



**Edward
River**
COUNCIL

**Combined Delivery Program
2018-2021
and Operational Plan
2020-2021**





CONTENTS

Part 1 - Welcome and Overview	4	Part 2 - Combined Delivery Program and Operational Plan	21
Message from the Mayor	5	Responsibility Matrix	22
Message from the General Manager	7	Integrating our Strategies and Plans	23
Our Vision	8	Outcome 1 – A great place to live	25
Our Councillors	9	Outcome 2 - A prosperous and vibrant economy	32
Our Executive Team	10	Outcome 3 – A valued and enhanced natural environment	39
Roles and Responsibilities	11	Outcome 4 – A region with quality and sustainable infrastructure	44
Integrated Planning & Reporting	14	Outcome 5 – A community working together to achieve its potential	50
Community Strategic Plan	15	Part 3 - Budget	62
Resourcing Strategy	16	Part 4 - Statement of Revenue Policy	130
Delivery Program (this document)	16	Part 5 - Draft Fees and Charges	151
Operational Plan and Budget (this document)	16		
Reporting our Progress	17		
Your Rates	19		

PART 1

WELCOME AND OVERVIEW



Message from the Mayor

When Council adopted our Community Strategic Plan and the Three -Year Delivery Program, 2018-2021 no one could have anticipated the impact Covid-19 would have on the world. To date Edward River has escaped Covid-19 infections, however the impact on many businesses and residents has been devastating.

In recognising this Council postponed an increase in the General Rate for 2020/21 however individual ratepayers may see a fluctuation, up or down, as Council is required by law to base your rates on new valuations issued by the Valuer General.

Council has also extended its support for ratepayers who are experiencing financial hardship and will not charge interest on rate arrears for those on a payment plan.

Assistance to business through Covid-19 and into our recovery is important to our future. Council has freed red tape for local purchases under \$5,000, promoted assistance which may be available through State and Federal Governments and is delivering a massive capital works program creating in excess of 100 additional jobs.

Revitalising the Deni Central Business District is a priority for Council. Works have been completed in Napier Street; Cressy Street is in progress and in July the Civic Precinct project will commence a renovation of the Town Hall and Estates Building and creating a Civic Plaza.

Other interesting and important upcoming projects which will improve our communities include:

- Preliminary stages of the Deniliquin Retirement Village.
- A project to paint and improve signage for the businesses in our rural villages.
- Upgrading our street lights to LED.
- A \$1.64 million program to improve our water and sewerage systems and augment the water supply at Wanganella.
- Almost \$10 million on roads, kerb and gutter, footpaths and bridges including sealing the last section of Maude Road on behalf of RMS. This will mean all regional roads in Edward River are sealed; and
- An upgrade of showground facilities at Memorial Park.

In recent years the Edward River community and the region have benefited from unprecedented funding through the Australian Government's Drought Communities and the Murray Darling Basin Regional Economic Diversification programs and the New South Wales Government's Stronger Communities and Stronger Country Communities Funds. In addition, we have seen upgrades to state, regional and local roads through both state and federal funding. The projects funded under these programs will be completed in the coming financial year. Unless we benefit from Covid-19 government stimulus programs our spending levels will come back to normal in future years.

As a result of Covid-19 our economy has taken a solid blow since the Autumn, but Council is looking forward to a recovery through the second half of the year. To support the recovery, to stimulate the economy and to bring

our tourists back the Council will:

- Implement the Edward River Agribusiness Masterplan to attract businesses and improve networking.
- Finalise current projects on Deniliquin's riverfront.
- Implement the Public Space Strategy to improve town entrances, revitalise the CBD and install wayfinding signage; and
- Capitalise on the expected upswing in domestic and regional travel through the implementation of the Tourism Development Plan.

Due to Covid-19 the State Government has legislated the elections due to be held in September this year will not be held and the Council term will be extended by one year.

Unfortunately, our highly regarded General Manager Adam McSwain departed the Council in April to take up a new position in Victoria. Adam did an outstanding job in bringing the staff of the former Councils together and setting a direction for the organisation to ensure its capability and efficiency into the future.

Adam was respected in the community and by the Councillors. Thank you, Adam, we wish you well.

On behalf of my fellow Councillors I must thank the General Manager, Director of Infrastructure, Director Corporate Services and staff for their drive and enthusiasm in delivering our large works program and in maintaining and improving the many services the Council provides.

I appreciate the efforts and support from Councillors and the contribution

from so many individuals and groups in the community to make Edward River a better place to live, work and play.

Cr. Norm Brennan, Mayor



Message from the Interim General Manager

The Operational Plan and Budget reflect the direction and commitment of the Council to the aspirations of the community encompassed in the Community Strategic Plan.

Bringing the former Conargo Shire and the Deniliquin Councils together is a significant challenge. From an administrative perspective bringing staff and systems and processes together is of the highest priority. The progress to date has been exceptional but slowed down in the last quarter of the 2019/20 Financial Year by Covid-19. I believe the newly appointed Director Corporate Services will capably achieve the merging of people and systems required to develop a strong organisation.

Essential governance and financial policies are in place including the adoption of the Financial Sustainability Principles Policy which aims at achieving an annual General Fund operating surplus of 2% to 5% and a regular review of services and assets to ensure they are appropriate, relevant and are being provided cost effectively.

Over recent years Council has had the benefit of \$21.7million in additional Government funding enabling it to bring forward many much-needed projects to improve the facilities, amenity and infrastructure of Edward River. Delivery of these additional projects has placed considerable pressure on the organisation, and I am pleased to report that progress is more than satisfactory.

Council is now receiving further funding to assist the economy recover from the Covid-19 crisis and current and future projects will continue activity until the financial year 2021/2022.

The year ahead will be important in strengthening the organisation. Council's new information software, Technology One, should be fully implemented to underpin the organisations financial and management needs. The systems

will also improve the flow of information available to and interaction with the community.

Staff development and strengthening of the organisation will be a priority in the coming year. There are parts of the organisation where we will need to strengthen our internal capacity so that these teams are sustainable, and we have succession plans into the future.

I must compliment Council's former General Manager, who recently resigned to take up another local government position, on his outstanding leadership in developing the staff, improving the services they deliver and strengthening the organisation. He created a solid platform from which the organisation can move to the next level of its development. Well done Adam.

I extend my appreciation to the Councillors, staff and those in the community who are working to make Edward River a better place.

John Rayner, Interim General Manager



OUR VISION

Through the development of Edward River Council's Community Strategic Plan, *Edward River 2030*, a community vision was developed for the Edward River region.

This combined Delivery Program 2018-2021 and Operational Plan 2020-2021 outlines the activities and actions that Council will undertake to realise this vision.

A photograph of a woman wearing a hat and sunglasses, sitting on a log by a riverbank. She is petting a large, fluffy brown dog. The background shows a river and lush green trees. The text is overlaid on the right side of the image.

We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.

OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held in September 2021.

Following the swearing in of the nine elected Councillors in September 2017, Cr. Norm Brennan and Cr. Pat Fogarty were elected Mayor and Deputy Mayor, respectively, for a two-year term. The next election for the positions of Mayor and Deputy Mayor will be held in September 2021.

The Local Government Act 1993 outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the Mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb

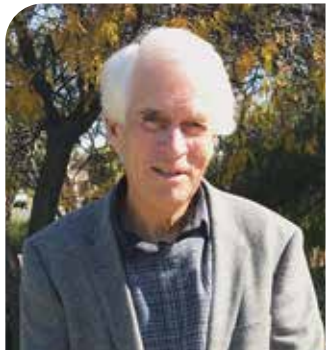


Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



John Rayner - PSM
Interim General Manager



Suni Campbell
Director Corporate Services

Graduate Australian Institute of Company Directors
Bachelor of Business (HRM)
Member Australian Institute Company Directors
Member Australian Human Resources Institute



Oliver McNulty
Director Infrastructure

Chartered Engineer, Engineers Ireland
Chartered Structural Engineer, Institute of Structural Engineers
Bachelor of Science (Engineering), Trinity College, Dublin
Diploma in Structural Engineering, Dublin Institute of Technology
Certificate of Project Management, Project Management Institute
Certificate in Sustainable Construction, Institute of Structural Engineers

ROLES AND RESPONSIBILITIES

Office of the General Manager: John Rayner		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	Community Development Community Events Corporate Communications and Media Relations Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Marie Sutton	Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	John Rayner	Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Suni Campbell

<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Amanda Barber	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance	Suni Campbell	Governance Integrated Planning and Reporting
Information Management	Mark Sienna	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Oliver McNulty

<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Mark Dalzell	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Oliver McNulty	Major Projects Delivery
Operations	Warwick Newell	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED PLANNING AND REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, *Edward River 2030*, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, *Edward River 2030* is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. The vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual asset management plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer term budgets:

Annual Report

Within five months of the end of financial year, Council prepares an Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and *Government Information (Public Access) Act 2009*.

End of Term Report

Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.

State of the Environment Report

A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.

Delivery Program and Operational Plan Progress Reports

Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.

Budget Review Statement

Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.

YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to businesses and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2020-21 year is 2.6 per cent, Edward River Council has elected not to pass on this allowable increase for the 2020-21 Rate year.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2020/21 rate is based on the Valuer General's July 2019 land valuations.

What are rates?

Council rates can generally be described as a tax on the wealth of property owners, where their wealth is measured by the value of their land (excluding improvements such as a house). However, in NSW, it would be more accurate to say that rates are a function of a property owner's share of the total value of land within the local government area. Generally, the greater your share of total land wealth within your local government area, the higher your rates; although this depends on the type of rating system chosen by the council.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates. Under the *Local Government Act 1993*, there are only two additional systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils can rate on just the ad valorem otherwise they can choose between using:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in the area.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing taxes fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI) but a lot of considerations go towards the rate peg percentage.

Which rating system does Edward River Council use?

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from consolidating rating calculations or re-categorising until 30 June 2020, this has been extended to 30 June 2021. This means that Council currently operates different rating systems depending on the location of the property. The rating system in use includes different classifications, base rates and minimum rates. Details of the rating system are in the Revenue Policy section of this document.

Council plans to review the rating system in preparation for the removal of the restriction. Any proposed changes to the rating system will involve community consultation. This work is being undertaken as a 2020-21 Operational Plan action for implementation in 2021-22.

How can changes in land value affect your rates?

Councils must set rates based on the value of each parcel of land in their area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three years, within the three year base year period the VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties.

This will almost invariably result in land value fluctuations every three years in the relative share of total land wealth in the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value.

Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.

Land values generally increase over time. If the land values issued at the time of the General revaluation were used to generate Councils Rate income at the rate in the dollar used for the previous year's calculations, then Council would raise more income than it is allowed.

In order to contain Councils income within the allowable limits, Council must reduce the rate in the dollar for each rating category. As the same rate in the dollar is then applied to each property within a rating category, the actual amount of rates payable is determined by the individual land valuation of the property.

As a result, due to the individual changes in Land Valuations for individual Ratepayers, some Ratepayers will experience variations in their Rates that will either increase or decrease their rates for the first year after a General Revaluation.

The Rates paid by some rate payers may increase, decrease or stay the same in regard to the rate peg % limit set by IPART on behalf of the State Government each year. This will occur only as a result of a General Revaluation of all land values, which occurs every 3 years. (The determining factor is the land valuation on EACH individual property).

OR, if Council is successful in an application to IPART for a Special Rate Variation above the set Rate Peg % amount for that year, which can be effective for up to 7 years.

All enquiries relating to your land value should be directed to the Office of the Valuer General on 1800 110 038.

Or you can visit their website https://www.valuergeneral.nsw.gov.au/contact_us to learn more about the valuation of land.

PART 2

DRAFT COMBINED DELIVERY PROGRAM AND OPERATIONAL PLAN 2020/21



Responsibility Matrix

Each of the 127 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	Interim General Manager	John Rayner
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Marie Sutton
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Sienna
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Oliver McNulty
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Warwick Newell

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the *Local Government Act 1993*, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at 180 Cressy Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan

<p>1</p> <p>A great place to live</p>	<p>1.1 Our community has access to essential services</p> <p>1.2 Our community is safe, happy and healthy, both physically and mentally</p> <p>1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture</p>
<p>2</p> <p>A prosperous and vibrant economy</p>	<p>2.1 Our economy is strong and diverse</p> <p>2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business</p> <p>2.3 Our region provides strong education, employment and training opportunities</p>
<p>3</p> <p>A valued and enhanced natural environment</p>	<p>3.1 We are committed to resource recovery and waste management</p> <p>3.2 Our natural environment is protected and enhanced</p> <p>3.3 We plan for the future to accommodate and facilitate sustainable growth and development</p>
<p>4</p> <p>A region with quality and sustainable infrastructure</p>	<p>4.1 Our built environment is managed, maintained and improved</p> <p>4.2 Our road network is a source of pride</p> <p>4.3 Our water and sewer infrastructure is efficient and fit for purpose</p>
<p>5</p> <p>A community working together to achieve its potential</p>	<p>5.1 Our community is informed and engaged</p> <p>5.2 We collaborate and pursue partnerships that achieve great outcomes for our community</p> <p>5.3 Our local government is efficient, innovative and financially sustainable</p>

Outcome 1 - A great place to live

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health.



1.1 Our community has access to essential services

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues.	1.1.1.1 Develop and implement a new Edward River Council Advocacy Strategy.	GM	Strategy/Completed	Office of the General Manager
1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities.	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark/ Met	Library
	1.1.2.2 Facilitate the transition from the Central Murray Library to the Edward River Library.	MCED	Transition completed	Library

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Commence a masterplan for Rotary Park.	MES	Masterplan/Commenced	Town Planning
	1.2.1.3 Investigate future Management Models for Deniliquin Swimming Centre.	MEA	Report to Council on future management model	Engineering & Assets
1.2.2 Provide community halls and facilities.	1.2.2.1 Inspections to be carried out on Community Halls and facilities.	MOP	100% completion of annual Inspections <ul style="list-style-type: none"> • Halls • Playgrounds Complete works identified through annual inspections	Operations
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a companion animal desexing program.	MES	Program/Delivered	Animal Control
	1.2.3.2 Deliver four free microchipping weeks.	MES	Program/Completed	Animal Control

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.3 Undertake food premises inspections to ensure compliance with the NSW Food Act.	MES	Food premises inspected annually/100%	Health Services
	1.2.3.4 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/100%	Health Services
	1.2.3.5 Participate in NSW Health arbovirus monitoring program.	MES	Program/completed	Health Services
	1.2.3.6 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/=35	Building Control
	1.2.3.7 Commence detailed designs and costings for a new companion animal shelter.	MES	Detailed designs and costings/ commenced	Animal Control
	1.2.3.9 Commence implementation of the underground petroleum storage system program.	MES	Underground petroleum storage system program/commenced	Town Planning

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.10 Implement adopted liquid trade waste policy.	MEA	Reduction in number of properties that are non-compliant	Engineering & Assets
	1.2.3.14 Promote COVID-19 policies and restrictions.	DIN	LEMC COVID-19 subcommittees/ Implemented signage at Council facilities 100%	Engineering & Assets

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met	Major Projects Program
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered	Community Services
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged	Economic Development & Business

1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged	Economic Development & Business
	1.3.1.5 Support Deniliquin Business Chamber 2021 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered	Community Grants and Donations

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture (cont.)

1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held	Civic Functions
	1.3.2.2 Support the delivery of 2021 Anzac Day commemoration services at Deniliquin and Wanganella.	GM	Commemoration services/ Held	Civic Functions
	1.3.2.3 Deliver 2021 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/Conferred	Civic Functions

Delivery Program Measures		
Measure	Baseline	Target
Community satisfaction with:		
Appearance of public areas	Not currently measured	State average for rural Council
Recreational facilities	69	72
Art centres and libraries	Greater than 80% score the library service as good or very good	Greater than 85% score the library service as good or very good
Percentage of population who are library members	30%	32%
Percentage of required food safety inspections undertaken	100%	100%

Outcome 2 - A prosperous and vibrant economy

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space



2.1 Our economy is strong and diverse

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture.	2.1.1.1 Implement the staged plan for Council to progressively consider investment in the Retirement Living Project.	GM	Project Plan/Implemented	Office of the General Manager
	2.1.1.2 Facilitate the implementation of a governance structure to implement the Agribusiness Masterplan.	MCED	Commence investigations into governance structures	Economic Development & Business
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Monitor Council's Major Project Pipeline for opportunities to attract funding and development.	MCED	Initiatives/ =1	Economic Development & Business
	2.1.2.2 Host a Projects Forum to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Project forum / Held	Economic Development & Business

2.1 Our economy is strong and diverse

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	Development applications determined within statutory timeframes/=>80% Complying development certificates determined within statutory timeframes/=>80% Construction certificates determined within 30 days of registration/=>80% Local activity approvals determined within 14 days of registration =>80%	Town Planning
	2.1.3.2 Provide planning certificates and sewer drainage diagrams on application.	MES	Planning certificates issued within five days of receipt/=>90% Sewer drainage diagrams issued within five days of receipt/=>90%	Town Planning
	2.1.3.3 Commence planning proposal to prepare the Edward River LEP.	MES	Planning proposal/commenced	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Provide a heritage advisory service to the community.	MES	Heritage service provided/completed	Community Services
	2.2.1.2 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage projects funded/=> budgeted amount	Community Services
	2.2.1.3 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels/Met Destination NSW accreditation/ Maintained	Peppin Heritage Centre Tourism
	2.2.1.4 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held/ =4	Economic & Business Development
	2.2.1.5 Implement the first-year action plan contained in the Edward River Tourism Development Plan 2020-2023 to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Milestones met	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business (cont.)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.6 Develop, update and produce information and marketing materials for the Visit Deni website and social media platforms (EDS 6.6).	MCED	Information kept up to date Marketing materials/ Developed	Tourism
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the Australian Government's Drought Communities Programme Extension Round Two.	MCED	Funding milestones/ Met	Major Projects Program
	2.2.2.2 Deliver Projects funded through the NSW Governments Funded Programs.	DIN	Completion of the following projects <ul style="list-style-type: none"> • Memorial Park Netball Court Upgrade • Deniliquin Town Hall • Cressy Street Streetscape • Riverfront upgrade • Waring Gardens upgrade • Town Hall and Civic Precinct redevelopment • Truck Stop Strategy • Peppin Centre upgrade (Crossing Café) • Deniliquin Town Hall • Memorial Park • Deniliquin Rams Clubrooms • Lawn Tennis Club courts development • LED Streetlighting Programming 	Major Projects Program

2.3 Our region provides strong education, employment and training opportunities

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Host two themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Business Round Tables held/ =2	Economic & Business Development

Delivery Program Measures

Measure	Baseline	Target
Increase in visitor numbers	118,200	120,000
Community satisfaction with: <ul style="list-style-type: none"> • Economic Development/Tourism • Community and Cultural services 	Not currently measured Not currently measured	State average for rural Council State average for rural Council
No of visitors to Peppin Heritage Centre	12,000	13,000

Outcome 3 - A valued and enhanced natural environment

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property



3.1 We are committed to resource recovery and waste management

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Looking into options to provide kerbside recycling.	MEA	Recommendation provided to Council.	Infrastructure
	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO).	MEA	Implement FOGO	Infrastructure
	3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas.	MEA	Deliver project	Infrastructure
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions / met	Operations
	3.1.2.2 Provide drumMUSTER collection services at Deniliquin Landfill Depot.	MOP	DrumMUSTER services provided	Operations

3.2 Our natural environment is protected and enhanced

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Deniliquin public cemeteries.	MOP	<ul style="list-style-type: none"> Complete maintenance Provide for internment in line with Cemetery Operational Plan 	Operations
	3.2.1.2 Maintain Pioneer Cemeteries.	MOP	<ul style="list-style-type: none"> Complete maintenance of Cemeteries 100% 	Operations
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River Region.	MOP	<ul style="list-style-type: none"> Implement new Weed Action Plan (WAP) Deliver maintenance for Council owned and managed land categorised as natural area 	Operations
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	Quarterly meeting with LEMC	Infrastructure
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Deliver the Rural Tree Scheme.	MOP	Deliver Rural Tree Scheme	Operations

