	\$28,000	-\$28,000
Amortisation - Software	\$0	\$196,000	-\$196,000
Stage 2 Service Review	\$0	\$80,000	-\$80,000
Chart of Account Review	\$0	\$25,000	-\$25,000
Long Term Financial Plan	\$0	\$12,000	-\$12,000
Sale of 2 house (Depot Consolidation)	\$40,000	\$0	\$40,000
Corporate Services Net Result	\$11,706,086	\$673,945	\$11,032,141

Information Management (Ref: 19IM)			18/19 BUD
Responsible Service: Corporate Services	Revenue	Expenditure	Balance
IT Salaries	\$0	\$367,700	-\$367,700
IT Travel	\$0	\$1,500	-\$1,500
IT Telephone	\$0	\$1,000	-\$1,000
Computer Hardware	\$0	\$5,500	-\$5,500
Computer Software	\$0	\$170,000	-\$170,000
Computer Maintenance	\$0	\$50,000	-\$50,000
IT Support - Other	\$0	\$15,000	-\$15,000
Office Equipment Maintenance	\$0	\$2,500	-\$2,500
IT Support Recovery	\$178,000	\$0	\$178,000
IT Website Maintenance	\$0	\$6,000	-\$6,000
IT Technology One Consultants	\$0	\$48,000	-\$48,000
Unified Communications Server	\$0	\$10,300	-\$10,300
Information Management Net Result	\$178,000	\$677,500	-\$499,500

Support Services (Ref: 20SS)			18/19
Responsible Service: Corporate Services	Revenue	Expenditure	BUDBalance
Cleaning Salaries	\$0	\$46,600	-\$46,600
Civic Centre Cleaning Expenses	\$0	\$5,000	-\$5,000
Relief Cleaning	\$0	\$6,000	-\$6,000
Call Centre Expenses	\$0	\$11,000	-\$11,000
Edward River Library Contribution	\$0	\$362,215	-\$362,215
Support Services Net Result	\$0	\$430,815	-\$430,815

People and Customer Service (Ref: 21PC)			
Responsible Service: Corporate Services	Revenue	Expenditure	18/19 BUD Balance
Insurance Rebate - Mutual Performance	\$13,000	\$0	\$13,000
Employment Subsidies	\$1,500	\$0	\$1,500
HR Salaries	\$0	\$510,800	-\$510,800
HR Medicals	\$0	\$2,500	-\$2,500
Staff Health Incentives	\$0	\$8,500	-\$8,500
HR - Internal Recoveries	\$13,000	\$0	\$13,000
HR – Check-ups	\$0	\$5,000	-\$5,000
HR - Interview Reimbursement	\$0	\$1,500	-\$1,500
Committee - Consultative	\$0	\$1,000	-\$1,000
Service Awards	\$0	\$1,000	-\$1,000
Rewards & Recognition	\$0	\$5,000	-\$5,000
Global Training Bucket (all staff)	\$0	\$150,000	-\$150,000
Recruitment Costs	\$0	\$5,000	-\$5,000
JWS Customer Satisfaction Survey	\$0	\$12,000	-\$12,000
Wages Harmonisation	\$0	\$16,000	-\$16,000
Defibrillator Training	\$0	\$2,000	-\$2,000
People & Customer Service Net Result	\$27,500	\$720,300	-\$692,800

Emergency Services (Ref: 22ES)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Rural Fire Service			
RFS Operating Grant Funding	\$150,600	\$0	\$150,600
RFS Hazard Reduction	\$31,200	\$0	\$31,200
NSW RFS Contribution	\$0	\$246,800	-\$246,800
Fire & Rescue NSW Contribution	\$0	\$54,500	-\$54,500
RFS Contracts and Services Fire Hazard Reduction	\$0	\$61,800	-\$61,800
RFS Vehicles Repairs & Maintenance	\$0	\$151,300	-\$151,300
RFS Fire Stations Maintenance	\$0	\$900	-\$900
Strategic Fire Breaks	\$0	\$27,100	-\$27,100
Hazard Reduction Reimbursable	\$0	\$21,900	-\$21,900
Depreciation Rural Fire Service	\$0	\$150	-\$150
RFS Non-Reimbursable Rent	\$0	\$49,400	-\$49,400
RFS Non-Reimbursable Printing & Stationery	\$0	\$3,100	-\$3,100
RFS Non-Reimbursable Office Costs	\$0	\$5,200	-\$5,200
RFS Non-Reimbursable Catering	\$0	\$2,100	-\$2,100
Sub-Total	\$181,800	\$624,250	-\$442,450
SES Contribution			
Emergency Services Insurance	\$0	\$6,000	-\$6,000
Emergency Services Maintenance	\$0	\$500	-\$500
SES Contribution	\$0	\$15,750	-\$15,750
Deniliquin Rescue Association	\$0	\$3,000	-\$3,000
Emergency Management	\$0	\$3,500	-\$3,500
Depreciation - Emergency Svc Bldgs	\$0	\$11,000	-\$11,000
Sub-Total	\$0	\$39,750	-\$39,750
Emergency Services Net Result	\$181,800	\$664,000	-\$482,200

Engineering Services (Ref: 23ES)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Engineering Admin Salaries	\$0	\$1,167,500	-\$1,167,500
Eng Admin Travelling Expenses	\$0	\$2,000	-\$2,000
Eng Admin Accommodation Expenses	\$0	\$1,500	-\$1,500
Eng Admin OH & S Expenses	\$0	\$500	-\$500
Eng Admin Vehicle Expenses	\$0	\$12,000	-\$12,000
Eng Admin Support Recovery	\$481,000	\$0	\$481,000
Eng Admin Office Expenses	\$0	\$1,500	-\$1,500
Eng Admin Photocopier Expenses	\$0	\$20,400	-\$20,400
Eng Admin Telephone Expenses	\$0	\$3,000	-\$3,000
Eng Admin Office Equipment R & M	\$0	\$500	-\$500
Asset Management Buildings	\$0	\$2,500	-\$2,500
Asset Management	\$0	\$2,500	-\$2,500
Service Agreement Consultancy	\$0	\$50,000	-\$50,000
Asset Conditions	\$0	\$85,000	-\$85,000
Depreciation - Land Improvements	\$0	\$79,000	-\$79,000
Engineering Services Net Result	\$481,000	\$1,427,900	-\$946,900

Works Depot (Ref: 24WD)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Works Depot Photocopier Lease	\$0	\$5,000	-\$5,000
Works Depot Insurance	\$0	\$9,500	-\$9,500
Works Depot Water Charges	\$0	\$7,000	-\$7,000
Works Depot Electricity	\$0	\$10,400	-\$10,400
Works Depot Telephone Expenses	\$0	\$11,000	-\$11,000
Works Depot Support Recovery	\$51,300	\$0	\$51,300
Works Depot Buildings	\$0	\$38,900	-\$38,900
Works Depot Meetings - Public/ Civil Works	\$0	\$26,000	-\$26,000
Depreciation - Works Depot	\$0	\$41,800	-\$41,800
Works Depot Net Result	\$51,300	\$149,600	-\$98,300

Plant/Fleet Department (Ref: 25PF)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Plant - Trade Ins/ Disposals	\$321,000	\$0	\$321,000
Fuel Rebate	\$80,500	\$0	\$80,500
Plant – Vehicle Lease Revenue	\$5,200	\$0	\$5,200
Plant Expenses	\$0	\$1,701,700	-\$1,701,700
Plant - Fringe Benefits Tax	\$0	\$5,000	-\$5,000
Plant Depreciation	\$0	\$1,183,000	-\$1,183,000
Plant Hire Income	\$1,570,775	\$0	\$1,570,775
Plant/Fleet Department Net Result	\$1,977,475	\$2,889,700	-\$912,225

Noxious Weeds (Ref: 24WD)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Noxious Weeds Contribution	\$0	\$137,340	-\$137,340
Control of Other Weeds (Khaki etc.)	\$0	\$75,000	-\$75,000
Noxious Weeds Net Result	\$0	\$212,340	-\$212,340

Cemeteries (Ref: 25CE)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Cemeteries Burials	\$92,300	\$0	\$92,300
Public Cemeteries Rates and Water Charges	\$0	\$5,000	-\$5,000
Public Cemeteries Lawn Cemetery	\$0	\$60,200	-\$60,200
Public Cemeteries General Expenses	\$0	\$22,220	-\$22,220
Public Cemeteries Electricity	\$0	\$3,120	-\$3,120
Public Cemeteries Rural	\$0	\$1,250	-\$1,250
Public Toilet Maintenance	\$0	\$3,450	-\$3,450
Depreciation - Cemeteries	\$0	\$800	-\$800
TP Cemetery Management Plan	\$0	\$5,000	-\$5,000
Depreciation - Cemeteries	\$0	\$1,430	-\$1,430
Cemeteries Net Result	\$92,300	\$102,470	-\$10,170

