

Draft Combined Delivery Program - 2018-2022 and Operational Plan - 2021-2022



Contents

Part 1 - Welcome and Overview

| | |
|---------------------------------------------|----|
| Message from the Mayor | 4 |
| Message from the General Manager | 5 |
| Our Vision | 6 |
| Our Councillors | 7 |
| Our Executive Team | 8 |
| Roles and Responsibilities | 9 |
| Integrated Planning & Reporting | |
| Community Strategic Plan | 13 |
| Resourcing Strategy | 14 |
| Delivery Program (this document) | 14 |
| Operational Plan and Budget (this document) | 14 |
| Reporting our Progress | 16 |
| Your Rates | 17 |

Part 2 - Combined Delivery Program and Operational Plan

| | |
|-------------------------------------------------------------------|----|
| Responsibility Matrix | 20 |
| Integrating our Strategies and Plans | 21 |
| Outcome 1 – A great place to live | 23 |
| Outcome 2 - A prosperous and vibrant economy | 28 |
| Outcome 3 – A valued and enhanced natural environment | 32 |
| Outcome 4 – A region with quality and sustainable infrastructure | 36 |
| Outcome 5 – A community working together to achieve its potential | 39 |

Part 3 – Budget 50

Part 4 - Statement of Revenue Policy 159

Part 5 - Fees and Charges 174

Part 1 - Welcome and Overview



Message from the Mayor

As we approach the final few months of the first term of the amalgamated Edward River Council, we reflect on what a tumultuous year we have had. From a global pandemic to the forced rates harmonisation program, Council and indeed our ratepayers have had a lot thrown at us.

Council's priorities were to provide as much assistance to our community as possible and we delivered this through a temporary rate freeze, community grants, deferred payments and ensuring Council advocated for as many capital works programs as possible to ensure we could create jobs within our region.

A key project, revitalising the Deniliquin Central Business District has been completed and work has commenced on the renovation of the Town Hall and Estates Building including construction and landscaping of a new Civic Plaza.

We have taken positive steps forward in the development of a Senior's Living Precinct, offered financial assistance to our rural villages through a paint and signage upgrade program; begun installation of new streetlighting in Deniliquin and the villages and completed many kilometres of upgrades on roads, kerb and guttering and footpaths.

In recent years the Edward River community and the region have benefited from unprecedented funding through the Australian

Government's Drought Communities and the Murray Darling Basin Regional Economic Diversification Programs and the New South Wales Government's Stronger Communities and Stronger Country Communities Funds. In addition, we have seen upgrades to State, regional and local roads through both State and Federal funding. Many of the projects funded under these programs have now been completed.

As we turn towards the next financial year and beyond, our priorities are to improve infrastructure in the rural areas, particularly our roads. We are working towards improving service delivery, especially in Conargo, Wanganella, Booroorban, Pretty Pine and Mayrung areas.

On behalf of my fellow Councillors I must thank the General Manager, Director of Infrastructure, Director Corporate Services and staff for their drive and enthusiasm in delivering our large works program and in maintaining and improving the many services the Council provides.

I appreciate the efforts and support from Councillors and the contribution from so many individuals and groups in the community to make Edward River a better place to live, work and play.

Cr Norm Brennan, Mayor

Message from the General Manager

It's my pleasure to present the Operational Plan and Budget on behalf of Edward River Council. These important documents are more than statements of intent, they are a plan for the future of Edward River Council residents and reflect the direction and commitment of the Council based on continuous consultation with ratepayers.

It has been an incredibly challenging 12 months for us all and I am proud of the Councillors and staff who have worked tirelessly to ensure Edward River Council did what we could to assist in these times.

From freezing rate rises to extending credit, reducing fees and advocating on behalf of residents and businesses most affected by Covid-19 border closures and capacity limits.

Essential governance and financial policies are in place including the adopted Financial Sustainability Principles Policy which aims at achieving an annual General Fund operating surplus of 2% to 5% and a regular review of services and assets to ensure they are appropriate, relevant and are being provided cost effectively.

As a newly merged Council, we have been the recipient of generous funding support from the NSW State Government which has enabled Edward River Council to plan, undertake and complete many projects that would otherwise be on a 'wish list'. To see such projects as the Napier and Cressy Streets revitalisation and the Waring Gardens upgrades completed in my

first few months here has been truly rewarding. It gave me great confidence as not only the new general manager but also a new resident to Edward River in the commitment, dedication and experience of our Councillors and staff.

The year ahead will see us implement the mandatory rates harmonisation program and again I have been pleased to see how much effort our staff and Councillors put in to ensuring the fairest outcome for our residents.

We are also committed to cutting red tape and costs in order to further encourage investment in Edward River. From holding regular strategy meetings with developers and real estate agents to planning our own major investments including the long-awaited Seniors Living Precinct.

2021/22 will be a huge year for us at Edward River Council. Our priorities are to work for the community, to advocate for priority projects and to support our residents in any way we can. It is also an election year and I look forward to and encourage residents considering running for Council to contact me for any information.

Thank you and I welcome your feedback on the Operational Plan, Long Term Financial Plan or any other Council-related issue.

Phil Stone, General Manager

Our Vision

Through the development of Edward River Council's Community Strategic Plan, Edward River 2030, a community vision was developed for the Edward River region. This combined Delivery Program 2018-2022 and Operational Plan 2021-2022 outlines the activities and actions that Council will undertake to realise this vision.

We are the centre of the Southern Riverina. Home to a connected and engaged community, driven by a diverse economy. We work together to lead our community, achieve our potential and embrace our future

Our Councillors

Edward River Council's governing body comprises nine elected Councillors.

The most recent Local Government elections were held on 9 September 2017. The next Local Government elections will be held in September 2022.

The Council elected Cr Norm Brennan as mayor and Cr Pat Fogarty as deputy mayor at its Ordinary Meeting in September 2017. Both Cr Brennan and Cr Fogarty were elected to their respective positions for a two-year term until September 2019 and re-elected to these positions in September 2019 for a further one year term, this was subsequently extended to a two year term in June 2020 due to the postponement of the local government elections into 2021 because of the COVID-19 pandemic

The Local Government Act 1993 outlines the role and responsibilities of Councillors. In addition to having responsibilities as a Councillor, the Mayor has additional legislative responsibilities.

The Councillors, as the governing body of Council, are responsible for developing and endorsing the combined Delivery Program and Operational Plan and reviewing Council's performance in delivering on the activities and actions included in the combined Delivery Program and Operational Plan.



Cr Norm Brennan
Mayor



Cr Pat Fogarty
Deputy Mayor



Cr Peta Betts



Cr Marg Bull



Cr Ashley Hall



Cr Norm McCallister



Cr Peter McCrabb



Cr Nick Metcalfe



Cr Mac Wallace

Our Executive Team



Philip Stone
General Manager

Grad. Dip, Business Management
Various qualifications in Systems Engineering and IT



Suni Campbell
Director Corporate Services

Graduate Australian Institute of Company Directors
Bachelor of Business (HRM)
Member Australian Institute Company Directors
Member Australian Human Resources Institute



Mark Dalzell
Director Infrastructure

Bachelor of Engineering (Hons)
Master of Business Administration

Roles and Responsibilities

| Office of the General Manager: Philip Stone | | |
|---------------------------------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Branch</i> | <i>Manager</i> | <i>Functions</i> |
| Community and Economic Development | Michelle Cobb | Community Development Community Events Corporate Communications and Media Relations Disability Inclusion and Access Economic and Industry Development Grants and Financial Assistance Library and Youth Services Tourism Marketing |
| Environmental Services | Marie Sutton (Acting) | Companion Animals Building Environmental Health Local Laws Statutory Planning Strategic Planning |
| Executive Services | Phillip Stone | Citizenship and Awards Civic Events Council Meetings and Secretariat Executive and Elected Member Support |

Corporate Services: Suni Campbell

| <i>Branch</i> | <i>Manager</i> | <i>Functions</i> |
|-----------------------------|----------------|---------------------------------------------------------------------------------------------------------------------|
| Finance | Amanda Barber | Audit Budgeting and Financial Reporting Financial Operations and Services Rating |
| Governance | Suni Campbell | Governance Integrated Planning and Reporting |
| Information Management | Mark Siena | Access to Information Information Technology and Systems Privacy Management Records Management |
| People and Customer Service | Helen Flisher | Customer Service Learning and Development Payroll Recruitment Risk Management Work Health and Safety |

| Infrastructure: Mark Dalzell | | |
|------------------------------|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Branch</i> | <i>Manager</i> | <i>Functions</i> |
| Engineering and Assets | Vacant | Asset Management Engineering and Design Insurance Portfolio Procurement Road Services |
| Major Projects | Mark Dalzell | Major Projects Delivery |
| Operations | Mike Burger | Community Buildings and Facilities Fleet and Workshop Open Space, Parks and Gardens Road Maintenance and Construction Waste Water and Sewer Operations |

Integrated Planning and Reporting



Integrated Planning and Reporting (IP&R) legislation introduced by the NSW Government sets clear requirements for all local governments to lead the development of long-term plans for their communities.

Driven by community engagement, the IP&R framework ensures that local planning and reporting is informed, relevant and responsive to community needs.

Community Strategic Plan

The Community Strategic Plan is the highest-level plan that Council prepares. Its purpose is to identify our community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may impact the community and the level of resources that will realistically be available to achieve its aspirations.

Council's current 10-year Community Strategic Plan, Edward River 2030, was adopted in June 2018.

Informed by extensive community and stakeholder consultation, Edward River 2030 seeks to answer four key questions:

- Where are we now?
- Where do we want to be in 10 years' time?
- How will we get there?
- How will we know when we have arrived?

At an operational level, Edward River 2030 is implemented through Council's combined Delivery Program and Operational Plan, which outlines the activities and actions Council undertakes to achieve our shared vision.



Resourcing Strategy

Edward River 2030 provides a vehicle for expressing our community's long-term aspirations. However, the vision set out in *Edward River 2030* will not be achieved without sufficient resources – time, money, assets and people – to carry them out.

The Resourcing Strategy comprises the following components:

- **Asset Management Planning:** Council's asset management planning is supported by an Asset Management Policy, Asset Management Strategy, and individual Asset Management Plans for all assets under Council's control. Considering 'whole of life' asset management from planning, purchase, operation and maintenance to disposal of assets; the Asset Management Strategy forecasts community requirements and the capacity to meet them on a short-, medium-, and long-term basis.
- **Long-Term Financial Planning:** The Long-Term Financial Plan (LTFP) tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with *Edward River 2030* through the combined Delivery Program and Operational Plan.
- **Workforce Management Planning:** The Workforce Management Plan addresses the human resourcing requirements of the Community Strategic Plan, including what people, skills, experience and expertise are required to achieve its strategic objectives.

Delivery Program (this document)

The Delivery Program outlines how Council will contribute to achieving the vision set out in the Community Strategic Plan and turns the strategic objectives contained in *Edward River 2030* into actions. All plans, projects, activities and funding allocations made by Council must be directly linked to the Delivery Program.

Operational Plan and Budget (this document)

Supporting the Delivery Program is an annual Operational Plan. Adopted by Council each year alongside its annual Budget, the Operational Plan identifies the plans, projects and activities that will be carried out over the financial year covered by the Operational Plan to achieve the commitments made in the Delivery Program.

Reporting Our Progress



Reporting is a key element of the IP&R framework. Council uses a variety of tools to report back to our community about our progress in achieving the Community Strategic Plan and the combined Delivery Program and Operational Plan, as well as our financial performance against the annual and longer term budgets:

Annual Report

Within five months of the end of financial year, Council prepares an Annual Report, which includes a copy of the organisation's audited financial reports. The Annual Report details Council's progress in implementing the combined Delivery Program and Operational Plan, and includes certain information that is prescribed by the Local Government (General) Regulation 2005 and *Government Information (Public Access) Act 2009*.

End of Term Report

Tabled at the last meeting of the outgoing Council, the End of Term Report provides an update on Council's progress in implementing the Community Strategic Plan over the term of the Council, as well as the results and outcomes the implementation of the Community Strategic Plan has had for the Edward River community.

State of the Environment Report

A comprehensive State of the Environment Report is required to be included as part of the End of Term Report. This report details how Council has met the environmental objectives in the Community Strategic Plan.

Delivery Program and Operational Plan Progress Reports

Each quarter, Council prepares a report detailing its progress in achieving the principal activities and supporting actions detailed in its combined Delivery Program and Operational Plan.

Budget Review Statement

Within two months of the end of each quarter, Council prepares a Quarterly Budget Review Statement which provides the community with information relating to Council's financial performance and details any proposed amendments to the annual Budget and forward estimates.

Your Rates

Rates and charges provide Edward River Council with a major source of revenue which is used to meet the costs of providing services to businesses and residents of the Edward River local government area.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils, known as the rate peg. The rate peg for the 2021-22 Rate year is 2.0 per cent.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2021/22 rate is based on the Valuer General's July 2019 land valuations.

What are rates?

Council Rates are fees levied on the land value for each Rateable property in the Council area. Land values are determined by the NSW Valuer General and in accordance with the Local Government Act 1993. The funds generated each year from Council rates and charges are used to provide essential Local Government Services within the area.

What is the ad valorem?

The ad valorem is the rate in the dollar applied to the value of the land (i.e. multiply the land valuation by the rate in the dollar). If using ad valorem only to calculate rates, properties with very low land values would pay comparatively low rates. Under the Local Government Act 1993, there are only two additional systems for imposing rates: a minimum rates system and a base rates system.

What is the difference between the minimum rates system and the base rates system?

Councils can rate on just the ad valorem otherwise they can choose between using:

1. A "minimum rates" system – Under this system a council compares the calculation of the ad valorem to the minimum rate it sets and charges the greater of the two. This is so that those with the lowest values do not end up paying very small amounts compared to others.
2. A "base rates" system – Under this system a council may impose a "base" amount that is the same dollar value for everyone in a certain category or sub-category, but they must then add an additional rate per dollar of land value. In this system, the total rates raised by the council from the "base" component cannot exceed 50 per cent of the total rates raised in that category or sub-category.

Rates applied under either system may vary per dollar of land value depending on the category of land. There are four categories of land to which rates can be applied: residential, business, farmland and mining. Generally, councils apply lower rates per dollar of land value for residential land than they do for land occupied by businesses.

While both systems are based on the concept of imposing Rates fairly, they can in practice have quite different effects.

Under both systems the total increase in the yield of rates that may be raised by a council is capped each year by the NSW Government to around Consumer Price Index (CPI) but a lot of considerations go towards the rate peg percentage.

Which rating system does Edward River Council use?

The restraint placed on merged councils under the amalgamation proclamation which meant that Council was restricted from consolidating rating calculations or re-categorising until 30 June 2021 will end at this date. As of 1 July 2021, the Rates between the two former councils of Deniliquin Council and Conargo Shire Council will be merged (harmonised). This means that Council's current different rating systems depending on the location of the property will now be a more cohesive Rating system, this will include using different classifications, base rates and minimum rates. Details of the rating system are in the Statement of Revenue section of this document.

How can changes in land value affect your rates?

Councils must set rates based on the land value for each Rateable property in their Council area. The values are determined by the NSW Valuer General. The Valuer General issues Notices of Valuation to advise landholders of their new land value that will be used in the calculation of their council rates. Notices of Valuation are generally issued every three years, this is called a Revaluation. Within this three-year time period between revaluation base years, the Valuer General provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties.

These Revaluations will almost invariably result in land value fluctuations every three years in relation to the distribution of land values within the council area. This in turn will result in a proportional shift of each property owner's share of the total burden for rates.

Do high land values mean you pay high rates?

The permitted increase in the total yield of rates is capped every year by the NSW Government. Rates are therefore not simply a function of land

value. Even though land values can rise very steeply, this doesn't translate to steep rises in rates because of rate capping.

Land values generally increase over time. If the land values issued at the time of the General revaluation were used to generate Councils Rate income at the rate in the dollar used for the previous year's calculations, then Council would raise more income than it is allowed.

In order to contain Councils income within the allowable limits, Council must reduce the rate in the dollar for each rating category. As the same rate in the dollar is then applied to each property within a rating category, the actual amount of rates payable is determined by the individual land valuation of the property.

As a result, due to the individual changes in Land Valuations for individual Ratepayers, some Ratepayers will experience variations in their Rates that will either increase or decrease their rates for the first year after a General Revaluation.

The Rates paid by some rate payers may increase, decrease or stay the same in regard to the rate peg % limit set by IPART on behalf of the State Government each year. This will occur only as a result of a General Revaluation of all land values, which occurs every 3 years. (The determining factor is the land valuation on each individual property).

OR, if Council is successful in an application to IPART for a Special Rate Variation above the set Rate Peg % amount for that year, which can be effective for up to 7 years.

All enquiries relating to your land value should be directed to the Office of the Valuer General on 1800 110 038.

Or you can visit their website to learn more about the valuation of land.
https://www.valuergeneral.nsw.gov.au/contact_us

Part 2 - Combined Delivery Program 2018-2022 and Operational Plan – 2021-22



Responsibility Matrix

Each of the 124 actions contained in our combined Delivery Program and Operational Plan is assigned to a Council Officer, who is responsible for achieving the action and provides regular progress reports to the Council and community. The legend used throughout this report is set out below:

| Acronym | Council Officer | Incumbent |
|-------------------------------|--------------------------------------------|-----------------------|
| Office of the General Manager | | |
| GM | General Manager | Phillip Stone |
| MCED | Manager Community and Economic Development | Michelle Cobb |
| MES | Manager Environmental Services | Marie Sutton (Acting) |
| Corporate Services | | |
| DCS | Director Corporate Services | Suni Campbell |
| MFIN | Manager Finance | Amanda Barber |
| MIM | Manager Information Management | Mark Siena |
| MPCS | Manager People and Customer Service | Helen Flisher |
| Infrastructure | | |
| DIN | Director Infrastructure | Mark Dalzell |
| MEA | Manager Engineering and Assets | Vacant |
| MOP | Manager Operations | Mike Burger |

Integrating our Strategies and Plans

Since its creation in 2016, Edward River Council has developed and adopted a range of strategies and plans to guide local decision-making. Some of these, such as the Disability Inclusion Action Plan and Workforce Management Plan, are required under the Local Government Act 1993, whereas others have been prepared to provide strategic direction for Council's community, economic and environmental programs and activities.

All strategies and plans adopted by Council can be accessed from Council's website at www.edwardriver.nsw.gov.au or viewed in person at Council's Customer Service Centre at 180 Cressy Street, Deniliquin.

Where an action contained in the combined Delivery Program and Operational Plan has been drawn from an adopted plan or strategy, the responsible Council Officer has referenced the plan or strategy by including in brackets the acronym for that plan or strategy:

| Acronym | Strategy |
|---------|-----------------------------------------------------------------|
| AVS | Advocacy Strategy |
| DIAP | Disability Inclusion Action Plan |
| DMP | Deniliquin Masterplan |
| EDS | Economic Development Strategy |
| FMP | Edward River at Deniliquin Floodplain Management Study and Plan |
| OSS | Edward River Region Open Space Strategy |
| WMP | Workforce Management Plan |

| | |
|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 A great place to live | 1.1 Our community has access to essential services 1.2 Our community is safe, happy and healthy, both physically and mentally 1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture |
| 2 A prosperous and vibrant economy | 2.1 Our economy is strong and diverse 2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business 2.3 Our region provides strong education, employment and training opportunities |
| 3 A valued and enhanced natural environment | 3.1 We are committed to resource recovery and waste management 3.2 Our natural environment is protected and enhanced 3.3 We plan for the future to accommodate and facilitate sustainable growth and development |
| 4 A region with quality and sustainable infrastructure | 4.1 Our built environment is managed, maintained and improved 4.2 Our road network is a source of pride 4.3 Our water and sewer infrastructure is efficient and fit for purpose |
| 5 A community working together to achieve its potential | 5.1 Our community is informed and engaged 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community 5.3 Our local government is efficient, innovative and financially sustainable |

Outcome 1 – *A great place to live*

This outcome aims to continue to build on making the Edward River area a great place to live. It focuses on ensuring we have the services required to meet our communities needs and to ensure we can attract new residents. Through the provision of quality open space, recreation facilities and community halls we will make our community safe, happy and healthy, both physically and mentally. Finally, we want to ensure that through listening and partnering with the community we can ensure our communities areas of strength and interest are enhanced.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 1.1 Our community has access to essential services
- 1.2. Our community is safe, happy and healthy, both physically and mentally
- 1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

Council deliver a variety of services that will help to achieve this outcome:

- Recreation
- Economic Development
- Community Development
- Tourism
- Community facilities
- Governance
- Libraries
- Building and Health.



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1.1 Our community has access to essential services

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------------------------------------------------------------------|----------------|
| 1.1.1 Communicate and engage with stakeholders to understand community need and undertake advocacy on important issues | 1.1.1.1 Engage with Australian and New South Wales Government, seeking financial and political support for Council's Advocacy Strategy | GM | At least two public delegations to Canberra and Sydney to engage with Federal and State politicians undertaken | Office of GM |
| | 1.1.1.2 Improve Council's website to be a key platform for Council's Community engagement activities | GM | Council's website reviewed and key changes implemented to integrate with community engagement activities | Communications |
| | 1.1.1.3 Facilitate the development of a retirement living facility to support our ageing population | GM | Seniors Living Precinct project developed with options for an operating model presented to Council for decision | Office of GM |
| 1.1.2 Council is committed to advocating, facilitating and where appropriate providing lifelong learning and education opportunities | 1.1.2.1 Operate the Edward River Library and provide quality library services to the Edward River Community | MCED | Regional service levels / Met State Library NSW baseline benchmark/ Met | Library |

1.2 Our community is safe, happy and healthy, both physically and mentally

| Delivery Program 2018-2021 | Operational Plan 2020–2021 Action | Responsible Officer | Measure/Target | Budget Program |
|--------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------|----------------|
| 1.2.1 Develop and maintain Council's sporting facilities, pool, playgrounds and walking and cycling paths | 1.2.1.1 Finalise masterplan for Rotary Park | MES | Masterplan/completed | Town Planning |
| | 1.2.1.2 Implement adopted management model for the Deniliquin Swim Centre | MEA | Management model/Implemented | Engineering |
| 1.2.2 Provide community halls and facilities | 1.2.2.1 Inspections and maintenance undertaken on Community Halls and facilities. | MOP | Inspections of Halls and Playgrounds/100% completed | Operations |

1.2 Our community is safe, happy and healthy, both physically and mentally (cont)

| Delivery Program 2018 -2022 | Operational Plan 2020–2021 Action | Responsible Officer | Measure/Target | Budget Program |
|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------|----------------------------------------------------------------------------|-----------------|
| 1.2.3 Deliver services to enhance community safety in the built and natural environment | 1.2.3.1 Deliver a companion animal desexing program | MES | Program/ Delivered | Animal control |
| | 1.2.3.2 Deliver four free microchipping weeks | MES | Program/ Completed | Animal control |
| | 1.2.3.3 Undertake food premises inspections to ensure compliance with NSW Food Act | MES | Food premises inspected annually 100% | Health Services |
| | 1.2.3.4 Undertake water sampling of Councils water supply | MES | Water sampling schedule completed /100% | Health Services |
| | 1.2.3.5 Participate in NSW Health arbovirus monitoring program | MES | Program /completed | Health Services |
| | 1.2.3.6 Undertake swimming pool barrier inspections | MES | Program/completed | Health Services |
| | 1.2.3.7 Finalise detailed designs and costings for a new companion animal shelter | MES | Design / costings finalised | Animal Control |
| | 1.2.3.8 Prepare framework for Underground Petroleum storage systems (UPSS) program implementation | MES | Program / implementation completed | Town Planning |
| | 1.2.3.9 Implement adopted liquid trade waste policy. | MEA | Increase in non-compliant properties / 0% | Engineering |
| | 1.2.3.10 Promote COVID-19 policies and restrictions. | DIN | LEMC COVID-19 subcommittees / Implement signage at Council facilities 100% | Infrastructure |

1.3 Our community and public space are accessible and inclusive and reflect our history, heritage and culture

| Delivery Program 2018-2021 | Operational Plan 2020–2021 Action | Responsible Officer | Measure/Target | Budget Program |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------|----------------|
| 1.3.1 Council aims to develop Edward River Council as a vibrant and progressive community by supporting and partnering with community groups and assisting in developing cultural spaces | 1.3.1.1 Deliver the Town Hall Revitalisation Project | DIN | Project milestones / Met | Infrastructure |
| | 1.3.1.2 Support Yarkuwa Indigenous Knowledge Centre in delivering NAIDOC Week Celebrations | MCED | NAIDOC Week Celebration / Delivered | Office of GM |
| | 1.3.1.3 Submit grant application to enable 2020 NSW Seniors Festival Celebrations | MCED | Application / Lodged | Community |
| | 1.3.1.4 Submit grant application to enable 2020 NSW Youth Week Festival Celebrations | MCED | Application / Lodged | Community |
| 1.3.2 Deliver and support events, activities and programs that promote engaged citizenship and foster civic pride. | 1.3.2.1 Facilitate Australian Citizenship Ceremonies | GM | Citizenship Ceremonies / Held | Office of GM |
| | 1.3.2.2 Support the delivery of 2022 Anzac Day Commemoration services at Deniliquin and Wanganella | GM | Commemoration services / Hele | Office of GM |
| | 1.3.2.3 Deliver 2022 Australia Day celebrations and coordinate the annual Edward River Council Australia Day Awards | GM | Event / Held Awards / Conferred | Office of GM |

| Delivery Program Measures | | |
|-----------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|
| Measure | Baseline | Target |
| Community satisfaction with: | | |
| Appearance of public areas | Not currently measured | State average for rural Council |
| Recreational facilities | 69 | 72 |
| Art centres and libraries | Greater than 80% score the library service as good or very good | Greater than 85% score the library service as good or very good |
| Percentage of Population who are Library Members | 35.5% | 37% |
| Percentage of required food safety inspections undertaken | 100% | 100% |

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Outcome 2 – *A prosperous and vibrant economy*

This outcome aims to ensure that the Edward River area has a prosperous and vibrant economy. We will do this by working with our existing industries to maximise their opportunities and seek to attract new investments that ‘value add’. We want to ensure that our economy is diversified so that we can withstand any shocks that may occur. Our region is blessed with terrific natural assets and through further developing and promoting these we are aiming to increase visitation numbers. Finally, we will work with industry, employment agencies and education providers to try and align the local jobs of the future with the development of people of all ages to ensure the job requirements of local industry can be supported by a robust local skills network.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 2.1 Our economy is strong and diverse
- 2.2 We develop our key assets to enhance agriculture, to boost tourism and support existing business
- 2.3 Our region provides strong education, employment and training opportunities

Council deliver a variety of services that will help to achieve this outcome:

- Economic Development
- Tourism
- Visitor Information services
- Arts and culture
- Parks, gardens and open space



2.1 Our economy is strong and diverse

| Delivery Program 2018 -2021 | Operational Plan 2020–2021 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| 2.1.1 Support and grow local business and agriculture | 2.1.1.1 Seek funding to implement the Agribusiness Masterplan | MCED | Application/ Lodged Strategy / Commenced | Economic Development |
| | 2.1.1.2 Leverage Council's Major Project Pipeline to attract funding | MCED | Initiatives /1 | Economic Development |
| | 2.1.1.3 Support Deniliquin Business Chamber 2021 Business Excellence Awards | MCED | Business Excellence Awards / Delivered | Office of GM |
| 2.1.2 Develop and promote investment opportunities within Edward River region | 2.1.2.1 Host a series of Developer's Forums to uncover business and residential development opportunities | MCED | Forums held / 3 | Economic Development Business Support |
| | 2.1.2.2 Actively support development within Edward River to foster increased housing stock whilst maintaining integrity of the regulatory environment | MES | Demonstration of facilitation of new or modified residential subdivision Development Applications through monthly Environmental Services report to Council | Town Planning/Economic Development |
| 2.1.3 Streamline processes and identify efficiencies to assist investors, developers, builders and event organisers | 2.1.3.1 Determine applications for development and local activities | MES | DA 80% within statutory timeframes CDC 80% within statutory timeframes CC 80% within 30 days of registration S68 80% within 14 days of registration | Town Planning |
| | 2.1.3.2 Determine planning Certificates and sewer drainage diagrams on application | MES | Planning certificates issued within five days of receipt / – >90% Sewer drainage diagrams issued within five days of receipt/->90% | Town Planning |
| | 2.1.3.3 Planning proposal for Deniliquin LEP completed. LEP prepared and finalised | MES | LEP prepared/Completed | Town Planning |

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

| Delivery Program 2018-2022 | Operational Plan 2021-2022 Action | Responsible Officer | Measure/Target | Budget Program |
|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------------|---------------------------------------------------------|
| 2.2.1 Promote and develop Edward River region as a place to live, learn, work, play and visit | 2.2.1.1 Provide a heritage advisory service to the community | MES | Heritage service provided/completed | Community Services |
| | 2.2.2.1 Provide funding for heritage projects through the Local Heritage Fund | MES | Local Heritage projects funded/=> budgeted amount | Community Services |
| | 2.2.1.3 Operate the Deniliquin Visitor Information Centre | MCED | Service levels / Met | Tourism |
| | 2.2.1.4 Deliver an updated four-year Economic Development Strategy to develop Edward River region as a place to live, learn, work, play and visit | MCED | Strategy / Adopted | Economic Development |
| | 2.2.1.5 Develop and update promotional collateral and information on the Visit Deni website and social media platforms | MCED | Marketing collateral / Developed | Tourism |
| | 2.2.1.6 Support existing events including the Deni Ute Muster and attract new events | MCED | Events supported or attracted / 3 | Pending new Ute Muster MOU and no budget for new events |
| 2.2.2 Invest in our rivers, creeks, billabongs and main streets to support existing business and attract tourism | 2.2.2.1 Deliver projects funded through the NSW Government Funded Programs. | DIN | Projects with acquittal dates in 2021/22 / 100% Completed | Infrastructure |