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

<p>3.3.1 Manage the built environment in line with the LEP and relevant legislation.</p>	<p>3.3.1.2 Commence a review of the Deniliquin Development Control Plan 2016.</p>	<p>MES</p>	<p>DCP Review/commenced</p>	<p>Town Planning</p>
	<p>3.3.1.3 Commence a planning proposal for Dahwilly Road to implement the Deniliquin Rural Residential Strategy.</p>	<p>MES</p>	<p>Planning proposal/commenced</p>	<p>Town Planning</p>
<p>3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.</p>	<p>Nil</p>			

Delivery Program Measures

Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications 60 days for integrated development application	30 days for development applications 60 days for integrated development applications
Community satisfaction with:		
<ul style="list-style-type: none"> Waste management 	Not currently measured	State average for rural Council
<ul style="list-style-type: none"> Planning and building permits 	Not currently measured	State average for rural Council
<ul style="list-style-type: none"> Emergency and disaster management 	Not currently measured	State average for rural Council
<ul style="list-style-type: none"> Environmental sustainability 	Not currently measured	State average for rural Council
<ul style="list-style-type: none"> Town Planning Policy 	Not currently measured	State average for rural Council
<ul style="list-style-type: none"> Ease of access to services 	62	67

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimize costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads



4.1 Our built environment is managed, maintained and improved

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Prepare a planning proposal for the rezoning and reclassification of surplus open space.	MES	Planning proposal/commenced	MES
	4.1.1.2 Deliver Capital Works Program for Roads and Road related Infrastructure.	DIN	90% delivered	Infrastructure
	4.1.1.3 Deliver Capital Works Program for Buildings and facilities.	DIN	90% delivered	Infrastructure
	4.1.1.4 Deliver Buildings Maintenance Program.	MOP	Maintenance Program/ Delivered	Operations
	4.1.1.5 Deliver Roads Maintenance Program.	MOP	Maintenance Program/ Delivered	Operations
	4.1.1.6 Develop Questionnaire for community feedback. Issue questionnaire to residents impacted by Councils Urban Roads Capital Works Renewal Program.	DIN	Develop community questionnaire Questionnaire issued to 25% of impacted residents	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation/ =>90%	Infrastructure
	4.1.2.2 Undertake asset valuations for asset classes in accordance with the Asset Management Strategy.	MEA	Complete as per program	Infrastructure
	4.1.2.3 Implement program of works to renew Council's road network in line with condition assessments.	MEA	Implement identified renewal program	Infrastructure
	4.1.2.4 Develop a 10-year Strategic Capital Works Program for Sports & Recreational Reserves.	MEA	Year One of 10-year program/ implemented	Infrastructure
	4.1.2.5 Develop a 10-year plant replacement program.	MOP	Year One of 10-year program/ Implemented	Infrastructure
	4.1.2.6 Review Councils Asset Management suite of documents.	MEA	<ul style="list-style-type: none"> Asset Management Policy reviewed and updated Asset Management Strategy reviewed and updated Asset Management Plans reviewed and updated 	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.7 Convene the Asset Management Steering Committee.	MEA	Quarterly meetings <ul style="list-style-type: none"> 80% attendance of members 	Infrastructure
	4.1.2.8 Develop a policy for the prioritisation of Roads and Road related Infrastructure projects.	DIN	Policy adopted by Council	Infrastructure

4.2 Our road network is a source of pride

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Councils asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments.	MEA	Works delivered	Infrastructure
	4.2.1.2 Develop a plan to close Councils Road Asset Renewal gap.	MEA	<ul style="list-style-type: none"> Plan developed Funding opportunities investigated 	Infrastructure

4.3 Our water and sewer infrastructure is efficient and fit for purpose

<p>4.3.1 Provide for safe, reliable and sustainable water and sewerage services.</p>	<p>4.3.1.1 Deliver Council's Water and Sewer Capital Works Program.</p>	<p>MEA</p>	<p>Capital Works Program Delivered/ =90%</p>	<p>Infrastructure</p>
	<p>4.3.1.2 Develop Project Plans for works associated with Council's Integrated Water Catchment Management Plan.</p>	<p>MEA</p>	<ul style="list-style-type: none"> • Plan developed • Funding opportunities investigated 	<p>Infrastructure</p>
<p>4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant.</p>	<p>4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government.</p>	<p>MEA</p>	<ul style="list-style-type: none"> • Develop the business case to finalise the preferred location in line with the requirements of the Safe and Secure Funding opportunity. 	<p>Infrastructure</p>

Delivery Program Measures		
Measure	Baseline	Target
% completion of capital works program annually	70%	90%
Asset Management Maturity	Nil	Complete development of: 1. Asset Management Plans 2. Asset Condition Inspection Manual
Reduction in asset renewal gap	90% annual expenditure on assets compared to depreciation	100% annual expenditure on assets compared to depreciation
Community satisfaction with:		
Local streets and footpaths	41 per cent	45 per cent

Outcome 5 - *A community working together to achieve its potential*

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications



5.1 Our community is informed and engaged

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	MCED	Community News page/ 24 Engagement with Council social media accounts/Increasing Media releases produced/ 24 Biannual newsletter published/ 2	Office of the General Manager
	5.1.1.2 Develop a communications strategy to improve community contact and engagement with Council.	MCED	Establish target areas and improvement opportunities/ Completed Communications strategy/ Developed Improvement plan implementation/ Commenced	Office of the General Manager
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.2.1 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council's website three days prior to meeting	Office of the General Manager
	5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030.	GM	Plan adopted/ 30 June	Office of the General Manager

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program/ Delivered	Economic Business
--	---	------	--	-------------------

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long-term financial plan reviewed in line with annual budget/ 30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/ 31 October	Corporate Services
	5.3.1.3 Manage Council's investment portfolio to optimize investment returns within the constraints of the Local Government Act 1993, Office of Local Government Guidelines, and Council's adopted policies.	MFIN	Report to Council/ Monthly Bank Bill Swap Rate Benchmark/ Exceeded	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.4 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure.	MFIN	Review rating categories and subcategories/Complete Implement procedure for required category changes/Complete	Corporate Services
	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes	Corporate Services
5.3.2 Deliver excellent customer service.	5.3.2.1 Coordinate the implementation of Council's Customer Services Charter and monitor customer service.	MPCS	Charter implementation/ complete Report customer request management statistics to Executive/ Quarterly	People and Customer Service
	5.3.2.2 Coordinate the delivery of customer services training to improve organisation-wide customer services.	MPCS	Training program/ Delivered	People and Customer Service
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the Local Government Act 1993.	DCS	Progress reported to Council/ Quarterly	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.3 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993.	DCS	Report adopted/ 30 November	Corporate Services
	5.3.3.4 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/ Commenced	Corporate Services
	5.3.3.5 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government/ 30 September	Corporate Services
	5.3.3.6 Coordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan.	DCS	Implementation/ Complete	Corporate Services
	5.3.3.7 Manage the Councillor Professional Development Program.	DCS	Program/ Delivered	Councillors
	5.3.3.8 Finalise implementation of delegation framework review and improvement recommendations.	DCS	Improvements/ Complete	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.9 Produce and submit reports of disclosures made under the Public Interest Disclosures Act.	DCS	NSW Ombudsman/ July and February	Corporate Services
	5.3.3.10 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements.	DCS	Annual lodgement process completed/ 30 September	Corporate Services
	5.3.3.11 Finalise the implementation of the Privacy Management Plan.	MIM	Implementation/ Complete	Information Management
	5.3.3.12 Review and publish the Council Information Guide.	MIM	Guide adopted/ 30 June	Information Management
	5.3.3.13 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009.	MIM	Annual report provided to the Information and Privacy Commissioner/ 31 October	Information Management
	5.3.3.14 Coordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act 2009.	MIM	Open Access Information available on the website/ Increasing	Information Management

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.15 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009.	MIM	Published to website/ =< every 45 days	Information Management
	5.3.3.16 Facilitate Audit, Risk and Improvement. Committee meetings.	DCS	Meetings held/ =>4	Corporate Services
	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	DCS	Program/ Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly	Corporate Services
	5.3.3.18 Coordinate the ongoing implementation the Council's Risk Management Framework.	MPCS	Operational risk identification and analysis/ Commenced. Key strategic risks and controls review/ Completed	People and Customer Service
	5.3.3.19 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Plan/ Submitted Implementation progress reported/ Quarterly	People and Customer Service
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/ =>4 Minutes provided to the Executive/ Quarterly	People and Customer Service
	5.3.3.22 Coordinate the development and implementation of a new Fraud Security Framework.	DCS	Fraud and Corruption Policy reviewed / 30 November Staff fraud and corruption survey / 31 December Fraud and corruption control plan development / 31 December Fraud and corruption control plan implementation/ Commenced	Governance
	5.3.3.23 Review and improve Council's corporate documents framework.	DCS	Corporate document framework established/ 30 April Corporate document register established/ 30 April	Governance

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.24 Coordinate activities and events for the delivery of the NSW Local Government Elections.	DCS	Election/ Completed Councillor induction program/ Implemented Post-election legislative program of actions/ Completed	Governance
5.3.4 Identify and deliver innovative projects to improve Councils performance.	5.3.4.1 Deliver the Information Technology Strategy, including reimplementing of Technology One, in accordance with approved Project Plan.	DCS	Project milestones/ Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DIN	Project milestones/ Met	Capital Works Infrastructure Other
	5.3.4.3 Coordinate the development and implementation of service level reviews across all services and functions of council.	DCS	Program/ Developed Implementation/ Commenced	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives implemented in accordance with Staff Survey Action Plan/ Complete	People and Customer Service
	5.3.5.2 Co-ordinate the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented	People and Customer Service
	5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Training Plan and budget/ Prepared	People and Customer Service
	5.3.5.4 Implement organisation's corporate values into staff documentation and processes (WMP 2.5).	MPCS	Induction implementation/ Complete	People and Customer Service
	5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program Implementation/ Meets timelines set in the plan.	People and Customer Service
	5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed	People and Customer Service
	5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	GM	Program/ Delivered	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont)

Delivery Program 2018-2021	Operational Plan 2020-2021 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.8 Consolidate to one Council depot facility.	DIN	Stage 2 construction/ Completed	Engineering Services
	5.3.5.9 Coordinate annual staff performance review program.	MPCS	Annual program/ Completed	People and Customer Service
	5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held/ =>2	People and Customer Service
	5.3.5.11 Coordinate the development and implementation of salary system progression rules and skill step framework.	MPCS	Salary progression rules/ Developed Salary skill step framework for operational roles/ Commenced	People and Customer Service

Delivery Program Measures		
Measure	Baseline	Target
% of Councillors in attendance at Council meetings	80%	Greater than 85%
Staff turnover as a % of permanent staff numbers	7.8%	Less than 10%
% of Council decisions made at meetings closed to the public	15%	Less than 10%
Lost time injury frequency rate	19.22	12.8
Community satisfaction with:		
Community consultation	57	61
Informing the community	59	63
Decisions made in the community interest	54	59
Value for money	43	49
Customer service	59% consider Customer Service good or very good	65% (in line with State-Wide average)
Overall Council performance	56	58 (in line with State-Wide average)

PART 3

BUDGET

2020/21



Executive Summary

Edward River Council's annual budget forms part of the Operational Plan 2020-21, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program 2022-2024 covers a three-year period and contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2020-21 budget has been prepared using the previous year's Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totaling \$28.64 million, investing \$18.44 million in capital works (with \$3.32 million Grant Funded Major Project works carried forward) and returning an operating surplus of \$5.28 million.

The \$5.28 million operating surplus is made up of three funds:

- General \$3.48 million
- Water \$0.73 million
- Sewer \$1.07 million

Total Revenue (inclusive of capital grants)	
General fund	\$27.01 million
Water fund	\$3.48 million
Sewer fund	\$3.43 million
Consolidated funds	\$33.92 million

Total Costs	
General fund	\$23.53 million
Water fund	\$2.75 million
Sewer fund	\$2.36 million
Consolidated funds	\$28.64 million

Rates and annual charges revenue

There has been no increase in the rating revenue for the 20/21 budget year. The decision not to increase revenue in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2.6 per cent for 2020-21, effectively results in \$194,000 less revenue than had this increase been applied.

According to IPART, 'the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period'.

The projected rates revenue for 20/21 will be \$7.6m.

For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 2.4 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$79,340.

Council's estimated interest investment revenue for 2020/21 is \$469,860.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimising risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the *Local Government Act 1993* (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959* (Cwth)), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.8 million is forecast to grow at a modest rate of 2%. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$157,450 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5 per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2020, Council employed 101 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.27m. It is assumed that employee costs will grow at a rate of 2.5 per cent in the forecast period. This includes anticipated award increases and growth through salary progression.

Borrowing costs

Council currently has no loan portfolio and we are exploring funding sources for the retirement facilities in the forecast period.

Materials and contract costs

Materials and contracts costs estimate for the 2020-21 has reduced from the previous year, which is attributed to having developed additional financial data (as a merged Council), for improved financial forecasting using the Technology One system of tools available.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area.

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2020-21 are set out below:

	Budget 20/21	Budget 19/20
Income		
Local Heritage Places Funding	\$6,250	\$6,000
Advisor Grant	\$7,000	
Long Paddock	\$14,000	\$14,000
Total Income	\$27,250	\$20,000
Expenditure		
ERC Education Fund	\$10,000	\$10,000
Contributions to Arts	\$16,500	\$16,500
Contributions to Schools	\$5,000	\$5,000
Donations and Contributions Community Grants	\$50,000	\$50,000
Donations and Contributions General Donations		
Donations and Contributions - Ute Muster Contributions in Kind	\$60,000	\$60,000
Donations and Contributions - Ute Muster Donations Program	\$25,000	\$25,000

Donations and Contributions - Bush Bursary	\$3,000	\$3,250
Local Heritage Places Expenditure (match grant 1:1)	\$16,250	\$19,000
Quick Response Grants	\$10,000	\$5,000
Speak Up Campaign		\$2,000
Doctor Incentive	\$10,000	\$7,000
Advisor Grant expenditure (grant funded)	\$14,000	-
Long Paddock	\$28,000	\$28,000
Fish restocking	\$1,800	
Long Paddock sculpture	\$1,500	
Total Expenditure	\$251,050	\$230,750
Donations & Contributions Net Result	-\$223,800	-\$210,750

Other costs

Other expenditures are set to increase by only 2.4 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Capital program

The 2020-21 budget has a new capital program totalling \$11.31 million. Highlights include:

- Cressy Street Revitalisation \$1.36 million
- Waring Gardens Update \$0.49 million
- Multi Arts Centre Refurbishment \$0.11 million
- LED Street Lighting Program \$0.68 million
- Peppin Heritage Centre Refurbishment \$0.21 million
- Civic Centre Plaza – \$0.9 million
- Civic Centre (Estates Building) and Administration Building Renewal Project: \$2.1 million
- Annual Local Roads Renewal Programs: \$3.81 million
- Annual Regional Roads Renewal Program: \$1.08 million
- Water and Sewer Infrastructure Renewal programs: \$1.54 million
- Maude Road \$1.6 million
- Plant Disposal and Acquisition program: \$1.09 million

Details of the capital program can be found in the 2020/21 Budget Detail for each Capital Works Program.

Other initiatives

The 2020-21 operating budget provides an additional \$400,000 expenditure for the following one-off projects, programs, or funded items:

- Disability Action Plan for public buildings
- Christmas Party event support for local and small business
- Business Development Workshops for local community
- Aerial photography for the entire local government area
- Cadet Engineer - Local student from the LGA entering their third or fourth year of engineering studies
- Deniliquin Swim Centre - Review of the mechanical systems and pumps
- Cemetery Maintenance (Booroorban & Wanganella)
- Animal Desexing Program for pensioner and health care card holders

Consolidated Financial Statement 2020-2023

Whole of Council Statement of Comprehensive Income

Edward River Council Income Statement Projections				
Year Ending	Proposed Budget			
	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	13,035	13,463	13,905	14,259
User Charges and Fees	3,909	4,003	4,099	4,197
Interest & Investment Revenue	561	574	588	602
Other Revenues	2,992	3,053	3,116	3,180
Grants & Contributions for Operating Purposes	8,074	8,268	8,465	8,668
Grants & Contributions for Capital Purposes - Cash	5,348	1,036	1,033	1,030
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	33,919	30,397	31,206	31,936
Expenses from Continuing Operations				
Employee Costs	9,268	9,546	9,832	10,127
Borrowing Costs	-	-	-	-
Materials and Contracts	4,307	4,415	4,525	4,638
Depreciation	8,999	9,193	9,377	9,564
Other Expenses	6,067	6,601	6,644	6,855
Total Expenses from Continuing Operations	28,641	29,755	30,379	31,185
Operating Result from Continuing Operations Surplus/(Deficit)	5,278	642	827	751
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(70)	(394)	(206)	(279)

Whole of Council Statement of Financial Position

Edward River Council Balance Sheet Projections				
Year Ending	Proposed Budget			
	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	31,386	26,632	25,898	22,243
Investments	-	-	-	-
Receivables	3,458	3,067	3,152	3,217
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	41	41	41	41
Total Current Assets	34,886	29,740	29,091	25,501
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	-	-	-	-
Infrastructure, Property, Plant & Equipment	482,781	497,663	500,287	506,528
Other	767	767	767	767
Total Non-Current Assets	483,548	498,430	501,054	507,295
Total Assets	518,434	528,170	530,145	532,796

Current Liabilities				
Payables	1,623	1,686	1,722	1,768
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	2,531	2,558	2,585	2,614
Total Current Liabilities	4,154	4,244	4,308	4,382
Non Current Liabilities				
Payables	133	136	139	142
Borrowings	-	-	-	-
Provisions	542	542	542	542
Other	295	300	305	311
Total Non Current Liabilities	970	978	986	995
Total Liabilities	5,123	5,222	5,294	5,377
Net Assets	513,310	522,948	524,851	527,419
Equity				
Retained Earnings	406,784	408,849	409,676	410,428
Revaluation Reserves	80,145	89,141	90,217	92,033
Council Equity Interest	-	-	-	-
Other Reserves	26,381	24,958	24,958	24,958
Total Equity	513,310	522,948	524,851	527,419

Whole of Council Statement of Cash Flows

Edward River Council Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	35,131	30,776	31,112	31,862
Payments - Operating Activities	(19,729)	(20,452)	(20,920)	(21,528)
Net Cash Provided by (or used in) Operating Activities	15,401	10,325	10,191	10,334
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	215	25	90	-
Purchases - Infrastructure, Property, Plant & Equipment	(20,244)	(15,104)	(11,015)	(13,989)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(20,029)	(15,079)	(10,925)	(13,989)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(4,628)	(4,574)	(734)	(3,655)
Cash and Cash Equivalents at Beginning of Reporting Period	36,014	31,386	26,632	25,898
Cash and Cash Equivalents at End of Reporting Period	31,386	26,632	25,898	22,243
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	31,386	26,632	25,898	22,243

GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income. The responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART).

Note: Given the impact of COVID 19 on the local economy a general rate increase has been foregone in 2020/21. General rates will increase by 2.6% per annum for the remainder of the forecast period.

