



Combined Delivery Program

2018-2022

and Operational Plan

2021-2022





CONTENTS

Part 1 - Welcome and Overview	4	Part 2 - Combined Delivery Program and Operational Plan	20
Message from the Mayor	5	Responsibility Matrix	21
Message from the General Manager	6	Integrating our Strategies and Plans	22
Our Vision	7	Outcome 1 – A great place to live	24
Our Councillors	8	Outcome 2 - A prosperous and vibrant economy	31
Our Executive Team	9	Outcome 3 – A valued and enhanced natural environment	37
Roles and Responsibilities	10	Outcome 4 – A region with quality and sustainable infrastructure	42
Integrated Planning & Reporting	13	Outcome 5 – A community working together to achieve its potential	47
Community Strategic Plan	14	Part 3 - Budget 2021-2022	60
Resourcing Strategy	15	Part 4 - Statement of Revenue Policy	128
Delivery Program (this document)	15	Part 5 - Draft Fees and Charges 2021-2022	149
Operational Plan and Budget (this document)	15		
Reporting our Progress	16		
Your Rates	18		

PART 1

WELCOME AND OVERVIEW



Message from the Mayor

As we approach the final few months of the first term of the amalgamated Edward River Council, we reflect on what a tumultuous year we have had. From a global pandemic to the forced rates harmonisation program, Council and indeed our ratepayers have had a lot thrown at us.

Council's priorities were to provide as much assistance to our community as possible and we delivered this through a temporary rate freeze, community grants, deferred payments and ensuring Council advocated for as many capital works programs as possible to ensure we could create jobs within our region.

A key project, revitalising the Deniliquin Central Business District has been completed and work has commenced on the renovation of the Town Hall and Estates Building including construction and landscaping of a new Civic Plaza.

We have taken positive steps forward in the development of a Senior's Living Precinct, offered financial assistance to our rural villages through a paint and signage upgrade program; begun installation of new streetlighting in Deniliquin and the villages and completed many kilometres of upgrades on roads, kerb and guttering and footpaths.

In recent years the Edward River community and the region have benefited from unprecedented funding through the Australian Government's Drought Communities and the Murray Darling Basin Regional Economic Diversification Programs and the New South Wales Government's Stronger Communities and Stronger Country Communities Funds. In addition, we have seen upgrades to State, regional and local roads through both State and

Federal funding. Many of the projects funded under these programs have now been completed.

As we turn towards the next financial year and beyond, our priorities are to improve infrastructure in the rural areas, particularly our roads. We are working towards improving service delivery, especially in Conargo, Wanganella, Boorooban, Pretty Pine and Mayrung areas.

On behalf of my fellow Councillors I must thank the General Manager, Director of Infrastructure, Director Corporate Services and staff for their drive and enthusiasm in delivering our large works program and in maintaining and improving the many services the Council provides.

I appreciate the efforts and support from Councillors and the contribution from so many individuals and groups in the community to make Edward River a better place to live, work and play.

Cr. Norm Brennan, Mayor



Message from the General Manager

It is my pleasure to present the Operational Plan and Budget on behalf of Edward River Council. These important documents are more than statements of intent, they are a plan for the future of Edward River Council residents and reflect the direction and commitment of the Council based on continuous consultation with ratepayers.

It has been an incredibly challenging 12 months for us all and I am proud of the Councillors and staff who have worked tirelessly to ensure Edward River Council did what we could to assist in these times.

From freezing rate rises to extending credit, reducing fees and advocating on behalf of residents and businesses most affected by Covid-19 border closures and capacity limits.

Essential governance and financial policies are in place including the adopted Financial Sustainability Principles Policy which aims at achieving an annual General Fund operating surplus of 2% to 5% and a regular review of services and assets to ensure they are appropriate, relevant and are being provided cost effectively.

As a newly merged Council, we have been the recipient of generous funding support from the NSW State Government which has enabled Edward River Council to plan, undertake and complete many projects that would otherwise be on a 'wish list'. To see such projects as the Napier and Cressy Streets revitalisation and the Waring Gardens upgrades completed in my first few months here has been truly rewarding. It gave me great confidence as not only the new general manager but also a new resident to Edward River in the commitment, dedication and experience of our Councillors and staff.

The year ahead will see us implement the mandatory rates harmonisation program and again I have been pleased to see how much effort our staff and Councillors put in to ensuring the fairest outcome for our residents.

We are also committed to cutting red tape and costs in order to further encourage investment in Edward River. From holding regular strategy meetings with developers and real estate agents to planning our own major investments including the long-awaited Seniors Living Precinct.

2021/22 will be a huge year for us at Edward River Council. Our priorities are to work for the community, to advocate for priority projects and to support our residents in any way we can. It is also an election year and I look forward to and encourage residents considering running for Council to contact me for any information.

Thank you and I welcome your feedback on the Operational Plan, Long Term Financial Plan or any other Council-related issue.

Phil Stone, General Manager



OUR VISION

Through the development of Edward River Council's Community Strategic Plan, *Edward River 2030*, a community vision was developed for the Edward River region. This combined Delivery Program 2018-2022 and Operational Plan 2021-2022 outlines the activities and actions that Council will undertake to realise this vision.

A photograph of a wide, calm river with a sandy and grassy bank in the foreground. A person wearing a hat and a light-colored shirt is walking a brown dog on a leash along the bank. The background is filled with lush green trees and foliage. The image is partially obscured by a large green leaf graphic on the left and a curved white graphic element at the top right.

We are the center of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future.

OUR COUNCILLORS

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held 04 September 2021.

The Council elected Cr Norm Brennan as mayor and Cr Pat Fogarty as deputy mayor at its Ordinary Meeting in September 2017. Both Cr Brennan and Cr Fogarty were elected to their respective positions for a two-year term until September 2019 and re-elected to these positions in September 2019 for a further one year term. This was subsequently extended to a two year term in June 2020 due to the postponement of the local government elections in 2020 because of the COVID-19 pandemic.

The Local Government Act 1993 outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

OUR EXECUTIVE TEAM



Philip Stone
General Manager

Grad. Dip, Business Management
Various qualifications in Systems Engineering and IT



Suni Campbell
Director Corporate Services

Graduate Australian Institute of Company Directors
Bachelor of Business (HRM)
Member Australian Institute Company Directors
Member Australian Human Resources Institute



Mark Dalzell
Director Infrastructure

Bachelor of Engineering (Hons)
Master of Business Administration

ROLES AND RESPONSIBILITIES

Office of the General Manager: Philip Stone		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Community and Economic Development	Michelle Cobb	Community Development Community Events Corporate Communications and Media Relations Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing Visitor Information Services
Environmental Services	Marie Sutton (Acting)	Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning
Executive Services	Phillip Stone	Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support

Corporate Services: Suni Campbell		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Finance	Amanda Barber	Audit Budgeting and Financial Reporting Financial Operations and Services Rating
Governance	Suni Campbell	Governance Integrated Planning and Reporting
Information Management	Mark Siena	Access to Information Information Technology and Systems Privacy Management Records Management
People and Customer Service	Helen Flisher	Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety

Infrastructure: Mark Dalzell		
<i>Branch</i>	<i>Manager</i>	<i>Functions</i>
Engineering and Assets	Michael Todd (Acting)	Asset Management Engineering and Design Insurance Portfolio Procurement Road Services
Major Projects	Mark Dalzell	Major Projects Delivery
Operations	Mike Burger	Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations

INTEGRATED PLANNING AND REPORTING



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, *Edward River 2030*, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, *Edward River 2030* seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, *Edward River 2030* is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

REPORTING OUR PROGRESS



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer term budgets:

Annual Report

Within five months of the end of financial year, Council prepares the Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and *Government Information (Public Access) Act 2009*.

End of Term Report

Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.

State of the Environment Report

A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.

Delivery Program and Operational Plan Progress Reports

Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.

Budget Review Statement

Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.

YOUR RATES

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to businesses and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2021-22 Rate year is 2.0 per cent.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2021/22 rate is based on the Valuer General's July 2019 land valuations.

What are rates?

Council Rates are fees levied on the land value for each rateable property in the Council area. Land values are determined by the NSW Valuer General and in accordance with the *Local Government Act 1993*. The funds generated each year from Council rates and charges are used to provide essential local government services within the area.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates. Under the *Local Government Act 1993*, there are only two additional systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils can rate on just the ad valorem otherwise they can choose between using:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone in a certain category or sub-category, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in that category or sub-category.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing rates fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI) but a lot of considerations go towards the rate peg percentage.

Which rating system does Edward River Council use?

The restraint placed on merged councils under the amalgamation proclamation which meant that Council was restricted from consolidating rating calculations or re-categorising until 30 June 2021. As of 1 July 2021, the rates between the two former councils of Deniliquin Council and Conargo Shire Council will be merged (harmonised). This means that Council's current different rating systems depending on the location of the property will now be a more cohesive rating system, this will include using different classifications, base rates and minimum rates. Details of the rating system are in the Statement of Revenue section of this document.

How can changes in land value affect your rates?

Councils must set rates based on the land value for each rateable property in their Council area. The Valuer General issues Notices of Valuation to advise landholders of their land value that will be used in the calculation of their council rates. Notices of Valuations are generally issued every three years, this is called a Revaluation. Within this three-year time period between revaluation base years, the Valuer General provides Council with Supplementary Lists every four weeks which dictate land value changes to particular properties.

These Revaluations will almost invariably result in land value fluctuations every three years in relation to the distribution of land values within the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.

Land values generally increase over time. If the land values issued at the time of the General revaluation were used to generate Council's rate income at the rate in the dollar used for the previous year's calculations, then Council would raise more income than it is allowed.

In order to contain Council's income within the allowable limits, Council must reduce the rate in the dollar for each rating category. As the same rate in the dollar is then applied to each property within a rating category, the actual amount of rates payable is determined by the individual land valuation of the property.

As a result, due to the individual changes in land valuations for individual ratepayers, some ratepayers will experience variations in their rates that will either increase or decrease their rates for the first year after a General Revaluation.

The rates paid by some ratepayers may increase, decrease or stay the same in regard to the rate peg % limit set by IPART on behalf of the State Government each year. This will occur only as a result of a General Revaluation of all land values, which occurs every three years. (The determining factor is the land valuation on each individual property).

OR, if Council is successful in an application to IPART for a Special Rate Variation above the set Rate Peg % amount for that year, which can be effective for up to 7 years.

All enquiries relating to your land value should be directed to the Office of the Valuer General on 1800 110 038.

Or you can visit their website to learn more about the valuation of land. https://www.valuergeneral.nsw.gov.au/contact_us

PART 2

COMBINED DELIVERY PROGRAM 2018-2022 AND OPERATIONAL PLAN – 2021-22



Responsibility Matrix

Each of the 124 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

Acronym	Council Officer	Incumbent
Office of the General Manager		
GM	General Manager	Phillip Stone
MCED	Manager Community and Economic Development	Michelle Cobb
MES	Manager Environmental Services	Marie Sutton (Acting)
Corporate Services		
DCS	Director Corporate Services	Suni Campbell
MFIN	Manager Finance	Amanda Barber
MIM	Manager Information Management	Mark Siena
MPCS	Manager People and Customer Service	Helen Flisher
Infrastructure		
DIN	Director Infrastructure	Mark Dalzell
MEA	Manager Engineering and Assets	Michael Todd (Acting)
MOP	Manager Operations	Mike Burger

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the *Local Government Act 1993*, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at the Edward River Library, Napier Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

Acronym	Strategy
AVS	Advocacy Strategy
DIAP	Disability Inclusion Action Plan
DMP	Deniliquin Masterplan
EDS	Economic Development Strategy
FMP	Edward River at Deniliquin Floodplain Management Study and Plan
OSS	Edward River Region Open Space Strategy
WMP	Workforce Management Plan

1 A great place to live	1.1 Our community has access to essential services 1.2 Our community is safe, happy and healthy, both physically and mentally 1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture
2 A prosperous and vibrant economy	2.1 Our economy is strong and diverse 2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business 2.3 Our region provides strong education, employment and training opportunities
3 A valued and enhanced natural environment	3.1 We are committed to resource recovery and waste management 3.2 Our natural environment is protected and enhanced 3.3 We plan for the future to accommodate and facilitate sustainable growth and development
4 A region with quality and sustainable infrastructure	4.1 Our built environment is managed, maintained and improved 4.2 Our road network is a source of pride 4.3 Our water and sewer infrastructure is efficient and fit for purpose
5 A community working together to achieve its potential	5.1 Our community is informed and engaged 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community 5.3 Our local government is efficient, innovative and financially sustainable

Outcome 1 - *A great place to live*

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2. Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health



1.1 Our community has access to essential services

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
<p>1.1.1</p> <p>Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues.</p>	<p>1.1.1.1</p> <p>Engage with the Australian and New South Wales Governments, seeking financial and political support for Council's Advocacy Strategy.</p>	GM	At least two public delegations to Canberra and Sydney to engage with Federal and State politicians undertaken	Office of GM
	<p>1.1.1.2</p> <p>Improve Council's website to be a key platform for Council's community engagement activities.</p>	GM	Council's website reviewed and key changes implemented to integrate with community engagement activities	Communications
	<p>1.1.1.3</p> <p>Facilitate the development of a retirement living facility to support our ageing population.</p>	GM	Seniors Living Precinct project developed with options for an operating model presented to Council for decision	Office of GM
<p>1.1.2</p> <p>Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities.</p>	<p>1.1.2.1</p> <p>Operate the Edward River Library and provide quality library services to the Edward River community.</p>	MCED	Regional service levels / Met State Library NSW baseline benchmark / Met	Library

1.2 Our community is safe, happy and healthy, both physically and mentally

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths.	1.2.1.1 Finalise masterplan for Rotary Park.	MES	Masterplan / Completed	Town Planning
	1.2.1.2 Implement adopted management model for the Deniliquin Swim Centre.	MEA	Management model / Implemented	Engineering
1.2.2 Provide community halls and facilities.	1.2.2.1 Inspections and maintenance undertaken on Community Halls and facilities.	MOP	Inspections of Halls and Playgrounds / 100% completed	Operations
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.1 Deliver a companion animal desexing program.	MES	Program / Delivered	Animal Control
	1.2.3.2 Deliver four free microchipping weeks.	MES	Program / Completed	Animal Control
	1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act.	MES	Food premises inspected annually 100%	Health Services

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.4 Undertake water sampling of Councils water supply.	MES	Water sampling schedule completed / 100%	Health Services
	1.2.3.5 Participate in NSW Health arbovirus monitoring program.	MES	Program / Completed	Health Services
	1.2.3.6 Undertake swimming pool barrier inspections.	MES	Program / Completed	Health Services
	1.2.3.7 Finalise detailed designs and costings for a new companion animal shelter.	MES	Design / Costings finalised	Animal Control
	1.2.3.8 Prepare framework for Underground Petroleum storage systems (UPSS) program implementation.	MES	Program / Implementation completed	Town Planning

1.2 Our community is safe, happy and healthy, both physically and mentally (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.2.3 Deliver services to enhance community safety in the built and natural environment.	1.2.3.9 Implement adopted liquid trade waste policy.	MEA	Increase in non-compliant properties / 0%	Engineering
	1.2.3.10 Promote COVID-19 policies and restrictions.	DIN	LEMC COVID-19 subcommittees / Implement signage at Council facilities 100%	Infrastructure

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.3.1 Council aims to develop the Edward River Council region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.1 Deliver the Town Hall Revitalisation Project.	DIN	Project milestones / Met	Infrastructure
	1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week Celebrations.	MCED	NAIDOC Week Celebration / Delivered	Office of GM
	1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival Celebrations.	MCED	Application / Delivered	Community

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
1.3.1 Council aims to develop the Edward River Council region as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces.	1.3.1.4 Submit grant application to enable 2020 NSW Youth Week Festival Celebrations.	MCED	Application / Delivered	Community
1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride.	1.3.2.1 Facilitate Australian Citizenship Ceremonies.	GM	Citizenship Ceremonies / Held	Office of GM
	1.3.2.2 Support the delivery of 2021 Anzac Day Commemoration services at Deniliquin and Wanganella.	GM	Commemoration Services / Held	Office of GM
	1.3.2.3 Deliver 2021 Australia Day celebrations and co-ordinate the annual Edward River Council Australia Day Awards.	GM	Event / Held Awards / Conferred	Office of GM

Delivery Program Measures		
Measure	Baseline	Target
Community satisfaction with:		
Appearance of public areas	Not currently measured	State average for rural Council
Recreational facilities	69	72
Art centres and libraries	Greater than 80% score the library service as good or very good	Greater than 85% score the library service as good or very good
Percentage of population who are library members	35.5%	37%
Percentage of required food safety inspections undertaken	100%	100%

Outcome 2 - A prosperous and vibrant economy

This outcome aims to ensure the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that 'value add'. We want to ensure our economy is diversified so we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try to align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space



2.1 Our economy is strong and diverse

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.1.1 Support and grow local business and agriculture.	2.1.1.1 Seek funding to implement the Agribusiness Masterplan.	MCED	Application / Lodged Strategy / Commenced	Economic Development
	2.1.1.2 Leverage Council's Major Project Pipeline to attract funding.	MCED	Initiatives / 1	Economic Development
	2.1.1.3 Support Deniliquin Business Chamber 2020 Business Excellence Awards.	MCED	Business Excellence Awards / Delivered	Office of GM
2.1.2 Develop and promote investment opportunities within Edward River region.	2.1.2.1 Host a series of Developer's Forums to uncover business and residential development opportunities.	MCED	Forums held / 3	Economic Development Business Support
	2.1.2.2 Actively support development within Edward River to foster increased housing stock whilst maintaining integrity of the regulatory environment.	MES	Demonstration of facilitation of new or modified residential subdivision Development Applications through monthly Environmental Services report to Council	Town Planning/ Economic Development

2.1 Our economy is strong and diverse

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers.	2.1.3.1 Determine applications for development and local activities.	MES	DA 80% within statutory time frames CDC 80% within statutory time frames CC 80% within 30 days of registration S68 80% within 14 days of registration	Town Planning
	2.1.3.2 Determine planning Certificates and sewer drainage diagrams on application.	MES	Planning certificates issued within five days of receipt / – >90% Sewer drainage diagrams issued within five days of receipt / - >90%	Town Planning
	2.1.3.3 Planning proposal for Deniliquin LEP completed. LEP prepared and finalised.	MES	LEP prepared / Completed	Town Planning

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.1 Provide a heritage advisory service to the community.	MES	Heritage service provided / Completed	Community Services
	2.2.1.2 Provide funding for heritage projects through the Local Heritage Fund.	MES	Local Heritage projects funded / = > budgeted amount	Community Services
	2.2.1.3 Operate the Deniliquin Visitor Information Centre.	MCED	Service levels / Met	Tourism
	2.2.1.4 Deliver an updated four-year Economic Development Strategy to develop Edward River region as a place to live, learn, work, play and visit.	MCED	Strategy / Adopted	Economic Development
	2.2.1.5 Develop and update promotional collateral and information on the Visit Deni website and social media platforms.	MCED	Marketing collateral / Developed	Tourism

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit.	2.2.1.6 Support existing events including the Deni Ute Muster and attract new events.	MCED	Events supported or attracted / 3	Economic Development
2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism.	2.2.2.1 Deliver projects funded through the NSW Government Funded Programs.	DIN	Projects with acquittal dates in 2021/22 / 100% Completed	Infrastructure

2.3 Our region provides strong education, employment and training opportunities

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth.	2.3.1.1 Engage with employers and training to providers to align needs.	MCED	Meetings held / 2 Report Outcomes / 1	Economic Development

Delivery Program Measures		
Measure	Baseline	Target
Increase in visitor numbers	118,200	120,000
Increase in no of jobs	3,778	3,800
Community satisfaction with: <ul style="list-style-type: none"> • Economic Development/Tourism • Community and Cultural services 	Not currently measured Not currently measured	State average for rural Council State average for rural Council
Increase in no of businesses	461	480
No of visitors to Peppin Heritage Centre	17,000	17,850