2.3 Our region provides strong education, employment and training opportunities

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---------------------|------------------------------------------|----------------------|
| 2.3.1 Work in partnership with business to identify skill and employment gaps that can attract new residents and support economic growth | 2.3.1.1 Engage with employers and training to providers to align needs | MCED | Meetings held / 2 Report Outcomes / 1 | Economic Development |

Delivery Program Measures

| Measure | Baseline | Target |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------|
| Increase in visitor numbers | 118,200 | 120,000 |
| Increase in no of jobs | 3,778 | 3,800 |
| Community satisfaction with: - Economic Development/Tourism - Community and Cultural services | Not currently measured Not currently measured | State average for rural Council State average for rural Council |
| Increase in no of businesses | 461 | 480 |
| No of visitors to Peppin Heritage Centre | 17,000 | 17,850 |

Outcome 3 – *A valued and enhanced natural environment*

This outcome focuses on enhancing and strengthening our natural environment. It identifies that we will place an emphasis on waste management and undertake a business case to investigate kerbside recycling. The natural environment is a key strength of our region and as such we want to make sure we sustainably manage Council owned and managed land, focus on weed control initiatives and implement a planned approach to recreation and open space upgrades. Finally, we will plan for and help facilitate suitable growth and development across the region. This will include a proactive approach to strategic planning, combining our Local Environmental Plan's (LEPs) into a single document and implementing outcomes from the Deniliquin Flood Study.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 3.1 We are committed to resource recovery and waste management
- 3.2 Our natural environment is protected and enhanced
- 3.3 We plan for the future to accommodate and facilitate sustainable growth and development

Council deliver a variety of services that will help to achieve this outcome:

- Waste management
- Parks and Gardens
- Statutory Planning
- Strategic Planning
- Building and Health
- Property



3.1 We are committed to resource recovery and waste management

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------|----------------|
| 3.1.1 Minimise waste to landfill and investigate options for recycling | 3.1.1.1 Looking into options to provide kerbside recycling. | MEA | Project Plan / Completed | Engineering |
| | 3.1.1.2 Review opportunities to commence Food Organics and Garden Organics (FOGO). | MEA | Project Plan / Completed | Engineering |
| | 3.1.1.3 Consolidate Pretty Pine and Conargo Landfill areas. | MEA | Community education program / Implemented | Engineering |
| 3.1.2 Provide sustainable waste services and infrastructure | 3.1.2.1 Operate the Deniliquin Landfill Depot and Blighty, Booroorban, Conargo, Pretty Pine and Wanganella Waste Disposal Depots | MOP | EPA Licence conditions / met | Operations |
| | 3.1.2.2 Provide DrumMUSTER collection services at Deniliquin Landfill Depot | MOP | DrumMUSTER services provided | Operations |

3.2 Our natural environment is protected and enhanced

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|---------------------------------------------------------------------|-------------------------------------------------------|---------------------|-----------------------------------------------------------------------------------------------------------------|----------------|
| 3.2.1 Sustainably manage Council owned and managed natural areas | 3.2.1.1 Maintain the Deniliquin public cemeteries | MOP | Complete maintenance Provide for interment in line with Cemetery Operational Plan | Operations |
| | 3.2.1.2 Maintain the Deniliquin public cemeteries. | MOP | Complete maintenance of Cemeteries / 100% Interments in accordance with Cemetery Operational Plan / 100% | Operations |
| | 3.2.1.2 Maintain Pioneer Cemeteries | MOP | Complete maintenance of Cemeteries / 100% | Operations |

3.2 Our natural environment is protected and enhanced (cont)

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------|--------------------------------------|----------------|
| 3.2.2 Proactively manage the impacts associated with invasive species | 3.2.2.1 Integrate and deliver weed control across Edward River Region | MOP | Implement new Weed Action Plan (WAP) | Operations |
| 3.2.3 Collaborate with emergency services and other agencies to provide cohesive emergency management services | 3.2.3.1 Convene the Local Emergency Management Committee | DIN | LEMC meetings per year / 3 | Infrastructure |
| 3.2.4 Provide great Parks and Open Space by greening our streets, managing tree safety and improving our town entrances, sporting ovals, gardens and passive recreation spaces. | 3.2.4.1 Deliver the Rural Tree Scheme | MOP | Deliver Rural Tree Scheme | Operations |
| | 3.2.4.2 Service Level Agreements for Council's Parks and Open Space services. | MOP | Service Level Agreements / Completed | Operations |

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|---------------------|------------------------|----------------|
| 3.3.1 Manage the built environment in line with the LEP and relevant legislation | 3.3.1.2 Commence a review of the Deniliquin Development Control Plan | MES | DCP Review / Commenced | Town Planning |
| 3.3.2 Undertake strategic planning to ensure our community is well planned and there is adequate land available to support residential, business, industrial and agricultural growth | 3.3.2.1 Prepare Implementation Plan for Industrial Land Strategy | MCED / MES | | Budget Bid |

Delivery Program Measures

| Measure | Baseline | Target |
|-------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| Volume of waste diverted from landfill | Not currently measured | Annual reduction of waste received in landfill |
| Kerbside collection bins missed per 10,000 households | Not currently measured | Less than 20 bins per 10,000 households |
| Processing time for development applications | 40 days for development applications 60 days for integrated development application | 30 days for development applications 60 days for integrated development applications |
| Community satisfaction with: | | |
| Waste management | Not currently measured | State average for rural Council |
| Planning and building permits | Not currently measured | State average for rural Council |
| Emergency and disaster management | Not currently measured | State average for rural Council |
| Environmental sustainability | Not currently measured | State average for rural Council |
| Town Planning Policy | Not currently measured | State average for rural Council |
| Ease of access to services | 62 | 65 |

Outcome 4 – *A region with quality and sustainable infrastructure*

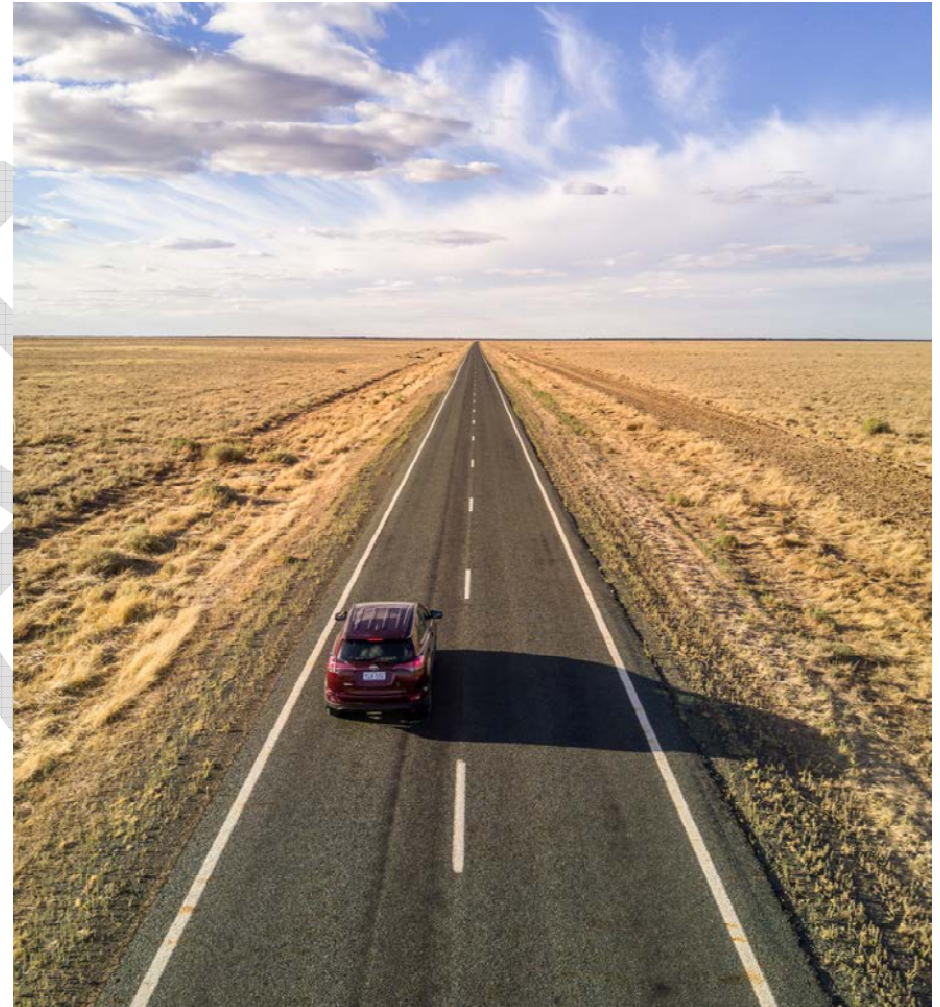
This outcome aims to create quality and sustainable built infrastructure. A significant part of Council's role is the management, maintenance and renewal of built infrastructure. Over the next three years we will focus on reducing our asset renewal gap with a focus on Councils road network. We will develop and implement an improved asset management system that ensures we are investing in the right infrastructure at the right time to maximise community benefit and minimise costs. Finally, we will continue to maintain and upgrade our water and sewer networks and plan for the upgrade of the Deniliquin Sewerage Treatment Plant.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 4.1 Our built environment is managed, maintained and improved
- 4.2 Our road network is a source of pride
- 4.3 Our water and sewer infrastructure is efficient and fit for purpose

Council deliver a variety of services that will help to achieve this outcome:

- Fleet and Plant
- Water and Sewer services
- Stormwater
- Engineering services
- Roads



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4.1 Our built environment is managed, maintained and improved

| Delivery Program 2018-2022 | Operational Plan 2021-2022 Action | Responsible Officer | Measure/Target | Budget Program |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------|------------------------------------------------------------|------------------------|
| 4.1.1 Responsibly manage our assets including roads, buildings, footpaths, airport, cemetery, recreation and sporting facilities and public toilets by inspecting and monitoring maintenance and renewal needs. | 4.1.1.1 Deliver Buildings Maintenance Program | MOP | Maintenance Program/Delivered | Operations |
| | 4.1.1.2 Deliver Roads Maintenance Program | MOP | Maintenance Program/Delivered | Operations |
| | 4.1.1.3 Deliver Capital Works Program. | DIN | Capital Works Program delivered / 90% | Operations |
| | 4.1.1.3 Prepare planning proposal for rezoning and reclassification of surplus open space | MES | Planning proposal/commenced | Environmental Services |
| 4.1.2 Understand and plan for Council's asset renewal requirements. | 4.1.2.1 Undertake a review of Council's existing Plant and Fleet register. | MOP | Review / Completed | Infrastructure |
| | 4.1.2.2 Develop a 10-year plant replacement program | MOP | Year one of current 10-year program/ Implemented | Infrastructure |
| | 4.1.2.3 Refine draft Service Level Agreements including inspection, maintenance and intervention criteria. | MOP | Service Level Agreements set-up in Tech One / Implemented. | Infrastructure |
| | 4.1.2.4 Invest in Council assets at a level equal to depreciation. | MEA | Capital expenditure compared to depreciation / => 90% | Engineering |
| | 4.1.2.5 Undertake asset valuations for asset classes in accordance with Asset Management Strategy. | MEA | Asset valuation for one asset class / Completed. | Engineering |
| | 4.1.2.6 Convene the Asset Management Steering Committee. | MEA | Meetings per year / 4 | Engineering |

4.2 Our road network is a source of pride

| Delivery Program 2018-2022 | Operational Plan 2021-2022 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------|----------------|
| 4.2.1 Close Council's asset renewal gap with the road network as the priority area of focus | 4.2.1.1 Implement current year's program of works to renew Council's road network in line with condition assessments. | MOP | Works delivered / 90% | Operations |

4.3 Our water and sewer infrastructure is efficient and fit for purpose

| Delivery Program 2018-2022 | Operational Plan 2021-2022 Action | Responsible Officer | Measure/Target | Budget Program |
|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------|----------------|
| 4.3.1 Provide for safe, reliable and sustainable water and sewerage services. | 4.3.1.1 Deliver Council's Water and Sewer Capital Works Program. | MEA | Capital Works Program delivered / 90% | Engineering |
| | 4.3.1.2 Deliver Council's Water and Sewer Infrastructure Maintenance Program. | MOP | Maintenance Program / Delivered | Infrastructure |
| 4.3.2 Plan for the replacement of the Deniliquin Sewerage Treatment plant | 4.3.2.1 Plan the replacement of the Deniliquin Sewerage Treatment Plant in consultation with NSW Government. | MEA | Funding application to NSW Government / Submitted | Engineering |

Delivery Program Measures

| Measure | Baseline | Target |
|------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| % completion of capital works program annually | 70% | 90% |
| Asset Management Maturity | Nil | Complete development of: 1. Asset Management Plans 2. Asset Condition Inspection Manual |
| Reduction in asset renewal gap | 90% annual expenditure on assets compared to depreciation | 100% annual expenditure on assets compared to depreciation |
| Community satisfaction with: | | |
| Local streets and footpaths | 41 | 45 |

Outcome 5 – *A community working together to achieve its potential*

This outcome focuses on creating strong partnerships and delivering strong civic leadership. We will do this by placing a focus on consultation and communication and ensuring the community can provide input on key decisions. We will work to create strong partnerships and collaborate and facilitate to create community partnerships. Finally, Council as a business will focus on ensuring we deliver value for money, become an employer of choice and deliver innovative and effective solutions and place a focus on customer service.

In line with our Community Strategic Plan, Edward River 2030, our three targets to achieve this outcome are:

- 5.1 Our community is informed and engaged
- 5.2 We collaborate and pursue partnerships that achieve great outcomes for our community
- 5.3 Our local government is efficient, innovative and financially sustainable

Council deliver a variety of services that will help to achieve this outcome:

- Human Resources
- WHS, Risk and Insurance
- Information Technology
- Financial Management
- Customer Service
- Workforce Development
- Media and Communications



5.1 Our community is informed and engaged

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 5.1.1 Proactively communicate information on Council services, activities and events | 5.1.1.1 Communicate information on Council services, activities and events. | MCED | Community News page/ 30 Engagement with Council social media accounts/ Increasing Media releases produced/ 24 Newsletters published/ 2 | Corporate Communications/ Office GM |
| 5.1.2 Provide opportunities for the community to be involved in key strategies, policies and decisions of Council | 5.1.1.2 Review Council's website to ensure it remains accessible and provides an engaging customer experience. | MCED | Website structure/ Reviewed | Budget Bid |

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| 5.2.1 Work in partnership with the community on key projects | 5.2.1.1 Support community projects with financial assistance through the Community Grants Program | MCED | Community Grants Program / Delivered | Community |
| | 5.1.2.2 Conduct ordinary and extraordinary meetings open to the public | GM | Adopted schedule of meetings / implemented Ordinary meeting business papers Published to Council's website three days prior to meeting | Office GM |
| | 5.1.2.3 Collaborate with the community to review and update the Community Strategic Plan – Edward River 2030 | GM | Plan adopted / 30 June | Office GM |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 5.3.1 Deliver sustainable financial management | 5.3.1.1 Develop annual Operational Plan budget and review Long Term Financial Plan | MFIN | Annual budget adopted and long-term financial plan reviewed in line with annual budget / 30 June | Corporate Services |
| | 5.3.1.2 Monitor and accurately report on Council's financial position in accordance with the Local Government Act 1993 requirements | MFIN | Quarter budget reviews completed / September, December and March Audited financial statements lodged 31 October | Corporate Services |
| | 5.3.1.3 Manage Council's investment portfolio to optimise investment returns within the constraints of the Local Government Act Guidelines and Council's adopted policies | MFIN | Report to Council / Monthly Bank Bill Swap Rate Benchmark / Exceeded | Corporate Services |
| | 5.3.1.4 Review Investment Policy within the constraints of the Local Government Act Guidelines and Council's adopted policies | MFIN | Review Investment Policy/Complete Review External/Internal Reserve/Complete | Corporate Services |
| | 5.3.1.5 Review land categories for rating purposes and implement changes required under the Local Government Act and in accordance with the new harmonized rating structure | MFIN | Review rating categories and subcategories/Complete Implement procedure for required category changes/Complete | Corporate Services |
| | 5.3.1.6 Coordinate the 30 June external audit function and implement agreed management actions | MFIN | Audit Engagement Plan Activities / Completed Management Actions implemented / = Agreed timeframes | Corporate Services |
| | 5.3.1.7 Review Financial Sustainability Policy within the constraints of the Local Government Act Guidelines and Australian Accounting Standard Board | MFIN | Review Financial Sustainability Policy/Commenced Deliver Action Plan based on the updated Financial Sustainability Policy/ Commenced | Corporate Services |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------------------------|-----------------------------|
| 5.3.2 Deliver excellent customer service | 5.3.2.1 Monitor customer service requests and complaints. | MPCS | Report customer request management statistics to Executive/ Quarterly | People and Customer Service |
| 5.3.3 Deliver good governance and take steps to improve management of risk and safety | 5.3.3.1 Coordinate the ongoing implementation the Council's Risk Management Framework. | MPCS | Strategic risks and controls reviewed as per the Risk Management Plan | People and Customer Service |
| | 5.3.3.2 Coordinate the implementation of Council's Statewide Mutual Continuous Improvement workbooks and distribute action plans to responsible officers. | MPCS | Workbooks – Submitted by due date Report Action Plans to EMT | People and Customer Service |
| | 5.3.3.3 Co-ordinate WHS steering committee development of the annual Corporate WHS Management Plan | MPCS | Plan developed Reports delivered as per the plan. | People and Customer Service |
| | 5.3.3.4 Convene the Work Health and Safety Committee meetings. | MPCS | Meetings held =>4 Minutes provided to the Executive/ Quarterly | People and Customer Service |
| | 5.3.3.5 Co-ordinate external audit of WHS Management System | MPCS | Audit completed Report to WHS Steering Committee | Budget Bid |
| | 5.3.3.6 Provide progress reports on implementation of the 2018-2022 Delivery Program in accordance with the Local Government Act 1993. | DCS | Progress reported to Council/ Quarterly | Corporate Services |
| | 5.3.3.7 Produce and publish Council's Annual Report in accordance with the Local Government Act 1993 | DCS | Report adopted / 30 November | Corporate Services |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 5.3.3 Deliver good governance and take steps to improve management of risk and safety | 5.3.3.8 Manage Council's calendar of compliance and reporting in accordance with Office of Local Government publication. | DCS | Calendar of reporting and compliance/ Established Quarterly reporting to the Executive and Audit, Risk and Improvement Committee / Commenced | Corporate Services |
| | 5.3.3.9 Produce and submit the annual Code of Conduct complaints report in accordance with the Office of Local Government requirements. | DCS | Reported to Council and the Office of Local Government/ 30 September | Corporate Services |
| | 5.3.3.10 Manage the Councillor Professional Development Program | DCS | Program / Delivered | Councillors |
| | 5.3.3.11 Produce and submit reports of disclosures made under the Public Interest Disclosures Act | DCS | NSW Ombudsman / July and February | Corporate Services |
| | 5.3.3.12 Coordinate lodgement of the annual Disclosures of Interest Returns in accordance with the Office of Local Government requirements | DCS | Annual lodgement process completed / 30 September | Corporate Services |
| | 5.3.3.13 Facilitate Audit, Risk and Improvement Committee meetings. | DCS | Meetings held / =>4 | Corporate Services |
| | 5.3.3.14 Coordinate delivery and reporting of the Internal Audit Program. | DCS | Program / Completed Implementation status reported to Executive and Audit, Risk and Improvement Committee / Quarterly | Corporate Services |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021-2022 Action | Responsible Officer | Measure/Target | Budget Program |
|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------------|
| 5.3.3 Deliver good governance and take steps to improve management of risk and safety | 5.3.3.15 Review and improve Council's corporate documents framework | DCS | Corporate documents review dates / Established Program review dates program / Established | Governance |
| | 5.3.3.16 Coordinate activities and events for the delivery of the NSW Local Government Elections | DCS | Election / Completed Councillor induction program / Implemented Post-election legislative program of actions / Completed | Governance |
| | 5.3.3.17 Coordinate the implementation of the strategic plan for committees of Council | DCS | Implementation of the Strategic Plan for Committees / Completed June 30 | Corporate Services |
| | 5.3.3.18 Coordinate implementation of the Business Continuity Plan, including final Disaster Recovery Plan | DCS / MPCS | Implementation / Complete | Corporate Services |
| | 5.3.3.18 Review the Privacy Management Plan | MIM | Review / Complete | Information Management |
| | 5.3.3.20 Review and publish the Council Information Guide. | MIM | Guide adopted | Information Management |
| | 5.3.3.21 Produce and submit the annual government Information Public Access Report in accordance with the Government Information (Public Access) Act 2009. | MIM | Annual report provided to the Information and Privacy Commissioner/ | Information Management |
| | 5.3.3.22 Coordinate the publication of Open Access Information to the website in accordance with the Government Information (Public Access) Act | MIM | Open Access Information available on the website/ Increasing | Information Management |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------------------------------|------------------------|
| 5.3.3 Deliver good governance and take steps to improve management of risk and safety | 5.3.3.23 Develop a new suite of IP&R Documents in line with LG Requirements | DCS | Documents developed and adopted | Corporate Services |
| | 5.3.3.24 Coordinate 2020 / 2021 Community Survey | DCS | Survey complete and results published on the website | Corporate Services |
| | 5.3.3.25 Establish and publish to the website a Formal Access to Information Disclosure Log in accordance with the Government Information (Public Access) Act 2009. | MIM | Published to website/ =< every 45 days | Information Management |
| | 5.3.3.26 Review and renew Council's insurance portfolio. | MEA | Annual renewal / Completed Incident reports to Executive / 4 per year. | Engineering |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|--------------------------------------------------------------------------------|-----------------------------|
| 5.3.4 Identify and deliver innovative projects to improve Councils performance | 5.3.4.1 Deliver the Information Technology Strategy, including reimplementation of Technology One, in accordance with approved Project Plan. | DCS | Project milestones met | Information Management |
| | 5.3.4.2 Deliver Council's civic and administration accommodation project in accordance with the project plan. | DIN | Project Milestones / Met | Engineering |
| | 5.3.4.3 Develop and commence the implementation of an Edward River Council continuous improvement program | GM | Continuous Improvement Program developed, and implementation commenced. | Office of GM |
| 5.3.5 Be an employer of choice | 5.3.5.1 Encourage two-way communication with the workforce. | MPCS | Initiatives implemented in accordance with Staff Survey Action Plan / Complete | People and Customer Service |
| | 5.3.5.2 Coordinate and fund annual staff training programs. | MPCS | Training Plan and budget / Prepared | People and Customer Service |
| | 5.3.5.3 Implement the annual employee health and wellbeing program | MPCS | Program Implementation / Meets timelines set in the plan. | People and Customer Service |
| | 5.3.5.4 Undertake annual staff satisfaction survey to identify areas of improvement. | MPCS | Survey/ Completed | People and Customer Service |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|-----------------------------------|----------------------------------------------------------------------------------------------------------------------|---------------------|------------------------------------------------------------------------|-----------------------------|
| 5.3.5 Be an employer of choice | 5.3.5.5 Deliver the Staff Recognition and Service Awards Program | GM | Program/ Delivered | Office of GM |
| | 5.3.5.6 Implement Employee Self Service for leave for Outdoor Staff | MPCS | Implementation commenced | People and Customer Service |
| | 5.3.5.7 Coordinate annual staff performance review program | MPCS | Annual program / Completed | People and Customer Service |
| | 5.3.5.8 Facilitate regular meetings of the Staff Consultative Committee (WMP 2.9). | MPCS | Meetings held =>2 | People and Customer Service |
| | 5.3.5.9 Coordinate the development and implementation of salary system progression rules and skill step framework | MPCS | Salary skill step framework for operational roles/ Progressing | People and Customer Service |
| | 5.3.5.10 Implement EEO & Diversity Plan | MPCS | Meets timelines set in the plan. | People and Customer Service |
| | 5.3.5.11 Implement Workforce plan | MPCS | Succession planning commenced and ongoing | People and Customer Service |
| | 5.3.5.12 Develop workforce cultural plan | MPCS | Cultural Plan Commenced | People and Customer Service |
| | 5.3.5.13 Develop 3-year Corporate Services Plan | DCS | Plan developed and adopted Plan commenced as per milestones set | Corporate Services |

5.3 Our local government is efficient, innovative and financially sustainable

| Delivery Program 2018-2022 | Operational Plan 2021–2022 Action | Responsible Officer | Measure/Target | Budget Program |
|--------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------|----------------|
| 5.3.5 Be an employer of choice | 5.3.5.14 Develop and commence the implementation of an Edward River Council continuous improvement program | GM | Continuous Improvement Program developed, and implementation commenced. | Budget bid |

Delivery Program Measures

| Measure | Baseline | Target |
|--------------------------------------------------------------|-------------------------------------------------|---------------------------------------|
| % of Councillors in attendance at Council meetings | 80% | Greater than 85% |
| Staff turnover as a % of permanent staff numbers | 7.8% | Less than 10% |
| % of Council decisions made at meetings closed to the public | 15% | Less than 10% |
| Lost time injury frequency rate | 19.22 | 12.8 |
| Community Satisfaction with: | | |
| Community consultation | 57 | 63 |
| Informing the community | 59 | 65 |
| Decisions made in the community interest | 54 | 60 |
| Value for money | 43 | 46 |
| Customer service | 59% consider Customer Service good or very good | 65% (in line with State-Wide average) |
| Overall Council performance | 56 | 58 (in line with State-Wide average) |

Part 3 - Budget - 2021/22



Executive Summary

Edward River Council's annual budget forms part of the Operational Plan 2021-22, along with the Statement of Revenue Policy and Fees and Charges. While the Delivery Program which normally covers a three-year period but, has been extended for a further year due to the COVID-19 pandemic and the extension of Councillors terms it contains high-level financial information, the budget focuses on the next financial year and shows more detailed expenditure and income.

The 2021-22 budget has been prepared using the previous year's Long-Term Financial Plan as a reference, adjusted for known variations and new demands, and will deliver a budget totaling \$28.49 million, investing \$28.95 million in capital works (with \$10.39 million Assets Renewal/New works and \$10.26 million works carried forward) and returning an operating surplus of \$5.95 million.

The \$5.95 million operating surplus is made up of three funds:

- General \$4.40 million
- Water \$0.45 million
- Sewer \$1.10 million

| Total Revenue (inclusive of capital grants) | |
|---------------------------------------------|------------------------|
| General fund | \$27.70 million |
| Water fund | \$3.35 million |
| Sewer fund | \$3.38 million |
| Consolidated funds | \$34.43 million |

| Total Costs | |
|---------------------------|------------------------|
| General fund | \$23.31 million |
| Water fund | \$2.90 million |
| Sewer fund | \$2.28 million |
| Consolidated funds | \$28.49 million |

Rates and annual charges revenue

Rating revenue increases in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is 2 per cent for 2021-22 plus an additional in \$194,000 recoupment of forgone rates income from 2020-21.

According to IPART, “the rate peg is mainly based on the Local Government Cost Index (LGCI), which measures price changes over the previous year for goods and labour that an average council will use. We also look at productivity changes over the same period.”

The projected rates revenue for 21/22 will be \$7.6m.
For further detail, refer to Council’s Statement of Revenue Policy.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 1.78 per cent, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

For further detail, refer to Council’s Fees and Charges section of this document.

Interest and investment revenue

Interest on overdue rates, charges and deferred debts is budgeted at \$81,243.

Council’s estimated interest investment revenue for 2021/22 is \$134,999.

Council will continue an investment strategy to maximize return on investment, whilst maintaining a low risk portfolio governed firstly by the Minister of Local Government’s Order, as set out below; and secondly by

Council’s Investment Policy which provides the framework for minimizing risks involved in investing public funds.

Minister of Local Government's Order - as published in the NSW Government Gazette on 11 February 2011:

The investment of surplus funds will be in accordance with Section 625 of the Act and by order of the Minister as published in the Gazette, in the form of:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth or any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the Local Government Act 1993 (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) A deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Grants and contributions revenue

An optimistic approach has been taken with budgeting for grants and contributions revenue. The Financial Assistance Grant of \$5.9 million is forecast to grow at a modest rate of 1.78%. Over many years this grant has proven difficult to predict.

Generally, only known future grants are included in the forward projections, with the exception of grants which have been reliably received over a long period of time. The Pensioner Rebate subsidy of \$151,811 is shown for the forward period based on 55 per cent from the NSW Government. The original subsidies were 5 per cent Australian Government and 50 per cent NSW Government; however, the Australian Government contribution was discontinued in 2014-15 but was offset by the NSW Government increasing its subsidy to 55 per cent for a temporary period. It is assumed that this additional subsidy will be maintained into the future.

Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area.

Employee costs

As at March 2021, Council employed 101.63 full time equivalent staff. Employee-related costs, which include salaries, entitlements, insurances, taxes, travel and training costs, are estimated to be \$9.67m. It is assumed that employee costs will grow at a rate of 1 per cent in the forecast period. This includes anticipated award increases, growth through salary progression and reduction in training budget.

Borrowing costs

Council currently has no loan portfolio and we are exploring the possible borrowings for the retirement facilities and airport project in the forecast period.