Waste Management (Ref: 26WM)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Domestic Waste Pensioner Subsidies	\$28,400	\$0	\$28,400
DW Business Rates	\$146,500	\$0	\$146,500
DW Residential Rates	\$1,186,200	\$0	\$1,186,200
DW Pensioner Rebates	-\$51,500	\$0	-\$51,500
DW Vacant Land Rates	\$11,100	\$0	\$11,100
DW Tipping Fees	\$92,300	\$0	\$92,300
Interest Received on Overdue Rates	\$15,400	\$0	\$15,400
DW Interest on Investments	\$47,900	\$0	\$47,900
DW Tip Shop	\$2,600	\$0	\$2,600
DW Other Income	\$500	\$0	\$500
DW Recycling Income	\$6,200	\$0	\$6,200
Drummuster fees	\$500	\$0	\$500
DW Landfill Maintenance	\$0	\$410,800	-\$410,800
DW Tip Shop	\$0	\$7,900	-\$7,900
DW Garbage Collection	\$0	\$139,500	-\$139,500
DW Electricity	\$0	\$2,000	-\$2,000
DW Garbage Bin Maintenance	\$0	\$15,800	-\$15,800
DW Landfill Office Rental	\$0	\$2,800	-\$2,800
DW Registration Fees	\$0	\$4,000	-\$4,000
DW Telephone	\$0	\$3,000	-\$3,000
DW Insurance	\$0	\$2,000	-\$2,000
DW Administration Fee	\$0	\$327,010	-\$327,010
DW DPI Licencing	\$0	\$1,000	-\$1,000
DW Green Waste Collection	\$0	\$1,000	-\$1,000
DW Waste Disposal Expenses	\$0	\$9,000	-\$9,000
DW Recycling Expenses	\$0	\$32,300	-\$32,300
DW Contractor Expenses	\$0	\$40,000	-\$40,000
DW Drummuster Expenses	\$0	\$500	-\$500
DW Illegal Dumping	\$0	\$1,200	-\$1,200
Depreciation - Domestic Waste Management	\$0	\$59,600	-\$59,600
Waste Management Net Result	\$1,486,100	\$1,059,410	\$426,690

Environmental Protection (Ref: 27EP)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Stormwater Charges	\$79,000	\$0	\$79,000
Levee Bank Loan Interest	\$0	\$34,000	-\$34,000
Levee Bank Shed Insurance	\$0	\$1,000	-\$1,000
Levee Bank Loan Interest	\$0	\$9,000	-\$9,000
Levee Bank Maintenance	\$0	\$5,300	-\$5,300
Levee Bank Principal Loan Repayment \$1.4m (reduction in liability)	\$0	\$131,430	-\$131,430
Levee Bank Principal Loan Repayment \$545k (reduction in liability)	\$0	\$58,430	-\$58,430
Environmental Protection Net Result	\$79,000	\$239,160	-\$160,160

Urban Drainage (Ref: 28UD)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Stormwater Drainage Loan Interest	\$0	\$3,590	-\$3,590
Urban Stormwater Drainage Pipes & Pits	\$0	\$59,300	-\$59,300
Urban Stormwater Drainage Litter Traps	\$0	\$5,800	-\$5,800
Urban Stormwater Drainage Culverts	\$0	\$33,500	-\$33,500
Urban Stormwater Drainage Surface Drains	\$0	\$9,000	-\$9,000
Stormwater Drainage Loan Principal \$150K (reduction in liability)	\$0	\$13,700	-\$13,700
Depreciation Urban Stormwater Drainage	\$0	\$378,000	-\$378,000
Urban Drainage Net Result	\$0	\$502,890	-\$502,890

Public Conveniences (Ref: 29PC)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Public Conveniences Insurance	\$0	\$7,000	-\$7,000
Conargo/Wanganella Toilet Cleaning	\$0	\$10,000	-\$10,000
Public Conveniences Net Result	\$0	\$17,000	-\$17,000

Civic Centre (Ref: 30CC)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Civic Centre Insurance	\$0	\$18,000	-\$18,000
Conargo Administration Building	\$0	\$4,100	-\$4,100
Depreciation - Civic Buildings	\$0	\$52,500	-\$52,500
Civic Centre Net Result	\$0	\$74,600	-\$74,600

Other Council Buildings (Ref: 31CB)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Council Buildings Maintenance	\$0	\$1,000	-\$1,000
Council Buildings Water Charges	\$0	\$300	-\$300
Water Charges Housing	\$0	\$400	-\$400
Other Council Buildings Insurance	\$0	\$4,000	-\$4,000
Depreciation Housing	\$0	\$3,500	-\$3,500
Depreciation - Old Estates Building	\$0	\$26,200	-\$26,200
Depreciation - Other Council Buildings	\$0	\$28,500	-\$28,500
Depreciation - Conargo Building	\$0	\$20,000	-\$20,000
General Council Buildings Maintenance	\$0	\$100,000	-\$100,000
Other Council Buildings Net Result	\$0	\$183,900	-\$183,900

Town Hall (Ref: 32TH)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Town Hall - Hire	\$2,100	\$0	\$2,100
Public Buildings - Town Hall	\$0	\$4,000	-\$4,000
Electricity (not street lighting) - Town Hall - Public Hal	\$0	\$2,100	-\$2,100
Rates - Town Hall - Public Halls	\$0	\$1,600	-\$1,600
Public Buildings - APRA Licence for Halls	\$0	\$2,000	-\$2,000
Town Hall Net Result	\$2,100	\$9,700	-\$7,600

Public Halls (Ref: 33PH)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Council Properties Hire Fees- Multi Arts	\$1,000	\$0	\$1,000
Public Buildings - Pretty Pine Cottage	\$0	\$1,300	-\$1,300
Public Buildings - Conargo Church	\$0	\$900	-\$900
Booorooban Hall Maintenance	\$0	\$5,900	-\$5,900
Mayrung Hall Maintenance	\$0	\$5,100	-\$5,100
Wanganella Hall Maintenance	\$0	\$9,400	-\$9,400
Public Halls Casual Hirers Insurance	\$0	\$1,300	-\$1,300
Depreciation - Public Halls	\$0	\$105,100	-\$105,100
Depreciation Town Hall	\$0	\$54,900	-\$54,900
Public Halls Net Result	\$1,000	\$183,900	-\$182,900

Multi-Arts Centre (Ref: 34MC)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Contractors - Other Services - Public Halls	\$0	\$2,000	-\$2,000
Insurance - Multi Arts Centre	\$0	\$7,000	-\$7,000
Public Buildings - Multi Arts Centre	\$0	\$1,900	-\$1,900
Depreciation - Multi Arts Centre	\$0	\$36,000	-\$36,000
Multi Arts Centre Net Result	\$0	\$46,900	-\$46,900

Estates Building (Ref: 35EB)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Commercial Enterprises - Old Estates Building	\$0	\$300	-\$300
Insurance Premiums - Other Business Undertakings	\$0	\$1,000	-\$1,000
Electricity - Estates Building	\$0	\$2,500	-\$2,500
Rates - Other Business Undertakings	\$0	\$1,500	-\$1,500
Estates Building Net Result	\$0	\$5,300	-\$5,300

Old Tourism Building (Ref: 36TB) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Old Tourism Office	\$0	\$500	-\$500
Depreciation - Ex Tourism Centre	\$0	\$4,800	-\$4,800
Old Tourism Office Net Result	\$0	\$5,300	-\$5,300

Sporting Grounds (Ref: 37SG) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Sports Grounds - Edward River Oval	\$0	\$20,100	-\$20,100
Sports Grounds - Hardinge Street Oval	\$0	\$18,800	-\$18,800
Sports Grounds - Memorial Park	\$0	\$69,800	-\$69,800
Sports Grounds - Rotary Park	\$4,800	\$25,900	-\$21,100
Depreciation - Sporting Grounds	\$0	\$83,000	-\$83,000
Sporting Grounds Net Result	\$4,800	\$217,600	-\$212,800