Outcome 3 - A valued and enhanced natural environment

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property



3.1 We are committed to resource recovery and waste management

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.1.1 Minimise waste to landfill and investigate options for recycling.	3.1.1.1 Looking into options to provide kerbside recycling.	MEA	Project Plan / Completed	Engineering
	3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO).	MEA	Project Plan / Completed	Engineering
	3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas.	MEA	Community education program / Implemented	Engineering
3.1.2 Provide sustainable waste services and infrastructure.	3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Boorooban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots.	MOP	EPA Licence conditions / Met	Operations
	3.1.2.2 Provide DrumMUSTER collection services at Deniliquin Landfill Depot.	MOP	DrumMUSTER services provided	Operations

3.2 Our natural environment is protected and enhanced

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.2.1 Sustainably manage Council owned and managed natural areas.	3.2.1.1 Maintain the Deniliquin public cemeteries.	MOP	Complete maintenance of Cemeteries / 100% Interments in accordance with Cemetery Operational Plan / 100%	Operations
	3.2.1.2 Maintain Pioneer cemeteries.	MOP	Complete maintenance of Cemeteries / 100%	Operations
3.2.2 Proactively manage the impacts associated with invasive species.	3.2.2.1 Integrate and deliver weed control across Edward River Region.	MOP	Implement new Weed Action Plan (WAP)	Operations
3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services.	3.2.3.1 Convene the Local Emergency Management Committee.	DIN	LEMC meetings per year / 3	Infrastructure

3.2 Our natural environment is protected and enhanced (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces.	3.2.4.1 Deliver the Rural Tree Scheme.	MOP	Deliver Rural Tree Scheme	Operations
	3.2.4.2 Service Level Agreements for Council's Parks and Open Space services.	MOP	Service Level Agreements / Completed	Operations

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
3.3.1 Manage the built environment in line with the LEP and relevant legislation.	3.3.1.2 Commence a review of the Deniliquin Development Control Plan.	MES	DCP Review / Commenced	Town Planning
3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth.	3.3.2.1 Prepare Implementation Plan for Industrial Land Strategy.	MCED / MES	Implementation Plan for Industrial Land Strategy/ commenced	Economic Development and Town Planning

Delivery Program Measures		
Measure	Baseline	Target
Volume of waste diverted from landfill	Not currently measured	Annual reduction of waste received in landfill
Kerbside collection bins missed per 10,000 households	Not currently measured	Less than 20 bins per 10,000 households
Processing time for development applications	40 days for development applications 60 days for integrated development application	30 days for development applications 60 days for integrated development applications
Community satisfaction with:		
• Waste management	Not currently measured	State average for rural Council
• Planning and building permits	Not currently measured	State average for rural Council
• Emergency and disaster management	Not currently measured	State average for rural Council
• Environmental sustainability	Not currently measured	State average for rural Council
• Town Planning Policy	Not currently measured	State average for rural Council
• Ease of access to services	62	65

Outcome 4 - A region with quality and sustainable infrastructure

This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Council's road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads



4.1 Our built environment is managed, maintained and improved

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemeteries, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs.	4.1.1.1 Deliver Buildings Maintenance Program.	MOP	Maintenance Program / Delivered	Operations
	4.1.1.2 Deliver Roads Maintenance Program.	MOP	Maintenance Program / Delivered	Operations
	4.1.1.3 Deliver Capital Works Program.	DIN	Capital Works Program delivered / 90%	Operations
	4.1.1.4 Prepare planning proposal for rezoning and reclassification of surplus open space.	MES	Planning proposal / Commenced	Environmental Services
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.1 Undertake a review of Council's existing Plant and Fleet register.	MOP	Review / Completed	Infrastructure
	4.1.2.2 Develop a 10-year plant replacement program.	MOP	Year one of current 10-year program / Implemented	Infrastructure
	4.1.2.3 Refine draft Service Level Agreements including inspection, maintenance and intervention criteria.	MOP	Service Level Agreements set-up in Tech One / Implemented	Infrastructure

4.1 Our built environment is managed, maintained and improved (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.1.2 Understand and plan for Council's asset renewal requirements.	4.1.2.4 Invest in Council assets at a level equal to depreciation.	MEA	Capital expenditure compared to depreciation / = >90%	Engineering
	4.1.2.5 Undertake asset valuations for asset classes in accordance with Asset Management Strategy.	MEA	Asset valuation for one asset class / Completed	Engineering
	4.1.2.6 Convene the Asset Management Steering Committee.	MEA	Meetings per year / 4	Engineering

4.2 Our road network is a source of pride

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus.	4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments.	MOP	Works delivered / 90%	Operations

4.3 Our water and sewer infrastructure is efficient and fit for purpose

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
4.3.1 Provide for safe, reliable and sustainable water and sewerage services.	4.3.1.1 Deliver Council's Water and Sewer Capital Works Program.	MEA	Capital Works Program delivered / 90%	Engineering
	4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program.	MOP	Maintenance Program / Delivered	Infrastructure
4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant.	4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with NSW Government.	MEA	Funding application to NSW Government / Submitted	Engineering

Delivery Program Measures		
Measure	Baseline	Target
% Completion of capital works program annually	70%	90%
Asset Management Maturity	Nil	Complete development of: 1. Asset Management Plans 2. Asset Condition Inspection Manual
Reduction in asset renewal gap	90% annual expenditure on assets compared to depreciation	100% annual expenditure on assets compared to depreciation
Community satisfaction with:		
Local streets and footpaths	41	45

Outcome 5 - A community working together to achieve its potential

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, *Edward River 2030*, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications



5.1 Our community is informed and engaged

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.1.1 Proactively communicate information on Council services, activities and events.	5.1.1.1 Communicate information on Council services, activities and events.	MCED	Community News page / 30 Engagement with Council social media accounts / Increasing Media releases produced / 44 Newsletter published / 2	Corporate Communications/ Office GM
5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council.	5.1.1.2 Review Council's website to ensure it remains accessible and provides an engaging customer experience.	MCED	Website structure/ Reviewed	Economic Development

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.2.1 Work in partnership with the community on key projects.	5.2.1.1 Support community projects with financial assistance through the Community Grants Program.	MCED	Community Grants Program / Delivered	Community
	5.1.2.2 Conduct ordinary and extraordinary meetings open to the public.	GM	Adopted schedule of meetings / Implemented Ordinary meeting business papers Published to Council's website three days prior to meeting	Office GM

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.2.1 Work in partnership with the community on key projects.	5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030.	GM	Plan adopted / 30 June	Office GM

5.3 Our local government is efficient, innovative and financially sustainable

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.1 Develop annual Operational Plan budget and review Long Term Financial Plan.	MFIN	Annual budget adopted and long-term financial plan reviewed in line with annual budget / 30 June	Corporate Services
	5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements.	MFIN	Quarter budget reviews completed / September, December and March Audited financial statements lodged 31 October	Corporate Services
	5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the Local Government Act Guidelines and Council's adopted policies.	MFIN	Report to Council / Monthly Bank Bill Swap Rate Benchmark / Exceeded	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.1 Deliver sustainable financial management.	5.3.1.4 Review Investment Policy within the constraints of the Local Government Act Guidelines and Council's adopted policies.	MFIN	Review Investment Policy / Complete Review External/Internal Reserve / Complete	Corporate Services
	5.3.1.5 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure.	MFIN	Review rating categories and subcategories / Complete Implement procedure for required category changes / Complete	Corporate Services
	5.3.1.6 Coordinate the 30 June external audit function and implement agreed management actions.	MFIN	Audit Engagement Plan Activities / Completed Management Actions implemented / = Agreed time frames	Corporate Services
	5.3.1.7 Review Financial Sustainability Policy within the constraints of the Local Government Act Guidelines and Australian Accounting Standard Board.	MFIN	Review Financial Sustainability Policy / Commenced Deliver Action Plan based on the updated Financial Sustainability Policy / Commenced	Corporate Services
5.3.2 Deliver excellent customer service.	5.3.2.1 Monitor customer service requests and complaints.	MPCS	Report customer request management statistics to Executive / Quarterly	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.1 Co-ordinate the ongoing implementation the Council's Risk Management Framework.	MPCS	Strategic risks and controls reviewed as per the Risk Management Plan	People and Customer Service
	5.3.3.2 Co-ordinate the implementation of Council's Statewide Mutual Continuous Improvement workbooks and distribute action plans to responsible officers.	MPCS	Workbooks – Submitted by due date Report Action Plans to EMT	People and Customer Service
	5.3.3.3 Co-ordinate WHS steering committee development of the annual Corporate WHS Management Plan.	MPCS	Plan developed Reports delivered as per the plan	People and Customer Service
	5.3.3.4 Convene the Work Health and Safety Committee meetings.	MPCS	Meetings held = >4 Minutes provided to the Executive / Quarterly	People and Customer Service
	5.3.3.5 Co-ordinate external audit of WHS Management System.	MPCS	Audit completed Report to WHS Steering Committee	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.6 Provide progress reports on implementation of the 2018-2022 Delivery Program in accordance with the Local Government Act 1993.	DCS	Progress reported to Council / Quarterly	Corporate Services
	5.3.3.7 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993.	DCS	Report adopted / 30 November	Corporate Services
	5.3.3.8 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication.	DCS	Calendar of reporting and compliance / Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee / Commenced	Corporate Services
	5.3.3.9 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements.	DCS	Reported to Council and the Office of Local Government / 30 September	Corporate Services
	5.3.3.10 Manage the Councillor Professional Development Program.	DCS	Program / Delivered	Councillors
	5.3.3.11 Produce and submit reports of disclosures made under the Public Interest Disclosures Act.	DCS	NSW Ombudsman / July and February	Corporate Services

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.12 Co-ordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements.	DCS	Annual lodgement process completed / 30 September	Corporate Services
	5.3.3.13 Facilitate Audit, Risk and Improvement Committee meetings.	DCS	Meetings held / = >4	Corporate Services
	5.3.3.14 Co-ordinate delivery and reporting of the Internal Audit Program.	DCS	Program / Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee / Quarterly	Corporate Services
	5.3.3.15 Review and improve Council's corporate documents framework.	DCS	Corporate documents review dates / Established Program review dates program / Established	Governance
	5.3.3.16 Co-ordinate activities and events for the delivery of the NSW Local Government Elections.	DCS	Election / Completed Councillor induction program / Implemented Post-election legislative program of actions / Completed	Governance

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.17 Co-ordinate the implementation of the strategic plan for committees of Council.	DCS	Implementation of the Strategic Plan for Committees / Completed June 30	Corporate Services
	5.3.3.18 Co-ordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan.	DCS / MPCS	Implementation / Complete	Corporate Services
	5.3.3.19 Review the Privacy Management Plan.	MIM	Review / Complete	Information Management
	5.3.3.20 Review and publish the Council Information Guide.	MIM	Guide adopted	Information Management
	5.3.3.21 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009.	MIM	Annual report provided to the Information and Privacy Commissioner	Information Management
	5.3.3.22 Co-ordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act 2009.	MIM	Open Access Information available on the website / Increasing	Information Management

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.3 Deliver good governance and take steps to improve management of risk and safety.	5.3.3.23 Develop a new suite of IP&R Documents in line with LG Requirements.	DCS	Documents developed and adopted	Corporate Services
	5.3.3.24 Co-ordinate 2020 / 2021 Community Survey.	DCS	Survey complete and results published on the website	Corporate Services
	5.3.3.25 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009.	MIM	Published to website / = < every 45 days	Information Management
	5.3.3.26 Review and renew Council's insurance portfolio.	MEA	Annual renewal / Completed Incident reports to Executive / 4 per year	Engineering
5.3.4 Identify and deliver innovative projects to improve Councils performance.	5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan.	DCS	Project milestones / Met	Information Management
	5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan.	DIN	Project Milestones / Met	Engineering

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.4 Identify and deliver innovative projects to improve Councils performance.	5.3.4.3 Develop and commence the implementation of an Edward River Council continuous improvement program.	GM	Continuous Improvement Program developed, and implementation commenced	Office of GM
	5.3.4.4 Implement an organisational project to improve efficiencies and source revenue opportunities.	GM	Project plan developed / 30 December Milestones achieved as per project plan / 30 June	Office of GM
5.3.5 Be an employer of choice.	5.3.5.1 Encourage two-way communication with the workforce.	MPCS	Initiatives implemented in accordance with Staff Survey Action Plan / Complete	People and Customer Service
	5.3.5.2 Co-ordinate and fund annual staff training programs.	MPCS	Training Plan and budget / Prepared	People and Customer Service
	5.3.5.3 Implement the annual employee health and wellbeing program.	MPCS	Program Implementation / Meets timelines set in the plan	People and Customer Service
	5.3.5.4 Undertake annual staff satisfaction survey to identify areas of improvement.	MPCS	Survey / Completed	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.5 Deliver the Staff Recognition and Service Awards Program.	GM	Program / Delivered	Office of GM
	5.3.5.6 Implement Employee Self Service for leave for Outdoor Staff.	MPCS	Implementation commenced	People and Customer Service
	5.3.5.7 Co-ordinate annual staff performance review program.	MPCS	Annual program / Completed	People and Customer Service
	5.3.5.8 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9).	MPCS	Meetings held = >2	People and Customer Service
	5.3.5.9 Co-ordinate the development and implementation of salary system progression rules and skill step framework.	MPCS	Salary skill step framework for operational roles / Progressing	People and Customer Service
	5.3.5.10 Implement EEO & Diversity Plan.	MPCS	Meets timelines set in the plan	People and Customer Service

5.3 Our local government is efficient, innovative and financially sustainable (cont.)

Delivery Program 2018-2022	Operational Plan 2021-2022 Action	Responsible Officer	Measure/Target	Budget Program
5.3.5 Be an employer of choice.	5.3.5.11 Implement Workforce plan.	MPCS	Succession planning commenced and ongoing	People and Customer Service
	5.3.5.12 Develop workforce cultural plan.	MPCS	Cultural Plan Commenced	People and Customer Service
	5.3.5.13 Develop 3-year Corporate Services Plan.	DCS	Plan developed and adopted Plan commenced as per milestones set	Corporate Services
	5.3.5.14 Develop and commence the implementation of an Edward River Council continuous improvement program.	GM	Continuous Improvement Program developed, and implementation commenced	Office of GM

Delivery Program Measures		
Measure	Baseline	Target
% Of Councillors in attendance at Council meetings	80%	Greater than 85%
Staff turnover as a % of permanent staff numbers	7.8%	Less than 10%
% Of Council decisions made at meetings closed to the public	15%	Less than 10%
Lost time injury frequency rate	19.22	12.8
Community satisfaction with:		
Community consultation	57	63
Informing the community	59	65
Decisions made in the community interest	54	60
Value for money	43	46
Customer service	59% consider Customer Service good or very good	65% (in line with State-Wide average)
Overall Council performance	56	58 (in line with State-Wide average)

PART 3

BUDGET

2021 - 2022



Executive Summary

Edward River Council's annual budget forms part of the Operational Plan 2021-22, along with the Statement of Revenue Policy and Fees and Charges. The Delivery Program normally covers a three-year period but was extended for a further year due to the COVID-19 pandemic and the extension of Councillors terms. The Program contains high-level financial information whilst the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2021-22 budget has been prepared using the previous year's Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totalling \$28.49 million, investing \$28.95 million in capital works (with \$10.39 million Assets Renewal/New works and \$10.26 million works carried forward) and returning an operating surplus of \$5.95 million

The \$5.95 million operating surplus is made up of three funds:

- General \$4.40 million
- Water \$0.45 million
- Sewer \$1.10 million

Total Revenue (inclusive of capital grants)	
General fund	\$27.70 million
Water fund	\$3.35 million
Sewer fund	\$3.38 million
Consolidated funds	\$34.43 million

Total Costs	
General fund	\$23.31 million
Water fund	\$2.90 million
Sewer fund	\$2.28 million
Consolidated funds	\$28.49 million

Rates and annual charges revenue

Rating revenue increases in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2 per cent for 2021-22 plus an additional \$194,000 in recouped forgone rates income from 2020-21.

According to IPART, “the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period.”

The projected rates revenue for 21/22 will be \$7.6m. For further detail, refer to Council's Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 1.78 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$81,243.

Council's estimated interest investment revenue for 2021/22 is \$134,999.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the

Minister of Local Government's Order, as set out below; and secondly by Council's Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.9 million is forecast to grow at a modest rate of 1.78%. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$151,811 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5 per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Employee costs

As at March 2021, Council employed 101.63 full time equivalent staff. Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.67m. It is assumed that employee costs will grow at a rate of 2 per cent in the forecast period. This includes anticipated award increases, growth through salary progression and reduction in training budget.

Borrowing costs

Council currently has no loan portfolio and we are exploring the possible borrowings for the retirement facilities and airport project in the forecast period.

Materials and contract costs

Materials and contracts costs estimate for the 2021-22 has reduced from the previous year, which is attributed mainly due reduced grant funded operational costs for the merger and drought communities program.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area.

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2021-22 are set out below:

	Budget 20/21	Budget 21/22
Income		
Local Heritage Places Funding	\$6,250	\$6,250
Advisor Grant	\$7,000	\$5,000
Long Paddock	\$14,000	\$14,000
Total Income	\$27,250	\$25,250
Expenditure		
ERC Education Fund	\$10,000	\$10,000
Contributions to Schools	\$5,000	\$5,000
Donations and Contributions Community Grants	\$50,000	\$50,000
Donations and Contributions - Ute Muster Contributions in Kind	\$60,000	\$60,000
Donations and Contributions - Ute Muster Donations Program	\$25,000	\$25,000

	Budget 20/21	Budget 21/22
Donations and Contributions - Bush Bursary	\$3,000	\$3,000
Local Heritage Places Expenditure (match grant 1:1)	\$16,250	\$16,250
Quick Response Grants	\$10,000	\$10,000
Doctor Incentive	\$10,000	\$10,000
Advisor Grant expenditure (grant funded)	\$14,000	\$10,000
Long Paddock	\$28,000	\$28,000
Total Expenditure	\$231,250	\$227,250
Donations & Contributions Net Result	-\$204,000	-\$202,000

Other costs

Other expenditures are set to increase by only 1.2 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Capital program

The 2021-22 budget has a renewal/new capital program totalling \$10.39 million. Highlights include:

- Annual Local Roads Renewal Programs: \$3.85 million
- Annual Regional Roads Renewal Program: \$2.50 million
- Water and Sewer infrastructure renewal programs: \$1.50 million
- Maude Road \$1.45 million
- Plant disposal and acquisition program: \$1.21 million

Details of the capital program can be found in the 2021/22 Budget Detail for each Capital Works Program.