General Fund Statement of Comprehensive Income

Edward River Council General Fund - Income Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	8,761	9,086	9,423	9,670
User Charges and Fees	1,683	1,723	1,765	1,807
Interest & Investment Revenue	305	312	320	327
Other Revenues	2,992	3,053	3,116	3,180
Grants & Contributions for Operating Purposes	7,993	8,185	8,381	8,582
Grants & Contributions for Capital Purposes - Cash	5,273	963	963	963
Contributions for Capital Purposes - Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	27,007	23,323	23,968	24,530
Expenses from Continuing Operations				
Employee Costs	8,581	8,838	9,104	9,377
Borrowing Costs	-	-	-	-
Materials and Contracts	3,426	3,512	3,599	3,689
Depreciation	7,684	7,852	8,009	8,169
Other Expenses	3,842	4,296	4,260	4,424
Total Expenses from Continuing Operations	23,533	24,498	24,971	25,659
Operating Result from Continuing Operations Surplus/(Deficit)	3,474	(1,175)	(1,004)	(1,129)
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,799)	(2,138)	(1,967)	(2,092)

General Fund Statement of Financial Position

Edward River Council General Fund - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	14,316	9,522	7,192	1,176
Investments	-	-	-	-
Receivables	2,911	2,507	2,579	2,632
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	30	30	30	30
Total Current Assets	17,257	12,060	9,801	3,838
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	-	-	-	-
Infrastructure, Property, Plant & Equipment	415,625	428,728	430,042	437,765
Other	767	767	767	767
Total Non-Current Assets	416,392	429,495	430,809	437,532
Total Assets	433,649	441,555	440,610	441,370
Current Liabilities				
Payables	1,311	1,364	1,390	1,430
Borrowings	-	-	-	-
Provisions	-	-	-	-

Other	2,531	2,558	2,585	2,614
Total Current Liabilities	3,842	3,922	3,976	4,044
Non Current Liabilities				
Payables	-	-	-	-
Borrowings	-	-	-	-
Provisions	542	542	542	542
Other	295	300	305	311
Total Non Current Liabilities	837	842	847	853
Total Liabilities	4,679	4,764	4,823	4,896
Net Assets	428,970	436,790	435,787	436,474
Equity				
Retained Earnings	337,050	337,298	336,294	335,164
Revaluation Reserves	80,145	89,141	89,141	90,957
Council Equity Interest	-	-	-	-
Other Reserves	11,775	10,352	10,352	10,352
Total Equity	428,970	436,790	435,787	436,474

General Fund Statement of Cash Flows

Edward River Council General Fund - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	27,081	23,712	23,883	24,463
Payments - Operating Activities	(15,775)	(16,547)	(16,891)	(17,404)
Net Cash Provided by (or used in) Operating Activities	11,306	7,166	6,992	7,060
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	215	25	90	-
Purchases - Infrastructure, Property, Plant & Equipment	(18,219)	(11,984)	(9,413)	(13,075)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(18,004)	(11,959)	(9,323)	(13,075)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(6,698)	(4,793)	(2,331)	(6,015)
Cash and Cash Equivalents at Beginning of Reporting Period	21,014	14,316	9,522	7,192
Cash and Cash Equivalents at End of Reporting Period	14,316	9,522	7,192	1,176
plus Investments on Hand - End of Reporting Period	-	-	-	-
+				
Total Cash, Cash Equivalents and Investments at End of Reporting Period	14,316	9,522	7,192	1,176

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2020-21.

Water Fund Statement of Comprehensive Income

Edward River Council Water - Income Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,331	1,363	1,396	1,429
User Charges and Fees	1,934	1,980	2,028	2,077
Interest & Investment Revenue	143	146	150	154
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	38	39	39	39
Grants & Contributions for Capital Purposes - Cash	35	33	32	30
Contributions for Capital Purposes - Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,481	3,562	3,644	3,728
Expenses from Continuing Operations				
Employee Costs	310	319	329	339
Borrowing Costs	-	-	-	-
Materials and Contracts	536	549	563	577
Depreciation	719	733	748	763
Other Expenses	1,182	1,206	1,230	1,254
Total Expenses from Continuing Operations	2,747	2,808	2,870	2,933
Operating Result from Continuing Operations Surplus/(Deficit)	734	754	774	795
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	699	721	743	765

Water Fund Statement of Financial Position

Edward River Council Water - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	9,561	10,095	11,047	11,690
Investments	-	-	-	-
Receivables	274	281	287	293
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	11	11	11	11
Total Current Assets	9,846	10,387	11,345	11,994
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	-	-	-	-
Infrastructure, Property, Plant & Equipment	35,647	35,867	36,765	36,916
Other	-	-	-	-
Total Non-Current Assets	35,647	35,867	36,765	36,916
Total Assets	45,493	46,253	48,110	48,910
Current Liabilities				
Payables	167	170	174	178

Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	167	170	174	178
Non Current Liabilities				
Payables	84	86	88	90
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	84	86	88	90
Total Liabilities	250	256	262	268
Net Assets	45,243	45,997	47,847	48,642
Equity				
Retained Earnings	36,818	37,572	38,346	39,141
Revaluation Reserves	-	-	1,076	1,076
Council Equity Interest	-	-	-	-
Other Reserves	8,425	8,425	8,425	8,425
Total Equity	45,243	45,997	47,847	48,642

Water Fund Statement of Cash Flows

Edward River Council Water - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	4,216	3,558	3,640	3,724
Payments - Operating Activities	(2,210)	(2,071)	(2,118)	(2,167)
Net Cash Provided by (or used in) Operating Activities	2,006	1,487	1,522	1,558
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,445)	(953)	(570)	(914)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,445)	(953)	(570)	(914)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	561	534	952	644
Cash and Cash Equivalents at Beginning of Reporting Period	9,000	9,561	10,095	11,047
Cash and Cash Equivalents at End of Reporting Period	9,561	10,095	11,047	11,690
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	9,561	10,095	11,047	11,690

SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2020-21.

Sewer Fund Statement of Comprehensive Income

Edward River Council Sewerage - Income Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	2,943	3,014	3,086	3,160
User Charges and Fees	292	299	306	314
Interest & Investment Revenue	113	116	118	121
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	43	44	45	46
Grants & Contributions for Capital Purposes - Cash	40	39	38	37
Contributions for Capital Purposes - Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,431	3,512	3,594	3,678
Expenses from Continuing Operations				
Employee Costs	377	388	400	412
Borrowing Costs	-	-	-	-
Materials and Contracts	345	354	362	372
Depreciation	596	608	620	632
Other Expenses	1,043	1,099	1,155	1,177
Total Expenses from Continuing Operations	2,361	2,449	2,538	2,593
Operating Result from Continuing Operations Surplus/(Deficit)	1,070	1,063	1,056	1,086
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1,030	1,024	1,018	1,048

Sewer Fund Statement of Financial Position

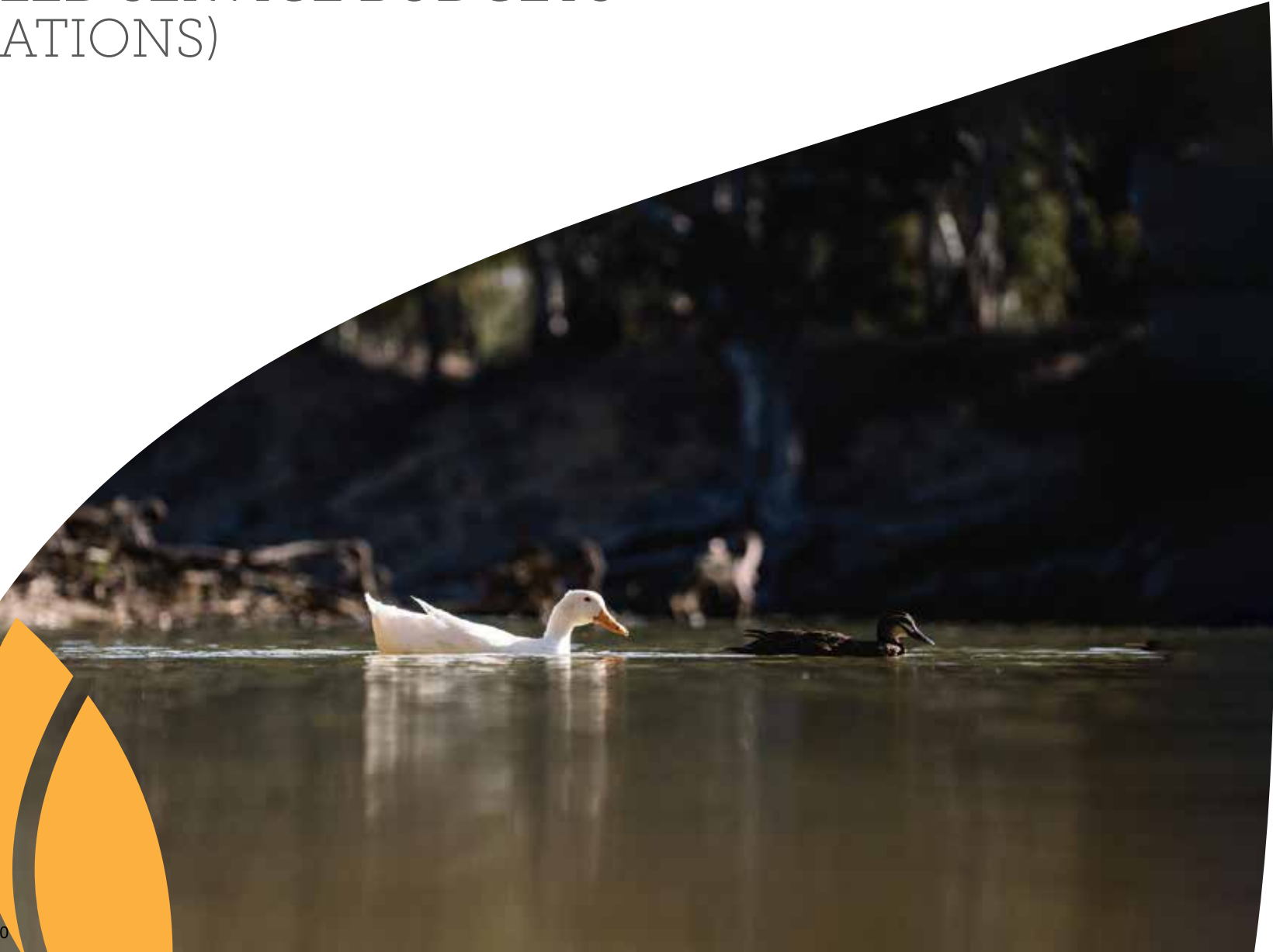
Edward River Council Sewerage - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	7,510	7,015	7,660	9,377
Investments	-	-	-	-
Receivables	273	279	286	292
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	-	-	-	-
Total Current Assets	7,782	7,294	7,946	9,668
Non-Current Assets				
Cash & Cash Equivalents	-	-	-	-
Investments	-	-	-	-
Receivables	-	-	-	-
Infrastructure, Property, Plant & Equipment	31,509	33,068	33,480	32,848
Other	-	-	-	-
Total Non-Current Assets	31,509	33,068	33,480	32,848
Total Assets	39,291	40,362	41,426	42,516
Current Liabilities				
Payables	145	151	158	161
Borrowings	-	-	-	-

Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	145	151	158	161
Non Current Liabilities				
Payables	49	50	51	52
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	49	50	51	52
Total Liabilities	194	201	209	213
Net Assets	39,097	40,161	41,217	42,303
Equity				
Retained Earnings	32,916	33,980	35,036	36,122
Revaluation Reserves	-	-	-	-
Council Equity Interest	-	-	-	-
Other Reserves	6,181	6,181	6,181	6,181
Total Equity	39,097	40,161	41,217	42,303

Sewer Fund Statement of Cash Flows

Edward River Council Sewerage - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2021	2022	2023	2024
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,833	3,507	3,589	3,674
Payments - Operating Activities	(1,744)	(1,835)	(1,911)	(1,957)
Net Cash Provided by (or used in) Operating Activities	2,090	1,672	1,678	1,717
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(580)	(2,167)	(1,032)	-
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(580)	(2,167)	(1,032)	-
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	1,510	(495)	646	1,717
Cash and Cash Equivalents at Beginning of Reporting Period	6,000	7,510	7,015	7,660
Cash and Cash Equivalents at End of Reporting Period	7,510	7,015	7,660	9,377
plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	7,510	7,015	7,660	9,377

DETAILED SERVICE BUDGETS (OPERATIONS)



Budget Program: Civic Functions			
Responsible Service: Office of General Manager			
Civic Functions	Revenue	Expenditure	20/21 Budget Balance
Civic Functions		\$34,984	-\$34,984
Councillor Expenses		\$26,000	-\$26,000
Civic Functions Net Result		\$60,984	-\$60,984

Budget Program: Mayoral Expenses			
Responsible Service: Office of General Manager			
Mayoral Expenses	Revenue	Expenditure	20/21 Budget Balance
Mayoral Accommodation & Meals		\$2,000	-\$2,000
Mayoral Expenses		\$79,147	-\$79,147
Mayoral Expenses Net Result		\$81,147	-\$81,147

Budget Program: Councillor Expenses			
Responsible Service: Office of General Manager			
Councillor Expenses	Revenue	Expenditure	20/21 Budget Balance
Councillor Conference Registrations		\$10,000	-\$10,000
Councillor Fees Sec 29A		\$97,252	-\$97,252
Councillor Travelling Expenses		\$31,000	-\$31,000
Councillor Insurances		\$38,020	-\$38,020
GM Performance Management		\$10,000	-\$10,000
Councillor Expenses Net Result		\$186,272	-\$186,272

Budget Program: Donations & Contributions			
Responsible Service: Office of General Manager			
Donations & Contributions	Revenue	Expenditure	20/21 Budget Balance
Donations and Contributions In Kind		\$60,001	-\$60,001
Donations & Contributions General		\$113,000	-\$113,000
Donations & Contributions Net Result		\$173,001	-\$173,001

Budget Program: Office of the General Manager			
Responsible Service: Office of General Manager			
Office of the General Manager	Revenue	Expenditure	20/21 Budget Balance
Office of General Manager		\$462,586	-\$462,586
Office of the General Manager Net Result		\$462,586	-\$462,586

Budget Program: Edward River Council Merger			
Responsible Service: Office of General Manager			
Edward River Council Merger	Revenue	Expenditure	20/21 Budget Balance
ERC Merger - Redundancies		\$144,922	-\$144,922
Edward River Council Merger Net Result		\$144,922	-\$144,922

Budget Program: Health Services			
Responsible Service: Office of General Manager			
Health Services	Revenue	Expenditure	20/21 Budget Balance
Health Services	\$5,000	\$210,359	-\$205,359
Arbovirus Monitoring Sentinel Flock	\$1,900	\$2,170	-\$270
Health Services Net Result	\$6,900	\$212,529	-\$205,629

Budget Program: Animal Control			
Responsible Service: Office of General Manager			
Animal Control	Revenue	Expenditure	20/21 Budget Balance
Microchipping Fees	\$2,000	\$2,000	
Impounding Fees Animal Control	\$3,146		\$3,146
Fines Animal Control	\$22,000		\$22,000
Animal - Grant Companion Animals	\$20,000	\$7,925	\$12,075
Impounded Car Fees Animal Control	\$500		\$500
Animal Control		\$219,704	-\$219,704
Animal Control Pound Expenses		\$6,922	-\$6,922
De-sexing Project	\$1,000	\$14,000	-\$13,000
Depreciation - Animal Control		\$1,034	-\$1,034
Animal Control Net Result	\$48,646	\$251,586	-\$202,940

Budget Program: Youth Services			
Responsible Service: Office of General Manager			
Youth Services	Revenue	Expenditure	20/21 Budget Balance
Youth Services	\$1,200	\$1,200	
Youth Services Net Result	\$1,200	\$1,200	

Budget Program: Community Services			
Responsible Service: Office of General Manager			
Community Services	Revenue	Expenditure	20/21 Budget Balance
Community Services		\$5,000	-\$5,000
Community Services Net Result		\$5,000	-\$5,000

Budget Program: Aged & Disabled			
Responsible Service: Office of General Manager			
Aged & Disabled	Revenue	Expenditure	20/21 Budget Balance
Aged & Disabled		\$15,000	-\$15,000
Seniors Week Grant		\$2,000	-\$2,000
Aged & Disabled Net Result		\$17,000	-\$17,000

Budget Program: Heritage Services			
Responsible Service: Office of General Manager			
Heritage Services	Revenue	Expenditure	20/21 Budget Balance
Heritage Grant Funding	\$6,250	\$1,000	\$5,250
Heritage Advisor	\$7,000	\$7,000	
Heritage Grant Expenses		\$16,250	-\$16,250
Heritage Services Net Result	\$13,250	\$24,250	-\$11,000

Budget Program: Town Planning			
Responsible Service: Office of General Manager			
Town Planning	Revenue	Expenditure	20/21 Budget Balance
Town Planning	\$171,129	\$424,268	-\$253,140
TP Sec 68 Inspections	\$6,000		\$6,000
S149 Certificate Fees	\$13,000		\$13,000
LSL Levy Payments - Building Control	\$23,000	\$22,000	\$1,000
Town Planning Net Result	\$213,129	\$446,268	-\$233,140

Budget Program: Library			
Responsible Service: Office of General Manager			
Library	Revenue	Expenditure	20/21 Budget Balance
Library	\$437,200	\$321,386	\$115,814
Public Buildings - Library		\$4,607	-\$4,607
Depreciation - Public Library		\$95,238	-\$95,238
Library Net Result	\$437,200	\$421,231	\$15,969

Budget Program: Museum			
Responsible Service: Office of General Manager			
Museum	Revenue	Expenditure	20/21 Budget Balance
Museum	\$10,000	\$71,556	-\$61,556
Museum Net Result	\$10,000	\$71,556	-\$61,556

Budget Program: Arts			
Responsible Service: Office of General Manager			
Arts	Revenue	Expenditure	20/21 Budget Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500
Arts Net Result		\$16,500	-\$16,500

Budget Program: Other Cultural Services			
Responsible Service: Office of General Manager			
Other Cultural Services	Revenue	Expenditure	20/21 Budget Balance
Insurance Premiums - Other Cultural Services		\$3,000	-\$3,000
Other Cultural Services Net Result		\$3,000	-\$3,000

Budget Program: Multi Arts Centre			
Responsible Service: Office of General Manager			
Multi Arts Centre	Revenue	Expenditure	20/21 Budget Balance
Multi Arts Centre		\$10,506	-\$10,506
Depreciation - Multi Arts Centre		\$38,907	-\$38,907
Multi Arts Centre Net Result		\$49,413	-\$49,413

Budget Program: Committees			
Responsible Service: Office of General Manager			
Committees	Revenue	Expenditure	20/21 Budget Balance
Committees	\$500	\$500	
Committees Net Result	\$500	\$500	

Budget Program: Building Control			
Responsible Service: Office of General Manager			
Building Control	Revenue	Expenditure	20/21 Budget Balance
Building Control	\$4,100	\$53,096	-\$48,996
Building Control Net Result	\$4,100	\$53,096	-\$48,996

Budget Program: Tourism			
Responsible Service: Office of General Manager			
Tourism	Revenue	Expenditure	20/21 Budget Balance
PHC - Shop Sales	\$56,000		\$56,000
PHC - Bike Hire Service		\$4,000	-\$4,000
PHC - Venue Hire	\$500		\$500
Tourism		\$259,222	-\$259,222
Long Paddock Contribution to Sculptures		\$1,500	-\$1,500
Fish Stocking Program		\$1,800	-\$1,800
Visit Deni Campaign	\$8,000	\$100,000	-\$92,000
Depreciation - Peppin Heritage Centre		\$85,120	-\$85,120
Tourism Net Result	\$64,500	\$451,642	-\$387,142

Budget Program: Long Paddock			
Responsible Service: Office of General Manager			
Long Paddock	Revenue	Expenditure	20/21 Budget Balance
Long Paddock Contribution Hay and Murray	\$14,000	\$28,000	-\$14,000
Long Paddock Net Result	\$14,000	\$28,000	-\$14,000

Budget Program: Economic & Business Development			
Responsible Service: Office of General Manager			
Economic & Business Development	Revenue	Expenditure	20/21 Budget Balance
Small Business Month	\$5,000	\$25,500	-\$20,500
Other Business - Reimbursable Land Transfer	\$524		\$524
Senior Living Land		\$2,073	-\$2,073
BBRF Infrastructure Grant - Town Hall	\$315,441		\$315,441
Economic and Business Development		\$224,300	-\$224,300
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$8,202	-\$8,202
Contractors		\$1,122	-\$1,122
E&BD Xmas Decorations and Street Party		\$10,000	-\$10,000
Economic & Business Development Net Result	\$320,965	\$272,698	\$48,268

Budget Program: Corporate Services Support			
Responsible Service: Corporate Services			
Corporate Services Support	Revenue	Expenditure	20/21 Budget Balance
Corporate Services Support		\$11,000	-\$11,000
Edward River Library Contribution		\$335,000	-\$335,000
Corporate Services Support Net Result		\$346,000	-\$346,000

