



**Edward
River**
COUNCIL

**Combined Delivery Program
2018-2021
and Operational Plan
2019-2020**





CONTENTS

Part 1 - Welcome and Overview	4	Part 2 - Combined Delivery Program and Operational Plan	20
Message from the Mayor	5	Integrating our Strategies and Plans	22
Message from the General Manager	6	Responsibility Matrix	23
Our Vision	7	Outcome 1 – A great place to live	24
Our Councillors	8	Outcome 2 - A prosperous and vibrant economy	31
Our Executive Team	9	Outcome 3 – A valued and enhanced natural environment	38
Roles and Responsibilities	10	Outcome 4 – A region with quality and sustainable infrastructure	45
Integrated Planning & Reporting	13	Outcome 5 – A community working together to achieve its potential	50
Community Strategic Plan	14	Part 3 - Budget	62
Resourcing Strategy	15	Part 4 - Statement of Revenue Policy	134
Delivery Program (this document)	15	Part 5 - Fees and Charges	152
Operational Plan and Budget (this document)	15		
Reporting our Progress	16		
Your Rates	18		

PART 1

WELCOME AND OVERVIEW



Message from the Mayor

This three-year Delivery Program 2018-2021 and annual Operational Plan 2019-2020 outlines Edward River Council's commitment to implementing our community's long-term vision expressed in our Community Strategic Plan, *Edward River 2030*.

The Edward River region has benefited from unprecedented levels of investment in recent years. In 2019-20, Council will continue to focus on delivering the wide range of projects and programs being funded through the Australian Government's Drought Communities Programme and Murray Darling Basin Regional Economic Diversification Program, as well as the NSW Government's Stronger Communities Fund and Stronger Country Communities Fund.

After adopting a series of long-term strategic plans for the Edward River region in 2018, including the Deniliquin Masterplan, Open Space Strategy and Economic Development Strategy, Council will move forward in implementing actions from these strategies in the 2019-20 year.

The \$1.5 million Napier Street Reconstruction, which commenced in May 2019, will be delivered in 2019-20 and be followed by a \$3.3 million revitalisation of Cressy Street and Deniliquin's riverfront, both of which were identified in the Deniliquin Public Space as important public space precincts for the Edward River community. These improvements will enhance the appeal of our public spaces, while boosting tourism and stimulating economic growth in our region.

Developing our region's economy remains a key priority for this Council, and that goal is reflected in our combined Delivery Program and Operational Plan. In 2019-20, we will host our second Major Projects Summit to encourage local suppliers and industry participation in Council's Capital Works Program and host several Business Round Tables to better understand local business concerns, issues and opportunities.

The *Visit Deni* campaign has gone from strength to strength, putting Deniliquin and the wider Edward River region on the map. In 2019-20, we will continue to invest in building the local visitor economy by developing a three-year tourism strategy, producing new promotional content for the *Visit Deni* website and releasing an updated visitor guide. Once again, Council will partner the Victorian Water Ski Association to promote the Edward River region as an ideal skiing, wakeboarding, boating and fishing destination at the 2020 Moomba Masters.

Finally, Council has committed to continuing our advocacy to both the NSW and Australian Governments on a number of issues important to the Edward River community, spanning economic development, education, health, telecommunications and water. As always, Council is ready and willing to collaborate with other levels of government to achieve strong outcomes for our community.

On behalf of my fellow Councillors, I congratulate the General Manager and staff of Edward River Council for committing to delivering the ambitious program of works set out in this combined Delivery Program and Operational Plan. We appreciate their ongoing commitment to providing high-quality services and infrastructure to our ratepayers, residents and visitors.

Cr Norm Brennan, Mayor



Message from the General Manager

This combined Delivery Program 2018-2021 and Operational Plan 2019-2020 demonstrates Edward River Council's commitment to financial sustainability and good governance.

Council's prudent financial management has ensured the organisation will continue to provide a wide range of services and programs to the Edward River community in 2019-20, while maintaining and improving the region's infrastructure. In 2019-20, Council will deliver a budget totalling \$23.7 million, investing more than \$22.3 million in capital works and returning an operating surplus of \$1.6 million.

Over the coming financial year, Council will progress the redevelopment of Deniliquin's Civic Precinct. Improvements to the Deniliquin Town Hall will see the historic building revitalised as a multi-purpose community space, while the Estates Building on Cressy Street will be restored as a new, fit-for-purpose Council Chambers.

In recent years, the NSW Government has introduced a series of reforms aimed at strengthening integrity and performance across the Local Government sector and increasing community participation in local decision-making.

In 2019-20, Council will respond to these reforms by introducing webcasting of Council meetings, allowing residents and ratepayers to closely follow Council's decision-making, and delivering a professional development program to support Councillors in maintaining the skills and knowledge necessary to perform their roles as elected representatives.

Our people are our most important asset and are central to Council achieving its ambitious plan for the Edward River community. In 2019-20, Council will

implement a leadership program and emerging leader development program, aimed at building the capabilities of the organisation's existing and emerging leaders and ensuring that our region continues to be well-served by skilled, confident and customer-focused professionals.

Over the coming year, Council will continue to deliver its Workforce Management Plan to ensure our organisation is positioned as an employer of choice. Key initiatives include implementing the organisation's Equal Employment Opportunity Management and Diversity Plan, undertaking a staff satisfaction survey to identify areas for improvement, and embedding Council's corporate values of leadership, excellence, accountability and delivery into the organisation's recruitment and performance review frameworks.

I am proud of Council's staff for their ongoing commitment to delivering high quality services and programs to the Edward River community and look forward to leading and supporting them over the 2019-20 year in making our region an even better place to live, work, visit and invest.

Adam McSwain, General Manager



OUR VISION

Through the development of Edward River Council's Community Strategic Plan, *Edward River 2030*, a community vision was developed for the Edward River region.

This combined Delivery Program 2018-2021 and Operational Plan 2019-2020 outlines the activities and actions that Council will undertake to realise this vision.

We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.



OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held in September 2020.

Following the swearing in of the nine elected Councillors in September 2017, Cr Norm Brennan and Cr Pat Fogarty were elected Mayor and Deputy Mayor, respectively, for a two-year term. The next election for the positions of Mayor and Deputy Mayor will be held in September 2019.

The *Local Government Act 1993* outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the Mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Peta Betts



Cr Norm Brennan



Cr Marg Bull



Cr Pat Fogarty



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



Adam McSwain
General Manager

Master of Business Administration, Deakin University
Master of Politics and Policy, Deakin University
Bachelor of Applied Science/Bachelor of Management, University of Ballarat
Graduate, Australian Institute of Company Directors



Trish Kirkland
Director Corporate Services

Graduate Diploma in Local Government Management, University of Technology, Sydney
Bachelor of Arts (Honours), Murdoch University
Diploma of Project Management, Australian Institute of Management



Oliver McNulty
Director Infrastructure

Chartered Engineer, Engineers Ireland
Chartered Structural Engineer, Institute of Structural Engineers
Bachelor of Science (Engineering), Trinity College, Dublin
Diploma in Structural Engineering, Dublin Institute of Technology
Certificate of Project Management, Project Management Institute
Certificate in Sustainable Construction, Institute of Structural Engineers

ROLES AND RESPONSIBILITIES

Office of the General Manager: Adam McSwain		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	Community Development Community Events Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Julie Rogers	Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	Adam McSwain	Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Trish Kirkland

<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Rindayi Matienga	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance and Communications	Trish Kirkland	Corporate Communications and Media Relations Governance Integrated Planning and Reporting
Information Management	Mark Siena	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Oliver McNulty

<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Mark Dalzell	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Oliver McNulty	Major Projects Delivery
Operations	Warwick Newell	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED PLANNING AND REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, *Edward River 2030*, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, *Edward River 2030* is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and implementing the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer-term budgets:

Annual Report

Within five months of the end of each financial year, Council prepares an Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and *Government Information (Public Access) Act 2009*.

End of Term Report

Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.

State of the Environment Report

A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.

Delivery Program and Operational Plan Progress Reports

Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.

Budget Review Statement

Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.

YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2019-20 year is 2.7 per cent.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2019/20 rate is based on the Valuer General's July 2016 assessments.

What are rates?

Council rates can generally be described as a tax on the wealth of property owners, where their wealth is measured by the value of their land (excluding improvements such as a house). However, in NSW, it would be more accurate to say that rates are a function of a property owner's share of the total value of land within the local government area. Generally, the greater your share of total land wealth within your local government area, the higher your rates; although this depends on the type of rating system chosen by the council.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates.

Under the *Local Government Act 1993*, there are only two systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils must choose between:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in the area.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing taxes fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI).

Which rating system does Edward River Council use?

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from consolidating rating calculations or recategorising until 30 June 2020. This means that Council currently operates different rating systems depending on the location of the property. The rating system in use includes different classifications, base rates and minimum rates. Details of the rating system are in the Revenue Policy section of this document.

Council plans to review the rating system in preparation for the removal of the restriction. Any proposed changes to the rating system will involve community consultation. This work is being undertaken as a 2019-20 Operational Plan action for implementation in 2020-21.

How can changes in land value affect your rates?

Councils must set rates based on the value of each parcel of land in their area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three or four years. This will almost invariably result in fluctuations every three years in the relative share of total land wealth in the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

In years where land is not being re-valued, all rates will simply increase by the uniform percentage allowed by the NSW Government under the rate capping system. Currently the cap is 2.7 per cent and is generally in line with CPI.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.



PART 2

COMBINED DELIVERY PROGRAM AND OPERATIONAL PLAN



Responsibility Matrix

Each of the 125 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	General Manager	Adam McSwain
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Julie Rogers
Corporate Services		
DCS	Director Corporate Services	Trish Kirkland
MFIN	Manager Finance	Rindayi Matienga
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Oliver McNulty
MEA	Manager Engineering and Assets	Mark Dalzell
MOP	Manager Operations	Warwick Newell

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the *Local Government Act 1993*, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at 180 Cressy Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan

<p>1</p> <p>A great place to live</p>	<p>1.1 Our community has access to essential services</p> <p>1.2 Our community is safe, happy and healthy, both physically and mentally</p> <p>1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture</p>
<p>2</p> <p>A prosperous and vibrant economy</p>	<p>2.1 Our economy is strong and diverse</p> <p>2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business</p> <p>2.3 Our region provides strong education, employment and training opportunities</p>
<p>3</p> <p>A valued and enhanced natural environment</p>	<p>3.1 We are committed to resource recovery and waste management</p> <p>3.2 Our natural environment is protected and enhanced</p> <p>3.3 We plan for the future to accommodate and facilitate sustainable growth and development</p>
<p>4</p> <p>A region with quality and sustainable infrastructure</p>	<p>4.1 Our built environment is managed, maintained and improved</p> <p>4.2 Our road network is a source of pride</p> <p>4.3 Our water and sewer infrastructure is efficient and fit for purpose</p>
<p>5</p> <p>A community working together to achieve its potential</p>	<p>5.1 Our community is informed and engaged</p> <p>5.2 We collaborate and pursue partnerships that achieve great outcomes for our community</p> <p>5.3 Our local government is efficient, innovative and financially sustainable</p>

Outcome 1 - *A great place to live*

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2 Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture.



Delivery Program Measures

Measure	Baseline	Target
Community satisfaction with:		
• Appearance of public areas	Not currently measured	State-wide average for rural council
• Recreational facilities	68 per cent	72 per cent
• Art centres and libraries	Greater than 80 per cent score the library service as good or very good	Greater than 85 score the library service as good or very good
Percentage of population who are library members	35.5 per cent	37 per cent
Percentage of required food safety inspections undertaken	100 per cent	100 per cent

1.1 Our community has access to essential services

Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
1.1.1 Communicate and engage with stakeholders to understand community needs and undertake advocacy on important issues.	1.1.1.1 Advocate for funding to support incremental improvement opportunities at the Deniliquin Airport (AVS 1).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.2 Advocate for funding to develop a Regional Agriculture Strategy (AVS 2).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.3 Advocate for funding to facilitate the development of a Retirement Living development in Deniliquin (AVS 3).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.4 Advocate for investment to redevelop or rebuild the Deniliquin Hospital (AVS 4).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.5 Advocate for improvements to the Deniliquin High School's science labs, industrial arts/ technology centre and hospitality room (AVS 5).	GM	Advocacy/ Undertaken	Office of the General Manager

1.1 Our community has access to essential services

Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.1.1.6 Advocate Council's position on the Murray Darling Basin Plan (AVS 6).	GM	Advocacy/ Undertaken	Office of the General Manager
	1.1.1.7 Advocate for investment to address mobile blackspots and improve mobile phone coverage in the Edward River region. (AVS 7).	GM	Advocacy/ Undertaken	Office of the General Manager
1.1.2 Provide library services that support and enhance lifelong learning.	1.1.2.1 Operate the Central Murray Regional Library and provide quality library services to the Edward River community.	MCED	Regional Service levels/ Met State Library NSW baseline benchmark/ Met	Library
	1.1.2.2 Facilitate meetings of the Central Murray Regional Library Committee.	MCED	Meetings/ =3	Library

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Contract the operations for the Deniliquin Swim Centre and Deniliquin Regional Sports and Entertainment Stadium.	MEA	Contracts/ Awarded	Engineering Services
1.2.2 Provide community halls and facilities.	1.2.1.2 Deliver the community halls and facilities maintenance program.	MOP	Maintenance program/ Developed	Engineering Services
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a Companion Animal desexing program.	MES	Program/ Delivered	Animal Control
	1.2.3.2 Promote responsible pet ownership through the delivery of four free microchipping weeks.	MES	Program/ Completed	Animal Control
	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	MES	Food premises inspected annually/ 100%	Health Services
	1.2.3.4 Undertake inspections of skin penetration operators.	MES	Operators inspected annually/ 100%	Health Services

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.2.3.5 Undertake water sampling of Council's water supply.	MES	Water sampling schedule completed/ 100%	Health Services
	1.2.3.6 Participate in NSW Health arbovirus monitoring program.	MES	Program/ Completed	Health Services
	1.2.3.7 Undertake swimming pool barrier inspections.	MES	Swimming pool barrier inspections completed/ =35	Building Control

1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture

1.3.1 Develop the Edward River region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Deniliquin Town Hall Revitalisation Project.	MCED	Project milestones/ Met	Major Projects Program
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week celebrations.	MCED	NAIDOC Week celebrations/ Delivered	Community Services

1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture

Delivery Program 2018-21	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival celebrations.	MCED	Application/ Lodged	Economic Development & Business
	1.3.1.4 Submit grant application to enable 2020 Youth Week celebrations.	MCED	Application/ Lodged	Economic Development & Business
	1.3.1.5 Support Deniliquin Business Chamber 2020 Business Excellence Awards.	MCED	Business Excellence Awards/ Delivered	Community Grants and Donations
	1.3.1.6 Host Council's annual International Women's Day Luncheon.	MCED	International Women's Day Luncheon/ Held	Community Services
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship ceremonies.	GM	Citizenship Ceremonies/ Held	Civic Functions
	1.3.2.2 Support the delivery of 2020 Anzac Day commemoration services at Deniliquin and Wanganella.	GM	Commemoration services/ Held	Civic Functions
	1.3.2.3 Deliver 2020 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards.	GM	Event/Held Awards/Conferred	Civic Functions

Outcome 2 - *A prosperous and vibrant economy*

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities



Delivery Program Measures

Measure	Baseline	Target
Visitors to Edward River region per annum	118,200	120,000
Jobs	3,778	3,800
Community satisfaction with:		
• Economic development/tourism	Not currently measured	State-wide average for rural council
• Community and cultural services	Not currently measured	State-wide average for rural council
Businesses	461	480
Visitors to Deniliquin Visitor Information Centre & Peppin Heritage Centre per annum	17,000	17,850

2.1 Our economy is strong and diverse

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture	2.1.1.1 Seek funding to develop a Regional Agriculture Strategy.	MCED	Funding/ Secured Strategy/ Commenced	Economic Development & Business
	2.1.1.2 Facilitate the sale of the former Deniliquin Council Works Depot site as an economic development opportunity.	MCED	Site/ Sold	Economic Development & Business
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Leverage Council's Major Project Pipeline to attract funding and development.	MCED	Initiatives/ =1	Economic Development & Business
	2.1.2.2 Host a Major Projects Summit to encourage local suppliers and industry participation in Council's capital works programs and funded projects (EDS 2.13).	MCED	Major Projects Summit/ Held	Economic Development & Business

2.1 Our economy is strong and diverse

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	Development applications determined within statutory timeframes/ =>80% Complying development certificates determined within statutory timeframes / =>80% Construction certificates determined within 30 days of registration/ =>80% Local activity approvals determined within 14 days of registration/ =>80%	Town Planning
	2.1.3.2 Provide Planning Certificates and sewer drainage diagrams on application.	MES	Planning Certificates issued within five days of receipt/ =>90% Sewer drainage diagrams issued within five days of receipt/ =>90%	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Operate the Deniliquin Visitor Information Centre & Peppin Heritage Centre.	MCED	Service levels/Met DestinationNSW accreditation/ Maintained	Peppin Heritage Centre Tourism
	2.2.1.2 Facilitate regular meetings of the Access Committee (DIAP 1.1).	MCED	Meetings held/ =4	Economic & Business Development
	2.2.1.3 Provide a heritage advisory service to the community.	MES	Heritage advisory service referrals/ =>8	Community Services
	2.2.1.4 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage Projects Funded/ => \$20 000	Community Services
	2.2.1.5 Develop a three-year tourism strategy to support the marketing and promotion of the Edward River region to build the visitor economy and increase visitor nights (EDS 2.15).	MCED	Strategy/ Developed	Tourism
	2.2.1.6 Develop, update and produce visitor guide, promotional footage and information on the <i>Visit Deni</i> website and social media platforms (EDS 6.6).	MCED	Marketing collateral/ Developed	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the NSW Government's Stronger Communities Fund.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.2 Deliver projects funded through the NSW Government's Stronger Country Communities Fund.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.3 Deliver projects funded through the Australian Government's Drought Communities Programme.	MCED	Funding milestones/ Met	Major Projects Program
	2.2.2.4 Deliver projects funded through the Australian Government's Murray Darling Basin Regional Economic Diversification Program.	DIR	Funding milestones/ Met	Major Projects Program
	2.2.2.5 Implement Edward River Signage Strategy.	MCED	Strategy/ Developed Stage One/ Implemented	Economic Development & Business

2.3 Our region provides strong education, employment and training opportunities

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Host a series of themed forums to understand local business concerns, issues and opportunities (EDS 2.9).	MCED	Business Round Tables held/ =2	Economic & Business Development

Outcome 3 - *A valued and enhanced natural environment*

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plans (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development



Delivery Program Measures

Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications	30 days for development applications
	60 days for integrated development applications	60 days for integrated development applications
Community satisfaction with:		
• Waste management	Not currently measured	State-wide average for rural council
• Planning and building permits	Not currently measured	State-wide average for rural council
• Emergency and disaster management	Not currently measured	State-wide average for rural council
• Environmental sustainability	Not currently measured	State-wide average for rural council
• Town Planning Policy	Not currently measured	State-wide average for rural council
• Ease of access to services	62	65

3.1 We are committed to resource recovery and waste management

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Develop a project plan for the delivery of kerbside recycling.	MEA	Project plan/ Developed	Engineering Services
	3.1.1.2 Develop a project plan for the delivery of food and organic waste collection.	MEA	Project plan/ Developed	Engineering Services
	3.1.1.3 Implement renewable energy projects for the Council Administration Centre, Central Murray Regional Library, Deniliquin Water Treatment Plant, Deniliquin Sewerage Treatment Plant, Peppin Heritage Centre and Works Depot buildings.	MEA	Renewable energy projects/ Completed	Capital Works Infrastructure Other
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions/ Met	Engineering Services
	3.1.2.2 Provide drumMUSTER collection services at the Deniliquin Landfill Depot.	MOP	drumMUSTER services/ Provided	Engineering Services

3.1 We are committed to resource recovery and waste management

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.1.2.3 Provide Community Recycling Centre drop-off services at both the Deniliquin Landfill Depot and Blighty Waste Disposal Depot.	MOP	Community Recycling Centre services/ Provided	Engineering Services
	3.1.2.4 Plan the expansion of the Deniliquin Waste Disposal Depot.	MEA	Construction plans/ Developed EPA approval/ Obtained Development Application/ Submitted	Engineering Services