Materials and contract costs

Materials and contracts costs estimate for the 2021-22 has reduced from the previous year, which is attributed mainly due reduced grant funded operational costs for the merger and drought communities program.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to

Financial Assistance Program

Under section 356 of the Act, Council provides a range of financial assistance programs. Council's Community, Annual and Quick Response Grants operate within Council's Grants Program Policy, with other financial assistance programs operating under different instruments, such as Memoranda of Understanding or State and Federal Funding agreements. Council's financial assistance programs for 2021-22 are set out below:

| | Budget 20/21 | Budget 21/22 |
|----------------------------------------------------------------|------------------|------------------|
| Income | | |
| Local Heritage Places Funding | 6,250 | 6,250 |
| Advisor Grant | 7,000 | 5,000 |
| Long Paddock | 14,000 | 14,000 |
| Total Income | 27,250 | 25,250 |
| Expenditure | | |
| ERC Education Fund | 10,000 | 10,000 |
| Contributions to Schools | 5,000 | 5,000 |
| Donations and Contributions Community Grants | 50,000 | 50,000 |
| Donations and Contributions - Ute Muster Contributions in Kind | 60,000 | 60,000 |
| Donations and Contributions - Ute Muster Donations Program | 25,000 | 25,000 |
| Donations and Contributions - Bush Bursary | 3,000 | 3,000 |
| Local Heritage Places Expenditure (match grant 1:1) | 16,250 | 16,250 |
| Quick Response Grants | 10,000 | 10,000 |
| Doctor Incentive | 10,000 | 10,000 |
| Advisor Grant Expenditure (grant funded) | 14,000 | 10,000 |
| Long Paddock | 28,000 | 28,000 |
| Total Expenditure | 231,250 | 227,250 |
| Donations and Contributions Net Result | - 204,000 | - 202,000 |

Other costs

Other expenditures are set to increase by only 1.2 per cent.

Reserves

Council has a number of reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

Capital program

The 2021-22 budget has a renewal/new capital program totaling \$10.39 million. Highlights include:

- Annual Local Roads Renewal Programs: \$3.85 million
- Annual Regional Roads Renewal Program: \$2.50 million
- Water and Sewer infrastructure renewal programs: \$1.50 million
- Maude Road \$1.45 million
- Plant disposal and acquisition program: \$1.21 million

Details of the capital program can be found in the 2021/22 Budget Detail for each Capital Works Program.

Other initiatives

The 2021-22 budget also includes expenditure for some of the following one-off projects funded by grants:

- Implementation of Signage Strategy
- North Deni Rest Area
- Cemetery upgrades
- Peppin Heritage Centre upgrades
- Skatepark renewal
- Island sanctuary works
- Memorial Park amenities
- Off-lease dog park
- Hydro Pool upgrades

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Consolidated Financial Statement 2022-2025

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Whole of Council Statement of Comprehensive Income

| Edward River Council | | | | |
|--------------------------------------------------------------------------------------------------------------------------|-----------------|---------------|---------------|---------------|
| Income Statement Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Income from Continuing Operations | | | | |
| Rates and Annual Charges | 13,458 | 13,727 | 14,002 | 14,282 |
| User Charges and Fees | 3,659 | 3,782 | 3,857 | 3,934 |
| Interest & Investment Revenue | 216 | 220 | 225 | 229 |
| Other Revenues | 3,038 | 3,099 | 3,161 | 3,224 |
| Grants & Contributions for Operating Purposes | 8,119 | 8,281 | 8,447 | 8,616 |
| Grants & Contributions for Capital Purposes - Cash | 5,940 | 2,196 | 2,196 | 2,197 |
| Total Income from Continuing Operations | 34,430 | 31,305 | 31,888 | 32,482 |
| Expenses from Continuing Operations | | | | |
| Employee Costs | 9,673 | 9,866 | 10,064 | 10,265 |
| Borrowing Costs | 105 | 95 | 85 | 74 |
| Materials and Contracts | 3,321 | 3,451 | 3,520 | 3,590 |
| Depreciation | 9,281 | 9,237 | 9,422 | 9,615 |
| Other Expenses | 6,105 | 6,487 | 6,615 | 6,901 |
| Total Expenses from Continuing Operations | 28,485 | 29,137 | 29,704 | 30,445 |
| Operating Result from Continuing Operations Surplus/(Deficit) | 5,945 | 2,168 | 2,183 | 2,037 |
| Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit) | 5 | (27) | (13) | (160) |

Whole of Council Statement of Financial Position

| Edward River Council | | | | |
|---------------------------------------------|-----------------|----------------|----------------|----------------|
| Balance Sheet Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Current Assets | | | | |
| Cash & Cash Equivalents | 30,918 | 32,738 | 34,623 | 35,638 |
| Receivables | 2,797 | 2,543 | 2,585 | 2,641 |
| Other (Includes Assets Held for Sale) | 64 | 66 | 67 | 68 |
| Total Current Assets | 33,779 | 35,347 | 37,275 | 38,347 |
| Non-Current Assets | | | | |
| Infrastructure, Property, Plant & Equipment | 473,447 | 475,035 | 485,315 | 509,412 |
| Other | 352 | 352 | 352 | 362 |
| Total Non-Current Assets | 473,799 | 475,387 | 485,667 | 509,774 |
| Total Assets | 507,578 | 510,734 | 522,942 | 548,121 |
| Current Liabilities | | | | |
| Payables | 1,551 | 1,592 | 1,619 | 1,669 |
| Borrowings | 572 | 582 | 593 | 604 |
| Other | 4,675 | 5,107 | 5,548 | 5,997 |
| Total Current Liabilities | 6,798 | 7,281 | 7,760 | 8,270 |
| Non-Current Liabilities | | | | |
| Payables | 163 | 167 | 170 | 173 |
| Borrowings | 4,966 | 4,384 | 3,791 | 3,187 |
| Provisions | 607 | 607 | 607 | 617 |
| Other | 177 | 191 | 206 | 221 |
| Total Non-Current Liabilities | 5,913 | 5,349 | 4,774 | 4,198 |
| Total Liabilities | 12,712 | 12,630 | 12,534 | 12,468 |
| Net Assets | 494,867 | 498,105 | 510,408 | 535,653 |
| Equity | | | | |

| | | | | |
|----------------------|----------------|----------------|----------------|----------------|
| Retained Earnings | 416,192 | 418,531 | 420,714 | 422,752 |
| Revaluation Reserves | 54,935 | 56,004 | 66,125 | 89,333 |
| Other Reserves | 23,740 | 23,569 | 23,569 | 23,569 |
| Total Equity | 494,867 | 498,104 | 510,408 | 535,653 |

Whole of Council Statement of Cash Flows

| Edward River Council | | | | | |
|-------------------------------------------------------------------------|--|-----------------|----------|----------|----------|
| Cash Flow Statement Projections | | | | | |
| | | Proposed Budget | | | |
| Year Ending | | 2022 | 2023 | 2024 | 2025 |
| | | \$000s | \$000s | \$000s | \$000s |
| Cash Flows from Operating Activities | | | | | |
| Receipts - Operating Activities | | 35,139 | 31,550 | 31,839 | 32,420 |
| Payments - Operating Activities | | (19,606) | (19,307) | (19,707) | (20,233) |
| Net Cash Provided by (or used in) Operating Activities | | 15,533 | 12,243 | 12,133 | 12,187 |
| Cash Flows from Investing Activities | | | | | |
| Receipts - Infrastructure, Property, Plant & Equipment | | 200 | 200 | 200 | 200 |
| Purchases - Infrastructure, Property, Plant & Equipment | | (28,954) | (9,956) | (9,781) | (10,705) |
| Receipts/Purchases - Other Assets | | - | - | - | - |
| Net Cash Provided by (or used in) Investing Activities | | (28,754) | (9,756) | (9,581) | (10,505) |
| Cash Flow from Financing Activities | | | | | |
| Receipts - Loan Borrowings | | 6,100 | - | - | - |
| Payments - Principal Repayments | | (562) | (572) | (582) | (593) |
| Payments - Finance Costs | | (105) | (95) | (85) | (74) |
| Net Cash Provided by (or used in) Financing Activities | | 5,433 | (667) | (667) | (667) |
| Net Increase/(Decrease) in Cash Assets Held | | (7,788) | 1,820 | 1,885 | 1,015 |
| Cash and Cash Equivalents at Beginning of Reporting Period | | 38,706 | 30,918 | 32,738 | 34,623 |
| Cash and Cash Equivalents at End of Reporting Period | | 30,918 | 32,738 | 34,623 | 35,638 |
| Total Cash, Cash Equivalents and Investments at End of Reporting Period | | 30,918 | 32,738 | 34,623 | 35,638 |

General Fund

General fund revenue is sourced mostly from rates and operating grants. Each year the NSW Government determines the maximum amount by which Councils can increase their annual general rates income. The responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory (IPART).

General Fund Statement of Comprehensive Income

| Edward River Council | | | | |
|--------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|----------------|----------------|
| General Fund - Income Statement Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Income from Continuing Operations | | | | |
| Rates and Annual Charges | 9,079 | 9,261 | 9,446 | 9,635 |
| User Charges and Fees | 1,476 | 1,555 | 1,586 | 1,618 |
| Interest & Investment Revenue | 157 | 160 | 163 | 167 |
| Other Revenues | 3,038 | 3,099 | 3,161 | 3,224 |
| Grants & Contributions for Operating Purposes | 8,045 | 8,206 | 8,370 | 8,537 |
| Grants & Contributions for Capital Purposes - Cash | 5,905 | 2,160 | 2,160 | 2,160 |
| Total Income from Continuing Operations | 27,700 | 24,440 | 24,886 | 25,341 |
| Expenses from Continuing Operations | | | | |
| Employee Costs | 8,765 | 8,940 | 9,119 | 9,301 |
| Borrowing Costs | 105 | 95 | 85 | 74 |
| Materials and Contracts | 2,556 | 2,670 | 2,724 | 2,778 |
| Depreciation | 7,929 | 7,858 | 8,015 | 8,181 |
| Other Expenses | 3,951 | 4,290 | 4,373 | 4,615 |
| Total Expenses from Continuing Operations | 23,306 | 23,854 | 24,316 | 24,949 |
| Operating Result from Continuing Operations Surplus/(Deficit) | 4,394 | 587 | 570 | 392 |
| Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit) | (1,511) | (1,573) | (1,590) | (1,768) |

General Fund Statement of Financial Position

| Edward River Council | | | | |
|---------------------------------------------|-----------------|----------------|----------------|----------------|
| General Fund - Balance Sheet Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Current Assets | | | | |
| Cash & Cash Equivalents | 15,703 | 16,116 | 16,532 | 16,020 |
| Receivables | 2,249 | 1,984 | 2,017 | 2,059 |
| Other (Includes Assets Held for Sale) | 64 | 66 | 67 | 68 |
| Total Current Assets | 18,017 | 18,166 | 18,615 | 18,147 |
| Non-Current Assets | | | | |
| Infrastructure, Property, Plant & Equipment | 407,008 | 407,356 | 417,492 | 441,475 |
| Other | 352 | 352 | 352 | 362 |
| Total Non-Current Assets | 407,360 | 407,708 | 417,844 | 441,837 |
| Total Assets | 425,377 | 425,873 | 436,460 | 459,984 |
| Current Liabilities | | | | |
| Payables | 1,236 | 1,271 | 1,293 | 1,335 |
| Borrowings | 572 | 582 | 593 | 604 |
| Other | 4,675 | 5,107 | 5,548 | 5,997 |
| Total Current Liabilities | 6,484 | 6,960 | 7,434 | 7,936 |
| Non-Current Liabilities | | | | |
| Payables | 53 | 54 | 55 | 56 |
| Borrowings | 4,966 | 4,384 | 3,791 | 3,187 |
| Provisions | 607 | 607 | 607 | 617 |
| Other | 177 | 191 | 206 | 221 |
| Total Non-Current Liabilities | 5,803 | 5,236 | 4,659 | 4,081 |
| Total Liabilities | 12,287 | 12,196 | 12,092 | 12,017 |
| Net Assets | 413,090 | 413,677 | 424,367 | 447,967 |
| Equity | | | | |
| Retained Earnings | 348,478 | 349,236 | 349,806 | 350,197 |
| Revaluation Reserves | 54,935 | 54,935 | 65,056 | 88,264 |
| Other Reserves | 9,677 | 9,506 | 9,506 | 9,506 |
| Total Equity | 413,090 | 413,677 | 424,367 | 447,967 |

General Fund Statement of Cash Flows

| Edward River Council | | | | |
|--------------------------------------------------------------------------------|-----------------|----------------|----------------|----------------|
| General Fund - Cash Flow Statement Projections | | | | |
| Proposed Budget | | | | |
| Year Ending | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Cash Flows from Operating Activities | | | | |
| Receipts - Operating Activities | 28,414 | 24,695 | 24,845 | 25,289 |
| Payments - Operating Activities | (15,760) | (15,410) | (15,731) | (16,179) |
| Net Cash Provided by (or used in) Operating Activities | 12,654 | 9,285 | 9,114 | 9,110 |
| Cash Flows from Investing Activities | | | | |
| Receipts - Infrastructure, Property, Plant & Equipment | 200 | 200 | 200 | 200 |
| Purchases - Infrastructure, Property, Plant & Equipment | (24,781) | (8,406) | (8,231) | (9,155) |
| Net Cash Provided by (or used in) Investing Activities | (24,581) | (8,206) | (8,031) | (8,955) |
| Cash Flow from Financing Activities | | | | |
| Receipts - Loan Borrowings | 6,100 | - | - | - |
| Payments - Principal Repayments | (562) | (572) | (582) | (593) |
| Payments - Finance Costs | (105) | (95) | (85) | (74) |
| Net Cash Provided by (or used in) Financing Activities | 5,433 | (667) | (667) | (667) |
| Net Increase/(Decrease) in Cash Assets Held | (6,494) | 412 | 416 | (512) |
| Cash and Cash Equivalents at Beginning of Reporting Period | 22,197 | 15,703 | 16,116 | 16,532 |
| Cash and Cash Equivalents at End of Reporting Period | 15,703 | 16,116 | 16,532 | 16,020 |
| Total Cash, Cash Equivalents and Investments at End of Reporting Period | 15,703 | 16,116 | 16,532 | 16,020 |

Water Fund

Water fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Water Services section of the Budget Detail 2021-22.

Water Fund Statement of Comprehensive Income

| Edward River Council | | | | |
|--------------------------------------------------------------------------------------------------------------------------|-----------------|--------------|--------------|--------------|
| Water - Income Statement Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Income from Continuing Operations | | | | |
| Rates and Annual Charges | 1,365 | 1,392 | 1,420 | 1,449 |
| User Charges and Fees | 1,883 | 1,921 | 1,959 | 1,998 |
| Interest & Investment Revenue | 30 | 31 | 31 | 32 |
| Grants & Contributions for Operating Purposes | 37 | 38 | 38 | 39 |
| Grants & Contributions for Capital Purposes - Cash | 35 | 36 | 36 | 37 |
| Total Income from Continuing Operations | 3,350 | 3,417 | 3,485 | 3,555 |
| Expenses from Continuing Operations | | | | |
| Employee Costs | 562 | 573 | 585 | 596 |
| Materials and Contracts | 464 | 473 | 483 | 492 |
| Depreciation | 732 | 747 | 762 | 777 |
| Other Expenses | 1,141 | 1,164 | 1,187 | 1,211 |
| Total Expenses from Continuing Operations | 2,899 | 2,957 | 3,016 | 3,077 |
| Operating Result from Continuing Operations Surplus/(Deficit) | 451 | 460 | 469 | 478 |
| Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit) | 416 | 424 | 433 | 441 |

Water Fund Statement of Financial Position

| Edward River Council | | | | |
|---------------------------------------------|---------------|---------------|---------------|---------------|
| Water - Balance Sheet Projections | | | | |
| Proposed Budget | | | | |
| Year Ending | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Current Assets | | | | |
| Cash & Cash Equivalents | 8,305 | 8,611 | 8,942 | 9,296 |
| Receivables | 273 | 278 | 283 | 289 |
| Total Current Assets | 8,578 | 8,889 | 9,225 | 9,586 |
| Non-Current Assets | | | | |
| Infrastructure, Property, Plant & Equipment | 35,636 | 36,858 | 36,997 | 37,120 |
| Total Non-Current Assets | 35,636 | 36,858 | 36,997 | 37,120 |
| Total Assets | 44,214 | 45,748 | 46,222 | 46,706 |
| Current Liabilities | | | | |
| Payables | 178 | 182 | 185 | 189 |
| Total Current Liabilities | 178 | 182 | 185 | 189 |
| Non Current Liabilities | | | | |
| Payables | 71 | 72 | 74 | 75 |
| Total Non Current Liabilities | 71 | 72 | 74 | 75 |
| Total Liabilities | 249 | 254 | 259 | 264 |
| Net Assets | 43,965 | 45,494 | 45,963 | 46,441 |
| Equity | | | | |
| Retained Earnings | 36,321 | 36,781 | 37,250 | 37,728 |
| Revaluation Reserves | - | 1,069 | 1,069 | 1,069 |
| Other Reserves | 7,644 | 7,644 | 7,644 | 7,644 |
| Total Equity | 43,965 | 45,494 | 45,963 | 46,441 |

Water Fund Statement of Cash Flows

| Edward River Council | | | | |
|--------------------------------------------------------------------------------|----------------|--------------|--------------|--------------|
| Water - Cash Flow Statement Projections | | | | |
| Proposed Budget | | | | |
| Year Ending | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Cash Flows from Operating Activities | | | | |
| Receipts - Operating Activities | 3,349 | 3,413 | 3,482 | 3,550 |
| Payments - Operating Activities | (2,169) | (2,207) | (2,251) | (2,295) |
| Net Cash Provided by (or used in) Operating Activities | 1,180 | 1,206 | 1,230 | 1,255 |
| Cash Flows from Investing Activities | | | | |
| Purchases - Infrastructure, Property, Plant & Equipment | (2,583) | (900) | (900) | (900) |
| Net Cash Provided by (or used in) Investing Activities | (2,583) | (900) | (900) | (900) |
| Cash Flow from Financing Activities | | | | |
| Net Increase/(Decrease) in Cash Assets Held | (1,403) | 306 | 330 | 355 |
| Cash and Cash Equivalents at Beginning of Reporting Period | 9,708 | 8,305 | 8,611 | 8,942 |
| Cash and Cash Equivalents at End of Reporting Period | 8,305 | 8,611 | 8,942 | 9,296 |
| Total Cash, Cash Equivalents and Investments at End of Reporting Period | 8,305 | 8,611 | 8,942 | 9,296 |

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Sewer Fund

Sewer fund revenue is sourced mostly from annual and usage-based water charges detailed in the Statement of Revenue Policy section. Major water fund projects are set out in the Capital Works – Infrastructure Sewer Services section of the Budget Detail 2021-22.

Sewer Fund Statement of Comprehensive Income

| Edward River Council Sewerage - Income Statement Projections | | | | |
|--------------------------------------------------------------------------------------------------------------------------|-----------------|--------------|--------------|--------------|
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Income from Continuing Operations | | | | |
| Rates and Annual Charges | 3,014 | 3,074 | 3,136 | 3,198 |
| User Charges and Fees | 300 | 306 | 312 | 318 |
| Interest & Investment Revenue | 29 | 30 | 30 | 31 |
| Grants & Contributions for Operating Purposes | 37 | 38 | 38 | 39 |
| Total Income from Continuing Operations | 3,380 | 3,448 | 3,517 | 3,587 |
| Expenses from Continuing Operations | | | | |
| Employee Costs | 346 | 353 | 360 | 367 |
| Materials and Contracts | 301 | 307 | 313 | 319 |
| Depreciation | 620 | 632 | 645 | 658 |
| Other Expenses | 1,013 | 1,033 | 1,054 | 1,075 |
| Total Expenses from Continuing Operations | 2,280 | 2,326 | 2,372 | 2,420 |
| Operating Result from Continuing Operations Surplus/(Deficit) | 1,100 | 1,122 | 1,144 | 1,167 |
| Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit) | 1,100 | 1,122 | 1,144 | 1,167 |

Sewer Fund Statement of Financial Position

| Edward River Council | | | | |
|---------------------------------------------|-----------------|---------------|---------------|---------------|
| Sewerage - Balance Sheet Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Current Assets | | | | |
| Cash & Cash Equivalents | 6,909 | 8,012 | 9,149 | 10,322 |
| Receivables | 275 | 281 | 286 | 292 |
| Total Current Assets | 7,185 | 8,292 | 9,435 | 10,614 |
| Non-Current Assets | | | | |
| Infrastructure, Property, Plant & Equipment | 30,803 | 30,821 | 30,826 | 30,818 |
| Total Non-Current Assets | 30,803 | 30,821 | 30,826 | 30,818 |
| Total Assets | 37,988 | 39,113 | 40,260 | 41,432 |
| Current Liabilities | | | | |
| Payables | 136 | 139 | 142 | 145 |
| Total Current Liabilities | 136 | 139 | 142 | 145 |
| Non-Current Liabilities | | | | |
| Payables | 39 | 40 | 41 | 42 |
| Total Non-Current Liabilities | 39 | 40 | 41 | 42 |
| Total Liabilities | 176 | 179 | 182 | 186 |
| Net Assets | 37,812 | 38,934 | 40,078 | 41,245 |
| Equity | | | | |
| Retained Earnings | 31,393 | 32,515 | 33,659 | 34,826 |
| Other Reserves | 6,419 | 6,419 | 6,419 | 6,419 |
| Total Equity | 37,812 | 38,934 | 40,078 | 41,245 |

Sewer Fund Statement of Cash Flows

| Edward River Council | | | | |
|--------------------------------------------------------------------------------|-----------------|--------------|--------------|---------------|
| Sewerage - Cash Flow Statement Projections | | | | |
| Year Ending | Proposed Budget | | | |
| | 2022 | 2023 | 2024 | 2025 |
| | \$000s | \$000s | \$000s | \$000s |
| Cash Flows from Operating Activities | | | | |
| Receipts - Operating Activities | 3,376 | 3,443 | 3,512 | 3,581 |
| Payments - Operating Activities | (1,677) | (1,690) | (1,725) | (1,758) |
| Net Cash Provided by (or used in) Operating Activities | 1,698 | 1,752 | 1,788 | 1,823 |
| Cash Flows from Investing Activities | | | | |
| Purchases - Infrastructure, Property, Plant & Equipment | (1,590) | (650) | (650) | (650) |
| Net Cash Provided by (or used in) Investing Activities | (1,590) | (650) | (650) | (650) |
| Cash Flow from Financing Activities | | | | |
| Net Increase/(Decrease) in Cash Assets Held | 108 | 1,102 | 1,138 | 1,173 |
| Cash and Cash Equivalents at Beginning of Reporting Period | 6,801 | 6,909 | 8,012 | 9,149 |
| Cash and Cash Equivalents at End of Reporting Period | 6,909 | 8,012 | 9,149 | 10,322 |
| plus Investments on Hand - End of Reporting Period | - | - | - | - |
| Total Cash, Cash Equivalents and Investments at End of Reporting Period | 6,909 | 8,012 | 9,149 | 10,322 |

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Detailed Service Budgets (Operations)

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| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Civic Functions | | | |
| Responsible Service: Office of General Manager | | | |
| Civic Functions | Revenue | Expenditure | 21/22 Budget Balance |
| Civic Functions | | \$28,500 | -\$28,500 |
| Councillor Expenses | | \$23,000 | -\$23,000 |
| Civic Functions Net Result | | \$51,500 | -\$51,500 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Mayoral Expenses | | | |
| Responsible Service: Office of General Manager | | | |
| Mayoral Expenses | Revenue | Expenditure | 21/22 Budget Balance |
| Mayoral Expenses | | \$81,374 | -\$81,374 |
| Mayoral Expenses Net Result | | \$81,374 | -\$81,374 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Councillor Expenses | | | |
| Responsible Service: Office of General Manager | | | |
| Councillor Expenses | Revenue | Expenditure | 21/22 Budget Balance |
| Councillor Conference Registrations | | \$9,000 | -\$9,000 |
| Councillor Fees Sec 29A | | \$105,000 | -\$105,000 |
| Councillor Travelling Expenses | | \$17,000 | -\$17,000 |
| Councillor Insurances | | \$43,820 | -\$43,820 |
| GM Performance Management | | \$12,000 | -\$12,000 |
| Councillor Expenses Net Result | | \$186,820 | -\$186,820 |

| | | | |
|-------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Donations & Contributions | | | |
| Responsible Service: Office of General Manager | | | |
| Donations & Contributions | Revenue | Expenditure | 21/22 Budget Balance |
| Donations and Contributions In Kind | | \$60,000 | -\$60,000 |
| Donations & Contributions General | | \$113,000 | -\$113,000 |
| Donations & Contributions Net Result | | \$173,000 | -\$173,000 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Election Expenses | | | |
| Responsible Service: Office of General Manager | | | |
| Election Expenses | Revenue | Expenditure | 21/22 Budget Balance |
| Election Expenses | | \$150,000 | -\$150,000 |
| Election Expenses Net Result | | \$150,000 | -\$150,000 |

| | | | |
|-------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Office of the General Manager | | | |
| Responsible Service: Office of General Manager | | | |
| Office of the General Manager | Revenue | Expenditure | 21/22 Budget Balance |
| Office of General Manager | | \$427,667 | -\$427,667 |
| Office of the General Manager Net Result | | \$427,667 | -\$427,667 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Edward River Council Merger | | | |
| Responsible Service: Office of General Manager | | | |
| Edward River Council Merger | Revenue | Expenditure | 21/22 Budget Balance |
| ERC Merger Interest Received on Grant | \$8,886 | | \$8,886 |
| ERC Merger - Redundancies | | \$144,922 | -\$144,922 |
| Edward River Council Merger Net Result | \$8,886 | \$144,922 | -\$136,036 |

| | | | |
|------------------------------------------------|-----------------|--------------------|-----------------------------|
| Budget Program: Health Services | | | |
| Responsible Service: Office of General Manager | | | |
| Health Services | Revenue | Expenditure | 21/22 Budget Balance |
| Health Services | \$10,250 | \$156,898 | -\$146,648 |
| Arbovirus Monitoring Sentinel Flock | \$2,000 | \$2,220 | -\$220 |
| Health Services Net Result | \$12,250 | \$159,118 | -\$146,868 |

| | | | |
|------------------------------------------------|-----------------|--------------------|-----------------------------|
| Budget Program: Animal Control | | | |
| Responsible Service: Office of General Manager | | | |
| Animal Control | Revenue | Expenditure | 21/22 Budget Balance |
| Microchipping Fees | \$1,400 | \$1,500 | -\$100 |
| Impounding Fees Animal Control | \$3,500 | | \$3,500 |
| Fines Animal Control | \$22,500 | | \$22,500 |
| Animal - Grant Companion Animals | \$18,000 | \$16,000 | \$2,000 |
| Animal Control | \$500 | \$228,360 | -\$227,860 |
| Animal Control Pound Expenses | | \$5,200 | -\$5,200 |
| De-sexing Project | \$1,017 | \$10,000 | -\$8,983 |
| Depreciation - Animal Control | | \$975 | -\$975 |
| Animal Control Net Result | \$46,917 | \$262,035 | -\$215,118 |

| | | | |
|------------------------------------------------|----------------|----------------|----------------------|
| Budget Program: Youth Services | | | |
| Responsible Service: Office of General Manager | | | |
| Youth Services | Revenue | Expenditure | 21/22 Budget Balance |
| Youth Services | \$1,220 | \$1,220 | \$ |
| Youth Services Net Result | \$1,220 | \$1,220 | \$ |

| | | | |
|------------------------------------------------|---------|----------------|----------------------|
| Budget Program: Community Services | | | |
| Responsible Service: Office of General Manager | | | |
| Community Services | Revenue | Expenditure | 21/22 Budget Balance |
| Community Services | | \$5,000 | -\$5,000 |
| Community Services Net Result | | \$5,000 | -\$5,000 |

| | | | |
|------------------------------------------------|---------|-----------------|----------------------|
| Budget Program: Aged & Disabled | | | |
| Responsible Service: Office of General Manager | | | |
| Aged & Disabled | Revenue | Expenditure | 21/22 Budget Balance |
| Aged & Disabled | | \$15,000 | -\$15,000 |
| Seniors Week Grant | | \$2,000 | -\$2,000 |
| Aged & Disabled Net Result | | \$17,000 | -\$17,000 |

| Budget Program: Heritage Services | | | |
|------------------------------------------------|-----------------|-----------------|----------------------|
| Responsible Service: Office of General Manager | | | |
| Heritage Services | Revenue | Expenditure | 21/22 Budget Balance |
| Heritage Grant Funding | \$6,250 | | \$6,250 |
| Heritage Advisor | \$5,000 | \$10,000 | -\$5,000 |
| Heritage Grant Expenses | | \$16,250 | -\$16,250 |
| Heritage Services Net Result | \$11,250 | \$26,250 | -\$15,000 |

| Budget Program: Town Planning | | | |
|------------------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Office of General Manager | | | |
| Town Planning | Revenue | Expenditure | 21/22 Budget Balance |
| Town Planning | \$128,350 | \$381,657 | -\$253,307 |
| TP Sec 68 Inspections | \$8,000 | | \$8,000 |
| S149 Certificate Fees | \$13,000 | | \$13,000 |
| TP Land Strategy | | \$15,000 | -\$15,000 |
| LSL Levy Payments - Building Control | \$23,000 | \$22,000 | \$1,000 |
| Town Planning Net Result | \$172,350 | \$418,657 | -\$246,307 |

| Budget Program: Library | | | |
|------------------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Office of General Manager | | | |
| Library | Revenue | Expenditure | 21/22 Budget Balance |
| Library | \$435,910 | \$328,595 | \$107,315 |
| Public Buildings - Library | | \$2,750 | -\$2,750 |
| Depreciation - Public Library | | \$94,734 | -\$94,734 |
| Library Net Result | \$435,910 | \$426,079 | \$9,831 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Museum | | | |
| Responsible Service: Office of General Manager | | | |
| Museum | Revenue | Expenditure | 21/22 Budget Balance |
| Museum | \$7,000 | \$59,365 | -\$52,365 |
| Public Buildings - Peppin Heritage Centre | | \$25,000 | -\$25,000 |
| Exhibition Expenses - PHC - Museum | | \$10,000 | -\$10,000 |
| Museum Net Result | \$7,000 | \$94,365 | -\$87,365 |

| | | | |
|---------------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Arts | | | |
| Responsible Service: Office of General Manager | | | |
| Arts | Revenue | Expenditure | 21/22 Budget Balance |
| South West Arts Program - Contributions - Other Culture | | \$14,000 | -\$14,000 |
| Art Acquisitive Prize | | \$2,500 | -\$2,500 |
| Arts Net Result | | \$16,500 | -\$16,500 |

| | | | |
|------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Other Cultural Services | | | |
| Responsible Service: Office of General Manager | | | |
| Other Cultural Services | Revenue | Expenditure | 21/22 Budget Balance |
| Insurance Premiums - Other Cultural Services | | \$3,905 | -\$3,905 |
| Other Cultural Services Net Result | | \$3,905 | -\$3,905 |

| | | | |
|------------------------------------------------|---------|-----------------|----------------------|
| Budget Program: Multi Arts Centre | | | |
| Responsible Service: Office of General Manager | | | |
| Multi Arts Centre | Revenue | Expenditure | 21/22 Budget Balance |
| Multi Arts Centre | | \$13,674 | -\$13,674 |
| Depreciation - Multi Arts Centre | | \$36,672 | -\$36,672 |
| Multi Arts Centre Net Result | | \$50,346 | -\$50,346 |

| | | | |
|------------------------------------------------|----------------|------------------|----------------------|
| Budget Program: Building Control | | | |
| Responsible Service: Office of General Manager | | | |
| Building Control | Revenue | Expenditure | 21/22 Budget Balance |
| Building Control | \$4,102 | \$176,959 | -\$172,858 |
| Building Control Net Result | \$4,102 | \$176,959 | -\$172,858 |

| | | | |
|------------------------------------------------|-----------------|------------------|----------------------|
| Budget Program: Tourism | | | |
| Responsible Service: Office of General Manager | | | |
| Tourism | Revenue | Expenditure | 21/22 Budget Balance |
| PHC - Exhibition Sales | \$1,000 | | \$1,000 |
| PHC - Shop Sales | \$60,000 | | \$60,000 |
| PHC - Tour Bus Income | \$1,000 | \$1,000 | |
| PHC - Bike Hire Service | | \$3,000 | -\$3,000 |
| PHC - Venue Hire | \$512 | | \$512 |
| Tourism | | \$243,710 | -\$243,710 |
| Long Paddock Contribution to Sculptures | | \$1,500 | -\$1,500 |
| Fish Stocking Program | | \$1,800 | -\$1,800 |
| Visit Deni Campaign | \$8,000 | \$50,000 | -\$42,000 |
| Depreciation - Peppin Heritage Centre | | \$76,502 | -\$76,502 |
| Tourism Net Result | \$70,512 | \$377,513 | -\$307,001 |