Other initiatives

The 2021-22 budget also includes expenditure for some of the following one-off projects funded by grants:

- Implementation of Signage Strategy
- North Deni Rest Area
- Cemetery upgrades
- Peppin Heritage Centre upgrades
- Skate-park renewal
- Island sanctuary works
- Memorial Park amenities
- Off-leash dog park
- Hydro Pool upgrades

Consolidated Financial Statement 2022-2025

Whole of Council Statement of Comprehensive Income

Edward River Council Income Statement Projections				
Year Ending	Proposed Budget			
	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	13,458	13,727	14,002	14,282
User Charges and Fees	3,659	3,782	3,857	3,934
Interest & Investment Revenue	216	220	225	229
Other Revenues	3,038	3,099	3,161	3,224
Grants & Contributions for Operating Purposes	8,119	8,281	8,447	8,616
Grants & Contributions for Capital Purposes - Cash	5,940	2,196	2,196	2,197
Total Income from Continuing Operations	34,430	31,305	31,888	32,482
Expenses from Continuing Operations				
Employee Costs	9,673	9,866	10,064	10,265
Borrowing Costs	105	95	85	74
Materials and Contracts	3,321	3,451	3,520	3,590
Depreciation	9,281	9,237	9,422	9,615
Other Expenses	6,105	6,487	6,615	6,901
Total Expenses from Continuing Operations	28,485	29,137	29,704	30,445
Operating Result from Continuing Operations Surplus/(Deficit)	5,945	2,168	2,183	2,037
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	5	(27)	(13)	(160)

Whole of Council Statement of Financial Position

Edward River Council Balance Sheet Projections				
Year Ending	Proposed Budget			
	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	30,918	32,738	34,623	35,638
Receivables	2,797	2,543	2,585	2,641
Other (Includes Assets Held for Sale)	64	66	67	68
Total Current Assets	33,779	35,347	37,275	38,347
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	473,447	475,035	485,315	509,412
Other	352	352	352	362
Total Non-Current Assets	473,799	475,387	485,667	509,774
Total Assets	507,578	510,734	522,942	548,121
Current Liabilities				
Payables	1,551	1,592	1,619	1,669
Borrowings	572	582	593	604
Other	4,675	5,107	5,548	5,997
Total Current Liabilities	6,798	7,281	7,760	8,270

Non Current Liabilities				
Payables	163	167	170	173
Borrowings	4,966	4,384	3,791	3,187
Provisions	607	607	607	617
Other	177	191	206	221
Total Non-Current Liabilities	5,913	5,349	4,774	4,198
Total Liabilities	12,712	12,630	12,534	12,468
Net Assets	494,867	498,105	510,408	535,653
Equity				
Retained Earnings	416,192	418,531	420,714	422,752
Revaluation Reserves	54,935	56,004	66,125	89,333
Other Reserves	23,740	23,569	23,569	23,569
Total Equity	494,867	498,104	510,408	535,653

Whole of Council Statement of Cash Flows

Edward River Council Cash Flow Statement Projections				
Year Ending	Proposed Budget			
	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	35,139	31,550	31,839	32,420
Payments - Operating Activities	(19,606)	(19,307)	(19,707)	(20,233)
Net Cash Provided by (or used in) Operating Activities	15,533	12,243	12,133	12,187
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	200	200	200	200
Purchases - Infrastructure, Property, Plant & Equipment	(28,954)	(9,956)	(9,781)	(10,705)
Receipts/Purchases - Other Assets	-	-	-	-
Net Cash Provided by (or used in) Investing Activities	(28,754)	(9,756)	(9,581)	(10,505)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	6,100	-	-	-
Payments - Principal Repayments	(562)	(572)	(582)	(593)
Payments - Finance Costs	(105)	(95)	(85)	(74)
Net Cash Provided by (or used in) Financing Activities	5,433	(667)	(667)	(667)
Net Increase/(Decrease) in Cash Assets Held	(7,788)	1,820	1,885	1,015
Cash and Cash Equivalents at Beginning of Reporting Period	38,706	30,918	32,738	34,623
Cash and Cash Equivalents at End of Reporting Period	30,918	32,738	34,623	35,638
Total Cash, Cash Equivalents and Investments at End of Reporting Period	30,918	32,738	34,623	35,638

GENERAL FUND

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income. The responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART).

General Fund Statement of Comprehensive Income

Edward River Council General Fund - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	9,079	9,261	9,446	9,635
User Charges and Fees	1,476	1,555	1,586	1,618
Interest & Investment Revenue	157	160	163	167
Other Revenues	3,038	3,099	3,161	3,224
Grants & Contributions for Operating Purposes	8,045	8,206	8,370	8,537
Grants & Contributions for Capital Purposes - Cash	5,905	2,160	2,160	2,160
Total Income from Continuing Operations	27,700	24,440	24,886	25,341
Expenses from Continuing Operations				
Employee Costs	8,765	8,940	9,119	9,301
Borrowing Costs	105	95	85	74
Materials and Contracts	2,556	2,670	2,724	2,778
Depreciation	7,929	7,858	8,015	8,181
Other Expenses	3,951	4,290	4,373	4,615
Total Expenses from Continuing Operations	23,306	23,854	24,316	24,949
Operating Result from Continuing Operations Surplus/(Deficit)	4,394	587	570	392
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	(1,511)	(1,573)	(1,590)	(1,768)

General Fund Statement of Financial Position

Edward River Council General Fund - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	15,703	16,116	16,532	16,020
Receivables	2,249	1,984	2,017	2,059
Other (Includes Assets Held for Sale)	64	66	67	68
Total Current Assets	18,017	18,166	18,615	18,147
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	407,008	407,356	417,492	441,475
Other	352	352	352	362
Total Non-Current Assets	407,360	407,708	417,844	441,837
Total Assets	425,377	425,873	436,460	459,984
Current Liabilities				
Payables	1,236	1,271	1,293	1,335
Borrowings	572	582	593	604
Other	4,675	5,107	5,548	5,997
Total Current Liabilities	6,484	6,960	7,434	7,936

Non Current Liabilities				
Payables	53	54	55	56
Borrowings	4,966	4,384	3,791	3,187
Provisions	607	607	607	617
Other	177	191	206	221
Total Non-Current Liabilities	5,803	5,236	4,659	4,081
Total Liabilities	12,287	12,196	12,092	12,017
Net Assets	413,090	413,677	424,367	447,967
Equity				
Retained Earnings	348,478	349,236	349,806	350,197
Revaluation Reserves	54,935	54,935	65,056	88,264
Other Reserves	9,677	9,506	9,506	9,506
Total Equity	413,090	413,677	424,367	447,967

General Fund Statement of Cash Flows

Edward River Council General Fund - Cash Flow Statement Projections

Year Ending	Proposed Budget			
	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	28,414	24,695	24,845	25,289
Payments - Operating Activities	(15,760)	(15,410)	(15,731)	(16,179)
Net Cash Provided by (or used in) Operating Activities	12,654	9,285	9,114	9,110
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	200	200	200	200
Purchases - Infrastructure, Property, Plant & Equipment	(24,781)	(8,406)	(8,231)	(9,155)
Net Cash Provided by (or used in) Investing Activities	(24,581)	(8,206)	(8,031)	(8,955)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	6,100	-	-	-
Payments - Principal Repayments	(562)	(572)	(582)	(593)
Payments - Finance Costs	(105)	(95)	(85)	(74)
Net Cash Provided by (or used in) Financing Activities	5,433	(667)	(667)	(667)
Net Increase/(Decrease) in Cash Assets Held	(6,494)	412	416	(512)
Cash and Cash Equivalents at Beginning of Reporting Period	22,197	15,703	16,116	16,532
Cash and Cash Equivalents at End of Reporting Period	15,703	16,116	16,532	16,020
Total Cash, Cash Equivalents and Investments at End of Reporting Period	15,703	16,116	16,532	16,020

WATER FUND

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2021-22.

Water Fund Statement of Comprehensive Income

Edward River Council Water - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	1,365	1,392	1,420	1,449
User Charges and Fees	1,883	1,921	1,959	1,998
Interest & Investment Revenue	30	31	31	32
Grants & Contributions for Operating Purposes	37	38	38	39
Grants & Contributions for Capital Purposes - Cash	35	36	36	37
Total Income from Continuing Operations	3,350	3,417	3,485	3,555
Expenses from Continuing Operations				
Employee Costs	562	573	585	596
Materials and Contracts	464	473	483	492
Depreciation	732	747	762	777
Other Expenses	1,141	1,164	1,187	1,211
Total Expenses from Continuing Operations	2,899	2,957	3,016	3,077
Operating Result from Continuing Operations Surplus/(Deficit)	451	460	469	478
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	416	424	433	441

Water Fund Statement of Financial Position

Edward River Council Water - Balance Sheet Projections				
Year Ending	Proposed Budget			
	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	8,305	8,611	8,942	9,296
Receivables	273	278	283	289
Total Current Assets	8,578	8,889	9,225	9,586
Non-Current Assets				
Infrastructure, Property, Plant & Equipment 35,636	35,636	36,858	36,997	37,120
Total Non-Current Assets	35,636	36,858	36,997	37,120
Total Assets	44,214	45,748	46,222	46,706
Current Liabilities				
Payables	178	182	185	189
Total Current Liabilities	178	182	185	189
Non Current Liabilities				
Payables	71	72	74	75
Total Non Current Liabilities	71	72	74	75
Total Liabilities	249	254	259	264
Net Assets	43,965	45,494	45,963	46,441

Equity				
Retained Earnings	36,321	36,781	37,250	37,728
Revaluation Reserves	-	1,069	1,069	1,069
Other Reserves	7,644	7,644	7,644	7,644
Total Equity	43,965	45,494	45,963	46,441

Water Fund Statement of Cash Flows

Edward River Council Water - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,349	3,413	3,482	3,550
Payments - Operating Activities	(2,169)	(2,207)	(2,251)	(2,295)
Net Cash Provided by (or used in) Operating Activities	1,180	1,206	1,230	1,255
Cash Flows from Investing Activities				
Purchases - Infrastructure, Property, Plant & Equipment	(2,583)	(900)	(900)	(900)
Net Cash Provided by (or used in) Investing Activities	(2,583)	(900)	(900)	(900)
Cash Flow from Financing Activities				
Net Increase/(Decrease) in Cash Assets Held	(1,403)	306	330	355
Cash and Cash Equivalents at Beginning of Reporting Period	9,708	8,305	8,611	8,942
Cash and Cash Equivalents at End of Reporting Period	8,305	8,611	8,942	9,296
Total Cash, Cash Equivalents and Investments at End of Reporting Period	8,305	8,611	8,942	9,296

SEWER FUND

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2021-22.

Sewer Fund Statement of Comprehensive Income

Edward River Council Sewerage - Income Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	3,014	3,074	3,136	3,198
User Charges and Fees	300	306	312	318
Interest & Investment Revenue	29	30	30	31
Grants & Contributions for Operating Purposes	37	38	38	39
Total Income from Continuing Operations	3,380	3,448	3,517	3,587
Expenses from Continuing Operations				
Employee Costs	346	353	360	367
Materials and Contracts	301	307	313	319
Depreciation	620	632	645	658
Other Expenses	1,013	1,033	1,054	1,075
Total Expenses from Continuing Operations	2,280	2,326	2,372	2,420
Operating Result from Continuing Operations Surplus/(Deficit)	1,100	1,122	1,144	1,167
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1,100	1,122	1,144	1,167

Sewer Fund Statement of Financial Position

Edward River Council Sewerage - Balance Sheet Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	6,909	8,012	9,149	10,322
Receivables	275	281	286	292
Total Current Assets	7,185	8,292	9,435	10,614
Non-Current Assets				
Infrastructure, Property, Plant & Equipment	30,803	30,821	30,826	30,818
Total Non-Current Assets	30,803	30,821	30,826	30,818
Total Assets	37,988	39,113	40,260	41,432
Current Liabilities				
Payables	136	139	142	145
Total Current Liabilities	136	139	142	145
Non Current Liabilities				
Payables	39	40	41	42
Total Non-Current Liabilities	39	40	41	42
Total Liabilities	176	179	182	186
Net Assets	37,812	38,934	40,078	41,245

Equity				
Retained Earnings	31,393	32,515	33,659	34,826
Other Reserves	6,419	6,419	6,419	6,419
Total Equity	37,812	38,934	40,078	41,245

Sewer Fund Statement of Cash Flows

Edward River Council Sewerage - Cash Flow Statement Projections				
	Proposed Budget			
Year Ending	2022	2023	2024	2025
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	3,376	3,443	3,512	3,581
Payments - Operating Activities	(1,677)	(1,690)	(1,725)	(1,758)
Net Cash Provided by (or used in) Operating Activities	1,698	1,752	1,788	1,823
Cash Flows from Investing Activities				
Purchases - Infrastructure, Property, Plant & Equipment	(1,590)	(650)	(650)	(650)
Net Cash Provided by (or used in) Investing Activities	(1,590)	(650)	(650)	(650)
Cash Flow from Financing Activities				
Net Increase/(Decrease) in Cash Assets Held	108	1,102	1,138	1,173
Cash and Cash Equivalents at Beginning of Reporting Period	6,801	6,909	8,012	9,149
Cash and Cash Equivalents at End of Reporting Period	6,909	8,012	9,149	10,322
Plus Investments on Hand - End of Reporting Period	-	-	-	-
Total Cash, Cash Equivalents and Investments at End of Reporting Period	6,909	8,012	9,149	10,322

DETAILED SERVICE BUDGETS (OPERATIONS)



Budget Program: Civic Functions			
Responsible Service: Office of General Manager			
Civic Functions	Revenue	Expenditure	21/22 Budget Balance
Civic Functions		\$28,500	-\$28,500
Councillor Expenses		\$23,000	-\$23,000
Civic Functions Net Result		\$51,500	-\$51,500

Budget Program: Mayoral Expenses			
Responsible Service: Office of General Manager			
Mayoral Expenses	Revenue	Expenditure	21/22 Budget Balance
Mayoral Expenses		\$81,374	-\$81,374
Mayoral Expenses Net Result		\$81,374	-\$81,374

Budget Program: Councillor Expenses			
Responsible Service: Office of General Manager			
Councillor Expenses	Revenue	Expenditure	21/22 Budget Balance
Councillor Conference Registrations		\$9,000	-\$9,000
Councillor Fees Sec 29A		\$105,000	-\$105,000
Councillor Travelling Expenses		\$17,000	-\$17,000
Councillor Insurances		\$43,820	-\$43,820
GM Performance Management		\$12,000	-\$12,000
Councillor Expenses Net Result		\$186,820	-\$186,820

Budget Program: Donations & Contributions			
Responsible Service: Office of General Manager			
Donations & Contributions	Revenue	Expenditure	21/22 Budget Balance
Donations and Contributions In Kind		\$60,000	-\$60,000
Donations & Contributions General		\$113,000	-\$113,000
Donations & Contributions Net Result		\$173,000	-\$173,000

Budget Program: Election Expenses			
Responsible Service: Office of General Manager			
Election Expenses	Revenue	Expenditure	21/22 Budget Balance
Election Expenses		\$150,000	-\$150,000
Election Expenses Net Result		\$150,000	-\$150,000

Budget Program: Office of the General Manager			
Responsible Service: Office of General Manager			
Office of the General Manager	Revenue	Expenditure	21/22 Budget Balance
Office of General Manager		\$427,667	-\$427,667
Office of the General Manager Net Result		\$427,667	-\$427,667

Budget Program: Edward River Council Merger			
Responsible Service: Office of General Manager			
Edward River Council Merger	Revenue	Expenditure	21/22 Budget Balance
ERC Merger Interest Received on Grant	\$8,886		\$8,886
ERC Merger - Redundancies		\$144,922	-\$144,922
Edward River Council Merger Net Result	\$8,886	\$144,922	-\$136,036

Budget Program: Health Services			
Responsible Service: Office of General Manager			
Health Services	Revenue	Expenditure	21/22 Budget Balance
Health Services	\$10,250	\$156,898	-\$146,648
Arbovirus Monitoring Sentinel Flock	\$2,000	\$2,220	-\$220
Health Services Net Result	\$12,250	\$159,118	-\$146,868

Budget Program: Animal Control			
Responsible Service: Office of General Manager			
Animal Control	Revenue	Expenditure	21/22 Budget Balance
Microchipping Fees	\$1,400	\$1,500	-\$100
Impounding Fees Animal Control	\$3,500		\$3,500
Fines Animal Control	\$22,500		\$22,500
Animal - Grant Companion Animals	\$18,000	\$16,000	\$2,000
Animal Control	\$500	\$228,360	-\$227,860
Animal Control Pound Expenses		\$5,200	-\$5,200
De-sexing Project	\$1,017	\$10,000	-\$8,983
Depreciation - Animal Control		\$975	-\$975
Animal Control Net Result	\$46,917	\$262,035	-\$215,118

Budget Program: Youth Services			
Responsible Service: Office of General Manager			
Youth Services	Revenue	Expenditure	21/22 Budget Balance
Youth Services	\$1,220	\$1,220	\$
Youth Services Net Result	\$1,220	\$1,220	\$

Budget Program: Community Services			
Responsible Service: Office of General Manager			
Community Services	Revenue	Expenditure	21/22 Budget Balance
Community Services		\$5,000	-\$5,000
Community Services Net Result		\$5,000	-\$5,000

Budget Program: Aged & Disabled			
Responsible Service: Office of General Manager			
Aged & Disabled	Revenue	Expenditure	21/22 Budget Balance
Aged & Disabled		\$15,000	-\$15,000
Seniors Week Grant		\$2,000	-\$2,000
Aged & Disabled Net Result		\$17,000	-\$17,000

Budget Program: Heritage Services			
Responsible Service: Office of General Manager			
Heritage Services	Revenue	Expenditure	21/22 Budget Balance
Heritage Grant Funding	\$6,250		\$6,250
Heritage Advisor	\$5,000	\$10,000	-\$5,000
Heritage Grant Expenses		\$16,250	-\$16,250
Heritage Services Net Result	\$11,250	\$26,250	-\$15,000

Budget Program: Town Planning			
Responsible Service: Office of General Manager			
Town Planning	Revenue	Expenditure	21/22 Budget Balance
Town Planning	\$128,350	\$381,657	-\$253,307
TP Sec 68 Inspections	\$8,000		\$8,000
\$149 Certificate Fees	\$13,000		\$13,000
TP Land Strategy		\$15,000	-\$15,000
LSL Levy Payments - Building Control	\$23,000	\$22,000	\$1,000
Town Planning Net Result	\$172,350	\$418,657	-\$246,307

Budget Program: Library			
Responsible Service: Office of General Manager			
Library	Revenue	Expenditure	21/22 Budget Balance
Library	\$435,910	\$328,595	\$107,315
Public Buildings - Library		\$2,750	-\$2,750
Depreciation - Public Library		\$94,734	-\$94,734
Library Net Result	\$435,910	\$426,079	\$9,831

Budget Program: Museum			
Responsible Service: Office of General Manager			
Museum	Revenue	Expenditure	21/22 Budget Balance
Museum	\$7,000	\$59,365	-\$52,365
Public Buildings - Peppin Heritage Centre		\$25,000	-\$25,000
Exhibition Expenses - PHC - Museum		\$10,000	-\$10,000
Museum Net Result	\$7,000	\$94,365	-\$87,365

Budget Program: Arts			
Responsible Service: Office of General Manager			
Arts	Revenue	Expenditure	21/22 Budget Balance
South West Arts Program - Contributions - Other Culture		\$14,000	-\$14,000
Art Acquisitive Prize		\$2,500	-\$2,500
Arts Net Result		\$16,500	-\$16,500

Budget Program: Other Cultural Services			
Responsible Service: Office of General Manager			
Other Cultural Services	Revenue	Expenditure	21/22 Budget Balance
Insurance Premiums - Other Cultural Services		\$3,905	-\$3,905
Other Cultural Services Net Result		\$3,905	-\$3,905

Budget Program: Multi Arts Centre			
Responsible Service: Office of General Manager			
Multi Arts Centre	Revenue	Expenditure	21/22 Budget Balance
Multi Arts Centre		\$13,674	-\$13,674
Depreciation - Multi Arts Centre		\$36,672	-\$36,672
Multi Arts Centre Net Result		\$50,346	-\$50,346
Budget Program: Building Control			
Responsible Service: Office of General Manager			
Building Control	Revenue	Expenditure	21/22 Budget Balance
Building Control	\$4,102	\$176,959	-\$172,858
Building Control Net Result	\$4,102	\$176,959	-\$172,858
Budget Program: Tourism			
Responsible Service: Office of General Manager			
Tourism	Revenue	Expenditure	21/22 Budget Balance
PHC - Exhibition Sales	\$1,000		\$1,000
PHC - Shop Sales	\$60,000		\$60,000
PHC - Tour Bus Income	\$1,000	\$1,000	
PHC - Bike Hire Service		\$3,000	-\$3,000
PHC - Venue Hire	\$512		\$512
Tourism		\$243,710	-\$243,710
Long Paddock Contribution to Sculptures		\$1,500	-\$1,500
Fish Stocking Program		\$1,800	-\$1,800
Visit Deni Campaign	\$8,000	\$50,000	-\$42,000
Depreciation - Peppin Heritage Centre		\$76,502	-\$76,502
Tourism Net Result	\$70,512	\$377,513	-\$307,001

Budget Program: Long Paddock			
Responsible Service: Office of General Manager			
Long Paddock	Revenue	Expenditure	21/22 Budget Balance
Long Paddock Contribution Hay and Murray	\$14,000	\$47,057	-\$33,057
Long Paddock Net Result	\$14,000	\$47,057	-\$33,057