3.2 Our natural environment is protected and enhanced

3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Booororban, Deniliquin and Wanganella public cemeteries.	MOP	Cemeteries Management Plan/ Developed	Engineering Services
	3.2.1.2 Develop Plans of Management for NSW Government Crown Land now transitioned to Edward River Council community land.	MEA	Plans of Management/ Adopted	Engineering Services

3.2 Our natural environment is protected and enhanced

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.2.1.3 Deliver maintenance program for Council owned and managed land categorised as natural area.	MOP	Maintenance program/ Delivered	Engineering Services
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River region.	MOP	Service levels/ Met	Engineering Services
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	LEMC meetings/ Convened LEMC joint exercise/ Conducted	Engineering Services
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Prepare detailed designs and costings for the redevelopment of the former North Deniliquin Tennis Court precinct (OSS 12).	MES	Designs and costings/ Completed	Town Planning
	3.2.4.2 Prepare the public domain technical manual to support the implementation of the Deniliquin Masterplan.	MES	Manual/ Completed	Town Planning

3.2 Our natural environment is protected and enhanced

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	3.2.4.3 Prepare detailed designs and costings for the development of Edward River Oval (DMP 7.5).	MES	Designs and costings/ Completed	Town Planning
	3.2.4.4 Load all public toilet locations onto the National Public Toilet Map (OSS 5).	MEA	Mapped public toilet locations/ Published	Engineering Services
	3.2.4.5 Review and deliver the Rural Tree Scheme.	MOP	Scheme/ Reviewed Scheme/ Delivered	Economic & Business Development

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
3.3.1 Manage the built environment in line with the LEP and relevant legislation.	3.3.1.1 Complete the planning proposal for the insertion of flood planning controls into the Deniliquin Local Environmental Plans 1997/2013 (FMP PM01/02).	MES	Planning proposal/ Completed	Town Planning
	3.3.1.2 Amend Planning Certificates in relation to flooding (FMP PM03).	MES	Amendments to certificates/ Completed	Town Planning
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare the Edward River Industrial Land Strategy.	MES	Strategy/ Completed	Town Planning
	3.3.2.2 Prepare the strategic planning statement as required by the <i>Environmental Planning and Assessment Act 1979</i> .	MES	Strategic planning statement/ Completed	Town Planning

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose



Delivery Program Measures		
Measure	Baseline	Target
Percentage of Capital Works Program completed per annum	70 per cent	90 per cent
Asset management maturity	Nil	Complete development of:
		<ul style="list-style-type: none"> Asset Management Plans
		<ul style="list-style-type: none"> Asset Condition Inspection Manual
Reduction in asset renewal gap	90 per cent annual expenditure on assets compared to depreciation	100 per cent annual expenditure on assets compared to depreciation
Community satisfaction with:		
<ul style="list-style-type: none"> Local streets and footpaths 	41 per cent	45 per cent

4.1 Our built environment is managed, maintained and improved

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Capital Works Program.	MOP	Capital Works Program delivered/ 90%	Capital Works Road Reconstruction and Kerb and Gutter Capital Works Roads to Recovery Capital Works Road Reseal Capital Works Road Re-sheet Capital Works Road Footpath
	4.1.1.2 Deliver Buildings Maintenance Program.	MOP	Maintenance Program/ Delivered	Engineering Services
	4.1.1.3 Develop maintenance schedules and programs for key services.	MOP	Maintenance programs and schedules/ Developed Measurement metrics/ Developed	Engineering Services

4.1 Our built environment is managed, maintained and improved

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation/ =>90%	Engineering Services
	4.1.2.2 Develop and implement asset condition assessment program.	MEA	Asset condition assessment program development/ Completed Asset condition assessment program implementation/ Commenced	Engineering Services
	4.1.2.3 Undertake asset valuations for all asset classes in accordance with project plan.	MEA	Project milestones/ Met	Engineering Services
	4.1.2.4 Implement Year One of 10-year plant replacement program.	MOP	Year One of 10-year program/ Implemented	Plant Replacement
	4.1.2.5 Develop Service Level Agreements for user groups of recreation reserves and public open spaces.	MOP	Service Level Agreements/ Developed	Engineering Services

4.2 Our road network is a source of pride

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement Year One of 10-year program of works to renew Council's road network in line with condition assessments.	MEA	Year One of 10-year program/ Implemented	Engineering Services

4.3 Our water and sewer infrastructure is efficient and fit for purpose

4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program.	MEA	Capital Works Program Delivered/ =>90%	Capital Works Infrastructure Water Capital Works Infrastructure Sewer
	4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program.	MOP	Maintenance Program/ Delivered	Engineering Services
	4.3.1.3 Review Council's Integrated Water Catchment Management Plan.	MEA	Plan/ Reviewed	Engineering Services
	4.3.1.4 Implement Telemetry Replacement Program.	MOP	Program implementation/ Commenced	Capital Works Infrastructure Water Capital Works Infrastructure Sewer
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment Plant	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with the NSW Government.	MEA	Project plan/ Developed	Engineering Services

Outcome 5 - *A community working together to achieve its potential*

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with *Edward River 2030*, Council's three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable



Delivery Program Measures

Measure	Baseline	Target
Percentage of Councillors in attendance at Council meetings	80 per cent	Greater than 85 per cent
Staff turnover as a percentage of permanent staff numbers	7.8 per cent	Less than 10 per cent
Percentage of Council decisions made at meetings closed to the public	15 per cent	Less than 10 per cent
Lost time injury frequency rate	19.22 per cent	12.8 per cent
Community satisfaction with:		
• Community consultation	57 per cent	63 per cent
• Informing the community	59 per cent	65 per cent
• Decisions made in the community interest	54 per cent	60 per cent
• Value for money	43 per cent	46 per cent
• Customer service	59 per cent consider customer service good or very good	65 per cent
• Overall Council performance	56 per cent	58 per cent

5.1 Our community is informed and engaged

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	DCS	Community News page/ 24 Engagement with Council social media accounts/ Increasing Media releases produced/ 24 Biannual newsletter published/ 2	Office of the General Manager
	5.1.1.2 Review Council's website to ensure it remains accessible and provides an engaging customer experience.	DCS	Website structure/ Reviewed	Information Management
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.2.1 Implement webcasting of Council meetings to improve community accessibility and engagement.	MIM	Webcasting implemented/ 30 November	Information Management
	5.1.2.2 Finalise and implement the strategic review of Council's committee framework and community facility management model to strengthen community participation and partnerships.	DCS	Strategic Review Action Plan/ Implemented	Corporate Services

5.1 Our community is informed and engaged

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.1.2.3 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings/ Implemented Ordinary meeting business papers/ Published to Council's website three days prior to meeting	Office of the General Manager

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program/ Delivered	Community Grants and Donations
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5.3 Our local government is efficient, innovative and financially sustainable

5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review the Long-Term Financial Plan.	MFIN	Annual budget adopted, and long-term financial plan reviewed in line with annual budget/30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the <i>Local Government Act 1993</i> requirements.	MFIN	Quarter budget reviews completed/ September, December and March Audited financial statements lodged/31 October	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the <i>Local Government Act 1993</i> , Office of Local Government Guidelines, and Council's adopted policies.	MFIN	Report to Council/Monthly Bank Bill Swap Rate Benchmark/ Exceeded	Corporate Services
	5.3.1.4 Coordinate the review and harmonisation of Council's rating structure and development of new revenue policy for Council's Operational Plan 2020/21 in accordance with the Local Government (Council Amalgamations) Proclamation 2016.	MFIN	Review completed, rating structure determined and new revenue policy finalised/ 31 May	Corporate Services
	5.3.1.5 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities/ Completed Management actions implemented/ =Agreed timeframes	Corporate Services
5.3.2 Deliver excellent customer service.	5.3.2.1 Develop and implement Council's Customer Service Charter.	MPCS	Charter/ Adopted Charter implementation/ Commenced Report customer request management statistics/ Quarterly	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and improve management of risk and safety.	5.3.3.1 Provide progress reports on implementation of the 2018-2021 Delivery Program in accordance with the <i>Local Government Act 1993</i> .	DCS	Progress reported to Council/ Quarterly	Corporate Services
	5.3.3.2 Develop the annual Operational Plan in accordance with the <i>Local Government Act 1993</i> .	DCS	Plan adopted/ 30 June	Corporate Services
	5.3.3.3 Produce and publish Council's Annual Report in accordance with the <i>Local Government Act 1993</i>	DCS	Report adopted/ 30 November	Corporate Services
	5.3.3.4 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee/ Commenced	Corporate Services
	5.3.3.5 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government/ 30 September	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.6 Develop and implement Business Continuity Plan, including final Disaster Recovery Plan	DCS	Implementation milestones/ Met	Corporate Services
	5.3.3.7 Manage the Councillor Professional Development Program	DCS	Program/ Delivered	Councillor Expenses
	5.3.3.8 Review council's delegation framework and implement recommended improvements	DCS	Review/ Completed Improvements/ Commenced	Corporate Services
	5.3.3.9 Produce and submit reports of disclosures made under the Public Interest Disclosures Act	DCS	NSW Ombudsman/ July and February	Corporate Services
	5.3.3.10 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements	DCS	Annual lodgement process completed/ 30 September	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.11 Develop and implement a Privacy Management Plan in accordance with the <i>Privacy and Personal Information Protection Act 1998</i> and Office of Local Government requirements.	MIM	Plan/ Adopted Implementation/ Commenced	Information Management
	5.3.3.12 Review and publish the Council Information Guide.	MIM	Guide adopted/ 30 June	Information Management
	5.3.3.13 Produce and submit the annual government Information Public Access Report in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Annual report provided to the Information and Privacy Commissioner/ 31 October	Information Management
	5.3.3.14 Coordinate the publication of Open Access Information to the website in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Open Access Information available on the website/ Increasing	Information Management
	5.3.3.15 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the <i>Government Information (Public Access) Act 2009</i> .	MIM	Published to website/ =< every 45 days	Information Management

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.16 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held/ =>4	Corporate Services
	5.3.3.17 Coordinate delivery and reporting of the Internal Audit Program.	MFIN	Program/ Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee/ Quarterly	Corporate Services
	5.3.3.18 Finalise and implement the Council's Risk Management Framework.	MPCS	Risk Management Framework/ Implemented	People and Customer Service
	5.3.3.19 Review and renew Council's insurance portfolio.	MEA	Annual renewal/ Completed Incident reporting to Executive/ Quarterly	Engineering Services
	5.3.3.20 Coordinate the implementation of Council's Risk Management Action Plan as part of the Statewide Mutual Continuous Improvement Program.	MPCS	Implementation progress reported to the Executive and Audit Risk and Improvement Committee/ Quarterly	Engineering Services

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.3.21 Convene the Work Health and Safety Committee meetings (WMP 2.9).	MPCS	Meetings held/ =>4 Minutes provided to the Executive/ Quarterly	People and Customer Service
5.3.4 Identify and deliver innovative projects to improve Council's performance.	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of TechnologyOne, in accordance with approved Project Plan.	MIM	Project milestones/ Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DCS	Project milestones/ Met	Capital Works Infrastructure Other
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce (WMP 2.2).	MPCS	Initiatives/ =>2	People and Customer Service
	5.3.5.2 Implement the leadership and emerging leader development program (WMP 1.3 and 1.4).	MPCS	Program/ Implemented	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.5.3 Coordinate and fund annual staff training programs.	MPCS	Program and budget/ Prepared	People and Customer Service
	5.3.5.4 Implement organisation's corporate values into recruitment and performance review documentation and processes (WMP 2.5).	MPCS	Implementation/ Progressing	People and Customer Service
	5.3.5.5 Implement the annual employee health and wellbeing program (WMP 2.3).	MPCS	Program/ Developed	People and Customer Service
	5.3.5.6 Undertake annual staff satisfaction survey to identify areas of improvement (WMP 2.5).	MPCS	Survey/ Completed	People and Customer Service
	5.3.5.7 Deliver the Staff Recognition and Service Awards Program (WMP 2.6).	MPCS	Program/ Delivered	People and Customer Service
	5.3.5.8 Consolidate to one Council depot facility.	DIN	New shedding/ Constructed Development Application/ Submitted	Engineering Services

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-21 Activity	Operational Plan 2019-20 Action	Responsible Officer	Measure/Target	Budget Program
	5.3.5.9 Implement the Equal Employment Opportunity Management and Diversity Plan in accordance with the <i>Local Government Act 1993</i> (WMP 2.10).	MPCS	Plan/ Implemented	People and Customer Service
	5.3.5.10 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held/ =>2	People and Customer Service

PART 3
BUDGET



Executive Summary

Edward River Council's annual budget forms part of the Operational Plan 2019-20, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program 2018-2021 covers a three-year period and contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2019-20 budget has been prepared using the previous year's Long-Term Financial Plan as a base, adjusted for known variations and new demands, and will deliver a budget totalling \$23.7 million, investing \$22.3 million in capital works (\$11.5 million new works and \$10.6 million Grant Funded Major Project works carried forward) and returning an operating surplus of \$1.6 million.

The \$1.6 million operating surplus is made up of three funds:

- General \$0.4 million
- Sewer \$1.1 million
- Water \$0.1 million

Total Revenue (inclusive of capital grants)	
General fund	\$20.0 million
Water fund	\$3.1 million
Sewer fund	\$3.3 million
Consolidated funds	\$26.4 million

Total Costs	
General fund	\$19.7 million
Water fund	\$2.9 million
Sewer fund	\$2.2 million
Consolidated funds	\$24.8 million

Rates and annual charges revenue

Rating revenue increases in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2.7 per cent for 2019-20, with a projected total rates revenue of \$7.5 million.

According to IPART, “the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period.”

The IPART decision is slightly higher than Council's predicted increase of 2.5 per cent.

For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 2.4 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$81,800.

Council's estimated interest investment revenue for 2019/20 is \$748,000. Over 80 per cent of Council's invested funds are restricted and not available for general expenditure. Major restrictions are:

- Water supplies fund
- Sewerage services fund
- Tip remediation
- Unexpended Merger funds
- Infrastructure replacement
- Plant replacement
- Recreation/villages
- Land development
- Employee entitlements
- Airport development
- Deposits, retentions and bonds

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;

(b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));

(c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;

(d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;

(e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.4 million is forecast to grow at 1.9 per cent. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$155,000 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5

per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2019, Council employed 107.13 full time equivalent staff.

Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.2m. It is assumed that employee costs will grow at a rate of 2.5 per cent in the forecast period. This includes anticipated award increases and growth through salary progression.

Borrowing costs

Council currently has no loan portfolio and does not foresee the requirement for borrowings in the forecast period.

Materials and contract costs

Materials and contracts estimate for the 2019-20 has reduced from the previous year, which is attributed to having developed additional financial data (as a merged Council), for improved financial forecasting.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2019-20 are set out below:

Program	Revenue	Expenditure	Balance
Community Grants Program		\$50,000	-\$50,000
Quick Response Grants		\$10,000	-\$10,000
Annual Grants Program			
- Seniors Festival	\$1,200	\$1,200	\$0
- Youth Week	\$1,000	\$1,000	\$0
- NAIDOC Week	\$500	\$500	\$0
- International Women's Day		\$5,000	-\$5,000
- Schools Grants		\$5,000	-\$5,000
- Education Grants		\$10,000	-\$10,000
- Local Heritage Places	\$10,000	\$20,000	-\$10,000
Deniliquin Ute Muster Program			
- Ute Muster in-kind assistance		\$60,000	-\$60,000
- Ute Muster financial assistance		\$25,000	-\$25,000
Rural Tree Program		\$5,000	-\$5,000
South West Arts Program		\$14,000	-\$14,000
2019-20 Rural Doctor Program			
- Doctor Attraction Incentives		\$7,000	-\$7,000
- CWA Medical Student Placement Bush Bursary		\$3,250	-\$3,250
2019-20 Community Development Program			
- Sing Australia - Deniliquin		\$500	-\$500
- Speak Up (for Water – Southern Riverina)		\$2,000	-\$2,000
2019-20 Economic Development Program			
- Deniliquin Business Chamber - Business Excellence Awards		\$2,000	-\$2,000
	\$12,700	\$221,450	-\$208,750

Other costs

Other expenditures are set to increase by 2.4 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Council's restricted reserves are listed below, including any major transfers to and/or from those reserves for 2019/20:

	Forecast Full Year 18/19	Movement	Budget 19/20
Internal Restrictions			
Infrastructure replacement	\$3,112,631	-\$461,000	\$2,651,631
Plant replacement reserve	\$1,798,670		\$1,798,670
Recreation reserves/villages	\$1,113,000		\$1,113,000
Employee entitlements	\$692,727		\$692,727
Land Development Fund	\$400,000		\$400,000
Airport Development	\$291,447		\$291,447
Deposits, retentions and bonds	\$229,831		\$229,831
Other internal reserves	\$738,235	-\$30,000	\$708,235
Total Internal Restrictions	\$8,376,541	-\$491,000	\$7,885,541
External Restrictions			
Water supplies fund	\$8,815,972		\$8,815,972
Sewerage services fund	\$6,480,932		\$6,480,932
Tip remediation	\$1,300,000		\$1,300,000
Unexpended Merger funds	\$10,648,757	-\$10,539,000	\$109,757
Other unexpended grant funds	\$853,717		\$853,717
Library fund	\$469,511		\$469,511
Other external reserves	\$138,234		\$138,234
Total External Restrictions	\$28,707,123	-\$10,539,000	\$18,168,123
Unrestricted Funds	\$8,727,488	-\$2,022,000	\$6,375,793
Total Funds	\$45,811,152	-\$13,052,000	\$32,429,457

Capital program

The 2019-20 budget has a new capital program totalling \$11.5 million. Highlights include:

- Civic Place Precinct Revitalisation Project: \$2 million
- Annual Local Roads Renewal Programs: \$2.8 million
- Annual Regional Roads Renewal Program: \$837,000
- Water and Sewer infrastructure renewal programs: \$2.1 million
- Renewable Energy Projects for Council's operational buildings, sewer and water treatment plants: \$730,000 (for annual operating expenditure savings of \$130,000 per annum).
- Plant disposal and acquisition program: \$1 million

Details of the capital program can be found in the 2019-20 Budget Detail for each Capital Works Program.

Other initiatives

The 2019-20 operating budget provides an additional \$92,000 expenditure for the following one-off projects, programs, or funded items:

- Business development workshops: \$15,000
- Companion animal de-sexing and free microchipping program: \$20,000
- Town planning strategic planning statement: \$30,000
- Council meeting live webcasting: \$15,000
- Cadet engineer trainee program: \$12,000

Grant-Funded Major Projects Program

The NSW Government and Australian Government have provided significant funding under programs such as the Stronger Communities (NSW), Stronger Country Communities (NSW), Regional Growth Fund (Federal), and Murry Darling Diversification Funding (Federal), and Council has set out a program of Major Projects to improve facilities, urban roads, rural villages, and recreational spaces, and to produce important strategic master planning documents to guide future projects and development. Many of these projects are underway, with some projects completed in the 2018-19 financial year. The 2019-20 budget contains the forecasted continuing program of \$10.6 million.

Details of the Grant Funded Major Projects program can be found in the 2019-20 Budget Detail in the Capital Works – Grant Funded Major Project Program.