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|------------------------------------------------|-----------------|-----------------|----------------------|
| Budget Program: Long Paddock | | | |
| Responsible Service: Office of General Manager | | | |
| Long Paddock | Revenue | Expenditure | 21/22 Budget Balance |
| Long Paddock Contribution Hay and Murray | \$14,000 | \$47,057 | -\$33,057 |
| Long Paddock Net Result | \$14,000 | \$47,057 | -\$33,057 |

| | | | |
|-------------------------------------------------------|------------------|------------------|----------------------|
| Budget Program: Economic & Business Development | | | |
| Responsible Service: Office of General Manager | | | |
| Economic & Business Development | Revenue | Expenditure | 21/22 Budget Balance |
| Business Support | \$5,000 | \$5,500 | -\$500 |
| Other Business - Reimbursable Land Transfer | \$537 | | \$537 |
| Senior Living Precinct | | \$113,953 | -\$113,953 |
| BBRF Infrastructure Grant - Town Hall | \$630,883 | | \$630,883 |
| Economic and Business Development | | \$314,986 | -\$314,986 |
| Advertising | | \$1,500 | -\$1,500 |
| Insurance Premiums | | \$9,768 | -\$9,768 |
| E&BD Xmas Decorations and Street Party | | \$10,000 | -\$10,000 |
| Economic & Business Development Net Result | \$636,420 | \$455,708 | \$180,712 |

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|------------------------------------------------|------------------|-------------|----------------------|
| Budget Program: Drought Communities Program | | | |
| Responsible Service: Office of General Manager | | | |
| Drought Communities Program | Revenue | Expenditure | 21/22 Budget Balance |
| Drought Communities Programme Round 2 | \$500,000 | | \$500,000 |
| Drought Communities Program Net Result | \$500,000 | | \$500,000 |

| | | | |
|-----------------------------------------|---------|------------------|----------------------|
| Budget Program: Governance | | | |
| Responsible Service: Corporate Services | | | |
| Governance | Revenue | Expenditure | 21/22 Budget Balance |
| Governance | | \$128,000 | -\$128,000 |
| Governance Net Result | | \$128,000 | -\$128,000 |

| | | | |
|----------------------------------------------|---------|------------------|----------------------|
| Budget Program: Corporate Services Support | | | |
| Responsible Service: Corporate Services | | | |
| Corporate Services Support | Revenue | Expenditure | 21/22 Budget Balance |
| Corporate Services Support | | \$8,000 | -\$8,000 |
| Edward River Library Contribution | | \$340,695 | -\$340,695 |
| Corporate Services Support Net Result | | \$348,695 | -\$348,695 |

| Budget Program: Corporate Services | | | |
|----------------------------------------------|---------------------|--------------------|----------------------|
| Responsible Service: Corporate Services | | | |
| Corporate Services | Revenue | Expenditure | 21/22 Budget Balance |
| Financial Assistance Grant | \$4,281,891 | | \$4,281,891 |
| Residential Rates | \$3,219,095 | | \$3,219,095 |
| Rural Rates | \$577,950 | | \$577,950 |
| Farmland Rates | \$2,891,942 | | \$2,891,942 |
| Business Rates | \$1,073,227 | | \$1,073,227 |
| Interest on Overdue Rates - General Fund | \$58,385 | | \$58,385 |
| Interest on Investments | \$79,684 | | \$79,684 |
| CS Other Income | \$500 | | \$500 |
| Workers Compensation Reimbursement | \$10,797 | | \$10,797 |
| Tax Equivalent Dividend Payment | \$165,000 | | \$165,000 |
| Insurance Rebate - Incentive Rebates | \$30,000 | | \$30,000 |
| Insurance Rebate - Motor Vehicle | \$9,000 | | \$9,000 |
| CS - Administration Fees | \$1,067 | | \$1,067 |
| Corporate Services | \$193,044 | \$1,745,929 | -\$1,552,884 |
| Corporate Services Support Recovery | \$1,395,064 | | \$1,395,064 |
| CS Valuation Fees | | \$42,000 | -\$42,000 |
| CS Water Charges | | \$2,000 | -\$2,000 |
| CS Electricity | | \$45,000 | -\$45,000 |
| Insurance Public Liability & Prof. Indemnity | | \$343,440 | -\$343,440 |
| Insurance - Fidelity/ Crime | | \$11,928 | -\$11,928 |
| CS Legal Fees Rate Recovery | | \$82,950 | -\$82,950 |
| Depreciation Office Equipment | | \$419,904 | -\$419,904 |
| Depreciation Furniture & Fittings | | \$10,812 | -\$10,812 |
| Amortisation - Software | | \$238,494 | -\$238,494 |
| Corporate Services Net Result | \$13,986,645 | \$2,942,457 | \$11,044,188 |

| Budget Program: Other Support Services - CS | | | |
|-----------------------------------------------|---------|-----------------|----------------------|
| Responsible Service: Corporate Services | | | |
| Other Support Services - CS | Revenue | Expenditure | 21/22 Budget Balance |
| Corporate Services Other | | \$55,710 | -\$55,710 |
| Other Support Services - CS Net Result | | \$55,710 | -\$55,710 |

| Budget Program: Information Technology | | | |
|------------------------------------------|------------------|--------------------|----------------------|
| Responsible Service: Corporate Services | | | |
| Information Technology | Revenue | Expenditure | 21/22 Budget Balance |
| IT Technology One Consultants | | \$62,040 | -\$62,040 |
| Information Technology | \$196,127 | \$1,025,322 | -\$829,195 |
| Information Technology Net Result | \$196,127 | \$1,087,362 | -\$891,235 |

| Budget Program: Human Resources | | | |
|-----------------------------------------|-----------------|------------------|----------------------|
| Responsible Service: Corporate Services | | | |
| Human Resources | Revenue | Expenditure | 21/22 Budget Balance |
| Insurance Rebate - Mutual Performance | \$20,000 | | \$20,000 |
| Recruitment Costs | | \$20,000 | -\$20,000 |
| HR Training | | \$124,000 | -\$124,000 |
| HR Staff EAP | | \$1,700 | -\$1,700 |
| Staff Health Incentives | | \$2,640 | -\$2,640 |
| HR - Internal Recoveries | \$10,899 | | \$10,899 |
| Human Resources | | \$698,952 | -\$698,952 |
| COVID-19 Related costs | | \$1,100 | -\$1,100 |
| Human Resources Net Result | \$30,899 | \$848,392 | -\$817,493 |

| | | | |
|--------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Corporate Services | | | |
| Responsible Service: Infrastructure | | | |
| Corporate Services | Revenue | Expenditure | 21/22 Budget Balance |
| Insurance Excess Payments | | \$10,000 | -\$10,000 |
| Insurance Casual Hirers | | \$6,754 | -\$6,754 |
| Corporate Services Net Result | | \$16,754 | -\$16,754 |

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|----------------------------------------|------------------|--------------------|-----------------------------|
| Budget Program: Engineering Services | | | |
| Responsible Service: Infrastructure | | | |
| Engineering Services | Revenue | Expenditure | 21/22 Budget Balance |
| Engineering Services | \$523,006 | \$1,173,848 | -\$650,842 |
| Depreciation - Land Improvements | | \$108,002 | -\$108,002 |
| Engineering Services Net Result | \$523,006 | \$1,281,850 | -\$758,844 |

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|----------------------------------------------------|-----------------|--------------------|-----------------------------|
| Budget Program: Works Administration & Depot | | | |
| Responsible Service: Infrastructure | | | |
| Works Administration & Depot | Revenue | Expenditure | 21/22 Budget Balance |
| Works Administration | | -\$98,831 | \$98,831 |
| Works Depot | | \$314,761 | -\$314,761 |
| Works Depot Support Recovery | \$54,480 | | \$54,480 |
| Works Depot Meetings - Public/ Civil Works | | \$130,470 | -\$130,470 |
| Depreciation - Works Depot | | \$176 | -\$176 |
| Works Administration & Depot Net Result | \$54,480 | \$346,575 | -\$292,095 |

| Budget Program: Plant/ Fleet Department | | | |
|-------------------------------------------|--------------------|--------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Plant/ Fleet Department | Revenue | Expenditure | 21/22 Budget Balance |
| Plant - Trade Ins/ Disposals | \$200,000 | | \$200,000 |
| Fuel Rebate | \$100,663 | | \$100,663 |
| Plant - Vehicle Lease Revenue | \$5,583 | | \$5,583 |
| Plant & Fleet Administration | | \$155,160 | -\$155,160 |
| Plant / Fleet Department | \$2,809,852 | | \$2,809,852 |
| Plant Expenses | | \$1,603,000 | -\$1,603,000 |
| Plant Depreciation | | \$1,157,214 | -\$1,157,214 |
| Plant/ Fleet Department Net Result | \$3,116,099 | \$2,915,374 | \$200,725 |

| Budget Program: Noxious Weeds | | | |
|-------------------------------------|-----------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Noxious Weeds | Revenue | Expenditure | 21/22 Budget Balance |
| Noxious Weeds Administration | | \$9,308 | -\$9,308 |
| Control of Other Weeds (Khaki etc.) | \$61,020 | \$185,000 | -\$123,980 |
| Weed Control Works | | \$70,000 | -\$70,000 |
| Weed Action Plan Inspections | | \$33,200 | -\$33,200 |
| Noxious Weeds Net Result | \$61,020 | \$297,508 | -\$236,488 |

| Budget Program: Rural Fire Service | | | |
|--------------------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Rural Fire Service | Revenue | Expenditure | 21/22 Budget Balance |
| RFS Operating Grant Funding | \$140,000 | | \$140,000 |
| RFS Hazard Reduction | \$78,000 | | \$78,000 |
| NSW RFS Contribution | \$137,569 | \$379,800 | -\$242,231 |
| Fire & Rescue NSW Contribution | | \$58,300 | -\$58,300 |
| RFS Contracts and Services Fire Hazard Reduction | | \$30,000 | -\$30,000 |
| RFS Vehicles Repairs & Maintenance | | \$66,000 | -\$66,000 |
| RFS Fire Stations Maintenance | | \$19,638 | -\$19,638 |
| RFS Electricity | | \$16,250 | -\$16,250 |
| RFS Training & Development Brigades | | \$2,000 | -\$2,000 |
| Strategic Fire Breaks | | \$24,500 | -\$24,500 |
| Hazard Reduction Reimbursable | | \$49,377 | -\$49,377 |
| Depreciation Rural Fire Service | | \$95,090 | -\$95,090 |
| Rural Fire Service Net Result | \$355,569 | \$740,955 | -\$385,386 |

| Budget Program: SES - Rescue Squad | | | |
|--------------------------------------|---------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| SES - Rescue Squad | Revenue | Expenditure | 21/22 Budget Balance |
| Emergency Services - Rates and Water | | \$150 | -\$150 |
| Emergency Services Insurance | | \$9,769 | -\$9,769 |
| SES Contribution | | \$15,800 | -\$15,800 |
| Deniliquin Rescue Association | | \$3,000 | -\$3,000 |
| SES - Rescue Squad Net Result | | \$28,719 | -\$28,719 |

| Budget Program: Rural Fire Service - Non Reimbursable | | | |
|---------------------------------------------------------|---------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Rural Fire Service - Non Reimbursable | Revenue | Expenditure | 21/22 Budget Balance |
| RFS Non Reimbursable Printing & Stationery | | \$11,000 | -\$11,000 |
| RFS Non Reimbursable Office Costs | | \$25,400 | -\$25,400 |
| RFS Non Reimbursable Catering | | \$2,000 | -\$2,000 |
| Rural Fire Service - Non Reimbursable Net Result | | \$38,400 | -\$38,400 |

| Budget Program: Waste Managemnt | | | |
|------------------------------------------|--------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Waste Managemnt | Revenue | Expenditure | 21/22 Budget Balance |
| Waste Administration | | -\$12,764 | \$12,764 |
| Domestic Waste Pensioner Subsidies | \$29,684 | | \$29,684 |
| DW Business Rates | \$159,744 | | \$159,744 |
| DW Residential Rates | \$1,273,705 | | \$1,273,705 |
| DW Vacant Land Rates | \$11,919 | | \$11,919 |
| Waste Management | \$111,636 | \$354,805 | -\$243,169 |
| DW Landfill Maintenance | | \$345,000 | -\$345,000 |
| DW Garbage Collection | | \$210,000 | -\$210,000 |
| DW Garbage Bin Maintenance | | \$16,000 | -\$16,000 |
| DW Recycling Expenses | | \$35,000 | -\$35,000 |
| DW Contractor Expenses | | \$1,000 | -\$1,000 |
| DW Illegal Dumping | | \$2,000 | -\$2,000 |
| Depreciation - Domestic Waste Management | | \$4,186 | -\$4,186 |
| Waste Managemnt Net Result | \$1,586,688 | \$955,227 | \$631,461 |

| Budget Program: Cemeteries | | | |
|-------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Cemeteries | Revenue | Expenditure | 21/22 Budget Balance |
| Cemeteries Burials | \$116,955 | | \$116,955 |
| Cemeteries | | \$7,200 | -\$7,200 |
| Public Cemeteries Lawn Cemetery | | \$75,000 | -\$75,000 |
| Public Cemeteries General Expenses | | \$32,264 | -\$32,264 |
| Public Cemeteries Rural | | \$8,000 | -\$8,000 |
| Depreciation - Cemeteries | | \$5,323 | -\$5,323 |
| Cemeteries Net Result | \$116,955 | \$127,787 | -\$10,832 |

| Budget Program: Environmental Protection | | | |
|--------------------------------------------|-----------------|----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Environmental Protection | Revenue | Expenditure | 21/22 Budget Balance |
| Environmental Protection | \$75,000 | | \$75,000 |
| Levee Bank Shed Insurance | | \$1,400 | -\$1,400 |
| Levee Bank Maintenance | | \$4,000 | -\$4,000 |
| Environmental Protection Net Result | \$75,000 | \$5,400 | \$69,600 |

| Budget Program: Urban Drainage | | | |
|------------------------------------------|---------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Urban Drainage | Revenue | Expenditure | 21/22 Budget Balance |
| Urban Stormwater Drainage Pipes & Pits | | \$30,000 | -\$30,000 |
| Urban Stormwater Drainage Litter Traps | | \$2,500 | -\$2,500 |
| Urban Stormwater Drainage Culverts | | \$30,000 | -\$30,000 |
| Urban Stormwater Drainage Surface Drains | | \$7,000 | -\$7,000 |
| Depreciation Urban Stormwater Drainage | | \$519,108 | -\$519,108 |
| Urban Drainage Net Result | | \$588,608 | -\$588,608 |

| | | | |
|---------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Public Conveniences | | | |
| Responsible Service: Infrastructure | | | |
| Public Conveniences | Revenue | Expenditure | 21/22 Budget Balance |
| Public Conveniences Insurance | | \$9,769 | -\$9,769 |
| Public Conveniences Net Result | | \$9,769 | -\$9,769 |

| | | | |
|-------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Civic Centre | | | |
| Responsible Service: Infrastructure | | | |
| Civic Centre | Revenue | Expenditure | 21/22 Budget Balance |
| Civic Centre | | \$27,352 | -\$27,352 |
| Depreciation - Civic Buildings | | \$40,527 | -\$40,527 |
| Civic Centre Net Result | | \$67,879 | -\$67,879 |

| | | | |
|----------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Other Council Buildings | | | |
| Responsible Service: Infrastructure | | | |
| Other Council Buildings | Revenue | Expenditure | 21/22 Budget Balance |
| Council Buildings (Public Buildings & Halls) | | \$12,978 | -\$12,978 |
| Council Buildings Maintenance | | \$260,000 | -\$260,000 |
| Depreciation - Old Estates Building | | \$25,280 | -\$25,280 |
| Depreciation - Other Council Buildings | | \$36,410 | -\$36,410 |
| Depreciation - Conargo Building | | \$9,058 | -\$9,058 |
| Other Council Buildings Net Result | | \$343,726 | -\$343,726 |

| Budget Program: Parks & Gardens | | | |
|----------------------------------------------|----------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Parks & Gardens | Revenue | Expenditure | 21/22 Budget Balance |
| Parks & Gardens Administration | | -\$81,667 | \$81,667 |
| Council Properties Hire Fees - Memorial Park | \$7,498 | | \$7,498 |
| Parks and Gardens | \$2,239 | \$80,908 | -\$78,669 |
| Parks & Gardens - Island Sanctuary | | \$26,000 | -\$26,000 |
| Parks & Gardens - Waring Gardens | | \$98,000 | -\$98,000 |
| Parks & Gardens - CBD Area | | \$120,000 | -\$120,000 |
| Parks & Gardens - Scott Park | | \$40,000 | -\$40,000 |
| Parks & Gardens - Other Parks/ Reserves | | \$129,954 | -\$129,954 |
| Parks & Gardens - Beach to Beach | | \$9,500 | -\$9,500 |
| Street Trees | | \$97,000 | -\$97,000 |
| Tree Planting Program | | \$10,000 | -\$10,000 |
| Depreciation Waring Gardens Buildings | | \$15,626 | -\$15,626 |
| Depreciation McLeans Beach Buildings | | \$4,044 | -\$4,044 |
| Depreciation Other Parks | | \$169,902 | -\$169,902 |
| Parks & Gardens Net Result | \$9,737 | \$719,267 | -\$709,530 |

| Budget Program: Sporting Grounds | | | |
|---------------------------------------|----------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Sporting Grounds | Revenue | Expenditure | 21/22 Budget Balance |
| Sports Grounds - Edward River Oval | | \$5,500 | -\$5,500 |
| Sports Grounds - Hardinge Street Oval | | \$20,500 | -\$20,500 |
| Sports Grounds - Memorial Park | | \$53,000 | -\$53,000 |
| Sports Grounds - Rotary Park | \$1,017 | \$31,500 | -\$30,483 |
| Depreciation - Sporting Grounds | | \$4,193 | -\$4,193 |
| Sporting Grounds Net Result | \$1,017 | \$114,693 | -\$113,676 |

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|--------------------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Public Halls | | | |
| Responsible Service: Infrastructure | | | |
| Public Halls | Revenue | Expenditure | 21/22 Budget Balance |
| Council Properties Hire Fees- Multi Arts - Publi | \$750 | | \$750 |
| Public Buildings - Pretty Pine Cottage Insurance & Utility | | \$1,562 | -\$1,562 |
| Public Buildings - Conargo Church - Insurance & Utility bill | | \$907 | -\$907 |
| Booororban Hall Insurance & Utility Bills | | \$12,383 | -\$12,383 |
| Mayrung Hall Insurance & Utility Bills | | \$2,931 | -\$2,931 |
| Wanganella Hall Insurance & Utility Bills | | \$8,883 | -\$8,883 |
| Public Halls Casual Hirers Insurance | | \$3,200 | -\$3,200 |
| Depreciation - Public Halls | | \$5,688 | -\$5,688 |
| Public Halls Net Result | \$750 | \$35,555 | -\$34,805 |

| | | | |
|-------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Band Hall | | | |
| Responsible Service: Infrastructure | | | |
| Band Hall | Revenue | Expenditure | 21/22 Budget Balance |
| Band Hall | \$2,026 | \$2,454 | -\$428 |
| Public Buildings - Band Hall | | \$1,500 | -\$1,500 |
| Depreciation - Band Hall | | \$6,557 | -\$6,557 |
| Band Hall Net Result | \$2,026 | \$10,511 | -\$8,485 |

| | | | |
|---------------------------------------|------------------|--------------------|-----------------------------|
| Budget Program: Town Hall | | | |
| Responsible Service: Infrastructure | | | |
| Town Hall | Revenue | Expenditure | 21/22 Budget Balance |
| SCCF Round 3 grant income - Town Hall | \$578,720 | | \$578,720 |
| Town Hall | | \$3,600 | -\$3,600 |
| Public Buildings - Town Hall | | \$14,041 | -\$14,041 |
| Depreciation Town Hall | | \$43,559 | -\$43,559 |
| Town Hall Net Result | \$578,720 | \$61,201 | \$517,519 |

| Budget Program: Swimming Pool | | | |
|-------------------------------------|---------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Swimming Pool | Revenue | Expenditure | 21/22 Budget Balance |
| Swimming Pool | | \$287,722 | -\$287,722 |
| Public Buildings - Swimming Centre | | \$12,300 | -\$12,300 |
| Depreciation - Swimming Centre | | \$82,325 | -\$82,325 |
| Swimming Pool Net Result | | \$382,347 | -\$382,347 |

| Budget Program: Other Sport & Rec | | | |
|-----------------------------------------|---------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Other Sport & Rec | Revenue | Expenditure | 21/22 Budget Balance |
| Other Sport and Recreation | | \$28,128 | -\$28,128 |
| Blighty Recreation Reserve/Hall | | \$11,722 | -\$11,722 |
| Blighty Recreation Reserve Electricity | | \$2,000 | -\$2,000 |
| Conargo Recreation Reserve/Hall | | \$12,860 | -\$12,860 |
| Pretty Pine Recreation Reserve/Hall | | \$1,125 | -\$1,125 |
| Mayrung Recreation Reserve | | \$2,931 | -\$2,931 |
| Wanganella Public Reserve | | \$195 | -\$195 |
| Depreciation Memorial Pk Bldgs | | \$103,687 | -\$103,687 |
| Depreciation Rams Football Oval Bldgs | | \$59,406 | -\$59,406 |
| Depreciation Rotary Park Buildings | | \$79,145 | -\$79,145 |
| Depreciation Scott Park Buildings | | \$12,457 | -\$12,457 |
| Other Sport & Rec Net Result | | \$313,655 | -\$313,655 |

| | | | |
|-------------------------------------|---------|-----------------|----------------------|
| Budget Program: Sports Stadium | | | |
| Responsible Service: Infrastructure | | | |
| Sports Stadium | Revenue | Expenditure | 21/22 Budget Balance |
| Sports Stadium | | \$58,491 | -\$58,491 |
| Sports Stadium Net Result | | \$58,491 | -\$58,491 |

| | | | |
|-------------------------------------|----------------|-------------|----------------------|
| Budget Program: Crown Reserves | | | |
| Responsible Service: Infrastructure | | | |
| Crown Reserves | Revenue | Expenditure | 21/22 Budget Balance |
| Scout Hall | \$2,270 | | \$2,270 |
| Crown Reserves Net Result | \$2,270 | | \$2,270 |

| | | | |
|-------------------------------------|---------|----------------|----------------------|
| Budget Program: Old Estates Bldg | | | |
| Responsible Service: Infrastructure | | | |
| Old Estates Bldg | Revenue | Expenditure | 21/22 Budget Balance |
| Old Estates Building | | \$6,386 | -\$6,386 |
| Old Estates Bldg Net Result | | \$6,386 | -\$6,386 |

| | | | |
|-------------------------------------|------------------|-----------------|----------------------|
| Budget Program: Medical Centre | | | |
| Responsible Service: Infrastructure | | | |
| Medical Centre | Revenue | Expenditure | 21/22 Budget Balance |
| Medical Centre | \$101,700 | \$5,861 | \$95,839 |
| Depreciation - Medical Practice | | \$40,134 | -\$40,134 |
| Medical Centre Net Result | \$101,700 | \$45,994 | \$55,706 |

| | | | |
|-------------------------------------|------------------|------------------|----------------------|
| Budget Program: Private Works | | | |
| Responsible Service: Infrastructure | | | |
| Private Works | Revenue | Expenditure | 21/22 Budget Balance |
| Private Works | \$145,000 | | \$145,000 |
| Private Works Expenses | | \$120,200 | -\$120,200 |
| Private Works Net Result | \$145,000 | \$120,200 | \$24,800 |

| | | | |
|-------------------------------------|-----------------|----------------|----------------------|
| Budget Program: Crossing Cafe | | | |
| Responsible Service: Infrastructure | | | |
| Crossing Cafe | Revenue | Expenditure | 21/22 Budget Balance |
| Crossing Café | \$35,595 | \$6,448 | \$29,147 |
| Crossing Cafe Net Result | \$35,595 | \$6,448 | \$29,147 |

| | | | |
|--------------------------------------------|---------|--------------|----------------------|
| Budget Program: Hot Fire Training Center | | | |
| Responsible Service: Infrastructure | | | |
| Hot Fire Training Center | Revenue | Expenditure | 21/22 Budget Balance |
| Insurance Premiums Hot Fire Training | | \$300 | -\$300 |
| Hot Fire Training Center Net Result | | \$300 | -\$300 |

| Budget Program: Caravan Park | | | |
|-------------------------------------|-----------------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Caravan Park | Revenue | Expenditure | 21/22 Budget Balance |
| Caravan Park - Rental Income | \$79,457 | | \$79,457 |
| Caravan Park - Lease Expense | | \$11,000 | -\$11,000 |
| Depreciation - Caravan Park | | \$34,210 | -\$34,210 |
| Caravan Park Net Result | \$79,457 | \$45,210 | \$34,247 |

| Budget Program: Stock Marketing Centre | | | |
|------------------------------------------|------------------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Stock Marketing Centre | Revenue | Expenditure | 21/22 Budget Balance |
| Stock Marketing Centre | \$12,204 | | \$12,204 |
| Stock Marketing Centre | \$140,000 | \$30,954 | \$109,046 |
| Stock Marketing Centre - Truckwash | | \$28,000 | -\$28,000 |
| Stock Marketing Centre - Stock Pit | | \$2,000 | -\$2,000 |
| Depreciation - Stock Marketing Centre | | \$18,316 | -\$18,316 |
| Stock Marketing Centre Net Result | \$152,204 | \$79,269 | \$72,935 |

| Budget Program: Aerodrome Rental | | | |
|------------------------------------------|------------------|-------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Aerodrome Rental | Revenue | Expenditure | 21/22 Budget Balance |
| Lease of Aerodrome Land | \$4,295 | | \$4,295 |
| Deni Aero Club | \$1,536 | | \$1,536 |
| Property Rental - Aerodrome Residence | \$12,496 | | \$12,496 |
| Fire Training Facility | \$24,911 | | \$24,911 |
| Airport Hangar Rental Income - Aerodrome | \$64,000 | | \$64,000 |
| Aerodrome Rental Net Result | \$107,238 | | \$107,238 |