Budget Program: Corporate Services			
Responsible Service: Corporate Services			
Corporate Services	Revenue	Expenditure	20/21 Budget Balance
Financial Assistance Grant	\$4,210,315		\$4,210,315
Residential Rates	\$3,061,363		\$3,061,363
Rural Rates	\$558,996		\$558,996
Farmland Rates	\$2,772,737		\$2,772,737
Business Rates	\$1,050,374		\$1,050,374
Mixed Development Rates	\$30,331		\$30,331
Interest on Overdue Rates - General Fund	\$57,016		\$57,016
Interest on Investments	\$200,000		\$200,000
Interest Received - Bank Account - Corporate Svcs	\$12,000		\$12,000
CS Other Income	\$5,000		\$5,000
Workers Compensation Reimbursement	\$10,544		\$10,544
Tax Equivalent Dividend Payment	\$165,000		\$165,000
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,049		\$1,049
Corporate Services	\$191,768	\$1,782,611	-\$1,590,844
Corporate Services Support Recovery	\$1,371,370		\$1,371,370
CS Binding & Destroying Records		\$2,000	-\$2,000
CS Valuation Fees		\$45,000	-\$45,000
CS Water Charges		\$2,000	-\$2,000
CS Electricity		\$62,315	-\$62,315
Insurance Public Liability & Prof. Indemnity		\$300,665	-\$300,665
Insurance - Fidelity/ Crime		\$10,442	-\$10,442
CS Legal Fees Rate Recovery		\$79,000	-\$79,000
Depreciation Office Equipment		\$430,557	-\$430,557
Depreciation Furniture & Fittings		\$24,685	-\$24,685
Corporate Services Net Result	\$13,736,863	\$2,739,275	\$10,997,589

Budget Program: Other Support Services - CS			
Responsible Service: Corporate Services			
Other Support Services - CS	Revenue	Expenditure	20/21 Budget Balance
Corporate Services Other		\$51,792	-\$51,792
Other Support Services - CS Net Result		\$51,792	-\$51,792

Budget Program: Information Technology			
Responsible Service: Corporate Services			
Information Technology	Revenue	Expenditure	20/21 Budget Balance
IT Technology One Consultants		\$66,000	-\$66,000
Information Technology	\$192,849	\$918,974	-\$726,126
Information Technology Net Result	\$192,849	\$984,974	-\$792,126

Budget Program: Human Resources			
Responsible Service: Corporate Services			
Human Resources	Revenue	Expenditure	20/21 Budget Balance
Insurance Rebate - Mutual Performance	\$15,000		\$15,000
Recruitment Costs		\$20,000	-\$20,000
HR Training		\$140,000	-\$140,000
HR Staff EAP		\$1,500	-\$1,500
Staff Health Incentives		\$5,000	-\$5,000
HR - Internal Recoveries	\$10,714		\$10,714
Human Resources		\$595,093	-\$595,093
Human Resources Net Result	\$25,714	\$761,593	-\$735,879

Budget Program: Corporate Services			
Responsible Service: Infrastructure			
Corporate Services	Revenue	Expenditure	20/21 Budget Balance
CS Security Services		\$3,000	-\$3,000
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$2,625	-\$2,625
Corporate Services Net Result		\$15,625	-\$15,625

Budget Program: Engineering Services			
Responsible Service: Infrastructure			
Engineering Services	Revenue	Expenditure	20/21 Budget Balance
Engineering Services	\$514,264	\$1,417,987	-\$903,724
Eng Admin Air Conditioning		\$50,000	-\$50,000
Depreciation - Land Improvements		\$102,879	-\$102,879
Engineering Services Net Result	\$514,264	\$1,570,866	-\$1,056,603

Budget Program: Works Administration & Depot			
Responsible Service: Infrastructure			
Works Administration & Depot	Revenue	Expenditure	20/21 Budget Balance
Works Administration		-\$82,804	\$82,804
Works Depot		\$353,858	-\$353,858
Works Depot Support Recovery	\$53,569		\$53,569
Works Depot Meetings - Public/ Civil Works		\$143,087	-\$143,087
Depreciation - Works Depot		\$187	-\$187
Works Administration & Depot Net Result	\$53,569	\$414,328	-\$360,759

Budget Program: Plant/ Fleet Department			
Responsible Service: Infrastructure			
Plant/ Fleet Department	Revenue	Expenditure	20/21 Budget Balance
Plant - Trade Ins/ Disposals	\$148,000		\$148,000
Fuel Rebate	\$98,304		\$98,304
Plant - Vehicle Lease Revenue	\$5,453		\$5,453
Plant & Fleet Administration		\$193,689	-\$193,689
Plant / Fleet Department	\$2,921,428		\$2,921,428
Plant Expenses		\$1,597,935	-\$1,597,935
Plant Depreciation		\$1,005,264	-\$1,005,264
Plant/ Fleet Department Net Result	\$3,173,185	\$2,796,888	\$376,297

Budget Program: Noxious Weeds			
Responsible Service: Infrastructure			
Noxious Weeds	Revenue	Expenditure	20/21 Budget Balance
Noxious Weeds Administration		\$48,865	-\$48,865
Control of Other Weeds (Khaki etc.)	\$60,000	\$177,931	-\$117,931
Weed Control Works		\$47,526	-\$47,526
Weed Action Plan Inspections		\$32,415	-\$32,415
Noxious Weeds Net Result	\$60,000	\$306,737	-\$246,737

Budget Program: Rural Fire Service			
Responsible Service: Infrastructure			
Rural Fire Service	Revenue	Expenditure	20/21 Budget Balance
RFS Operating Grant Funding	\$140,000		\$140,000
RFS Hazard Reduction	\$78,000		\$78,000
NSW RFS Contribution	\$135,269	\$379,800	-\$244,531
Fire & Rescue NSW Contribution		\$58,300	-\$58,300
RFS Contracts and Services Fire Hazard Reduction		\$30,000	-\$30,000
RFS Vehicles Repairs & Maintenance		\$66,000	-\$66,000
RFS Fire Stations Maintenance		\$19,638	-\$19,638
RFS Electricity		\$25,000	-\$25,000
RFS Training & Development Brigades		\$2,000	-\$2,000
Hazard Reduction Reimbursable		\$73,888	-\$73,888
Depreciation Rural Fire Service		\$98,785	-\$98,785
Rural Fire Service Net Result	\$353,269	\$753,411	-\$400,142

Budget Program: SES - Rescue Squad			
Responsible Service: Infrastructure			
SES - Rescue Squad	Revenue	Expenditure	20/21 Budget Balance
Emergency Services Insurance		\$8,899	-\$8,899
SES Contribution		\$15,800	-\$15,800
Deniliquin Rescue Association		\$3,000	-\$3,000
SES - Rescue Squad Net Result		\$27,699	-\$27,699

Budget Program: Rural Fire Service - Non Reimbursable			
Responsible Service: Infrastructure			
Rural Fire Service - Non Reimbursable	Revenue	Expenditure	20/21 Budget Balance
RFS Non Reimbursable Printing & Stationery		\$3,100	-\$3,100
RFS Non Reimbursable Office Costs		\$11,000	-\$11,000
RFS Non Reimbursable Catering		\$10,000	-\$10,000
Rural Fire Service - Non Reimbursable Net Result		\$24,100	-\$24,100

Budget Program: Waste Managemnt			
Responsible Service: Infrastructure			
Waste Managemnt	Revenue	Expenditure	20/21 Budget Balance
Waste Administration		-\$75,605	\$75,605
Domestic Waste Pensioner Subsidies	\$29,188		\$29,188
DW Business Rates	\$156,000		\$156,000
DW Residential Rates	\$1,243,853		\$1,243,853
DW Vacant Land Rates	\$11,639		\$11,639
Waste Management	\$125,019	\$356,808	-\$231,790
DW Landfill Maintenance		\$314,151	-\$314,151
DW Garbage Collection		\$232,730	-\$232,730
DW Garbage Bin Maintenance		\$13,496	-\$13,496
DW Recycling Expenses		\$31,406	-\$31,406
DW Contractor Expenses		\$384	-\$384
DW Illegal Dumping		\$893	-\$893
DW Rural Tip Sites		\$3,108	-\$3,108
Depreciation - Domestic Waste Management		\$1,620	-\$1,620
Waste Managemnt Net Result	\$1,565,698	\$878,992	\$686,707

Budget Program: Cemeteries			
Responsible Service: Infrastructure			
Cemeteries	Revenue	Expenditure	20/21 Budget Balance
Cemeteries Burials	\$115,000		\$115,000
Cemeteries		\$38,812	-\$38,812
Public Cemeteries Lawn Cemetery		\$82,730	-\$82,730
Public Cemeteries General Expenses		\$14,190	-\$14,190
Public Cemeteries Rural		\$9,440	-\$9,440
Public Toilet Maintenance		\$3,178	-\$3,178
Depreciation - Cemeteries		\$5,647	-\$5,647
Cemeteries Net Result	\$115,000	\$153,997	-\$38,997

Budget Program: Environmental Protection			
Responsible Service: Infrastructure			
Environmental Protection	Revenue	Expenditure	20/21 Budget Balance
Environmental Protection	\$76,000		\$76,000
Levee Bank Shed Insurance		\$1,394	-\$1,394
Levee Bank Maintenance		\$1,000	-\$1,000
Environmental Protection Net Result	\$76,000	\$2,394	\$73,606

Budget Program: Urban Drainage			
Responsible Service: Infrastructure			
Urban Drainage	Revenue	Expenditure	20/21 Budget Balance
Urban Stormwater Drainage Pipes & Pits		\$33,630	-\$33,630
Urban Stormwater Drainage Litter Traps		\$2,016	-\$2,016
Urban Stormwater Drainage Culverts		\$42,221	-\$42,221
Urban Stormwater Drainage Surface Drains		\$16,526	-\$16,526
Depreciation Urban Stormwater Drainage		\$464,686	-\$464,686
Urban Drainage Net Result		\$559,080	-\$559,080

Budget Program: Public Conveniences			
Responsible Service: Infrastructure			
Public Conveniences	Revenue	Expenditure	20/21 Budget Balance
Public Conveniences Insurance		\$10,294	-\$10,294
Public Conveniences Net Result		\$10,294	-\$10,294

Budget Program: Civic Centre			
Responsible Service: Infrastructure			
Civic Centre	Revenue	Expenditure	20/21 Budget Balance
Civic Centre Maintenance		\$800	-\$800
Civic Centre		\$26,498	-\$26,498
Depreciation - Civic Buildings		\$42,996	-\$42,996
Civic Centre Net Result		\$70,294	-\$70,294

Budget Program: Other Council Buildings			
Responsible Service: Infrastructure			
Other Council Buildings	Revenue	Expenditure	20/21 Budget Balance
Council Buildings (Public buildings & Halls)		\$12,000	-\$12,000
Council Buildings Maintenance		\$290,779	-\$290,779
Depreciation - Old Estates Building		\$26,820	-\$26,820
Depreciation - Other Council Buildings		\$26,405	-\$26,405
Depreciation - Conargo Building		\$7,946	-\$7,946
Other Council Buildings Net Result		\$363,951	-\$363,951

Budget Program: Parks & Gardens			
Responsible Service: Infrastructure			
Parks & Gardens	Revenue	Expenditure	20/21 Budget Balance
Parks & Gardens Administration		\$428,606	-\$428,606
Council Properties Hire Fees - Memorial Park	\$7,373		\$7,373
Parks and Gardens	\$2,202	\$71,814	-\$69,612
Parks & Gardens - Island Sanctuary		\$31,748	-\$31,748
Parks & Gardens - Waring Gardens		\$54,856	-\$54,856
Parks & Gardens - CBD Area		\$73,926	-\$73,926
Parks & Gardens - Scott Park		\$33,651	-\$33,651
Parks & Gardens - Other Parks/ Reserves		\$77,661	-\$77,661
Parks & Gardens - Beach to Beach		\$9,058	-\$9,058
Street Trees		\$118,206	-\$118,206
Parks & Gardens - Willoughby's Beach		\$8,353	-\$8,353
Tree Planting Program		\$10,000	-\$10,000
Depreciation Waring Gardens Buildings		\$16,578	-\$16,578
Depreciation McLeans Beach Buildings		\$4,290	-\$4,290
Depreciation Other Parks		\$65,389	-\$65,389
Parks & Gardens Net Result	\$9,575	\$1,004,137	-\$994,562

Budget Program: Sporting Grounds			
Responsible Service: Infrastructure			
Sporting Grounds	Revenue	Expenditure	20/21 Budget Balance
Sports Grounds - Edward River Oval		\$4,140	-\$4,140
Sports Grounds - Hardinge Street Oval		\$16,820	-\$16,820
Sports Grounds - Memorial Park		\$48,479	-\$48,479
Sports Grounds - Rotary Park	\$1,000	\$13,567	-\$12,567
Depreciation - Sporting Grounds		\$4,244	-\$4,244
Sporting Grounds Net Result	\$1,000	\$87,250	-\$86,250

Budget Program: Public Halls			
Responsible Service: Infrastructure			
Public Halls	Revenue	Expenditure	20/21 Budget Balance
Council Properties Hire Fees- Multi Arts - Public	\$1,500		\$1,500
Public Buildings - Pretty Pine Cottage-Insurance & Utility bills		\$1,200	-\$1,200
Public Buildings - Conargo Church-Insurance & Utility bills		\$697	-\$697
Booroorban Hall Insurance & Utility bills		\$12,025	-\$12,025
Mayrung Hall Insurance & Utility bills		\$5,660	-\$5,660
Wanganella Hall Insurance & Utility bills		\$8,167	-\$8,167
Public Halls Casual Hirers Insurance		\$3,242	-\$3,242
Depreciation - Public Halls		\$5,077	-\$5,077
Public Halls Net Result	\$1,500	\$36,068	-\$34,568

Budget Program: Band Hall			
Responsible Service: Infrastructure			
Band Hall	Revenue	Expenditure	20/21 Budget Balance
Band Hall	\$3,992	\$9,059	-\$5,067
Depreciation - Band Hall		\$6,957	-\$6,957
Band Hall Net Result	\$3,992	\$16,016	-\$12,024

Budget Program: Town Hall			
Responsible Service: Infrastructure			
Town Hall	Revenue	Expenditure	20/21 Budget Balance
Town Hall		\$5,810	-\$5,810
Public Buildings - Town Hall		\$4,775	-\$4,775
Depreciation Town Hall		\$46,213	-\$46,213
Town Hall Net Result		\$56,798	-\$56,798

Budget Program: Swimming Pool			
Responsible Service: Infrastructure			
Swimming Pool	Revenue	Expenditure	20/21 Budget Balance
Swimming Pool		\$299,503	-\$299,503
Depreciation - Swimming Centre		\$71,629	-\$71,629
Swimming Pool Net Result		\$371,132	-\$371,132

Budget Program: Other Sport & Rec			
Responsible Service: Infrastructure			
Other Sport & Rec	Revenue	Expenditure	20/21 Budget Balance
Other Sport and Recreation		\$24,713	-\$24,713
Blighty Recreation Reserve/Hall		\$14,249	-\$14,249
Conargo Recreation Reserve/Hall		\$15,341	-\$15,341
Pretty Pine Recreation Reserve/Hall		\$4,558	-\$4,558
Mayrung Recreation Reserve		\$5,356	-\$5,356
Wanganella Public Reserve		\$2,998	-\$2,998
Blighty 20 Million Trees (Grant Funded)		\$464	-\$464
Depreciation Memorial Pk Bldgs		\$110,005	-\$110,005
Depreciation Rams Football Oval Bldgs		\$63,025	-\$63,025
Depreciation Rotary Park Buildings		\$90,943	-\$90,943
Depreciation Scott Park Buildings		\$8,378	-\$8,378
Other Sport & Rec Net Result		\$340,028	-\$340,028

Budget Program: Sports Stadium			
Responsible Service: Infrastructure			
Sports Stadium	Revenue	Expenditure	20/21 Budget Balance
Sports Stadium - Repairs & Maintenance		\$2,800	-\$2,800
Sports Stadium		\$44,901	-\$44,901
Sports Stadium Net Result		\$47,701	-\$47,701

Budget Program: Old Estates Bldg			
Responsible Service: Infrastructure			
Old Estates Bldg	Revenue	Expenditure	20/21 Budget Balance
Old Estates Building		\$6,779	-\$6,779
Old Estates Bldg Net Result		\$6,779	-\$6,779

Budget Program: Medical Centre			
Responsible Service: Infrastructure			
Medical Centre	Revenue	Expenditure	20/21 Budget Balance
Medical Centre	\$100,000	\$5,897	\$94,103
Depreciation - Medical Practice		\$42,579	-\$42,579
Medical Centre Net Result	\$100,000	\$48,476	\$51,524

Budget Program: Private Works			
Responsible Service: Infrastructure			
Private Works	Revenue	Expenditure	20/21 Budget Balance
Private Works	\$259,789		\$259,789
Private Works Expenses		\$154,441	-\$154,441
Private Works Net Result	\$259,789	\$154,441	\$105,348

Budget Program: Crossing Cafe			
Responsible Service: Infrastructure			
Crossing Cafe	Revenue	Expenditure	20/21 Budget Balance
Crossing Café	\$35,000	\$5,302	\$29,698
Crossing Cafe Net Result	\$35,000	\$5,302	\$29,698

Budget Program: Hot Fire Training Center			
Responsible Service: Infrastructure			
Hot Fire Training Center	Revenue	Expenditure	20/21 Budget Balance
Insurance Premiums Hot Fire Training		\$279	-\$279
Hot Fire Training Center Net Result		\$279	-\$279

Budget Program: Caravan Park			
Responsible Service: Infrastructure			
Caravan Park	Revenue	Expenditure	20/21 Budget Balance
Caravan Park - Rental Income	\$77,595		\$77,595
Depreciation - Caravan Park		\$36,294	-\$36,294
Caravan Park Net Result	\$77,595	\$36,294	\$41,300

Budget Program: Stock Marketing Centre			
Responsible Service: Infrastructure			
Stock Marketing Centre	Revenue	Expenditure	20/21 Budget Balance
Stock Marketing Centre	\$12,000		\$12,000
Stock Marketing Centre	\$100,000	\$26,471	\$73,529
Stock Marketing Centre - Truckwash		\$28,594	-\$28,594
Stock Marketing Centre - Stock Pit		\$178	-\$178
Depreciation - Stock Marketing Centre		\$19,431	-\$19,431
Stock Marketing Centre Net Result	\$112,000	\$74,674	\$37,326

Budget Program: Aerodrome Rental			
Responsible Service: Infrastructure			
Aerodrome Rental	Revenue	Expenditure	20/21 Budget Balance
Lease of Aerodrome Land	\$4,194		\$4,194
Deni Aero Club	\$1,500		\$1,500
Murray Shire contribution - Aerodrome	\$2,000		\$2,000
Property Rental - Aerodrome Residence	\$12,220		\$12,220
Fire Training Facility	\$24,327		\$24,327
Airport Hangar Rental Income - Aerodrome	\$85,774		\$85,774
Aerodrome Rental Net Result	\$130,015		\$130,015

Budget Program: Council Properties - Rentals			
Responsible Service: Infrastructure			
Council Properties - Rentals	Revenue	Expenditure	20/21 Budget Balance
Property Rental - House 81 Hunter Street	\$8,294		\$8,294
Lawson Syphon Road Reserve	\$189		\$189
Part of Lagoon Street - Shell Australia	\$1,126		\$1,126
Properties - Rental Fees	\$3,251		\$3,251
Carusso Annual Lease next to Ethanol Plant	\$1,803		\$1,803
Radio Tower Rental - Essential Energy	\$12,850	\$750	\$12,100
Radio Tower Rental - State Water	\$3,251		\$3,251
Radio Tower - Optus	\$5,348		\$5,348
Road Reserve - Conargo	\$5,391		\$5,391
Conargo/Wanganella Vacant Land	\$4,435		\$4,435
Office Rental - Former Conargo Shire Offices	\$10,500		\$10,500
Hunter St Property - Maintenance		\$159	-\$159
Hunter St Property - Insurance		\$1,171	-\$1,171
Depreciation - Hunter St Residence		\$479	-\$479
Council Properties - Rentals Net Result	\$56,439	\$2,558	\$53,880