Budget Program: Economic & Business Development			
Responsible Service: Office of General Manager			
Economic & Business Development	Revenue	Expenditure	21/22 Budget Balance
Business Support	\$5,000	\$5,500	-\$500
Other Business - Reimbursable Land Transfer	\$537		\$537
Senior Living Precinct		\$113,953	-\$113,953
BBRF Infrastructure Grant - Town Hall	\$630,883		\$630,883
Economic and Business Development		\$314,986	-\$314,986
Advertising		\$1,500	-\$1,500
Insurance Premiums		\$9,768	-\$9,768
E&BD Xmas Decorations and Street Party		\$10,000	-\$10,000
Economic & Business Development Net Result	\$636,420	\$455,708	\$180,712

Budget Program: Drought Communities Program			
Responsible Service: Office of General Manager			
Drought Communities Program	Revenue	Expenditure	21/22 Budget Balance
Drought Communities Programme Round 2	\$500,000		\$500,000
Drought Communities Program Net Result	\$500,000		\$500,000

Budget Program: Governance			
Responsible Service: Corporate Services			
Governance	Revenue	Expenditure	21/22 Budget Balance
Governance		\$128,000	-\$128,000
Governance Net Result		\$128,000	-\$128,000

Budget Program: Corporate Services Support			
Responsible Service: Corporate Services			
Corporate Services Support	Revenue	Expenditure	21/22 Budget Balance
Corporate Services Support		\$8,000	-\$8,000
Edward River Library Contribution		\$340,695	-\$340,695
Corporate Services Support Net Result		\$348,695	-\$348,695

Budget Program: Corporate Services			
Responsible Service: Corporate Services			
Corporate Services	Revenue	Expenditure	21/22 Budget Balance
Financial Assistance Grant	\$4,281,891		\$4,281,891
Residential Rates	\$3,219,095		\$3,219,095
Rural Rates	\$577,950		\$577,950
Farmland Rates	\$2,891,942		\$2,891,942
Business Rates	\$1,073,227		\$1,073,227
Interest on Overdue Rates - General Fund	\$58,385		\$58,385
Interest on Investments	\$79,684		\$79,684
CS Other Income	\$500		\$500
Workers Compensation Reimbursement	\$10,797		\$10,797
Tax Equivalent Dividend Payment	\$165,000		\$165,000
Insurance Rebate - Incentive Rebates	\$30,000		\$30,000
Insurance Rebate - Motor Vehicle	\$9,000		\$9,000
CS - Administration Fees	\$1,067		\$1,067
Corporate Services	\$193,044	\$1,745,929	-\$1,552,884
Corporate Services Support Recovery	\$1,395,064		\$1,395,064
CS Valuation Fees		\$42,000	-\$42,000
CS Water Charges		\$2,000	-\$2,000
CS Electricity		\$45,000	-\$45,000
Insurance Public Liability & Prof. Indemnity		\$343,440	-\$343,440
Insurance - Fidelity/ Crime		\$11,928	-\$11,928
CS Legal Fees Rate Recovery		\$82,950	-\$82,950
Depreciation Office Equipment		\$419,904	-\$419,904
Depreciation Furniture & Fittings		\$10,812	-\$10,812
Amortisation - Software		\$238,494	-\$238,494
Corporate Services Net Result	\$13,986,645	\$2,942,457	\$11,044,188

Budget Program: Other Support Services - CS			
Responsible Service: Corporate Services			
Other Support Services - CS	Revenue	Expenditure	21/22 Budget Balance
Corporate Services Other		\$55,710	-\$55,710
Other Support Services - CS Net Result		\$55,710	-\$55,710

Budget Program: Information Technology			
Responsible Service: Corporate Services			
Information Technology	Revenue	Expenditure	21/22 Budget Balance
IT Technology One Consultants		\$62,040	-\$62,040
Information Technology	\$196,127	\$1,025,322	-\$829,195
Information Technology Net Result	\$196,127	\$1,087,362	-\$891,235

Budget Program: Human Resources			
Responsible Service: Corporate Services			
Human Resources	Revenue	Expenditure	21/22 Budget Balance
Insurance Rebate - Mutual Performance	\$20,000		\$20,000
Recruitment Costs		\$20,000	-\$20,000
HR Training		\$124,000	-\$124,000
HR Staff EAP		\$1,700	-\$1,700
Staff Health Incentives		\$2,640	-\$2,640
HR - Internal Recoveries	\$10,899		\$10,899
Human Resources		\$698,952	-\$698,952
COVID-19 Related costs		\$1,100	-\$1,100
Human Resources Net Result	\$30,899	\$848,392	-\$817,493

Budget Program: Corporate Services			
Responsible Service: Infrastructure			
Corporate Services	Revenue	Expenditure	21/22 Budget Balance
Insurance Excess Payments		\$10,000	-\$10,000
Insurance Casual Hirers		\$6,754	-\$6,754
Corporate Services Net Result		\$16,754	-\$16,754

Budget Program: Engineering Services			
Responsible Service: Infrastructure			
Engineering Services	Revenue	Expenditure	21/22 Budget Balance
Engineering Services	\$523,006	\$1,173,848	-\$650,842
Depreciation - Land Improvements		\$108,002	-\$108,002
Engineering Services Net Result	\$523,006	\$1,281,850	-\$758,844

Budget Program: Works Administration & Depot			
Responsible Service: Infrastructure			
Works Administration & Depot	Revenue	Expenditure	21/22 Budget Balance
Works Administration		-\$98,831	\$98,831
Works Depot		\$314,761	-\$314,761
Works Depot Support Recovery	\$54,480		\$54,480
Works Depot Meetings - Public/ Civil Works		\$130,470	-\$130,470
Depreciation - Works Depot		\$176	-\$176
Works Administration & Depot Net Result	\$54,480	\$346,575	-\$292,095

Budget Program: Plant/ Fleet Department			
Responsible Service: Infrastructure			
Plant/ Fleet Department	Revenue	Expenditure	21/22 Budget Balance
Plant - Trade Ins/ Disposals	\$200,000		\$200,000
Fuel Rebate	\$100,663		\$100,663
Plant - Vehicle Lease Revenue	\$5,583		\$5,583
Plant & Fleet Administration		\$155,160	-\$155,160
Plant / Fleet Department	\$2,809,852		\$2,809,852
Plant Expenses		\$1,603,000	-\$1,603,000
Plant Depreciation		\$1,157,214	-\$1,157,214
Plant/ Fleet Department Net Result	\$3,116,099	\$2,915,374	\$200,725

Budget Program: Noxious Weeds			
Responsible Service: Infrastructure			
Noxious Weeds	Revenue	Expenditure	21/22 Budget Balance
Noxious Weeds Administration		\$9,308	-\$9,308
Control of Other Weeds (Khaki etc.)	\$61,020	\$185,000	-\$123,980
Weed Control Works		\$70,000	-\$70,000
Weed Action Plan Inspections		\$33,200	-\$33,200
Noxious Weeds Net Result	\$61,020	\$297,508	-\$236,488

Budget Program: Rural Fire Service			
Responsible Service: Infrastructure			
Rural Fire Service	Revenue	Expenditure	21/22 Budget Balance
RFS Operating Grant Funding	\$140,000		\$140,000
RFS Hazard Reduction	\$78,000		\$78,000
NSW RFS Contribution	\$137,569	\$379,800	-\$242,231
Fire & Rescue NSW Contribution		\$58,300	-\$58,300
RFS Contracts and Services Fire Hazard Reduction		\$30,000	-\$30,000
RFS Vehicles Repairs & Maintenance		\$66,000	-\$66,000
RFS Fire Stations Maintenance		\$19,638	-\$19,638
RFS Electricity		\$16,250	-\$16,250
RFS Training & Development Brigades		\$2,000	-\$2,000
Strategic Fire Breaks		\$24,500	-\$24,500
Hazard Reduction Reimbursable		\$49,377	-\$49,377
Depreciation Rural Fire Service		\$95,090	-\$95,090
Rural Fire Service Net Result	\$355,569	\$740,955	-\$385,386

Budget Program: SES - Rescue Squad			
Responsible Service: Infrastructure			
SES - Rescue Squad	Revenue	Expenditure	21/22 Budget Balance
Emergency Services - Rates and Water		\$150	-\$150
Emergency Services Insurance		\$9,769	-\$9,769
SES Contribution		\$15,800	-\$15,800
Deniliquin Rescue Association		\$3,000	-\$3,000
SES - Rescue Squad Net Result		\$28,719	-\$28,719

Budget Program: Rural Fire Service - Non Reimbursable			
Responsible Service: Infrastructure			
Rural Fire Service - Non Reimbursable	Revenue	Expenditure	21/22 Budget Balance
RFS Non Reimbursable Printing & Stationery		\$11,000	-\$11,000
RFS Non Reimbursable Office Costs		\$25,400	-\$25,400
RFS Non Reimbursable Catering		\$2,000	-\$2,000
Rural Fire Service - Non Reimbursable Net Result		\$38,400	-\$38,400

Budget Program: Waste Managemnt			
Responsible Service: Infrastructure			
Waste Managemnt	Revenue	Expenditure	21/22 Budget Balance
Waste Administration		-\$12,764	\$12,764
Domestic Waste Pensioner Subsidies	\$29,684		\$29,684
DW Business Rates	\$159,744		\$159,744
DW Residential Rates	\$1,273,705		\$1,273,705
DW Vacant Land Rates	\$11,919		\$11,919
Waste Management	\$111,636	\$354,805	-\$243,169
DW Landfill Maintenance		\$345,000	-\$345,000
DW Garbage Collection		\$210,000	-\$210,000
DW Garbage Bin Maintenance		\$16,000	-\$16,000
DW Recycling Expenses		\$35,000	-\$35,000
DW Contractor Expenses		\$1,000	-\$1,000
DW Illegal Dumping		\$2,000	-\$2,000
Depreciation - Domestic Waste Management		\$4,186	-\$4,186
Waste Managemnt Net Result	\$1,586,688	\$955,227	\$631,461

Budget Program: Cemeteries			
Responsible Service: Infrastructure			
Cemeteries	Revenue	Expenditure	21/22 Budget Balance
Cemeteries Burials	\$116,955		\$116,955
Cemeteries		\$7,200	-\$7,200
Public Cemeteries Lawn Cemetery		\$75,000	-\$75,000
Public Cemeteries General Expenses		\$32,264	-\$32,264
Public Cemeteries Rural		\$8,000	-\$8,000
Depreciation - Cemeteries		\$5,323	-\$5,323
Cemeteries Net Result	\$116,955	\$127,787	-\$10,832

Budget Program: Environmental Protection			
Responsible Service: Infrastructure			
Environmental Protection	Revenue	Expenditure	21/22 Budget Balance
Environmental Protection	\$75,000		\$75,000
Levee Bank Shed Insurance		\$1,400	-\$1,400
Levee Bank Maintenance		\$4,000	-\$4,000
Environmental Protection Net Result	\$75,000	\$5,400	\$69,600

Budget Program: Urban Drainage			
Responsible Service: Infrastructure			
Urban Drainage	Revenue	Expenditure	21/22 Budget Balance
Urban Stormwater Drainage Pipes & Pits		\$30,000	-\$30,000
Urban Stormwater Drainage Litter Traps		\$2,500	-\$2,500
Urban Stormwater Drainage Culverts		\$30,000	-\$30,000
Urban Stormwater Drainage Surface Drains		\$7,000	-\$7,000
Depreciation Urban Stormwater Drainage		\$519,108	-\$519,108
Urban Drainage Net Result		\$588,608	-\$588,608

Budget Program: Public Conveniences			
Responsible Service: Infrastructure			
Public Conveniences	Revenue	Expenditure	21/22 Budget Balance
Public Conveniences Insurance		\$9,769	-\$9,769
Public Conveniences Net Result		\$9,769	-\$9,769

Budget Program: Civic Centre			
Responsible Service: Infrastructure			
Civic Centre	Revenue	Expenditure	21/22 Budget Balance
Civic Centre		\$27,352	-\$27,352
Depreciation - Civic Buildings		\$40,527	-\$40,527
Civic Centre Net Result		\$67,879	-\$67,879

Budget Program: Other Council Buildings			
Responsible Service: Infrastructure			
Other Council Buildings	Revenue	Expenditure	21/22 Budget Balance
Council Buildings (Public Buildings & Halls)		\$12,978	-\$12,978
Council Buildings Maintenance		\$260,000	-\$260,000
Depreciation - Old Estates Building		\$25,280	-\$25,280
Depreciation - Other Council Buildings		\$36,410	-\$36,410
Depreciation - Conargo Building		\$9,058	-\$9,058
Other Council Buildings Net Result		\$343,726	-\$343,726

Budget Program: Parks & Gardens			
Responsible Service: Infrastructure			
Parks & Gardens	Revenue	Expenditure	21/22 Budget Balance
Parks & Gardens Administration		-\$81,667	\$81,667
Council Properties Hire Fees - Memorial Park	\$7,498		\$7,498
Parks and Gardens	\$2,239	\$80,908	-\$78,669
Parks & Gardens - Island Sanctuary		\$26,000	-\$26,000
Parks & Gardens - Waring Gardens		\$98,000	-\$98,000
Parks & Gardens - CBD Area		\$120,000	-\$120,000
Parks & Gardens - Scott Park		\$40,000	-\$40,000
Parks & Gardens - Other Parks/ Reserves		\$129,954	-\$129,954
Parks & Gardens - Beach to Beach		\$9,500	-\$9,500
Street Trees		\$97,000	-\$97,000
Tree Planting Program		\$10,000	-\$10,000
Depreciation Waring Gardens Buildings		\$15,626	-\$15,626
Depreciation McLeans Beach Buildings		\$4,044	-\$4,044
Depreciation Other Parks		\$169,902	-\$169,902
Parks & Gardens Net Result	\$9,737	\$719,267	-\$709,530

Budget Program: Sporting Grounds			
Responsible Service: Infrastructure			
Sporting Grounds	Revenue	Expenditure	21/22 Budget Balance
Sports Grounds - Edward River Oval		\$5,500	-\$5,500
Sports Grounds - Hardinge Street Oval		\$20,500	-\$20,500
Sports Grounds - Memorial Park		\$53,000	-\$53,000
Sports Grounds - Rotary Park	\$1,017	\$31,500	-\$30,483
Depreciation - Sporting Grounds		\$4,193	-\$4,193
Sporting Grounds Net Result	\$1,017	\$114,693	-\$113,676

Budget Program: Public Halls			
Responsible Service: Infrastructure			
Public Halls	Revenue	Expenditure	21/22 Budget Balance
Council Properties Hire Fees- Multi Arts - Publi	\$750		\$750
Public Buildings - Pretty Pine Cottage Insurance & Utility		\$1,562	-\$1,562
Public Buildings - Conargo Church - Insurance & Utility bill		\$907	-\$907
Booorooban Hall Insurance & Utility Bills		\$12,383	-\$12,383
Mayrung Hall Insurance & Utility Bills		\$2,931	-\$2,931
Wanganella Hall Insurance & Utility Bills		\$8,883	-\$8,883
Public Halls Casual Hirers Insurance		\$3,200	-\$3,200
Depreciation - Public Halls		\$5,688	-\$5,688
Public Halls Net Result	\$750	\$35,555	-\$34,805

Budget Program: Band Hall			
Responsible Service: Infrastructure			
Band Hall	Revenue	Expenditure	21/22 Budget Balance
Band Hall	\$2,026	\$2,454	-\$428
Public Buildings - Band Hall		\$1,500	-\$1,500
Depreciation - Band Hall		\$6,557	-\$6,557
Band Hall Net Result	\$2,026	\$10,511	-\$8,485

Budget Program: Town Hall			
Responsible Service: Infrastructure			
Town Hall	Revenue	Expenditure	21/22 Budget Balance
SCCF Round 3 grant income - Town Hall	\$578,720		\$578,720
Town Hall		\$3,600	-\$3,600
Public Buildings - Town Hall		\$14,041	-\$14,041
Depreciation Town Hall		\$43,559	-\$43,559
Town Hall Net Result	\$578,720	\$61,201	\$517,519

Budget Program: Swimming Pool			
Responsible Service: Infrastructure			
Swimming Pool	Revenue	Expenditure	21/22 Budget Balance
Swimming Pool		\$287,722	-\$287,722
Public Buildings - Swimming Centre		\$12,300	-\$12,300
Depreciation - Swimming Centre		\$82,325	-\$82,325
Swimming Pool Net Result		\$382,347	-\$382,347

Budget Program: Other Sport & Rec			
Responsible Service: Infrastructure			
Other Sport & Rec	Revenue	Expenditure	21/22 Budget Balance
Other Sport and Recreation		\$28,128	-\$28,128
Blighty Recreation Reserve/Hall		\$11,722	-\$11,722
Blighty Recreation Reserve Electricity		\$2,000	-\$2,000
Conargo Recreation Reserve/Hall		\$12,860	-\$12,860
Pretty Pine Recreation Reserve/Hall		\$1,125	-\$1,125
Mayrung Recreation Reserve		\$2,931	-\$2,931
Wanganella Public Reserve		\$195	-\$195
Depreciation Memorial Pk Bldgs		\$103,687	-\$103,687
Depreciation Rams Football Oval Bldgs		\$59,406	-\$59,406
Depreciation Rotary Park Buildings		\$79,145	-\$79,145
Depreciation Scott Park Buildings		\$12,457	-\$12,457
Other Sport & Rec Net Result		\$313,655	-\$313,655

Budget Program: Sports Stadium			
Responsible Service: Infrastructure			
Sports Stadium	Revenue	Expenditure	21/22 Budget Balance
Sports Stadium		\$58,491	-\$58,491
Sports Stadium Net Result		\$58,491	-\$58,491

Budget Program: Crown Reserves			
Responsible Service: Infrastructure			
Crown Reserves	Revenue	Expenditure	21/22 Budget Balance
Scout Hall	\$2,270		\$2,270
Crown Reserves Net Result	\$2,270		\$2,270

Budget Program: Old Estates Bldg			
Responsible Service: Infrastructure			
Old Estates Bldg	Revenue	Expenditure	21/22 Budget Balance
Old Estates Building		\$6,386	-\$6,386
Old Estates Bldg Net Result		\$6,386	-\$6,386

Budget Program: Medical Centre			
Responsible Service: Infrastructure			
Medical Centre	Revenue	Expenditure	21/22 Budget Balance
Medical Centre	\$101,700	\$5,861	\$95,839
Depreciation - Medical Practice		\$40,134	-\$40,134
Medical Centre Net Result	\$101,700	\$45,994	\$55,706

Budget Program: Private Works			
Responsible Service: Infrastructure			
Private Works	Revenue	Expenditure	21/22 Budget Balance
Private Works	\$145,000		\$145,000
Private Works Expenses		\$120,200	-\$120,200
Private Works Net Result	\$145,000	\$120,200	\$24,800

Budget Program: Crossing Cafe			
Responsible Service: Infrastructure			
Crossing Cafe	Revenue	Expenditure	21/22 Budget Balance
Crossing Café	\$35,595	\$6,448	\$29,147
Crossing Cafe Net Result	\$35,595	\$6,448	\$29,147

Budget Program: Hot Fire Training Center			
Responsible Service: Infrastructure			
Hot Fire Training Center	Revenue	Expenditure	21/22 Budget Balance
Insurance Premiums Hot Fire Training		\$300	-\$300
Hot Fire Training Center Net Result		\$300	-\$300

Budget Program: Caravan Park			
Responsible Service: Infrastructure			
Caravan Park	Revenue	Expenditure	21/22 Budget Balance
Caravan Park - Rental Income	\$79,457		\$79,457
Caravan Park - Lease Expense		\$11,000	-\$11,000
Depreciation - Caravan Park		\$34,210	-\$34,210
Caravan Park Net Result	\$79,457	\$45,210	\$34,247

Budget Program: Stock Marketing Centre			
Responsible Service: Infrastructure			
Stock Marketing Centre	Revenue	Expenditure	21/22 Budget Balance
Stock Marketing Centre	\$12,204		\$12,204
Stock Marketing Centre	\$140,000	\$30,954	\$109,046
Stock Marketing Centre - Truckwash		\$28,000	-\$28,000
Stock Marketing Centre - Stock Pit		\$2,000	-\$2,000
Depreciation - Stock Marketing Centre		\$18,316	-\$18,316
Stock Marketing Centre Net Result	\$152,204	\$79,269	\$72,935