Other Sport & Recreation (Ref: 38OS) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Water Charges - Sporting Grounds	\$0	\$5,000	-\$5,000
Insurance Premiums - Sporting Grounds	\$0	\$8,400	-\$8,400
Electricity (not street lighting) - Sporting Grounds	\$0	\$5,000	-\$5,000
Rates - Sporting Grounds	\$0	\$1,000	-\$1,000
Blighty Recreation Reserve/Hall	\$0	\$19,100	-\$19,100
Blighty Recreation Reserve Cleaning	\$0	\$3,000	-\$3,000
Conargo Recreation Reserve/Hall	\$0	\$19,100	-\$19,100
Pretty Pine Recreation Reserve/Hall	\$0	\$7,050	-\$7,050
Mayrung Recreation Reserve	\$0	\$1,700	\$1,700
Wanganella Public Reserve	\$0	\$400	-\$400
Blighty 20 Million Trees (Grant Funded)	\$0	\$1,500	-\$1,500
Depreciation Buildings	\$0	\$188,700	-\$188,700
Other Sport & Recreation Net Result	\$0	\$259,950	-\$259,950

Parks & Gardens (Ref: 39PG)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Other Income - Parks & Gardens (Lakes)	\$2,100	\$0	\$2,100
Council Properties Hire Fees - Memorial Park	\$7,200	\$0	\$7,200
Parks & Gardens - Island Sanctuary	\$0	\$11,950	-\$11,950
Parks & Gardens - Waring Gardens	\$0	\$92,900	-\$92,900
Parks & Gardens - CBD Area	\$0	\$82,700	-\$82,700
Parks & Gardens - Scott Park	\$0	\$26,900	-\$26,900
Parks & Gardens - Other Parks/ Reserves	\$0	\$151,000	-\$151,000
Parks & Gardens - Beach to Beach	\$0	\$10,600	-\$10,600
Water Charges - Parks	\$0	\$10,000	-\$10,000
Street Trees	\$0	\$105,900	-\$105,900
Insurance - Parks & Gardens	\$0	\$2,500	-\$2,500
Electricity	\$0	\$23,400	-\$23,400
Rates - Parks and Gardens	\$0	\$1,500	-\$1,500
Depreciation - Parks & Gardens (Lakes)	\$0	\$69,000	-\$69,000
Depreciation Waring Gardens Buildings	\$0	\$4,950	-\$4,950
Depreciation McLeans Beach Buildings	\$0	\$1,950	-\$1,950
Depreciation Other Parks	\$0	\$141,460	-\$141,460
Parks & Gardens Net Result	\$9,300	\$736,710	-\$727,410

Sports Stadium (Ref: 40SS)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Sports Stadium - Repairs & Maintenance	\$0	\$5,500	-\$5,500
Operating Leases - Sports Stadium	\$0	\$34,100	-\$34,100
Insurance - Sports Stadium	\$0	\$11,500	-\$11,500
Sports Stadium - Security Services	\$0	\$1,200	-\$1,200
Sports Stadium Net Result	\$0	\$52,300	-\$52,300

Swimming Pool (Ref: 41SP)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Public Buildings - Swimming Centre	\$0	\$23,000	-\$23,000
Water Charges - Swimming Centre	\$0	\$6,100	-\$6,100
Contractors - Other Services - Swimming Centre	\$0	\$3,100	-\$3,100
Operating Leases - Swimming Centre	\$0	\$184,000	-\$184,000
Rates - Swimming Centre	\$0	\$1,300	-\$1,300
Insurance - Swimming Pool	\$0	\$6,500	-\$6,500
Gas & Chemicals - Swimming Pool	\$0	\$22,500	-\$22,500
Swimming Pool Electricity	\$0	\$3,200	-\$3,200
Depreciation - Swimming Centre	\$0	\$107,200	-\$107,200
Swimming Pool Net Result	\$0	\$356,900	-\$356,900

Medical Centre (Ref: 42MC)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Medical Centre Rental	\$104,800	\$0	\$104,800
Medical Centre Loan Interest Building	\$0	\$31,440	-\$31,440
Insurance - Medical Centre	\$0	\$4,000	-\$4,000
Medical Centre - Repairs and Maintenance	\$0	\$1,300	-\$1,300
Medical Centre Building Loan Principal (reduction in liability)	\$0	\$120,000	-\$120,000
Depreciation – Medical Practice	\$0	\$33,500	-\$33,500
Medical Centre Net Result	\$104,800	\$190,240	-\$85,440

Private Works (Ref: 43PW)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Private Works	\$160,000	\$0	\$160,000
Private Works Expenses	\$0	\$131,700	-\$131,700
Private Works Net Result	\$160,000	\$131,700	\$28,300

Crossing Café (Ref: 44CC)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Crossing Café	\$35,600	\$0	\$35,600
Insurance Premiums Crossing Café	\$0	\$3,550	-\$3,550
Maintenance – Crossing Café	\$0	\$500	-\$500
Crossing Café Net Result	\$35,600	\$4,050	\$31,550

Hot Fire Training Centre (Ref: 45HF)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Hot Fire Training Centre	\$0	\$150	-\$150
Insurance Premiums Hot Fire Training	\$0	\$200	-\$200
Hot Fire Training Centre Net Result	\$0	\$350	-\$350

Caravan Park (Ref: 46CP)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Caravan Park – Rental Income	\$74,000	\$0	\$74,000
Depreciation – Caravan Park	\$0	\$29,800	-\$29,800
Caravan Park Net Result	\$74,000	\$29,800	\$44,200

Stock Marketing Centre (Ref: 47SM) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Stock Marketing Centre	\$20,300	\$0	\$20,300
Truck Wash	\$78,400	\$0	\$78,400
Stock Marketing Centre Maintenance	\$0	\$9,900	-\$9,900
Stock Marketing Centre – Truckwash	\$0	\$34,250	-\$34,250
Stock Marketing Centre – Water Charges	\$0	\$12,000	-\$12,000
Stock Marketing Centre – Electricity	\$0	\$7,000	-\$7,000
Stock Marketing Centre – Insurance	\$0	\$1,000	-\$1,000
Stock Marketing Centre – Security	\$0	\$2,000	-\$2,000
Stock Marketing Centre – Licenses	\$0	\$1,000	-\$1,000
Stock Marketing Centre – Memberships	\$0	\$0	\$0
Depreciation – Stock Marketing Centre	\$0	\$16,800	-\$16,800
Depreciation Truckwash	\$0	\$3,110	-\$3,110
Stock Marketing Centre Net Result	\$98,700	\$87,060	\$11,640

Murray Valley Industrial Park (Ref: 48MV) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Farmhouse Rent MVIP	\$12,064	\$0	\$12,064
MVIP Seeding Compound Rental	\$0	\$0	\$0
Farmhouse Insurance	\$0	\$1,000	-\$1,000
Farmhouse Repairs & Maintenance	\$0	\$1,900	-\$1,900
MVIP Insurance	\$0	\$1,750	-\$1,750
MVIP Site Maintenance	\$0	\$5,900	-\$5,900
MVIP Licenses	\$0	\$500	-\$500
Depreciation – MVIP	\$0	\$16,900	-\$16,900
Murray Valley Industry Park Net Result	\$12,064	\$27,950	-\$15,886

Council Properties (Ref: 49CP)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Property Rental	\$69,495	\$0	\$69,495
Property – Maintenance	\$0	\$11,860	-\$11,860
Property – Insurance	\$0	\$780	-\$780
Council Property – Water	\$0	\$500	-\$500
Depreciation	\$0	\$200	-\$200
Council Properties – Rentals Net Result	\$69,495	\$13,340	\$56,155

Roads Administration (Ref: 50RA)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Repair Program Resurfacing Conargo Rd	\$233,700	\$0	\$233,700
ACRD Revenue	\$1,488,500	\$0	\$1,488,500
End Street Loan Interest \$629k	\$0	\$15,000	-\$15,000
Depreciation – Other Road Infrastructure	\$0	\$3,342,200	-\$3,342,200
Roads Administration Net Result	\$1,722,200	\$3,357,200	-\$1,635,000

Kerb & Gutter (Ref: 51KG)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Kerb & Gutter Maintenance	\$0	\$50,000	-\$50,000
Kerb & Gutter Net Result	\$0	\$50,000	-\$50,000

Roads Safety (Ref: 52RS)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Road Safety Officer Expenses	\$0	\$30,600	-\$30,600
Road Safety Net Result	\$0	\$30,600	-\$30,600