Budget Program: Murray Valley Industry Park			
Responsible Service: Infrastructure			
Murray Valley Industry Park	Revenue	Expenditure	20/21 Budget Balance
Murray Valley Industry Park	\$21,000	\$4,129	\$16,871
Farmhouse Repairs & Maintenance		\$3,409	-\$3,409
MVIP Site Maintenance		\$12,781	-\$12,781
Depreciation - MVIP		\$5,935	-\$5,935
Murray Valley Industry Park Net Result	\$21,000	\$26,253	-\$5,253

Budget Program: Drought Communities Program			
Responsible Service: Corporate Governance			
Drought Communities Program	Revenue	Expenditure	20/21 Budget Balance
Drought Communities Programme Round 2	\$1,000,000		\$1,000,000
Drought Communities Program Net Result	\$1,000,000		\$1,000,000

Budget Program: Roads Administration			
Responsible Service: Infrastructure			
Roads Administration	Revenue	Expenditure	20/21 Budget Balance
Roads Financial Assistance Grant	\$1,597,790		\$1,597,790
Depreciation - Other Road Infrastructure		\$4,191,154	-\$4,191,154
Roads Administration Net Result	\$1,597,790	\$4,191,154	-\$2,593,364

Budget Program: Urban Roads - Urban Sealed			
Responsible Service: Infrastructure			
Urban Roads - Urban Sealed	Revenue	Expenditure	20/21 Budget Balance
Urban Sealed Roads - Maintenance		\$196,511	-\$196,511
Urban Sealed Roads - Inspections		\$16,725	-\$16,725
Urban Sealed Roads - Pavement		\$10,100	-\$10,100
Urban Sealed Roads - Kerb & Gutter		\$21,032	-\$21,032
Urban Sealed Roads - Roadside Environment		\$37	-\$37
Urban Sealed Roads - Street Sweeping		\$145,184	-\$145,184
Urban Roads - Urban Sealed Net Result		\$389,588	-\$389,588

Budget Program: Urban Roads - Unsealed			
Responsible Service: Infrastructure			
Urban Roads - Unsealed	Revenue	Expenditure	20/21 Budget Balance
Internal Roads - Unsealed		\$204	-\$204
Urban Unsealed Roads - Maintenance		\$29,410	-\$29,410
Urban Unsealed Roads - Signs		\$1,056	-\$1,056
Urban Roads - Unsealed Net Result		\$30,669	-\$30,669

Budget Program: Kerb & Gutter			
Responsible Service: Infrastructure			
Kerb & Gutter	Revenue	Expenditure	20/21 Budget Balance
Kerb & Gutter Maintenance		\$40,000	-\$40,000
Kerb & Gutter Net Result		\$40,000	-\$40,000

Budget Program: Road Safety			
Responsible Service: Infrastructure			
Road Safety	Revenue	Expenditure	20/21 Budget Balance
Road Safety Officer Expenses		\$25,000	-\$25,000
Road Safety Net Result		\$25,000	-\$25,000

Budget Program: Footpaths			
Responsible Service: Infrastructure			
Footpaths	Revenue	Expenditure	20/21 Budget Balance
Local Sealed Roads - Footpath Maintenance		\$51,947	-\$51,947
Depreciation Footpaths		\$304,242	-\$304,242
Footpaths Net Result		\$356,189	-\$356,189

Budget Program: Roadside Amenities			
Responsible Service: Infrastructure			
Roadside Amenities	Revenue	Expenditure	20/21 Budget Balance
Depreciation - Parking Areas		\$3,417	-\$3,417
Roadside Amenities Net Result		\$3,417	-\$3,417

Budget Program: Road Furniture			
Responsible Service: Infrastructure			
Road Furniture	Revenue	Expenditure	20/21 Budget Balance
Bus Shelter Maintenance		\$1,932	-\$1,932
Bus Shelter Insurance		\$1,394	-\$1,394
Road Furniture Net Result		\$3,326	-\$3,326

Budget Program: Boat Ramps			
Responsible Service: Infrastructure			
Boat Ramps	Revenue	Expenditure	20/21 Budget Balance
Boat Ramps - Harfleur Street		\$6,338	-\$6,338
Boat Ramps - McLeans Beach		\$22,883	-\$22,883
Boat Ramps - Sloane Street		\$3,835	-\$3,835
Boat Ramps - Twin Rivers		\$4,433	-\$4,433
Boat Ramps - Lawson Syphon		\$3,474	-\$3,474
Depreciation - Boat Ramp Shelter		\$5,997	-\$5,997
Boat Ramps Net Result		\$46,960	-\$46,960

Budget Program: Street Lighting			
Responsible Service: Infrastructure			
Street Lighting	Revenue	Expenditure	20/21 Budget Balance
Street Lighting - Street Lighting	\$40,258		\$40,258
Street Lighting Charges		\$130,000	-\$130,000
Street Lighting Net Result	\$40,258	\$130,000	-\$89,742

Budget Program: Other Transport & Communications			
Responsible Service: Infrastructure			
Other Transport & Communications	Revenue	Expenditure	20/21 Budget Balance
Other Transport & Communications	\$12,478	\$4,895	\$7,583
Other Transport & Communications Net Result	\$12,478	\$4,895	\$7,583

Budget Program: Aerodrome			
Responsible Service: Infrastructure			
Aerodrome	Revenue	Expenditure	20/21 Budget Balance
Aerodrome	\$30,705	\$37,582	-\$6,878
Airport Maintenance		\$20,068	-\$20,068
Unsealed Runway Maintenance		\$870	-\$870
Airport Sealed Runway Maintenance		\$3,543	-\$3,543
Airport Grounds Maintenance		\$7,796	-\$7,796
Airport Inspections		\$70	-\$70
Aerodrome - Contractors		\$1,200	-\$1,200
Depreciation Aerodrome Buildings		\$54,803	-\$54,803
Aerodrome Net Result	\$30,705	\$125,932	-\$95,227

Budget Program: Roads Administration & Traffic Facilities			
Responsible Service: Infrastructure			
Roads Administration & Traffic Facilities	Revenue	Expenditure	20/21 Budget Balance
Roads Administration		\$207,241	-\$207,241
Traffic Facilities	\$112,000	\$109,877	\$2,123
Roads Administration & Traffic Facilities Net Result	\$112,000	\$317,118	-\$205,118

Budget Program: Regional Roads - Sealed Urban			
Responsible Service: Infrastructure			
Regional Roads - Sealed Urban	Revenue	Expenditure	20/21 Budget Balance
Regional Roads Block Grant	\$1,173,000		\$1,173,000
Regional Roads Block Grant - Supplementary	\$112,000		\$112,000
Regional Roads - Barham Road		\$29,024	-\$29,024
Regional Roads - Wakool Road		\$28,383	-\$28,383
Regional Roads - Sealed Urban Net Result	\$1,285,000	\$57,406	\$1,227,594

Budget Program: Regional Roads - Rural Sealed			
Responsible Service: Infrastructure			
Regional Roads - Rural Sealed	Revenue	Expenditure	20/21 Budget Balance
Regional Roads - Conargo Road		\$132,551	-\$132,551
Regional Roads - Pretty Pine Road		\$146,538	-\$146,538
Regional Roads - Maude Road	\$1,600,000	\$216,935	\$1,383,065
Regional Roads - Rural Sealed Net Result	\$1,600,000	\$496,024	\$1,103,976

Budget Program: RMCC - State Roads			
Responsible Service: Infrastructure			
RMCC - State Roads	Revenue	Expenditure	20/21 Budget Balance
RMS Routine Works	\$282,486		\$282,486
State Roads - RMCC		\$252	-\$252
RMCC Routine Works		\$81,793	-\$81,793
RMCC Ordered Works		\$177,372	-\$177,372
RMCC Inspections		\$9,085	-\$9,085
RMCC - State Roads Net Result	\$282,486	\$268,502	\$13,985

Budget Program: State Roads - Ordered Works			
Responsible Service: Infrastructure			
State Roads - Ordered Works	Revenue	Expenditure	20/21 Budget Balance
RMS Ordered Works	\$100,000		\$100,000
RMS Ordered Works Expenses		\$16,192	-\$16,192
State Roads - Ordered Works Net Result	\$100,000	\$16,192	\$83,808

Budget Program: Roads to Recovery			
Responsible Service: Infrastructure			
Roads to Recovery	Revenue	Expenditure	20/21 Budget Balance
Roads to Recovery - Grant Funding	\$2,407,925		\$2,407,925
Roads to Recovery Net Result	\$2,407,925		\$2,407,925

Budget Program: Quarries and Gravel Pits			
Responsible Service: Infrastructure			
Quarries and Gravel Pits	Revenue	Expenditure	20/21 Budget Balance
Gravel Pits Signage/Maintenance		\$13,963	-\$13,963
Quarries and Gravel Pits Net Result		\$13,963	-\$13,963

Budget Program: Rural Roads - Sealed			
Responsible Service: Infrastructure			
Rural Roads - Sealed	Revenue	Expenditure	20/21 Budget Balance
Local Roads - Sealed Rural Maintenance		\$442,412	-\$442,412
Rural Roads - Sealed Net Result		\$442,412	-\$442,412

Budget Program: Rural Roads - Unsealed			
Responsible Service: Infrastructure			
Rural Roads - Unsealed	Revenue	Expenditure	20/21 Budget Balance
Local Rd Unsealed Rural Maintenance		\$1,182,869	-\$1,182,869
Rural Roads - Unsealed Net Result		\$1,182,869	-\$1,182,869

Budget Program: Bridge Maintenance - Regional Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Regional Roads	Revenue	Expenditure	20/21 Budget Balance
Regional Roads - Pretty Pine Road Bridges		\$2,476	-\$2,476
Regional Roads - Maude Road Bridges		\$2,322	-\$2,322
Regional Roads - Conargo Road Bridges		\$2,323	-\$2,323
Bridge Maintenance - Regional Roads Net Result		\$7,122	-\$7,122

Budget Program: Bridge Maintenance - Rural Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Rural Roads	Revenue	Expenditure	20/21 Budget Balance
Bridges - Maintenance & Repairs Rural		\$5,200	-\$5,200
Depreciation - Bridges		\$67,842	-\$67,842
Bridge Maintenance - Rural Roads Net Result		\$73,041	-\$73,041

Budget Program: Water Administration			
Responsible Service: Infrastructure			
Water Administration	Revenue	Expenditure	20/21 Budget Balance
Pensioner Rates Subsidies - Water Services	\$38,300		\$38,300
Connection Charge - Residential - Water Supplies	\$1,182,413		\$1,182,413
Connection Charge - Non Residential - Water Supp	\$196,915		\$196,915
Raw Water Access Charges Non Residential	\$5,939		\$5,939
Raw Water Access Charges Residential	\$10,752		\$10,752
Water Administration		\$218,471	-\$218,471
User Charges - Former Conargo Shire	\$10,854		\$10,854
User Charges - Residential Raw Water Supplies	\$16,179		\$16,179
User Charges - Non Residential Raw Water Supplies	\$70,000		\$70,000
User Charges - Community Raw Water Supplies	\$10,854		\$10,854
User Charges - Residential Water Supplies	\$1,500,000		\$1,500,000
User Charges - Non Residential Water Supplies	\$320,000		\$320,000
Meter Reading - Discretionary Fees - Water Fund	\$524		\$524
Interest Received on Overdue Rates & Charges - W	\$6,656		\$6,656
Service Connection - Non Operating Income - Water	\$5,453		\$5,453
Interest on Investments - Water Supplies	\$136,300		\$136,300
Water Headworks Fee	\$35,000		\$35,000
Consultancy Fees - Water Supplies		\$11,568	-\$11,568
Rates - Water Supplies		\$9,364	-\$9,364
Administration Charge		\$795,900	-\$795,900
Integrated Water Cycle Management Plan		\$16,320	-\$16,320
Water Services - Water Meter Reading		\$63,072	-\$63,072
Depreciation Water Infrastructure		\$718,526	-\$718,526
Water Administration Net Result	\$3,546,140	\$1,833,221	\$1,712,919

Budget Program: Water Pumping Stations			
Responsible Service: Infrastructure			
Water Pumping Stations	Revenue	Expenditure	20/21 Budget Balance
Pump Stations		\$16,008	-\$16,008
Water Pumping Stations Net Result		\$16,008	-\$16,008

Budget Program: Water Treatment Works			
Responsible Service: Infrastructure			
Water Treatment Works	Revenue	Expenditure	20/21 Budget Balance
Filtered Water System - Water Treatment Plant		\$446,542	-\$446,542
Filtered Water System - Reticulation		\$274,170	-\$274,170
Filtered Water System - Tanks & Reserviors		\$1,612	-\$1,612
Electricity (not street lighting) - Water Suppli		\$205,500	-\$205,500
Water Treatment Works Net Result		\$927,824	-\$927,824

Budget Program: Water - Other			
Responsible Service: Infrastructure			
Water - Other	Revenue	Expenditure	20/21 Budget Balance
Filtered Water System - Meters		\$34,173	-\$34,173
Water - Other Net Result		\$34,173	-\$34,173

Budget Program: Sewer Administration			
Responsible Service: Infrastructure			
Sewer Administration	Revenue	Expenditure	20/21 Budget Balance
Pensioner Rates Subsidies - Sewerage Services	\$36,150		\$36,150
Service Charge - Residential Sewerage Services	\$2,615,050		\$2,615,050
Connection Charge - Non Residential - Sewerage Ser	\$352,533		\$352,533
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non Res Unconnected - LPS	\$8,397		\$8,397
Sewer Service Rural Unconnected - LPS	\$29,286		\$29,286
User Charges - Sewerage Services	\$200,000		\$200,000
Properties Rental Fees - Sewerage Services	\$4,719		\$4,719
Sewerage Works Treatment Paddock	\$105		\$105
Old Racecourse Road - Treatment Paddock	\$2,936		\$2,936
Interest Received on Overdue Rates & Charges - S	\$10,547		\$10,547
User Charges - Trade Waste Services	\$68,989		\$68,989
Effluent Re-use Water Warbreccan	\$13,312		\$13,312
Interest on Investments - Sewerage Services	\$102,500		\$102,500
Sewer Headworks Fee	\$40,000		\$40,000
Fees - Sewer Diagrams	\$2,726		\$2,726
Developer Contributions - Sewerage Services	\$6,501		\$6,501
Sewer Administration		\$1,002,387	-\$1,002,387
Depreciation - Sewerage Services Infrastructure		\$596,584	-\$596,584
Sewer Administration Net Result	\$3,493,751	\$1,661,972	\$1,831,779

Budget Program: Sewer Treatment Works			
Responsible Service: Infrastructure			
Sewer Treatment Works	Revenue	Expenditure	20/21 Budget Balance
Sewerage Services - Reticulation		\$167,183	-\$167,183
Sewerage Services - Sewer Treatment Plant		\$270,651	-\$270,651
Electricity (not street lighting) - Sewerage Ser		\$139,000	-\$139,000
Sewer Treatment Plant Works		\$25,000	-\$25,000
Sewer Treatment Works Net Result		\$601,834	-\$601,834

Budget Program: Sewer Pump Stations			
Responsible Service: Infrastructure			
Sewer Pump Stations	Revenue	Expenditure	20/21 Budget Balance
Sewerage Services - Pump Stations		\$99,700	-\$99,700
Sewerage Services - Low Pressure Sewer		\$45,762	-\$45,762
Sewer Effluent Reuse Scheme Maintenance		\$3,504	-\$3,504
Sewerage Services - Manholes and Vents		\$12,247	-\$12,247
Sewer Pump Stations Net Result		\$161,212	-\$161,212

CAPITAL WORKS PROGRAM

Capital Program – Summary

Infrastructure	\$
Plant	
Lonking Loader – replace with 2nd hand	\$100,000.00
Case Backhoe – replace with 3.5T excavator	\$100,000.00
2014 Ford Ranger XL Ranger Crew Cab	\$40,000.00
2015 Ford Ranger 4x4 XL Dual Cab	\$40,000.00
2016 Ford Ranger 4x4 XL Dual Cab	\$40,000.00
Hino 617 – Model 30007A – Year 2012	\$75,000.00
Hino Watercart	\$325,000.00
Management Sys Piuisi MC Box 240v AC	\$5,000.00
Machine Control System (3D grader control)	\$125,000.00
Verti Drain (Parks and Gardens)	\$50,000.00
XR6 (Pool Car)	\$40,000.00
Holden Cruz (Pool Car)	\$40,000.00
VMS Board x 2	\$60,000.00
Miscellaneous small equipment and tools	\$50,000.00
	\$1,090,000.00
Roads	
Reconstructions	\$775,000.00
Kerb and Gutters	\$300,000.00

Roads to Recovery	\$1,513,170.00
Reseal	\$790,000.00
Resheet	\$740,000.00
Footpaths	\$165,000.00
Bridges	\$100,000.00
Regional Roads – RMS	\$1,085,000.00
Maude Road	\$1,600,000.00
	\$7,068,170.00
Buildings & Facility	
Asbestos Assessment	\$80,000.00
Aerodrome Hangar	\$65,000.00
Multi Arts Centre Refurbishment	\$110,000.00
Peppin Heritage Centre Refurbishment	\$210,000.00
	\$465,000.00
Open Space, Recreation and Other Structures	
Lawn Cemetery Plinths	\$15,000.00
Swimming Pool Refurbishment	\$70,000.00
Truck Wash Upgrade	\$40,000.00
	\$125,000.00
Flood Mitigation and Drainage	
Deni Industrial Stage 2	\$100,000.00
Stormwater Drainage System Investigations CCTV	\$50,000.00
	\$150,000.00

Water	\$960,000.00
Sewerage	\$580,000.00
Non- Infrastructure	
IT Program	\$40,000.00
Library Books	\$40,000.00
	\$80,000.00
New Project	
LED Streetlighting Program	\$680,000.00
Library Building Remedial works	\$50,000.00
Conargo Antenna	\$25,000.00
Rotary Park Masterplan	\$12,000.00
Review of DCP to encompass whole LGA	\$10,000.00
Animal shelter - Detailed designs and costings for new animal shelter	\$10,000.00
	\$787,000.00
Total New Capital Program (Renewal & New Initiative)	\$11,305,170.00

Capital Works - Grant Funded Projects

Major Works Grant Funded Projects
Cressy Street Reconstruction
Waring Gardens Upgrades
Memorial Park Upgrades
Ute Muster New Office and Museum
Town Signage
Town Hall Revitalisation
Civic Centre & Office Accommodation
Lawn Tennis Club
Rams Facilities Upgrade
Golf Club Upgrades
Riverfront Beautification
Showground Upgrades
Airport Upgrades

Drought Communities Round 2 Projects
Waring Gardens Rotunda & Amenities block upgrades
Rotary Park Clubrooms and Grounds refurbishment
Town Hall Civic Plaza
North Deniliquin Tennis Courts Redevelopment
Rural Villages Business Painting

Capital Works - Road Reconstruction and Kerb and Gutter Program

Road	From	To	Kerb and Gutter	Total
George Street	Butler Street	end	Yes	\$115,000.00
Kelly Street	Ochertyre Street	464 Kelly Street	Yes	\$320,000.00
Kelly Street	464 Kelly Street	Stewart Street	Yes	\$110,000.00
Jane Street	Kelly Street	Stewart Street	Yes	\$155,000.00
Hardinge Street	Harfleur Street	Ochertyre Street	Yes	\$75,000.00
Total Road Reconstruction				\$775,000.00

Road	From	To	Kerb and Gutter	Total
George Street	Butler Street	end	Yes	\$65,000.00
Kelly Street	Ochertyre Street	464 Kelly Street	Yes	\$135,000.00
Kelly Street	464 Kelly Street	Stewart Street	Yes	\$50,000.00
Jane Street	Kelly Street	Stewart Street	Yes	\$50,000.00
Total Road Reconstruction				\$300,000.00

Capital Works - Road Reseal Program

Road	From	To	Total
Macauley Street	Wood Street	Wilkinson Street	\$30,000.00
Crispe Street	Wick Street	Victoria Street	\$82,000.00
Charlotte Street	Butler Street	Macauley Street	\$68,000.00
Cressy Street	Macauley Street	Hardinge Street	\$34,000.00