CONSOLIDATED FINANCIAL STATEMENTS

2020-2023

Whole of Council Statement of Comprehensive Income

Income Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	12,896	13,214	13,540	13,874
User Charges and Fees	3,348	3,427	3,510	3,594
Interest & Investment Revenue	826	837	849	861
Other Revenues	575	586	598	610
Grants & Contributions for Operating Purposes	6,921	7,051	7,183	7,318
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	2,386	7,328
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	26,365	26,948	28,065	33,585
Expenses from Continuing Operations				
Employee Costs	9,218	9,448	9,683	9,924
Borrowing Costs	-	-	-	-
Materials and Contracts	3,523	3,608	3,695	3,784
Depreciation	8,610	8,650	8,650	8,650
Other Expenses	3,405	3,976	4,185	4,175
Total Expenses from Continuing Operations	24,756	25,682	26,213	26,533
Operating Result from Continuing Operations Surplus/(Deficit)	1,609	1,265	1,852	7,051
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				
	(191)	(567)	(534)	(277)

Whole of Council Statement of Financial Position

Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	26,031	21,546	20,919	14,763
Investments	-	-	-	-
Receivables	2,092	2,145	2,236	2,689
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	550	550	550	550
Total Current Assets	28,673	24,241	23,705	18,002
Non-Current Assets				
Cash & Cash Equivalents	2,892	2,394	2,324	1,640
Investments	-	-	-	-
Receivables	253	254	255	256
Infrastructure, Property, Plant & Equipment	413,277	419,599	434,744	448,312
Other	178	169	160	151
Total Non-Current Assets	416,600	422,417	437,484	450,360
Total Assets	445,273	446,658	461,189	468,362
Current Liabilities				
Payables	1,323	1,359	1,392	1,425
Borrowings	-	-	-	-
Provisions	3,162	3,241	3,322	3,405
Total Current Liabilities	4,485	4,600	4,714	4,830

Non Current Liabilities

Payables	116	118	120	123
Borrowings	-	-	-	-
Provisions	77	79	81	83
Total Non Current Liabilities	193	197	201	206
Total Liabilities	4,678	4,797	4,915	5,036

Net Assets	440,595	441,861	456,275	463,326
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Equity

Retained Earnings	144,717	145,982	147,835	154,886
Revaluation Reserves	295,878	295,878	308,440	308,440
Total Equity	440,595	441,861	456,275	463,326

Whole of Council Statement of Cash Flows

Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020 \$000s	2021 \$000s	2022 \$000s	2023 \$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	26,335	26,896	27,976	33,133
Payments - Operating Activities	(16,371)	(16,499)	(16,900)	(17,306)
Net Cash Provided by (or used in) Operating Activities	9,964	10,397	11,076	15,827
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(22,242)	(15,381)	(11,772)	(22,667)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(22,242)	(15,381)	(11,772)	(22,667)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(12,278)	(4,984)	(696)	(6,840)
Cash and Cash Equivalents at Beginning of Reporting Period	41,201	28,923	23,940	23,244
Cash and Cash Equivalents at End of Reporting Period	28,923	23,940	23,244	16,404
Total Cash, Cash Equivalents and Investments at End of Reporting Period	28,923	23,940	23,244	16,404

GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income or alternatively the Council must apply for a special rate variation to exceed this amount. From 2011-12, the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART). Under this framework a new index was established, the result for 2019-20 is a rate increase of 2.7 per cent.

General Fund Statement of Comprehensive Income

General Fund - Income Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	8,728	8,946	9,170	9,399
User Charges and Fees	1,546	1,583	1,621	1,660
Interest & Investment Revenue	570	581	593	605
Other Revenues	575	586	598	610
Grants & Contributions for Operating Purposes	6,841	6,971	7,103	7,238
Grants & Contributions for Capital Purposes - Cash	1,800	1,832	1,854	1,876
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	20,060	20,500	20,939	21,388
Expenses from Continuing Operations				
Employee Costs	8,429	8,640	8,856	9,077
Borrowing Costs	-	-	-	-
Materials and Contracts	2,861	2,933	3,006	3,081
Depreciation	7,171	7,180	7,180	7,180
Other Expenses	1,185	1,712	1,875	1,819
Total Expenses from Continuing Operations	19,646	20,464	20,917	21,158
Operating Result from Continuing Operations Surplus/(Deficit)	414	35	22	230
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes				
Surplus/(Deficit)	(1,387)	(1,797)	(1,832)	(1,646)

General Fund Statement of Financial Position

General Fund - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	17,464	12,887	12,315	10,454
Investments	-	-	-	-
Receivables	1,597	1,636	1,671	1,707
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	530	530	530	530
Total Current Assets	19,591	15,053	14,517	12,691
Non-Current Assets				
Cash & Cash Equivalents	1,940	1,432	1,368	1,162
Investments	-	-	-	-
Receivables	198	198	198	198
Infrastructure, Property, Plant & Equipment	325,064	330,264	340,912	343,295
Other	178	169	160	151
Total Non-Current Assets	327,380	332,063	342,638	344,806
Total Assets	346,971	347,116	357,155	357,497
Current Liabilities				
Payables	1,022	1,051	1,077	1,104
Borrowings	-	-	-	-
Provisions	3,162	3,241	3,322	3,405
Other	-	-	-	-
Total Current Liabilities	4,184	4,292	4,399	4,509

Non Current Liabilities

Payables	-	-	-	-
Borrowings	-	-	-	-
Provisions	77	79	81	83
Other	-	-	-	-
Total Non Current Liabilities	77	79	81	83
Total Liabilities	4,261	4,371	4,480	4,592

Net Assets	342,710	342,745	352,675	352,905
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Equity

Retained Earnings	124,192	124,227	124,249	124,479
Revaluation Reserves	218,518	218,518	228,426	228,426
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	342,710	342,745	352,675	352,905

General Fund Statement of Cash Flows

General Fund - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	20,040	20,459	20,903	21,351
Payments - Operating Activities	(12,637)	(12,758)	(13,079)	(13,406)
Net Cash Provided by (or used in) Operating Activities	7,404	7,702	7,823	7,945
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(19,232)	(12,787)	(8,459)	(10,013)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(19,232)	(12,787)	(8,459)	(10,013)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(11,828)	(5,086)	(635)	(2,068)
Cash and Cash Equivalents at Beginning of Reporting Period	31,233	19,405	14,319	13,684
Cash and Cash Equivalents at End of Reporting Period	19,405	14,319	13,684	11,615
Total Cash, Cash Equivalents and Investments at End of Reporting Period	19,405	14,319	13,684	11,615

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2019-20.

Water Fund Statement of Comprehensive Income

Water - Income Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,296	1,327	1,359	1,392
User Charges and Fees	1,545	1,582	1,620	1,659
Interest & Investment Revenue	143	143	143	143
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	38	38	38	38
Grants & Contributions for Capital Purposes - Cash	-	-	-	-
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,022	3,090	3,160	3,231
Expenses from Continuing Operations				
Employee Costs	620	636	651	668
Borrowing Costs	-	-	-	-
Materials and Contracts	396	404	412	420
Depreciation	744	744	744	744
Other Expenses	1,139	1,162	1,185	1,209
Total Expenses from Continuing Operations	2,899	2,946	2,993	3,041
Operating Result from Continuing Operations Surplus/(Deficit)	122	144	167	190
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)				
	122	144	167	190

Water Fund Statement of Financial Position

Water - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	3,970	3,496	3,403	3,684
Investments	-	-	-	-
Receivables	236	242	248	254
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	4,216	3,748	3,661	3,948
Non-Current Assets				
Cash & Cash Equivalents	441	388	378	409
Investments	-	-	-	-
Receivables	32	32	33	34
Infrastructure, Property, Plant & Equipment	43,809	44,479	46,082	45,959
Other	-	-	-	-
Total Non-Current Assets	44,281	44,899	46,493	46,402
Total Assets	48,498	48,648	50,154	50,350
Current Liabilities				
Payables	177	181	185	189
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	177	181	185	189

Non Current Liabilities

Payables	70	71	72	74
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	70	71	72	74
Total Liabilities	246	252	257	263

Net Assets	48,251	48,396	49,897	50,087
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Equity

Retained Earnings	9,053	9,198	9,365	9,555
Revaluation Reserves	39,198	39,198	40,532	40,532
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	48,251	48,396	49,897	50,087

Water Fund Statement of Cash Flows

Water - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,017	3,085	3,155	3,227
Payments - Operating Activities	(2,176)	(2,198)	(2,245)	(2,293)
Net Cash Provided by (or used in) Operating Activities	840	887	910	933
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(950)	(1,414)	(1,014)	(621)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(950)	(1,414)	(1,014)	(621)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	(110)	(527)	(104)	312
Cash and Cash Equivalents at Beginning of Reporting Period	4,521	4,411	3,885	3,781
Cash and Cash Equivalents at End of Reporting Period	4,411	3,885	3,781	4,093
Total Cash, Cash Equivalents and Investments at End of Reporting Period	4,411	3,885	3,781	4,093

SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2019-20.

Sewer Fund Statement of Comprehensive Income

Sewer - Income Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	2,872	2,941	3,012	3,084
User Charges and Fees	256	262	268	275
Interest & Investment Revenue	113	113	113	113
Other Revenues	-	-	-	-
Grants & Contributions for Operating Purposes	42	42	42	42
Grants & Contributions for Capital Purposes - Cash	-	-	532	5,452
Contributions for Capital Purposes -Non Cash (S94 ,S80A)	-	-	-	-
Total Income from Continuing Operations	3,283	3,358	3,967	8,966
Expenses from Continuing Operations				
Employee Costs	169	172	176	179
Borrowing Costs	-	-	-	-
Materials and Contracts	266	271	277	282
Depreciation	695	695	695	695
Other Expenses	1,081	1,103	1,125	1,147
Total Expenses from Continuing Operations	2,211	2,241	2,272	2,303
Operating Result from Continuing Operations Surplus/(Deficit)	1,072	1,117	1,695	6,662
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes				
Surplus/(Deficit)	1,072	1,117	1,163	1,210

Sewer Fund Statement of Financial Position

Sewer - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	5,447	6,013	6,051	1,475
Investments	-	-	-	-
Receivables	260	267	317	727
Inventories	-	-	-	-
Other (Includes Assets Held for Sale)	10	10	10	10
Total Current Assets	5,717	6,289	6,378	2,213
Non-Current Assets				
Cash & Cash Equivalents	605	668	672	164
Investments	-	-	-	-
Receivables	23	24	24	25
Infrastructure, Property, Plant & Equipment	43,491	43,976	46,900	58,239
Other	-	-	-	-
Total Non-Current Assets	44,120	44,668	47,597	58,428
Total Assets	49,836	50,957	53,975	60,641
Current Liabilities				
Payables	124	127	130	132
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Current Liabilities	124	127	130	132

Non Current Liabilities

Payables	46	47	48	49
Borrowings	-	-	-	-
Provisions	-	-	-	-
Other	-	-	-	-
Total Non Current Liabilities	46	47	48	49
Total Liabilities	170	174	178	181

Net Assets	49,666	50,783	53,797	60,459
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Equity

Retained Earnings	11,503	12,620	14,315	20,978
Revaluation Reserves	38,162	38,162	39,482	39,482
Council Equity Interest	-	-	-	-
Other Reserves	-	-	-	-
Total Equity	49,666	50,783	53,797	60,459

Sewer Fund Statement of Cash Flows

Sewer - Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2020	2021	2022	2023
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,278	3,352	3,918	8,556
Payments - Operating Activities	(1,558)	(1,544)	(1,575)	(1,607)
Net Cash Provided by (or used in) Operating Activities	1,720	1,808	2,342	6,949
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	-	-	-	-
Purchases - Infrastructure, Property, Plant & Equipment	(1,115)	(1,179)	(2,300)	(12,033)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(1,115)	(1,179)	(2,300)	(12,033)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Payments - Finance Costs	-	-	-	-
Receipts - Council Equity Injection	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	605	629	43	(5,084)
Cash and Cash Equivalents at Beginning of Reporting Period	5,447	6,052	6,681	6,724
Cash and Cash Equivalents at End of Reporting Period	6,052	6,681	6,724	1,639
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,052	6,681	6,724	1,639

SERVICES PROVIDED

The net operational cost (rounded) of providing key services to the Community:

Service	Cost
Roads	\$1.4 million
Parks, Gardens & Recreation Reserves	\$1.2 million
Cemeteries	-\$38,000
Water	-\$157,000
Sewer	-\$1 million
Emergency Services	\$436,000
Building Maintenance	\$126,000
Kerb, Gutter & Footpaths	\$380,000
Saleyards	-\$26,000
Tourism & Events	\$389,000
Economic Development	\$196,000
Library Services	\$312,000
Planning & Development	\$387,000
Health	\$162,000
Building Control	\$54,000
Animal Control	\$193,000
Donations (Community Grants)	\$170,000
Finance	-\$11.2 million
ICT	\$744,000
People and Customer Service	\$690,000



DETAILED SERVICE BUDGETS (OPERATIONS)



Budget Program: Civic Functions (Ref: 1CF)			
Responsible Service: Office of the General Manager			
Civic Functions	Revenue	Expenditure	19/20 BUD Balance
Civic Promotions		\$2,714	-\$2,714
Civic Receptions - Other		\$1,000	-\$1,000
Citizenships		\$350	-\$350
Australia Day Expenses		\$9,232	-\$9,232
Street Xmas Party		\$20,000	-\$20,000
Public Events (including ANZAC day)		\$2,000	-\$2,000
Anzac Day		\$3,000	-\$3,000
Council Meeting Expenses		\$2,293	-\$2,293
Civic Functions Net Result		\$40,589	-\$40,589

Budget Program: Mayoral Expenses (Ref: 3ME)			
Responsible Service: Office of the General Manager			
Mayoral Expenses	Revenue	Expenditure	19/20 BUD Balance
Mayoral Allowance		\$38,684	-\$38,684
Mayoral Assistant		\$27,920	-\$27,920
Mayoral Travelling Expenses		\$10,000	-\$10,000
Mayoral Accommodation & Meals		\$3,000	-\$3,000
Mayoral Telephone (Mobile)		\$780	-\$780
Mayoral Sundry Expenses		\$1,950	-\$1,950
Mayoral Expenses Net Result		\$82,334	-\$82,334

Budget Program: Councillor Expenses (Ref: 3CE)			
Responsible Service: Office of the General Manager			
Councillor Expenses	Revenue	Expenditure	19/20 BUD Balance
Councillor Conference Registrations		\$10,000	-\$10,000
Councillor Fees Sec 29A		\$97,252	-\$97,252
Councillor Travelling Expenses		\$42,000	-\$42,000
Councillor Insurances		\$35,639	-\$35,639
Councillor Expenses - General		\$15,600	-\$15,600
Councillor Training		\$19,000	-\$19,000
Councillor Mobiles and iPads		\$6,240	-\$6,240
Councillor Expenses Net Result		\$225,731	-\$225,731

Budget Program: Office of the General Manager (Ref: 6GM)			
Responsible Service: Office of the General Manager			
Office of the General Manager	Revenue	Expenditure	19/20 BUD Balance
Office of GM Salaries		\$342,230	-\$342,230
Office of GM Travelling Expenses		\$7,000	-\$7,000
Office of GM - Conferences and Deputations		\$2,000	-\$2,000
Office of GM Consultancy		\$20,000	-\$20,000
Office of GM Advertising		\$50,000	-\$50,000
Office of GM Public Relations - Events, Meetings		\$2,000	-\$2,000
Office of GM - Staff Functions		\$4,000	-\$4,000
Office of GM - Accommodation Rental		\$3,500	-\$3,500
Office of GM – Vehicle Contribution		\$12,000	-\$12,000
Office of the General Manager Net Result		\$442,730	-\$442,730

Budget Program: Band Hall (Ref: 4BH)			
Responsible Service: Office of the General Manager			
Band Hall	Revenue	Expenditure	19/20 BUD Balance
Municipal Band - Income	\$3,946		\$1,500
Public Buildings - Band Hall		\$175	-\$175
Municipal Band - Expenses - Other Cultural Services		\$7,100	-\$7,100
Insurance - Band Hall and Shed		\$1,660	-\$1,660
Depreciation - Band Hall		\$7,000	-\$7,000
Band Hall Net Result	\$3,946	\$15,935	-\$14,435

Budget Program: Community Garden (Ref: 5CG)			
Responsible Service: Office of the General Manager			
Community Gardens Committee	Revenue	Expenditure	19/20 BUD Balance
Committee - Community Gardens Memberships	\$614		\$614
Committee Gardens - Repairs and Maintenance		\$500	-\$500
Community Gardens Net Result	\$614	\$500	\$114

Community Grants and Donations (Ref: 8GD)

Responsible Service: Office of the General Manager

Community Grants and Donations	Revenue	Expenditure	19/20 BUD Balance
Donations & Contributions General		\$50,000	-\$50,000
Donations & Contributions Deniliquin Business Chamber, Business Excellence Awards		\$2,000	-\$2,000
Donations & Contributions Sing Australia		\$500	-\$500
Donations & Contributions Speak Up		\$2,500	-\$2,500
Donations & Contributions Community Doctor Incentive		\$7,000	-\$7,000
Donations & Contributions Education Fund		\$10,000	-\$10,000
Donations & Contributions Bush Bursary		\$3,250	-\$3,250
Donations & Contributions Ute Muster In-Kind		\$60,000	-\$60,000
Donations & Contributions Ute Muster		\$25,000	-\$25,000
Quick Response Grants		\$10,000	-\$10,000
Community Grants & Donations Net Result		\$170,250	-\$170,250

Budget Program: Arts (Ref: 7AR)

Responsible Service: Office of the General Manager

Arts	Revenue	Expenditure	19/20 BUD Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500
Arts Net Result		\$16,500	-\$16,500

Budget Program: Economic and Business Development (Ref: 9EB)			
Responsible Service: Office of the General Manager			
Economic and Business Development	Revenue	Expenditure	19/20 BUD Balance
Small Business Month	\$10,500	\$10,500	
Other Business - Reimbursable Land Transfer	\$512		\$512
Communication Tower - Blighty		\$60	-\$60
Economic and Business Development Salaries		\$176,321	-\$176,321
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$7,303	-\$7,303
Contractors		\$1,122	-\$1,122
Rural Tree Program		\$5,000	-\$5,000
Christmas Decorations and Street Party		\$5,000	-\$5,000
Economic and Business Development Net Result	\$11,012	\$206,807	-\$195,795

Budget Program: Peppin Heritage Centre (Ref: 10PH)			
Responsible Service: Office of the General Manager			
Peppin Heritage Centre	Revenue	Expenditure	19/20 BUD Balance
Donations Received - Museums	\$10,000		\$10,000
History Books	\$307		\$307
Wages - Museums		\$54,416	-\$54,416
Cleaning Costs - Museums		\$2,982	-\$2,982
Contractors - Other Services - Museum		\$1,782	-\$1,782
Museums - Insurance Building		\$664	-\$664
Public Buildings - Peppin Heritage Centre		\$19,581	-\$19,581
Exhibition Expenses - Museum		\$9,527	-\$9,527
Water Charges - Museums		\$15,000	-\$15,000
Printing & Stationery - Museums		\$50	-\$50
Electricity (not street lighting) - Museums		\$5,500	-\$5,500
Peppin Heritage Centre Net Result	\$10,307	\$109,501	-\$84,195

Budget Program: Tourism (Ref: 12TO)

Responsible Service: Office of the General Manager

Tourism	Revenue	Expenditure	19/20 BUD Balance
PHC - Exhibition Sales	\$8,000		\$8,000
PHC - Shop Sales	\$50,000		\$50,000
PHC - Tour Bus Income	\$3,100		\$3,100
PHC - Bike Hire Service	\$310		\$310
PHC - Venue Hire	\$1,024		\$1,024
Promotions Levy - Contributions	\$1,000		\$1,000
Tourism Salaries		\$179,203	-\$179,203
Promotion		\$16,500	-\$16,500
Stock Purchases - Tourism		\$37,441	-\$37,441
Tourism - Postage		\$500	-\$500
Printing & Stationery		\$1,100	-\$1,100
Photocopier maintenance		\$5,000	-\$5,000
Bank Charges		\$4,900	-\$4,900
Advertising		\$30,000	-\$30,000
Tourism - Others		\$851	-\$851
Electricity		\$3,300	-\$3,300
Insurance - Tourism		\$10,888	-\$10,888
Tourism Website		\$5,000	-\$5,000
Long Paddock Contribution Hay and Murray	\$14,000	\$28,000	-\$14,000
Fish Stocking Program		\$1,800	-\$1,800
Visit Deni Campaign	\$8,000	\$50,000	-\$42,000
Depreciation - Peppin Heritage Centre		\$85,450	-\$85,450
Business Development Workshops		\$15,000	-\$15,000
Tourism Net Result	\$85,434	\$474,934	-\$389,500

Budget Program: Community Services (Ref: 13CS)