Budget Program: Aerodrome Rental			
Responsible Service: Infrastructure			
Aerodrome Rental	Revenue	Expenditure	21/22 Budget Balance
Lease of Aerodrome Land	\$4,295		\$4,295
Deni Aero Club	\$1,536		\$1,536
Property Rental - Aerodrome Residence	\$12,496		\$12,496
Fire Training Facility	\$24,911		\$24,911
Airport Hangar Rental Income - Aerodrome	\$64,000		\$64,000
Aerodrome Rental Net Result	\$107,238		\$107,238

Budget Program: Council Properties - Rentals			
Responsible Service: Infrastructure			
Council Properties - Rentals	Revenue	Expenditure	21/22 Budget Balance
Property Rental - House 81 Hunter Street	\$8,493		\$8,493
Lawson Syphon Road Reserve	\$193		\$193
Part of Lagoon Street - Shell Australia	\$1,153		\$1,153
Properties - Rental Fees	\$3,329		\$3,329
Radio Tower Rental - Essential Energy	\$13,159	\$500	\$12,659
Radio Tower Rental - State Water	\$3,329		\$3,329
Radio Tower - Optus	\$5,476		\$5,476
Road Reserve - Conargo	\$5,520		\$5,520
Conargo/Wanganella Vacant Land	\$4,500		\$4,500
Office Rental - Former Conargo Shire Offices	\$10,679		\$10,679
Hunter St Property - Maintenance		\$2,260	-\$2,260
Hunter St Property - Insurance		\$1,524	-\$1,524
Depreciation - Hunter St Residence		\$452	-\$452
Council Properties - Rentals Net Result	\$55,831	\$4,736	\$51,095

Budget Program: Murray Valley Industry Park			
Responsible Service: Infrastructure			
Murray Valley Industry Park	Revenue	Expenditure	21/22 Budget Balance
Murray Valley Industry Park	\$35,550	\$5,374	\$30,176
Farmhouse Repairs & Maintenance		\$6,500	-\$6,500
MVIP Site Maintenance		\$12,500	-\$12,500
Depreciation - MVIP		\$5,594	-\$5,594
Murray Valley Industry Park Net Result	\$35,550	\$29,968	\$5,582

Budget Program: Roads Administration			
Responsible Service: Infrastructure			
Roads Administration	Revenue	Expenditure	21/22 Budget Balance
Roads Financial Assistance Grant	\$1,624,952		\$1,624,952
Local Roads and Community Infrastructure Round 1 grant	\$481,585		\$481,585
Local Roads and Community Infrastructure Round 2 grant	\$440,552		\$440,552
Depreciation - Other Road Infrastructure		\$3,954,701	-\$3,954,701
Roads Administration Net Result	\$2,547,089	\$3,954,701	-\$1,407,612

Budget Program: Urban Roads - Urban Sealed			
Responsible Service: Infrastructure			
Urban Roads - Urban Sealed	Revenue	Expenditure	21/22 Budget Balance
Urban Sealed Roads - Maintenance		\$190,000	-\$190,000
Urban Sealed Roads - Inspections		\$17,000	-\$17,000
Urban Sealed Roads - Pavement		\$10,000	-\$10,000
Urban Sealed Roads - Street Sweeping		\$147,500	-\$147,500
Fixing Local Roads Grant Income	\$345,617		\$345,617
Urban Roads - Urban Sealed Net Result	\$345,617	\$364,500	-\$18,884

Budget Program: Urban Roads - Unsealed			
Responsible Service: Infrastructure			
Urban Roads - Unsealed	Revenue	Expenditure	21/22 Budget Balance
Urban Unsealed Roads - Maintenance		\$23,000	-\$23,000
Urban Roads - Unsealed Net Result		\$23,000	-\$23,000

Budget Program: Kerb & Gutter			
Responsible Service: Infrastructure			
Kerb & Gutter	Revenue	Expenditure	21/22 Budget Balance
Kerb & Gutter Maintenance		\$40,600	-\$40,600
Kerb & Gutter Net Result		\$40,600	-\$40,600

Budget Program: Road Safety			
Responsible Service: Infrastructure			
Road Safety	Revenue	Expenditure	21/22 Budget Balance
Road Safety Officer Expenses		\$25,000	-\$25,000
Road Safety Net Result		\$25,000	-\$25,000

Budget Program: Footpaths			
Responsible Service: Infrastructure			
Footpaths	Revenue	Expenditure	21/22 Budget Balance
Local Sealed Roads - Footpath Maintenance		\$32,000	-\$32,000
Depreciation Footpaths		\$284,646	-\$284,646
Footpaths Net Result		\$316,646	-\$316,646

Budget Program: Roadside Amenities			
Responsible Service: Infrastructure			
Roadside Amenities	Revenue	Expenditure	21/22 Budget Balance
Depreciation - Parking Areas		\$3,220	-\$3,220
Roadside Amenities Net Result		\$3,220	-\$3,220

Budget Program: Road Furniture			
Responsible Service: Infrastructure			
Road Furniture	Revenue	Expenditure	21/22 Budget Balance
Bus Shelter Maintenance		\$5,000	-\$5,000
Bus Shelter Insurance		\$1,400	-\$1,400
Road Furniture Net Result		\$6,400	-\$6,400

Budget Program: Boat Ramps			
Responsible Service: Infrastructure			
Boat Ramps	Revenue	Expenditure	21/22 Budget Balance
Boat Ramps - Harfleur Street		\$3,500	-\$3,500
Boat Ramps - McLeans Beach		\$26,500	-\$26,500
Boat Ramps - Sloane Street		\$3,000	-\$3,000
Boat Ramps - Twin Rivers		\$4,000	-\$4,000
Boat Ramps - Lawson Syphon		\$2,500	-\$2,500
Depreciation - Boat Ramp Shelter		\$5,653	-\$5,653
Boat Ramps Net Result		\$45,153	-\$45,153

Budget Program: Street Lighting			
Responsible Service: Infrastructure			
Street Lighting	Revenue	Expenditure	21/22 Budget Balance
Street Lighting - Street Lighting	\$40,942		\$40,942
Street Lighting Charges		\$90,000	-\$90,000
Street Lighting Net Result	\$40,942	\$90,000	-\$49,058

Budget Program: Other Transport & Communications			
Responsible Service: Infrastructure			
Other Transport & Communications	Revenue	Expenditure	21/22 Budget Balance
Other Transport & Communications	\$12,778	\$5,000	\$7,778
Other Transport & Communications Net Result	\$12,778	\$5,000	\$7,778

Budget Program: Aerodrome			
Responsible Service: Infrastructure			
Aerodrome	Revenue	Expenditure	21/22 Budget Balance
Aerodrome	\$21,202	\$62,363	-\$41,161
Regional Airport Program - Grant Income	\$1,000,000		\$1,000,000
Airport Maintenance		\$15,000	-\$15,000
Unsealed Runway Maintenance		\$5,750	-\$5,750
Airport Sealed Runway Maintenance		\$11,000	-\$11,000
Airport Grounds Maintenance		\$17,000	-\$17,000
Depreciation Aerodrome Buildings		\$52,275	-\$52,275
Aerodrome Net Result	\$1,021,202	\$163,388	\$857,814

Budget Program: Roads Administration & Traffic Facilities			
Responsible Service: Infrastructure			
Roads Administration & Traffic Facilities	Revenue	Expenditure	21/22 Budget Balance
Roads Administration		\$229,516	-\$229,516
Traffic Facilities	\$113,904	\$82,000	\$31,904
Roads Administration & Traffic Facilities Net Result	\$113,904	\$311,516	-\$197,612

Budget Program: Regional Roads Maintenance			
Responsible Service: Infrastructure			
Regional Roads Maintenance	Revenue	Expenditure	21/22 Budget Balance
Regional Roads Block Grant	\$1,418,000		\$1,418,000
Regional Roads Block Grant - Supplementary	\$112,000		\$112,000
Regional Roads - Conargo Road		\$109,000	-\$109,000
Regional Roads - Barham Road		\$23,000	-\$23,000
Regional Roads - Wakool Road		\$9,000	-\$9,000
Regional Roads - Pretty Pine Road		\$62,000	-\$62,000
Regional Roads - Maude Road	\$720,000	\$153,400	\$566,600
Regional Roads - Pretty Pine Road Bridges		\$2,500	-\$2,500
Regional Roads - Maude Road Bridges		\$1,500	-\$1,500
Regional Roads Maintenance Net Result	\$2,250,000	\$360,400	\$1,889,600

Budget Program: RMCC - State Roads			
Responsible Service: Infrastructure			
RMCC - State Roads	Revenue	Expenditure	21/22 Budget Balance
RMS Routine Works	\$289,266		\$289,266
RMCC Routine Works		\$83,000	-\$83,000
RMCC Ordered Works		\$176,000	-\$176,000
RMCC Inspections		\$12,700	-\$12,700
RMCC - State Roads Net Result	\$289,266	\$271,700	\$17,566

Budget Program: Roads to Recovery			
Responsible Service: Infrastructure			
Roads to Recovery	Revenue	Expenditure	21/22 Budget Balance
Roads to Recovery - Grant Funding	\$963,170		\$963,170
Roads to Recovery Net Result	\$963,170		\$963,170

Budget Program: Quarries and Gravel Pits			
Responsible Service: Infrastructure			
Quarries and Gravel Pits	Revenue	Expenditure	21/22 Budget Balance
Gravel Pits Signage/Maintenance		\$13,000	-\$13,000
Quarries and Gravel Pits Net Result		\$13,000	-\$13,000

Budget Program: Rural Roads - Sealed			
Responsible Service: Infrastructure			
Rural Roads - Sealed	Revenue	Expenditure	21/22 Budget Balance
Local Roads - Sealed Rural Maintenance		\$400,000	-\$400,000
Rural Roads - Sealed Net Result		\$400,000	-\$400,000

Budget Program: Rural Roads - Unsealed			
Responsible Service: Infrastructure			
Rural Roads - Unsealed	Revenue	Expenditure	21/22 Budget Balance
Local Rd Unsealed Rural Maintenance		\$1,093,000	-\$1,093,000
Rural Roads - Unsealed Net Result		\$1,093,000	-\$1,093,000

Budget Program: Bridge Maintenance - Rural Roads			
Responsible Service: Infrastructure			
Bridge Maintenance - Rural Roads	Revenue	Expenditure	21/22 Budget Balance
Bridges - Maintenance & Repairs Rural		\$5,150	-\$5,150
Depreciation - Bridges		\$64,727	-\$64,727
Bridge Maintenance - Rural Roads Net Result		\$69,877	-\$69,877

Budget Program: Water Administration			
Responsible Service: Infrastructure			
Water Administration	Revenue	Expenditure	21/22 Budget Balance
Pensioner Rates Subsidies - Water Services	\$37,400		\$37,400
Connection Charge - Residential - Water Supplies	\$1,210,791		\$1,210,791
Connection Charge - Non Residential - Water Supp	\$201,641		\$201,641
Raw Water Access Charges Non Residential	\$6,082		\$6,082
Raw Water Access Charges Residential	\$11,010		\$11,010
Water Administration		\$436,501	-\$436,501
User Charges - Former Conargo Shire	\$11,115		\$11,115
User Charges - Residential Raw Water Supplies	\$16,568		\$16,568
User Charges - Non Residential Raw Water Supplies	\$71,680		\$71,680
User Charges - Community Raw Water Supplies	\$11,115		\$11,115
User Charges - Residential Water Supplies	\$1,402,000		\$1,402,000
User Charges - Non Residential Water Supplies	\$364,000		\$364,000
Meter Reading - Discretionary Fees - Water Fund	\$537		\$537
Interest Received on Overdue Rates & Charges - W	\$6,816		\$6,816
Service Connection - Non Operating Income - Water	\$5,583		\$5,583
Interest on Investments - Water Supplies	\$23,616		\$23,616
Water Headworks Fee	\$35,000		\$35,000
Rates - Water Supplies		\$10,000	-\$10,000
Administration Charge		\$809,430	-\$809,430
Integrated Water Cycle Management Plan		\$16,500	-\$16,500
Water Services - Water Meter Reading		\$63,000	-\$63,000
Depreciation Water Infrastructure		\$732,180	-\$732,180
Water Administration Net Result	\$3,414,953	\$2,067,611	\$1,347,342

Budget Program: Water Pumping Stations			
Responsible Service: Infrastructure			
Water Pumping Stations	Revenue	Expenditure	21/22 Budget Balance
Pump Stations		\$16,000	-\$16,000
Water Pumping Stations Net Result		\$16,000	-\$16,000

Budget Program: Water Treatment Works			
Responsible Service: Infrastructure			
Water Treatment Works	Revenue	Expenditure	21/22 Budget Balance
Filtered Water System - Water Treatment Plant		\$414,000	-\$414,000
Filtered Water System - Reticulation		\$280,000	-\$280,000
Filtered Water System - Tanks & Reserviors		\$1,920	-\$1,920
Electricity (not street lighting) - Water Suppli		\$160,041	-\$160,041
Water Treatment Works Net Result		\$855,961	-\$855,961

Budget Program: Water - Other			
Responsible Service: Infrastructure			
Water - Other	Revenue	Expenditure	21/22 Budget Balance
Filtered Water System - Meters		\$25,000	-\$25,000
Water - Other Net Result		\$25,000	-\$25,000

Budget Program: Sewer Administration			
Responsible Service: Infrastructure			
Sewer Administration	Revenue	Expenditure	21/22 Budget Balance
Pensioner Rates Subsidies - Sewerage Services	\$30,000		\$30,000
Service Charge - Residential Sewerage Services	\$2,677,811		\$2,677,811
Connection Charge - Non Residential - Sewerage Ser	\$360,993		\$360,993
Pensioner rebates - Sewerage Services		\$63,000	-\$63,000
Sewer Service Non Res Unconnected - LPS	\$8,598		\$8,598
Sewer Service Rural Unconnected - LPS	\$29,989		\$29,989
User Charges - Sewerage Services	\$204,800		\$204,800
Properties Rental Fees - Sewerage Services	\$4,832		\$4,832
Sewerage Works Treatment Paddock	\$107		\$107
Old Racecourse Road - Treatment Paddock	\$3,006		\$3,006
Interest Received on Overdue Rates & Charges - S	\$10,800		\$10,800
User Charges - Trade Waste Services	\$70,645		\$70,645
Effluent Re-use Water Warbreccan	\$13,631		\$13,631
Interest on Investments - Sewerage Services	\$18,373		\$18,373
Fees - Sewer Diagrams	\$2,792		\$2,792
Developer Contributions - Sewerage Services	\$6,657		\$6,657
Sewer Administration		\$961,745	-\$961,745
Depreciation - Sewerage Services Infrastructure		\$619,764	-\$619,764
Sewer Administration Net Result	\$3,443,036	\$1,644,509	\$1,798,527

Budget Program: Sewer Treatment Works			
Responsible Service: Infrastructure			
Sewer Treatment Works	Revenue	Expenditure	21/22 Budget Balance
Sewerage Services - Reticulation		\$200,000	-\$200,000
Sewerage Services - Sewer Treatment Plant		\$252,200	-\$252,200
Electricity (not street lighting) - Sewerage Ser		\$86,986	-\$86,986
Sewer Treatment Works Net Result		\$539,186	-\$539,186

Budget Program: Sewer Pump Stations			
Responsible Service: Infrastructure			
Sewer Pump Stations	Revenue	Expenditure	21/22 Budget Balance
Sewerage Services - Pump Stations		\$100,000	-\$100,000
Sewerage Services - Low Pressure Sewer		\$43,500	-\$43,500
Sewer Effluent Reuse Scheme Maintenance		\$3,000	-\$3,000
Sewerage Services - Manholes and Vents		\$13,000	-\$13,000
Sewer Pump Stations Net Result		\$159,500	-\$159,500

CAPITAL WORKS PROGRAM

Capital Program – Summary

Infrastructure	\$
Plant	
Sterling Water Cart	\$325,000.00
Nissan UD GW470	\$200,000.00
HAMLEX Trailer	\$75,000.00
Traffic Lights	\$40,000.00
Walker MO21d-11 Ride On Mower	\$50,000.00
Prado GLX 2.8L	\$58,000.00
Ford Ranger 4x4 Twin Cab 2.2 T/D	\$42,000.00
Holden Captiva 7	\$35,000.00
XR6 Falcon	\$35,000.00
Ranger XLT 4x4 Dual Cab Ute	\$48,000.00
2016 Ford Ranger 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Ford Ranger XL 4x4 Dual Cab	\$42,000.00
Colorado Cab Chassis Auto	\$40,000.00
Colorado Single Cab Chassis	\$40,000.00
Miscellaneous small equipment and tools	\$50,000.00
	\$1,206,000.00

Infrastructure	\$
Roads	
Reconstructions	\$588,000.00
Kerb and Gutters	\$300,000.00
Roads to Recovery	\$1,150,000.00
Reseal	\$810,000.00
Resheet	\$740,000.00
Bridges	\$100,000.00
Footpaths	\$165,000.00
Regional Roads – RMS	\$2,500,000.00
	\$6,353,000.00
Buildings & Facility	
Asbestos Removal – Stage 1	\$120,000.00
Library	\$170,000.00
Aerodrome Hanger Refurbishment	\$35,000.00
Old Conargo Shire Building	\$35,000.00
Medical Centre	\$65,000.00
Commsafe Building at Airport	\$75,000.00
	\$500,000.00
Open Space, Recreation and Other Structures	
Swimming Pool Refurbishment	\$100,000.00
Open and Public Space Refurbishment	\$300,000.00
	\$400,000.00

Infrastructure	\$
Flood Mitigation and Drainage	
Deni Industrial Stage 3	\$116,500.00
Levee Bank Refurbishment	\$100,000.00
Melon Street Drainage	\$58,500.00
Drainage related to Road works	\$80,000.00
	\$355,000.00
Water	\$850,000.00
Sewerage	\$650,000.00
Non- Infrastructure	
IT Program	\$40,000.00
Library Books	\$40,000.00
	\$80,000.00
Total New Capital Program (Renewal & Upgrades)	\$10,394,000.00

Capital Works - Grant Funded Projects

Major Works Grant Funded Projects
Memorial Park Upgrades
Civic Centre & Office Accommodation
Town Hall Building
Town Hall Civic Plaza
Airport Upgrades

Drought Communities Round 2 Projects
Waring Gardens Rotunda & Amenities block upgrades
Rotary Park Clubrooms and Grounds refurbishment
Town Hall Civic Plaza

Local Roads and Community Infrastructure Round 1 Projects
Cemetery Upgrades
Peppin Heritage Centre Upgrades
Memorial Park Upgrades
Off-leash Dog Park
Hydro Pool Upgrades

Local Roads and Community Infrastructure Round 2 Projects
Skate Park Renewal
Island Sanctuary Upgrades
Local Footpath upgrades
Gravel Road Renewals

Capital Works - Kerb and Gutter Program

Road	From	To	Kerb and Gutter	Total
Hay Road	Standpipe Bay		Yes	\$68,250.00
Harfleur Street	Crispe Street	Junction Street	Yes	\$95,750.00
Wellington Street	Harfleur Street	Henry Street	Yes	\$68,000.00
Decimus Street	Harfleur Street	Henry Street	Yes	\$68,000.00
Total Road Reconstruction				\$300,000.00

Capital Works - Road Reseal Program

Road	From	To	Total
Napier Street	Wood Street	Henry Street	\$19,000.00
Burton Street	Sloane Street	Henry Street	\$13,000.00
Edwardes Street	Harfleur Street	Poictiers Street	\$35,000.00
Dick Street	Waring Street	Henry Street	\$10,000.00
Golf Club Road	Memorial Drive	Golf Club	\$21,000.00
Fowler Street	Ochertyre Street	Sloane Street	\$20,000.00
Harfleur Street	Junction Street	Wellington Street	\$36,000.00
Junction Street	Noyes Street	Sloane Street	\$10,000.00
Sloane Street	Edwardes Street	Napier Street	\$22,000.00

Road	From	To	Total
Cooinda Lane	Lawson Syphon Road	End	\$32,000.00
Aratula South Road	0km	3.21km	\$108,000.00
Mayrung Road	0km	1.63km	\$60,000.00
Wanganella- Moulamein Road	8.3km	10.3km	\$48,000.00
Millears Road	13.6km	14.8km	\$31,000.00
Logie Brae Road	5.5km	11.2km	\$164,000.00
Local Road Construction Reseal Program 21/22			\$181,000.00
Total Road Reseal Program			\$810,000.00

Capital Works - Road Resheet Program

Road name	Total
Cosgroves Road	\$70,000.00
Kerri East Road	\$63,000.00
Wanganella-Moulamein Road	\$70,000.00
Booroorban-Tchelery Road	\$30,000.00
Hannas Road	\$9,000.00
Carrathool Road	\$498,000.00
Total Road Resheet Program	\$740,000.00

Capital Works – Water Infrastructure Program

Asset	Description	Total
Watermain Rehabilitation Program	Renewal of various watermains	\$400,000.00
Water Treatment Plant Refurbishment	Refurbishment works at the Water Treatment Plant	\$50,000.00
Raw Water Pump Station Replacement	Replacement of a pump at the raw water pump station that feeds the Water Treatment Plant	\$400,000.00
Total Water Infrastructure Program		\$850,000.00

Capital Works - Sewer Infrastructure Program

Asset	Description	Total
Sewerage Treatment Plant Refurbishment	Various refurbishments at the Sewerage Treatment Plant	\$50,000.00
Sewer Relining	Sewer relining throughout Deniliquin	\$400,000.00
Sewer Pump Station Refurbishment	Pump Station refurbishments as per Fifteen50 report	\$150,000.00
Sewer Reticulation CCTV Inspections	CCTV inspections for future planning	\$50,000.00
Total Sewer Infrastructure Program		\$650,000.00

PART 4

STATEMENT OF REVENUE POLICY



Introduction

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with a static revenue base. The 2021-22 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2021-22, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates;
- Annual charges for services;
- Fees for services;
- Commonwealth and State government grants;
- Earnings on investments;
- Borrowings;
- Other revenues, including income from the sale of assets.