Wood Street	Junction Street	Edward Street	\$65,000.00
Victoria Street	Box Street	Short Street	\$60,000.00
Harfleur Street	Macauley Street	Hardinge Street	\$51,000.00
Hyde Street	Victoria Street	Finley Road	\$14,000.00
Maher Street	Russell Street	Butler Street	\$10,000.00
Edwardes Street	Cressy Street	Men's Club Corner	\$14,000.00
Victoria Street	Hyde Street	Short Street	\$31,000.00
Edwardes Street	Wood Street	Henry Street	\$17,000.00
Whitelock Street	Macauley Street	Russell Street	\$28,000.00
Wood Street	Napier Street	Hardinge Street	\$21,000.00
Mazamet Court	Edwardes Street	End Street	\$10,000.00
Burton Street	Henry Street	Harfleur Street	\$8,000.00
Harfleur Street	Wellington Street	Edwardes Street	\$23,000.00
Harfleur Street	Decimus Street	Burton Street	\$16,000.00
Junction Street	Wood Street	Henry Street	\$18,000.00
Junction Street	Henry Street	Harfleur Street	\$32,000.00
Junction Street	Duncan Street	End Street	\$12,000.00
Macauley Street	Harfleur Street	Poictiers Street	\$33,000.00
Blighty Hall Road	7.127	7.255	\$6,000.00
Nesbits Road	12.949	14.617	\$83,000.00
Norris Court	Hetherington Street	end	\$16,000.00

Chandler Court	Butler Street	End	\$8,000.00
Total Road Reseal Program			\$790,000.00

Capital Works - Road Resheet Program

Road name	Total
Gollops Road	\$57,000.00
Swimming Hole Road	\$8,000.00
North Coree Road	\$58,000.00
Lower Finley Road	\$88,000.00
Cassidys Road	\$46,000.00
Barneys Lane	\$16,000.00
Cowies Road	\$11,000.00
Mercers Road	\$55,000.00
Lyndhurst Road	\$34,000.00
Oddys Road	\$55,000.00
Pine Lodge Road	\$27,000.00
Stud Park Road	\$40,000.00
Willurah Road	\$185,000.00
Cowies Road	\$55,000.00
Moonbria Road	\$5,000.00
Total Road Resheet Program	\$740,000.00

Capital Works – Water Infrastructure Program

Asset	Description	Total
Water Treatment Plant Electrical and Metalwork Review	Inspection and refurbishment of electrical systems and cabling as well as metalwork, including stairs and walkways, to ensure WHS compliance.	\$100,000.00
Water Treatment Plant Clearwater Tank	Relining of clearwater tank at WTP.	\$50,000.00
Pump Station Refurbishments	Refurbishment of existing pumps at river intake and Water Treatment Plant. Based on report from Fifteen50.	\$180,000.00
Reservoir Cleaning	Internal inspection and cleaning of reservoirs including the use of divers.	\$40,000.00
Water Main Rehabilitation	Replacement of existing mains and looping of dead-end areas.	\$400,000.00
Wanganella Water Supply Investigation	Undertake test drilling and sampling of 2 deep bores (up to 150m deep) at Wanganella.	\$40,000.00
Wanganella Water Supply Augmentation	Installation of bore pump and connection to existing overhead tank.	\$150,000.00
Total Water Infrastructure Program		\$960,000.00

Capital Works - Sewer Infrastructure Program

Asset	Description	Total
Sewerage Treatment Plant Refurbishments	Minor refurbishments at STP.	\$50,000.00
Sewer Relining and Manhole Refurbishments	Lining of existing AC and VC sewer mains and coating of existing manholes where failures have occurred.	\$350,000.00
Sewer Pump Station Refurbishments	Refurbishment of pump stations based on report from Fifteen50.	\$130,000.00
Sewer Reticulation CCTV Inspections	CCTV inspections of system for future planning.	\$50,000.00
Total Sewer Infrastructure Program		\$580,000.00

PART 4

STATEMENT OF REVENUE POLICY



Introduction

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with a static revenue base. The 2020-21 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2020-21, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State government grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2020/21 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Local Government Act 1993.

Categorisation of land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land; or
- "Residential" according to whether the land is rural residential land or is within a Centre of Population; or
- "Mining" according to the kind of mining involved; or
- "Business" according to a Centre of Activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating.
- Minimum rate plus ad valorem rate.
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties within the three year base year period.

For equity purposes, the VG provides Council with updated land valuations every three years. July 2019 Base Date Valuations were supplied by the VG and are used for rating in the 2020-21 financial year. The next general land valuation will be issued in 2022.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's land value change in comparison to others.

More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW Councils can collect above the income it collected in the previous year. The rate pegging limit for 2020-21 determined by IPART is 2.6%. Please see section below on COVID 19 implications for council.

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to total income and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

Council's Rating Structure

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from considering rating calculations or recategorising until 30 June 2020, now 30-6-2021. Consequently, rate increases in 2020-21 are limited to the rate peg and the rating structure in Table 1, below, shows both the former Deniliquin Shire Council and former Conargo Shire Council rates structures.

During 2020-21, Council will undertake a review and harmonisation of the rating structure for implementation in the 2021-22 financial year.

COVID 19 IMPLICATIONS

Due to the COVID-19 pandemic having potentially devastating effects on the Edward River Council (ERC) and its ratepayers, ERC elected not to pass on the allowable Rate Peg increase of 2.6% for 2020-2021. This in effect means ERC's total revenue from ordinary rates will not be increased for 2020-2021.

However, it should be noted ERC is also subject to a General Revaluation of all properties, which occurs every three years. The current General Revaluation as issued will be effective on 1-7-2020.

How will the General Revaluation affect Ratepayers?

Ratepayers will be subject to one of the following, depending on the new land valuation as issued by NSW Valuer General's Office (VG):

- An increase in rates obligation.
- No change in their rates obligation.
- A decrease in their rates obligation.



Table 1 – Rating Structure 2020-21

CONARGO								
Rate Charge	Rate Charge Description	Number of Assessments	Ad Valorem	Minimum Amount	Notional Yield	Total Land value	Average Amount	Maximum Amount
BUSINESS								
COBusStd1	Business Rate	52	0.001962	\$470	\$25,990.86	\$1,623,340	\$499.82	\$2,020.86
FARMLAND								
COFrmDry1	Farmland Dry	58	0.002319	\$470	\$109,657.32	\$45,724,100	\$1,890.64	\$9,090.48
COFrmIrr1	Farmland Low MIL Irrigation	44	0.003780	\$470	\$134,970.02	\$35,555,300	\$3,067.50	\$16,329.60
COFrmIrr2	Farmland High MIL Irrigation	567	0.005521	\$470	\$1,414,874.50	\$256,001,900	\$2,495.37	\$17,059.89
COFrmIrr3	Farmland Low Murray/Murrumbidgee Irrigation	43	0.002803	\$470	\$389,379.03	\$138,348,400	\$9,055.33	\$152,483.20
COFrmIrr4	Farmland High Murray/Murrumbidgee Irrigation	44	0.004327	\$470	\$230,402.48	\$53,157,300	\$5,236.42	\$20,163.82
COFrmIrr5	Farmland Murrumbidgee Groundwater	11	0.002779	\$470	\$42,654.86	\$15,349,000	\$3,877.71	\$11,755.17
COFrmIrr6	Farmland Murray Groundwater	9	0.005504	\$470	\$20,739.07	\$3,768,000	\$2,304.34	\$4,436.22
COFrmIrr7	Farmland Private Scheme Irrigation	3	0.004095	\$470	\$19,328.40	\$4,720,000	\$6,442.80	\$7,616.70
COFrmIrr8	Farmland Low Coleambally Irrigation	16	0.002445	\$470	\$155,129.60	\$63,029,680	\$9,695.60	\$49,633.50
COFrmIrr9	Farmland High Coleambally Irrigation	6	0.003444	\$470	\$27,355.69	\$7,943,000	\$4,559.28	\$11,709.60
RESIDENTIAL								
COResStd1	Residential Rate	272	0.004125	\$470	\$130,354.30	\$12,324,590	\$479.24	\$833.25

DENILIQUN								
Rate Charge	Rate Charge Description	Number of Assessments	Ad Valorem	Minimum or Base Amount	Notional Yield	Total Land value	Average Amount	Maximum Amount
BUSINESS								
OrdBusStd	Ordinary Business Rate	453	0.024100	\$540	\$1,012,924.14	\$41,792,930	\$2,236.04	\$14,411.80
MixBusStd	Business Lots (Mixed Development)	6	0.028125		\$7,170.36	\$254,946	\$1,195.06	\$1,911.88
FARMLAND								
OrdFrmDry	Ordinary Dry Farmland	39	0.006510		\$64,359.16	\$9,886,200	\$1,650.23	\$8,072.40
OrdFrmIrr	Ordinary Irrigable Farmland	73	0.008957		\$153,274.46	\$17,112,250	\$2,099.65	\$7,864.25
RESIDENTIAL								
OrdResStd	Ordinary Residential Rate	2,932	0.009465		\$1,666,596.94	\$176,079,830	\$568.42	\$5,679.00
OrdResBase	Ordinary Residential Base Rate	2,932		\$434	\$1,272,488.00		\$434.00	\$434.00
OrdResRur	Ordinary Rural Residential Rate	415	0.006778		\$372,346.03	\$54,934,480	\$897.22	\$3,599.12
OrdResRurB	Ordinary Rural Residential Base Rate	415		\$434	\$180,110.00		\$434.00	\$434.00
MixResStd	Residential Lots (Mixed Development)	6	0.013750		\$2,317.32	\$156,554	\$386.22	\$962.13
MixResStd2	Residential Lots (Mixed Development) Base Rate	6		\$355			\$355.00	\$355.00

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

The calculation used to ascertain the base rate for an individual property is:

$$\text{Base Rate} + \frac{\text{Land Value x Ad Valorem}}{100} = \text{Base Rate payable}$$

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Rate instalment dates

Section 562 (3)(b) the Act states “If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May”, except as provided in subsection 4. It has been Council’s practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water;
- Sewer;
- Domestic Waste Management;
- Non-Domestic Waste Management;
- Stormwater Management.

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage;
- Sewer Usage;
- Liquid Trade Waste.

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council’s water supply and sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that

Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by

Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,425,727 for 2020-21 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2020-21.

Table 2 - Water Access and Usage Charges 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential - Filtered Water			
Access Charge	\$359.00	\$368.00	Per annum
Usage charge 0-800K	\$0.99/ kl	\$1.01/ kl	Per kilolitre
Usage charge >800K	\$1.41/ kl	\$1.44/ kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$180.00	\$185.00	Per annum

Description	Charge		Unit
	2019-20	2020-21	
Usage Charge	\$0.73/kl	\$0.75/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$101.00	\$104.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$322.00	\$331.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.69/kl	\$0.72/kl	Per kilolitre
Non-Residential - Filtered and raw water			
Access Charge-20mm connection size	\$299.00	\$307.00	Per annum
Access Charge-25mm connection size	\$484.50	\$497.00	Per annum
Access Charge-32mm connection size	\$625.00	\$640.00	Per annum
Access Charge-40mm connection size	\$798.50	\$818.00	Per annum
Access Charge-50mm connection size	\$1,014.00	\$1,039.00	Per annum
Access Charge-80mm connection size	\$1,973.00	\$2,021.00	Per annum
Access Charge-100mm connection size	\$2,225.00	\$2,279.00	Per annum
Raw Water Usage Charge	\$0.73/kl	\$0.75/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.41/kl	\$1.44/ kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$3,048,663 for 2020-21 financial year.

Set out in Table 3, below, are the annual water access and water usages charges for 2020-21.

Table 3 – Sewer Access Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$433.00	\$444.00	Per annum
Residential Sewer Connected Charge	\$866.00	\$887.00	Per annum
Non-Residential Unconnected Charge	\$433.00	\$444.00	Per annum
Non-Residential Connected Charge	\$866.00	\$877.00	Per annum
Non-Residential Volume Charge	\$1.48/kl	\$1.52/kl	Based on %

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines

provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2020-21.

Table 4 – Stormwater Management Service Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential property	\$25.00	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	\$12.50	Per annum Per occupancy
Business property	\$25.00	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$25.00	\$5.00	Per annum Per occupancy

Funds derived from the Stormwater Management Service Charge must be spend on transparent works and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2019-20 financial year the estimated gross yield is \$80,897. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Note: Change to Business Stormwater and Business Strata Stormwater charge structure strategy.

Current Business Stormwater (including Business Strata) charging methodology is \$25.00 per property. Stormwater has been identified as not conforming with The Local Government Act 1993 and accompanying regulations related to business stormwater charges. Therefore, the charging methodology for Business Stormwater (including Business Strata) has been adjusted to reflect the Act and its regulation.

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2020-21 financial year the estimated gross yield is \$75,000. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and

may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2020-21 is to yield \$1,415,794 (estimate).

Set out in Table 5, below, are the annual water access and water usages charges for 2020-21.

Table 5 – Domestic Waste Management Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Residential and Non-residential - Domestic Waste Charge Per Property	\$359.00	\$368.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$91.00	\$94.00	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$359.00	\$368.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc.).

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2020-21.

Table 6 – Liquid Trade Waste Fixed Charges for 2020-21

Application Fees			
Description	Charge		Unit
	2019-20	2020-21	
Category 1	\$115.00	\$118.00	Per application
Category 2	\$225.00	\$231.00	Per application
Category 3	\$335.00	\$344.00	Per application

Annual Fees			
Description	Charge		Unit
	2019-20	2020-21	
Category 1 Discharger	\$97.00	\$118.00	Per annum
Category 2 and 2S Discharger	\$195.00	\$118.00	Per annum
Category 3 Discharger	\$645.00	\$118.00	Per annum
Industrial Discharger	\$195.00-\$629.00	\$118.00	Per annum
Pre Inspection Fee	\$91.00	\$118.00	Per inspection

Liquid Trade Waste discharges have a Trade Waste Discharge Factor (TWDF) added to their Sewerage Discharge Factor (SDF) to determine their total usage charge. Like the SDFs, the TWDFs have been determined using category of business guidelines set by the NSW Department of Water and Energy. TWDF is the estimated ratio of Liquid Trade Waste discharged from business premises into the sewer system to the total consumption expressed as a percentage. Usage charges will apply to Category 2 Liquid Trade Waste discharges and charges will be calculated as defined in NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

Excess Mass charges will apply to Category 3 discharges and charges will be calculated as defined in the NSW Department of Water and Energy,

Liquid Trade Waste Regulation Guidelines April 2009.

The trade waste usage charge for non-residential properties is calculated by applying the property’s business category TWDF against the usage charge.

Properties that are technically non-complying users of Council’s sewer reticulation system will be charged a higher liquid trade waste usage charge to encourage compliance and reduce the adverse impact of non-compliant discharge into Council’s sewer infrastructure.

Set out in Table 7, below, are the Liquid Trade Waste Usage Charges for 2020-21.

Table 7 – Liquid Trade Waste Usage Charges for 2020-21

Description	Charge		Unit
	2019-20	2020-21	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.74	\$1.78	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.74	\$1.78	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$16.00	\$16.40	Per kilolitre
Non-Compliant Category 3 Discharger (Ph. coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre

Description	Charge		Unit
	2019-20	2020-21	
Excess Mass Charges:			
Food Waste	\$22.50	\$23.04	Per kilogram
Aluminium	\$0.80	\$0.82	Per kilogram
Ammonia	\$2.37	\$2.43	Per kilogram
Arsenic	\$80.00	\$81.92	Per kilogram
Barium	\$40.00	\$40.96	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.80	\$0.82	Per kilogram
Boron	\$0.80	\$0.82	Per kilogram
Bromine	\$16.00	\$16.38	Per kilogram
Cadmium	\$370.35	\$379.24	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$40.00	\$40.96	Per kilogram
Chromium	\$26.65	\$27.29	Per kilogram
Cobalt	\$16.30	\$16.69	Per kilogram

Description	Charge		Unit
	2019-20	2020-21	
Copper	\$16.30	\$16.69	Per kilogram
Fluoride	\$4.00	\$4.10	Per kilogram
Formaldehyde	\$1.65	\$1.69	Per kilogram
Oil and Grease (Total O & G)	\$1.43	\$1.46	Per kilogram
Herbicides/defoliant	\$800.85	\$820.07	Per kilogram
Iron	\$1.65	\$1.69	Per kilogram
Lead	\$40.00	\$40.96	Per kilogram
Lithium	\$8.00	\$8.19	Per kilogram
Manganese	\$8.00	\$8.19	Per kilogram
Mercury	\$2,700.00	\$2,764.80	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.80	\$0.82	Per kilogram
Molybdenum	\$0.80	\$0.82	Per kilogram
Nickel	\$26.65	\$27.29	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.20	\$0.20	Per kilogram
Organoarsenic Compounds	\$802.05	\$821.30	Per kilogram

Description	Charge		Unit
	2019-20	2020-21	
Pesticides General (excludes organochlorines & organophosphates)	\$802.05	\$821.30	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.67	\$2.73	Per kilogram
Phenolic Compounds (non-chlorinated)	\$8.00	\$8.19	Per kilogram
Phosphorus (Total P)	\$1.65	\$1.69	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$16.30	\$16.69	Per kilogram
Selenium	\$56.30	\$57.65	Per kilogram
Silver	\$1.47	\$1.51	Per kilogram
Sulphate (SO4)	\$0.15	\$0.15	Per kilogram
Sulphide	\$1.65	\$1.69	Per kilogram
Sulphite	\$1.77	\$1.81	Per kilogram
Suspended Solids (SS)	\$1.03	\$1.05	Per kilogram
Thiosulphate	\$0.29	\$0.30	Per kilogram
Tin	\$8.00	\$8.19	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$8.00	\$8.19	Per kilogram
Zinc	\$16.30	\$16.69	Per kilogram

Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2020-21 financial year, under section 566 of the Act for 2020-21 has been set down by Office of Local Government at the determination of the Minister of Local Government as 0.00 percent from 1st July 2020 to 31st December 2020 and 7.00 percent from 1st January 2021 to 30th June 2021.

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example a subdivision / amalgamation on notification from the Valuer General or a change in rating categorisation, in accordance with sections 527 and 546 of the Act.

Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the Act.

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for a period outside the current year in certain cases at its discretion, depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as

follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment);
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has determined there is no requirement for borrowings in the 2020-21 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- Develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public.
- Explore all cost-effective opportunities to maximise Council's revenue base.
- Balance the dependences on rates and

grants against other funding sources; and

- full cost attribution be applied to all business activities considered to be of a commercial nature*.

*The following programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S STATUTORY

The price for goods / services are a statutory charge set by government legislation.

F FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing the good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and

general-purpose income.