Responsible Service: Office of the General Manager

Community Services	Revenue	Expenditure	19/20 BUD Balance
Youth Services Grants	\$1,218		\$1,218
Seniors Week Grant	\$1,015		\$1,015
Community Miscellaneous Grants		\$500	-\$500
International Women's Day		\$5,000	-\$5,000
Seniors Week		\$1,000	-\$1,000
Grant - Seniors Broadband	\$406		\$406
Youth Week Expenses		\$1,200	-\$1,200
Contribution to Schools		\$5,000	-\$5,000
Heritage Grant Funding	\$10,000		\$10,000
Heritage Advisor	\$12,090		\$12,090
Heritage Grant Expenses		\$20,000	-\$20,000
Heritage Advisor		\$6,000	-\$6,000
Insurance Premiums - Other Cultural		\$2,656	-\$2,656
Depreciation - Other Cultural		\$4,000	-\$4,000
Community Services Net Result	\$24,729	\$45,356	-\$20,627

Budget Program: Health Services (Ref: 14HS)

Responsible Service: Office of the General Manager

Health Services	Revenue	Expenditure	19/20 BUD Balance
Beauticians – Health and Food Control	\$1,024		\$1,024
Food Premises - Health and Food Control	\$5,120	\$150	\$4,970
Health Salaries		\$164,497	-\$164,497
Water Quality Monitoring		\$1,250	-\$1,250
Health Motor Vehicles		\$2,500	-\$2,500
Arbovirus Monitoring Sentinel Flock	\$2,000	\$1,838	\$162
Health Services Net Result	\$8,144	\$170,235	-\$162,091

Budget Program: Library (Ref: 15LI)

Responsible Service: Office of the General Manager

Library	Revenue	Expenditure	19/20 BUD Balance
Library Subsidies	\$45,062		\$45,062
Local Priority Grant	\$20,000		\$20,000
a Received	\$1,000		\$1,000
Book Fines - Lost Cards	\$1,843		\$1,843
Lost Book Purchases	\$205		\$205
Photocopies - Library	\$6,349		\$6,349
Phone/Fax - Library charges	\$819		\$819
Book Reservations	\$819		\$819
Library Services - Other	\$2,253		\$2,253
Interest on Investment - Library	\$7,295		\$7,295
Murray River Contribution to Library	\$51,250		\$51,250
Murray River Council Subsidy	\$12,700		\$12,700
Edward River Council Library Contribution	\$333,950		\$333,950
Library Salaries		\$257,127	-\$257,127
Cleaning Expenses		\$19,908	-\$19,908
Public Buildings - Library		\$11,965	-\$11,965
Water Dispenser Charges - Library		\$1,500	-\$1,500
Contractors - Other Services - Public Library		\$1,122	-\$1,122
Electricity (not street lighting) - Public Library		\$17,160	-\$17,160
Administration Charge		\$21,500	-\$21,500
Library - Postage		\$2,200	-\$2,200
Library - Printing & Stationery		\$500	-\$500
Library - Office Expenses		\$938	-\$938
Library - Equipment Maintenance		\$1,000	-\$1,000
Library Stock Maintenance		\$2,800	-\$2,800
Library Advertising		\$500	-\$500
Library Insurance		\$13,942	-\$13,942
Library - Computer Software & Maintenance		\$7,030	-\$7,030
External Staff Costs - Mathoura		\$33,700	-\$33,700
Library - Fibre Cable Lease		\$3,000	-\$3,000
Rates and Water Charges –Public Library		\$2,700	-\$2,700

Depreciation - Public Library		\$61,600	-\$61,600
Library Net Result	\$483,545	\$461,193	-\$22,352

Budget Program: Animal Control (Ref: 16AC)			
Responsible Service: Office of the General Manager			
Animal Control	Revenue	Expenditure	19/20 BUD Balance
Microchipping Fees	\$2,048		\$2,048
Impounding Fees Animal Control	\$3,072		\$3,072
Fines Animal Control	\$23,552		\$23,552
Discretionary Fees Animal Control	\$768		\$768
Animal - Grant Companion Animals	\$10,000	\$500	\$9,500
Impounded Car Fees Animal Control	\$512		\$512
Wanganella Common Rental	\$3,072		\$3,072
Animal Control Wages		\$133,563	\$750
Ranger Wages		\$47,292	-\$47,292
Animal Control Expenses		\$13,531	-\$13,531
Animal Control Pound Expenses		\$9,395	-\$9,395
Animal Control Insurance		\$664	-\$664
Animal Control Contractors		\$5,800	-\$5,800
Animal Control Fines Expenses		\$3,400	-\$3,400
Animal Control Legal Expenses		\$2,000	-\$2,000
Abandoned Vehicles		\$355	-\$355
Desexing Program	\$1,546		\$1,546
Depreciation: Pound		\$950	-\$950
Free Microchipping		\$6,000	-\$6,000
Desexing Program		\$14,000	-\$14,000
Animal Control Net Result	\$44,570	\$237,700	-\$193,130

Budget Program: Town Planning (Ref: 17TP)

Responsible Service: Office of the General Manager

Town Planning	Revenue	Expenditure	19/20 BUD Balance
TP Document Fees	\$2,048		\$2,048
TP LSL Commission	\$600		\$600
TP Subdivision Certificate	\$1,024		\$1,024
TP Construction Certificates	\$101,376		\$101,376
TP Occupation Certificates	\$10,240		\$10,240
TP Regulatory & Statutory Fees	\$307		\$307
TP Inspection Fees	\$28,672		\$28,672
TP DA Advertising	\$6,144		\$6,144
TP Re-Zoning Fees	\$5,120		\$5,120
S149 Certificate Fees	\$5,120		\$5,120
TP Construction Certificates Internal	\$1,000		\$1,000
Commission Long Service Levy	\$500		\$500
Town Planning Salaries		\$396,803	-\$396,803
Town Planning Office Expenses		\$500	-\$500
TP Motor Vehicles		\$4,500	-\$4,500
TP Plan First Fees		\$5,000	-\$5,000
TP Consultancy Fees		\$10,000	-\$10,000
TP Legal Expenses		\$10,000	-\$10,000
TP Advertising		\$12,000	-\$12,000
LEP Development		\$40,238	-\$40,238
Strategic Planning Statement		\$30,000	-\$30,000
Strategic Planning Contribution RAMJO		\$40,000	-\$40,000
Town Planning Net Result	\$162,151	\$549,041	-\$386,889

Budget Program: Building Control (Ref: 11BC)

Responsible Service: Office of the General Manager

Building Control	Revenue	Expenditure	19/20 BUD Balance
Swimming Pool Inspections	\$5,253		\$5,253
Swimming Pool Registrations	\$102		\$102
Swimming Pool Resuscitation Charts	\$410		\$410
Swimming pool registration fees	\$500		\$500
Wages - Building Control		\$57,366	-\$57,366
TP Building Control		\$2,500	-\$2,500
Building Control Tradies Night		\$500	-\$500
Building Control Net Result	\$6,265	\$60,366	-\$54,101

Budget Program: Corporate Services (Ref: 18CS)

Responsible Service: Corporate Services

Corporate Services	Revenue	Expenditure	19/20 BUD Balance
Financial Assistance Grant	\$3,906,636		\$3,906,636
Residential Rates	\$3,061,363		\$3,061,363
Rural Rates	\$558,996		\$558,996
Farmland Rates	\$2,772,737		\$2,772,737
Business Rates	\$1,050,374		\$1,050,374
Mixed Development Rates	\$30,331		\$30,331
Pensioner Rebates		\$151,400	-\$151,400
Extra Charges Raised	\$72,900		\$72,900
Section 603 Certificates	\$24,970		\$24,970
Pensioner Rate Subsidy	\$80,900		\$80,900
Interest on Overdue Rates - General Fund	\$55,680		\$55,680
Interest on Investments	\$301,598		\$301,598
Interest Received - Bank Account	\$12,420		\$12,420
Credit Card Charges	\$3,100		\$3,100
CS Other Income	\$15,000		\$15,000
Workers Compensation Reimbursement	\$10,297		\$10,297
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,024		\$1,024
Corporate Services Salaries		\$973,675	-\$973,675
Fringe Benefits Tax		\$55,000	-\$55,000
CS Travelling Expenses		\$9,000	-\$9,000
CS Consultants		\$55,000	-\$55,000
Corporate Services Support Recovery		-\$1,292,610	\$1,292,610
CS Printing & Stationery		\$25,200	-\$25,200
CS Binding & Destroying Records		\$2,000	-\$2,000
CS Postage & Freight		\$37,500	-\$37,500
CS Security Services		\$4,693	-\$4,693
CS Valuation Fees		\$45,000	-\$45,000
CS Office Expenses		\$4,000	-\$4,000
CS Water Charges		\$2,000	-\$2,000

Water and Sewer Dividend	\$165,000		
CS Financials Expenses		\$50,000	-\$50,000
CS Electricity		\$56,650	-\$56,650
Insurance Claims Expenses		\$2,325	-\$2,325
Insurance Public Liability & Prof. Indemnity		\$286,348	-\$286,348
Insurance - Fidelity/ Crime		\$9,945	-\$9,945
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$2,500	-\$2,500
Insurance Personal Accident		\$2,740	-\$2,740
Insurance - Journey Injury		\$2,250	-\$2,250
Bad Debt Write Off		\$60,000	-\$60,000
CS Audit Fees		\$74,000	-\$74,000
CS Legal Expenses		\$25,000	-\$25,000
CS Legal Fees Rate Recovery		\$79,000	-\$79,000
Internal Audit		\$24,000	-\$24,000
Minor Furniture		\$2,000	-\$2,000
Subscriptions and Memberships		\$96,880	-\$96,880
Bank Charges	\$1,000	\$36,000	-\$35,000
Depreciation Office Equipment		\$131,000	-\$131,000
Depreciation Furniture & Fittings		\$28,000	-\$28,000
Amortisation - Software		\$196,000	-\$196,000
Corporate Services Net Result	\$12,163,326	\$1,246,495	\$10,916,831

Budget Program: Information Management (Ref: 19IM)

Responsible Service: Corporate Services

Information Management	Revenue	Expenditure	19/20 BUD Balance
IT Salaries		\$378,949	-\$378,949
IT Travel		\$1,500	-\$1,500
IT Telephone		\$28,980	-\$28,980
IT GIS Consultancy		\$2,000	-\$2,000
Computer Hardware		\$10,000	-\$10,000
Computer Software		\$228,509	-\$288,509
Computer Maintenance		\$50,000	-\$50,000
Office Equipment Maintenance		\$2,500	-\$2,500
IT Website Maintenance		\$30,724	-\$30,724
IT Support Recovery	\$178,000		178,000
IT Technology One Consultants		\$52,800	-\$52,800
Tech 1 Expenses		\$121,049	-\$121,049
Council Live Streaming		\$15,000	-\$15,000
Information Management Net Result	\$178,000	\$922,011	-\$744,011

Budget Program: People and Customer Service (Ref: 21PC)			
Responsible Service: Corporate Services			
People and Customer Service	Revenue	Expenditure	19/20 BUD Balance
Insurance Rebate - Mutual Performance	\$13,000		\$13,000
HR - Traineeship Subsidy	\$8,000		\$8,000
Recruitment costs		\$20,000	-\$20,000
HR Salaries		\$520,414	-\$520,414
Global Training Bucket (all staff)		\$152,000	-\$152,000
HR Uniforms		\$13,200	-\$13,200
HR Medicals		\$7,620	-\$7,620
HR Staff EAP		\$1,500	-\$1,500
Staff Health Incentives		\$5,538	-\$5,538
HR - Interview Reimbursement		\$1,000	-\$1,000
HR – Internal Recoveries	\$13,000		\$13,000
HR Service Awards		\$1,450	-\$1,450
HR Staff Awards		\$400	-\$400
Committee - Consultative		\$1,000	-\$1,000
People & Customer Service Net Result	\$34,000	\$724,122	-\$690,122

Budget Program: Support Services (Ref: 20SS)			
Responsible Service: Corporate Services			
Support Services	Revenue	Expenditure	19/20 BUD Balance
Cleaning Salaries		\$42,560	-\$42,560
Civic Centre Cleaning Expenses		\$12,980	-\$12,980
Call Centre Expenses		\$13,574	-\$13,574
		\$333,950	-\$333,950
Support Services Net Result		\$403,063	-\$403,063

Budget Program: Emergency Services (Ref: 22ES)

Responsible Service: Infrastructure

	Revenue	Expenditure	19/20 BUD Balance
Rural Fire Service			
RFS Operating Grant Funding	\$177,495		\$177,495
RFS Hazard Reduction	\$31,668		\$31,668
RFS Capital Funding - FCC Construction		\$4,840	-\$4,840
NSW RFS Contribution		\$292,660	-\$292,660
Fire & Rescue NSW Contribution		\$57,248	-\$57,248
RFS Contracts and Services Fire Hazard Reduction		\$31,800	-\$31,800
RFS Vehicles Repairs & Maintenance		\$151,300	-\$151,300
RFS Fire Stations Maintenance		\$286	-\$286
RFS Training & Development Brigades		\$929	-\$929
RFS Non-Reimbursable Rent		\$24,700	-\$24,700
RFS Non-Reimbursable Printing & Stationery		\$3,100	-\$3,100
RFS Non-Reimbursable Office Costs		\$11,000	-\$11,000
RFS Non-Reimbursable Catering		\$10,000	-\$10,000
Strategic Fire Breaks		\$18,603	-\$18,603
Hazard Reduction Reimbursable		\$1,255	-\$1,255
Depreciation Rural Fire Service		\$150	-\$150
Sub-Total	\$209,163	\$608,051	-\$398,888
SES Contribution			
Emergency Services Insurance		\$7,967	-\$7,967
SES Contribution		\$13,922	-\$13,922
Deniliquin Rescue Association		\$3,000	-\$3,000
Water Charges		\$1,000	-\$1,000
Depreciation - Emergency Services Buildings		\$11,000	-\$11,000
Sub-Total		\$36,889	-\$36,899
Emergency Services Net Result	\$209,163	\$644,940	-\$435,777

Budget Program: Engineering Services (Ref: 23ES)

Responsible Service: Infrastructure

Engineering Services	Revenue	Expenditure	19/20 BUD Balance
Engineering Admin Salaries		\$1,335,570	-\$1,335,570
Engineering Admin Travelling Expenses		\$2,000	-\$2,000
Engineering Admin Accommodation Expenses		\$1,500	-\$1,500
Engineering Admin OH & S Expenses		\$1,882	-\$1,882
Engineering Admin Workers Compensation		\$916	-\$916
Engineering Admin Vehicles		\$12,000	-\$12,000
Engineering Admin Support Recovery	\$481,000		\$481,000
Engineering Admin Office Expenses		\$2,000	-\$2,000
Engineering Admin Consultancy Fees		\$37,006	-\$37,006
Engineering Admin Office Equipment R & M		\$500	-\$500
Engineering Admin GIS Software		\$30,000	-\$30,000
Asset Management		\$596	-\$596
Depreciation - Land Improvements		\$79,000	-\$79,000
Engineering Services Net Result	\$481,000	\$1,502,970	-\$1,021,970

Works Depot	Revenue	Expenditure	19/20 BUD Balance
Works Depot Salaries		\$145,967	-\$145,967
Works Depot Photocopier Lease		\$1,500	-\$1,500
Works Depot Insurance		\$12,614	-\$12,614
Works Depot Insurance		\$7,000	-\$7,000
Works Depot Printing & Stationery		\$1,800	-\$1,800
Works Depot Electricity		\$11,440	-\$11,440
Works Depot Buildings		\$55,118	-\$55,118
Works Depot Support Recovery	\$51,300		\$51,300
Works Depot IT Software and Equipment		\$719	-\$719
Works Depot Repairs and Maintenance		\$1,284	-\$1,284
Works Depot Cleaning		\$5,700	-\$5,700
Works Depot Meetings - Public/ Civil Works		\$55,475	-\$55,475
Depreciation - Buildings		\$41,800	-\$41,800
Works Depot Net Result	\$51,300	\$340,417	-\$289,117

Plant/Fleet Department	Revenue	Expenditure	19/20 BUD Balance
Proceeds from Sale of Assets		\$35	-\$35
Plant - Trade Ins/ Disposals	\$215,178		\$215,178
Fuel Rebate	\$96,000		\$96,000
Plant - Vehicle Lease Revenue	\$5,325		\$5,325
Plant Expenses		\$1,421,649	-\$1,421,649
Plant Depreciation		\$1,183,000	-\$1,183,000
Plant Hire Income	\$2,503,359		\$2,503,359
Plant/Fleet Department Net Result	\$2,819,861	\$2,604,684	\$215,178

Noxious Weeds	Revenue	Expenditure	19/20 BUD Balance
Noxious Weeds Project	\$50,000	\$287,020	-\$237,020
Noxious Weeds Net Result	\$50,000	\$287,020	-\$237,020

Waste Management	Revenue	Expenditure	19/20 BUD Balance
Domestic Waste Pensioner Subsidies	\$28,700	\$51,500	-\$22,800
Domestic Waste Business Rates	\$150,000		\$150,000
Domestic Waste Residential Rates	\$1,214,700		\$1,214,700
Domestic Waste Vacant Land Rates	\$11,366		\$11,366
Interest Received on Overdue Rates	\$5,000		\$5,000
Domestic Waste Interest on Investments	\$22,850		\$22,850
Domestic Waste Tip Shop	\$2,730		\$2,730
Domestic Waste Other Income	\$512		\$512
Domestic Waste Commercial Waste Collection	\$93,700		\$93,700
Domestic Waste Recycling Income	\$6,300		\$6,300
Drummuster fees	\$512		\$512
Domestic Waste Landfill Maintenance		\$320,920	-\$320,920
Domestic Waste Contractors		\$738	-\$738
Domestic Waste Tip Shop		\$8,254	-\$8,254
Domestic Waste Garbage Collection		\$148,701	-\$148,701
Domestic Waste Electricity		\$2,200	-\$2,200
Domestic Waste Garbage Bin Maintenance		\$17,315	-\$17,315

Domestic Waste Insurance		\$2,656	-\$2,656
Domestic Waste Administration		\$327,010	\$327,010
Domestic Waste Recycling Expenses		\$34,146	-\$34,146
Domestic Waste Contractor Expenses		\$384	-\$384
Domestic Waste Illegal Dumping		\$818	-\$818
Depreciation - Buildings		\$11,600	-\$11,600
Depreciation - Asset Remediation Works		\$48,000	-\$48,000
Waste Management Net Result		\$1,536,370	\$974,2453
			\$562,128

Cemeteries	Revenue	Expenditure	19/20 BUD Balance
Cemeteries Burials	\$114,500		\$114,500
Public Cemeteries Rates and Water		\$5,000	-\$5,000
Public Cemeteries Lawn Cemetery		\$48,943	-\$48,943
Public Cemeteries General Expenses		\$20,833	-\$20,833
Public Cemeteries Insurance		\$159	-\$159
Public Cemeteries Electricity		\$3,432	-\$3,432
Public Cemeteries Rural		\$395	-\$395
Public Toilet Maintenance		\$5,683	-\$5,683
Depreciation - Buildings		\$800	-\$800
Depreciation - Other structures		\$1,430	-\$1,430
Cemeteries Net Result	\$114,500	\$86,675	\$37,825

Environmental Protection	Revenue	Expenditure	19/20 BUD Balance
Stormwater Charges	\$80,896		\$80,896
Levee Bank Shed Insurance		\$1,328	-\$1,328
Levee Bank Maintenance		\$2,336	-\$2,336
Environmental Protection Net Result	\$80,896	\$3,664	\$77,232

Urban Drainage	Revenue	Expenditure	19/20 BUD Balance
Urban Stormwater Drainage Pipes & Pits		\$46,664	-\$46,664
Urban Stormwater Drainage Litter Traps		\$5,020	-\$5,020
Urban Stormwater Drainage Culverts		\$37,122	-\$37,122
Urban Stormwater Drainage Surface Drains		\$19,061	-\$19,061
Depreciation - Infrastructure Drainage		\$378,000	-\$378,000
Urban Drainage Net Result		\$485,867	-\$485,867