Roads Maintenance (Ref: 51RM)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Regional Roads Block Grant	\$1,075,200	\$0	\$1,075,200
Regional Roads Block Grant – Supplementary	\$114,800	\$0	\$114,800
RMS Routine Works	\$269,400	\$0	\$269,400
RMS Ordered Works	\$69,000	\$0	\$69,000
Roads to Recovery – Grant Funding	\$50,000	\$0	\$50,000
Regional Roads – Barham Road	\$0	\$191,600	-\$191,600
Main Roads Maintenance – Block Grant	\$0	\$355,000	-\$355,000
Main Roads Maintenance – 3x3 Grant	\$0	\$60,000	-\$60,000
Urban Sealed Roads – Maintenance	\$0	\$50,300	-\$50,300
Urban Sealed Roads – Inspections	\$0	\$51,900	-\$51,900
Urban Sealed Roads – Pavement	\$0	\$75,000	-\$75,000
Urban Sealed Roads – Seal	\$0	\$105,000	-\$105,000
Urban Sealed Roads – Drainage	\$0	\$6,300	-\$6,300
Urban Sealed Roads – Roadside Environment	\$0	\$12,800	-\$12,800
Urban Sealed Roads – Signs	\$0	\$3,000	-\$3,000
Urban Sealed Roads – Street Sweeping	\$0	\$117,600	-\$117,600
End Street Loan Principal Repayment (reduction in liability)	\$0	\$57,700	-\$57,700
Urban Unsealed Roads – Pavement	\$0	\$27,500	-\$27,500
Urban Unsealed Roads – Drainage	\$0	\$1,500	-\$1,500
Urban Unsealed Roads – Formation	\$0	\$2,000	-\$2,000
Internal Roads – Unsealed	\$0	\$1,400	-\$1,400
Urban Unsealed Roads – Maintenance	\$0	\$13,500	-\$13,500
Urban Unsealed Roads – Inspections	\$0	\$1,000	-\$1,000
Urban Unsealed Roads – Roadside Environment	\$0	\$3,500	-\$3,500
Urban Unsealed Roads – Road Maintenance	\$0	\$300	-\$300
Urban Unsealed Roads – Signs	\$0	\$2,500	-\$2,500
Local Roads – Sealed Rural Maintenance	\$0	\$479,200	-\$479,200
Local Rd Unsealed Rural Maintenance	\$0	\$902,200	-\$902,200
State Roads – RMCC	\$0	\$25,000	-\$25,000
RMCC Works	\$0	\$244,400	-\$244,400
Roads Maintenance Net Result	\$1,578,400	\$2,790,200	-\$1,211,800

Footpaths (Ref: 52FO)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Local Sealed Roads – Footpath Maintenance	\$0	\$57,500	-\$57,500
PAMPS Funding Received – State Funding	\$12,800	\$0	\$12,800
Depreciation Footpaths	\$0	\$292,000	-\$292,000
Footpaths Net Result	\$12,800	\$349,500	-\$336,700

Roadside Amenities (Ref: 53RA)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Local Sealed Roads – Roadside Amenity	\$0	\$3,000	-\$3,000
Depreciation – Parking Areas	\$0	\$1,150	-\$1,150
Roadside Amenities Net Result	\$0	\$4,150	-\$4,150

Roads Furniture (Ref: 54RF)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Local Sealed Roads – Road Furniture Maintenance	\$0	\$3,000	-\$3,000
Bus Shelter Maintenance	\$0	\$1,600	-\$1,600
Bus Shelter Insurance	\$0	\$1,000	-\$1,000
Road Furniture Net Result	\$0	\$5,600	-\$5,600

Boat Ramps (Ref: 55BR)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Boat Ramps – Harfleur Street	\$0	\$1,800	-\$1,800
Boat Ramps – McLeans Beach	\$0	\$15,100	-\$15,100
Boat Ramps – Sloane Street	\$0	\$4,100	-\$4,100
Boat Ramps – Twin Rivers	\$0	\$4,000	-\$4,000
Boat Ramps – Lawson Syphon	\$0	\$3,100	-\$3,100
Depreciation – Boat Ramp Shelter	\$0	\$3,300	-\$3,300
Boat Ramps Net Result	\$0	\$31,400	-\$31,400

Aerodrome (Ref: 56AE)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Lease of Aerodrome Land	\$4,000	\$0	\$4,000
Murray Shire contribution – Aerodrome	\$2,130	\$0	\$2,130
Property Rental	\$9,270	\$0	\$9,270
Fire Training Facility	\$23,200	\$0	\$23,200
Airport Hangar Rental Income – Aerodrome	\$81,800	\$0	\$81,800
Field Air Hangars	\$1,230	\$0	\$1,230
Aerodrome – Business Undertakings	\$0	\$500	-\$500
Fuel Sales Royalty – Aerodrome	\$8,400	\$0	\$8,400
Permits – Aerodrome	\$5,300	\$0	\$5,300
Other Income – Aerodrome	\$10,290	\$0	\$10,290
Airport Maintenance	\$0	\$4,400	-\$4,400
Airport Sealed Runway Maintenance	\$0	\$3,800	-\$3,800
Airport Grounds Maintenance	\$0	\$4,500	-\$4,500
Airport Buildings	\$0	\$6,000	-\$6,000
Airport Inspections	\$0	\$5,100	-\$5,100
Aerodrome – Contractors	\$0	\$2,500	-\$2,500
Electricity – Aerodrome	\$0	\$18,200	-\$18,200
Aerodrome – Telephone	\$0	\$2,000	-\$2,000
Insurance – Aerodrome	\$0	\$15,100	-\$15,100
Water Charges – Aerodrome	\$0	\$1,300	-\$1,300
Airport Hangar Development – Loan Interest	\$0	\$3,200	-\$3,200
Airport – Legal Expenses	\$0	\$2,500	-\$2,500
Airport – Licences/ Approvals	\$0	\$1,500	-\$1,500
Airport Contribution	\$0	\$3,900	-\$3,900
Airport Hangar Loan Principal Repayment \$120k (reduction in liability)	\$0	\$12,000	-\$12,000
Depreciation Aerodrome Buildings	\$0	\$141,700	-\$141,700
Aerodrome Net Result	\$145,620	\$228,200	-\$82,580

Street Lighting (Ref: 57SL)			
Responsible Service: Infrastructure			
	Revenue	Expenditure	18/19 BUD Balance
Street Lighting – Street Lighting	\$39,000	\$0	\$39,000
Street Lighting Charges	\$0	\$164,000	-\$164,000
Street Lighting Net Result	\$39,000	\$164,000	-\$125,000

Other Transport & Communications (Ref: 58OT)			
Responsible Service: Infrastructure			
	Revenue	Expenditure	18/19 BUD Balance
Road Opening – Other Transport	\$5,100	\$0	\$5,100
Gravel Pit Rental on Land	\$6,800	\$0	\$6,800
Carparks – Maintenance	\$0	\$900	-\$900
Other Transport & Communications Net Result	\$11,900	\$900	\$11,000

Traffic Facilities (Ref: 59TF)			
Responsible Service: Infrastructure			
	Revenue	Expenditure	18/19 BUD Balance
Regional Roads Block Grant – Traffic Facilities	\$113,800	\$0	\$113,800
Regional Roads – Traffic Facilities	\$0	\$112,800	-\$112,800
Traffic Facilities Net Result	\$113,800	\$112,800	\$1,000

Quarries & Gravel Pits (Ref: 60QG)			
Responsible Service: Infrastructure			
	Revenue	Expenditure	18/19 BUD Balance
Gravel Pits Signage/Maintenance	\$0	\$6,400	-\$6,400
Quarries & Gravel Pits Net Result	\$0	\$6,400	-\$6,400

Bridge Maintenance (Ref: 61BM) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Regional Roads – Pretty Pine Road Bridges	\$0	\$300	-\$300
Regional Roads – Conargo Road Bridges	\$0	\$3,000	-\$3,000
Bridges – Maintenance & Repairs Rural	\$0	\$9,000	-\$9,000
Bridges – Inspections Rural	\$0	\$12,000	-\$12,000
Depreciation – Bridges	\$0	\$94,000	-\$94,000
Bridge Maintenance – Regional Roads Net Result	\$0	\$118,300	-\$118,300

Flood & Storm Repairs (Ref: 62FS) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Grant – Flood Repair Local Roads	\$1,032,600	\$0	\$1,032,600
Flood Repair Works – Emergency Works	\$0	\$1,010,500	-\$1,010,500
Flood & Storm Repairs Net Result	\$1,032,600	\$1,010,500	\$22,100