R REFERENCE PRICE

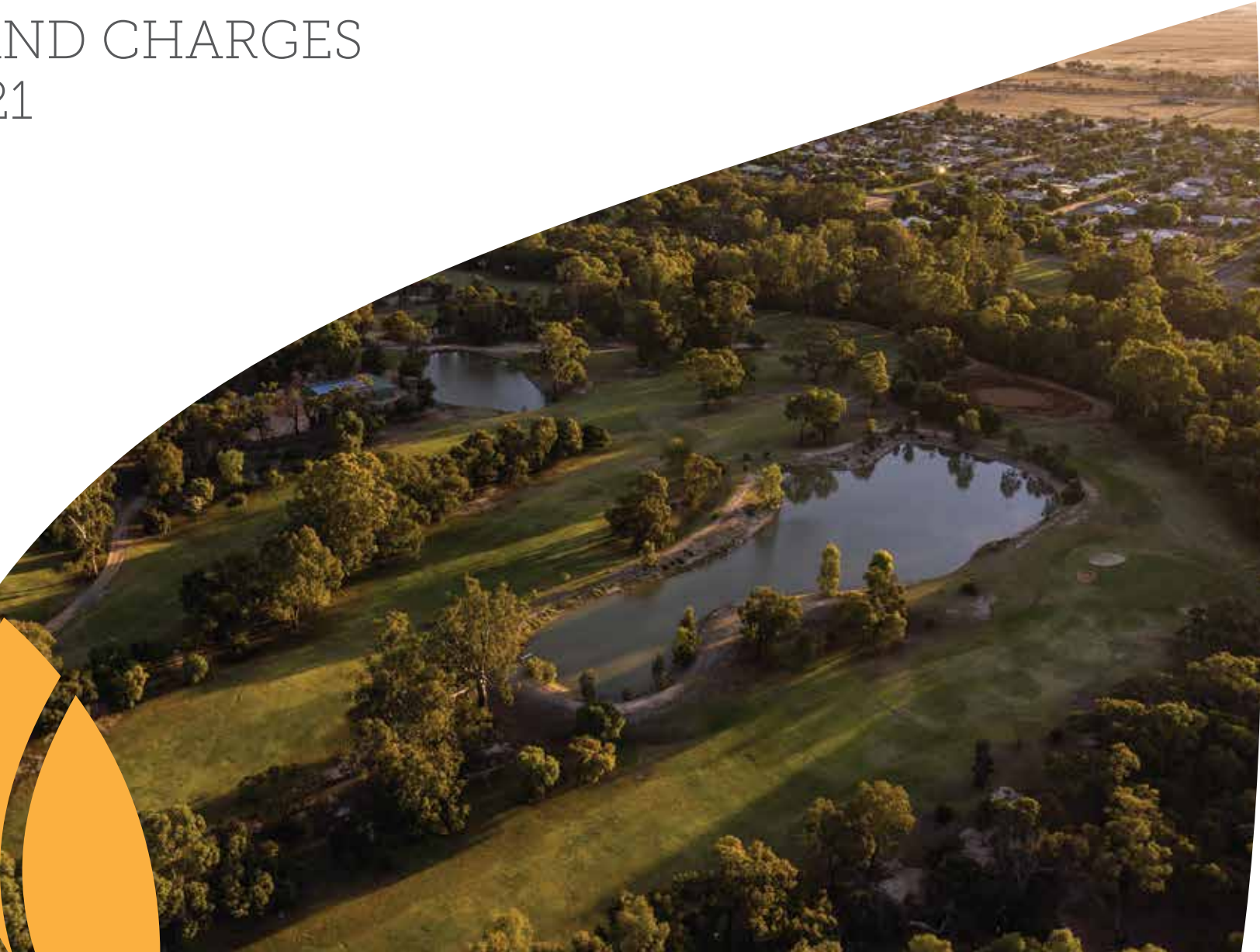
The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

PART 5

FEES AND CHARGES

2020-21



Environmental Services

Building/Environmental Planning

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Development Application Fees (Not Including Inspections)					
Up to \$5,000	Development application fee for building, works or demolition	S	N	\$110.00	\$110
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost Development application fee for building, works or demolition	S	N	\$170.00 minimum	\$170.00 minimum
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 Development application fee for building, works or demolition	S	N	\$352.00 minimum	\$352.00 minimum
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	\$1,160.00 minimum
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	\$1,745.00 minimum
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	\$2,615.00 minimum
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	\$15,875.00 minimum

Construction Certificate Fee (Not including inspections)

Not exceeding \$5,000	Fee for a construction certificate	P	Y	\$97.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000 Fee for a construction certificate	P	Y	\$97.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$691 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000 Fee for a construction certificate	P	Y	\$674.00 minimum	\$691.00 minimum
More than \$250,000	\$1,381 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000 Fee for a construction certificate	P	Y	\$1,348.00 minimum	\$1381.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Combined Development/Construction Certificate Application (Not including inspections)					
Application to be charged at 50% of Development Application Fee + 100% of Construction Certificate (Not including inspections) - only	Development Application and construction certificates bundled fee			As quoted	As quoted

Complying Development Certificates (Not including inspections)						
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$97.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$97.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$867.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$846.00 minimum	\$867.00 minimum
\$250,001 - \$500,000	\$1,779 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1,737.00 minimum	\$1779.00 minimum
More than \$500,000	\$2,941.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$2,872.00 minimum	\$2,941.00 minimum
Swimming Pool		Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Industrial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Commercial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Bed and Breakfast		Application fee for complying development certificate (CDC)	P	Y	\$242.00	\$248.00
Subdivision (No Additional Lots Created)		Subdivision Certificate Fee	P	Y	\$242.00	\$248.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$103.00	\$106.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$103.00	\$106.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$103.00	\$106.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$168.00	\$173.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$103.00	\$106.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs)	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (cl248 EP&A Regs)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Development Application for the Erection of Signs					
erected in excess of one; or the fee is calculated in accordance with the Development Application		Development application fee for the erection of signs	S	N	\$285.00 minimum \$285.00 minimum
Development involving the Subdivision of Land (cl249 EP&A Regs)					
New Road	Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$665.00 minimum \$665.00 minimum
No New Road	Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$330.00 minimum \$330.00 minimum
Strata	Plus \$65 per additional lot	Development application fee for a strata subdivision	S	N	\$330.00 minimum \$330.00 minimum
Subdivision Certificate Fee		Subdivision certificate fee	P	Y	\$137.00 \$141.00
Development not Involving the Erection of a Building, the					
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$285.00 \$285.00
Additional Fee for a Designated Development					
under Part 15 Division 1 of the EPA Regs (cl251 EP&A Regs)		Additional fee - designated development	S	N	\$920.00 \$920.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Advertising Fees for Development Applications (cl252 EP&A Regs)					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	\$2,220.00
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	\$1,105.00
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	\$1,105.00
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					

Additional Fees for

An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
--	---	---	---	-----------	-----------

Additional Fees for Integrated

An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted
Concept Development Applications (cl256B EP&A Regs)	Fee payable for a concept development application	S	N		As Quoted
Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for all the development on the site					

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Fees for Review of Decision				
Fee for an application under section s8.2(1)(c) for a reievw of a decision is as follows:				
Estimated cost of development is under \$100,000	S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000	S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000	S	N	\$250.00	\$250.00

Request for Review of				
Maximum fee for a request for a review of a determination under section 8.3 of the Act is:	Review of determination of a development application			
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and	S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and	S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:	S	N		
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S8.3 of the Act	S	N	\$620.00	\$620.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Up to \$5,000		Review of determination of a development application	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Review of determination of a development application	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Review of determination of a development application	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Review of determination of a development application	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Review of determination of a development application	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Review of determination of a development application	S	N	\$4,737.00 minimum	\$4,737.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application for a Modification					
The maximum fee for an application under section 4.55(1) of the Act	Fee for modification of consent	S	N	\$71.00	\$71.00
The maximum fee for an application under section 4.55(1A) or 4.56(1) of the Act which in the opinion of Council is of minimal environmental impact	\$645.00 or 50% of the fee for the original DA, whichever is the lesser Fee for modification of consent	S	N	As Quoted	As Quoted
The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):					
1) If the original fee for the application was less than \$100.00, 50% of that fee; or		S	N	As Quoted	As Quoted
2) If the fee for the original application was \$100.00 or more:					
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		S	N	As Quoted	As Quoted
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and		S	N	\$190.00	\$190.00
c) in the case of an application with respect of any other development application as set out in the table below					
Up to \$5,000					
	Fee for modification of consent	S	N	\$55.00	\$55.00
\$5,001 - \$250,000					
	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost) Fee for modification of consent	S	N	\$85.00 minimum	\$85.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application for a Modification						
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum
	An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act	Fee for modification of consent	S	N	Up to \$665.00	Up to \$665.00
	An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies	Fee for modification of consent	S	N	\$760.00	\$760.00
Review of Modification						
	Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the fee that was payable in respect of the application that is the		S	N	50% of original fee	50% of original fee
Modification of a						
	Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$84.00	\$86.00
	Major Area	\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser	P	N	\$676.00	\$693.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Modification of a Complying					
Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$86.00	\$88.00
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser Fee for modification of consent, plan or certificate	P	N	\$693.00	\$710.00

Building Certificate (c1260)

For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any other building on the allotment (noe a reference to a class 1 building includes	Application fee for building certificate	S	N	\$250.00	\$250.00
In a case where the application relates to a part of a building and	Application fee for building certificate	S	N	\$250.00	\$250.00
Any other class of building - not exceeding 200 square metres	Application fee for building certificate	S	N	\$250.00	\$250.00
Any other class of building - exceeding 200 square metres and less than 2,000 square metres	Plus an additional 50 cents per square metre over 200 square metres Application fee for building certificate	S	N	\$250.00 minimum	\$250.00 minimum
Any other class of building - exceeding 2,000 square metres	Plus an additional 7.5 cents per square metre over 2,000 square metres Application fee for building certificate	S	N	\$1,165.00 minimum	\$1,165.00 minimum
of the building is required before issuing a building certificate	Application fee for building certificate	S	Y	\$90.00	\$ 90.00
When an application for a building certificate is made:				As Quoted	As Quoted
a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained					
b) where a penalty notice has been issued for an offence under s4.2(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to hae the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)					

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
EP&A Reg 2000)				
c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal				
d) where person has been found guilty of an offence under the Act in relation to the erection of the building				
e) where the court has made a finding that the building was erected in contravention of a provision of the Act				
Additional fee payable for the above in the total of the following amounts				
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application				
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)				

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Copy of Building Certificate						
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00	
Certified copy of Document						
Certified copy of document map or plan held by Council referred to in S10.8(2) of the Act	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00	
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$51.00		
Land Rezoning Application &						
LEP amendment	All costs to be paid by proponent once the \$1259.00 has been expended	Amendment fee - LEP	P	N	\$1,229.00	\$1,259.00
Registration of Certificates						
Development Certificate or a Part 6 Certificate being a Construction Certificate, Occupation Certificate	Registration fee	S	N	\$36.00	\$36.00	
Principal Certifying Authority						
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$98.00	\$101.00	
Compliance Inspection as per						
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$103.00	\$106.00	

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,613.00	\$3,700.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,488.00	\$4,596.00

Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As Quoted	

Temporary Suspension of					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$548.00	\$562.00

Manufactured Home Estate					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.20 per site	\$9.40 per site
OR					
Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$109					\$109 minimum fee

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Manufactured Home Estate					
Issuing replacement approval for new proprietor	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$58.00	Delete
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$103.50	\$106.00
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$103.50	\$106.00
Inspection fee relating to roads, amenities blocks, fencing, drainage and other matters (r	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$47.00 per half hour	Delete
Health Inspection Fees					
Place of shared accommodation	Includes boarding house, a common lodging house, a house let in lodgings and a backpacker's hostel (prescribed under LG Act 1993)	F	N	\$118.00	Delete
Hairdresser/Barber Shop					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$134.00	\$135.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Other Charges - Bonds					
Landscaping	Bond	R	N	\$1,230.00	\$1,230 or cost of works, whichever is the greater
Relocation of a building	Bond	R	N	\$3,629.00	\$3,716.00

Food Premises and					
Food premises inspection fee	Food premises inspection fee	F	Y	\$157.00/ 1st hour or part thereof,	\$161.00
Food premises re-inspection fee	Food premises re-inspection fee			\$102.50	\$100.00
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection fee	N/A	Y	No Charge	No Charge
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection fee	F	Y	\$94.00	\$100.00

Private Swimming Pools -					
Initial inspection		N/A	N/A	No charge	No charge
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
pool on NSW Swimming Pool Register	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee		
Private Swimming Pools					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$24.60	\$26.00

Miscellaneous Inspection

Inspector (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$206.00 per hour or \$152.00 Minimum Fee	\$0.00
------------------------------	-----------------------	---	---	---	--------

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Aerodrome

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.20 \$ 7.50
Casual hangarage per night	Use of facilities - airport	P	Y	\$27.00 \$ 28.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.20 \$ 7.50
Hangarage per annum	Use of facilities - airport	P	Y	\$2,004.00 \$ 2,054.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	as per Lease agreement as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	as per Lease agreement as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$760.00 \$ 780.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$500.00 \$ 515.00
Flying school up to 2x aircraft operated by the business from the airport	Use of facilities - airport	P	Y	\$2,880.00 \$ 2,950.00
Flying school up to 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$10,565.00 \$ 10,830.00
Flying school over 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$21,125.00 \$ 21,650.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	Use of facilities - airport	P	Y	\$685.00 \$ 705.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$67.00 \$ 69.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y	As per agreement as per Lease agreement
Aerodrome Residence	Lease of Residence	P	Y	\$9,512.00 \$ 9,750.00
Land Leased	Lease of Aerodrome Land	P	Y	\$4,000.00 as per Lease agreement
Fuel site lease	Lease of Fuel site	P	Y	\$581.82 \$ 596.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$85.00	\$ 85.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$93.00	\$ 95.00
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$52.00	\$ 53.00
Copy of rates notice (first copy free/ current year only)	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 2.00
Copy of rates notice (Historic notice / per individual notice copy)	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 18.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	\$17.00	\$ 5.00
Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$352.00	\$ 360.00
Extract from valuation book	Fee for accessing or printing required information	F	Y	\$17.00	\$ 18.00
Section 10.7 (2) Planning certificate	Fee for accessing or printing required information	S	N	\$53.00	\$53.00
Section 10.7 (5) Planning certificate *	Fee for accessing or printing required information	S	N	\$80.00	\$80.00
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$86.00	\$88.00
Development approvals information	Fee for accessing or printing required information	F	N	\$57.00	\$59.00
Section 735A LG Act	Fee for accessing or printing required information	F	N	\$100.00	\$103.00
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	\$ 30.00
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	\$ 30.00
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	\$ 40.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

* An application for a 10.7(5) certificate may only be applied for in conjunction with an application for a 10.7(2) certificate.

Civic Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
General Fees					
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$16.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.70	\$ 5.80
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.10	\$ 2.20
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.10	\$ 3.20
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$ 1.00
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.50	\$ 0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$ 1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.20	\$ 4.30
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.70	\$ 8.90
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$10.80	\$ 11.10
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.40	\$ 16.80
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest calculated on a daily basis, in accordance with section 566(3) of the Act	Administration fee	F	Y	7.5%	7.5%

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)						
Merchant Credit Card Surcharge (other than Customer Service Centre)		Merchant service fee recoverable	F	Y	Full recovery of charge from Financial institution.	Full recovery of charge from Financial institution.
DEFT Transactions conducted through Macquarie Bank		Administration Fee - as a percentage of the transaction amount	F	Y	\$0.02	1.50%
Over the Counter Transactions conducted at Customer Service Centre		Administration Fee - as a percentage of the transaction amount	F	Y	\$0.01	0.60%
Community Gardens						
Membership Full		For Plot and Key			\$30.00	\$31.00
Friend of the Garden		No allocation of plot or Key.			\$10.00	\$11.00
Replacement of lost keys Per Occasion		Fee for replacement of key for Community Gardens	F	Y	\$28.00	\$29
Hire of Council Facilities						
Casuals Users insurance for Facilities other than Parks & Gardens Per Occasion		Fee for Public Liability Insurance	F	Y	\$172.00	\$ 176.00
Casuals Users insurance for Parks and Gardens Per Occasion		Fee for Public Liability Insurance	F	Y	\$86.00	\$ 88.00
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.		Cost of cleaning and rubbish removal	F	Y	At cost	At cost
New Key Issue Per Key			F	Y	new \$	29.00
Key replacement - lost or not returned Per Key			F	Y	\$28.00	\$ 29.00
Key Bond Per Key			F	Y	\$54.00	\$ 55.00
Hire of Portable Audio Visual Screen and Equipment - Community Groups only						
Hire of Portable Audio Visual Screen & Equipment		Fee for hiring of Audio Visual Screen & equip	F	Y	\$190.00	\$ 195.00
Bond For Hire of portable Audio Visual Screen & Equipment		Bond	R	Y	\$270.00	\$ 277.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Town Hall						
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$140.00	\$ 144.00
	Per Day	Use of Facilities - Other	P	Y	\$280.00	\$ 287.00
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$125.00	\$ 128.00
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$123.00	\$ 126.00
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$140.00	\$ 144.00
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$70.00	\$ 72.00
Damage Deposit - Booking Application contains a contractual clause to cover damage		Bond	P	N	Damage at cost	Damage at cost
	Evidence of Public Liability policy to be lodged with application					
Booking / Cleaning deposit - not REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's discretion		Bond	P	N	\$236.00	\$ 242.00
Multi Arts Centre						
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease	As Per Lease
Town Band Hall						
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$57.00	\$ 59.00
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$200.00	\$ 205.00
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$80.00	\$ 82.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$120.00	\$ 123.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$200.00	\$ 205.00
Cleaning Bond		Use of Facilities - Other	P	N	\$225.00	\$ 230.50
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$130.00	\$ 133.50
Electricity Charges for PHC grassed area			F	Y	At cost	At cost

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Council Premises Hire					
Council Chambers (per day or part thereof) during office hours Monday to Friday		Use of Facilities - Civic Centre	F	Y	\$90.00 \$ 92.50
Gardens , Reserves and Sporting Grounds					
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$915.00 \$ 937.00
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$130.00 \$ 133.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$250.00 \$ 256.00
Scott's Park/ Rocket Park	Commercial venture - REFERENCE at Council discretion Booking form must be completed. Bond and Insurances required.	Use of Facilities - Commercial (less than 200 people.	P	N	\$250.00 \$ 256.00
	Commercial venture - REFERENCE at Council discretion . Application in writing.	Use of Facilities - Commercial (more than 200 people			Quote for each application
	Commercial venture Bond - REFERENCE at Council discretion .	Bond (more than 200 people)	P	N	Quote for each application
	Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			\$130.00 No charge
	Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up etc.If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use			\$130.00 No charge
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$250.00 \$ 256.00
	Any assistance/resources required from Council will be invoiced at cost plus 30%.				Cost plus 30%
Waring Gardens	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (less than 500 people	P	Y	\$250.00 \$ 256.00
	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (more than 500 participants	P	Y	Quote for each application
	Commercial venture Bond- REFERENCE at Council discretion	Bond	P	N	Quote for each application
	Commercial venture - Group fitness or training No bond required.	Use of Facilities - Commercial Group fitness (less than 20 people)			No charge

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
	Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups		\$130.00	No charge
	Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required.	Use of Facilities - Community groups		\$120.00	\$ 123.00
	Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use		\$130.00	No charge
	Any assistance/resources required from Council will be at cost plus 30%.				Cost plus 30%
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P N	\$250.00	\$ 256.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P Y	\$130.00	\$ 133.00
	Bond - REFERENCE at Council Discretion	Bond	P N	\$236.00	\$ 242.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P Y	\$1,117.00	\$ 1,145.00
	Per Show day	Use of Facilities - Other	P Y	\$450.00	\$ 461.00
	Electricity at cost	Use of Facilities - Other	F Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P Y	\$200.00	\$ 205.00
	Electricity	Use of Facilities - Other	F Y	At cost	At cost
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P Y	\$1,086.00	\$ 1,112.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Gardens , Reserves and Sporting Grounds					
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,086.00 \$ 1,112.00
	Electricity	Use of Facilities - Sports	F	Y	At cost At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$429.00 \$ 440.00
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$203.00 \$ 208.00
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$547.00 \$ 560.00
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$430.00 \$ 440.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,225.00 \$ 6,375.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,117.00 \$ 1,144.00
	Bond - REFERENCE at Council Discretion	Bond	P	Y	\$547.00 \$ 560.00
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost At cost
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cleaning & Rubbish removal	F	Y	At cost At cost
Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer		F	Y	\$18.50 \$ 19.00
Power - access and any use within 24- hr period from time of access	Electricity Usage per Day per Unit accessed		F	Y	\$34.00 \$ 35.00
Request for Signage	Depot Staff to drop off and pick up	Signage	F	Y	\$215.00 \$ 220.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Recreation Reserves					
Booorooban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$24.00 \$ 25.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$268.00 \$ 275.00
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$375.00 \$ 384.00
	Hall Hire Fees	Hall only	F	Y	\$215.00 \$ 220.00
	Hall Hire Fees	Half day	F	Y	\$54.00 \$ 55.00
	Hall Hire Fees	Full day	F	Y	\$108.00 \$ 111.00
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cutlery and toilets	F	Y	\$160.00 \$ 164.00
	Hall Hire Fees	BBQ Hire only	F	Y	\$28.00 \$ 29.00
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,610.00 \$ 1,649.00
		Blighty Netball	F	Y	\$2,147.00 \$ 2,199.00
		Blighty Tennis	F	Y	\$1,075.00 \$ 1,101.00
		Extra Club functions per event	F	Y	\$160.00 \$ 164.00
		Deniliquin Children's Centre	F	Y	\$70.00 \$ 72.00
	General Hire	Tennis Rooms and Courts	F	Y	\$86.00 \$ 88.00
		Tennis Rooms and Courts (individuals)	F	Y	\$33.00 \$ 34.00
		Main Hall	F	Y	\$140.00 \$ 144.00
		Main Hall & Kiosk	F	Y	\$268.00 \$ 275.00
		Clubrooms and kitchen (Deniliquin Children's Centre)	F	Y	\$70.00 \$ 70.00
		Clubrooms and kitchen (all other purposes)	F	Y	\$140.00 \$ 140.00
		Meeting Room	F	Y	\$86.00 \$ 88.00
	Private Functions	Use of Facilities - Other	F	Y	\$483.00 \$ 495.00
		Functions booked by schools, Service Clubs and Charities may be discounted by negotiation with the Management Committee			
	Bond	REFERENCE subject to the premises being left clean and no damage	P	N	\$205.00 \$ 210.00
Recreation Reserves					
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$375.00 \$ 384.00
		Hall Only	F	Y	\$215.00 \$ 220.00
		Kitchen Only	F	Y	\$160.00 \$ 164.00
		Outside Facilities	F	Y	\$81.00 \$ 83.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Recreation Reserves						
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$205.00	\$ 210.00
	Meeting Hire	Half Day	F	Y	\$54.00	\$ 55.00
		Full Day	F	Y	\$108.00	\$ 111.00
Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee						
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$67.00	\$ 69.00
Tender Documents						
Tender Documents- Electrical		Tender Documents fee	P	Y	Nil	
Tender Documents - Hard Copy		Tender Documents fee	P	Y	\$70.00	\$ 72.00
Bike Hire						
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bond		Use of Equipment - Sports	R	N	No charge	No charge