Public Conveniences	Revenue	Expenditure	19/20 BUD Balance
Public Toilet Upgrade			
Public Conveniences Nth Deni Playground Toilets			
Public Conveniences Insurance		\$9,295	-\$9,295
Public Conveniences Net Result		\$9,295	-\$9,295

Civic Centre	Revenue	Expenditure	19/20 BUD Balance
Civic Centre Insurance		\$23,811	-\$23,811
Depreciation – Civic Buildings		\$52,500	-\$52,500
Civic Centre Net Result		\$76,311	-\$76,311

Other Council Buildings	Revenue	Expenditure	19/20 BUD Balance
Council Buildings Maintenance		\$126,100	-\$26,100
Council Buildings Water Charges		\$700	-\$700
Other Council Buildings Insurance		\$5,311	-\$5,311
Other Council Buildings Minor Equipment		\$2,000	-\$2,000
Depreciation - Housing		\$3,500	-\$3,500
Depreciation - Old Estates Building		\$26,200	-\$26,200
Depreciation - Other Council Buildings		\$28,500	-\$28,500
Depreciation - Conargo Building		\$20,000	-\$20,000
Other Council Buildings Net Result		\$212,311	-\$212,311

Parks & Gardens	Revenue	Expenditure	19/20 BUD Balance
Other Income - Parks & Gardens (Lakes)	\$2,150		\$2,150
Council Properties Hire Fees - Memorial Park	\$7,373		\$7,373
Parks & Gardens - Island Sanctuary		\$9,853	-\$9,853
Parks & Gardens - Waring Gardens		\$77,167	-\$77,167
Parks & Gardens - CBD Area		\$78,120	-\$78,120
Parks & Gardens - Scott Park		\$14,707	-\$14,707
Parks & Gardens - Other Parks/ Reserves		\$115,129	-\$115,129
Parks & Gardens - Beach to Beach		\$8,879	-\$8,879
Water Charges - Parks		\$10,000	-\$10,000
Street Trees		\$117,433	-\$117,433
Donations Tree Planting		\$10,000	-\$10,000
Insurance - Parks & Gardens		\$3,320	-\$3,320
Electricity		\$25,740	-\$25,740
Rates Parks & Gardens		\$1,500	-\$1,500
Depreciation - Parks & Gardens (Lakes)		\$69,000	-\$69,000
Depreciation - Waring Gardens Buildings		\$4,950	-\$4,950
Depreciation - McLeans Beach Buildings		\$1,950	-\$1,950
Depreciation - Other Parks		\$141,460	-\$141,460
Parks & Gardens Net Result	\$9,523	\$689,207	-\$679,684

Sporting Grounds	Revenue	Expenditure	19/20 BUD Balance
Sports Grounds - Edward River Oval		\$8,281	-\$8,281
Sports Grounds - Hardinge Street Oval		\$16,279	-\$16,279
Sports Grounds - Memorial Park		\$47,840	-\$47,840
Sports Grounds - Rotary Park	\$1,000	\$25,217	-\$20,302
Depreciation - Sporting Grounds		\$83,000	-\$83,000
Sporting Grounds Net Result	\$1,000	\$180,617	-\$179,617

Public Halls	Revenue	Expenditure	19/20 BUD Balance
Council Properties Hire Fees- Multi Arts	\$1,024		\$1,024
Public Buildings - Pretty Pine Cottage		\$1,062	-\$1,062
Public Buildings - Conargo Church		\$664	-\$664
Booorooban Hall Maintenance		\$7,178	-\$7,178
Mayrung Hall Maintenance		\$4,966	-\$4,966
Wanganella Hall Maintenance		\$7,173	-\$7,173
Public Halls Casual Hirers Insurance		\$2,836	-\$2,836
Depreciation - Public Halls		\$105,100	-\$105,100
Depreciation - Town Hall		\$54,900	-\$54,900
Public Halls Net Result	\$1,024	\$183,879	-\$182,855

Town Hall	Revenue	Expenditure	19/20 BUD Balance
Blighty Rec Reserve - Cleaning Contribution	\$2,150		\$2,150
Public Buildings - Town Hall		\$4,275	-\$4,275
Electricity (not street lighting) - Town Hall - Public Hall		\$2,310	-\$2,310
Rates – Town Hall – Public Halls		\$1,600	-\$1,600
Public Buildings - APRA Licence for Halls		\$1,900	-\$1,900
Town Hall Net Result	\$2,150	\$10,085	-\$7,934

Multi Arts Centre	Revenue	Expenditure	19/20 BUD Balance
Insurance - Multi Arts Centre		\$9,294	-\$9,294
Depreciation - Multi Arts Centre		\$36,000	-\$36,000
Multi Arts Centre Net Result		\$45,294	-\$45,294

Swimming Pool	Revenue	Expenditure	19/20 BUD Balance
Public Buildings - Swimming Centre		\$54,081	-\$54,081
Contractors - Other Services - Swimming Centre		\$2,400	-\$2,400
Operating Leases - Swimming Centre		\$265,219	-\$265,219
Insurance - Swimming Pool		\$8,631	-\$8,631
Gas & Chemicals - Swimming Pool		\$37,080	-\$37,080
Swimming Pool Electricity		\$7,000	-\$7,000
Water Charges – Swimming Pool		\$10,000	-\$10,000
Depreciation - Swimming Centre		\$107,200	-\$107,200
Swimming Pool Net Result		\$492,910	-\$492,910

Other Sport & Recreation	Revenue	Expenditure	19/20 BUD Balance
Rates & Water Charges		\$8,000	-\$8,000
Insurance Premiums - Sporting Grounds		\$11,153	-\$11,153
Electricity (not street lighting) - Sporting Gro		\$5,500	-\$5,500
Blighty Recreation Reserve/Hall		\$8,896	-\$8,896
Conargo Recreation Reserve/Hall		\$15,113	-\$15,113
Pretty Pine Recreation Reserve/Hall		\$2,764	-\$2,764
Mayrung Recreation Reserve		\$2,778	-\$2,778
Wanganella Public Reserve		\$531	-\$531
Blighty 20 Million Trees (Grant Funded)		\$567	-\$567
Depreciation - Memorial Park Buildings		\$58,900	-\$58,900
Depreciation - Rams Football Oval Buildings		\$39,800	-\$39,800
Depreciation - Rotary Park Buildings		\$87,600	-\$87,600
Depreciation - Scott Park Buildings		\$2,400	-\$2,400
Other Sport & Recreation Net Result		\$244,002	-\$244,002

Sports Stadium	Revenue	Expenditure	19/20 BUD Balance
Sports Stadium - Repairs & Maintenance		\$7,717	-\$7,717
Operating Leases - Sports Stadium		\$26,612	-\$26,612
Insurance - Sports Stadium		\$15,270	-\$15,270
Sports Stadium - Security Services		\$384	-\$384
Sports Stadium Net Result		\$49,983	-\$49,983

Estates Building	Revenue	Expenditure	19/20 BUD Balance
Insurance Premiums - Other Business Undertakings		\$1,328	-\$1,328
Electricity - Estates Building		\$2,750	-\$2,750
Rates - Other Business Undertakings		\$1,992	-\$1,992
Estates Building Net Result		\$6,070	-\$6,070

Old Tourism Office	Revenue	Expenditure	19/20 BUD Balance
Depreciation - Ex Tourism Centre		\$4,800	-\$4,800
Old Tourism Office Net Result		\$4,800	-\$4,800

Medical Centre	Revenue	Expenditure	19/20 BUD Balance
Medical Centre Rental	\$107,400		\$107,400
Insurance - Medical Centre		\$5,311	-\$5,311
Medical Centre - Repairs and Maintenance		\$268	-\$268
Depreciation - Medical Practice		\$33,500	-\$33,500
Medical Centre Net Result	\$107,400	\$39,079	\$68,321

Private Works	Revenue	Expenditure	19/20 BUD Balance
Private Works	\$160,000		\$160,000
Private Works Expenses		\$126,932	-\$126,932
Private Works Net Result	\$160,000	\$126,932	\$33,068

Crossing Café	Revenue	Expenditure	19/20 BUD Balance
Crossing Café	\$36,400		\$36,400
Insurance Premiums Crossing Café		\$4,714	-\$4,714
Crossing Café Net Result	\$36,400	\$4,714	\$31,686

Hot Fire Training Centre	Revenue	Expenditure	19/20 BUD Balance
Insurance Premiums Hot Fire Training		\$266	-\$266
Hot Fire Training Centre Net Result		\$266	-\$266

Caravan Park	Revenue	Expenditure	19/20 BUD Balance
Caravan Park - Rental Income	\$75,776		\$75,776
Depreciation - Caravan Park		\$29,800	-\$29,800
Caravan Park Net Result	\$75,776	\$29,800	\$45,976

Stock Marketing Centre	Revenue	Expenditure	19/20 BUD Balance
Stock Marketing Centre	\$20,800		\$20,800
Truck Wash	\$80,300		\$80,300
Stock Marketing Centre Maintenance		\$488	-\$488
Stock Marketing Centre - Contractors		\$100	-\$100
Stock Marketing Centre - Truck wash		\$31,788	-\$31,788
Stock Marketing Centre – Water Charges		\$12,000	-\$12,000
Stock Marketing Centre - Electricity		\$7,700	-\$7,700
Stock Marketing Centre - Stock Pit		\$193	-\$193
Stock Marketing Centre - Insurance		\$1,328	-\$1,328
Stock Marketing Centre - Security		\$1,323	-\$1,323
Depreciation - Stock Marketing Centre		\$16,800	-\$16,800
Depreciation - Truck wash		\$3,110	-\$3,110
Stock Marketing Centre Net Result	\$101,100	\$74,830	\$26,270

Council Properties - Rentals	Revenue	Expenditure	19/20 BUD Balance
Property Rental - House 81 Hunter Street	\$8,100		\$8,100
Lawson Syphon Road Reserve	\$184		\$184
Part of Lagoon Street - Shell Australia	\$1,100		\$1,100
Properties - Rental Fees	\$3,174		\$3,174
Caruso Annual Lease next to Ethanol Plant	\$1,761		\$1,761
Radio Tower Rental - Essential Energy	\$12,549		\$12,549
Radio Tower Rental - State Water	\$3,174		\$3,174
Radio Tower - Optus	\$5,222		\$5,222
Road Reserve - Conargo	\$20,700		\$20,700
Conargo/Wanganella Vacant Land	\$4,332		\$4,332
Office Rental - Former Conargo Shire Offices	\$10,200		\$10,200
Hunter St Property - Maintenance		\$195	-\$195
Hunter St Property - Insurance		\$1,036	-\$1,036
Council Property - Water		\$500	\$500
Depreciation - Hunter St Residence		\$200	-\$200
Council Properties - Rentals Net Result	\$70,497	\$1,931	\$68,567

On Costs	Revenue	Expenditure	19/20 BUD Balance
On cost - Expenditure		\$1,017,286	-\$1,017,286
On cost - Net Result		\$1,017,286	-\$1,017,286

Murray Valley Industrial Park	Revenue	Expenditure	19/20 BUD Balance
Farmhouse Rent	\$25,080		\$25,080
Farmhouse Insurance		\$1,328	-\$1,328
Farmhouse Repairs & Maintenance		\$8,365	-\$8,365
Murray Valley Industrial Park Insurance		\$2,324	-\$2,324
Murray Valley Industrial Park Site Maintenance		\$16,429	-\$16,429
Murray Valley Industrial Park Licenses		\$500	-\$500
Depreciation - Murray Valley Industrial Park		\$16,900	-\$16,900
Murray Valley Industry Park Net Result	\$25,080	\$45,846	-\$20,766

Roads Administration	Revenue	Expenditure	19/20 BUD Balance
ACRD Revenue	\$1,526,460		\$1,526,460
Depreciation - Other Road Infrastructure		\$3,342,200	-\$3,342,200
Roads Administration Net Result	\$1,526,460	\$3,342,200	-\$1,815,740

Urban Roads	Revenue	Expenditure	19/20 BUD Balance
Urban Sealed Roads - Maintenance		\$139,803	-\$139,803
Urban Sealed Roads - Inspections		\$16,627	-\$16,627
Urban Sealed Roads - Pavement		\$35,000	-\$35,000
Urban Sealed Roads - Kerb & Gutter		\$35,398	-\$35,398
Urban Sealed Roads - Roadside Environment		\$45	-\$45
Urban Sealed Roads - Street Sweeping		\$101,283	-\$101,283
Internal Roads - Unsealed		\$181	-\$181
Urban Unsealed Roads - Maintenance		\$49,721	-\$49,721
Urban Unsealed Roads - Signs		\$1,271	-\$1,271
Urban Roads - Urban Sealed Net Result		\$379,328	-\$379,328

Regional Roads	Revenue	Expenditure	19/20 BUD Balance
Regional Roads Block Grant	\$1,091,328		\$1,091,328
Regional Roads Block Grant - Supplementary	\$116,522		\$116,522
Regional Roads – Repair	\$237,205		\$237,205
Regional Roads - Conargo Road		\$261,188	-\$261,188
Regional Roads - Barham Road		\$27,354	-\$27,354
Regional Roads - Wakool Road		\$10,314	-\$10,314
Regional Roads - Pretty Pine Road		\$110,180	-\$110,180
Regional Roads - Maude Road		\$71,991	-\$71,991
Regional Roads - Sealed Urban Net Result	\$1,445,055	\$481,028	\$964,027

Rural Roads - Sealed	Revenue	Expenditure	19/20 BUD Balance
Local Roads - Sealed Rural Maintenance		\$247,716	-\$247,716
Local Rd Unsealed Rural Maintenance		\$574,303	-\$574,303
Rural Roads - Sealed Net Result		\$822,019	-\$822,019

RMCC - State Roads	Revenue	Expenditure	19/20 BUD Balance
RMS Routine Works	\$275,866		\$275,866
State Roads - RMCC		\$264	-\$264
RMCC Routine Works		\$140,888	-\$140,888
RMCC Ordered Works		\$160,000	-\$160,000
RMCC Inspections		\$7,566	-\$7,566
RMCC - State Roads Net Result	\$275,866	\$308,718	-\$32,852

State Roads - Ordered Works	Revenue	Expenditure	19/20 BUD Balance
RMS Ordered Works	\$70,656		\$70,656
State Roads - Ordered Works Net Result	\$70,656		\$70,656

Kerb & Gutter	Revenue	Expenditure	19/20 BUD Balance
Kerb & Gutter Maintenance		\$50,000	-\$50,000
Kerb & Gutter Net Result		\$50,000	-\$50,000

Road Safety	Revenue	Expenditure	19/20 BUD Balance
Road Safety Officer Expenses		\$30,000	-\$30,000
Road Safety Net Result		\$30,000	-\$30,000

Footpaths	Revenue	Expenditure	19/20 BUD Balance
Local Sealed Roads - Footpath Maintenance		\$58,285	-\$58,285
Depreciation Footpaths		\$292,000	-\$292,000
Footpaths Net Result		\$350,285	-\$350,285

Roadside Amenities	Revenue	Expenditure	19/20 BUD Balance
Depreciation - Parking Areas		\$1,150	-\$1,150
Roadside Amenities Net Result		\$1,150	-\$1,150

Road Furniture	Revenue	Expenditure	19/20 BUD Balance
Bus Shelter Maintenance		\$2,235	-\$2,235
Bus Shelter Insurance		\$1,328	-\$1,328
Road Furniture Net Result		\$3,563	-\$3,563

Boat Ramps	Revenue	Expenditure	19/20 BUD Balance
Boat Ramps - Harfleur Street		\$2,307	-\$2,307
Boat Ramps - McLeans Beach		\$14,589	-\$14,589
Boat Ramps - Sloane Street		\$2,017	-\$2,017
Boat Ramps - Twin Rivers		\$2,306	-\$2,306
Boat Ramps - Lawson Syphon		\$2,206	-\$2,206
Depreciation - Boat Ramp Shelter		\$3,300	-\$3,300
Boat Ramps Net Result		\$26,725	-\$26,725

Aerodrome	Revenue	Expenditure	19/20 BUD Balance
Lease of Aerodrome Land	\$4,096		\$4,096
Murray Shire contribution - Aerodrome	\$2,200		\$2,200
Property Rental - Aerodrome Residence	\$9,492		\$9,492
Fire Training Facility	\$23,757		\$23,757
Airport Hangar Rental Income - Aerodrome	\$83,763		\$83,763
Fuel Sales Royalty - Aerodrome	\$8,602		\$8,602
Field Air Hangars 8 & 9, Building, Fuel Site, Chemical Shed	\$1,260		\$1,260
Property Rental - Aerodrome Residence		\$56	-\$56
Permits - Aerodrome	\$5,300		\$5,300
Other Income - Aerodrome	\$14,360		\$14,360
Airport Maintenance		\$4,451	-\$4,451
Unsealed Runway Maintenance		\$1,542	-\$1,542
Airport Sealed Runway Maintenance		\$1,635	-\$1,635
Airport Grounds Maintenance		\$5,730	-\$5,730
Airport Buildings		\$3,026	-\$3,026
Airport Inspections		\$1,278	-\$1,278
Aerodrome - Contractors		\$384	-\$384
Electricity - Aerodrome		\$20,020	-\$20,020
Insurance - Aerodrome		\$20,049	-\$20,049
Water Charges - Aerodrome		\$1,300	-\$1,300
Depreciation - Aerodrome Buildings		\$141,700	-\$141,700
Aerodrome Net Result	\$152,830	\$201,116	-\$48,343

Street Lighting	Revenue	Expenditure	19/20 BUD Balance
Street Lighting - Street Lighting	\$39,585		\$39,585
Street Lighting Charges		\$168,000	-\$168,000
Street Lighting Net Result	\$39,585	\$168,000	-\$128,415

Other Transport and Communications	Revenue	Expenditure	19/20 BUD Balance
Road Opening - Other Transport	\$5,222		\$5,222
Gravel Pit Rental on Land	\$6,963		\$6,963
Carparks - Maintenance		\$3,579	-\$3,579
Other Transport & Communications Net Result	\$12,186	\$3,579	\$8,607

Traffic Facilities	Revenue	Expenditure	19/20 BUD Balance
Regional Roads Block Grant - Traffic Facilities	\$115,507		\$115,507
Regional Roads - Traffic Facilities		\$234,482	-\$234,482
Traffic Facilities Net Result	\$115,507	\$234,482	-\$118,975

Roads to Recovery	Revenue	Expenditure	19/20 BUD Balance
Roads to Recovery - Grant Funding	\$963,170		\$963,170
Roads to Recovery Net Result	\$963,170		\$963,170

Quarries & Gravel Pits	Revenue	Expenditure	19/20 BUD Balance
Gravel Pits Signage/Maintenance		\$4,154	-\$4,154
Quarries & Gravel Pits Net Result		\$4,154	-\$4,154

Bridge Maintenance - Regional Roads	Revenue	Expenditure	19/20 BUD Balance
Bridges - Maintenance & Repairs Rural		\$4,932	-\$4,932
Regional Roads - Pretty Pine Road Bridges		\$182	-\$182
Regional Roads - Maude Road Bridges		\$83	-\$83
Regional Roads - Conargo Road Bridges		\$1,324	-\$1,324
Depreciation - Bridges		\$94,000	-\$94,000
Bridge Maintenance - Regional Roads Net Result		\$100,520	-\$100,520

Edward River Council Merger	Revenue	Expenditure	19/20 BUD Balance
ERC Merger Interest Received on Grant	\$165,030		\$165,030
Edward River Council Merger Net Result	\$165,030		\$165,030