| Budget Program: Council Properties - Rentals | | | |
|------------------------------------------------|-----------------|----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Council Properties - Rentals | Revenue | Expenditure | 21/22 Budget Balance |
| Property Rental - House 81 Hunter Street | \$8,493 | | \$8,493 |
| Lawson Syphon Road Reserve | \$193 | | \$193 |
| Part of Lagoon Street - Shell Australia | \$1,153 | | \$1,153 |
| Properties - Rental Fees | \$3,329 | | \$3,329 |
| Radio Tower Rental - Essential Energy | \$13,159 | \$500 | \$12,659 |
| Radio Tower Rental - State Water | \$3,329 | | \$3,329 |
| Radio Tower - Optus | \$5,476 | | \$5,476 |
| Road Reserve - Conargo | \$5,520 | | \$5,520 |
| Conargo/Wanganella Vacant Land | \$4,500 | | \$4,500 |
| Office Rental - Former Conargo Shire Offices | \$10,679 | | \$10,679 |
| Hunter St Property - Maintenance | | \$2,260 | -\$2,260 |
| Hunter St Property - Insurance | | \$1,524 | -\$1,524 |
| Depreciation - Hunter St Residence | | \$452 | -\$452 |
| Council Properties - Rentals Net Result | \$55,831 | \$4,736 | \$51,095 |

| Budget Program: Murray Valley Industry Park | | | |
|-----------------------------------------------|-----------------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Murray Valley Industry Park | Revenue | Expenditure | 21/22 Budget Balance |
| Murray Valley Industry Park | \$35,550 | \$5,374 | \$30,176 |
| Farmhouse Repairs & Maintenance | | \$6,500 | -\$6,500 |
| MVIP Site Maintenance | | \$12,500 | -\$12,500 |
| Depreciation - MVIP | | \$5,594 | -\$5,594 |
| Murray Valley Industry Park Net Result | \$35,550 | \$29,968 | \$5,582 |

| | | | |
|--------------------------------------------------------|--------------------|--------------------|-----------------------------|
| Budget Program: Roads Administration | | | |
| Responsible Service: Infrastructure | | | |
| Roads Administration | Revenue | Expenditure | 21/22 Budget Balance |
| Roads Financial Assistance Grant | \$1,624,952 | | \$1,624,952 |
| Local Roads and Community Infrastructure Round 1 grant | \$481,585 | | \$481,585 |
| Local Roads and Community Infrastructure Round 2 grant | \$440,552 | | \$440,552 |
| Depreciation - Other Road Infrastructure | | \$3,954,701 | -\$3,954,701 |
| Roads Administration Net Result | \$2,547,089 | \$3,954,701 | -\$1,407,612 |

| | | | |
|----------------------------------------------|------------------|--------------------|-----------------------------|
| Budget Program: Urban Roads - Urban Sealed | | | |
| Responsible Service: Infrastructure | | | |
| Urban Roads - Urban Sealed | Revenue | Expenditure | 21/22 Budget Balance |
| Urban Sealed Roads - Maintenance | | \$190,000 | -\$190,000 |
| Urban Sealed Roads - Inspections | | \$17,000 | -\$17,000 |
| Urban Sealed Roads - Pavement | | \$10,000 | -\$10,000 |
| Urban Sealed Roads - Street Sweeping | | \$147,500 | -\$147,500 |
| Fixing Local Roads Grant Income | \$345,617 | | \$345,617 |
| Urban Roads - Urban Sealed Net Result | \$345,617 | \$364,500 | -\$18,884 |

| | | | |
|------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Urban Roads - Unsealed | | | |
| Responsible Service: Infrastructure | | | |
| Urban Roads - Unsealed | Revenue | Expenditure | 21/22 Budget Balance |
| Urban Unsealed Roads - Maintenance | | \$23,000 | -\$23,000 |
| Urban Roads - Unsealed Net Result | | \$23,000 | -\$23,000 |

| | | | |
|-------------------------------------|---------|-----------------|----------------------|
| Budget Program: Kerb & Gutter | | | |
| Responsible Service: Infrastructure | | | |
| Kerb & Gutter | Revenue | Expenditure | 21/22 Budget Balance |
| Kerb & Gutter Maintenance | | \$40,600 | -\$40,600 |
| Kerb & Gutter Net Result | | \$40,600 | -\$40,600 |

| | | | |
|-------------------------------------|---------|-----------------|----------------------|
| Budget Program: Road Safety | | | |
| Responsible Service: Infrastructure | | | |
| Road Safety | Revenue | Expenditure | 21/22 Budget Balance |
| Road Safety Officer Expenses | | \$25,000 | -\$25,000 |
| Road Safety Net Result | | \$25,000 | -\$25,000 |

| | | | |
|-------------------------------------------|---------|------------------|----------------------|
| Budget Program: Footpaths | | | |
| Responsible Service: Infrastructure | | | |
| Footpaths | Revenue | Expenditure | 21/22 Budget Balance |
| Local Sealed Roads - Footpath Maintenance | | \$32,000 | -\$32,000 |
| Depreciation Footpaths | | \$284,646 | -\$284,646 |
| Footpaths Net Result | | \$316,646 | -\$316,646 |

| | | | |
|--------------------------------------|---------|----------------|----------------------|
| Budget Program: Roadside Amenities | | | |
| Responsible Service: Infrastructure | | | |
| Roadside Amenities | Revenue | Expenditure | 21/22 Budget Balance |
| Depreciation - Parking Areas | | \$3,220 | -\$3,220 |
| Roadside Amenities Net Result | | \$3,220 | -\$3,220 |

| | | | |
|-------------------------------------|---------|----------------|----------------------|
| Budget Program: Road Furniture | | | |
| Responsible Service: Infrastructure | | | |
| Road Furniture | Revenue | Expenditure | 21/22 Budget Balance |
| Bus Shelter Maintenance | | \$5,000 | -\$5,000 |
| Bus Shelter Insurance | | \$1,400 | -\$1,400 |
| Road Furniture Net Result | | \$6,400 | -\$6,400 |

| | | | |
|-------------------------------------|---------|-----------------|----------------------|
| Budget Program: Boat Ramps | | | |
| Responsible Service: Infrastructure | | | |
| Boat Ramps | Revenue | Expenditure | 21/22 Budget Balance |
| Boat Ramps - Harfleur Street | | \$3,500 | -\$3,500 |
| Boat Ramps - McLeans Beach | | \$26,500 | -\$26,500 |
| Boat Ramps - Sloane Street | | \$3,000 | -\$3,000 |
| Boat Ramps - Twin Rivers | | \$4,000 | -\$4,000 |
| Boat Ramps - Lawson Syphon | | \$2,500 | -\$2,500 |
| Depreciation - Boat Ramp Shelter | | \$5,653 | -\$5,653 |
| Boat Ramps Net Result | | \$45,153 | -\$45,153 |

| | | | |
|-------------------------------------|-----------------|--------------------|-----------------------------|
| Budget Program: Street Lighting | | | |
| Responsible Service: Infrastructure | | | |
| Street Lighting | Revenue | Expenditure | 21/22 Budget Balance |
| Street Lighting - Street Lighting | \$40,942 | | \$40,942 |
| Street Lighting Charges | | \$90,000 | -\$90,000 |
| Street Lighting Net Result | \$40,942 | \$90,000 | -\$49,058 |

| | | | |
|--------------------------------------------------------|-----------------|--------------------|-----------------------------|
| Budget Program: Other Transport & Communications | | | |
| Responsible Service: Infrastructure | | | |
| Other Transport & Communications | Revenue | Expenditure | 21/22 Budget Balance |
| Other Transport & Communications | \$12,778 | \$5,000 | \$7,778 |
| Other Transport & Communications Net Result | \$12,778 | \$5,000 | \$7,778 |

| | | | |
|-----------------------------------------|--------------------|--------------------|-----------------------------|
| Budget Program: Aerodrome | | | |
| Responsible Service: Infrastructure | | | |
| Aerodrome | Revenue | Expenditure | 21/22 Budget Balance |
| Aerodrome | \$21,202 | \$62,363 | -\$41,161 |
| Regional Airport Program - Grant Income | \$1,000,000 | | \$1,000,000 |
| Airport Maintenance | | \$15,000 | -\$15,000 |
| Unsealed Runway Maintenance | | \$5,750 | -\$5,750 |
| Airport Sealed Runway Maintenance | | \$11,000 | -\$11,000 |
| Airport Grounds Maintenance | | \$17,000 | -\$17,000 |
| Depreciation Aerodrome Buildings | | \$52,275 | -\$52,275 |
| Aerodrome Net Result | \$1,021,202 | \$163,388 | \$857,814 |

| Budget Program: Roads Administration & Traffic Facilities | | | |
|-----------------------------------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Roads Administration & Traffic Facilities | Revenue | Expenditure | 21/22 Budget Balance |
| Roads Administration | | \$229,516 | -\$229,516 |
| Traffic Facilities | \$113,904 | \$82,000 | \$31,904 |
| Roads Administration & Traffic Facilities Net Result | \$113,904 | \$311,516 | -\$197,612 |

| Budget Program: Regional Roads Maintenance | | | |
|----------------------------------------------|--------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Regional Roads Maintenance | Revenue | Expenditure | 21/22 Budget Balance |
| Regional Roads Block Grant | \$1,418,000 | | \$1,418,000 |
| Regional Roads Block Grant - Supplementary | \$112,000 | | \$112,000 |
| Regional Roads - Conargo Road | | \$109,000 | -\$109,000 |
| Regional Roads - Barham Road | | \$23,000 | -\$23,000 |
| Regional Roads - Wakool Road | | \$9,000 | -\$9,000 |
| Regional Roads - Pretty Pine Road | | \$62,000 | -\$62,000 |
| Regional Roads - Maude Road | \$720,000 | \$153,400 | \$566,600 |
| Regional Roads - Pretty Pine Road Bridges | | \$2,500 | -\$2,500 |
| Regional Roads - Maude Road Bridges | | \$1,500 | -\$1,500 |
| Regional Roads Maintenance Net Result | \$2,250,000 | \$360,400 | \$1,889,600 |

| Budget Program: RMCC - State Roads | | | |
|--------------------------------------|------------------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| RMCC - State Roads | Revenue | Expenditure | 21/22 Budget Balance |
| RMS Routine Works | \$289,266 | | \$289,266 |
| RMCC Routine Works | | \$83,000 | -\$83,000 |
| RMCC Ordered Works | | \$176,000 | -\$176,000 |
| RMCC Inspections | | \$12,700 | -\$12,700 |
| RMCC - State Roads Net Result | \$289,266 | \$271,700 | \$17,566 |

| | | | |
|-------------------------------------|------------------|-------------|----------------------|
| Budget Program: Roads to Recovery | | | |
| Responsible Service: Infrastructure | | | |
| Roads to Recovery | Revenue | Expenditure | 21/22 Budget Balance |
| Roads to Recovery - Grant Funding | \$963,170 | | \$963,170 |
| Roads to Recovery Net Result | \$963,170 | | \$963,170 |

| | | | |
|--------------------------------------------|---------|-----------------|----------------------|
| Budget Program: Quarries and Gravel Pits | | | |
| Responsible Service: Infrastructure | | | |
| Quarries and Gravel Pits | Revenue | Expenditure | 21/22 Budget Balance |
| Gravel Pits Signage/Maintenance | | \$13,000 | -\$13,000 |
| Quarries and Gravel Pits Net Result | | \$13,000 | -\$13,000 |

| | | | |
|----------------------------------------|---------|------------------|----------------------|
| Budget Program: Rural Roads - Sealed | | | |
| Responsible Service: Infrastructure | | | |
| Rural Roads - Sealed | Revenue | Expenditure | 21/22 Budget Balance |
| Local Roads - Sealed Rural Maintenance | | \$400,000 | -\$400,000 |
| Rural Roads - Sealed Net Result | | \$400,000 | -\$400,000 |

| | | | |
|------------------------------------------|---------|--------------------|----------------------|
| Budget Program: Rural Roads - Unsealed | | | |
| Responsible Service: Infrastructure | | | |
| Rural Roads - Unsealed | Revenue | Expenditure | 21/22 Budget Balance |
| Local Rd Unsealed Rural Maintenance | | \$1,093,000 | -\$1,093,000 |
| Rural Roads - Unsealed Net Result | | \$1,093,000 | -\$1,093,000 |

| Budget Program: Bridge Maintenance - Rural Roads | | | |
|----------------------------------------------------|---------|-----------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Bridge Maintenance - Rural Roads | Revenue | Expenditure | 21/22 Budget Balance |
| Bridges - Maintenance & Repairs Rural | | \$5,150 | -\$5,150 |
| Depreciation - Bridges | | \$64,727 | -\$64,727 |
| Bridge Maintenance - Rural Roads Net Result | | \$69,877 | -\$69,877 |

| Budget Program: Water Administration | | | |
|---------------------------------------------------|--------------------|--------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Water Administration | Revenue | Expenditure | 21/22 Budget Balance |
| Pensioner Rates Subsidies - Water Services | \$37,400 | | \$37,400 |
| Connection Charge - Residential - Water Supplies | \$1,210,791 | | \$1,210,791 |
| Connection Charge - Non Residential - Water Supp | \$201,641 | | \$201,641 |
| Raw Water Access Charges Non Residential | \$6,082 | | \$6,082 |
| Raw Water Access Charges Residential | \$11,010 | | \$11,010 |
| Water Administration | | \$436,501 | -\$436,501 |
| User Charges - Former Conargo Shire | \$11,115 | | \$11,115 |
| User Charges - Residential Raw Water Supplies | \$16,568 | | \$16,568 |
| User Charges - Non Residential Raw Water Supplies | \$71,680 | | \$71,680 |
| User Charges - Community Raw Water Supplies | \$11,115 | | \$11,115 |
| User Charges - Residential Water Supplies | \$1,402,000 | | \$1,402,000 |
| User Charges - Non Residential Water Supplies | \$364,000 | | \$364,000 |
| Meter Reading - Discretionary Fees - Water Fund | \$537 | | \$537 |
| Interest Received on Overdue Rates & Charges - W | \$6,816 | | \$6,816 |
| Service Connection - Non Operating Income - Water | \$5,583 | | \$5,583 |
| Interest on Investments - Water Supplies | \$23,616 | | \$23,616 |
| Water Headworks Fee | \$35,000 | | \$35,000 |
| Rates - Water Supplies | | \$10,000 | -\$10,000 |
| Administration Charge | | \$809,430 | -\$809,430 |
| Integrated Water Cycle Management Plan | | \$16,500 | -\$16,500 |
| Water Services - Water Meter Reading | | \$63,000 | -\$63,000 |
| Depreciation Water Infrastructure | | \$732,180 | -\$732,180 |
| Water Administration Net Result | \$3,414,953 | \$2,067,611 | \$1,347,342 |

| | | | |
|------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Water Pumping Stations | | | |
| Responsible Service: Infrastructure | | | |
| Water Pumping Stations | Revenue | Expenditure | 21/22 Budget Balance |
| Pump Stations | | \$16,000 | -\$16,000 |
| Water Pumping Stations Net Result | | \$16,000 | -\$16,000 |

| | | | |
|--------------------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Water Treatment Works | | | |
| Responsible Service: Infrastructure | | | |
| Water Treatment Works | Revenue | Expenditure | 21/22 Budget Balance |
| Filtered Water System - Water Treatment Plant | | \$414,000 | -\$414,000 |
| Filtered Water System - Reticulation | | \$280,000 | -\$280,000 |
| Filtered Water System - Tanks & Reserviors | | \$1,920 | -\$1,920 |
| Electricity (not street lighting) - Water Suppli | | \$160,041 | -\$160,041 |
| Water Treatment Works Net Result | | \$855,961 | -\$855,961 |

| | | | |
|-------------------------------------|----------------|--------------------|-----------------------------|
| Budget Program: Water - Other | | | |
| Responsible Service: Infrastructure | | | |
| Water - Other | Revenue | Expenditure | 21/22 Budget Balance |
| Filtered Water System - Meters | | \$25,000 | -\$25,000 |
| Water - Other Net Result | | \$25,000 | -\$25,000 |

| Budget Program: Sewer Administration | | | |
|----------------------------------------------------|--------------------|--------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Sewer Administration | Revenue | Expenditure | 21/22 Budget Balance |
| Pensioner Rates Subsidies - Sewerage Services | \$30,000 | | \$30,000 |
| Service Charge - Residential Sewerage Services | \$2,677,811 | | \$2,677,811 |
| Connection Charge - Non Residential - Sewerage Ser | \$360,993 | | \$360,993 |
| Pensioner rebates - Sewerage Services | | \$63,000 | -\$63,000 |
| Sewer Service Non Res Unconnected - LPS | \$8,598 | | \$8,598 |
| Sewer Service Rural Unconnected - LPS | \$29,989 | | \$29,989 |
| User Charges - Sewerage Services | \$204,800 | | \$204,800 |
| Properties Rental Fees - Sewerage Services | \$4,832 | | \$4,832 |
| Sewerage Works Treatment Paddock | \$107 | | \$107 |
| Old Racecourse Road - Treatment Paddock | \$3,006 | | \$3,006 |
| Interest Received on Overdue Rates & Charges - S | \$10,800 | | \$10,800 |
| User Charges - Trade Waste Services | \$70,645 | | \$70,645 |
| Effluent Re-use Water Warbreccan | \$13,631 | | \$13,631 |
| Interest on Investments - Sewerage Services | \$18,373 | | \$18,373 |
| Fees - Sewer Diagrams | \$2,792 | | \$2,792 |
| Developer Contributions - Sewerage Services | \$6,657 | | \$6,657 |
| Sewer Administration | | \$961,745 | -\$961,745 |
| Depreciation - Sewerage Services Infrastructure | | \$619,764 | -\$619,764 |
| Sewer Administration Net Result | \$3,443,036 | \$1,644,509 | \$1,798,527 |

| Budget Program: Sewer Treatment Works | | | |
|--------------------------------------------------|---------|------------------|----------------------|
| Responsible Service: Infrastructure | | | |
| Sewer Treatment Works | Revenue | Expenditure | 21/22 Budget Balance |
| Sewerage Services - Reticulation | | \$200,000 | -\$200,000 |
| Sewerage Services - Sewer Treatment Plant | | \$252,200 | -\$252,200 |
| Electricity (not street lighting) - Sewerage Ser | | \$86,986 | -\$86,986 |
| Sewer Treatment Works Net Result | | \$539,186 | -\$539,186 |

Budget Program: Sewer Pump Stations

Responsible Service: Infrastructure

| Sewer Pump Stations | Revenue | Expenditure | 21/22 Budget Balance |
|-----------------------------------------|---------|------------------|----------------------|
| Sewerage Services - Pump Stations | | \$100,000 | -\$100,000 |
| Sewerage Services - Low Pressure Sewer | | \$43,500 | -\$43,500 |
| Sewer Effluent Reuse Scheme Maintenance | | \$3,000 | -\$3,000 |
| Sewerage Services - Manholes and Vents | | \$13,000 | -\$13,000 |
| Sewer Pump Stations Net Result | | \$159,500 | -\$159,500 |

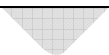
Capital Works Program

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Capital Program – Summary

| Infrastructure | | \$ |
|-------------------------------------------|-----------|---------------------|
| Plant | | |
| • Sterling Water Cart | \$ | 325,000.00 |
| • Nissan UD GW470 | \$ | 200,000.00 |
| • HAMLEX Trailer | \$ | 75,000.00 |
| • Traffic Lights | \$ | 40,000.00 |
| • Walker MO21d-11 Ride On Mower | \$ | 50,000.00 |
| • Prado GLX 2.8L | \$ | 58,000.00 |
| • Ford Ranger 4x4 Twin Cab 2.2 T/D | \$ | 42,000.00 |
| • Holden Captiva 7 | \$ | 35,000.00 |
| • XR6 Falcon | \$ | 35,000.00 |
| • Ranger XLT 4x4 Dual Cab Ute | \$ | 48,000.00 |
| • 2016 Ford Ranger 4x4 Dual Cab | \$ | 42,000.00 |
| • Ford Ranger XL 4x4 Dual Cab | \$ | 42,000.00 |
| • Ford Ranger XL 4x4 Dual Cab | \$ | 42,000.00 |
| • Ford Ranger XL 4x4 Dual Cab | \$ | 42,000.00 |
| • Colorado Cab Chassis Auto | \$ | 40,000.00 |
| • Colorado Single Cab Chassis | \$ | 40,000.00 |
| • Miscellaneous small equipment and tools | \$ | 50,000.00 |
| | \$ | 1,206,000.00 |
| Roads | | |
| • Reconstructions | \$ | 588,000.00 |
| • Kerb and Gutters | \$ | 300,000.00 |
| • Roads to Recovery | \$ | 1,150,000.00 |
| • Reseal | \$ | 810,000.00 |
| • Resheet | \$ | 740,000.00 |
| • Bridges | \$ | 100,000.00 |
| • Footpaths | \$ | 165,000.00 |
| • Regional Roads – RMS | \$ | 2,500,000.00 |
| | \$ | 6,353,000.00 |

| | |
|-----------------------------------------------------------|-------------------------|
| Buildings & Facility | |
| Asbestos Removal – Stage 1 | \$ 120,000.00 |
| Library | \$ 170,000.00 |
| Aerodrome Hanger Refurbishment | \$ 35,000.00 |
| Old Conargo Shire Building | \$ 35,000.00 |
| Medical Centre | \$ 65,000.00 |
| Commsafe Building at Airport | \$ 75,000.00 |
| | \$ 500,000.00 |
| Open Space, Recreation and Other Structures | |
| Swimming Pool Refurbishment | \$ 100,000.00 |
| Open and Public Space Refurbishment | \$ 300,000.00 |
| | \$ 400,000.00 |
| Flood Mitigation and Drainage | |
| Deni Industrial Stage 3 | \$ 116,500.00 |
| Levee Bank Refurbishment | \$ 100,000.00 |
| Melon Street Drainage | \$ 58,500.00 |
| Drainage related to Road works | \$ 80,000.00 |
| | \$ 355,000.00 |
| Water | \$ 850,000.00 |
| Sewerage | \$ 650,000.00 |
| Non- Infrastructure | |
| IT Program | \$ 40,000.00 |
| Library Books | \$ 40,000.00 |
| | \$ 80,000.00 |
| Total New Capital Program (Renewal & Upgrades) | \$ 10,394,000.00 |



| Major Works Grant Funded Projects |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>Memorial Park Upgrades</p> <p>Civic Centre & Office Accommodation</p> <p>Town Hall Building</p> <p>Town Hall Civic Plaza</p> <p>Airport Upgrades</p> |
| Drought Communities Round 2 Projects |
| <p>Waring Gardens Rotunda & Amenities block upgrades</p> <p>Rotary Park Clubrooms and Grounds refurbishment</p> <p>Town Hall Civic Plaza</p> |
| Local Roads and Community Infrastructure Round 1 Projects |
| <p>Cemetery Upgrades</p> <p>Peppin Heritage Centre Upgrades</p> <p>Memorial Park Upgrades</p> <p>Off-leash Dog Park</p> <p>Hydro Pool Upgrades</p> |
| Local Roads and Community Infrastructure Round 2 Projects |
| <p>Skate Park Renewal</p> <p>Island Sanctuary Upgrades</p> <p>Local Footpath upgrades</p> <p>Gravel Road Renewals</p> |

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Capital Works - Kerb and Gutter Program

| ROAD | FROM | TO | Kerb and Gutter | Total |
|----------------------------------|-----------------|-----------------|-----------------|----------------------|
| Hay Road | Standpipe Bay | | Yes | \$ 68,250.00 |
| Harfleur Street | Crispe Street | Junction Street | Yes | \$ 95,750.00 |
| Wellington Street | Harfluer Street | Henry Street | Yes | \$ 68,000.00 |
| Decimus Street | Harfluer Street | Henry Street | Yes | \$ 68,000.00 |
| Total Road Reconstruction | | | | \$ 300,000.00 |

Capital Works - Road Reseal Program

| ROAD | FROM | TO | Total |
|----------------------------------------------|--------------------|-------------------|----------------------|
| Napier Street | Wood Street | Henry Street | \$ 19,000.00 |
| Burton Street | Sloane Street | Henry Street | \$ 13,000.00 |
| Edwardes Street | Harfleur Street | Poictiers Street | \$ 35,000.00 |
| Dick Street | Waring Street | Henry Street | \$ 10,000.00 |
| Golf Club Road | Memorial Drive | Golf Club | \$ 21,000.00 |
| Fowler Street | Ochetyre Street | Sloane Street | \$ 20,000.00 |
| Harfleur Street | Junction Street | Wellington Street | \$ 36,000.00 |
| Junction Street | Noyes Street | Sloane Street | \$ 10,000.00 |
| Sloane Street | Edwardes Street | Napier Street | \$ 22,000.00 |
| Cooinda Lane | Lawson Syphon Road | End | \$ 32,000.00 |
| Aratula South Road | 0km | 3.21km | \$ 108,000.00 |
| Mayrung Road | 0km | 1.63km | \$ 60,000.00 |
| Wanganella- Moulamein Road | 8.3km | 10.3km | \$ 48,000.00 |
| Millears Road | 13.6km | 14.8km | \$ 31,000.00 |
| Logie Brae Road | 5.5km | 11.2km | \$ 164,000.00 |
| Local Road Construction Reseal Program 21/22 | | | \$ 181,000.00 |
| Total Road Reseal Program | | | \$ 810,000.00 |

Capital Works - Road Resheet Program

| ROAD NAME | TOTAL |
|-----------------------------------|----------------------|
| Cosgroves Road | \$ 70,000.00 |
| Kerri East Road | \$ 63,000.00 |
| Wanganella-Moulamein Road | \$ 70,000.00 |
| Booroorban-Tchelery Road | \$ 30,000.00 |
| Hannas Road | \$ 9,000.00 |
| Carrathool Road | \$ 498,000.00 |
| Total Road Resheet Program | \$ 740,000.00 |

Capital Works – Water Infrastructure Program

| Asset | Description | Total |
|-------------------------------------------|------------------------------------------------------------------------------------------|----------------------|
| Watermain Rehabilitation Program | Renewal of various watermains | \$ 400,000.00 |
| Water Treatment Plant Refurbishment | Refurbishment works at the Water Treatment Plant | \$ 50,000.00 |
| Raw Water Pump Station Replacement | Replacement of a pump at the raw water pump station that feeds the Water Treatment Plant | \$ 400,000.00 |
| Total Water Infrastructure Program | | \$ 850,000.00 |

Capital Works - Sewer Infrastructure Program

| Asset | Description | Total |
|-------------------------------------------|--------------------------------------------------------|----------------------|
| Sewerage Treatment Plant Refurbishment | Various refurbishments at the Sewerage Treatment Plant | \$ 50,000.00 |
| Sewer Relining | Sewer relining throughout Deniliquin | \$ 400,000.00 |
| Sewer Pump Station Refurbishment | Pump Station refurbishments as per Fifteen50 report | \$ 150,000.00 |
| Sewer Reticulation CCTV Inspections | CCTV inspections for future planning | \$ 50,000.00 |
| Total Sewer Infrastructure Program | | \$ 650,000.00 |

Part 4 - Statement of Revenue Policy



Introduction

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with a static revenue base. The 2021-22 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2021-22, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates;
- Annual charges for services;
- Fees for services;
- Commonwealth and State government grants;
- Earnings on investments;
- Borrowings;
- Other revenues, including income from the sale of assets.

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2021/22 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of each rateable property and in accordance with the *Local Government Act 1993*.

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories.

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- "Farmland" according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land; or
- "Residential" according to whether the land is rural residential land or is within a Centre of Population; or
- "Mining" according to the kind of mining involved; or
- "Business" according to a Centre of Activity.

Rating Methods

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating;
- Minimum rate plus ad valorem rate;
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignoring any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties within the three year base year period.

For equity purposes, the VG provides Council with updated land valuations every three years. July 2019 Base Date Valuations were supplied by the VG and are used for rating in the 2021-22 financial year. The next general land valuation will be issued in 2022.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; it simply redistributes the rate burden between individual properties based on that property's land value change in comparison to others. More information about land valuations and their use by councils is available from the Property NSW website at [.](#)

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general rate income NSW Councils can collect above the rate income it collected in the previous year. The rate pegging limit for 2021-22 determined by IPART is 2.0%

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It

does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to the **Total Rates Income**, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation. Some individual properties may experience an increase or decrease in rates compared to the Rate Peg percentage used to Calculate Councils Total Rates Income.

Councils may apply for an increase above the rate peg limit determined by IPART for a number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

Council's Rating Structure - Amalgamation

As a restraint was placed on merged councils under the amalgamation proclamation which meant Council was restricted from considering rating calculations or recategorising until 30 June 2020, and this date was then extended to 30-6-2021. Consequently, the new rate structure will have the same categories but the sub-categories that related to each of the former councils have been restructured as per direction from the NSW Office of Local Government. In 2021-22, council's overall Rate income is based on last year's rate income plus the mandatory rate peg of 2% set by OLG through IPART and catchup from not taking up the Rate Peg last year due to COVID-19. and the rating structure in Table 1, below, shows Edward River Council Shire Council rates structure.

During 2020-21, Council undertaken a review and harmonisation of the rating structure for implementation in the 2021-22 financial year.

It should be noted that ERC was also subject to a General Revaluation of all properties, which occurs every three years. This General Revaluation as issued was effective from 1-7-2020.

How does a General Revaluation affect Ratepayers?

A General Revaluation will have the following effect on individual ratepayers, for the first year.

Ratepayers will be subject to the following, depending on the new Land Valuation as issued by NSW Valuer General's Office (VG):

- an increase in rates obligation;
- no change in their rates obligation;
- a decrease in their rates obligation.

Rates Harmonisation Project

The rates harmonisation project was a requirement of the NSW State Government for all merged Councils and is to be finalised and implemented by 1st July 2021.

After two years of review, analysis, consultation and fine-tuning, Edward River Council (ERC) endorsed the final rates harmonisation structure, which will come into effect on 01 July 2021.

Council discussed over 10 rating model proposals, taking their preferred option to the public in the form of public and private meetings, direct mail and through the media starting in September 2020. Following feedback from the community, changes to the proposed structure were made and a final model endorsed by ERC that was the most equitable for the majority of ERC ratepayers (93%) on 18th February 2021.