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Civic Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Property Rentals					
Medical Centre Rental	Annual Lease	P	Y	\$9,002.00	\$ 9,218.00
Crossing Café Rental	Annual lease	P	Y	\$36,910.00	\$ 37,796.00
McLeans Beach Caravan Park Lease	Annual Lease	P	Y	\$74,906.00	\$ 76,704.00
81 Hunter street	Annual lease	P	Y	\$8,044.00	\$ 8,237.00
Lawson Syphon Road Reserve	Annual Lease	P	Y	\$185.00	\$ 189.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	\$1,075.00	\$ 1,101.00
Radio Tower Optus	Annual Lease	P	Y	\$5,765.00	\$ 5,903.00
Radio Tower Essential Energy	Annual Lease	P	Y	\$6,855.00	\$ 7,020.00
Road reserve Conargo (Hussey)	Annual Lease	P	Y	\$124.00	\$ 127.00
Office Rental - Former Conargo Shire Offices	Annual Lease	P	Y	\$863.00	\$ 884.00
Seeding Compound Rental	Annual Lease	P	Y	\$12,329.00	\$ 12,625.00
Saleyards	Calculated on Stock sales				\$ -
Mill's Pit Block	Annual Lease	P	Y	\$7,645.00	\$ 7,828.00
Wanganella Reserve	Annual Lease	P	Y	Annual Lease	Annual Lease
Conargo Land (Scoble)	Annual Lease	P	Y	Annual Lease	Annual Lease

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Companion Animal Registration - Dogs (Lifetime Registration)					
Entire (non desexed) companion animal	Companion animals registration fee	S	N	\$207.00	\$216.00
Entire (non desexed) companion animal less than 6 months old	Companion animals registration fee	S	N	\$58.00	\$60.00
Entire (non desexed) companion animal with written notification from vet	Companion animals registration fee	S	N	\$58.00	\$60.00
Desexed companion animal	Companion animals registration fee	S	N	\$58.00	\$60.00
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	Companion animals registration fee	S	N	\$58.00	\$60.00
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	\$153.00	\$192.00
Pensioner concession (desexed animal only)	Companion animals registration fee	S	N	\$25.00	\$25.00
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	\$29.00	\$30.00
Companion Animal Registration - Cats (Lifetime Registration)					
Entire (desexed) companion animal	Companion animals registration fee	S	N	\$207.00	\$50.00
Entire (non desexed) companion animal	Companion animals registration fee	S	N	\$58.00	\$50.00
Pensioner concession	Companion animals registration fee	S	N	\$25.00	\$26.00
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	\$29.00	\$25.00
Dog Registration Exemptions (microchipping and registration is required)					
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge	No Charge
A person who uses a dog for working rural properties or for driving stock	Companion animals registration fee	S	N/A	No Charge	No Charge
Greyhounds registered under the Greyhound Harness and Racing Act 2004	Companion animals registration fee	S	N/A	No Charge	No Charge

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Animal Management

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	20/21 Fee (Incl late Fee)
Annual Permit Fees (commence from 1 July 2020)					
An additional \$17 Late Fee is applicable if a permit is not paid for by 28 days after the permit requirement took effect.					
Undesexed cat	Cat not desexed by 4 months of age	S	Y	\$80.00	\$97.00
Dangerous Dog	Dog declared to be dangerous	S	Y	\$195.00	\$212.00
Restricted Dog	Dog declared to be a restricted breed or restricted by birth	P	Y	\$195.00	\$212.00
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$67.00	\$69.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	Refer Above	Refer above
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$58.00	\$69.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.40	\$16.80
Surrender of companion animals					
Surrender of companion animals to	Surrender of animal	F	N	\$79.00	\$81.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$35.00	\$36.00
Hire per week	Sale of animal-related equipment	F	Y	\$14.35	\$15.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$50.20	\$52.00
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$61.45	\$63.00
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$90.00	\$93.00
Maintenance fee (sheep, pig, goat)		F	N	\$9.20	\$10.00
Maintenance fee (cow, bull, horse)		F	N	\$12.30	\$13.00
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$86.00	\$88.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$144.00	\$148.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$90	Tow charges plus \$93
Release impounded vehicle		P	Y	\$126.00	\$129.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$62.00	\$64.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$62.00	\$64.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$31.75	\$33.00
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$58.40	\$60.00
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,465.00	\$3,550.00
Desexing Program					
Pensioner Concession Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$0.00	\$50.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$0.00	\$35.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$0.00	\$35.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$0.00	\$30.00
Pensioner Health Care Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$0.00	\$80.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$0.00	\$65.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$0.00	\$65.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$0.00	\$60.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Cemetery Fees

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
-------------------------	----------------	---------------	-----------	-----------

For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.

General cemetery

Land for grave	Burial site reservation fee	P	Y	\$910.00	\$932.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,060.00	\$1,086.00
Oversize grave	Interment	F	Y	\$1,115.00	\$1,142.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Re-opening of grave for second internment	Exhumation fee	F	Y	\$1,060.00	\$1,086.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$270.00	\$277.00
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$ 115.00	\$118.00

Columbarium

Perpetual lease fee	Fee for wall niche	F	Y	\$250.00	\$256.00
Interment fee	Interment	F	Y	\$250.00	\$256.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Lawn Cemetery - Land for each grave and perpetual maintenance					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,150.00	\$1,178.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Double grave interment	Interment	F	Y	\$1,050.00	\$1,076.00
Oversize grave	Interment	F	Y	\$1,110.00	\$1,137.00
Install plaque	Fee for plaque	F	Y	\$170.00	\$175.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$1,005.00	\$1,030.00
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$335.00	\$344.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Children's Cemetery					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,150.00	\$1,178.00
Single grave interment	Interment	F	Y	\$950.00	\$973.00
Single grave interment - still/new born	Interment	F	Y	Nil	TBD
Install plaque	Fee for plaque	F	Y	\$170.00	\$175.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$335.00	\$344.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Memorial Rose Garden					
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,225.00	\$1,255.00
Interment Fee	Interment	F	Y	\$270.00	\$277.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote
Cost of rose	Accessories fee	F	Y	\$100.00	\$103.00
Research Activities					
Historical/ Cemetery research	Per Hour or part of				
	Fee for utilisation of staff for various activities	P	Y	\$70.00	\$72.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$544.00	As per quote - Minimum charge \$558.00
Private Works					
Condition of Undertaking Works:					
All private works are to be undertaken in accordance with Council's adopted Private Works Policy.					
Note: Council does not dry hire plant.		P	Y	Price on application.	Price on application.
Private works (in Kind)					
Deniliquin Jockey Club	Free mower hire (no wages)				
Deniliquin Motorcycle Club	Cost recovery				
Deniliquin Golf Club	Cost recovery				
Deniliquin Rodeo Club	Cost recovery				
Deniliquin Car Club	Cost recovery				
Deniliquin Gun Club	Cost recovery				
Deniliquin Tennis Club	Cost recovery				
Deniliquin Collectors Club	Cost recovery				
Deniliquin P & A Society	Plant hire (watercart) – no cost				
Schools	Minor plant hire/gravel				
Nursing Home	Minor plant hire/gravel				

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Works						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Noxious weeds						
Spraying Fee	Noxious Weeds Spraying fee			Price Upon Application	Price Upon Application	
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$167.00	\$172.00
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$168.00	\$173.00
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$65.00	\$67.00
Road Opening Fees						
driveway crossover, stormwater connection or driveway culvert crossing.		Road Opening Permit	P	N	\$156.00	\$160.00
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$84.00	\$87.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$260.00	\$267.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Traffic Management					
Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$130.00	\$134.00
Complex Plan, 1 page or more requiring changes to standard TCP's.	Fee for Service	F	Y	As per quote	As per quote
Cones - to be quoted on complexity of TCP requirements.	Fee for Service dependent on numbers	F	Y	Min Cost \$29/day	Min Cost \$30/day
Banner Poles Hardinge Street & Davidson Street					
Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility					
Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$1.05	\$2.00
Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$45.00	\$47.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Works						
Generic Fee Description	Unit	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Plant Hire						
Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for						
Loader	Hourly	F	Y	\$ 159.00	\$163.00	
Backhoe	Hourly	F	Y	\$ 142.50	\$146.00	
Grader	Hourly	F	Y	\$ 211.00	\$217.00	
Dozer	Hourly	F	Y	\$ 218.00	\$224.00	
Multi-tyred Roller (24Tonne)	Hourly	F	Y	\$ 150.00	\$154.00	
Large Jetpatcher Truck	Hourly plus materials:	F	Y	\$ 150.00	\$154.00	
	Emulsion per litre	F	Y	\$ 1.20	\$1.30	
	7mm pre-coated aggregate per tonne	F	Y	\$ 75.00	\$77.00	
Vibrating Roller Pad Foot	Hourly	F	Y	\$ 146.00	\$150.00	
Vibrating Roller Smooth Drum	Hourly	F	Y	\$ 146.00	\$150.00	
Tractors	Hourly	F	Y	\$ 139.00	\$143.00	
Kerb and Gutter Machine with Operator	Hourly	F	Y	\$ 151.00	\$155.00	
Slasher (Berend)	Hourly	F	Y	\$ 45.00	\$47.00	
Road Broom	Hourly	F	Y	\$ 45.00	\$47.00	
Trucks - Water Cart 6,000 litre	Hourly	F	Y	\$ 117.00	\$120.00	
Trucks - Water Cart 12,000 litre	Hourly	F	Y	\$ 174.00	\$179.00	
Trucks - Water Cart 18,000 litre	Hourly	F	Y	\$ 196.00	\$201.00	
Truck - Low Loader	per km (under 100kms)	F	Y	\$ 4.50	\$4.60	
	per km (over 100kms)	F	Y	\$ 4.00	\$4.10	
	Hourly	F	Y	\$ 186.00	\$191.00	
Truck 6M3 - Tipping	Hourly	F	Y	\$ 117.00	\$120.00	
Truck/ Trailer 18M3 - Tipping	Hourly	F	Y	\$ 183.00	\$188.00	
Truck Suction Sweeper	Hourly	F	Y	\$ 183.00	\$188.00	
Weed Spraying Units hire with Operator (chemicals at hirer's expense)	Hourly	F	Y	\$ 108.00	\$111.00	
Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work						

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Waste Management						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Waste Charges						
Residential and Non-residential						
Domestic Waste Charge per Property		Waste charges per annum	F	Y	\$359.00	\$368.00
Vacant Land Domestic Waste Charge		Waste charges per annum	F	Y	\$91.00	\$94.00
Additional Bin Collected per Property		Waste charges per annum	F	Y	\$359.00	\$368.00
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	To Be Determined
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$140.00	\$144.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Construction & Demolition Waste Per Cubic Metre		Commercial waste single service charge	F	Y	\$52.50	\$54.00
Commerical & Industrial Waste Per Cubic Metre		Commercial waste single service charge	F	Y	\$69.00	\$71.00
Refrigerators/ Freezers/ Air Conditioners Each		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$31.00	\$32.00
Tyres- Car Each		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.50	\$10.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Waste Management						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Waste Depot Charges						
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$14.50	\$15.00
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$23.50	\$25.00
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$34.00	\$35.00
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$69.00	\$71.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$30.00	\$31.00
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$22.50	\$24.00
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.50	\$6.00
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.50	\$6.00
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.50	\$10.00
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$130.00	\$134.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$131.00	\$135.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$38.00	\$39.00
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request						
Green Waste that can't be burnt is to be charged at the same rate as general waste						
Inert waste such as clean fill suitable for cover material – Free of Charge						

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Sewerage						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Sewer Charges						
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage Charge	F	N	\$1.48	1.52 /kl
Sewer Access Charge						
Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$433.00	\$444.00
Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$866.00	\$887.00
Non-Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$433.00	\$444.00
Non-Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$866.00	\$887.00
Sewerage Dual Occupancy Charge						
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences Sewerage	F	N	\$862.00	\$883.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$116.00	\$120.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	\$488.00	as per quote. Minimum charge is \$500
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$37.00	\$38.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N	\$10.00	\$12.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$5.00	\$6.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$26.00/Kl	\$27.00/Kl
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$3.10/Kl	\$3.20/Kl
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$18.50/kl Minimum Charge \$18.50	\$19.00/kl Minimum Charge \$19.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.20	\$8.50
Avdata Water Supply access key		Supply access key	P	Y	\$45.00	\$47.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$236.00	\$242.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$134.00	\$138.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$51.30	\$55.00
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$107.00	\$110.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$158.00	\$170.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$293.00	\$300.00
Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Water					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Water Supply (Residential - Filtered Water)					
Access Charge	Fee for water Supply	F	N	\$359.00	\$368.00
Usage Charge	0-800k Fee for water Supply	F	N	\$0.99 /kl	\$1.01 /kl
Usage Charge	>800k Fee for water Supply	F	N	\$1.41 /kl	\$1.44 /kl
Water Supply (Residential - Raw Water)					
Access Charge	Fee for water Supply	F	N	\$180.00	\$185.00
Usage Charge	Fee for water Supply	F	N	\$0.73 /kl	\$0.75 /kl
Water Supply Non potable (Conargo, Wanganella & Booroorban)					
Access Charge	Fee for water Supply	F	N	\$101.00	\$104.00
Usage Charge	Per Kilotitre Fee for water Supply	F	N	\$0.69 /kl	0.72 /kl
Connection to Main Supply	Fee for water Supply	F	N	\$323.00	\$331.00
Dual Occupancy residences	Same as Sewer Fee for water Supply	F	N	\$862.00	\$883.00
Water Supply (Non-Residential - Filtered and Raw Water)					
Access Charge -20mm connection size	Fee for water Supply per annum	F	N	\$299.00	\$307.00
Access Charge-25mm connection size	Fee for water Supply per annum	F	N	\$484.50	\$497.00
Access Charge-32mm connection size	Fee for water Supply per annum	F	N	\$625.00	\$640.00
Access Charge-40mm connection size	Fee for water Supply per annum	F	N	\$798.50	\$818.00
Access Charge-50mm connection size	Fee for water Supply per annum	F	N	\$1,014.00	\$1,039.00
Access Charge-80mm connection size	Fee for water Supply per annum	F	N	\$1,973.00	\$2,021.00
Access Charge-100mm connection size	Fee for water Supply per annum	F	N	\$2,225.00	\$2,279.00
Raw Water Usage Charge	Fee for water Supply	F	N	\$0.73/kl	\$0.75/kl
Raw Water Usage Charge – Community Land	Fee for water Supply	F	N	\$0.05/kl	\$0.05/kl
Filtered Water Usage Charge	Fee for water Supply	F	N	\$1.41/kl	\$1.44/ kl

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Application fees						
Category 1		Liquid Trade Waste Application fee	F	N	\$115.00	\$118.00
Category 2		Liquid Trade Waste Application fee	F	N	\$225.00	\$231.00
Category 3		Liquid Trade Waste Application fee	F	N	\$335.00	\$344.00
Annual fees						
Category 1 Discharger		Liquid Trade Waste access Charge	F	N	\$97.00	\$118.00
Category 2 Discharger		Liquid Trade Waste access Charge	F	N	\$195.00	\$118.00
Larger Discharger		Liquid Trade Waste access Charge	F	N	\$645.00	\$118.00
Industrial Discharger		Liquid Trade Waste access Charge	F	N	\$195.00 to \$645.00	\$118.00
Pre Inspection Fee		Inspection Fee	F	N	\$91.00	\$118.00
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment						
Category 1 Discharger with appropriate equipment		Liquid Trade Waste Usage Charge	F	N	Nil	Nil
Category 1 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.74/Kl	\$1.78/Kl
Category 2 Discharger with appropriate equipment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.74/Kl	\$1.78/Kl
Category 2 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$16.0/Kl	\$16.40/Kl
Non Compliance Charges for Category 3						
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters)		Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Liquid Trade Waste

	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.37	\$2.43
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$80.00	\$81.92
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.00	\$40.96
Biochemical Oxygen demands - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.00	\$16.38
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$370.35	\$379.24
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40	\$40.96
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.65	\$27.29
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$4.00	\$4.10
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.43	\$1.46
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$800.85	\$820.07
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.00	\$40.96
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,700.00	\$2,764.80
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.80	\$0.82
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.65	\$27.29
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.20	\$0.20
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$802.05	\$821.30
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$802.05	\$821.30
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.67	\$2.73
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Excess Mass Charge						
Phosphorus (Total P)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$56.30	\$57.65
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.47	\$1.51
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15	\$0.15

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.65	\$1.69
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.77	\$1.81
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.03	\$1.05
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.29	\$0.30
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06	\$0.06
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.00	\$8.19
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.30	\$16.69
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$22.50	\$23.04

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Central Murray Regional Library

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Reservations	All Stock	Fee for accessing required information	P	N	\$1.70	\$1.80
Inter- Library Loans	Per Item	Fee for accessing required information	P	N	\$5.20	\$5.40
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						
Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.30	\$0.40
Printing/Photocopying A4 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.10
Printing/Photocopying A3 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.70
Printing/Photocopying A3 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.70	\$1.80
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$0.50	\$0.60
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.90	\$2.00
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.20	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.70	\$2.80
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.20	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.70	\$2.80
Microfilm/Fiche – Printout		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.80
Scanning – per page (A4)		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.80

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Central Murray Regional Library

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee
Facsimile/ Email (within Australia)						
Transmission – First Page		Use of General Equipment fee - Civic or other	F	Y	\$5.60	\$ 5.80
For each subsequent page		Use of General Equipment fee - Civic or other	F	Y	\$2.10	\$ 2.20
Reception of first page		Use of General Equipment fee - Civic or other	F	Y	\$3.10	\$ 3.20
Reception of subsequent pages		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$ 1.10
Sending email – from staff computer for customer		Use of General Equipment fee - Civic or other	F	Y	\$4.00	\$4.10
Computers						
Public Computers		Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.20	\$0.30
Video/ DVD	Per Day	Administration Fee	P	N	\$0.50	\$0.60
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$55.00	\$56.40
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.10	\$3.20
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.10	\$4.20

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Central Murray Regional Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	19/20 Fee	20/21 Fee	
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.10	\$2.20
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.00	\$1.10

S = STATUTORY F = FEE P = POLICY R = REFERENCE



EDWARD RIVER COUNCIL
**COMBINED DELIVERY PROGRAM 2018-2021
AND OPERATIONAL PLAN 2020-2021**

180 Cressy Street (PO Box 270)
Deniliquin NSW 2710
T 03 5898 3000 F 03 5898 3029
council@edwardriver.nsw.gov.au
www.edwardriver.nsw.gov.au