Water Administration	Revenue	Expenditure	19/20 BUD Balance
Pensioner Rates Subsidies - Water Services	\$38,300		\$38,300
Connection Charge - Residential - Water Supplies	\$1,151,283		\$1,151,283
Connection Charge - Non-Residential - Water Supp	\$191,693		\$191,693
Raw Water Access Charges Non-Residential	\$5,734		\$5,734
Pensioner Rebates - Water Supplies		\$67,800	-\$67,800
Raw Water Access Charges Residential	\$10,445		\$10,445
User Charges - Former Conargo Shire	\$10,547		\$10,547
User Charges - Residential Raw Water Supplies	\$15,770		\$15,770
User Charges - Non-Residential Raw Water Supplies	\$26,214		\$26,214
User Charges - Community Raw Water Supplies	\$10,547		\$10,547
User Charges - Residential Water Supplies	\$1,187,533		\$1,187,533
User Charges - Non-Residential Water Supplies	\$288,666		\$288,666
Meter Reading - Discretionary Fees - Water Fund	\$512		\$512
Interest Received on Overdue Rates & Charges - W	\$10,547		\$10,547
Service Connection - Non-Operating Income - Water	\$5,325		\$5,325
Interest on Investments - Water Supplies	\$136,300		\$136,300
Water Headworks Fee	\$35,000		\$35,000
Membership Fees - Water Supplies		\$3,300	-\$3,300
Wages - Water Supplies		\$336,918	-\$336,918
Licences fees & permits - Water Supplies		\$70,000	-\$70,000
Insurance - Water		\$20,581	-\$20,581
Water Services - Water Meter Reading		\$61,021	-\$61,021
Rates - Water		\$6,850	-\$6,850
Dividend Payment – General Fund		\$75,000	\$75,000
Administration Charge		\$758,000	-\$758,000
Depreciation - Water Infrastructure		\$735,000	-\$735,000
Depreciation - Water Plant & Equipment		\$9,300	-\$9,300
Water Administration Net Result	\$3,124,416	\$2,143,770	\$980,646

Water Pumping Stations	Revenue	Expenditure	19/20 BUD Balance
Pump Stations		\$16,488	-\$16,488
Water Pumping Stations Net Result		\$16,488	-\$16,488

Water Treatment Works	Revenue	Expenditure	19/20 BUD Balance
Filtered Water System - Water Treatment Plant		\$390,444	-\$390,444
Filtered Water System - Reticulation		\$207,938	-\$207,938
Filtered Water System - Tanks & Reservoirs		\$3,220	-\$3,220
Electricity (not street lighting) - Water Supplies		\$205,500	-\$205,500
Water Treatment Works Net Result		\$807,102	-\$807,102

Sewer Administration	Revenue	Expenditure	19/20 BUD Balance
Pensioner Rates Subsidies - Sewerage Services	\$36,150		\$36,150
Service Charge - Residential Sewerage Services	\$2,553,754		\$2,553,754
Connection Charge - Non-Residential - Sewerage Ser	\$344,269		\$344,269
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non-Res Unconnected - LPS	\$8,192		\$8,192
Sewer Service Rural Unconnected - LPS	\$28,467		\$28,467
User Charges - Sewerage Services	\$179,405		\$179,405
Properties Rental Fees - Sewerage Services	\$4,608		\$4,608
Sewerage Works Treatment Paddock	\$102		\$102
Old Racecourse Road - Treatment Paddock	\$2,867		\$2,867
Interest Received on Overdue Rates & Charges - S	\$10,547		\$10,547
User Charges - Trade Waste Services	\$53,658		\$53,658
Effluent Re-use Water Warbreccan	\$12,902		\$12,902
Dividend Payment – General Fund		\$90,000	-\$90,000
Interest on Investments - Sewerage Services	\$102,500		\$102,500
Sewer Headworks Fee	\$40,000		\$40,000
Fees - Sewer Diagrams	\$2,662		\$2,662
Developer Contributions - Sewerage Services	\$6,349		\$6,349
Wages - Sewerage Services		\$169,282	-\$169,282
Rates – Sewerage Services		\$40,000	\$40,000

Rates – Sewerage Services		\$11,000	-\$11,000
Licences fees & permits - Sewerage Services		\$3,000	-\$3,000
Insurance - Sewer		\$2,656	-\$2,656
Administration Charge		\$744,000	-\$744,000
Depreciation - Sewerage Services Infrastructure		\$689,000	-\$689,000
Depreciation Sewer Plant & Equipment		\$1,700	-\$1,700
Depreciation - Sewer Buildings		\$3,800	-\$3,800
Sewer Administration Net Result	\$3,386,433	\$1,817,438	\$1,568,995

Sewer Treatment Works	Revenue	Expenditure	19/20 BUD Balance
Sewerage Services - Reticulation		\$62,996	-\$62,996
Sewerage Services - Sewer Treatment Plant		\$120,000	-\$120,000
Electricity (not street lighting) - Sewerage Ser		\$190,200	-\$190,200
Sewer Treatment Plant Works		\$37,500	-\$37,500
Sewer Treatment Works Net Result		\$410,696	-\$410,696

Sewer Pump Stations	Revenue	Expenditure	19/20 BUD Balance
Sewerage Services - Pump Stations		\$15,000	-\$15,000
Sewerage Services - Low Pressure Sewer		\$15,000	-\$15,000
Sewer Effluent Reuse Scheme Maintenance		\$6,000	-\$6,000
Sewerage Services - Manholes and Vents		\$10,000	-\$10,000
Sewer - Other Net Result		\$46,000	-\$46,000

Sewer Other	Revenue	Expenditure	19/20 BUD Balance
Telemetry Upgrade		\$500,000	-\$500,000
Sewer - Other Net Result			

CAPITAL WORKS PROGRAM



Capital Programs – Summary

Infrastructure	\$
Plant	\$1,100,000
Local Roads	
• Reconstructions	\$695,000
• Kerb and Gutters	\$330,000
• Roads to Recovery	\$1,060,000
• Reseal	\$920,000
• Resheet	\$720,000
• Footpaths	\$161,000
• Bridges	\$152,000
Regional Roads – RMS	\$837,396
Buildings	\$2,150,000
Cemetery	\$35,000
Waste Management	\$130,000
Aerodrome	\$200,000
Stormwater	\$250,000
Water	\$1,362,500
Sewerage	\$1,250,000
Facilities	\$52,500
Sub-Total Infrastructure Capital Programs	\$11,405,396
Non-Infrastructure	
Library Services	\$40,000
Information Technology	\$45,552
Sub-Total Non-Infrastructure Capital Programs	\$85,552
Total Capital Program	\$11,490,948

Capital Works - Road Reconstruction and Kerb and Gutter Program

Road	From	To	Kerb and Gutter	\$
Rice Mill road	Railway Line	Salesyard Road		\$180,000
Wood Street	Napier Street	Edward Street	Yes	\$345,000
Macauley Street	Wood Street	Henry Street	Yes	\$200,000
Cressy Street	Hardinge Street	Macauley Street	Yes	\$240,000
Hetherington Street	Norris Court	Hughes Street	Yes	\$60,000
Total Road Reconstruction and Kerb and Gutter Program				\$1,025,000

Capital Works - Roads to Recovery Program

Road	From	To	Kerb and Gutter	\$
Charlotte Street	Macauley	Butler		\$870,000
Macauley Street	Henry	Wilkinson	Yes	\$190,000
Total Roads to Recovery Program				\$1,060,000

Capital Works - Road Reseal Program

Road	Description	\$
Robertson Court	Greaves to Hughes	\$20,000
Macknight Drive	Cemetery to Cemetery + 705.41	\$30,000
Ricemill Road	Cemetery Road to Saleyards Road	\$40,000
Dick Street	Lawson Syphon Road to Hetherington Street	\$25,000
Hardinge Street	Charlotte Street to Riverside Drive	\$10,000
Jefferson Street	Davidson Street to Gibbs Street	\$10,000
Russell Street	Henry Street to Harfleur Street	\$30,000
George Street (Car Park)	Wyse Lane to George Street	\$20,000
Harfleur Street	Russell Street to Butler Street	\$30,000
Crispe Street	Wick Street to Duncan Street	\$35,000
Poictiers Street	Edwardes to Napier Street	\$30,000
Victoria Street	Browning Street to Robinson Street	\$10,000
Wyse Lane	Edwards Street to Edwards Street + 46m	\$15,000
Moonee Swamp Rd	24.07 to 25.562	\$65,000
Victoria Street	Box Street to Hyde Street	\$22,000
Burton Street	Ochertyre Street to Sloane Street	\$18,000
Cemetery Internal Road	All internal roads	\$25,000
George Street (Peppin Car Park)	George Street to Peppin toilets	\$5,000
Napier Street	Ochertyre Street to Sloane Street and Wood Street to Harfleur Street	\$120,000
Saleyards Road	Cemetery Road to Cobb Highway	\$75,000
Wilkinson Street	Macauley Street to Russell Street	\$10,000
Millears Rd	0 to 3.753 and 8.39 to 11.64	\$210,000
Willurah Rd	28.133 to 28.187 and 29.574 to 29.616	\$5,000
Boorooban-Tchelery Road	44.08 to 46.76	\$60,000
Total Road Reseal Program		\$920,000

Capital Works - Road Resheet Program

Road	Description	\$
Lawrence Road	Conargo Road to Mavers Road	\$50,000
Augustus Street	Yarra Street to Wanderer Street	\$16,000
Coborro Street	Finley Street to Augustus Street	\$14,000
Scott Rogers Lane	Cobb Highway to Four Post Lane	\$50,000
Aratula North Road	3.831 to 7.515	\$70,000
McEwans Lane	Moonee Swamp Road +28600	\$50,000
Willurah Road	20.971 to 40.511	\$390,000
Cowie Road	2.64 to 6.83	\$80,000
Total Road Resheet Program		\$720,000

Capital Works - Road Footpath Program

Road	Description	\$
Russell Street	Cressy Street to Charlotte Street LHS	\$21,000
Wick Street	Crispe Street to Junction Street LHS	\$37,000
Crispe Street	Henry Street to Harfleur Street LHS	\$34,000
Victoria Street	Box Street to 2/293 Victoria Street RHS	\$15,000
Victoria Street	303 Victoria Street to Hyde Street RHS	\$10,000
Henry Street	Junction Street to Wellington Street RHS	\$40,000
Poictiers Street	Cnr Swim Centre to Entrance Swim Centre RHS	\$4,000
Total Road Footpath Program		\$161,000

Capital Works – Other Infrastructure Programs

Asset	Description	\$
Buildings	*Renewable Energy Projects	\$150,000
	Civic Centre (Estates Building) and Administration Building Renewal	\$2,000,000
Cemetery	Plinths Local Internal Access Pathways	\$35,000
Waste Management	Davidson Street Capping	\$130,000
Aerodrome	Hangar Refurbishment and ULP Fuel Tanks	\$200,000
Facilities	Deniliquin Swim Centre – Replacement Starter Blocks	\$52,500
Bridges	Annual renewal program	\$152,000
Stormwater	Packenhams Street extension, Industrial area-stage 1, and investigations	\$250,000

*Renewal Energy Projects	Capital	Projected Annual Savings	Return Period
Council Administration Building	\$9,000	\$5,300	1.70
Council Depot	\$59,000	\$20,000	2.95
Library	\$13,000	\$6,300	2.06
Peppin Centre	\$9,000	\$2,700	3.33

Capital Works – Water Infrastructure Program

Asset	Description	\$
Clearwater Tank Baffles	Installation of baffles in clearwater tank to improve mixing and chlorine contact time	\$50,000
Water Treatment Plant	Minor refurbishment	\$50,000
	*Renewable Energy Project	\$412,500
River Pump Refurbishment	Refurbishment of existing pumps at river intake	\$120,000
Water Reticulation System	Watermain Rehabilitation	\$400,000
Telemetry	Replacement of telemetry and SCADA for Water Treatment Plant, pump stations and reservoirs	\$330,000
Total Water Infrastructure Program		\$1,362,500

*Water Treatment Plant	Capital	Projected Annual Savings	Return Period
Renewable Energy Project	\$412,500	\$57,000	7.2

Capital Works - Sewer Infrastructure Program

Asset	Description	\$
Sewer Treatment Plant	Replacement of mixing pump and testing equipment.	\$70,000
	*Renewable Energy Project	135,000
Sewer Pump Station Refurbishment	Replace pumps in existing sewer pump stations.	\$115,000
Sewer main Relining	Lining of existing AC and VC sewer mains.	\$280,000
Manhole Refurbishment	Coating of existing manholes where failures have occurred.	\$90,000
Sewer main CCTV Inspections	CCTV inspections of system for future planning	\$60,000
Telemetry - Sewer	Replacement of telemetry system and SCADA for Sewer Treatment Plant and pump stations	\$500,000
Total Sewer Infrastructure Program		\$1,250,000

*Sewer Treatment Plant	Budget Estimate	Project Annual Savings	Return Period
Renewable Energy Project	\$135,000	\$38,500	3.5

Capital Works – Grant Funded Major Projects Project Program

Project	\$
Deniliquin Sports and Entertainment Stadium Extension	486,000
Community Master Plans and Initial Works	815,000
Deniliquin Netball Facility Improvement Works	177,587
Rural Village Beautification Project	240,000
Beach to Beach Walk Connectivity Improvements	276,014
Urban Road Infrastructure Program	2,100,500
Lagoon walk road treatment	50,000
Deniliquin Town Hall and Arts and Cultural Precinct	1,674,434
Napier Street Redevelopment Project	132,495
Memorial Park, Deniliquin	259,380
Deniliquin RAMS Football and Netball Club House	156,520
Systems Upgrade	499,924
Unallocated Funding	248,000
Cressy Street CBD Redevelopment	1,176,000
Deniliquin Riverfront Enhancement	700,000
Waring Gardens Upgrade	627,200
Truck Stop Facility	400,000
Peppin Heritage / Visitor Centre Upgrade	180,000
Deniliquin Ute Muster Café Facility	110,000
Deniliquin Swim Centre – all abilities	230,000
	10,539,054

PART 4
STATEMENT OF
REVENUE POLICY



Introduction

The Local Government 1993 (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2019-20 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2019-20, including all areas that support the generation of Council's income. Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State government grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2018/19 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the Act.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land, or
- "Residential" according to whether the land is rural residential land or is within a centre of population, or
- "Mining" according to the kind of mining involved, or
- "Business" according to a centre of activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating
- Minimum rate plus ad valorem rate
- A base amount of up to 50 per cent of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates.

For equity purposes, the VG usually provides Council with updated land valuations every three years. July 2016 base date valuations were supplied by the VG and are used for rating in the 2019-20 financial year. The next general land valuation will be issued in 2019.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations. Effectively rates are an asset tax, the higher a property's land value, the more rates they will contribute based on the "ability to pay" taxation principle.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; they simply redistribute the rate burden between individual properties based on that property's change in comparison to others.

More information about land valuations and their

use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general income NSW councils can collect above the income it collected in the previous year. The rate pegging limit for 2019/20 determined by IPART is 2.7 per cent.

General income comprises income from ordinary land rates and special rates (Council does not levy any special rates). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to total income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, known as a Special Rate Variation under section 508 of the Act. A Special

Rate Variation, if approved, overrides the rate pegging limit. Council does not have a special rate variation and has no plans to make an application.

Council's Rating Structure

A restraint placed on merged councils under the amalgamation proclamation means Council is restricted from considering rating calculations or recategorising until 30 June 2020. Consequently, rate increases in 2019-20 are limited to the rate peg and the rating structure in Table 1, below, shows both the former Deniliquin Council and former Conargo Shire Council rates structures.

During 2019-20, Council will undertake a review and harmonisation of the rating structure for implementation in the 2020-21 financial year.

Table 1 – Rating Structure 2019-20

Category and Sub Category	Number of Assessments	Land Value (1,000s) \$	Ad Valorem \$	Minimum \$	Base Rate \$	Notional Yield \$	Average Rate \$
FARMLAND – Former Deniliquin							
Ordinary Farmland Dry	40	6,109	0.010195			62,284	1,557
Ordinary Farmland Irrigable	71	11,052	0.013323			147,258	2,074
FARMLAND – Former Conargo							
Farmland Dryland	59	22,147	0.004833	470		109,891	1,863
Farmland Low MIL Irrigation	47	21,128	0.006473	470		137,192	2,919
Farmland High MIL Irrigation	571	150,572	0.009401	470		1,416,888	2,481
Farmland Low Murray/Murrumbidgee	44	58,853	0.005612	470		331,326	7,530
Farmland High Murray/Murrumbidgee	44	39,330	0.007846	470		308,948	7,022
Farmland Murrumbidgee Groundwater	11	7,711	0.005531	470		42,652	3,878
Farmland Murray Groundwater	9	2,226	0.009316	470		20,740	2,304
Farmland Private Scheme Irrigation	3	2,206	0.008758	470		19,326	6,442
Farmland Low Coleambally Irrigation	18	30,645	0.005031	470		154,740	8,597
Farmland High Coleambally Irrigation	6	3,891	0.007323	470		28,493	4,749

Category and Sub Category	Number of Assessments	Land Value (1,000s) \$	Ad Valorem \$	Minimum \$	Base Rate \$	Notional Yield \$	Average Rate \$
RESIDENTIAL – Former Deniliquin							
Ordinary Residential Standard	2929	160,048	0.010312		434	2,921,605	997
Ordinary Residential Rural	415	44,391	0.008388		434	552,462	1,331
Mixed Residential Standard	16	448	0.014802		355	12,316	770
RESIDENTIAL – Former Conargo							
Residential	277	9,663	0.004125	470		130,208	470
BUSINESS – Former Deniliquin							
Ordinary Business Standard	418	811	0.027811			1,000,190	2,308
Ordinary Business Minimum	20	194		540		10,520	550
Mixed Business Standard	16	621	0.028125		355	17,484	1,093
BUSINESS – Former Conargo							
Former Conargo Business	50	975	0.004125	470		25,051	501

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

The calculation used to ascertain the base rate for an individual property is:

$$\frac{\text{Base Rate} + \text{Land Value} \times \text{Ad Valorem}}{100} = \text{Base Rate}$$

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Rate Instalment dates

Section 562 (3)(b) of the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government’s National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that

Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council. This section of the Act has not been enacted by Council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section

of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption.

The annual access charges for water are estimated to yield \$1,295,500 for 2019-20 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2019-20

Table 2 - Water Access and Usage Charges 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential - Filtered Water			
Access Charge	\$350.04	\$359.00	Per annum
Usage charge 0-800K	\$0.97	\$0.99/ Kl	Per kilolitre
Usage charge >-800K	\$1.38/ kl	\$1.41/ kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$175.28	\$180.00	Per annum

Description	Charge		Unit
	2018-19	2019-20	
Usage Charge	\$0.72/kl	\$0.73/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$97.00	\$101.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$315.00	\$322.00	Per annum
Usage Charge (Conargo, Wangella, Booroorban)	\$0.67/kl	\$0.69/kl	Per kilolitre
Non-Residential - Filtered and raw water			
Access Charge - 20mm connection size	\$293.66	\$299.00	Per annum
Access Charge - 25mm connection size	\$475.60	\$484.50	Per annum
Access Charge - 32mm connection size	\$613.98	\$625.00	Per annum
Access Charge - 40mm connection size	\$783.10	\$798.50	Per annum
Access Charge - 50mm connection size	\$994.76	\$1014.00	Per annum
Access Charge - 80mm connection size	\$1,763.00	\$1,973.50	Per annum
Access Charge - 100mm connection size	\$2,185.30	\$2,225.00	Per annum
Access Charge - Raw Water	\$359.00	\$368.00	Per annum
Raw Water Usage Charge	\$0.72/kl	\$0.73/kl	Per kilolitre
Raw Water Usage Charge - Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.38/ kl	\$1.41/ kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$2,871,830 for 2019-20 financial year.

Set out in Table 3, below, are the annual water access and water usages charges for 2019-20.

Table 3 – Sewer Access Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$421.00	\$433.00	Per annum
Residential Sewer Connected Charge	\$842.00	\$866.00	Per annum
Non-Residential Unconnected Charge	\$421.00	\$433.00	Per annum
Non-Residential Connected Charge	\$842.00	\$866.00	Per annum

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed

the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2019-20.

Table 4 – Stormwater Management Service Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential property	25.00	25.00	Per annum
Residential strata property	12.50	12.50	Per annum
Business property	25.00	25.00	Per annum
Business strata property	25.00	25.00	Per annum

Funds derived from the Stormwater Management Service Charge must be spend on transparent works and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2019-20 financial year the estimated gross yield is \$80,897. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and

may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2019-20 is to yield \$1,1174,566.

Set out in Table 5, below, are the annual water access and water usages charges for 2019-20.

Table 5 – Domestic Waste Management Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Residential and Non-residential - Domestic Waste Charge Per Property	\$352.10	\$359.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$84.05	\$91.00	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$341.20	\$359.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment and whose effluent is well characterised.