Council adopts its Revenue Policy on an annual basis. The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2021/22 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of each rateable property and in accordance with the *Local Government Act 1993*.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land; or
- "Residential" according to whether the land is rural residential land or is within a Centre of Population; or
- "Mining" according to the kind of mining involved; or
- "Business" according to a Centre of Activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating;
- Minimum rate plus ad valorem rate;
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate.

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignoring any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties within the three year base year period.

For equity purposes, the VG provides Council with updated land valuations every three years. July 2019 Base Date Valuations were supplied by the VG and are used for rating in the 2021-22 financial year. The next general land valuation will be issued in 2022.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; it simply redistributes the rate burden between individual properties based on that property's land value change in comparison to others.

More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general rate income NSW Councils can collect above the rate income it collected in the previous year. The rate pegging limit for 2021-22 determined by IPART is 2.0%

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to the Total Rates Income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation. Some individual properties may experience an increase or decrease in rates compared to the Rate Peg percentage used to Calculate Councils Total Rates Income.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

Council's Rating Structure - Amalgamation

A restraint was placed on merged councils under the amalgamation proclamation which meant Council was restricted from considering rating calculations or recategorising until 30 June 2020. This date was then extended to 30-6-2021. Consequently, the new rate structure will have the same categories but the sub-categories that related to each of the former councils have been restructured as per direction from the NSW Office of Local Government. In 2021-22, Council's overall Rate income is based on last year's rate income plus the mandatory rate peg of 2% set by OLG through IPART and catchup from not taking up the Rate Peg last year due to COVID-19. The rating structure in Table 1, next page, shows Edward River Council rates structure.

During 2020-21, Council undertook a review and harmonisation of the rating structure for implementation in the 2021-22 financial year.

It should be noted ERC was also subject to a General Revaluation of all properties, which occurs every three years. This General Revaluation as issued was effective from 1-7-2020.

How does a General Revaluation affect Ratepayers?

A General Revaluation will have the following effect on individual ratepayers, for the first year.

Ratepayers will subject to the following, depending on the new Land Valuation as issued by NSW Valuer General's Office (VG):

- an increase in rates obligation;
- no change in their rates obligation;
- a decrease in their rates obligation.

Rates Harmonisation Project

The rates harmonisation project is a requirement of the NSW State Government for all merged Councils and is to be finalised and implemented by 1st July 2021.

After two years of review, analysis, consultation and fine-tuning, Edward River Council (ERC) endorsed the final rates harmonisation structure, which will come into effect on 01 July 2021.

Council discussed over 10 rating model proposals, taking their preferred option to the public in the form of public and private meetings, direct mail and through the media starting in September 2020. Following feedback from the community, changes to the proposed structure were made and a final model endorsed by ERC that was the most equitable for the majority of ERC ratepayers (93%) on 18th February 2021.

The Rates Harmonisation project will not see an increase in revenue for Edward River Council, apart from any allowable increases under NSW State Government legislation. (The normal annual Rate Peg increases, and any catchup income from previous rate years).



Table 1 – Rating Structure 2021-22

Rating Category	Property Count Analysis	Property Count	Total Revenue Analysis	Total Revenue	Total Land Value Analysis	Total Land Value	Ad Valorem	Minimum Charge Base Amount
BUSINESS								
Business Other	1		\$3,215		\$1,030,000		0.0031215	
Business Other Minimum	51	52	\$23,970	\$27,185	\$593,340	\$1,623,340		\$470.00
Business Deniliquin	429		\$1,028,153		\$40,764,039		0.0252220	
Business Deniliquin Minimum	21	450	\$11,340	\$1,039,493	\$236,491	\$41,000,530		\$540.00
FARMLAND								
Farmland Dry	86		\$117,928		\$51,273,200		0.0023000	
Farmland Dry Base Amount		86	\$47,300	\$165,228		\$51,273,200		\$550.00
Farmland Irrigable	781		\$2,296,090		\$595,613,130		0.0038550	
Farmland Irrigable Base Amount		781	\$429,550	\$2,725,640		\$595,613,130		\$550.00
MIXED DEVELOPMENTS								
Business Lots (Mixed Development)	5		\$6,634	\$6,634	\$215,742	\$215,742	0.0295000	
Residential Lots (Mixed Development)			\$1,992		\$136,360			
Residential Lots (Mixed Development) Base Rate		5	\$675	\$2,667		\$136,360	0.0146090	\$355.00

Rating Category	Property Count Analysis	Property Count	Total Revenue Analysis	Total Revenue	Total Land Value Analysis	Total Land Value	Ad Valorem	Minimum Charge Base Amount
RESIDENTIAL								
Residential Deniliquin Other	415		\$397,731		\$54,934,480		0.0072400	
Residential Deniliquin Other Base		415	\$180,110	\$577,841		54,934,480		\$434.00
Residential Other	266		\$84,331		\$12,095,810		0.0069719	
Residential Other Base		266	\$49,210	\$133,541		\$12,095,810		\$185.00
Residential Deniliquin	2935		\$1,808,493		\$176,765,250		0.0102310	
Residential Deniliquin Base		2935	\$1,273,790	\$3,082,283		\$176,765,250		\$434.00
	4,990	4,990	\$7,760,243	\$7,760,243	\$933,657,842	\$933,657,842		

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

If a Base Rate is used for a category or sub category. The calculation of the Base Rate is calculated as follows:

$$\frac{\text{Up to 50\% of Total Income for Category/Sub Category}}{100} = \frac{\text{Base Rate Payable for each Property}}{\text{Divided by Number of Properties in category/Sub category}}$$

Note: Different categories/sub categories will have by default different Base Rates. Base Rates are totally dependent on the Percentage of Total income for that category/sub category depending on the total Income for that category.

Base rates ARE NOT an indication of the amount a property is contributing to Services provided by Council, it is purely an optional method of calculating rates on a property.

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable}$$

Rate Instalment dates

Section 562 (3)(b) the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and

- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge

relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer.

This section of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.



Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,429,524 for 2021-22 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2021-22.

Table 2 - Water Access and Usage Charges 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential - Filtered Water			
Access Charge	\$368.00	\$374.00	Per annum
Usage charge 0-800K	\$1.01/ kl	\$1.03/kl	Per kilolitre
Usage charge >-800K	\$1.44/ kl	\$1.46/kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$185.00	\$188.00	Per annum
Usage Charge	\$0.75/kl	\$0.76/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$104.00	\$106.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$331.00	\$337.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.72/kl	\$0.73/kl	Per kilolitre

Description	Charge		Unit
	2020-21	2021-22	
Non-Residential - Filtered and raw water			
Access Charge -20mm connection size	\$307.00	\$312.00	Per annum
Access Charge-25mm connection size	\$497.00	\$506.00	Per annum
Access Charge-32mm connection size	\$640.00	\$651.00	Per annum
Access Charge-40mm connection size	\$818.00	\$832.00	Per annum
Access Charge-50mm connection size	\$1,039.00	\$1,057.00	Per annum
Access Charge-80mm connection size	\$2,021.00	\$2,055.00	Per annum
Access Charge-100mm connection size	\$2,279.00	\$2,318.00	Per annum
Raw Water Usage Charge	\$0.75/kl	\$0.76/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.05/kl	\$0.05/kl	Per kilolitre
Filtered Water Usage Charge	\$1.44/kl	\$1.46/kl	Per kilolitre

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$3,077,292 for 2021-22 financial year.

Set out in Table 3, below are the annual water access and water usages charges for 2021-22.

Table 3 – Sewer Access Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$444.00	\$452.00	Per annum
Residential Sewer Connected Charge	\$887.00	\$902.00	Per annum
Non-Residential Unconnected Charge	\$444.00	\$452.00	Per annum
Non-Residential Connected Charge	\$877.00	\$902.00	Per annum
Non-Residential Volume Charge	\$1.52/kl	\$1.56/kl	Based on %

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate

charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring the total income generated does not exceed the level of expenditure for new and

additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2021-22.

Table 4 – Stormwater Management Service Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential property	\$25.00	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	\$12.50	Per annum Per occupancy
Business property	\$25.00	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$25.00	\$5.00	Per annum Per occupancy

Note: Change to Business Stormwater and Business Strata Stormwater charge structure strategy.

Current Business Stormwater (including Business Strata) charging methodology is \$25.00 per property. Stormwater has been identified as not conforming with The Local Government Act 1993 and accompanying regulations related to business stormwater charges. Therefore, the charging methodology for Business Stormwater (including Business Strata) has been adjusted to reflect the Act and its regulation.

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2021-22 financial year the estimated gross yield is \$75,000. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing domestic waste management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic Waste Management Charge, Council must include all expenditure that relates to the delivery of this service and

may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2021-22 is to yield \$1,445,368 (estimate).

Set out in Table 5, below, are the annual water access and water usages charges for 2021-22.

Table 5 – Domestic Waste Management Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Residential and Non-residential - Domestic Waste Charge Per Property	\$368.00	\$374.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$94.00	\$95.50	Per Annum
Residential and Non-residential - Additional Bin Collected Per Property	\$368.00	\$374.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc).

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2021-22.

Table 6 – Liquid Trade Waste Fixed Charges for 2021-22

Application Fees			
Description	Charge		Unit
	2020-21	2021-22	
Category 1	\$118.00	\$120.00	Per application
Category 2	\$231.00	\$234.00	Per application
Category 3	\$344.00	\$349.00	Per application

Annual Fees			
Description	Charge		Unit
	2020-21	2021-22	
Category 1 Discharger	\$118.00	\$120.00	Per annum
Category 2 and 2S Discharger	\$118.00	\$120.00	Per annum
Category 3 Discharger	\$118.00	\$120.00	Per annum
Industrial Discharger	\$118.00	\$120.00	Per annum
Pre Inspection Fee	\$118.00	\$120.00	Per inspection

Table 7 – Liquid Trade Waste Usage Charges for 2021-22

Description	Charge		Unit
	2020-21	2021-22	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.78	\$1.81	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.78	\$1.81	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$16.40	\$16.70	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre

Description	Charge		Unit
	2020-21	2021-22	
Excess Mass Charges:			
Food Waste	\$23.04	\$23.43	Per kilogram
Aluminium	\$0.82	\$0.83	Per kilogram
Ammonia	\$2.43	\$2.47	Per kilogram
Arsenic	\$81.92	\$83.31	Per kilogram
Barium	\$40.96	\$41.66	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$0.82	\$0.83	Per kilogram
Boron	\$0.82	\$0.83	Per kilogram
Bromine	\$16.38	\$16.66	Per kilogram
Cadmium	\$379.24	\$385.69	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$40.96	\$41.66	Per kilogram
Chromium	\$27.29	\$27.75	Per kilogram
Cobalt	\$16.69	\$16.97	Per kilogram

Description	Charge		Unit
	2020-21	2021-22	
Copper	\$16.69	\$16.97	Per kilogram
Fluoride	\$4.10	\$4.17	Per kilogram
Formaldehyde	\$1.69	\$1.72	Per kilogram
Oil and Grease (Total O & G)	\$1.46	\$1.49	Per kilogram
Herbicides/defoliant	\$820.07	\$834.01	Per kilogram
Iron	\$1.69	\$1.72	Per kilogram
Lead	\$40.96	\$41.66	Per kilogram
Lithium	\$8.19	\$8.33	Per kilogram
Manganese	\$8.19	\$8.33	Per kilogram
Mercury	\$2,764.80	\$2,811.80	Per kilogram
Methylene Blue Active Substance (MBAS)	\$0.82	\$0.83	Per kilogram
Molybdenum	\$0.82	\$0.83	Per kilogram
Nickel	\$27.29	\$27.75	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$0.20	\$0.21	Per kilogram
Organoarsenic Compounds	\$821.30	\$835.26	Per kilogram

Description	Charge		Unit
	2020-21	2021-22	
Pesticides General (excludes organochlorines & organophosphates)	\$821.30	\$835.26	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$2.73	\$2.78	Per kilogram
Phenolic Compounds (non-chlorinated)	\$8.19	\$8.33	Per kilogram
Phosphorus (Total P)	\$1.69	\$1.72	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$16.69	\$16.97	Per kilogram
Selenium	\$57.65	\$58.63	Per kilogram
Silver	\$1.51	\$1.53	Per kilogram
Sulphate (SO4)	\$0.15	\$0.16	Per kilogram
Sulphide	\$1.69	\$1.72	Per kilogram
Sulphite	\$1.81	\$1.84	Per kilogram
Suspended Solids (SS)	\$1.05	\$1.07	Per kilogram
Thiosulphate Sulphide	\$0.30	\$0.30	Per kilogram
Tin	\$8.19	\$8.33	Per kilogram
Total Dissolved Solids (TDS)	\$0.06	\$0.06	Per kilogram
Uranium	\$8.19	\$8.33	Per kilogram
Zinc	\$16.69	\$16.97	Per kilogram

Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2021-22 financial year, under section 566 of the Act has been set down by Office of Local Government at the determination of the Minister of Local Government as 6.00 per cent from 1 July 2021 to 30 June 2022.

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example a subdivision / amalgamation on notification from the VG or a change in rating categorisation, in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its Supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the Act.

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for a period outside the current year in certain cases at its discretion, depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in May to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment);
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has identified that there may be borrowings in the 2021-22 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public;
- explore all cost-effective opportunities to maximize Council's revenue base;
- balance the dependences on rates and grants against other funding sources; and

- full cost attribution be applied to all business activities considered to be of a commercial nature*.

* The following programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

S STATUTORY

The price for goods / services are a statutory charge set by government legislation.

F FULL COST RECOVERY

The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.

P PARTIAL COST RECOVERY

The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.

R REFERENCE PRICE

The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

PART 5

FEES AND CHARGES

2021 - 2022



Environmental Services						
Building/Environmental Planning						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Development Application Fees (Not Including Inspections)						
Up to \$5,000		Development application fee for building, works or demolition	S	N	\$110.00	TBA
\$5,001 - \$50,000	\$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost	Development application fee for building, works or demolition	S	N	\$170.00 minimum	TBA
50,001 - \$250,000	\$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	Development application fee for building, works or demolition	S	N	\$352.00 minimum	TBA
\$250,001 - \$500,000	\$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Development application fee for building, works or demolition	S	N	\$1,160.00 minimum	TBA
\$500,001 - \$1,000,000	\$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Development application fee for building, works or demolition	S	N	\$1,745.00 minimum	TBA
\$1,000,001 - \$10,000,000	\$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Development application fee for building, works or demolition	S	N	\$2,615.00 minimum	TBA
More than \$10,000,000	\$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Development application fee for building, works or demolition	S	N	\$15,875.00 minimum	TBA
Construction Certificate Fee (Not including inspections)						
Not exceeding \$5,000		Fee for a construction certificate	P	Y	\$100.00	\$101.00
\$5,000 - \$100,000	\$100.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000	Fee for a construction certificate	P	Y	\$100.00 minimum	\$101.00 minimum
\$100,001 - \$250,000	\$691 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000	Fee for a construction certificate	P	Y	\$691.00 minimum	\$702.00 minimum
More than \$250,000	\$1,381 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000	Fee for a construction certificate	P	Y	\$1381.00 minimum	\$1404.00 minimum

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Complying Development Certificates (Not including inspections)						
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$100.00	\$100.00
\$5,000 - \$100,000	\$100.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$100.00 minimum	\$100.00 minimum
\$100,001 - \$250,000	\$881.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$867.00 minimum	\$881.00 minimum
\$250,001 - \$500,000	\$1,809 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1779.00 minimum	\$1809.00 minimum
More than \$500,000	\$2,990.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$2,941.00 minimum	\$2,990.00 minimum
Industrial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Commercial Change of Use		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Bed and Breakfast		Application fee for complying development certificate (CDC)	P	Y	\$248.00	\$252.00
Subdivision (No Additional Lots Created)		Subdivision Certificate Fee	P	Y	\$248.00	\$252.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979)					
Inspection	General inspection fee for Complying Development Certificate	P	Y	\$106.00	\$108.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$106.00	\$108.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$106.00	\$108.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$173.00	\$175.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$106.00	\$108.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs)	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$455.00	\$455.00
Residential Flat Development					
An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (cl248 EP&A Regs)	Additional fee - residential flat development referral to design review panel	S	N	\$3,000.00	\$3,000.00

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Development Application for the Erection of Signs					
Plus \$93 for each sign to be erected in excess of one; or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater (per cl246B(2) EP&A Reg 2000)		Development application fee for the erection of signs	S	N	\$285.00 minimum TBA
Development involving the Subdivision of Land (cl249 EP&A Regs)					
New Road	Minimum \$665 Plus \$65 per additional lot	Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$665.00 minimum TBA
No New Road	Minimum \$330 Plus \$53 per additional lot	Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$330.00 minimum TBA
Strata	Minimum \$330 Plus \$65 per additional lot	Development application fee for a strata subdivision	S	N	\$330.00 minimum TBA
Subdivision Certificate Fee		Subdivision certificate fee	P	Y	\$141.00 TBA
Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (cl250 EP&A Regs)					
Maximum Fee		Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$285.00 TBA
Additional Fee for a Designated Development					
In addition to any fee payable under Part 15 Division 1 of the EPA Regs		Additional fee - designated development	S	N	\$920.00 TBA

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Advertising Fees for Development Applications (cl252 EP&A Regs) - maximum fee applicable					
Designated Development	Maximum fee for giving notice required for the designated development	S	N	\$2,220.00	TBA
Advertised Development	Maximum fee for giving notice required for the advertised development	S	N	\$1,105.00	TBA
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,105.00	TBA
Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development	Maximum fee for giving notice required for development that is not designated, advertised or prohibited development	S	N	Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)	Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included)
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					
Additional Fees for Concurrence					
An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument	Additional processing fee for development requiring concurrence	S	N	As Quoted	As Quoted
Additional fee for Integrated Development					
An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	As Quoted	As Quoted
Concept Development Applications (cl256B EP&A Regs)	Fee payable for a concept development application	S	N	As Quoted	As Quoted
Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for all the development on the site					