Edward River Council Merger Carry Forward Projects (Ref: 63ER) Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
ERC Merger – Community Group Contributions (carry forward from 17/18)	\$0	\$44,170	-\$44,170
ERC Merger – S355 Committee Allocations (carry forward from 17/18)	\$0	\$95,427	-\$95,427
ERC Merger – Office Lease (carry forward from 17/18)	\$0	\$289,336	-\$289,336
ERC Merger – Redundancies (carry forward from 17/18)	\$0	\$165,738	-\$165,738
Reserve – ERC Merger Funding (carry forward from 17/18)	\$594,671	\$0	\$594,671
Edward River Council Merger Net Result	\$594,671	\$594,671	\$0

Water Administration (Ref: 64WA)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Pensioner Rates Subsidies – Water Services	\$37,300	\$0	\$37,300
User Charges – Trade Waste Services	\$667,000	\$0	\$667,000
Connection Charge – Residential – Water Supplies	\$1,124,300	\$0	\$1,124,300
Connection Charge – Non-Residential – Water Supply	\$187,200	\$0	\$187,200
Raw Water Access Charges Non-Residential	\$5,600	\$0	\$5,600
Pensioner Rebates – Water Supplies	\$0	\$66,200	-\$66,200
Raw Water Access Charges Residential	\$10,200	\$0	\$10,200
User Charges – Former Conargo Shire	\$10,300	\$0	\$10,300
User Charges – Residential Raw Water Supplies	\$15,400	\$0	\$15,400
User Charges – Non-Residential Raw Water Supplies	\$25,600	\$0	\$25,600
User Charges – Community Raw Water Supplies	\$10,300	\$0	\$10,300
User Charges – Residential Water Supplies	\$492,700	\$0	\$492,700
User Charges – Non-Residential Water Supplies	\$281,900	\$0	\$281,900
Meter Reading – Discretionary Fees – Water Fund	\$500	\$0	\$500
Interest Received on Overdue Rates & Charges – Water	\$10,300	\$0	\$10,300
Service Connection – Water	\$5,200	\$0	\$5,200
Interest on Investments – Water Supplies	\$140,600	\$0	\$140,600
Water Headworks Fee	\$10,300	\$0	\$10,300
Asset Management Expenses – Water	\$0	\$1,400	-\$1,400
Membership Fees – Water Supplies	\$0	\$3,100	-\$3,100
Wages – Water Supplies	\$0	\$10,200	-\$10,200
Licences fees & permits – Water Supplies	\$0	\$70,000	-\$70,000
Printing and stationery – Water Supplies	\$0	\$1,000	-\$1,000
Contractors – Consumer Education – Water Supplies	\$0	\$1,000	-\$1,000
Consultancy Fees – Water Supplies	\$0	\$5,000	-\$5,000
Bank Charges – Water Supplies	\$0	\$8,000	-\$8,000
Advertising – Water Supplies	\$0	\$1,000	-\$1,000
Rates – Water Supplies	\$0	\$4,000	-\$4,000
Telephone & Communications – Water Supplies	\$0	\$2,000	-\$2,000
Administration Charge	\$0	\$758,000	-\$758,000
Avdata Quickfill Site Expenses – Water	\$0	\$1,500	-\$1,500
Insurance – Water	\$0	\$15,500	-\$15,500

Tax Equivalents	\$0	\$10,000	-\$10,000
Consultants	\$0	\$5,000	-\$5,000
Water – Dividend Payment	\$0	\$80,000	-\$80,000
Software – Water Supplies	\$0	\$13,000	-\$13,000
Water Services – Water Meter Reading	\$0	\$10,000	-\$10,000
Depreciation Water Infrastructure	\$0	\$735,000	-\$735,000
Depreciation Water Infrastructure	\$0	\$9,300	-\$9,300
Contractors (in lieu of Services Engineer)	\$0	\$16,000	-\$16,000
Integrated Catchment and Water Management Policy	\$0	\$50,000	-\$50,000
Headworks Policy	\$0	\$40,000	-\$40,000
Water Administration Net Result	\$3,034,700	\$1,916,200	\$1,118,500

Water Pumping Stations (Ref: 65WP)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Pump Stations	\$0	\$21,500	-\$21,500
Water Pumping Stations Net Result	\$0	\$21,500	-\$21,500

Water Treatment Works (Ref: 66WT)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Filtered Water System – Water Treatment Plant	\$0	\$471,300	-\$471,300
Filtered Water System – Reticulation	\$0	\$265,100	-\$265,100
Filtered Water System – Tanks & Reservoirs	\$0	\$4,000	-\$4,000
Filtered Water System – Meters	\$0	\$19,100	-\$19,100
Electricity (not street lighting) – Water Supplies	\$0	\$234,000	-\$234,000
Water Supply Maintenance	\$0	\$18,000	-\$18,000
Water Supply Flushing Mains	\$0	\$1,000	-\$1,000
Water Treatment Works Net Result	\$0	\$1,012,500	-\$993,400

Sewer Administration (Ref: 68SA)			18/19 BUD
Responsible Service: Infrastructure	Revenue	Expenditure	Balance
Pensioner Rates Subsidies – Sewerage Services	\$35,300	\$0	\$35,300
Service Charge – Residential Sewerage Services	\$2,493,900	\$0	\$2,493,900
Connection Charge – Non-Residential – Sewerage Ser	\$336,200	\$0	\$336,200
Pensioner rebates – Sewerage Services	\$0	\$63,000	-\$63,000
Sewer Service Non-Residential Unconnected – LPS	\$8,000	\$0	\$8,000
Sewer Service Rural Unconnected – LPS	\$27,800	\$0	\$27,800
User Charges – Sewerage Services	\$175,200	\$0	\$175,200
Properties Rental Fees – Sewerage Services	\$4,500	\$0	\$4,500
Inspection Fees – Sewerage Services	\$2,100	\$0	\$2,100
Sewerage Works Treatment Paddock	\$100	\$0	\$100
Old Racecourse Road – Treatment Paddock	\$2,800	\$0	\$2,800
Interest Received on Overdue Rates & Charges – S	\$10,300	\$0	\$10,300
User Charges – Trade Waste Services	\$52,400	\$0	\$52,400
Effluent Re-use Water	\$12,600	\$0	\$12,600
Interest on Investments – Sewerage Services	\$87,500	\$0	\$87,500
Sewer Headworks Fee	\$6,200	\$0	\$6,200
Fees – Sewer Diagrams	\$2,600	\$0	\$2,600
Developer Contributions – Sewerage Services	\$6,200	\$0	\$6,200
Wages – Sewerage Services	\$0	\$2,200	-\$2,200
Water Charges – Sewerage Services	\$0	\$40,000	-\$40,000
Licences fees & permits – Sewerage Services	\$0	\$3,000	-\$3,000
Contractors – Other Services – Sewer	\$0	\$1,000	-\$1,000
Sewer Loan Interest \$1.683m	\$0	\$44,000	-\$44,000
Rates – Sewerage Services	\$0	\$11,000	-\$11,000
Sewerage Services – Telephone	\$0	\$5,000	-\$5,000
Insurance – Sewer	\$0	\$2,000	-\$2,000
Tax Equivalent	\$0	\$90,000	-\$90,000
Administration Charge	\$0	\$744,000	-\$744,000
Trade Waste Implementation Monitoring	\$0	\$6,000	-\$6,000
Sewer Loan Principal Payment \$1.683m (reduction in liability)	\$0	\$168,300	-\$168,300
Depreciation - Sewerage Services Infrastructure	\$0	\$689,000	-\$689,000
Depreciation Sewer Plant & Equipment	\$0	\$1,700	-\$1,700

New: Contractors (in lieu of Services Engineer)	\$0	\$16,000	-\$16,000
Depreciation - Sewer Buildings	\$0	\$3,800	-\$3,800
Sewer Administration Net Result	\$3,263,700	\$1,890,000	\$1,373,700

Sewer Treatment Works (Ref: 69ST)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Sewerage Services - Reticulation	\$0	\$130,400	-\$130,400
Sewerage Services - Sewer Treatment Plant	\$0	\$275,200	-\$275,200
Electricity (not street lighting) - Sewerage Ser	\$0	\$190,500	-\$190,500
Sewer Treatment Plant Works	\$0	\$37,500	-\$37,500
Sewer Treatment Works Net Result	\$0	\$633,600	-\$633,600

Sewer Pump Stations (Ref: 70SP)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Sewerage Services - Pump Stations	\$0	\$82,200	-\$82,200
Sewerage Services - Low Pressure Sewer	\$0	\$26,800	-\$26,800
Sewer Effluent Reuse Scheme Maintenance	\$0	\$11,800	-\$11,800
Sewerage Services - Manholes and Vents	\$0	\$22,400	-\$22,400
Pump Station Upgrades	\$0	\$36,000	-\$36,000
Low Pressure Sewer Connections - Construction	\$0	\$23,000	-\$23,000
Sewer - Other Net Result	\$0	\$202,200	-\$202,200