Category 2S discharger are those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers are those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kL/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc.)

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2019-20.

Table 6 – Liquid Trade Waste Fixed Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Category 1 Discharger	\$95.00	\$97.00	Per annum
Category 2 and 2S Discharger	\$189.00	\$195.00	Per annum
Category 3 Discharger	\$629.00	\$645.00	Per annum

Liquid Trade Waste discharges have a Trade Waste Discharge Factor (TWDF) added to their Sewerage Discharge Factor (SDF) to determine their total usage charge. Like the SDFs, the TWDFs have been determined using category of business guidelines set by the NSW Department of Water and Energy. TWDF is the estimated ratio of Liquid Trade Waste discharged from a premises to the sewer system to the total consumption expressed as a percentage. Usage charges will apply to Category 2 Liquid Trade Waste discharges and charges will be calculated as defined in NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

Excess Mass charges will apply to Category 3 dischargers and charges will be calculated as defined in the NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

The trade waste usage charge for non-residential properties is calculated by applying the property's business category TWDF against the usage charge.

Properties that are technically non-complying users of Council's sewer reticulation system will be charged a higher liquid trade waste usage charge to encourage compliance and reduce the adverse impact of non-compliant discharge to Council's sewer infrastructure.

Set out in Table 7, below, are the Liquid Trade Waste Usage Charges for 2019-20.

Table 7 – Liquid Trade Waste Usage Charges for 2019-20

Description	Charge		Unit
	2018-19	2019-20	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.70	\$1.74	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.70	\$1.74	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$15.60	\$16.00	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre

Description	Charge		Unit
	2018-19	2019-20	
Aluminum	\$0.78	\$0.80	Per kilogram
Ammonia	\$2.31	\$2.37	Per kilogram
Arsenic	\$78.12	\$80.00	Per kilogram
Barium	\$39.06	\$40.00	Per kilogram
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.78	\$0.80	Per kilogram
Boron	\$0.78	\$0.80	Per kilogram
Bromine	\$15.62	\$16.00	Per kilogram
Cadmium	\$361.68	\$370.35	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$39.06	\$40.00	Per kilogram
Chromium	\$26.03	\$26.65	Per kilogram
Cobalt	\$15.91	\$16.30	Per kilogram
Copper	\$15.91	\$16.30	Per kilogram
Fluoride	\$3.9	\$4.00	Per kilogram

Description	Charge		Unit
	2018-19	2019-20	
Formaldehyde	\$1.60	\$1.65	Per kilogram
Oil and Grease (Total O & G)	\$1.40	\$1.43	Per kilogram
Herbicides/defoliant	\$782.06	\$800.85	Per kilogram
Iron	\$1.60	\$1.65	Per kilogram
Lead	\$39.06	\$40.00	Per kilogram
Lithium	\$7.82	\$8.00	Per kilogram
Manganese	\$7.82	\$8.00	Per kilogram
Mercury	\$2,607.38	\$2,700.00	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.78	\$0.80	Per kilogram
Molybdenum	\$0.78	\$0.80	Per kilogram
Nickel	\$26.03	\$26.65	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.19	\$0.20	Per kilogram
Organoarsenic Compounds	\$783.24	\$802.05	Per kilogram
Pesticides General (excludes organochlorins & organophosphates)	\$783.24	\$802.05	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.61	\$2.67	Per kilogram

Description	Charge		Unit
	2018-19	2019-20	
Phenolic Compounds (non-chlorinated)	\$7.82	\$8.00	Per kilogram
Phosphorus (Total P)	\$1.60	\$1.65	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$15.91	\$16.30	Per kilogram
Selenium	\$54.97	\$56.30	Per kilogram
Silver	\$1.44	\$1.47	Per kilogram
Sulphate (SO4)	\$0.15	\$0.15	Per kilogram
Sulphide	\$1.60	\$1.65	Per kilogram
Sulphite	\$1.73	\$1.77	Per kilogram
Suspended Solids (SS)	\$1.00	\$1.03	Per kilogram
Thiosulphate	\$0.28	\$0.29	Per kilogram
Tin	\$7.82	\$8.00	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$7.82	\$8.00	Per kilogram
Zinc	\$15.91	\$16.30	Per kilogram

Sundry

Interest on Overdue Rates and Charges

Council has been notified by the Office of Local Government of the interest rate payable, under section 566 of the Act, for the 2019-20 financial year. The interest rate for 2018-19 was 7.50 per cent and remains unchanged for 2019-20 as per the Minister of Local Government's Determination.

Part Year Adjustments to Rates and Charges

Property rates and charges will be adjusted on a quarterly basis following a change in circumstances (e.g. subdivision or change in rating categorisation), in accordance with sections 527 and 546 of the Act.

Relevant adjustments to rates and charges will be made from the next rating quarter following the effective date of the charge (subdivision plan registration date or date an application for categorisation review was made).

The exception to this is for waste collection charges where adjustments are made either as above or on a pro-rata basis, whichever event is earlier.

Retrospective adjustments would usually be made for the current and previous years only however, Council may decide to make adjustments for a period outside this range in certain cases at its discretion depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566 of the Act, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50 per cent of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50 per cent of water fixed and usage charges up to an \$87.50 maximum rebate
- 50 per cent of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45 per cent of the total concession granted, with 50 per cent funded by the NSW Government and the remaining 5 per cent by the Australian Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment)
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, Sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council has determined that there is no requirement for borrowings in the 2019-20 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply and inexpensively and be easily understood by members of the public,
- explore all cost-effective opportunities to maximise Council's revenue base,

- balance the dependences on rates and grants against other funding sources, and
 - full cost attribution be applied to all business activities considered to be of a commercial nature*
- * The water and sewer programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S STATUTORY

The price for goods / services are a statutory charge set by government legislation.

F FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder

of the costs are met from property rates and general-purpose income.

R REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, the that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

PART 5
FEES AND CHARGES



Environmental Services

Building/Environmental Planning

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Development Application Fees (Not Including Inspections)					
Up to \$5,000	Development application fee for building, works or demolition	S	N	\$110.00	\$ 110.00
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost Development application fee for building, works or demolition	S	N	\$170.00 minimum	\$170.00 minimum
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 Development application fee for building, works or demolition	S	N	\$352.00 minimum	\$352.00 minimum
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	\$1,160.00 minimum
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	\$1,745.00 minimum
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	\$2,615.00 minimum
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	\$15,875.00 minimum

Construction Certificate Fee (Not including inspections)

Not exceeding \$5,000	Fee for a construction certificate	P	Y	\$95.00	\$97.00
\$5,000 - \$100,000	\$95.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000 Fee for a construction certificate	P	Y	\$95.00 minimum	\$97.00 minimum
\$100,001 - \$250,000	\$658 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000 Fee for a construction certificate	P	Y	\$658.00 minimum	\$674.00 minimum
More than \$250,000	\$1,316 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000 Fee for a construction certificate	P	Y	\$1,316.00 minimum	\$1,348.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Combined Development/Construction Certificate Application (Not including inspections)						
	Application to be charged at 50% of Development Application Fee + 100% of Construction Certificate (Not including inspections) - only applies to Class 1 and 10 structures i.e. dwellings and ancilliary structures - carports etc	Development Application and construction certificates bundled fee		As quoted	As quoted	
Complying Development Certificates (Not including inspections)						
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$95.00	\$97.00
\$5,000 - \$100,000	\$95.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$95.00 minimum	\$97.00 minimum
\$100,001 - \$250,000	\$826.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$826.00 minimum	\$846.00 minimum
\$250,001 - \$500,000	\$1,696 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1,696.00 minimum	\$1,737.00 minimum
More than \$500,000	\$2,805.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$2,805.00 minimum	\$2,872.00 minimum
Swimming Pool		Application fee for complying development certificate (CDC)	P	Y	\$236.00	\$242.00
Industrial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$236.00	\$242.00
Commercial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$236.00	\$242.00
Bed and Breakfast		Application fee for complying development certificate (CDC)	P	Y	\$236.00	\$242.00
Subdivision (No Additional Lots Created)		Subdivision Certificate Fee	P	Y	\$236.00	\$242.00

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$101.00	\$103.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$101.00	\$103.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$101.00	\$103.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$164.00	\$168.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$101.00	\$103.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (per cl24 EP&A Reg 2000)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

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Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Development Application for the Erection of Signs						
Plus \$93 for each sign to be erected in excess of one; or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater (per cl246B(2) EP&A Reg 2000)		Development application fee for the erection of signs	S	N	\$285.00 minimum	\$285.00 minimum
Development involving the Subdivision of Land (cl249 EP&A Reg 2000)						
New Road	Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$665.00 minimum	\$665.00 minimum
No New Road	Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$330.00 minimum	\$330.00 minimum
Strata	Plus \$65 per additional lot	Development application fee for a strata subdivision	S	N	\$330.00 minimum	\$330.00 minimum
Subdivision Certificate Fee		Subdivision certificate fee	P	Y	\$134.00	\$137.00
Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (per cl250 EP&A Reg 2000)						
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$285.00	\$285.00
Additional Fee for a Designated Development						
In addition to any fee payable under Part 15 Division 1 of the EPA Reg 2000 (cl251 EP&A Reg 2000)		Additional fee - designated development	S	N	\$920.00	\$920.00

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Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Advertising Fees for Development Applications (cl252 EP&A Reg 2000) - maximum fee applicable					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	\$2,220.00
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	\$1,105.00
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	\$1,105.00
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)	Maximum of \$1,105.00 (note: FULL COST RECOVERY Fee of \$350 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					
Post consent advertising (fee to be decided on a cost recovery basis if it is agreed that this type of advertising is required or warranted)	Additional fees - development requiring advertising	P	N	\$320.00	\$328.00
Additional Fees for Development that Requires Concurrence (cl252A EP&A Reg 2000)					
An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
Additional Fees for Integrated Development (cl253 EP&A Reg 2000)					
An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted

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Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000)				
Fee for an application under section 82B for a reivew of a decision is as follows:				
Estimated cost of development is under \$100,000	S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000	S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000	S	N	\$250.00	\$250.00

Request for Review of Determination (cl257 EP&A Reg 2000)

Maximum fee for a request for a review of a determination under section 82A of the Act is:	Review of determination of a development application			
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and	S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and	S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:	S	N		
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S82A of the Act	S	N	\$620.00	\$620.00

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Environmental Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Up to \$5,000		Review of determination of a development application	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Review of determination of a development application	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Review of determination of a development application	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Review of determination of a development application	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Review of determination of a development application	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Review of determination of a development application	S	N	\$4,737.00 minimum	\$4,737.00 minimum

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Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee		
Application for a Modification of Consent (cl258 EP&A Reg 2000)							
The maximum fee for an application under section 96(1) of the Act		Fee for modification of consent	S	N	\$71.00	\$71.00	
The maximum fee for an application under section 96(1A) or 96AA(1) of the Act which in the opinion of Council is of minimal environmental impact - whichever is the lesser		\$645.00 or 50% of the fee for the original DA, whichever is the lesser	Fee for modification of consent	S	N	As Quoted	As Quoted
The maximum fee for an application under section 96AA(1) or 96(2) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):							
1) If the original fee for the application was less than \$100.00, 50% of that fee; or			S	N	As Quoted	As Quoted	
2) If the fee for the original application was \$100.00 or more:							
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and			S	N	As Quoted	As Quoted	
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and			S	N	\$190.00	\$190.00	
c) in the case of an application with respect of any other development application as set out in the table below							
Up to \$5,000		Fee for modification of consent	S	N	\$55.00	\$55.00	
\$5,001 - \$250,000		\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost)	Fee for modification of consent	S	N	\$85.00 minimum	\$85.00 minimum

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Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Application for a Modification of Consent (cl258 EP&A Reg 2000)						
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum
An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act		Fee for modification of consent	S	N	New	Up to \$665.00
An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies		Fee for modification of consent	S	N	\$760.00	\$760.00
Review of Modification Application						
decision is 50% of the fee that was payable in respect of the application that is the subject of the review.			S	N	50% of original fee	50% of original fee
Modification of a Construction Certificate						
Minor Change - e.g. Rearrangement of a window or change in area		Fee for modification of consent, plan or certificate	P	N	\$82.00	\$84.00
Major Area	\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser	Fee for modification of consent, plan or certificate	P	N	\$660.00	\$676.00

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Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Modification of a Complying Development Certificate					
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$84.00	\$86.00
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser Fee for modification of consent, plan or certificate	P	N	\$677.00	\$693.00

Building Certificate (cl260 EP&A Reg 2000)					
For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any other building on the allotment	Application fee for building certificate	S	N	\$250.00	\$250.00
In a case where the applicant relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	Application fee for building certificate	S	N	\$250.00	\$250.00
Any other class of building - not exceeding 200 square metres	Application fee for building certificate	S	N	\$250.00	\$250.00
Any other class of building - exceeding 200 square metres and less than 2,000 square metres	Plus an additional 50 cents per square metre over 200 square metres Application fee for building certificate	S	N	\$250.00 minimum	\$250.00 minimum
Any other class of building - exceeding 2,000 square metres	Plus an additional 7.5 cents per square metre over 2,000 square metres Application fee for building certificate	S	N	\$1,165.00 minimum	\$1,165.00 minimum
Where more than one inspection of the building is required before issuing a building certificate	Application fee for building certificate	S	Y	\$90.00	\$90.00
When an application for a building certificate is made:				As Quoted	As Quoted
a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained					
b) where a penalty notice has been issued for an offence under s76A(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)					

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Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Building Certificate (cl260 EP&A Reg 2000)				
c) where order 2, 12, 13, 15, 18 or 19 in the table to section 121B of the Act has been given in relation to the building unless the order has been revoked on appeal				
d) where person has been found guilty of an offence under the Act in relation to the erection of the building				
e) where the court has made a finding that the building was erected in contravention of a provision of the Act				
Additional fee payable for the above in the total of the following amounts				
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application				
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)				

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Copy of Building Certificate (cl261 EP&A Reg 2000)					
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00
Copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000)					
Certified copy of document map or plan held by Council referred to in S150(2) of the Act	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$50.00	\$51.00
Land Rezoning Application & Change of Precinct (DCP)					
LEP amendment	All costs to be paid by proponent once the \$1,200.00 has been expended Amendment fee - LEP	P	N	\$1,200.00	\$1,229.00
Registration of Complying Development Certificate or Part 4A Certificates where Council is not the Consent Authority (cl263(2) EP&A Reg 2000)					
Registration of COMPLYING DEVELOPMENT CERTIFICATE or Part 4A Certificates where Council is not the Consent Authority (cl263(2) EP&A Reg 2000)	Registration fee	S	N	\$36.00	\$36.00
Principal Certifying Authority Appointment					
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$96.00	\$98.00
Compliance Inspection as per Consent Conditions					
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$101.00	\$103.00

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Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,528.00	\$3,613.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,383.00	\$4,488.00

Planning and Policy Fees

Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As quoted	As Quoted
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Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas

Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$535.00	\$548.00
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Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)

Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.00	\$9.20 per site
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OR

Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$106.50

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Environmental Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Issuing replacement approval for new proprietor	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$57.00	\$58.00
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$101.00	\$103.50
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$101.00	\$103.50
Inspection fee relating to roads, amenities blocks, fencing, drainage and other matters (per half hour or part thereof)	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$46.00	\$47.00 per half hour

Health Inspection Fees

Place of shared accommodation	Includes boarding house, a common lodging house, a house let in lodgings and a backpacker's hostel (prescribed under LG Act 1993)	F	N	\$115.00	\$118.00
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Hairdresser/Barber Shop Annual License for

Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$131.00	\$134.00
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Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Other Charges - Bonds				
Landscaping	Bond	R	\$1,201.00	\$ 1,230.00
Relocation of a building	Bond	R	\$3,544.00	\$ 3,629.00

Food Premises and Miscellaneous Inspections

Food premises inspection fee	Food premises inspection fee	F	Y	\$153.00/ 1st hour or part thereof,	\$157.00/ 1st hour or part thereof,
				\$110.00 per hour after first hour	\$113.00 per hour after first hour
Food premises re-inspection fee	Food premises re-inspection fee			\$100.00	\$102.50
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection fee	N/A	Y	No Charge	No Charge
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection fee	F	Y	\$92.00	\$94.00

Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act

Initial inspection		N/A	N/A	No Charge	
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
Registration of private swimming pool on NSW Swimming Pool Register	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00

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Environmental Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$24.00	\$24.60

Miscellaneous Inspection

Inspector (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$201.00 per hour or \$148.00 Minimum Fee	\$206.00 per hour or \$152.00 Minimum Fee
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Aerodrome

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Arrival tax (on restoration of regular passenger transport service)	P	Y	\$7.00	\$ 7.20
Casual hangarage per night	P	Y	\$26.00	\$ 27.00
Departure tax (on restoration of regular passenger transport service)	P	Y	\$7.00	\$ 7.20
Hangarage per annum	P	Y	\$1,957.00	\$ 2,004.00
Hangar site annual lease costs - single	P	Y	\$984.00	as per Lease agreement
Hangar site annual lease costs - double	P	Y	\$1,476.00	as per Lease agreement
Parking of aircraft in open - per annum	P	Y	\$743.00	\$ 760.00
Permit fees per plane per annum (maximum \$1,600.00)	P	Y	\$487.00	\$ 500.00
Flying school up to 2x aircraft operated by the business from the airport	P	Y	\$2,812.00	\$ 2,880.00
Flying school up to 5x aircraft operated by business from the airport	P	Y	\$10,316.00	\$ 10,565.00
Flying school over 5x aircraft operated by business from the airport	P	Y	\$20,632.00	\$ 21,125.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	P	Y	\$668.00	\$ 685.00
Hangar connection to electricity access fee per annum	P	Y	\$65.00	\$ 67.00
Fire Training Facility (Nsw Fire & Rescue)	P	Y		As per agreement
Aerodrome Residence	P	Y	\$9,289.00	\$ 9,512.00
Land Leased	P	Y	Lay year/ \$4,000 p.a	\$ 4,000.00
Fuel Sales Royalty			\$568.18	\$ 581.82

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Civic Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$80.00	\$ 85.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$90.00	\$ 93.00
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$50.00	\$ 52.00
Copy of rates notice	Fee for accessing or printing required information per notice	F	N	\$16.00	\$ 17.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	New	\$ 17.00
Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$344.00	\$ 352.00
Extract from valuation book	Fee for accessing or printing required information	F	Y	\$16.00	\$ 17.00
Section 10.7 (2) Planning certificate (old Sect 149)	Fee for accessing or printing required information	S	N	\$53.00	\$ 53.00
Section 10.7 (5) Planning certificate (old Sect 149)	Fee for accessing or printing required information	S	N	\$80.00	\$ 80.00
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$84.00	\$ 86.00
Development approvals information	Fee for accessing or printing required information	F	N	\$55.00	\$ 57.00
Section 735A LG Act	Fee for accessing or printing required information	F	N	\$55.00	\$ 100.00
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	\$ 30.00
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	\$ 30.00
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	\$ 40.00

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Civic Services

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
General Fees					
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$15.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.50	\$ 5.70
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.10
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.00	\$ 3.10
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$ 1.00
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.45	\$ 0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$ 2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$ 1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.10	\$ 4.20
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.50	\$ 8.70
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$10.50	\$ 10.80
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.00	\$ 16.40
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest calculated on a daily basis, in accordance with section 566(3) of the Act	Administration fee	F	Y	\$0.08	7.50%

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Civic Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)					
				Full recovery of charge from Financial institution.	
Merchant Credit Card Surcharge (other than Customer Service Centre)	Merchant service fee recoverable	F	Y		
DEFT Transactions conducted through Macquarie Bank	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.02	1.50%
Over the Counter Transactions conducted at Customer Service Centre	Administration Fee - as a percentage of the transaction amount	F	Y	\$0.01	0.60%
Community Gardens					
Membership Full	For Plot and Key				\$30.00
Friend of the Garden	No allocation of plot or Key.				\$10.00
Replacement of lost keys	Per Occasion	F	Y	\$27.00	\$ 28.00
Hire of Council Facilities					
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion	F	Y	\$168.00	\$ 172.00
Casuals Users insurance for Parks and Gardens	Per Occasion	F	Y	\$84.00	\$ 86.00
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cost of cleaning and rubbish removal	F	Y	At costs	At cost
Key replacement - lost or not returned	Per Key	F	Y	\$27.00	\$ 28.00
Key Bond	Per Key	F	Y	\$52.00	\$ 54.00
Hire of Portable Audio Visual Screen and Equipment - Community Groups only					
Hire of Portable Audio Visual Screen & Equipment	Fee for hiring of Audio Visual Screen & equip	F	Y	\$183.00	\$ 190.00
Bond For Hire of portable Audio Visual Screen & Equipment	Bond	R	Y	\$262.00	\$ 270.00