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000)					
Fee for an application under section s8.2(1)(c) for a review of a decision is as follows:					
Estimated cost of development is under \$100,000		S	N	\$55.00	\$55.00
Estimated cost of development is between \$100,000 and \$1,000,000		S	N	\$150.00	\$150.00
Estimated cost of development is over \$1,000,000		S	N	\$250.00	\$250.00

Request for Review of Determination (cl257 EP&A Reg 2000)					
Maximum fee for a request for a review of a determination under section 8.3 of the Act is:					
1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		S	N	As Quoted	As Quoted
2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and		S	N	\$190.00	\$190.00
3) In the case of a request with respect to any other development application as set out in the table below:		S	N	As Below	As Below
4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S8.3 of the Act		S	N	\$620.00	\$620.00
Up to \$5,000	Review of determination of a development application	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	S	N	\$85.00 minimum	\$85.00 minimum
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	S	N	\$500.00 minimum	\$500.00 minimum
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	S	N	\$712.00 minimum	\$712.00 minimum
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	S	N	\$987.00 minimum	\$987.00 minimum
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	S	N	\$4,737.00 minimum	\$4,737.00 minimum

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Environmental Services

Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Application for a Modification of Consent (cl258 EP&A Reg 2000)					
The maximum fee for an application under section 4.55(1) of the Act	Fee for modification of consent	S	N	\$71.00	\$71.00
The maximum fee for an application under section 4.55(1A) or 4.56(1) of the Act which in the opinion of Council is of minimal environmental impact	\$645.00 or 50% of the fee for the original DA, Fee for modification of consent whichever is the lesser	S	N	As Quoted	As Quoted
The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact):					
1) If the original fee for the application was less than \$100.00, 50% of that fee; or		S	N	As Quoted	As Quoted
2) If the fee for the original application was \$100.00 or more:					
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		S	N	As Quoted	As Quoted
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and		S	N	\$190.00	\$190.00
c) in the case of an application with respect of any other development application as set out in the table below					
Up to \$5,000	Fee for modification of consent	S	N	\$55.00	\$55.00
\$5,001 - \$250,000	\$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost	S	N	\$85.00 minimum	\$85.00 minimum

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Environmental Services							
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Application for a Modification of Consent (cl258 EP&A Reg 2000)							
\$250,001 - \$500,000	\$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Fee for modification of consent	S	N	\$500.00 minimum	\$500.00 minimum	
\$500,001 - \$1,000,000	\$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Fee for modification of consent	S	N	\$712.00 minimum	\$712.00 minimum	
\$1,000,001 - \$10,000,000	\$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Fee for modification of consent	S	N	\$987.00 minimum	\$987.00 minimum	
More than \$10,000,000	\$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Fee for modification of consent	S	N	\$4737 minimum	\$4737 minimum	
An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act		Fee for modification of consent	S	N	Up to \$665.00	Up to \$665.00	
An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies		Fee for modification of consent	S	N	\$760.00	\$760.00	
Review of Modification							
Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the fee that was payable in respect of the application that is the subject of the review.			S	N	50% of original fee	50% of original fee	
Modification of a Construction Certificate							
Minor Change - e.g. Rearrangement of a window or change in area		Fee for modification of consent, plan or certificate	P	N	\$86.00	\$86.00	
Major Area		\$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser	Fee for modification of consent, plan or certificate	P	N	\$693.00	\$693.00

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Modification of a Complying Development Certificate					
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$88.00	\$88.00
Major Area	\$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser	Fee for modification of consent, plan or certificate	P	N	\$710.00
Building Certificate (cl260 EP&A Reg 2000)					
For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any	Application fee for building	S	N	\$250.00	\$250.00
In a case where the application relates to a part of a building and	Application fee for building certificate	S	N	\$250.00	\$250.00
Any other class of building - not exceeding 200 square metres	Application fee for building	S	N	\$250.00	\$250.00
Any other class of building - exceeding 200 square metres and less than 2,000 square metres	Plus an additional 50 cents per square metre over 200 square metres	Application fee for building certificate	S	N	\$250.00 minimum
Any other class of building - exceeding 2,000 square metres	Plus an additional 7.5 cents per square metre over 2,000 square metres	Application fee for building certificate	S	N	\$1,165.00 minimum
Where more than one inspection of the building is required before	Application fee for building certificate	S	Y	\$ 90.00	\$ 90.00
When an application for a building certificate is made:					
a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained		F	N	As Quoted	As Quoted
b) where a penalty notice has been issued for an offence under s4.2(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996)		F	N	As Quoted	As Quoted
c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal		F	N	As Quoted	As Quoted
d) where person has been found guilty of an offence under the Act in relation to the erection of the building		F	N	As Quoted	As Quoted
e) where the court has made a finding that the building was erected in contravention of a provision of the Act		F	N	As Quoted	As Quoted
Additional fee payable for the above in the total of the following amounts					
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding		F	N	As Quoted	As Quoted
b) the amount of the maximum fee that would be payable if the application wre an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)		F	N	As Quoted	As Quoted

Environmental Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Copy of Building Certificate (cl261 EP&A Reg 2000)						
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00	
Certified copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000)						
Certified copy of document map or plan held by Council referred to in	Fee for certified copy of document, map or plan	S	N	\$53.00	\$53.00	
Copy of document map or plan held by Council (Plan search etc)	Fee for certified copy of document, map or plan (50% refund should no plans be available)	F	N	\$53.00	\$53.00	
Land Rezoning Application & Change of Precinct (DCP)						
LEP amendment	All costs to be paid by proponent once the \$1259.00 has been expended	Amendment fee - LEP	P	N	\$1,259.00	\$1,280.00
Registration of Certificates where Council is not the Certifying Authority (cl263(2))						
Registration of Compling Development Certificate or a Part 6 Certificate being a Construction	Registration fee	S	N	\$36.00	\$38.00	
Principal Certifying Authority Appointment						
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$101.00	\$103,00	
Compliance Inspection as per Consent Conditions						
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$106.00	\$108.00	

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Environmental Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Section 64 Contributions					
Water headworks	Developer contribution under S. 64	F	N	\$3,700.00	\$3762.00
Sewer headworks	Developer contribution under S. 64	F	N	\$4,596.00	\$4,674.00
Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As quoted	As quoted
Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources	Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive	F	N	\$562.00	\$571.00
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$9.40 per site	\$9.40 per site
OR					
Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$109				\$109 minimum fee	\$109 minimum fee

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$106.00	\$108.00
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$106.00	\$108.00
Health Inspection Fees					
Hairdresser/Barber Shop Annual License for					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$135.00	\$137.00

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Other Charges - Bonds					
Landscaping	Bond	R	N	\$1,230 or cost of works, whichever is the greater	\$1,250.00
Relocation of a building	Bond	R	N	\$3,716.00	\$3,780.00
Food Premises and Miscellaneous Inspections					
Food premises inspection fee	Food premises inspection fee	F	Y	\$161.00	\$163.00
Food premises re-inspection fee	Food premises re-inspection fee			\$100.00	\$100.00
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection	N/A	Y	No Charge	No charge
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection	F	Y	\$100.00	\$100.00
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
Initial inspection - Swimming Pool Program		N/A	N/A	No charge	No charge
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
Registration of private swimming pool on NSW Swimming Pool	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00

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Environmental Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Private Swimming Pools - For Sale/Lease- Swimming Pools Amendment Act					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00
Resuscitation chart	Fee for signs	F	N	\$26.00	\$28.00
Miscellaneous Inspection					
Inspection (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$0.00	\$206.00 per hour or \$152.00 Minimum Fee

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Aerodrome					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.50	\$7.60
Casual hangarage per night	Use of facilities - airport	P	Y	\$28.00	\$28.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$7.50	\$7.50
Hangarage per annum	Use of facilities - airport	P	Y	\$2,054.00	\$2,088.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$780.00	\$793.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$515.00	\$523.00
Flying school up to 2x aircraft operated by the business from the airport	Use of facilities - airport	P	Y	\$2,950.00	\$3,000.00
Flying school up to 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$10,830.00	\$11,014.00
Flying school over 5x aircraft operated by business from the airport	Use of facilities - airport	P	Y	\$21,650.00	\$22,018.00
Flying school (itinerate) not operating business from airport per plane plus permit fee	Use of facilities - airport	P	Y	\$705.00	\$716.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$69.00	\$70.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y	as per Lease agreement	as per Lease agreement
Aerodrome Residence	Lease of Residence	P	Y	\$9,750.00	\$9,915.00
Land Leased	Lease of Aerodrome Land	P	Y	as per Lease agreement	as per Lease agreement
Fuel site lease	Lease of Fuel site	P	Y	\$596.00	\$606.00

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Civic Services					
	Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$85.00	\$85.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$95.00	\$96.50
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$53.00	\$53.50
Copy of rates notice (first copy free/ current year only)	Fee for accessing or printing required information per notice	F	N	\$2.00	\$2.00
Copy of rates notice (Historic notice / per individual notice copy)	Fee for accessing or printing required information per notice	F	N	\$18.00	\$18.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	\$5.00	\$5.00
Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only.	Fee for accessing or printing required information per notice	F	Y	\$360.00	\$366.00
Extract from valuation book	Fee for accessing or printing required information	F	Y	\$18.00	\$18.00
Section 10.7 (2) Planning certificate	Fee for accessing or printing required information	S	N	\$53.00	TBA
Section 10.7 (5) Planning certificate	Fee for accessing or printing required information	S	N	\$80.00	TBA
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$88.00	\$89.50
Development approvals information	Fee for accessing or printing required information	F	N	\$59.00	\$60.00
Section 735A LG Act	Fee for accessing or printing required information	F	N	\$103.00	\$104.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	TBA
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	TBA
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	TBA

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General Fees					
Refund of overpayment and/or movement between Rates & Water accounts	Fee for accessing and processing the payment	F	Y	\$0.00	\$30.00
Returned Cheque Fee	Dishonored Cheque/Payment/Credit Card incl Fee	F	Y	Bank Dishonored charges plus \$15.00 admin Fee	Bank Dishonored charges plus \$16.00 admin Fee
Facsimile within Australia:					
Transmission -First page	Use of Genral equipment- Civic or other	F	Y	\$5.80	\$5.90
For each subsequent page	Use of Genral equipment- Civic or other	F	Y	\$2.20	\$2.20
Reception of first page	Use of Genral equipment- Civic or other	F	Y	\$3.20	\$3.30
Reception of subsequent pages	Use of Genral equipment- Civic or other	F	Y	\$1.00	\$1.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Photocopying					
Photocopying A4 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$0.50	\$0.50
Photocopying A4 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$2.00	\$2.00
Photocopying A3 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$1.50	\$1.50
Photocopying A3 - Colour (per page)	Use of Genral equipment- Civic or other	F	Y	\$4.30	\$4.40
Plan Copying A2 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$8.90	\$9.10
Plan Copying A1 - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$11.10	\$11.30
Plan Copying AO - Black & white (per page)	Use of Genral equipment- Civic or other	F	Y	\$16.80	\$17.10
Sundry Debtors Overdue Interest					
Sundry Debtor charges that remain due and payable after the due date will incur interest	Administration fee	F	Y	\$0.08	\$0.08
Hire of Portable Audio Visual Screen and Equipment - Community Groups only					
Hire of Portable Audio Visual Screen & Equipment	Fee for hiring of Audio Visual Screen &equip	F	Y	\$195.00	\$198.00
Bond For Hire of portable Audio Visual Screen & Equipment	Bond	R	Y	\$277.00	\$281.00

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Civic Services						
Generic Fee Description		Pricing Policy		GST Inc (Y/N)	20/21 Fee	21/22 Fee
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)						
Merchant Credit Card Surcharge (other than Customer Service Centre)	Merchant service fee recoverable	F	Y		Full recovery of charge from Financial institution.	Full recovery of charge from Financial institution.
DEFT Transactions conducted through Macquarie Bank	Admimistration Fee - as a percentage of the transaction amount	F	Y		\$0.02	\$0.02
Over the Counter Transactions conducted at Customer Service Centre	Admimistration Fee - as a percentage of the transaction amount	F	Y		\$0.01	\$0.01

Community Gardens					
Membership Full		For Plot and Key		\$31.00	\$31.50
Friend of the Garden		No allocation of plot or Key.		\$11.00	\$11.00
Replacement of lost keys	Per Occasion	Fee for replacementof key for Community Gardens	F	Y	\$29.00

Hire of Council Facilities						
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion	Fee for Public Liability Insurance	F	Y	\$176.00	\$179.00
Casuals Users insurance for Parks and Gardens	Per Occasion	Fee for Public Liability Insurance	F	Y	\$88.00	\$89.50
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.		Cost of cleaning and rubbish removal	F	Y	At cost	At cost
New Key Issue	Per Key		F	Y	\$29.00	\$29.50
Key replacement - lost or not returned	Per Key		F	Y	\$29.00	\$29.50
Key Bond	Per Key		F	Y	\$55.00	\$55.90

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Civic Services						
Generic Fee Description			Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Town Hall						
Hire Of Hall	Half Day	Use of Facilities - Other	P	Y	\$144.00	\$146.00
	Per Day	Use of Facilities - Other	P	Y	\$287.00	\$291.50
Hire of Kitchen	Per Day	Use of Facilities - Other	P	Y	\$128.00	\$130.00
Hire of Town Hall Extra Room (ex South West Arts Office)		Use of Facilities - Other	F	Y	\$126.00	\$128.00
	Pre Booking Set up (per Day)	Use of Facilities - Other	F	Y	\$144.00	\$146.00
	Pre Booking Set up (per Half Day)	Use of Facilities - Other	F	Y	\$72.00	\$73.00
Damage Deposit - Booking Appilcation contains a contractual clause to cover damage	Evidence of Public Liability policy to be lodged with application	Bond	P	N	Damage at cost	Damage at cost
Booking / Cleaning deposit - not REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's descretion		Bond	P	N	\$242.00	\$246.00
Multi Arts Centre						
As per Lease Agreement		Use of Facilities - Other	P	Y	As Per Lease	As Per Lease
Town Band Hall						
Hire Of Town Band Hall	Per Week	Use of Facilities - Other	P	Y	\$59.00	\$60.00
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$205.00	\$208.50
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$82.00	\$83.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$123.00	\$125.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$205.00	\$208.50
Cleaning Bond		Use of Facilities - Other	P	N	\$230.50	\$234.00
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$133.50	\$135.50
Electricity Charges for PHC grassed area			F	Y	At cost	As Below
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Civic Services						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Council Premises Hire						
Council Chambers (per day or part thereof) during office hours Monday to Friday		Use of Facilities - Civic Centre	F	Y	\$92.50	\$94.00
Gardens , Reserves and Sporting Grounds						
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$937.00	\$952.50
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$133.00	\$135.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
Scott's Park/ Rocket Park	Commercial venture - REFERENCE at Council discretion Booking form must be completed. Bond and	Use of Facilities - Commercial (less than 200 people.	P	N	\$256.00	\$260.00
	Commercial venture - REFERENCE at Council discretion . Application in writing.	Use of Facilities - Commercial (more than 200 people			Quote for each application	Quote for each application
	Commercial venture Bond - REFERENCE	Bond (more than 200 people)	P	N	Quote for each application	Quote for each application
	Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up		Use of Facilities - Community personal recreational use			No charge	No charge
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
	Any assistance/resources required from Council will be invoiced at cost plus 30%.				Cost plus 30%	Cost plus 30%
Waring Gardens	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (less than 500 people	P	Y	\$256.00	\$260.00
	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (more than 500 participants	P	Y	Quote for each application	Quote for each application

Civic Services						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Gardens , Reserves and Sporting Grounds						
	Commercial venture Bond- REFERENCE at Council discretion	Bond	P	N	Quote for each application	Quote for each application
	Commercial venture - Group fitness or training. No bond required.	Use of Facilities - Commercial Group fitness (less than 20 people)			No charge	No charge
	Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
	Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			\$123.00	\$125.00
	Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use			No charge	No charge
	Any assistance/resources required from Council will be at cost plus 30%.				Cost plus 30%	Cost plus 30%
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	P	N	\$256.00	\$260.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$133.00	\$135.00
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$242.00	\$246.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,145.00	\$1,164.50
	Per Show day	Use of Facilities - Other	P	Y	\$461.00	\$468.50
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$205.00	\$208.50
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost

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Civic Services						
Generic Fee Description		Pricing Policy		GST Inc (Y/N)	20/21 Fee	21/22 Fee
Gardens , Reserves and Sporting Grounds						
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,112.00	\$1,130.50
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,112.00	\$1,130.50
	Electricity	Use of Facilities - Sports	F	Y	At cost	At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$440.00	\$447.50
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$208.00	\$211.50
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$560.00	\$569.50
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$440.00	\$447.50
	Bond - REFERENCE at Council Discretion	Bond	P	N	\$6,375.00	\$6,483.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,144.00	\$1,163.00
	Bond - REFERENCE at Council Discretion	Bond	P	Y	\$560.00	\$569.50
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost	At cost
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cleaning & Rubbish removal	F	Y	At cost	At cost
Wheelie Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer		F	Y	\$19.00	\$19.00
Power - access and any use within 24- hr period from time of access		Electricity Usage per Day per Unit accessed	F	Y	\$35.00	\$35.50
Request for Signage	Depot Staff to drop off and pick up	Signage	F	Y	\$220.00	\$223.50

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Civic Services						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Recreation Reserves						
Boooroorban	Hall Hire Fees	Use of Facilities - Other	F	Y	\$25.00	\$25.00
Wanganella	Hall Hire Fees	Use of Facilities - Other	F	Y	\$275.00	\$279.50
Pretty Pine	Hall Hire Fees	Including Kitchen & Cool room	F	Y	\$384.00	\$390.50
	Hall Hire Fees	Hall only	F	Y	\$220.00	\$223.50
	Hall Hire Fees	Half day	F	Y	\$55.00	\$55.50
	Hall Hire Fees	Full day	F	Y	\$111.00	\$112.50
	Hall Hire Fees	Kitchen hire Only- Cool room, utensils, crockery, cultery and toilets	F	Y	\$164.00	\$166.50
	Hall Hire Fees	BBQ Hire only	F	Y	\$29.00	\$29.50
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,649.00	\$1,677.00
		Blighty Netball	F	Y	\$2,199.00	\$2,236.00
		Blighty Tennis	F	Y	\$1,101.00	\$1,119.50
		Extra Club functions per event	F	Y	\$164.00	\$116.50
		Deniliquin Children's Centre	F	Y	\$72.00	\$73.00
	General Hire	Tennis Rooms and Courts	F	Y	\$88.00	\$89.50
		Tennis Rooms and Courts (individuals)	F	Y	\$34.00	\$34.50
		Main Hall	F	Y	\$144.00	\$146.00
		Main Hall & Kiosk	F	Y	\$275.00	\$279.50
		Clubrooms and kitchen (Deniliquin Children's Centre)	F	Y	\$70.00	\$70.00
		Clubrooms and kitchen (all other purposes)	F	Y	\$140.00	\$140.00
		Meeting Room	F	Y	\$88.00	\$89.50
	Private Functions	Use of Facilities - Other Functions booked by schools, Service Clubs and Charities may be discounted by negotiation with the Management Committee	F	Y	\$495.00	\$503.00
	Bond	REFERENCE subject to the premises being left clean and no damage	P	N	\$210.00	\$213.50

Civic Services						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Recreation Reserves						
Conargo Memorial Hall	Fuctions	All Facilities	F	Y	\$384.00	\$390.50
		Hall Only	F	Y	\$220.00	\$223.50
		Kitchen Only	F	Y	\$164.00	\$166.50
		Outside Facilities	F	Y	\$83.00	\$84.00
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$210.00	\$213.50
	Meeting Hire	Half Day	F	Y	\$55.00	\$55.50
		Full Day Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee	F	Y	\$111.00	\$112.50
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$69.00	\$70.00
Tender Documents						
Tender Documents- Electronic		Tender Documents fee	P	Y	No charge	No charge
Tender Documents - Hard Copy		Tender Documents fee	P	Y	\$72.00	\$73.00