The Rates Harmonisation project will not see an increase in revenue for Edward River Council, apart from any allowable increases under NSW State Government legislation. (The normal annual Rate Peg increases, and any catchup income from previous rate years).

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Table 1 – Rating Structure 2021-22

| Rating Category | Property Count | Property Count | Total Revenue | Total Revenue | Total Land Value | Total Land Value | Ad Valorem | Minimum Charge Base Amount |
|------------------------------------------------|----------------|----------------|--------------------|--------------------|--------------------|--------------------|------------|----------------------------|
| Business | | | | | | | | |
| Business Other | 1 | | \$3,215 | | 1,030,000 | | 0.0031215 | |
| Business Other Minimum | 51 | 52 | \$23,970 | \$27,185 | 593,340 | 1,623,340 | | \$470.00 |
| | | | | | | | | |
| Business Deniliquin | 429 | | \$1,028,153 | | | | 0.025222 | |
| Business Deniliquin Minimum | 21 | 450 | \$11,340 | \$1,039,493 | | 41,000,530 | | \$540.00 |
| Farmland | | | | | | | | |
| Farmland Dry | 86 | | \$117,928 | | 51,273,200 | | 0.0023000 | |
| Farmland Dry Base Amount | | 86 | \$47,300 | \$165,228 | | 51,273,200 | | \$550.00 |
| | | | | | | | | |
| Farmland Irrigable | 781 | | \$2,296,090 | | 595,613,130 | | 0.003855 | |
| Farmland Irrigable Base Amount | | 781 | \$429,550 | \$2,725,640 | | 595,613,130 | | \$550.00 |
| Mixed Developments | | | | | | | | |
| Business Lots (Mixed Development) | 5 | | \$6,634 | \$6,634 | 215,742 | 215,742 | 0.02950 | |
| Residential Lots (Mixed Development) | | | \$1,992 | | 136,358 | | | |
| Residential Lots (Mixed Development) Base Rate | | 5 | \$675 | \$2,667 | 2 | 136,360 | | \$355.00 |
| Residential | | | | | | | | |
| Residential Deniliquin Other | 415 | | \$397,731 | | 54,934,480 | | 0.007240 | |
| Residential Deniliquin Other Base | | 415 | \$180,110 | \$577,841 | | 54,934,480 | | \$434.00 |
| | | | | | | | | |
| Residential Other | 266 | | \$84,331 | | 12,095,810 | | 0.0069719 | |
| Residential Other Base | | 266 | \$49,210 | \$133,541 | | 12,095,810 | | \$185.00 |
| | | | | | | | | |
| Residential Deniliquin | 2935 | | \$1,808,493 | | 176,765,250 | | 0.0102310 | |
| Residential Deniliquin Base | | 2935 | \$1,273,790 | \$3,082,283 | | 176,765,250 | | \$434.00 |
| | | | | | | | | |
| | 4,990 | 4,990 | \$7,760,243 | \$7,760,243 | 933,657,842 | 933,657,842 | | |

How rates are calculated

General Rates

The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

If a Base Rate is used for a category or sub category. The calculation of the Base Rate is calculated as follows

$$\frac{\text{Up to 50\% of Total Income for Category/Sub Category}}{\text{Payable for each Property Divided by Number of Properties in category/Sub category}} = \text{Base Rate}$$

Note: Different categories/sub categories will have by default different Base Rates. Base Rates are totally dependent on the Percentage of Total income for that category/sub category depending on the total Income for that category. Base rates ARE NOT an indication of the amount a property is contributing to Services

provided by Council, it is purely an optional method of calculating rates on a property.

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value x Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

Rate Instalment dates

Section 562 (3)(b) the Act states "If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May", except as provided in subsection 4". It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water.
- Sewer.
- Domestic Waste Management.
- Non-Domestic Waste Management.
- Stormwater Management.

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage.
- Sewer Usage.
- Liquid Trade Waste.

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council's water supply and

sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply

with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge

relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer. This section of the Act has been enacted by Council (via the former Deniliquin Council) and is currently incorporated into the sewer management.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield **\$1,429,524** for 2021-22 financial year.

Set out in Table 2, below, are the annual water access and water usages charges for 2021-22

Table 2 - Water Access and Usage Charges 2021-22

| Description | Charge | | Unit |
|--------------------------------------------------------------------|------------|------------|---------------|
| | 2020-21 | 2021-22 | |
| Residential - Filtered Water | | | |
| Access Charge | \$368.00 | \$374.00 | Per annum |
| Usage charge 0-800K | \$1.01/ kl | \$1.03/ kl | Per kilolitre |
| Usage charge >-800K | \$1.44/ kl | \$1.46/ kl | Per kilolitre |
| Residential – Raw Water | | | |
| Access Charge | \$185.00 | \$188.00 | Per annum |
| Usage Charge | \$0.75/kl | \$0.76/kl | Per kilolitre |
| Residential - Non-Potable Water | | | |
| Access Charge (Conargo, Wanganella, Booroorban) | \$104.00 | \$106.00 | Per annum |
| Connection Charge to main supply (Conargo, Wanganella, Booroorban) | \$331.00 | \$337.00 | Per annum |
| Usage Charge (Conargo, Wanganella, Booroorban) | \$0.72/kl | \$0.73/kl | Per kilolitre |
| Non-Residential - Filtered and raw water | | | |
| Access Charge -20mm connection size | \$307.00 | \$312.00 | Per annum |
| Access Charge-25mm connection size | \$497.00 | \$506.00 | Per annum |
| Access Charge-32mm connection size | \$640.00 | \$651.00 | Per annum |
| Access Charge-40mm connection size | \$818.00 | \$832.00 | Per annum |
| Access Charge-50mm connection size | \$1,039.00 | \$1,057.00 | Per annum |
| Access Charge-80mm connection size | \$2,021.00 | \$2,055.00 | Per annum |
| Access Charge-100mm connection size | \$2,279.00 | \$2,318.00 | Per annum |
| Raw Water Usage Charge | \$0.75/kl | \$0.76/kl | Per kilolitre |
| Raw Water Usage Charge – Community Land | \$0.05/kl | \$0.05/kl | Per kilolitre |
| Filtered Water Usage Charge | \$1.44/kl | \$1.46/ kl | Per kilolitre |

Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to **yield \$3,077,292** for 2021-22 financial year.

Set out in Table 3, below, are the annual water access and water usages charges for 2021-22.

Table 3 – Sewer Access Charges for 2021-22

| Description | Charge | | Unit |
|--------------------------------------|-----------|------------------|------------|
| | 2020-21 | 2021-22 | |
| Sewer Access Charges | | | |
| Residential Sewer Unconnected Charge | \$444.00 | \$452.00 | Per annum |
| Residential Sewer Connected Charge | \$887.00 | \$902.00 | Per annum |
| Non-Residential Unconnected Charge | \$444.00 | \$452.00 | Per annum |
| Non-Residential Connected Charge | \$877.00 | \$902.00 | Per annum |
| Non-Residential Volume Charge | \$1.52/kl | \$1.56/kl | Based on % |

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines

provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual water access and water usages charges for 2021-22.

Table 4 – Stormwater Management Service Charges for 2021-22

| Description | Charge | | Unit |
|------------------------------------------------------------------------------------------------------------------------------------------------|---------|----------------|----------------------------|
| | 2020-21 | 2021-22 | |
| Residential property | \$25.00 | \$25.00 | Per annum Per Occupancy |
| Residential strata property | \$12.50 | \$12.50 | Per annum Per occupancy |
| Business property | \$25.00 | \$25.00 | Per annum Per occupancy |
| Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum) | \$25.00 | \$5.00 | Per annum Per occupancy |

Note: Change to Business Stormwater and Business Strata Stormwater charge structure strategy.

Current Business Stormwater (including Business Strata) charging methodology is \$25.00 per property. Stormwater has been identified as not conforming with The *Local Government Act 1993* and accompanying regulations related to business stormwater charges. Therefore, the charging methodology for Business Stormwater (including Business Strata) has been adjusted to reflect the Act and its regulation.

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2021-22 financial year the estimated gross yield is **\$75,000**. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2021-22 is to yield **\$1,445,368** (estimate).

Set out in Table 5, below, are the annual water access and water usages charges for 2021-22.

Table 5 – Domestic Waste Management Charges for 2021-22

| Description | Charge | | Unit |
|-------------------------------------------------------------------------|----------|-----------------|-----------|
| | 2019-20 | 2020-21 | |
| Residential and Non-residential - Domestic Waste Charge Per Property | \$359.00 | \$368.00 | Per Annum |
| Residential and Non-residential - Vacant Land Domestic Waste Charge | \$91.00 | \$94.00 | Per Annum |
| Residential and Non-residential - Additional Bin Collected Per Property | \$359.00 | \$368.00 | Per Annum |

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and

whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (e.g. hospitals, educational facilities, correctional facilities, etc).

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2021-22.

Table 6 – Liquid Trade Waste Fixed Charges for 2021-22

| Application Fees | | | |
|------------------|----------|-----------------|-----------------|
| Description | Charge | | Unit |
| | 2020-21 | 2021-22 | |
| Category 1 | \$118.00 | \$120.00 | Per application |
| Category 2 | \$231.00 | \$235.00 | Per application |
| Category 3 | \$344.00 | \$350.00 | Per application |

| Annual Fees | | | |
|------------------------------|----------|-----------------|----------------|
| Description | Charge | | Unit |
| | 2019-20 | 2020-21 | |
| Category 1 Discharger | \$118.00 | \$120.00 | Per annum |
| Category 2 and 2S Discharger | \$118.00 | \$120.00 | Per annum |
| Category 3 Discharger | \$118.00 | \$120.00 | Per annum |
| Industrial Discharger | \$118.00 | \$120.00 | Per annum |
| Pre Inspection Fee | \$118.00 | \$120.00 | Per inspection |

Table 7 – Liquid Trade Waste Usage Charges for 2021-22

| Description | Charge | | Unit |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------|---------------|
| | 2020-21 | 2021-22 | |
| Category 1 Discharger with appropriate equipment | \$0.00 | \$0.00 | Per kilolitre |
| Category 1 Discharger without appropriate pre-treatment | \$1.78 | \$1.81 | Per kilolitre |
| Category 2 Discharger with appropriate equipment | \$1.78 | \$1.81 | Per kilolitre |
| Category 2 Discharger without appropriate pre-treatment | \$16.40 | \$16.70 | Per kilolitre |
| Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy) (refer to equation 4 & 5 in Trade Waste policy for other parameters) | To be Calculated | To be Calculated | Per kilolitre |
| Excess Mass Charges | | | |
| Food Waste | \$23.04 | \$23.43 | Per kilogram |
| Aluminium | \$0.82 | \$0.83 | Per kilogram |
| Ammonia | \$2.43 | \$2.47 | Per kilogram |
| Arsenic | \$81.92 | \$83.31 | Per kilogram |
| Barium | \$40.96 | \$41.66 | Per kilogram |
| Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation) | \$0.82 | \$0.83 | Per kilogram |
| Boron | \$0.82 | \$0.83 | Per kilogram |
| Bromine | \$16.38 | \$16.66 | Per kilogram |
| Cadmium | \$379.24 | \$385.69 | Per kilogram |
| Chloride | No Charge | No Charge | Per kilogram |
| Chlorinated Hydrocarbons | \$40.96 | \$41.66 | Per kilogram |
| Chromium | \$27.29 | \$27.75 | Per kilogram |
| Cobalt | \$16.69 | \$16.97 | Per kilogram |
| Copper | \$16.69 | \$16.97 | Per kilogram |
| Fluoride | \$4.10 | \$4.17 | Per kilogram |
| Formaldehyde | \$1.69 | \$1.72 | Per kilogram |
| Oil and Grease (Total O & G) | \$1.46 | \$1.48 | Per kilogram |
| Herbicides/defoliant | \$820.07 | \$834.01 | Per kilogram |
| Iron | \$1.69 | \$1.72 | Per kilogram |
| Lead | \$40.96 | \$41.66 | Per kilogram |
| Lithium | \$8.19 | \$8.33 | Per kilogram |
| Manganese | \$8.19 | \$8.33 | Per kilogram |
| Mercury | \$2,764.80 | \$2,811.80 | Per kilogram |
| Methylene Blue Active Substance (MBAS) | \$0.82 | \$0.83 | Per kilogram |

| | | | |
|------------------------------------------------------------------|----------|-----------------|--------------|
| Molybdenum | \$0.82 | \$0.83 | Per kilogram |
| Nickel | \$27.29 | \$27.75 | Per kilogram |
| Total Kjeldahl Nitrogen (TKN) | \$0.20 | \$0.20 | Per kilogram |
| Organoarsenic Compounds | \$821.30 | \$835.26 | Per kilogram |
| Pesticides General (excludes organochlorines & organophosphates) | \$821.30 | \$835.26 | Per kilogram |
| Petroleum Hydrocarbons (non-flammable) | \$2.73 | \$2.78 | Per kilogram |
| Phenolic Compounds (non-chlorinated) | \$8.19 | \$8.33 | Per kilogram |
| Phosphorus (Total P) | \$1.69 | \$1.72 | Per kilogram |
| Polynuclear Aromatic Hydrocarbons (PAHs) | \$16.69 | \$16.97 | Per kilogram |
| Selenium | \$57.65 | \$58.63 | Per kilogram |
| Silver | \$1.51 | \$1.54 | Per kilogram |
| Sulphate (SO4) | \$0.15 | \$0.15 | Per kilogram |
| Sulphide | \$1.69 | \$1.72 | Per kilogram |
| Sulphite | \$1.81 | \$1.84 | Per kilogram |
| Suspended Solids (SS) | \$1.05 | \$1.07 | Per kilogram |
| Thiosulphate | \$0.30 | \$0.31 | Per kilogram |
| Tin | \$8.19 | \$8.33 | Per kilogram |
| Total Dissolved Solids (TDS) | \$0.06 | \$0.06 | Per kilogram |
| Uranium | \$8.19 | \$8.33 | Per kilogram |
| Zinc | \$16.69 | \$16.97 | Per kilogram |

Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2020-21 financial year, under section 566 of the Act for 2020-21 is to be advised by Office of Local Government at the determination of the Minister of Local Government.

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example a subdivision / amalgamation on notification from the VG or a change in rating categorisation, in accordance with sections 527 and 546 of the Act. Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its Supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the Act.

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for

a period outside the current year in certain cases at its discretion, depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in May to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the Act as follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate.
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate.

Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession.

- Holders of a Pensioner Concession Card (PCC);
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated);
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment);
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement.

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has determined that there will be borrowings in the 2021-22 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public;
- explore all cost-effective opportunities to maximize Council's revenue base;
- balance the dependences on rates and grants against other funding sources; and
- full cost attribution be applied to all business activities considered to be of a commercial nature*.

* The following programs are considered to be of a commercial nature – categorised under Competitive Neutrality as Category One Businesses (turnover of greater than \$2m per annum).

Council's pricing principles are:

- S Statutory**
The price for goods / services are a statutory charge set by government legislation.
- F Full Cost Recovery**
The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy.
- P Partial Cost Recovery**
The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income.
- R Reference Price**
The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors.

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

Part 5 - Fees and Charges 2021/22



| Environmental Services | | | | | |
|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|----------------|---------------------|-------------------|
| Building/Environmental Planning | | | | | |
| Generic Fee Description | | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Development Application Fees (Not Including Inspections) | | | | | |
| Up to \$5,000 | | Development application fee for building, works or demolition | S | \$110 | TBA |
| \$5,001 - \$50,000 | \$170 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost | Development application fee for building, works or demolition | S | \$170.00 minimum | TBA |
| 50,001 - \$250,000 | \$352 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000 | Development application fee for building, works or demolition | S | \$352.00 minimum | TBA |
| \$250,001 - \$500,000 | \$1,160 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 | Development application fee for building, works or demolition | S | \$1,160.00 minimum | TBA |
| \$500,001 - \$1,000,000 | \$1,745 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 | Development application fee for building, works or demolition | S | \$1,745.00 minimum | TBA |
| \$1,000,001 - \$10,000,000 | \$2,615 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | Development application fee for building, works or demolition | S | \$2,615.00 minimum | TBA |
| More than \$10,000,000 | \$15,875 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | Development application fee for building, works or demolition | S | \$15,875.00 minimum | TBA |
| | | | | | |
| Construction Certificate Fee (Not including inspections) | | | | | |
| Not exceeding \$5,000 | | Fee for a construction certificate | P | \$100.00 | \$101.00 |
| \$5,000 - \$100,000 | \$100.00 plus \$4.00 per \$1,000 or part thereof by which the cost exceeds \$5,000 | Fee for a construction certificate | P | \$100.00 minimum | \$101.00 minimum |
| \$100,001 - \$250,000 | \$691 plus \$3.00 per \$1,000 or part thereof by which the cost exceeds \$100,000 | Fee for a construction certificate | P | \$691.00 minimum | \$702.00 minimum |
| More than \$250,000 | \$1,381 plus \$2.00 per \$1,000 or part thereof by which the cost exceeds \$250,000 | Fee for a construction certificate | P | \$1381.00 minimum | \$1404.00 minimum |

S = STATUTORY F = FEE P = POLICY R = REFERENCE

Environmental Services

| | | Generic Fee Description | Pricing Policy | 20/21 Fee | 21/22 Fee |
|-----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------|--------------------|--------------------|
| Complying Development Certificates (Not including inspections) | | | | | |
| Not exceeding \$5,000 | | Application fee for complying development certificate (CDC) | P | \$100.00 | \$100.00 |
| \$5,000 - \$100,000 | \$100.00 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000 | Application fee for complying development certificate (CDC) | P | \$100.00 minimum | \$100.00 minimum |
| \$100,001 - \$250,000 | \$881.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000 | Application fee for complying development certificate (CDC) | P | \$867.00 minimum | \$881.00 minimum |
| \$250,001 - \$500,000 | \$1,809 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 | Application fee for complying development certificate (CDC) | P | \$1779.00 minimum | \$1809.00 minimum |
| More than \$500,000 | \$2,990.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 | Application fee for complying development certificate (CDC) | P | \$2,941.00 minimum | \$2,990.00 minimum |
| Industrial Change of Use | | Application fee for complying development certificate (CDC) | P | \$248.00 | \$252.00 |
| Commercial Change of Use | | Application fee for complying development certificate (CDC) | P | \$248.00 | \$252.00 |
| Bed and Breakfast | | Application fee for complying development certificate (CDC) | P | \$248.00 | \$252.00 |
| Subdivision (No Additional Lots Created) | | Subdivision Certificate Fee | P | \$248.00 | \$252.00 |

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Environmental Services

| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------|-----------|-----------|
| Compliance Certificate and Inspections (as required under Sec 109E of the EP&A Act 1979) | | | | |
| Inspection | General inspection fee for Complying Development Certificate | P | \$106.00 | \$108.00 |
| Compliance Certificate | Fee for a Compliance Certificate | P | \$106.00 | \$108.00 |
| Occupation Certificate | | | | |
| | Occupation Certificate Fee | P | \$106.00 | \$108.00 |

Local Government Approvals (matters requiring approval under Sec 68 of the LGA)

| | | | | |
|----------------------------------|-------------------------------------------------------------------|---|----------|----------|
| Section 68 Application | Fees to carry out activities under Section 68 of the LG Act | P | \$173.00 | \$175.00 |
| Section 68 Compliance Inspection | Fees to carry out water inspection under Section 68 of the LG Act | P | \$106.00 | \$108.00 |

Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less

| | | | | |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|---|----------|-----|
| Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs) | Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less | S | \$455.00 | TBA |
|-----------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|---|----------|-----|

Residential Flat Development

| | | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|---|------------|-----|
| An additional fee, not exceeding \$3,000, is payable for development involving an application for development consent, or an application for the modification of the development consent, that is referred to a design review panel (cl248 EP&A Regs) | Additional fee - residential flat development referral to design review panel | S | \$3,000.00 | TBA |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|---|------------|-----|

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Environmental Services

| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------------|------------------|
| Development Application for the Erection of Signs | | | | |
| Plus \$93 for each sign to be erected in excess of one; or the fee is calculated in accordance with the Development Application Fee table - whichever is the greater (per cl246B(2) EP&A Reg 2000) | Development application fee for the erection of signs | S | \$285.00 minimum | TBA |
| Development involving the Subdivision of Land (cl249 EP&A Regs) | | | | |
| New Road Plus \$65 per additional lot | Development application for subdivision of land (not a strata subdivision) involving the opening of a public road | S | \$285.00 minimum | TBA |
| No New Road Plus \$53 per additional lot | Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road | S | \$285.00 minimum | TBA |
| Strata Plus \$65 per additional lot | Development application fee for a strata subdivision | S | \$285.00 minimum | TBA |
| Subdivision Certificate Fee | Subdivision certificate fee | P | \$285.00 minimum | \$295.00 minimum |
| Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (cl250 EP&A Regs) | | | | |
| Maximum Fee | Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work | S | \$285.00 | TBA |
| Additional Fee for a Designated Development | | | | |
| In addition to any fee payable under Part 15 Division 1 of the EPA Regs | Additional fee - designated development | S | \$920.00 | TBA |

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| Environmental Services | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|----------------|------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Advertising Fees for Development Applications (cl252 EP&A Regs) - maximum fee applicable | | | | |
| Designated Development | Maximum fee for giving notice required for the designated development | S | \$2,220.00 | TBA |
| Advertised Development | Maximum fee for giving notice required for the advertised development | S | \$1,105.00 | TBA |
| Prohibited Development | Maximum fee for giving notice required for the prohibited development | S | \$1,105.00 | TBA |
| Development that is required to be advertised in accordance with an environmental planning instrument or development control plan and is not designated, advertised or prohibited development | Maximum fee for giving notice required for development that is not designated, advertised or prohibited development | S | Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included) | Max. of \$1,105.00 (note: FULL COST RECOVERY Fee of \$400 - GST Included) |
| Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development | | | | |
| Additional Fees for Concurrence | | | | |
| An additional processing fee up to a maximum of \$140, plus a concurrence fee of \$320 for payment to each concurrence authority, in respect of an application for development that requires concurrence under the Act or an environmental planning instrument | Additional processing fee for development requiring concurrence | S | As Quoted | As Quoted |
| Additional fee for Integrated Development | | | | |
| An additional processing fee of up to a maximum of \$140 plus an approval fee of \$320 for payment to each approval body are payable in respect of an application for integrated development | Additional processing fee for development that is integrated development | S | As Quoted | As Quoted |
| Concept Development Applications (cl256B EP&A Regs) | Fee payable for a concept development application | S | As Quoted | As Quoted |
| Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for all the development on the site | | | | |

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| Environmental Services | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------|-----------|
| Generic Fee Description | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000) | | | |
| Fee for an application under section s8.2(1)(c) for a review of a decision is as follows: | | | |
| Estimated cost of development is under \$100,000 | S | \$55.00 | \$55.00 |
| Estimated cost of development is between \$100,000 and \$1,000,000 | S | \$150.00 | \$150.00 |
| Estimated cost of development is over \$1,000,000 | S | \$250.00 | \$250.00 |
| Request for Review of Determination (cl257 EP&A Reg 2000) | | | |
| Maximum fee for a request for a review of a determination under section 8.3 of the Act is: | Review of determination of a development application | | |
| 1) In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and | S | As Quoted | As Quoted |
| 2) In the case of a request with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00 and | S | \$190.00 | \$190.00 |
| 3) In the case of a request with respect to any other development application as set out in the table below: | S | | |
| 4) Plus an additional amount of not more than \$620.00 if notice of the application is required to be given under S8.3 of the Act | S | \$620.00 | \$620.00 |

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Environmental Services

| | | Generic Fee Description | Pricing Policy | 20/21 Fee | 21/22 Fee |
|----------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------|--------------------|--------------------|
| Up to \$5,000 | | Review of determination of a development application | S | \$55.00 | \$55.00 |
| \$5,001 - \$250,000 | \$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost | Review of determination of a development application | S | \$85.00 minimum | \$85.00 minimum |
| \$250,001 - \$500,000 | \$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 | Review of determination of a development application | S | \$500.00 minimum | \$500.00 minimum |
| \$500,001 - \$1,000,000 | \$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 | Review of determination of a development application | S | \$712.00 minimum | \$712.00 minimum |
| \$1,000,001 - \$10,000,000 | \$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | Review of determination of a development application | S | \$987.00 minimum | \$987.00 minimum |
| More than \$10,000,000 | \$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | Review of determination of a development application | S | \$4,737.00 minimum | \$4,737.00 minimum |

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Environmental Services

| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------|-----------------|-----------------|
| Application for a Modification of Consent (cl258 EP&A Reg 2000) | | | | |
| The maximum fee for an application under section 4.55(1) of the Act | Fee for modification of consent | S | \$71.00 | \$71.00 |
| The maximum fee for an application under section 4.55(1A) or 4.56(1) of the Act which in the opinion of Council is of minimal environmental impact | \$645.00 or 50% of the fee for the original DA, whichever is the lesser Fee for modification of consent | S | As Quoted | As Quoted |
| The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a development consent is (which is not of minimal environmental impact): | | | | |
| 1) If the original fee for the application was less than \$100.00, 50% of that fee; or | | S | As Quoted | As Quoted |
| 2) If the fee for the original application was \$100.00 or more: | | | | |
| a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and | | S | As Quoted | As Quoted |
| b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190.00, and | | S | \$190.00 | \$190.00 |
| c) in the case of an application with respect of any other development application as set out in the table below | | | | |
| Up to \$5,000 | Fee for modification of consent | S | \$55.00 | \$55.00 |
| \$5,001 - \$250,000 | \$85.00 plus \$1.50 for each \$1,000 (or part of \$1,000 of the estimated cost) Fee for modification of consent | S | \$85.00 minimum | \$85.00 minimum |

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Environmental Services

| Generic Fee Description | | | Pricing Policy | 20/21 Fee | 21/22 Fee |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------|---------------------|---------------------|
| Application for a Modification of Consent (cl258 EP&A Reg 2000) | | | | | |
| \$250,001 - \$500,000 | \$500.00 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000 | Fee for modification of consent | S | \$500.00 minimum | \$500.00 minimum |
| \$500,001 - \$1,000,000 | \$712.00 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000 | Fee for modification of consent | S | \$712.00 minimum | \$712.00 minimum |
| \$1,000,001 - \$10,000,000 | \$987.00 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | Fee for modification of consent | S | \$987.00 minimum | \$987.00 minimum |
| More than \$10,000,000 | \$4,737.00 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | Fee for modification of consent | S | \$4737 minimum | \$4737 minimum |
| An additional fee, not exceeding \$665 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act | | Fee for modification of consent | S | Up to \$665.00 | Up to \$665.00 |
| An additional fee, not exceeding \$760.00 is payable for development to which clause 115(3) applies | | Fee for modification of consent | S | \$760.00 | \$760.00 |
| Review of Modification | | | | | |
| Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the fee that was payable in respect of the application that is the subject of the review. | | | S | 50% of original fee | 50% of original fee |
| Modification of a Construction Certificate | | | | | |
| Minor Change - e.g. Rearrangement of a window or change in area | | Fee for modification of consent, plan or certificate | P | \$86.00 | \$86.00 |
| Major Area | \$660.00 or 50% of the fee for the original construction certificate, whichever is the lesser | Fee for modification of consent, plan or certificate | P | \$693.00 | \$693.00 |

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| Environmental Services | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------|--------------------|--------------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee | |
| Modification of a Complying Development Certificate | | | | | |
| Minor Change - e.g. Rearrangement of a window or change in area | Fee for modification of consent, plan or certificate | P | \$88.00 | \$88.00 | |
| Major Area | \$677 or 50% of the fee for the original Complying Development Certificate, whichever is lesser | Fee for modification of consent, plan or certificate | P | \$710.00 | \$88.00 |
| | | | | | |
| Building Certificate (cl260 EP&A Reg 2000) | | | | | |
| For Class 1 and Class 10 Buildings - \$250 for each dwelling contained in the building or in any other building on the allotment (noe a reference to a class 1 building includes a reference to a | Application fee for building certificate | S | \$250.00 | \$250.00 | |
| In a case where the application relates to a part of a building and that | Application fee for building certificate | S | \$250.00 | \$250.00 | |
| Any other class of building - not exceeding 200 square metres | Application fee for building certificate | S | \$250.00 | \$250.00 | |
| Any other class of building - exceeding 200 square metres and less than 2,000 square metres | Plus an additional 50 cents per square metre over 200 square metres | Application fee for building certificate | S | \$250.00 minimum | \$250.00 minimum |
| Any other class of building - exceeding 2,000 square metres | Plus an additional 7.5 cents per square metre over 2,000 square metres | Application fee for building certificate | S | \$1,165.00 minimum | \$1,165.00 minimum |
| Where more than one inspection of the building is required before issuing | Application fee for building certificate | S | \$ 90.00 | \$ 90.00 | |
| When an application for a building certificate is made: | | | As Quoted | As Quoted | |
| a) where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained | | | | | |
| b) where a penalty notice has been issued for an offence under s4.2(1) of the Act in relation to the erection of the building and the person to whom it was issued has paid the penalty required by the penalty notice in respect of the alleged offence (or if the person has not paid the penalty and has elected to have the matter dealt with by a court, enforcement action has been taken against the person under Division 4 or Part 4 of the Fines Act 1996) | | | | | |

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| Environmental Services | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------|-----------|
| Generic Fee Description | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Building Certificate (cl260 EP&A Reg 2000) | | | |
| c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal | | | |
| d) where person has been found guilty of an offence under the Act in relation to the erection of the building | | | |
| e) where the court has made a finding that the building was erected in contravention of a provision of the Act | | | |
| Additional fee payable for the above in the total of the following amounts | | | |
| a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application | | | |
| b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000) | | | |