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Civic Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Town Hall					
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$136.00 \$ 140.00
	Per Day	Use of Facilities - Other	P	Y	\$273.00 \$ 280.00
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$120.00 \$ 125.00
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$120.00 \$ 123.00
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$137.00 \$ 140.00
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$69.00 \$ 70.00
Damage Deposit - Booking Appilcation contains a contractual clause to cover damage		Bond	P	N	Damage at cost
	Evidence of Public Liability policy to be lodged with application				
REFERENCE in the evenyt of cancellations less than 30 days from the booking date. Refund is at Council's descretion		Bond	P	N	\$231.00 \$ 236.00
Multi Arts Centre					
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease As Per Lease
Town Band Hall					
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$55.00 \$ 57.00
Peppin Heritage Centre					
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$188.00 \$ 200.00
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$76.00 \$ 80.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$114.00 \$ 120.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$188.00 \$ 200.00
Cleaning Bond		Use of Facilities - Other	P	N	\$219.00 \$ 225.00
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$128.00 \$ 130.00
Electricity Charges for PHC grassed area			F	Y	At cost At cost

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Civic Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Council Premises Hire					
Council Chambers (per day or part thereof) during office hours Monday to Friday	Use of Facilities - Civic Centre	F	Y	\$88.00	\$ 90.00

Gardens , Reserves and Sporting Grounds

Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$894.00	\$ 915.00
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$120.00	\$ 130.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$236.00	\$ 250.00
Scott's Park/ Rocket Park	Per Day	Use of Facilities - Sport	P	Y	\$120.00	\$ 130.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$236.00	\$ 250.00
Waring Gardens	Wedding Ceremony etc	Use of Facilities - Other	P	Y	\$123.00	\$ 130.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$126.00	\$ 130.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$230.00	\$ 236.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,091.00	\$ 1,117.00
	Per Show day	Use of Facilities - Other	P	Y	\$439.00	\$ 450.00
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$198.00	\$ 200.00
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,061.00	\$ 1,086.00

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Civic Services

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Gardens , Reserves and Sporting Grounds						
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,061.00	\$ 1,086.00
	Electricity	Use of Facilities - Sports	F	Y	At cost	At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$419.00	\$ 429.00
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$198.00	\$ 203.00
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$534.00	\$ 547.00
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$419.00	\$ 430.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,079.00	\$ 6,225.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,091.00	\$ 1,117.00
	Bond - REFERENCE at Council Discretion	Bond	P	Y	\$534.00	\$ 547.00
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost	At cost
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cleaning & Rubbish removal	F	Y	At cost	At cost
Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer		F	Y	\$18.00	\$ 18.50
Power - access and any use within 24- hr period from time of access		Electricity Usage per Day per Unit accessed	F	Y	\$33.00	\$ 34.00
Request for Signage	Depot Staff to drop off and pick up	Signage	F	Y	\$210.00	\$ 215.00

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Civic Services

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Recreation Reserves						
Booororban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$23.00	\$ 24.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$262.00	\$ 268.00
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$367.00	\$ 375.00
	Hall Hire Fees	Hall only	F	Y	\$210.00	\$ 215.00
	Hall Hire Fees	Half day	F	Y	\$52.00	\$ 54.00
	Hall Hire Fees	Full day	F	Y	\$105.00	\$ 108.00
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cultery and toilets	F	Y	\$157.00	\$ 160.00
	Hall Hire Fees	BBQ Hire only	F	Y	\$27.00	\$ 28.00
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,572.00	\$ 1,610.00
		Blighty Netball	F	Y	\$2,096.00	\$ 2,147.00
		Blighty Tennis	F	Y	\$1,049.00	\$ 1,075.00
		Extra Club functions per event	F	Y	\$157.00	\$ 160.00
		Deniliquin Children's Centre	F	Y	\$68.00	\$ 70.00
	General Hire	Tennis Rooms and Courts	F	Y	\$84.00	\$ 86.00
		Tennis Rooms and Courts	F	Y	\$32.00	\$ 33.00
		Main Hall	F	Y	\$136.00	\$ 140.00
		Main Hall & Kiosk	F	Y	\$262.00	\$ 268.00
		Meeting Room	F	Y	\$84.00	\$ 86.00
	Private Functions	Use of Facilities - Other	F	Y	\$472.00	\$ 483.00
		Functions booked by schools, Service Clubs and Charities may be discounted by negotion with the Management Committee				
	Bond	REFERENCE subject to the premises being left clean and no damage	P	N	\$200.00	\$ 205.00

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Civic Services

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Recreation Reserves						
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$367.00	\$ 375.00
		Hall Only	F	Y	\$210.00	\$ 215.00
		Kitchen Only	F	Y	\$157.00	\$ 160.00
		Outside Facilities	F	Y	\$79.00	\$ 81.00
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$200.00	\$ 205.00
	Meeting Hire	Half Day	F	Y	\$52.00	\$ 54.00
		Full Day	F	Y	\$105.00	\$ 108.00
Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee						

Research Activities

Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$65.00	\$ 67.00
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Civic Services

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Tender Documents					
Tender Documents- Electrical	Tender Documents fee	P	Y	Nil	Nil
Tender Documents - Hard Copy	Tender Documents fee	P	Y	\$8.00	\$ 70.00

Sale of History Books

Sale of History Books

Bike Hire

Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	\$10.00	\$ 10.00
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	\$15.00	\$ 15.00
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	\$27.00	\$ 28.00
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	\$47.00	\$ 48.00
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	\$79.00	\$ 81.00
Bond		Use of Equipment - Sports	R	N	New	\$100.00

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Civic Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Property Rentals					
Medical Centre Rental	Annual Lease	P	Y	\$8,791.00	\$ 9,002.00
Crossing Café Rental	Annual lease (28/02/19)	P	Y	\$36,045.00	\$ 36,910.00
McLeans Beach Caravan Park Lease	Annual Lease (28/02/19)	P	Y	\$73,150.00	\$ 74,906.00
81 Hunter street	Annual lease	P	Y	\$7,855.00	\$ 8,044.00
Lawson Syphon Road Reserve	Annual Lease	P	Y	\$180.90	\$ 185.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	\$1,050.00	\$ 1,075.00
Radio Tower Optus	Annual Lease	P	Y	\$5,630.00	\$ 5,765.00
Radio Tower Essential Energy	Annual Lease	P	Y	\$6,695.00	\$ 6,855.00
Road reserve Conargo (Hussey)	Annual Lease	P	Y	\$121.00	\$ 124.00
Office Rental - Former Conargo Shire Offices	Annual Lease	P	Y	\$843.00	\$ 863.00
Seeding Compound Rental	Annual Lease	P	Y	\$12,040.00	\$12,329.00
Saleyards	Calculated on Stock sales				
Mill's Pit Block	Annual Lease	P	Y	\$7,466.00	\$7,645.00
Wanganella Reserve	Annual Lease	P	Y	\$663.00	Annual Lease
Conargo Land (Scoble)	Annual Lease	P	Y	\$609.00	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Companion Animal Registration - Dogs & Cats (Lifetime Registration)				
Entire (undesexed) companion animal	S	N	\$207.00	\$207.00
Entire (undesexed) companion animal less than 6 months old	S	N	\$57.00	\$58.00
Desexed companion animal	S	N	\$57.00	\$58.00
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	S	N	\$57.00	\$58.00
Restricted and dangerous dog enclosure inspection fee	S	N	\$153.00	\$153.00
Pensioner concession (desexed animal only)	S	N	\$24.00	\$25.00
Pound/shelter animal	S	N	\$28.50	\$29.00
Dog Registration Exemptions (microchipping and registration is required)				
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	S	N/A	No Charge	No Charge
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	S	N/A	No Charge	No Charge
A person who uses a dog for working rural properties or for driving stock	S	N/A	No Charge	No Charge
Greyhounds registered under the Greyhound Harness and Racing Act 2004	S	N/A	No Charge	No Charge

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Animal Management

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$65.00	\$67.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	Refer Above	Refer Above
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$57.00	\$58.00
Release fee - second offence	Impounding fees - release fee for animals	F	N	\$68.00	\$70.00
Release fee - third & subsequent offence	Impounding fees - release fee for animals	F	N	\$90.00	\$92.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.00	\$16.40
Surrender of companion animals					
Surrender of companion animals to Council	Surrender of animal	F	N	\$77.00	\$79.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$34.00	\$35.00
Hire per week	Sale of animal-related equipment	F	Y	\$14.00	\$14.35

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Animal Management

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$49.00	\$50.20
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$60.00	\$61.45
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$88.00	\$90.00
Release fee - second & subsequent offence	Impounding fee - release fee for animals per head	F	N	\$109.00	\$112.00
Maintenance fee (sheep, pig, goat)		F	N	\$9.00	\$9.20
Maintenance fee (cow, bull, horse)		F	N	\$12.00	\$12.30
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$84.00	\$86.00
Second and subsequent offence		F	N	\$112.00	\$115.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$140.00	\$144.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$90	Tow charges plus \$90
Release impounded vehicle		P	Y	\$123.00	\$126.00

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Animal Management

	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$60.00	\$62.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$60.00	\$62.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$31.00	\$31.75
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$57.00	\$58.40
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,383.00	\$3,465.00

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Cemetery Fees

Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris.					
Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$888.00	\$910.00
Single grave interment	Interment	F	Y	\$925.00	\$950.00
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,032.00	\$1,060.00
Oversize grave	Interment	F	Y	\$1,088.00	\$1,115.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$327.00	\$335.00
Re-opening of grave for second internment	Exhumation fee	F	Y	\$1,032.00	\$1,060.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$262.00	\$270.00
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$ 110.00	\$115.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$241.00	\$250.00
Interment fee	Interment	F	Y	\$241.00	\$250.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Lawn Cemetery - Land for each grave and perpetual maintenance					
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,117.00	\$1,150.00
Single grave interment	Interment	F	Y	\$891.00	\$950.00
Double grave interment	Interment	F	Y	\$1,000.00	\$1,050.00
Oversize grave	Interment	F	Y	\$1,037.00	\$1,110.00
Install plaque	Fee for plaque	F	Y	\$166.00	\$170.00
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$327.00	\$335.00
Re-opening of grave for second interment	Exhumation fee	F	Y	\$979.00	\$1,005.00
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$327.00	\$335.00
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%
Memorial Rose Garden					
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,096.00	\$1,225.00
Interment Fee	Interment	F	Y	\$262.00	\$270.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote
Cost of rose	Accessories fee	F	Y	\$98.00	\$100.00
Research Activities					
Historical/ Cemetery research	Per Hour or part of				
	Fee for utilisation of staff for various activities	P	Y	\$65.00	\$70.00

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Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$533.00	As per quote - Minimum charge \$544.00

Private Works					
Condition of Undertaking Works:					
All private works are to be undertaken in accordance with Council's adopted Private Works Policy.					
Note: Council does not dry hire plant.					
		P	Y	Price on application.	Price on application.

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Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Private works (in Kind)					
Deniliquin Jockey Club	Free mower hire (no wages)				
Deniliquin Motorcycle Club	Cost recovery				
Deniliquin Golf Club	Cost recovery				
Deniliquin Rodeo Club	Cost recovery				
Deniliquin Car Club	Cost recovery				
Deniliquin Gun Club	Cost recovery				
Deniliquin Tennis Club	Cost recovery				
Deniliquin Collectors Club	Cost recovery				
Deniliquin P & A Society	Plant hire (watercart) – no cost				
Schools	Minor plant hire/gravel				
Nursing Home	Minor plant hire/gravel				

Works						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Noxious weeds						
Spraying Fee		Noxious Weeds Spraying fee			Price upon application	Price Upon Application
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$163.00	\$167.00
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$164.00	\$168.00
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Actvity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$65.00	\$65.00
Road Opening Fees						
Permit to work on road pavement for driveway crossover, stormwater connection or driveway culvert crossing.		Road Opening Permit	P	N	\$152.00	\$156.00
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$82.00	\$84.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs.		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$251.00	\$260.00

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Works						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Traffic Management						
	Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$126.00	\$130.00
	Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring changes to standard TCP's.	Fee for Service	F	Y	As per quote	As per quote
	Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP requirements.	Fee for Service dependent on numbers	F	Y	Min Cost \$28/day	Min Cost \$29/day
Banner Poles Hardinge Street & Davidson Street						
	Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility						
	Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.05
	Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$44.00	\$45.00

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Waste Management

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	% increase	19/20 Fee
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	To Be Determined
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$136.00	2.40% \$140.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River	Free for Edward River Residents
Construction & Demolition Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$51.00	2.40% \$52.50
Commerical & Industrial Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$67.00	2.40% \$69.00
Refrigerators/ Freezers/ Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$30.00	2.40% \$31.00
Tyres- Car	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.00	2.40% \$9.50
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$14.00	2.40% \$14.50
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$23.00	2.40% \$23.50
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$33.00	2.40% \$34.00

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Waste Management

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	% increase	19/20 Fee	
Waste Depot Charges							
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$67.00	2.40%	\$69.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$29.00	2.40%	\$30.00
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$22.00	2.40%	\$22.50
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.00	2.40%	\$5.50
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$5.00	2.40%	\$5.50
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$9.00	2.40%	\$9.50
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$126.00	2.50%	\$130.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$127.00	2.50%	\$131.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$37.00	2.40%	\$38.00
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request							
Green Waste that can't be burnt is to be charged at the same rate as general waste							
Inert waste such as clean fill suitable for cover material – Free of Charge							

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Sewerage						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Sewer Charges						
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage Charge	F	N	\$1.45	\$1.48
Sewerage Dual Occupancy Charge						
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences Sewerage	F	N	\$842.00	\$862.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$113.00	\$116.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	\$476.00	\$488.00
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$36.00	\$37.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N		\$10.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$0.00	\$5.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$25.00/kl	\$26.00/Kl
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$3.00/kl	\$3.10/Kl
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$18.00/kl Minimum Charge \$18.00	\$18.50/kl Minimum Charge \$18.50

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.00	\$8.20
Avdata Water Supply access key		Supply access key	P	Y	\$44.00	\$45.00

Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$230.00	\$236.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$131.00	\$134.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$50.00	\$51.30
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$104.00	\$107.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$154.00	\$158.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As Per Quote	As per Quote
Backflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$286.00	\$293.00

Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Water Supply Non potable (Conargo, Wanganella & Booorban)						
Access Charge		Fee for water Supply	F	N	\$97.00	\$99.00
Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$0.067	\$0.069
Connection to Main Supply		Fee for water Supply	F	N	\$315.00	\$323.00
Dual Occupancy residences		Fee for water Supply	F	N	\$842.00	\$862.00

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Liquid Trade Waste					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Application fees					
Category 1	Liquid Trade Waste Application fee	F	N	\$109.00	\$115.00
Category 2	Liquid Trade Waste Application fee	F	N	\$219.00	\$225.00
Category 3	Liquid Trade Waste Application fee	F	N	\$328.00	\$335.00
Annual fees					
Category 1 Discharger	Liquid Trade Waste access Charge	F	N	\$95.00	\$97.00
Category 2 Discharger	Liquid Trade Waste access Charge	F	N	\$189.00	\$195.00
Larger Discharger	Liquid Trade Waste access Charge	F	N	\$629.00	\$645.00
Industrial Discharger	Liquid Trade Waste access Charge	F	N	\$189.00 to \$629.00	\$195.00 to \$645.00
Pre Inspection Fee	Inspection Fee	F	N	\$89.00	\$91.00
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment					
Category 1 Discharger with appropriate equipment	Liquid Trade Waste Usage Charge	F	N	Nil	Nil
Category 1 Discharger without appropriate pre-treatment	per Kilolitre Liquid Trade Waste Usage Charge	F	N	\$1.7/kl	\$1.74/Kl
Category 2 Discharger with appropriate equipment	per Kilolitre Liquid Trade Waste Usage Charge	F	N	\$1.7/kl	\$1.74/Kl
Category 2 Discharger without appropriate pre-treatment	per Kilolitre Liquid Trade Waste Usage Charge	F	N	\$15.6/kl	\$16.0/Kl
Non Compliance Charges for Category 3					
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters	Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated

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Liquid Trade Waste

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/Kg
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.31/kg	\$2.37/kg
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$78.12/kg	\$80.00/kg
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Biochemical Oxygen demans - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.62/kg	\$16.00/kg
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$361.68/kg	\$370.35/kg
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.03/kg	\$26.65/kg
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$3.91kg	\$4.00/kg
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/kg

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Liquid Trade Waste

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.40/kg	\$1.43/kg
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$782.06/kg	\$800.85/kg
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/Kg
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$39.06/kg	\$40.00/kg
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,607.38/kg	\$2,700.00/kg
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.78/kg	\$0.80/kg
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$26.03/kg	\$26.65/kg
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.19/kg	\$0.20/kg
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$783.24/kg	\$802.05/kg
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$783.24/kg	\$802.05/kg
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.61/kg	\$2.67/kg
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg

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Liquid Trade Waste

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Excess Mass Charge						
Phosphorus (Total P)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/Kg
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30/kg
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$54.97/kg	\$56.30/kg
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.44/kg	\$1.47/kg
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15/kg	\$0.15/kg
Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.60/kg	\$1.65/kg
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.73/kg	\$1.77/kg
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.00/kg	\$1.03/kg
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.28/kg	\$0.29/kg
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06/kg	\$0.06/kg
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$7.82/kg	\$8.00/kg
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$15.91/kg	\$16.30kg
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$22.00/kg	\$22.50/kg

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Central Murray Regional Library

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Reservations	All Stock	Fee for accessing required information	P	N	\$1.60	\$1.70
Inter- Library Loans	Per Item	Fee for accessing required information	P	N	\$5.00	\$5.20
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						

Photocopying and Printing - Per page

Printing/Photocopying A4 – Black & White	Use of General Equipment fee - Civic or other	F	Y	\$0.30	\$0.30
Printing/Photocopying A4 – Colour	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00
Printing/Photocopying A3 – Black & White	Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.60
Printing/Photocopying A3 – Colou	Use of General Equipment fee - Civic or other	F	Y	\$1.65	\$1.70
Printing/Photocopying A4 – Black & White (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$0.45	\$0.50
Printing/Photocopying A4 – Colour (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$1.85	\$1.90
Printing/Photocopying A3 – Black & White (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.20
Printing/Photocopying A3 – Colour (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$2.65	\$2.70
Printing/Photocopying A3 – Black & White (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.20
Printing/Photocopying A3 – Colour (Double-sided)	Use of General Equipment fee - Civic or other	F	Y	\$2.65	\$2.70
Microfilm/Fiche – Printout	Use of General Equipment fee - Civic or other	F	Y	\$0.65	\$0.70
Scanning – per page (A4	Use of General Equipment fee - Civic or other	F	Y	\$0.65	\$0.70

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Central Murray Regional Library

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee	
Facsimile/ Email (within Australia)						
Transmission – First Page	Use of General Equipment fee - Civic or other	F	Y	\$5.50	\$5.60	
For each subsequent page	Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.10	
Reception of first page	Use of General Equipment fee - Civic or other	F	Y	\$3.00	\$3.10	
Reception of subsequent pages	Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00	
Sending email – from staff computer for customer	Use of General Equipment fee - Civic or other	F	Y	\$3.80	\$4.00	
Computers						
Public Computers	Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge	
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.20	\$0.20
Video/ DVD	Per Day	Administration Fee	P	N	\$0.50	\$0.50
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$50.00	\$55.00
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.00	\$3.10
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.00	\$4.10

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Central Murray Regional Library

		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	18/19 Fee	19/20 Fee
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.00	\$2.10
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.00	\$1.00

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EDWARD RIVER COUNCIL
**COMBINED DELIVERY PROGRAM 2018-2021
AND OPERATIONAL PLAN 2019-2020**

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