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Civic Services						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Bike Hire						
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	No charge	No charge
Bond		Use of Equipment - Sports	R	N	No charge	No charge
Property Rentals						
Medical Centre Rental		Annual Lease	P	Y	\$9,218.00	\$9,374.50
Crossing Café Rental		Annual lease	P	Y	\$37,796.00	\$38,438.50
McLeans Beach Caravan Park Lease		Annual Lease	P	Y	\$76,704.00	\$78,008.00
81 Hunter street		Annual lease	P	Y	\$8,237.00	\$8,377.00
Lawson Syphon Road Reserve		Annual Lease	P	Y	\$189.00	\$192.00
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	Y	\$1,101.00	\$1,119.50
Radio Tower Optus		Annual Lease	P	Y	\$5,903.00	\$6,003.00
Radio Tower Essential Energy		Annual Lease	P	Y	\$7,020.00	\$7,139.00
Road reserve Conargo (Hussey)		Annual Lease	P	Y	\$127.00	\$129.00
Office Rental - Former Conargo Shire Offices		Annual Lease	P	Y	\$884.00	\$899.00
Seeding Compound Rental		Annual Lease	P	Y	\$12,625.00	\$12,839.50
Saleyards	Calculated on Stock sales				\$0.00	As Quoted
Mill's Pit Block		Annual Lease	P	Y	\$7,828.00	\$7,961.00
Wanganella Reserve		Annual Lease	P	Y	Annual Lease	Annual Lease
Conargo Land (Scoble)		Annual Lease	P	Y	Annual Lease	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)				
Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Companion Animal Registration - Dogs & Cats (Lifetime Registration)				
Entire (non desexed) companion animal	Companion animals registration fee	S	N	TBA
Entire (non desexed) companion animal less than 6 months old	Companion animals registration fee	S	N	TBA
Desexed companion animal	Companion animals registration fee	S	N	TBA
Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association	Companion animals registration fee	S	N	TBA
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	TBA
Pensioner concession (desexed animal only)	Companion animals registration fee	S	N	TBA
Pound/shelter animal	Companion animals registration fee (50% discount)	S	N	TBA
Dog Registration Exemptions (microchipping and registration is required)				
A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge
Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf	Companion animals registration fee	S	N/A	No Charge
A person who uses a dog for working rural properties or for driving stock	Companion animals registration fee	S	N/A	No Charge
Greyhounds registered under the Greyhound Harness and Racing Act 2004	Companion animals registration fee	S	N/A	No Charge
Note: Statutory Fees above current as at 22 June 2020, to be updated once OLG releases fees for 2021 year				

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$69.00	\$70.00
+ Microchipping and vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	TBA	TBA
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$69.00	\$70.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$16.80	\$17.00
Surrender of companion animals					
Surrender of companion animals to Council	Surrender of animal	F	N	\$81.00	\$82.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$36.00	\$36.00
Hire per week	Sale of animal-related equipment	F	Y	\$15.00	\$15.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$52.00	\$52.00
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$63.00	\$64.00
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$93.00	\$94.00
Maintenance fee (sheep, pig, goat)		F	N	\$10.00	\$10.00
Maintenance fee (cow, bull, horse)		F	N	\$13.00	\$13.00
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$88.00	\$89.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$148.00	\$150.00
Abandoned vehicle - towing		P	Y	Tow charges plus \$93	Tow Charges plus \$94
Release impounded vehicle		P	Y	\$129.00	\$131.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Council microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$64.00	\$65.00
Microchip gift voucher	Impounded and companion animals - microchipping fee	P	Y	\$64.00	\$65.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$33.00	\$33.00
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$60.00	\$61.00
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,550.00	\$3,610.00
Desexing Program					
Pensioner Concession Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$50.00	\$50.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$35.00	\$35.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$35.00	\$35.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$30.00	\$30.00
Pensioner Health Care Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$80.00	\$81.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$65.00	\$66.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$65.00	\$66.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$60.00	\$61.00

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Cemetery Fees					
Generic Fee Description		Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$932.00	\$947.50
Single grave interment	Interment	F	Y	\$973.00	\$989.50
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,086.00	\$1,104.00
Oversize grave	Interment	F	Y	\$1,142.00	\$1,161.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50
Re-opening of grave for second internment	Exhumation fee	F	Y	\$1,086.00	\$1,104.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$277.00	\$281.50
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$118.00	\$120.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$256.00	\$260.00
Interment fee	Interment	F	Y	\$256.00	\$260.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Lawn Cemetery - Land for each grave and perpetual maintenance						
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,178.00	\$1,198.00	
Single grave interment	Interment	F	Y	\$973.00	\$989.50	
Double grave interment	Interment	F	Y	\$1,076.00	\$1,094.00	
Oversize grave	Interment	F	Y	\$1,137.00	\$1,156.00	
Install plaque	Fee for plaque	F	Y	\$175.00	\$177.50	
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50	
Re-opening of grave for second internment	Exhumation fee	F	Y	\$1,030.00	\$1,047.50	
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$344.00	\$349.50	
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%	
Children's Cemetery						
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,178.00	\$1,198.00	
Single grave interment	Interment	F	Y	\$973.00	\$989.50	
Single grave interment - still/new born	Interment	F	Y	TBD	\$100.00	
Install plaque	Fee for plaque	F	Y	\$175.00	\$177.50	
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$344.00	\$349.50	
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%	
Memorial Rose Garden						
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,255.00	\$1,276.00	
Interment Fee	Interment	F	Y	\$277.00	\$281.50	
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote	
Cost of rose	Accessories fee	F	Y	\$103.00	\$104.50	
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$72.00	\$73.00

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Works						
Generic Fee Description		Pricing Policy		GST Inc (Y/N)	20/21 Fee	21/22 Fee
Fire Hazard Removal						
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$558.00	As per quote - Minimum charge \$560.00	
Private Works						
Condition of Undertaking Works: All private works are to be undertaken in accordance with Council's adopted Private Works Policy. Note: Council does not dry hire plant.					P	Y
					Price on application.	Price on application.
Private works (in Kind)						
Deniliquin Jockey Club	Free mower hire (no wages)	F	Y	Price on application.	Price on application.	
Deniliquin Motorcycle Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Golf Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Rodeo Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Car Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Gun Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Tennis Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin Collectors Club	Cost recovery	F	Y	Price on application.	Price on application.	
Deniliquin P & A Society	Plant hire (watercart) – no cost	F	Y	Price on application.	Price on application.	
Schools	Minor plant hire/gravel	F	Y	Price on application.	Price on application.	
Nursing Home	Minor plant hire/gravel	F	Y	Price on application.	Price on application.	

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Works						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Noxious weeds						
Spraying Fee		Noxious Weeds Spraying fee	F	Y	Price Upon Application	Price on Application
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$172.00	\$174.50
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$173.00	\$175.94
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$67.00	\$68.00
Road Opening Fees						
Permit to work on road pavement for driveway crossover, stormwater connection or		Road Opening Permit	P	N	\$160.00	\$162.50
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$87.00	\$88.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs.		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$267.00	\$271.50

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Works					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Traffic Management					
Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.	Fee for Service	F	Y	\$134.00	\$136.00
Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring	Fee for Service	F	Y	As per quote	As per quote
Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP	Fee for Service dependent on numbers	F	Y	Min Cost \$30/day	Min Cost \$30/day
Banner Poles Hardinge Street & Davidson Street					
Supply and Installation of Banners, including supply of Banner		F	Y	As per Quote	As per Quote
Truck Wash Facility					
Truck wash fee (per minute)	Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$3.00
Truck wash key	Use of General Equipment fee - Civic or other	F	Y	\$47.00	\$50.00

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Works						
Generic Fee Description		Unit	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Plant Hire						
Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for						
	Loader	Hourly	F	Y	\$163.00	\$165.50
	Backhoe	Hourly	F	Y	\$146.00	\$148.00
	Grader	Hourly	F	Y	\$217.00	\$220.50
	Dozer	Hourly	F	Y	\$224.00	\$227.50
	Multi-tyred Roller (24Tonne)	Hourly	F	Y	\$154.00	\$156.50
	Large Jetpatcher Truck	Hourly plus materials:	F	Y	\$154.00	\$156.50
		Emulsion per litre	F	Y	\$1.30	\$1.30
		7mm pre-coated aggregate per tonne	F	Y	\$77.00	\$78.00
	Vibrating Roller Pad Foot	Hourly	F	Y	\$150.00	\$152.50
	Vibrating Roller Smooth Drum	Hourly	F	Y	\$150.00	\$152.50
	Tractors	Hourly	F	Y	\$143.00	\$145.00
	Kerb and Gutter Machine with Operator	Hourly	F	Y	\$155.00	\$154.50
	Slasher (Berend)	Hourly	F	Y	\$47.00	\$47.50
	Road Broom	Hourly	F	Y	\$47.00	\$47.50
	Trucks - Water Cart 6,000 litre	Hourly	F	Y	\$120.00	\$122.00
	Trucks - Water Cart 12,000 litre	Hourly	F	Y	\$179.00	\$182.00
	Trucks - Water Cart 18,000 litre	Hourly	F	Y	\$201.00	\$204.00
	Truck - Low Loader	per km (under 100kms)	F	Y	\$4.60	\$4.65
		per km (over 100kms)	F	Y	\$4.10	\$4.15
		Hourly	F	Y	\$191.00	\$194.00
	Truck 6M3 - Tipping	Hourly	F	Y	\$120.00	\$122.00
	Truck/ Trailer 18M3 - Tipping	Hourly	F	Y	\$188.00	\$191.00
	Truck Suction Sweeper	Hourly	F	Y	\$188.00	\$191.00
	Weed Spraying Units hire with Operator (chemicals at hirer's expense)	Hourly	F	Y	\$111.00	\$122.50
Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work						

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Waste Management						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Waste Charges						
Residential and Non-residential						
Domestic Waste Charge per Property		Waste charges per annum	F	Y	\$368.00	\$374.00
Vacant Land Domestic Waste Charge		Waste charges per annum	F	Y	\$94.00	\$95.50
Additional Bin Collected per Property		Waste charges per annum	F	Y	\$368.00	\$374.00
Environmental Monitoring and Inspection Fee						
Waste Policy to be Determined		To be Determined	N/A	N/A	To Be Determined	As quoted
Sale of Rubbish Bins						
Supply of new or additional bin		Fee for waste bin hire	F	Y	\$144.00	\$146.00
Waste Depot Charges						
Green waste that can be burnt		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Domestic Waste		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	Free for Edward River Residents
Construction & Demolition Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$54.00	\$54.50
Commerical & Industrial Waste	Per Cubic Metre	Commercial waste single service charge	F	Y	\$71.00	\$72.00
Refrigerators/ Freezers/ Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$32.00	\$32.50
Tyres- Car	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$10.00	\$10.00

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Waste Management						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Waste Depot Charges						
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$15.00	\$15.00
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$25.00	\$25.00
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$35.00	\$35.00
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$71.00	\$72.00
3 or more axle compactor Truck		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$31.00	\$31.50
All mattresses	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$24.00	\$24.00
Minimum Charge all Waste	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$6.00	\$6.00
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$6.00	\$6.00
All Gas cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$10.00	\$10.00
Asbestos (from withi Deniliquin Municipality ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$134.00	\$136.00
Contaminated soil (with approval of the EPA, Test results required	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$135.00	\$137.00
Dumping of animals & Skins	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$39.00	\$39.50
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request						As per quote
Green Waste that can't be burnt is to be charged at the same rate as general waste						
Inert waste such as clean fill suitable for cover material – Free of Charge						Free for Edward River Residents

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Sewerage							
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee	
Sewer Charges							
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage	F	N	1.52 /kl	1.56 /kl	
Sewer Access Charge							
Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$444.00	\$452.00	
Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$887.00	\$902.00	
Non-Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$444.00	\$452.00	
Non-Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$887.00	\$902.00	
Sewerage Dual Occupancy Charge							
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences	F	N	\$ 883.00	\$ 898.00	
Sewerage Works & Inspection							
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$120.00	\$122.00	
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	as per quote. Minimum charge is \$500	as per quote. Minimum charge is \$508	
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$38.00	\$38.00	
Sewer Main & Point Map		Fee for accessing or printing required information	P	N	\$12.00	\$12.00	
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$6.00	\$6.00	
Tankered Waste							
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$27.00/Kl	\$27.00/Kl	
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$3.20/Kl	\$3.20/Kl	
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$19.00/kl Minimum Charge \$19.00	\$19.00/kl Minimum Charge \$19.01	

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Water						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$8.50	\$8.70
Avdata Water Supply access key		Supply access key	P	Y	\$47.00	\$48.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$242.00	\$248.00
Pressure flow test application and fire service tests (service point on Council’s main		Fee to carry out testing	P	N	\$ 138.00	\$ 141.00
Additional Water Meter Reading	usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$ 55.00	\$ 56.00
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$ 110.00	\$ 113.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$ 170.00	\$ 174.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$300.00	\$307.00
Water Connection (Filtered and raw water) up to 25mm						
With Under Bore		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Part Road		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Nature Strip		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour etc	F	N	As per Quote	As per Quote

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Water						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Water Supply (Residential - Filtered Water)						
Access Charge		Fee for water Supply	F	N	\$368.00	\$374.00
Usage Charge	0-800k	Fee for water Supply	F	N	\$1.01 /kl	\$1.03 /kl
Usage Charge	>800k	Fee for water Supply	F	N	\$1.44 /kl	\$1.46 /kl
Water Supply (Residential - Raw Water)						
Access Charge		Fee for water Supply	F	N	\$185.00	\$188.00
Usage Charge		Fee for water Supply	F	N	\$0.75 /kl	\$0.76 /kl
Water Supply Non potable (Conargo, Wanganella & Booroorban)						
Access Charge		Fee for water Supply	F	N	\$104.00	\$106.00
Usage Charge	Per Kilolitre	Fee for water Supply	F	N	0.72 /kl	0.73 /kl
Connection to Main Supply		Fee for water Supply	F	N	\$331.00	\$337.00
Dual Occupancy residences	Same as Sewer	Fee for water Supply	F	N	\$883.00	\$898.00
Water Supply (Non-Residential - Filtered and Raw Water)						
Access Charge -20mm connection size		Fee for water Supply per annum	F	N	\$307.00	\$312.00
Access Charge-25mm connection size		Fee for water Supply per annum	F	N	\$497.00	\$506.00
Access Charge-32mm connection size		Fee for water Supply per annum	F	N	\$640.00	\$651.00
Access Charge-40mm connection size		Fee for water Supply per annum	F	N	\$818.00	\$832.00
Access Charge-50mm connection size		Fee for water Supply per annum	F	N	\$1,039.00	\$1,057.00
Access Charge-80mm connection size		Fee for water Supply per annum	F	N	\$2,021.00	\$2,055.00
Access Charge-100mm connection size		Fee for water Supply per annum	F	N	\$2,279.00	\$2,318.00
Raw Water Usage Charge		Fee for water Supply	F	N	\$0.75/kl	\$0.76/kl
Raw Water Usage Charge – Community Land		Fee for water Supply	F	N	\$0.05/kl	\$0.05/kl
Filtered Water Usage Charge		Fee for water Supply	F	N	\$1.44/ kl	\$1.46/ kl

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Application fees						
Category 1		Liquid Trade Waste Application fee	F	N	\$118.00	\$120.00
Category 2		Liquid Trade Waste Application fee	F	N	\$231.00	\$234.00
Category 3		Liquid Trade Waste Application fee	F	N	\$344.00	\$349.00
Annual fees						
Category 1 Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00
Category 2 Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00
Larger Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00
Industrial Discharger		Liquid Trade Waste access Charge	F	N	\$118.00	\$120.00
Pre Inspection Fee		Inspection Fee	F	N	\$118.00	\$120.00
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment						
Category 1 Discharger with appropriate equipment		Liquid Trade Waste Usage Charge	F	N	Nil	Nil
Category 1 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.78/Kl	\$1.81/kl
Category 2 Discharger with appropriate equipment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.78/Kl	\$1.81/kl
Category 2 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$16.40/Kl	\$16.67
Non Compliance Charges for Category 3						
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade						
Waste policy for other parameters		Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Aluminum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Ammonia	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.43	\$2.47
Arsenic	per Kg	Liquid Trade Waste Usage Charge	F	N	\$81.92	\$83.31
Barium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Biochemical Oxygen demands - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Boron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Bromine	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.38	\$16.66
Cadmium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$379.24	\$385.69
Chloride	per Kg	Liquid Trade Waste Usage Charge	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Chromium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$27.29	\$27.75
Cobalt	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Copper	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Fluoride	per Kg	Liquid Trade Waste Usage Charge	F	N	\$4.10	\$4.17
Formaldehyde	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Oil and Grease (Total O & G)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.46	\$1.49
Herbicides/defoliant	per Kg	Liquid Trade Waste Usage Charge	F	N	\$820.07	\$834.01
Iron	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Lead	per Kg	Liquid Trade Waste Usage Charge	F	N	\$40.96	\$41.66
Lithium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Manganese	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Mercury	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2,764.80	\$2,811.80
Methylene Blue Active Substance (MBAS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Molybdenum	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.82	\$0.83
Nickel	per Kg	Liquid Trade Waste Usage Charge	F	N	\$27.29	\$27.75
Total Kjeldahl Nitrogen (TKN)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.20	\$0.21
Organoarsenic Compounds	per Kg	Liquid Trade Waste Usage Charge	F	N	\$821.30	\$835.26
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$821.30	\$835.26
Petroleum Hydrocarbons (non-flammable)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$2.73	\$2.78
Phenolic Compounds (non-chlorinated)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	20/21 Fee	21/22 Fee
Excess Mass Charge						
Phosphorus (Total P	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Selenium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$57.65	\$58.63
Silver	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.51	\$1.53
Sulphate (SO4)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.15	\$0.16
Sulphide	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.69	\$1.72
Sulphite	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.81	\$1.84
Suspended Solids (SS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$1.05	\$1.07
thiosulphate	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.30	\$0.30
Tin	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Total Dissolved Solids (TDS)	per Kg	Liquid Trade Waste Usage Charge	F	N	\$0.06	\$0.06
Uranium	per Kg	Liquid Trade Waste Usage Charge	F	N	\$8.19	\$8.33
Zinc	per Kg	Liquid Trade Waste Usage Charge	F	N	\$16.69	\$16.97
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Liquid Trade Waste Usage Charge	F	N	\$23.04	\$23.43

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Central Murray Regional Library

		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Reservations	All Stock	Fee for accessing required	P	N	\$1.80	\$1.80
Inter- Library Loans	Per Item	Fee for accessing required	P	N	\$5.40	\$5.45
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						
Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.40	\$0.40
Printing/Photocopying A4 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.10
Printing/Photocopying A3 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$0.70	\$0.70
Printing/Photocopying A3 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.80	\$1.80
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$0.60	\$0.60
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.00
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.30	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.80	\$2.85
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.30	\$1.30
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.80	\$2.85
Microfilm/Fiche – Printout		Use of General Equipment fee - Civic or other	F	Y	\$0.80	\$0.80
Scanning – per page (A4)		Use of General Equipment fee - Civic or other	F	Y	\$0.80	\$0.80

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Facsimile/ Email (within Australia)						
Transmission – First Page		Use of General Equipment fee - Civic or other	F	Y	\$5.80	\$5.90
For each subsequent page		Use of General Equipment fee - Civic or other	F	Y	\$2.20	\$2.20
Reception of first page		Use of General Equipment fee - Civic or other	F	Y	\$3.20	\$3.25
Reception of subsequent pages		Use of General Equipment fee - Civic or other	F	Y	\$1.10	\$1.10
Sending email – from staff computer for customer		Use of General Equipment fee - Civic or other	F	Y	\$4.10	\$4.10
Computers						
Public Computers		Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$0.30	\$0.30
Video/ DVD	Per Day	Administration Fee	P	N	\$0.60	\$0.60
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$56.40	\$57.30
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.20	\$3.25
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$4.20	\$4.25

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Central Murray Regional Library						
		Generic Fee Description	Pricing Policy GST Inc (Y/N)		20/21 Fee	21/22 Fee
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$2.20	\$2.20
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$1.10	\$1.10

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EDWARD RIVER COUNCIL
**COMBINED DELIVERY PROGRAM 2018-2022
AND OPERATIONAL PLAN 2021-2022**

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