Sewer Other (Ref: 71SO)			
Responsible Service: Infrastructure	Revenue	Expenditure	18/19 BUD Balance
Manhole reline - Contract Works	\$0	\$50,000	-\$50,000
Telemetry Upgrade	\$0	\$10,000	-\$10,000
Sewer - Other Net Result	\$0	\$60,000	-\$60,000

CAPITAL WORKS PROGRAM



PLANT REPLACEMENT PROGRAM

Plant Description	Budget
Western Star Tipper - 2003 Model	\$200,000
Iveco - Macdonald Johnson - Year 2005 Garbage Truck	\$400,000
Isuzu Garbage Truck - NPR350 Auto - Year 2005	\$285,000
Mitsubishi - FK600 Model FK6195A, FK617HI (COMP. PLATE)	\$175,000
ISUZU - A6500XL - SCHWARZE Model - FSR796A - (VARIANT - FSR700/850) - Config OSV2	\$325,000
Toro Ground 5 - Year 2010	\$140,000
Ranger ute	\$50,000
FORD RANGER 4x4 Twin Cab 2.2 T/D	\$35,000
Holden Rodeo - RA06A 2006 Model	\$30,000
Ford Ranger	\$30,000
FORD - RANGER 4X2 XL - Model RANG06B - Single Cab/Chassis - Year 2010	\$30,000
Holden Utility - Year 2012	\$30,000
FORD RANGER 4x2 Twin Cab 2.5 ULP - Year 2012	\$30,000
FORD RANGER 4x2 Twin Cab 2.5 ULP	\$30,000
Water & Sewer Truck	\$150,000
Miscellaneous	\$50,000
Diagnostic Equipment	\$20,000
TOTAL EXPENDITURE	\$2,010,000
Revenue	\$300,000
Transfer from Reserves	\$230,000
OUTGOING BALANCE	\$1,480,000

ROADS RESEALS

Road Name	Budget
Eastmans	\$155,412
Wanganella-Moulamein Rd	\$118,260
Woodbury	\$136,794
Moonee Swamp	\$102,102
Airport	\$200,000
Internal Road/Car Park	\$13,720
Boxwood Ct	\$19,110
Wirraway Dr	\$34,839
River St	\$15,331
Internal Road/Car Park	\$2,860
Whitelock St	\$30,867
Dahwilly Rd	\$24,276
Mayrung Rd	\$49,125
Lakers Rd	\$124,821
TOTAL	\$1,027,517

ROADS RESHEETS

Road Name	Budget
Hendersons Rd	\$113,800
Lehmans Rd	\$96,620
Cowans Rd	\$113,680
Russells Rd	\$100,560
Carrigan Park Rd	\$89,440
Lindifferon Ln	\$26,340
Cosgroves Rd	\$60,480
Fawns Rd	\$47,840
Oro Rd	\$147,920
Glen Alvie Rd	\$56,960
Urban Resheet	\$50,000
TOTAL	\$903,640

SEALED ROAD RECONSTRUCTION

Project Number	Project	From - To	Area of Pavement	Preliminary Estimate
R1 - 06	Cressy Street	Hardinge - Macauley	1,472 sq. m.	\$186,588
R1 - 11	Russell Street	Wood - Sloane	2,190 sq. m.	\$257,301
R1 - 12	Harfleur Street	Hardinge - Macauley	1,395 sq. m.	\$177,771
R1 - 19	Butler Street	Maher - Poitiers	634 sq. m.	\$85,581
R1 - 25	Poitiers Street	Hardinge - Macauley	1,030 sq. m.	\$155,750
R1 - 35	Wellington Street	Wood - Sloane	580 sq. m.	\$95,350
TOTAL				\$958,341

KERB AND CHANNEL PROPOSED

Street	From - To	Budget
Cressy Street	Hardinge - Macauley	\$76,076
Pakenham Street	Waring west - end no 131	\$97,000
Harfleur Street	Hardinge - Macauley	\$29,093
Butler Street	Maher - Poitiers	\$29,093
Poitiers Street	Hardinge - Macauley	\$35,781
Wellington Street	Wood - Sloane	\$43,472
TOTAL		\$310,515

SEWERAGE

Project	Budget
Aerodrome Paddock pump station upgrade including electrical, controls rehabilitation	\$50,000
Rehabilitation of sewerage treatment plant sand drying beds, including addition of pump station to handle supernatant and liquids from the drying beds	\$20,000
Re-lining of existing sewer mains program	\$225,540
Refurbishment of manholes program	\$100,000
Rebuild of 2 no. collapsed manholes at Wellington Street	\$60,000
Minor refurbishments to Sewerage Treatment Plant	\$30,000
Telemetry system renewal	\$255,220
Truck wash sewerage upgrade at sale yards	\$20,000
TOTAL	\$760,760

OTHER PROJECTS 2018 - 2019

Area	Project	Budget
Building	Crossing café	\$100,000
	Library	\$120,000
	Total	\$220,000
Stormwater	Pakenham Street	\$50,000
	Drainage Cleaning	\$35,000
	Total	\$85,000
Library Supplies	books and equipment	\$40,000
Cemetery	general renewal	\$15,500
Swimming pool	general renewal	\$12,530
Footpath	scope to budget	\$145,000
Bridges	scope to budget	\$150,000

WATER AND SEWERAGE ASSETS PROPOSED PROGRAMS 2018/19

Brief Description			Estimate
Replace and increase size of Charlotte Street water main (including service replacements and conduiting)			\$80,000
Replace and increase size of Hardinge Street water main (including service replacements and conduiting)			\$50,000
Minor refurbishments to Water Treatment Plant			\$30,000
Watermain scouring and ice pigging			\$145,000
Watermain Ice pigging			\$45,000
Watermain rehabilitations including upgrades	Charlotte Street	Macauley Street to Russell Street	\$748,560
	Charlotte Street	Russell Street to Butler Street	
	Cressy Street	Hardinge Street to Macauley Street	
	Russell Street	Wood Street to Sloane Street	
	Harfleur Street	Hardinge street to Macauley Street	
	Macauley Street	Cressy Street to Whitelock Street	
	Butler Street	Maher to Poictiers Street	
	Crispe Street	Harfleur Street to Henry Street	
	Poictiers Street	Fowler Street to Decimus Street	
	Hardinge Street		
Memorial Park Raw Water pump station decommissioning and clean-up (to commence)			\$60,000
North Deniliquin Reservoir investigation to convert it to a filtered water reservoir			\$45,000
Telemetry system upgrade to accommodate smart water meters			\$102,250
High lift pump at water treatment plant – refurbishment program – year 1			\$20,000
Seal replacement of clear water tank			\$15,000
Water Treatment Plant laboratory upgrade – year 1			\$10,000
Water treatment plant compressor upgrade (for the running of the pneumatic valves)			\$22,000
TOTAL			\$1,327,810

STRONGER COMMUNITIES PROGRAM

Project	Description	Budget
Deniliquin Swim Centre Revitalisation	The Deniliquin Swim Centre will be revitalised through an \$880,000 investment, including the addition of an all-abilities Water Play Facility, creating a fun family-friendly aquatic environment for locals and visitors alike.	\$880,000
Community Master Plans and Initial Works	Over \$2 million is being invested into developing and delivering on the first stage of works on long-term strategic plans for the Deniliquin River Front (\$750,000), the Deniliquin Town Centre Streetscape (\$750,000), an Arts and Culture Precinct (\$475,000) and Recreation Strategies and masterplans (\$130,000).	\$2,105,000
Deniliquin Sports and Entertainment Stadium Extension	An allocation of \$540,000 will go towards extending the Deniliquin Regional Sports and Entertainment Stadium and ensuring that it remains fit for use. This project will allow more sport and recreation programs to be facilitated at the Stadium through the installation of new flooring and additional court space.	\$540,000
Blighty Community Netball and Tennis Facility	Council will construct a new purpose-built community Netball and Tennis Clubhouse at the Blighty Sport and Recreation Reserve.	\$550,000
Deniliquin Children's Centre Extension	Through a \$500,000 contribution to the Deniliquin Children's Centre expansion project, Council is assisting in the expansion of this important facility.	\$500,000