S = STATUTORY F = FEE P = POLICY R = REFERENCE

| Environmental Services | | | | |
|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------|------------|------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Copy of Building Certificate (cl261 EP&A Reg 2000) | | | | |
| Copy of building certificate | Copy of a building certificate | S | \$13.00 | \$13.00 |
| Certified copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000) | | | | |
| Certified copy of document map or plan held by Council referred to in | Fee for certified copy of document, map or plan | S | \$53.00 | \$53.00 |
| Copy of document map or plan held by Council (Plan search etc) | Fee for certified copy of document, map or plan (50% refund should no plans be available) | F | \$53.00 | |
| Land Rezoning Application & Change of Precinct (DCP) | | | | |
| LEP amendment | All costs to be paid by proponent once the \$1259.00 has been expended Amendment fee - LEP | P | \$1,259.00 | \$1,280.00 |
| Registration of Certificates where Council is not the Certifying Authority (cl263(2)) | | | | |
| Registration of Compling Development Certificate or a Part 6 Certificate being a Construction | Registration fee | S | \$36.00 | \$38.00 |
| Principal Certifying Authority Appointment | | | | |
| Where Council is not the consent authority | Fee to appoint Council as PCA | F | \$101.00 | \$103,00 |
| Compliance Inspection as per Consent Conditions | | | | |
| Compliance inspection as per consent conditions | Development consent compliance inspection fee | F | \$106.00 | \$108.00 |

S = STATUTORY F = FEE P = POLICY R = REFERENCE

| Environmental Services | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------|-------------------|-------------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Section 64 Contributions | | | | |
| Water headworks | Developer contribution under S. 64 | F | \$3,700.00 | \$3762,00 |
| Sewer headworks | Developer contribution under S. 64 | F | \$4,596.00 | \$4,674.00 |
| Planning and Policy Fees | | | | |
| Provision of planning, health and building documentation (copies) | Fee for accessing or printing required information | P | | As quoted |
| Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas | | | | |
| Development application for temporary suspension of alcohol free zones or alcohol prohibited areas - inclusive of advertising and staff resources | Fee for temporary suspension of alcohol free zones or alcohol prohibited areas - all inclusive | F | \$562.00 | \$571.00 |
| Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993) | | | | |
| Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50 | Fee to operate a caravan park, camping ground or manufactured home estate | F | \$9.40 per site | \$9.40 per site |
| OR | | | | |
| Application for renewal or continuation of an approval to operate a caravan park, camping ground or manufactured home estate or for periodical inspection required as a condition of approval to operate a caravan park, camping ground or manufactured housing estate or for a periodic inspection required as a condition of approval to operate Minimum fee \$109 | | | \$109 minimum fee | \$109 minimum fee |

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| Environmental Services | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------|-----------|-----------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993) | | | | |
| Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance | Fee to operate a caravan park, camping ground or manufactured home estate | F | \$106.00 | \$108.00 |
| Re-inspection because of non-compliance | Fee to operate a caravan park, camping ground or manufactured home estate | F | \$106.00 | \$108.00 |
| Health Inspection Fees | | | | |
| Hairdresser/Barber Shop Annual License for | | | | |
| Skin penetration inspection | Skin penetration registration - annual fee | F | \$135.00 | \$137.00 |

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| Environmental Services | | | | |
|-------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------|----------------------------------------------------|------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Other Charges - Bonds | | | | |
| Landscaping | Bond | R | \$1,230 or cost of works, whichever is the greater | \$1,250.00 |
| Relocation of a building | Bond | R | \$3,716.00 | \$3,780.00 |
| Food Premises and Miscellaneous Inspections | | | | |
| Food premises inspection fee | Food premises inspection fee | F | \$161.00 | \$163.00 |
| Food premises re-inspection fee | Food premises re-inspection fee | | \$100.00 | \$100.00 |
| Improvement notice | Food premises improvement notice fee including inspection | S | \$330.00 | \$330.00 |
| Community / Charity / Non-Profit | General food premises inspection fee | N/A | No Charge | No charge |
| Mobile food vendors (prescribed under LG Act 1993) | General food premises inspection fee | F | \$100.00 | \$100.00 |
| Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act | | | | |
| Initial inspection - Swimming Pool Program | | N/A | No charge | No charge |
| First follow up inspection | | S | \$50.00 | \$50.00 |
| Second follow up inspection | | S | \$100.00 | \$100.00 |
| Registration of private swimming pool on NSW Swimming Pool Register | Fee for registration of private swimming pool | S | \$10.00 | \$10.00 |

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| Environmental Services | | | | |
|------------------------------------------------------------------------------|-------------------------------------------------|----------------|-----------|-------------------------------------------|
| Generic Fee Description | | Pricing Policy | 20/21 Fee | 21/22 Fee |
| Private Swimming Pools - For Sale/Lease- Swimming Pools Amendment Act | | | | |
| Inspections for properties being sold or leased | | | | |
| Initial inspection | Fee under NSW Swimming Pools Amendment Act 2012 | S | \$150.00 | \$150.00 |
| First follow up inspection | Fee under NSW Swimming Pools Amendment Act 2012 | S | \$100.00 | \$100.00 |
| Duplicate certificate of compliance | | S | \$13.00 | \$13.00 |
| Resuscitation chart | Fee for signs | F | \$26.00 | \$28.00 |
| | | | | |
| Miscellaneous Inspection | | | | |
| Inspector (fire safety, etc) | Fire Safety Audit Fee | P | \$0.00 | \$206.00 per hour or \$152.00 Minimum Fee |

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| Aerodrome | | | | | |
|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------|---------------|------------------------|------------------------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Arrival tax (on restoration of regular passenger transport service) | Use of facilities - airport | P | Y | \$ 7.50 | \$ 7.60 |
| Casual hangarage per night | Use of facilities - airport | P | Y | \$ 28.00 | \$ 28.00 |
| Departure tax (on restoration of regular passenger transport service) | Use of facilities - airport | P | Y | \$ 7.50 | \$ 7.50 |
| Hangarage per annum | Use of facilities - airport | P | Y | \$ 2,054.00 | \$ 2,088.00 |
| Hangar site annual lease costs - single | Use of facilities - airport | P | Y | as per Lease agreement | as per Lease agreement |
| Hangar site annual lease costs - double | Use of facilities - airport | P | Y | as per Lease agreement | as per Lease agreement |
| Parking of aircraft in open - per annum | Use of facilities - airport | P | Y | \$ 780.00 | \$ 793.00 |
| Permit fees per plane per annum (maximum \$1,600.00) | Use of facilities - airport | P | Y | \$ 515.00 | \$ 523.00 |
| Flying school up to 2x aircraft operated by the business from the airport | Use of facilities - airport | P | Y | \$ 2,950.00 | \$ 3,000.00 |
| Flying school up to 5x aircraft operated by business from the airport | Use of facilities - airport | P | Y | \$ 10,830.00 | \$ 11,014.00 |
| Flying school over 5x aircraft operated by business from the airport | Use of facilities - airport | P | Y | \$ 21,650.00 | \$ 22,018.00 |
| Flying school (itinerate) not operating business from airport per plane plus permit fee | Use of facilities - airport | P | Y | \$ 705.00 | \$ 716.00 |
| Hangar connection to electricity access fee per annum | Connection fee for power (additional to infrastructure contribution and does not include power usage) | P | Y | \$ 69.00 | \$ 70.00 |
| Fire Training Facility (Nsw Fire & Rescue) | Lease of Facility | P | Y | as per Lease agreement | as per Lease agreement |
| Aerodrome Residence | Lease of Residence | P | Y | \$ 9,750.00 | \$ 9,915.00 |
| Land Leased | Lease of Aerodrome Land | P | Y | as per Lease agreement | as per Lease agreement |
| Fuel site lease | Lease of Fuel site | P | Y | \$ 596.00 | \$ 606.00 |

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| Civic Services | | | | | |
|-----------------------------------------------------------------------------------|---------------------------------------------------------------|----------------|---------------|-----------|-----------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Land Information Fees | | | | | |
| Section 603 rates & charges due (in accordance with Section 603 of the LGA) | Fee for accessing or printing required information | S | N | \$ 85.00 | TBA |
| Urgent request applicable to all certificates (in addition to certificate fee) | Fee for accessing or printing required information | F | N | \$ 95.00 | \$ 96.50 |
| Special water meter reading - Section 603 | Fee for accessing or printing required information | F | Y | \$ 53.00 | \$ 53.50 |
| Copy of rates notice (first copy free/ current year only) | Fee for accessing or printing required information per notice | F | N | \$ 2.00 | \$ 2.00 |
| Copy of rates notice (Historic notice / per individual notice copy) | Fee for accessing or printing required information per notice | F | N | \$ 18.00 | \$ 18.00 |
| Copy of Rate Account transactions | Fee for accessing or printing required information per notice | F | N | \$ 5.00 | \$ 5.00 |
| Copy of Property Transfers on a monthly Basis (Per Annum) Certified Valuers only. | Fee for accessing or printing required information per notice | F | Y | \$ 360.00 | \$ 366.00 |
| Extract from valuation book | Fee for accessing or printing required information | F | Y | \$ 18.00 | \$ 18.00 |
| Section 10.7 (2) Planning certificate | Fee for accessing or printing required information | S | N | \$ 53.00 | TBA |
| Section 10.7 (5) Planning certificate | Fee for accessing or printing required information | S | N | \$ 80.00 | TBA |
| Dwelling entitlement search | Fee for accessing or printing required information | P | N | \$ 88.00 | \$ 89.50 |
| Development approvals information | Fee for accessing or printing required information | F | N | \$ 59.00 | \$ 60.00 |
| Section 735A LG Act | Fee for accessing or printing required information | F | N | \$ 103.00 | \$ 104.00 |

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| Civic Services | | | | | | |
|--------------------------------------------------------|-----------------------------------------------------|----------------|---------------|-----------|--|-----------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | | 21/22 Fee |
| Government Information Public Access Act (GIPA) | | | | | | |
| Application Fee | Fees for accessing or printing required information | S | N | \$ 30.00 | | TBA |
| Processing Rate | Fee for accessing or printing required information | S | N | \$ 30.00 | | TBA |
| Internal Review | Fee for accessing or printing required information | S | N | \$ 40.00 | | TBA |

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| | | | | | | |
|----------------------------------------------------------------------|------------------------------------------------|---|---|------------------------------------------------|----|------------------------------------------------|
| General Fees | | | | | | |
| Refund of overpayment and/or movement between Rates & Water accounts | Fee for accessing and processing the payment | F | Y | \$ - | | \$30.00 |
| Returned Cheque Fee | Dishonored Cheque/Payment/Credit Card incl Fee | F | Y | Bank Dishonored charges plus \$15.00 admin Fee | | Bank Dishonored charges plus \$16.00 admin Fee |
| Facsimile within Australia: | | | | | | |
| Transmission -First page | Use of Genral equipment- Civic or other | F | Y | \$ 5.80 | \$ | 5.90 |
| For each subsequent page | Use of Genral equipment- Civic or other | F | Y | \$ 2.20 | \$ | 2.20 |
| Reception of first page | Use of Genral equipment- Civic or other | F | Y | \$ 3.20 | \$ | 3.30 |
| Reception of subsequent pages | Use of Genral equipment- Civic or other | F | Y | \$ 1.00 | \$ | 1.00 |

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| Civic Services | | | | | |
|------------------------------------------------------------------------------------------|-----------------------------------------------|----------------|---------------|-----------|-----------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Photocopying | | | | | |
| Photocopying A4 - Black & white (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 0.50 | \$ 0.50 |
| Photocopying A4 - Colour (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 2.00 | \$ 2.00 |
| Photocopying A3 - Black & white (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 1.50 | \$ 1.50 |
| Photocopying A3 - Colour (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 4.30 | \$ 4.40 |
| Plan Copying A2 - Black & white (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 8.90 | \$ 9.10 |
| Plan Copying A1 - Black & white (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 11.10 | \$ 11.30 |
| Plan Copying AO - Black & white (per page) | Use of Genral equipment- Civic or other | F | Y | \$ 16.80 | \$ 17.10 |
| Sundry Debtors Overdue Interest | | | | | |
| Sundry Debtor charges that remain due and payable after the due date will incur interest | Administration fee | F | Y | \$ 0.08 | \$ 0.08 |
| Hire of Portable Audio Visual Screen and Equipment - Community Groups only | | | | | |
| Hire of Portable Audio Visual Screen & Equipment | Fee for hiring of Audio Visual Screen & equip | F | Y | \$ 195.00 | \$ 198.00 |
| Bond For Hire of portable Audio Visual Screen & Equipment | Bond | R | Y | \$ 277.00 | \$ 281.00 |

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| Civic Services | | | | | | |
|------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------|---------------|-----------------------------------------------------|--|-----------------------------------------------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | | 21/22 Fee |
| Merchant Card Surcharge (based on percentage of total amount transacted by credit card) | | | | | | |
| Merchant Credit Card Surcharge (other than Customer Service Centre) | Merchant service fee recoverable | F | Y | Full recovery of charge from Financial institution. | | Full recovery of charge from Financial institution. |
| DEFT Transactions conducted through Macquarie Bank | Administration Fee - as a percentage of the transaction amount | F | Y | \$ 0.02 | | \$ 0.02 |
| Over the Counter Transactions conducted at Customer Service Centre | Administration Fee - as a percentage of the transaction amount | F | Y | \$ 0.01 | | \$ 0.01 |

| Community Gardens | | | | | | |
|--------------------------|-------------------------------|--------------------------------------------------|---|----------|----------|----------|
| Membership Full | For Plot and Key | | | \$ 31.00 | | \$ 31.50 |
| Friend of the Garden | No allocation of plot or Key. | | | \$ 11.00 | | \$ 11.00 |
| Replacement of lost keys | Per Occasion | Fee for replacement of key for Community Gardens | F | Y | \$ 29.00 | \$ 29.50 |

| Hire of Council Facilities | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------------------------------|---|---|-----------|-----------|
| Casuals Users insurance for Facilities other than Parks & Gardens | Per Occasion | Fee for Public Liability Insurance | F | Y | \$ 176.00 | \$ 179.00 |
| Casuals Users insurance for Parks and Gardens | Per Occasion | Fee for Public Liability Insurance | F | Y | \$ 88.00 | \$ 89.50 |
| Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid. | | Cost of cleaning and rubbish removal | F | Y | At cost | At cost |
| New Key Issue | Per Key | | F | Y | \$ 29.00 | \$ 29.50 |
| Key replacement - lost or not returned | Per Key | | F | Y | \$ 29.00 | \$ 29.50 |
| Key Bond | Per Key | | F | Y | \$ 55.00 | \$ 55.90 |

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| Civic Services | | | | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------|---------------|-----------|----------------|----------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Town Hall | | | | | | |
| Hire Of Hall | Half Day | Use of Facilities - Other | P | Y | \$ 144.00 | \$ 146.00 |
| | Per Day | Use of Facilities - Other | P | Y | \$ 287.00 | \$ 291.50 |
| Hire of Kitchen | Per Day | Use of Facilities - Other | P | Y | \$ 128.00 | \$ 130.00 |
| Hire of Town Hall Extra Room (ex South West Arts Office) | | Use of Facilities - Other | F | Y | \$ 126.00 | \$ 128.00 |
| | Pre Booking Set up (per Day) | Use of Facilities - Other | F | Y | \$ 144.00 | \$ 146.00 |
| | Pre Booking Set up (per Half Day) | Use of Facilities - Other | F | Y | \$ 72.00 | \$ 73.00 |
| Damage Deposit - Booking Applcation contains a contractual clause to cover damage | | Bond | P | N | Damage at cost | Damage at cost |
| | Evidence of Public Liability policy to be lodged with application | | | | | |
| Booking / Cleaning deposit - not REFERENCE in the event of cancellations less than 30 days from the booking date. Refund is at Council's descretion | | Bond | P | N | \$ 242.00 | \$ 246.00 |
| Multi Arts Centre | | | | | | |
| As per Lease Agreement | | Use of Facilities - Other | P | Y | As Per Lease | As Per Lease |
| Town Band Hall | | | | | | |
| Hire Of Town Band Hall | Per Week | Use of Facilities - Other | P | Y | \$ 59.00 | \$ 60.00 |
| Peppin Heritage Centre | | | | | | |
| Use of Gardens & Reception | | Use of Facilities - Other | P | Y | \$ 205.00 | \$ 208.50 |
| Use of PHC Grounds for photos or other approved uses | | Use of Facilities - Other | P | Y | \$ 82.00 | \$ 83.00 |
| Use of PHC Grounds for ceremony (up to 45 chairs) | | Use of Facilities - Other | P | Y | \$ 123.00 | \$ 125.00 |
| Main Hall Hire - per day or any part there of | | Use of Facilities - Other | P | Y | \$ 205.00 | \$ 208.50 |
| Cleaning Bond | | Use of Facilities - Other | P | N | \$ 230.50 | \$ 234.00 |
| Use of Grassed area at PHC | | Use of Facilities - Other | P | N | \$ 133.50 | \$ 135.50 |

| | | | | |
|------------------------------------------|---|---|---------|---------|
| Electricity Charges for PHC grassed area | F | Y | At cost | At cost |
|------------------------------------------|---|---|---------|---------|

S = STATUTORY F = FEE P = POLICY R = REFERENCE

| Civic Services | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------|-----------|----------------------------|----------------------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Council Premises Hire | | | | | | |
| Council Chambers (per day or part thereof) during office hours Monday to Friday | Use of Facilities - Civic Centre | F | Y | \$ 92.50 | \$ 94.00 | |
| Gardens , Reserves and Sporting Grounds | | | | | | |
| Hardinge Street | Leased to Deniliquin RAMS Football & Netball Club | Use of Facilities - Sport | P | Y | As per Lease | As per Lease |
| Rotary Park | Deniliquin Soccer Club/ Annum | Use of Facilities - Sport | P | Y | \$ 937.00 | \$ 952.50 |
| | Other approved activities/ Day | Use of Facilities - Sport | P | Y | \$ 133.00 | \$ 135.00 |
| | Other approved activities Bond- REFERENCE at Council Discretion | Bond | P | N | \$ 256.00 | \$ 260.00 |
| Scott's Park/ Rocket Park | Commercial venture - REFERENCE at Council discretion Booking form must be completed. Bond and | Use of Facilities - Commercial (less than 200 people. | P | N | \$ 256.00 | \$ 260.00 |
| | Commercial venture - REFERENCE at Council discretion . Application in writing. | Use of Facilities - Commercial (more than 200 people | | | Quote for each application | Quote for each application |
| | Commercial venture Bond - REFERENCE | Bond (more than 200 people) | P | N | Quote for each application | Quote for each application |
| | Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required. | Use of Facilities - Community groups | | | No charge | No charge |
| Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up etc.If | Use of Facilities - Community personal recreational use | | | | No charge | No charge |
| | Other approved activities Bond- REFERENCE at Council Discretion | Bond | P | N | \$ 256.00 | \$ 260.00 |
| | Any assistance/resources required from Council will be invoiced at cost plus 30%. | | | | Cost plus 30% | Cost plus 30% |
| Waring Gardens | Commercial venture - REFERENCE at Council discretion. Application in writing. | Use of Facilities - Commercial (less than 500 people | P | Y | \$ 256.00 | \$ 260.00 |
| | Commercial venture - REFERENCE at Council discretion. Application in writing. | Use of Facilities - Commercial (more than 500 participants | P | Y | Quote for each application | Quote for each application |

| Civic Services | | | | | | |
|------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|---------------|-----------|----------------------------|----------------------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Gardens , Reserves and Sporting Grounds | | | | | | |
| | Commercial venture Bond- REFERENCE at Council discretion | Bond | P | N | Quote for each application | Quote for each application |
| | Commercial venture - Group fitness or training. No bond required. | Use of Facilities - Commercial Group fitness (less than 20 people) | | | No charge | No charge |
| | Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required. | Use of Facilities - Community groups | | | No charge | No charge |
| | Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required. | Use of Facilities - Community groups | | | \$ 123.00 | \$ 125.00 |
| | Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information. | Use of Facilities - Community personal recreational use | | | No charge | No charge |
| | Any assistance/resources required from Council will be at cost plus 30%. | | | | Cost plus 30% | Cost plus 30% |
| | Other approved activities Bond- REFERENCE at Council Discretion | Bond | P | N | \$ 256.00 | \$ 260.00 |
| Edward River Oval | Approved activities/ Day | Use of Facilities - Other | P | Y | \$ 133.00 | \$ 135.00 |
| | Bond - REFERENCE at Council Discretion | Bond | P | N | \$ 242.00 | \$ 246.00 |
| Memorial Park | P & A Society - Annual Show per annum | Use of Facilities - Other | P | Y | \$ 1,145.00 | \$ 1,164.50 |
| | Per Show day | Use of Facilities - Other | P | Y | \$ 461.00 | \$ 468.50 |
| | Electricity at cost | Use of Facilities - Other | F | Y | At cost | At cost |
| | Reinstatement of grounds at cost | Use of Facilities - Other | F | Y | At cost | At cost |
| | P A Society Sheep Dog Trials/ Day | Use of Facilities - Other | P | Y | \$ 205.00 | \$ 208.50 |
| | Electricity | Use of Facilities - Other | F | Y | At cost | At cost |

S = STATUTORY F = FEE P = POLICY R = REFERENCE

| Civic Services | | | | | | |
|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|---------------|-----------|--------------|--------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Gardens , Reserves and Sporting Grounds | | | | | | |
| | Knock Out Sports Carnivals Msc Activities upon application | Use of Facilities - Sports | P | Y | As per Quote | As per Quote |
| | Deniliquin District Cricket Association/ Annum | Use of Facilities - Sports | P | Y | \$ 1,112.00 | \$ 1,130.50 |
| | Deniliquin Rovers Football & Netball Club | Use of Facilities - Sports | P | Y | \$ 1,112.00 | \$ 1,130.50 |
| | Electricity | Use of Facilities - Sports | F | Y | At cost | At cost |
| | Deniliquin Collectors Club | Use of Facilities - Other | P | Y | \$ 440.00 | \$ 447.50 |
| | Deniliquin Collectors Club/ day for Rally | Use of Facilities - Other | P | Y | \$ 208.00 | \$ 211.50 |
| | Deniliquin Netball Association/Annum | Use of Facilities - Sports | P | Y | \$ 560.00 | \$ 569.50 |
| | Equestrian Events Including Tent Pegging/ Day | Use of Facilities - Sports | P | Y | \$ 440.00 | \$ 447.50 |
| | Bond - REFERENCE at Council Discretion | Bond | P | N | \$ 6,375.00 | \$ 6,483.00 |
| | Circuses and Other approved activities | Use of Facilities, Trade Business or Entertainment | P | Y | \$ 1,144.00 | \$ 1,163.00 |
| | Bond - REFERENCE at Council Discretion | Bond | P | Y | \$ 560.00 | \$ 569.50 |
| | Electricity Usage | Use of Facilities - Sports | F | Y | At cost | At cost |
| Cleaning & Rubbish removal (all Hirings) | The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid. | Cleaning & Rubbish removal | F | Y | At cost | At cost |
| Wheelie Bin Hire | Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer | | F | Y | \$ 19.00 | \$ 19.00 |
| Power - access and any use within 24- hr period from time of access | | Electricity Usage per Day per Unit accessed | F | Y | \$ 35.00 | \$ 35.50 |
| Request for Signage | Depot Staff to drop off and pick up | Signage | F | Y | \$ 220.00 | \$ 223.50 |

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| Civic Services | | | | | | |
|----------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------|----------------|---------------|-------------|-------------|
| | | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Recreation Reserves | | | | | | |
| Booroorban | Hall Hire Fees | Use of Facilities - Other | F | Y | \$ 25.00 | \$ 25.00 |
| Wanganella | Hall Hire Fees | Use of Facilities - Other | F | Y | \$ 275.00 | \$ 279.50 |
| Pretty Pine | Hall Hire Fees | Including Kitchen & Cool room | F | Y | \$ 384.00 | \$ 390.50 |
| | Hall Hire Fees | Hall only | F | Y | \$ 220.00 | \$ 223.50 |
| | Hall Hire Fees | Half day | F | Y | \$ 55.00 | \$ 55.50 |
| | Hall Hire Fees | Full day | F | Y | \$ 111.00 | \$ 112.50 |
| | Hall Hire Fees | Kitchen hire Only- Cool room, utensils, crockery, cultery and toilets | F | Y | \$ 164.00 | \$ 166.50 |
| | Hall Hire Fees | BBQ Hire only | F | Y | \$ 29.00 | \$ 29.50 |
| Blighty | Club Rents | Club rentals- Blighty Football + Power at cost | F | Y | \$ 1,649.00 | \$ 1,677.00 |
| | | Blighty Netball | F | Y | \$ 2,199.00 | \$ 2,236.00 |
| | | Blighty Tennis | F | Y | \$ 1,101.00 | \$ 1,119.50 |
| | | Extra Club functions per event | F | Y | \$ 164.00 | \$ 116.50 |
| | | Deniliquin Children's Centre | F | Y | \$ 72.00 | \$ 73.00 |
| | General Hire | Tennis Rooms and Courts | F | Y | \$ 88.00 | \$ 89.50 |
| | | Tennis Rooms and Courts (individuals) | F | Y | \$ 34.00 | \$ 34.50 |
| | | Main Hall | F | Y | \$ 144.00 | \$ 146.00 |
| | | Main Hall & Kiosk | F | Y | \$ 275.00 | \$ 279.50 |
| | | Clubrooms and kitchen (Deniliquin Children's Centre) | F | Y | \$ 70.00 | \$ 70.00 |
| | | Clubrooms and kitchen (all other purposes) | F | Y | \$ 140.00 | \$ 140.00 |
| | | Meeting Room | F | Y | \$ 88.00 | \$ 89.50 |
| | Private Functions | Use of Facilities - Other | F | Y | \$ 495.00 | \$ 503.00 |
| | | Functions booked by schools, Service Clubs and Charities may be discounted by negotiation with the Management Committee | | | | |
| | Bond | REFERENCE subject to the premises being left clean and no damage | P | N | \$ 210.00 | \$ 213.50 |

| Civic Services | | | | | | |
|----------------------------|----------|--------------------|---------------|-----------|-----------|-----------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Recreation Reserves | | | | | | |
| Conargo Memorial Hall | Fuctions | All Facilities | F | Y | \$ 384.00 | \$ 390.50 |
| | | Hall Only | F | Y | \$ 220.00 | \$ 223.50 |
| | | Kitchen Only | F | Y | \$ 164.00 | \$ 166.50 |
| | | Outside Facilities | F | Y | \$ 83.00 | \$ 84.00 |

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| | | | | | | |
|-------------------------------|-----------------------|------------------------------------------------------------------------------------------------------------------------|---|---|-----------|-----------|
| Recreation Reserves | | | | | | |
| | Bond for all bookings | REFERENCE subject to the premises being left clean and no damage | P | N | \$ 210.00 | \$ 213.50 |
| | Meeting Hire | Half Day | F | Y | \$ 55.00 | \$ 55.50 |
| | | Full Day | F | Y | \$ 111.00 | \$ 112.50 |
| | | Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee | | | | |
| Research Activities | | | | | | |
| Historical/ Cemetery research | Per Hour or part of | Fee for utilisation of staff for various activities | P | Y | \$ 69.00 | \$ 70.00 |

| | | | | | | |
|------------------------------|--|----------------------|---|---|----------|----------|
| Tender Documents | | | | | | |
| Tender Documents- Electrical | | Tender Documents fee | P | Y | | |
| Tender Documents - Hard Copy | | Tender Documents fee | P | Y | \$ 72.00 | \$ 73.00 |

| Civic Services | | | | | | |
|----------------------------------------------|---------------------------|---------------------------|---|---------------|--------------|--------------|
| Generic Fee Description | | Pricing Policy | | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Bike Hire | | | | | | |
| Bike Hire | 2hrs /person | Use of Equipment - Sports | F | Y | No charge | No charge |
| Bike Hire | 2hrs /Family | Use of Equipment - Sports | F | Y | No charge | No charge |
| Bike Hire | 4hrs /person | Use of Equipment - Sports | F | Y | No charge | No charge |
| Bike Hire | 4 Hrs /Family | Use of Equipment - Sports | F | Y | No charge | No charge |
| Bike Hire | 8 hrs /Family | Use of Equipment - Sports | F | Y | No charge | No charge |
| Bond | | Use of Equipment - Sports | R | N | No charge | No charge |
| Property Rentals | | | | | | |
| Medical Centre Rental | | Annual Lease | P | Y | \$ 9,218.00 | \$ 9,374.50 |
| Crossing Café Rental | | Annual lease | P | Y | \$ 37,796.00 | \$ 38,438.50 |
| McLeans Beach Caravan Park Lease | | Annual Lease | P | Y | \$ 76,704.00 | \$ 78,008.00 |
| 81 Hunter street | | Annual lease | P | Y | \$ 8,237.00 | \$ 8,377.00 |
| Lawson Syphon Road Reserve | | Annual Lease | P | Y | \$ 189.00 | \$ 192.00 |
| Part of Lagoon Street | Shell Co Of Australia | Annual Lease | P | Y | \$ 1,101.00 | \$ 1,119.50 |
| Radio Tower Optus | | Annual Lease | P | Y | \$ 5,903.00 | \$ 6,003.00 |
| Radio Tower Essential Energy | | Annual Lease | P | Y | \$ 7,020.00 | \$ 7,139.00 |
| Road reserve Conargo (Hussey) | | Annual Lease | P | Y | \$ 127.00 | \$ 129.00 |
| Office Rental - Former Conargo Shire Offices | | Annual Lease | P | Y | \$ 884.00 | \$ 899.00 |
| Seeding Compound Rental | | Annual Lease | P | Y | \$ 12,625.00 | \$ 12,839.50 |
| Saleyards | Calculated on Stock sales | | | | \$ - | |
| Mill's Pit Block | | Annual Lease | P | Y | \$ 7,828.00 | \$ 7,961.00 |
| Wanganella Reserve | | Annual Lease | P | Y | Annual Lease | Annual Lease |
| Conargo Land (Scoble) | | Annual Lease | P | Y | Annual Lease | Annual Lease |