Project	Description	Budget
Deniliquin Netball Facility Improvement Works	Upgrades to the Deniliquin Oval and Memorial Park netball facilities will be achieved through a \$320,000 investment. Both facilities' courts will be resurfaced, improving players' safety.	\$320,000
Rural Villages Beautification Project	Council will invest \$300,000 into achieving positive economic and social outcomes for our rural residents through our Rural Villages Beautification Project.	\$300,000
Beach to Beach Walk Connectivity Improvement	Connectivity to the Beach to Beach Walk and Island Sanctuary - two of our local tourism drawcards - will be improved through a \$300,000 investment. These funds will provide for the construction of additional footpath connections to the Beach to Beach Walk, as well as the refurbishment of both bridges into the Island Sanctuary.	\$300,000
Deniliquin Community Facility Refurbishment	Creating accessible and inclusive community spaces is a priority for Council, as demonstrated by our \$165,000 improvement works to two local community facilities: the Edward River Boat Club, which will gain an accessible toilet, and the Deniliquin Scout Hall, which will be refurbished for use as an Army Cadet Parade Hall.	\$165,000
Urban Road Infrastructure Program	Through our \$2.39 million Urban Road Infrastructure Program, Council will deliver much-needed upgrades to our urban roads.	\$2,390,000
Deniliquin Airport Heritage Centre Development	The second and third stages of the Deniliquin Heritage Centre Development Project, which celebrates the rich history of the local airport as a Royal Australian Air Force station during World War II, will be delivered through Council's \$50,000 contribution.	\$50,000
Unallocated Funding for New Council	\$500,000 has been set aside for Council to allocate. To date this funding has not been assigned.	\$500,000

STRONGER COMMUNITIES PROGRAM - ROADS

Street	From Intersection	To Intersection	Length	Width	Estimate
Crispe	Henry	Wood	137	20	\$262,456
Crispe	Harfleur	Henry	236	18	\$355,113
Crispe	Wick	Harfleur	122	18	\$204,329
Wood	Napier	Hardinge	215	11	\$136,622
Wood	Junction	Wellington	233	13	\$228,582
Wood	Wellington	Edwardes	231	14	\$255,352
Harfleur	Napier	Hardinge	209	15	\$260,889
Victoria	Box	Hyde	232	11	\$185,278
Victoria	Hyde	Davidson	298	16	\$398,685
TOTAL					\$2,287,306
Note:					
This work is for all required renewal works from kerb line to kerb line. Each road has been assessed and scoped to return all elements back to as new. This will include services, kerb and channel and the road surface, road segments will be added or deleted until all the available funds are expended					

REVENUE POLICY

Section 405 of the Local Government Act (1993) requires a Council to include a Statement of Revenue Policy in its Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with a static revenue base. The 2018-19 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Fees and Charges for 2018-19, including all areas that support the generation of Council's income. Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State government grants
- Earnings from investments
- Borrowings
- Other revenues, including income from the sale of assets.

Council adopts its Revenue Policy on an annual basis.

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the Local Government Act 1993.

Categorisation of land for the purposes of ordinary rates

Council, in accordance with Section 514 of the Local Government Act 1993, must declare each parcel of rateable land in its area to be within one of the following categories:

1. Farmland
2. Residential
3. Mining
4. Business

Council utilises the provisions of Section 528 and 529 of the Local Government Act 1993 in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

(1) Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.

(2) A sub-category may be determined:

- (a) for the category "farmland"—according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
- (b) for the category "residential"—according to whether the land is rural residential land or is within a centre of population, or
- (c) for the category "mining"—according to the kind of mining involved, or
- (d) for the category "business"—according to a centre of activity.

Note: In relation to the category "business", a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.

(3) The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.

(4) Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the Valuation of Land Act 1916.

Categorisation as farmland

(Sec 515 Local Government Act 1993)

(1) Land is to be categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the Fisheries Management Act 1994, or any combination of those businesses or industries) which:

(a) has a significant and substantial commercial purpose or character, and

(b) is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

(2) Land is not to be categorised as farmland if it is rural residential land.

(3) The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as residential

(Sec 516 Local Government Act 1993)

(1) Land is to be categorised as residential if it is a parcel of rateable land valued as one assessment and:

(a) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or

(b) in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or

(c) it is rural residential land.

Note: 1(A) For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

(a) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the

Minister by order published in the Gazette for the purposes of this subsection, and

(b) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year,

and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

(2) The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

Categorisation as mining

(Sec 517 Local Government Act 1993)

(1) Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.

(2) The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Categorisation as business

(Sec 518 Local Government Act 1993)

Land is to be categorised as business if it cannot be categorised as farmland, residential or mining.

Strata lots and company titles taken to be separate parcels of land for categorisation

(Sec 518A Local Government Act 1993)

For the purposes of this Part:

(a) each lot in a strata plan that is registered under the Strata Schemes Freehold Development Act 2015, and

(b) each dwelling or portion of the kind referred to in section 547 (1),

is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

(Sec 518B Local Government Act 1993)

(1) Definitions In this section, “mixed development land” and “non-residential land” have the same meanings as in section 14BB of the Valuation of Land Act 1916.

(2) Categorisation of parts of mixed development land If a valuation is furnished under the Valuation of Land Act 1916 for mixed development land:

(a) the part of the land that is non-residential land is taken to have been categorised as business, and

(b) the part of the land that is not non-residential land is taken to have been categorised as residential,

despite sections 515-518.

(3) Sub-categories. The council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.

(4) Apportionment of rates and charges. A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under the Valuation of Land Act 1916.

How is vacant land to be categorised?

(Sec 519 Local Government Act 1993)

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

(a) if the land is zoned or otherwise designated for use under an environmental planning instrument—according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or

(b) if the land is not so zoned or designated—according to the predominant categorisation of surrounding land.

Notice of declaration of category

(Sec 520 Local Government Act 1993)

(1) A council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

(2) The notice must be in the approved form and must:

(a) state that the person has the right to apply to the council for a review of the declaration

that the land is within the category stated in the notice, and

(b) state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and (c) refer to sections 525 and 526.

Rates path freeze and recategorisation

A restraint placed on merged councils under the amalgamation proclamation means Edward River Council is restricted from consolidating rating calculations or recategorising until 30 June 2020. This means that no changes to the rating classifications or the level of increases prior to the merger can be considered. Consequently, Edward River Council rates structure in the below Table shows both the former Deniliquin Shire Council and former Conargo Shire Council rates structures. The increases will be limited to the rate peg.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land. Council's 2018-19 rate is based on the Valuer General's July 2016 assessments.

Category/Sub-categories	Ad Valorem Rate (amount in cents - rounded)	Minimum amount (\$)	Base amount	2018-19 Notional Yield (\$)
FARMLAND				
Former Deniliquin Ordinary Farmland Dry	0.991	n/a	n/a	61,687
Former Deniliquin Ordinary Farmland Irrigable	1.295	n/a	n/a	142,086
Former Conargo Farmland Dryland	0.470	457		110,638
Former Conargo Farmland Low MIL Irrigation	0.629	457		137,191
Former Conargo Farmland High MIL Irrigation	0.914	457		1,379,858
Former Conargo Farmland Low Murray/Murrumbidgee	0.545	457		321,967
Former Conargo Farmland High Murray/Murrumbidgee	0.762	457		289,966
Former Conargo Farmland Murrumbidgee Groundwater	0.538	457		37,375
Former Conargo Farmland Murray Groundwater	0.905	457		20,155
Former Conargo Farmland Private Scheme Irrigation	0.851	457		18,781
Former Conargo Farmland Low Coleambally Irrigation	0.489	457		150,332
Former Conargo Farmland High Coleambally Irrigation	0.712	457		27,690

Category/Sub-categories	Ad Valorem Rate (amount in cents - rounded)	Minimum amount (\$)	Base amount	2018-19 Notional Yield (\$)
RESIDENTIAL				
Former Deniliquin Ordinary Residential Standard	1.002		423	2,837,010
Former Deniliquin Ordinary Residential Rural	0.815		423	544,318
Former Deniliquin Mixed Residential Standard	1.439		346	11,366
Former Conargo Residential	0.401	457		127,064
BUSINESS				
Former Deniliquin Ordinary Business Standard	2.703	524		982,819
Former Deniliquin Mixed Business Standard	2.733	n/a	n/a	18,169
Former Conargo Business	0.401	457		24,815

How General Rates are calculated

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{General Rate payable}$$

How Base Rates are calculated

The calculation used to ascertain the base rate for an individual property is:

$$\frac{\text{Base Rate} + \text{Land Value} \times \text{Ad Valorem}}{100} = \text{Base Rate}$$

How Minimum Rates are calculated

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Average rates payable for Residential and Business categories and sub-categories (General Rates only)

Table 3 shows the average general rates per rating category and sub-category. However, it should be noted that this may not be a true reflection of the average rates due to the variations in the land values. The average rates for the mining category is not shown as there is nil property in this category.

Category/Sub-Category	2017-18 Average Rates	2018-19 Average Rates
FARMLAND		
Former Deniliquin Ordinary Farmland Dry	\$1,309	\$1,505
Former Deniliquin Ordinary Farmland Irrigable	\$2,013	\$2,001
Former Conargo Farmland Dryland	\$1,838	\$1,784
Former Conargo Farmland Low MIL Irrigation	\$2,775	\$2,858
Former Conargo Farmland High MIL Irrigation	\$2,356	\$2,412
Former Conargo Farmland Low Murray/Murrumbidgee	\$7,330	\$7,487
Former Conargo Farmland High Murray/Murrumbidgee	\$6,451	\$6,590
Former Conargo Farmland Murrumbidgee Groundwater	\$3,327	\$3,397
Former Conargo Farmland Murray Groundwater	\$2,192	\$2,239
Former Conargo Farmland Private Scheme Irrigation	\$6,105	\$6,260
Former Conargo Farmland Low Coleambally Irrigation	\$8,172	\$8,351
Former Conargo Farmland High Coleambally Irrigation	\$4,518	\$4,615

Table 3

Category/Sub-Category	2017-18 Average Rates	2018-19 Average Rates
RESIDENTIAL		
Former Deniliquin Ordinary Residential Standard	\$944	\$968
Former Deniliquin Ordinary Residential Rural	\$1,279	\$1,299
Former Deniliquin Mixed Residential Standard	\$695	\$710
Former Conargo Residential	\$446	\$457
BUSINESS		
Former Deniliquin Ordinary Business Standard	\$2,244	\$2,146
Former Deniliquin Mixed Business Standard	\$1,112	\$1,136
Former Conargo Business	\$474	\$487

Interest rate

Council has been notified by the Office of Local Government of the interest rate payable, under Section 566 of the Local Government Act 1993, for the 2018-19 rating year. The interest rate for 2017-18 was 7.50% and remains unchanged for 2018-19.

Instalment dates

Section 562 (3)(b) Local Government Act 1993 states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in Subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Methods of payment

Currently payments for rates and charges can be made by one of the following options:

- In person at Council's Customer Service Centre between the hours of 8.30am and 5.00pm.
- BPoint via link on Council's website – go to: www.edwardriver.nsw.gov.au
- At any Australia Post Branch or Agency Australia wide.
- Cheques and money orders may be posted to Council's office.

- EFTPOS (No cash given out) at Council's Customer Service Centre.
- BPay using telephone or internet banking.
- Bankcard, Mastercard and Visa payments are accepted over the telephone.
- A Direct Debit from a nominated bank account can be arranged by contacting ratepayer's bank.
- Centrepay deductions for eligible pensioners.

Special rates

The former Deniliquin Council special rates levy has ceased. Council does not intend to apply for additional special rates.

Annual charges

Under Section 501 (1) of the Local Government Act 1993, a Council may make an annual charge for any of the following services provided, or to be provided, on an annual basis by the Council:

- Water supply services
- Sewerage services
- Drainage services
- Waste management services (other than domestic waste management services)
- Any services prescribed by the regulations

Best-practice pricing – water supply, sewerage and trade waste

The introduction of best-practice pricing is essential for the effective and sustainable management of Council's water supply and sewerage businesses and minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires

that the usage charge recover those costs that vary with demand in the long-term (ie. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Local Government Act 1993 prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council. This section of the Act has not been enacted at Edward River Council.

Section 552 (3)(a) of the Local Government Act 1993 prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted at Edward River Council (through the former Deniliquin Council) and is currently incorporated into sewer management.

Residential water access charge

(Sec 501 Local Government Act 1993)

The water access charge is an annual charge to customers and is independent of the level of consumption.

The residential water access charges for 2018/2019, based on connection size and a 2.5% increase in the access charges, are shown to the right:

RESIDENTIAL SERVICE CHARGE	Unit Charge Amount	Proposed	
Charge Type			
Non Potable Water	17/18	18/19	Unit
Non-potable water access charge (Conargo, Wanganella, Booroorban)	95.00	\$97.00	per annum
Non-potable water usage charge per kilolitre (Conargo, Wanganella, Booroorban)	0.65	\$0.67	per kilolitre
Non-potable water connection fee to main supply (Conargo, Wanganella, Booroorban)	300.00	\$315.00	per annum
Raw and Filtered Water			
Non residential 20mm connection size Filtered and Raw Water Access Charge	286.50	\$293.66	per annum
Non residential 25mm connection size Filtered and Raw Water Access Charge	464.00	\$475.60	per annum
Non residential 32mm connection size Filtered and Raw Water Access Charge	599.00	\$613.98	per annum
Non residential 40mm connection size Filtered and Raw Water Access Charge	764.00	\$783.10	per annum
Non residential 50mm connection size Filtered and Raw Water Access Charge	970.50	\$994.76	per annum
Non residential 80mm connection size Filtered and Raw Water Access Charge	1,720.00	\$1,763.00	per annum
Non residential 100mm connection size Filtered and Raw Water Access Charge	2,132.00	\$2,185.30	per annum
Non residential Raw Water Access charge	341.50	\$350.04	per annum
Raw Water Residential Access charge	171.00	\$175.28	per annum
Raw Water Usage residential	0.70	\$0.72	per kilolitre
Raw Water usage non residential	0.70	\$0.72	per kilolitre
Residential 20 mm connection Filtered Water Access charge	341.50	\$350.04	per annum
Residential Filtered Water usage charge 0-800kl	0.95	\$0.97	per kilolitre
Residential Filtered Water usage charge over 800kl	1.35	\$1.38	per kilolitre
Non Residential Filtered Water usage charge	1.35	\$1.38	per kilolitre
Community Land Raw Water usage	0.05	\$0.05	per kilolitre
Sewer			
Non residential Sewer Unconnected Charge	411.00	\$421.00	per annum
Residential Sewer Unconnected Charge	411.00	\$421.00	per annum
Non residential Sewer Connected Charge	822.00	\$842.00	per annum
Residential Sewer Connected Charge	822.00	\$842.00	per annum
Storm Water			
Storm Water Charge Residential	25.00	\$25.00	per annum
Storm Water Charge Strata Scheme Residential	12.50	\$12.50	per annum
Waste			
Domestic Waste Non-residential and residential	343.50	\$352.10	per annum
Domestic Waste collected for each additional bin per property	343.50	\$341.20	per annum
Domestic Waste Vacant land	82.00	\$84.05	per annum
Domestic waste uncollected non-residential business with other waste collection arrangements	82.00	\$84.05	per annum

User charges and fees

Generally, user charges and fees have been set to increase by 2.5%, although there are exceptions where individual fees have been assessed and will increase at a different rate. Some fees are prescribed by the State Government, with Council having no discretion in the setting of those fees.

For further details, refer to Council's Fees and Charges document which can be viewed at Council's website www.edwardriver.nsw.gov.au

Interest and Investment Revenue

Council's estimated interest investment return for 2018-19 is \$803k.

Council's diversified folio of investments is managed in-house with the goal of maximizing returns whilst maintaining a minimum level of risk and complying with the State Government's Ministerial Order.

Grants and contributions revenue

A conservative approach has been taken when budgeting for grants and contributions revenue. The Financial Assistance grant of \$5.2m is forecast to grow at 2% per year. Over many years this grant has proven challenging to predict. Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$182k per year is shown as a static grant.

Developer contributions are assumed to generally remain static. This income is held as a restricted asset until recouped to fund projects and/or debt servicing of past projects.

Proposed Borrowings

There are no new proposed borrowings for the 2018-19 year. Any proposed new borrowings however, must comply with Council's policies and will be identified in Council's Long Term Financial Plan.

Sale and replacement of assets

Sale of assets include the South depot and the sale of plant as part of the plant replacement program.

The Revenue Policy is a key component of the Operational Plan and lists Council's Fees and Charges for 2018-19, including all areas that support the generation of Council's income.

Annual charges

In addition to ordinary rates, councils may levy an annual charge for water supply services, sewerage supply services, waste management services and any other services prescribed by regulations.

Annual charges are proposed to increase overall by 2.5%.



EDWARD RIVER COUNCIL

DRAFT DELIVERY PROGRAM 2018 - 2021
DRAFT OPERATIONAL PLAN 2018 - 2019

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