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| Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration) | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------|---------------|-----------|-----------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Companion Animal Registration - Dogs & Cats (Lifetime Registration) | | | | | |
| Entire (non desexed) companion animal | Companion animals registration fee | S | N | TBA | |
| Entire (non desexed) companion animal less than 6 months old | Companion animals registration fee | S | N | TBA | |
| Desexed companion animal | Companion animals registration fee | S | N | TBA | |
| Entire companion animal owned by a registered breeder who is a member of the Royal NSW Canine Council or NSW Cat Fancier's Association | Companion animals registration fee | S | N | TBA | |
| Restricted and dangerous dog enclosure inspection fee | Companion animals registration fee | S | N | TBA | |
| Pensioner concession (desexed animal only) | Companion animals registration fee | S | N | TBA | |
| Pound/shelter animal | Companion animals registration fee (50% discount) | S | N | TBA | |
| Dog Registration Exemptions (microchipping and registration is required) | | | | | |
| A person who trains or keeps a dog for use as a guide or assistance for a person who is blind or partially blind, or who is deaf or partially deaf | Companion animals registration fee | S | N/A | No Charge | |
| Training assistance dogs owned by a person who is blind or partially blind, or who is deaf or partially deaf | Companion animals registration fee | S | N/A | No Charge | |
| A person who uses a dog for working rural properties or for driving stock | Companion animals registration fee | S | N/A | No Charge | |
| Greyhounds registered under the Greyhound Harness and Racing Act 2004 | Companion animals registration fee | S | N/A | No Charge | |
| Note: Statutory Fees above current as at 22 June 2020, to be updated once OLG releases fees for 2021 year | | | | | |

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| Animal Management | | | | | |
|------------------------------------------------------|-------------------------------------------|----------------|---------------|------------|-----------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Companion Animal Impounding Fees | | | | | |
| Unregistered dog | | | | | |
| Release fee | Impounding fees - release fee for animals | F | N | \$69.00 | \$70.00 |
| + Microchipping and vet fee | Fee for elected veterinary services | F | Y | Cost + 10% | |
| + Appropriate registration fee | Companion animals registration fee | S | N | TBA | |
| Registered dog | | | | | |
| Release fee - first offence | Impounding fees - release fee for animals | F | N | \$69.00 | \$70.00 |
| Maintenance charge (Companion Animals Act) - per day | Companion animals - animal care fee | F | N | \$16.80 | \$17.00 |
| Surrender of companion animals | | | | | |
| Surrender of companion animals to Council | Surrender of animal | F | N | \$81.00 | \$82.00 |
| Traps/Cages Hire | | | | | |
| Deposit | Bond | F | N | \$36.00 | \$36.00 |
| Hire per week | Sale of animal-related equipment | F | Y | \$15.00 | \$15.00 |

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| Animal Management | | | | | |
|--------------------------------------------------|---------------------------------------------------|----------------|---------------|-----------------------|-----------------------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Stock Impounding Fees | | | | | |
| Impounding (sheep, pigs, goats) per head per day | Impounding fee - care of animals | F | N | \$52.00 | \$52.00 |
| Impounding large stock | Impounding fee - large stock per head per day | F | N | \$63.00 | \$64.00 |
| Release fee - first offence | Impounding fee - release fee for animals per head | F | N | \$93.00 | \$94.00 |
| Maintenance fee (sheep, pig, goat) | | F | N | \$10.00 | \$10.00 |
| Maintenance fee (cow, bull, horse) | | F | N | \$13.00 | \$13.00 |
| Conveyance fee (sheep, pig, cow, goat, horse) | | F | N | Cartage fee plus 15% | Cartage fee plus 15% |
| Other Impounding Fees | | | | | |
| Sign - release impounded sign | | F | N | \$88.00 | \$89.00 |
| Vehicle Impounding Fees | | | | | |
| Abandoned vehicle impounding | | P | Y | \$148.00 | \$150.00 |
| Abandoned vehicle - towing | | P | Y | Tow charges plus \$93 | Tow Charges plus \$94 |
| Release impounded vehicle | | P | Y | \$129.00 | \$131.00 |

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| Animal Management | | | | | |
|-------------------------------------------------|-----------------------------------------------------|----------------|---------------|------------|------------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Council microchipping fees | | | | | |
| Special promotion days | Impounded and companion animals - microchipping fee | F | Y | Free | Free |
| Normal fee | Impounded and companion animals - microchipping fee | F | Y | \$64.00 | \$65.00 |
| Microchip gift voucher | Impounded and companion animals - microchipping fee | P | Y | \$64.00 | \$65.00 |
| Burying of dead animals (dead stock pit) | | | | | |
| Small animals - per head (sheep, goat, etc) | Waste disposal fee - dead stock pit | P | Y | \$33.00 | \$33.00 |
| Large animals - per head (cattle, horse, etc) | Waste disposal fee - dead stock pit | P | Y | \$60.00 | \$61.00 |
| Wanganella Common Rental | | | | | |
| Wanganella Common Rental | Annual lease | P | Y | \$3,550.00 | \$3,610.00 |
| Desexing Program | | | | | |
| Pensioner Concession Card Holders | | | | | |
| Desexing Program - Female Dog | Co-payment for the desexing program | F | Y | \$50.00 | \$50.00 |
| Desexing Program - Male Dog | Co-payment for the desexing program | F | Y | \$35.00 | \$35.00 |
| Desexing Program - Female Cat | Co-payment for the desexing program | F | Y | \$35.00 | \$35.00 |
| Desexing Program - Male Cat | Co-payment for the desexing program | F | Y | \$30.00 | \$30.00 |
| Pensioner Health Care Card Holders | | | | | |
| Desexing Program - Female Dog | Co-payment for the desexing program | F | Y | \$80.00 | \$81.00 |
| Desexing Program - Male Dog | Co-payment for the desexing program | F | Y | \$65.00 | \$66.00 |
| Desexing Program - Female Cat | Co-payment for the desexing program | F | Y | \$65.00 | \$66.00 |
| Desexing Program - Male Cat | Co-payment for the desexing program | F | Y | \$60.00 | \$61.00 |

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| Cemetery Fees | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------|---------------|--------------|--------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated. | | | | | |
| General cemetery | | | | | |
| Land for grave | Burial site reservation fee | P | Y | \$932.00 | \$947.50 |
| Single grave interment | Interment | F | Y | \$973.00 | \$989.50 |
| Triple depth interment | Interment | F | Y | As per quote | As per quote |
| Double grave interment | Interment | F | Y | \$1,086.00 | \$1,104.00 |
| Oversize grave | Interment | F | Y | \$1,142.00 | \$1,161.00 |
| Internment of body - penalty rates, weekends & public holidays | Interment | F | Y | \$344.00 | \$349.50 |
| Re-opening of grave for second internment | Exhumation fee | F | Y | \$1,086.00 | \$1,104.00 |
| Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason) | Monument removal/replacement | | Y | As per quote | As per quote |
| Re-opening and closing a vault | Exhumation fee | F | Y | As per quote | As per quote |
| Reception of ashes for burial (existing grave) | Interment of ashes fee | F | Y | \$277.00 | \$281.50 |
| Removal of deceased from one part of cemetery to another | Exhumation fee | F | Y | At cost | At cost |
| Permission to erect monument | Monumental / Headstone permit fee | P | N | \$118.00 | \$120.00 |
| Columbarium | | | | | |
| Perpetual lease fee | Fee for wall niche | F | Y | \$256.00 | \$260.00 |
| Interment fee | Interment | F | Y | \$256.00 | \$260.00 |
| Cost of plaque | Fee for plaque | F | Y | As per quote | As per quote |

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| Cemetery Fees | | | | | | |
|----------------------------------------------------------------------------------------|-----------------------------|-----------------------------------------------------|---------------|-----------------------|-----------------------|---------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Lawn Cemetery - Land for each grave and perpetual maintenance | | | | | | |
| Perpetual lease fee | Burial site reservation fee | F | Y | \$1,178.00 | \$1,198.00 | |
| Single grave interment | Interment | F | Y | \$973.00 | \$989.50 | |
| Double grave interment | Interment | F | Y | \$1,076.00 | \$1,094.00 | |
| Oversize grave | Interment | F | Y | \$1,137.00 | \$1,156.00 | |
| Install plaque | Fee for plaque | F | Y | \$175.00 | \$177.50 | |
| Interment of body - penalty rates, weekends & public holidays | Interment | F | Y | \$344.00 | \$349.50 | |
| Re-opening of grave for second internment | Exhumation fee | F | Y | \$1,030.00 | \$1,047.50 | |
| Re-opening of grave for second interment - penalty rates, weekends and public holidays | Exhumation fee | F | Y | \$344.00 | \$349.50 | |
| Cost of plaque | Fee for plaque | F | Y | As per quote plus 10% | As per quote plus 10% | |
| Children's Cemetery | | | | | | |
| Perpetual lease fee | Burial site reservation fee | F | Y | \$1,178.00 | \$1,198.00 | |
| Single grave interment | Interment | F | Y | \$973.00 | \$989.50 | |
| Single grave interment - still/new born | Interment | F | Y | TBD | \$100.00 | |
| Install plaque | Fee for plaque | F | Y | \$175.00 | \$177.50 | |
| Interment of body - penalty rates, weekends & public holidays | Interment | F | Y | \$344.00 | \$349.50 | |
| Cost of plaque | Fee for plaque | F | Y | As per quote plus 10% | As per quote plus 10% | |
| Memorial Rose Garden | | | | | | |
| Perpetual lease fee | Burial site reservation fee | P | Y | \$1,255.00 | \$1,276.00 | |
| Interment Fee | Interment | F | Y | \$277.00 | \$281.50 | |
| Cost of plaque | Fee for plaque | F | Y | As per quote | As per quote | |
| Cost of rose | Accessories fee | F | Y | \$103.00 | \$104.50 | |
| Research Activities | | | | | | |
| Historical/ Cemetery research | Per Hour or part of | Fee for utilisation of staff for various activities | P | Y | \$72.00 | \$73.00 |

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| Works | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------------|----------------------------------------|----------------------------------------|-----------------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Fire Hazard Removal | | | | | | |
| Fire Hazard Reduction Service Fee | Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc) | F | Y | As per quote - Minimum charge \$558.00 | As per quote - Minimum charge \$560.00 | |
| Private Works | | | | | | |
| Condition of Undertaking Works: | | | | | | |
| All private works are to be undertaken in accordance with Council's adopted Private Works Policy. Note: Council does not dry hire plant. | | | | | | |
| Private works (in Kind) | | | | | | Price on application. |
| Deniliquin Jockey Club | Free mower hire (no wages) | | | | | Price on application. |
| Deniliquin Motorcycle Club | Cost recovery | | | | | Price on application. |
| Deniliquin Golf Club | Cost recovery | | | | | Price on application. |
| Deniliquin Rodeo Club | Cost recovery | | | | | Price on application. |
| Deniliquin Car Club | Cost recovery | | | | | Price on application. |
| Deniliquin Gun Club | Cost recovery | | | | | Price on application. |
| Deniliquin Tennis Club | Cost recovery | | | | | Price on application. |
| Deniliquin Collectors Club | Cost recovery | | | | | Price on application. |
| Deniliquin P & A Society | Plant hire (watercart) – no cost | | | | | Price on application. |
| Schools | Minor plant hire/gravel | | | | | Price on application. |
| Nursing Home | Minor plant hire/gravel | | | | | Price on application. |

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| Works | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------|---|---------------|------------------------|----------------------|
| Generic Fee Description | | Pricing Policy | | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Noxious weeds | | | | | | |
| Spraying Fee | | Noxious Weeds Spraying fee | | | Price Upon Application | Price on Application |
| | | | | | | |
| Reinstatement Works | | | | | | |
| Kerb & Gutter | per Lineal Metre | Works charge - owner/developer initiated | F | Y | \$172.00 | \$174.50 |
| Foot Paving | per Square Metre | Works charge - owner/developer initiated | F | Y | \$173.00 | \$175.94 |
| Undertake Activity on Public Road Reserve | | | | | | |
| Permit to undertake activity in Public Road Reserve not impacting on Council assets. | | Road Activity Permit- based on 1 hour to review request and undertake site inspection | F | Y | \$67.00 | \$68.00 |
| Road Opening Fees | | | | | | |
| Permit to work on road pavement for driveway crossover, stormwater connection or | | Road Opening Permit | P | N | \$160.00 | \$162.50 |
| Permit to work on footpath or nature strip area only for the above purposes | | Road Opening Permit | P | N | \$87.00 | \$88.00 |
| Reinstatement, if required will be carried out by quotation | | See Private Works for Rates | | | As Quoted | As Quoted |
| Temporary Road Closures | | | | | | |
| Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs. | | Traffic Control measures - installation and removal | F | Y | As Quoted | As Quoted |
| Special Event Application | | Permit fee to hold a special Event | P | Y | \$267.00 | \$271.50 |

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| Works | | | | | |
|----------------------------------------------------------------------------------------|-----------------------------------------------|----------------|---------------|-------------------|-------------------|
| | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Traffic Management | | | | | |
| Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP. | Fee for Service | F | Y | \$134.00 | \$136.00 |
| Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring | Fee for Service | F | Y | As per quote | As per quote |
| Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP | Fee for Service dependent on numbers | F | Y | Min Cost \$30/day | Min Cost \$30/day |
| Banner Poles Hardinge Street & Davidson Street | | | | | |
| Supply and Installation of Banners, including supply of Banner | | F | Y | As per Quote | As per Quote |
| Truck Wash Facility | | | | | |
| Truck wash fee (per minute) | Use of General Equipment fee - Civic or other | F | Y | \$2.00 | \$3.00 |
| Truck wash key | Use of General Equipment fee - Civic or other | F | Y | \$47.00 | \$50.00 |

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| Works | | | | | | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------|----------------|---------------|-----------|-----------|
| Generic Fee Description | | Unit | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Plant Hire | | | | | | |
| Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for | | | | | | |
| | Loader | Hourly | F | Y | \$163.00 | \$165.50 |
| | Backhoe | Hourly | F | Y | \$146.00 | \$148.00 |
| | Grader | Hourly | F | Y | \$217.00 | \$220.50 |
| | Dozer | Hourly | F | Y | \$224.00 | \$227.50 |
| | Multi-tyred Roller (24Tonne) | Hourly | F | Y | \$154.00 | \$156.50 |
| | Large Jetpatcher Truck | Hourly plus materials: | F | Y | \$154.00 | \$156.50 |
| | | Emulsion per litre | F | Y | \$1.30 | \$1.30 |
| | | 7mm pre-coated aggregate per tonne | F | Y | \$77.00 | \$78.00 |
| | Vibrating Roller Pad Foot | Hourly | F | Y | \$150.00 | \$152.50 |
| | Vibrating Roller Smooth Drum | Hourly | F | Y | \$150.00 | \$152.50 |
| | Tractors | Hourly | F | Y | \$143.00 | \$145.00 |
| | Kerb and Gutter Machine with Operator | Hourly | F | Y | \$155.00 | \$154.50 |
| | Slasher (Berend) | Hourly | F | Y | \$47.00 | \$47.50 |
| | Road Broom | Hourly | F | Y | \$47.00 | \$47.50 |
| | Trucks - Water Cart 6,000 litre | Hourly | F | Y | \$120.00 | \$122.00 |
| | Trucks - Water Cart 12,000 litre | Hourly | F | Y | \$179.00 | \$182.00 |
| | Trucks - Water Cart 18,000 litre | Hourly | F | Y | \$201.00 | \$204.00 |
| | Truck - Low Loader | per km (under 100kms) | F | Y | \$4.60 | \$4.65 |
| | | per km (over 100kms) | F | Y | \$4.10 | \$4.15 |
| | | Hourly | F | Y | \$191.00 | \$194.00 |
| | Truck 6M3 - Tipping | Hourly | F | Y | \$120.00 | \$122.00 |
| | Truck/ Trailer 18M3 - Tipping | Hourly | F | Y | \$188.00 | \$191.00 |
| | Truck Suction Sweeper | Hourly | F | Y | \$188.00 | \$191.00 |
| | Weed Spraying Units hire with Operator (chemicals at hirer's expense) | Hourly | F | Y | \$111.00 | \$122.50 |
| Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work | | | | | | |

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| Waste Management | | | | | | |
|---------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------|---------------|---------------------------------|---------------------------------|---------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Waste Charges | | | | | | |
| Residential and Non-residential | | | | | | |
| Domestic Waste Charge per Property | Waste charges per annum | F | Y | \$368.00 | \$374.00 | |
| Vacant Land Domestic Waste Charge | Waste charges per annum | F | Y | \$94.00 | \$95.50 | |
| Additional Bin Collected per Property | Waste charges per annum | F | Y | \$368.00 | \$374.00 | |
| | | | | | | |
| Environmental Monitoring and Inspection Fee | | | | | | |
| Waste Policy to be Determined | To be Determined | N/A | N/A | To Be Determined | | |
| | | | | | | |
| Sale of Rubbish Bins | | | | | | |
| Supply of new or additional bin | Fee for waste bin hire | F | Y | \$144.00 | \$146.00 | |
| | | | | | | |
| Waste Depot Charges | | | | | | |
| Green waste that can be burnt | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | Free for Edward River Residents | Free for Edward River Residents | |
| Domestic Waste | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | Free for Edward River Residents | Free for Edward River Residents | |
| Construction & Demolition Waste | Per Cubic Metre | Commercial waste single service charge | F | Y | \$54.00 | \$54.50 |
| Commerical & Industrial Waste | Per Cubic Metre | Commercial waste single service charge | F | Y | \$71.00 | \$72.00 |
| Refrigerators/ Freezers/ Air Conditioners | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$32.00 | \$32.50 |
| Tyres- Car | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$10.00 | \$10.00 |

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| Waste Management | | | | | | |
|-------------------------------------------------------------------------------------------|-------------|---------------------------------------------------------------|----------------|---------------|-----------|---------------------------------|
| Generic Fee Description | | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Waste Depot Charges | | | | | | |
| Tyres - Truck | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$15.00 | \$15.00 |
| Tyres - Tractor | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$25.00 | \$25.00 |
| Car Bodies | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$35.00 | \$35.00 |
| Disposal of Rubbish in incorrect area tip | | Fine for non compliance | F | Y | \$71.00 | \$72.00 |
| 3 or more axle compactor Truck | | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$31.00 | \$31.50 |
| All mattresses | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$24.00 | \$24.00 |
| Minimum Charge all Waste | Cubic Metre | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$6.00 | \$6.00 |
| All Batteries | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$6.00 | \$6.00 |
| All Gas cylinders | Each | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$10.00 | \$10.00 |
| Asbestos (from withi Deniliquin Municipality ony) | Cubic Metre | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$134.00 | \$136.00 |
| Contaminated soil (with approval of the EPA, Test results required | Cubic Metre | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$135.00 | \$137.00 |
| Dumping of animals & Skins | Cubic Metre | Waste Disposal fee- Garbage tip recycling or transfer Station | F | Y | \$39.00 | \$39.50 |
| Asbestos/Waste from outside the Edward River Council municipality to be quoted on request | | | | | | As per quote |
| Green Waste that can't be burnt is to be charged at the same rate as general waste | | | | | | |
| Inert waste such as clean fill suitable for cover material – Free of Charge | | | | | | Free for Edward River Residents |

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| Sewerage | | | | | | |
|--------------------------------------------------------------------|----------------------------------------|----------------------------------------------------|----------------|---------------|---------------------------------------|---------------------------------------|
| | | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Sewer Charges | | | | | | |
| Non residential - Volume Charge | Per Kl | Sewer Non- Residential Usage Charge | F | N | 1.52 /kl | 1.56 /kl |
| Sewer Access Charge | | | | | | |
| Residential Sewer Unconnected Charge | Per annum | Fee for Sewer Access | F | N | \$444.00 | \$452.00 |
| Residential Sewer Connected Charge | Per annum | Fee for Sewer Access | F | N | \$887.00 | \$902.00 |
| Non-Residential Sewer Unconnected Charge | Per annum | Fee for Sewer Access | F | N | \$444.00 | \$452.00 |
| Non-Residential Sewer Connected Charge | Per annum | Fee for Sewer Access | F | N | \$887.00 | \$887.00 |
| Sewerage Dual Occupancy Charge | | | | | | |
| Dual Occupancy Residencies | Same as Residential Charge | Dual Occupancy Residences Sewerage | F | N | \$ 883.00 | \$ 898.00 |
| Sewerage Works & Inspection | | | | | | |
| Sewer Testing- Other Buildings | | Sewer & Drainage inspection | P | Y | \$120.00 | \$122.00 |
| Sewer Connections | as per Quote but a minimum fee applies | Sewer Connection Charge | P | N | as per quote. Minimum charge is \$500 | as per quote. Minimum charge is \$508 |
| Sewer Drainage Diagrams | | Fee for accessing or printing required information | P | N | \$38.00 | \$38.00 |
| Sewer Main & Point Map | | Fee for accessing or printing required information | P | N | \$12.00 | \$12.00 |
| Sewer Drainage Diagrams copy of certificates and Drainage Diagrams | | Use of Genral equipment- Civic or other | F | Y | \$6.00 | \$6.00 |
| Tankered Waste | | | | | | |
| Septic pump out at Sewer Treatment Plant - Septage | Per Kl | Septic tank Effluent disposal fee | P | Y | \$27.00/Kl | \$27.00/Kl |
| Septic pump out at Sewer Treatment Plant - Effluent | Per Kl | Septic tank Effluent disposal fee | P | N | \$3.20/Kl | \$3.20/Kl |
| Chemical Toilet effluent disposal at Sewer Treatment Plant | Per Kl | Chemical Toilet effluent disposal fee | S | N | \$19.00/kl Minimum Charge \$19.00 | \$19.00/kl Minimum Charge \$19.01 |

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| Water | | | | | | |
|----------------------------------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------------------------|---------------|-----------|--------------|--------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee | |
| Supply Of Water from Council Water Supply System (per kilolitre) | | | | | | |
| Standpipe/ Water sales | Per Kilolitre | Draw water from a council water supply or a standpipe or sell water so drawn | P | Y | \$8.50 | \$8.70 |
| Avdata Water Supply access key | | Supply access key | P | Y | \$47.00 | \$48.00 |
| Water Supply | | | | | | |
| Water Meter Testing Fee | Refundable if metre found to be inaccurate by more than 3% | Fee to carry out testing of meter for accuracy | F | Y | \$242.00 | \$248.00 |
| Pressure flow test application and fire service tests (service point on Council's main | | Fee to carry out testing | P | N | \$ 138.00 | \$ 141.00 |
| Additional Water Meter Reading | usually associated with sale of property/ Tenant | Fee to carry out meter Reading | P | Y | \$ 55.00 | \$ 56.00 |
| Turn off Mains for Plumber | | Fee to recover costs for labour etc | F | Y | \$ 110.00 | \$ 113.00 |
| Plugging, Removal or Abandonment 20mm to 50mm of service at the meter | | Fee to recover costs for labour etc | F | Y | \$ 170.00 | \$ 174.00 |
| Plugging, removal of service from main | | Fee to recover costs for labour etc | F | Y | As per Quote | As per Quote |
| Bachflow prevention Device Inspection- 20mm to 100mm | | Fee to recover costs for labour etc | F | N | \$300.00 | \$307.00 |
| Water Connection (Filtered and raw water) up to 25mm | | | | | | |
| With Under Bore | | Fee to recover costs for labour etc | F | N | As per Quote | As per Quote |
| Part Road | | Fee to recover costs for labour etc | F | N | As per Quote | As per Quote |
| Nature Strip | | Fee to recover costs for labour etc | F | N | As per Quote | As per Quote |
| Removal of water limiting device | | Fee to recover costs for labour etc | F | N | As per Quote | As per Quote |

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| Water | | | | | |
|-------------------------------------------------------------------------|---------------|--------------------------------|---------------|------------|------------|
| Generic Fee Description | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Water Supply (Residential - Filtered Water) | | | | | |
| Access Charge | | Fee for water Supply | F N | \$368.00 | \$374.00 |
| Usage Charge | 0-800k | Fee for water Supply | F N | \$1.01 /kl | \$1.03 /kl |
| Usage Charge | >800k | Fee for water Supply | F N | \$1.44 /kl | \$1.46 /kl |
| Water Supply (Residential - Raw Water) | | | | | |
| Access Charge | | Fee for water Supply | F N | \$185.00 | \$188.00 |
| Usage Charge | | Fee for water Supply | F N | \$0.75 /kl | \$0.76 /kl |
| Water Supply Non potable (Conargo, Wanganella & Booroorban) | | | | | |
| Access Charge | | Fee for water Supply | F N | \$104.00 | \$106.00 |
| Usage Charge | Per Kilolitre | Fee for water Supply | F N | 0.72 /kl | 0.73 /kl |
| Connection to Main Supply | | Fee for water Supply | F N | \$331.00 | \$337.00 |
| Dual Occupancy residences | Same as Sewer | Fee for water Supply | F N | \$883.00 | \$898.00 |
| Water Supply (Non-Residential - Filtered and Raw Water) | | | | | |
| Access Charge -20mm connection size | | Fee for water Supply per annum | F N | \$307.00 | \$312.00 |
| Access Charge-25mm connection size | | Fee for water Supply per annum | F N | \$497.00 | \$506.00 |
| Access Charge-32mm connection size | | Fee for water Supply per annum | F N | \$640.00 | \$651.00 |
| Access Charge-40mm connection size | | Fee for water Supply per annum | F N | \$818.00 | \$832.00 |
| Access Charge-50mm connection size | | Fee for water Supply per annum | F N | \$1,039.00 | \$1,057.00 |
| Access Charge-80mm connection size | | Fee for water Supply per annum | F N | \$2,021.00 | \$2,055.00 |
| Access Charge-100mm connection size | | Fee for water Supply per annum | F N | \$2,279.00 | \$2,318.00 |
| Raw Water Usage Charge | | Fee for water Supply | F N | \$0.75/kl | \$0.76/kl |
| Raw Water Usage Charge – Community Land | | Fee for water Supply | F N | \$0.05/kl | \$0.05/kl |
| Filtered Water Usage Charge | | Fee for water Supply | F N | \$1.44/ kl | \$1.46/ kl |

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| Liquid Trade Waste | | | | | | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------------------------------|----------------|---------------|------------------|------------------|
| | Unit | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Application fees | | | | | | |
| Category 1 | | Liquid Trade Waste Application fee | F | N | \$118.00 | \$120.00 |
| Category 2 | | Liquid Trade Waste Application fee | F | N | \$231.00 | \$234.00 |
| Category 3 | | Liquid Trade Waste Application fee | F | N | \$344.00 | \$349.00 |
| Annual fees | | | | | | |
| Category 1 Discharger | | Liquid Trade Waste access Charge | F | N | \$118.00 | \$120.00 |
| Category 2 Discharger | | Liquid Trade Waste access Charge | F | N | \$118.00 | \$120.00 |
| Larger Discharger | | Liquid Trade Waste access Charge | F | N | \$118.00 | \$120.00 |
| Industrial Discharger | | Liquid Trade Waste access Charge | F | N | \$118.00 | \$120.00 |
| Pre Inspection Fee | | Inspection Fee | F | N | \$118.00 | \$120.00 |
| Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment | | | | | | |
| Category 1 Discharger with appropriate equipment | | Liquid Trade Waste Usage Charge | F | N | Nil | Nil |
| Category 1 Discharger without appropriate pre-treatment | per Kilolitre | Liquid Trade Waste Usage Charge | F | N | \$1.78/Kl | \$1.81/kl |
| Category 2 Discharger with appropriate equipment | per Kilolitre | Liquid Trade Waste Usage Charge | F | N | \$1.78/Kl | \$1.81/kl |
| Category 2 Discharger without appropriate pre-treatment | per Kilolitre | Liquid Trade Waste Usage Charge | F | N | \$16.40/Kl | \$16.67 |
| Non Compliance Charges for Category 3 | | | | | | |
| Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters | | | F | N | To be Calculated | To be Calculated |

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| Liquid Trade Waste | | | | | | |
|----------------------------------------------------------------------------------------------|--------|---------------------------------|----------------|---------------|-----------|-----------|
| | Unit | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Excess Mass Charge | | | | | | |
| Aluminum | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.82 | \$0.83 |
| Ammonia | per Kg | Liquid Trade Waste Usage Charge | F | N | \$2.43 | \$2.47 |
| Arsenic | per Kg | Liquid Trade Waste Usage Charge | F | N | \$81.92 | \$83.31 |
| Barium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$40.96 | \$41.66 |
| Biochemical Oxygen demands - Up to 600mg/L (for greater than 600mg/L refer to equation no 2 | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.82 | \$0.83 |
| Boron | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.82 | \$0.83 |
| Bromine | per Kg | Liquid Trade Waste Usage Charge | F | N | \$16.38 | \$16.66 |
| Cadmium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$379.24 | \$385.69 |
| Chloride | per Kg | Liquid Trade Waste Usage Charge | F | N | No Charge | No Charge |
| Chlorinated Hydrocarbons | per Kg | Liquid Trade Waste Usage Charge | F | N | \$40.96 | \$41.66 |
| Chromium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$27.29 | \$27.75 |
| Cobalt | per Kg | Liquid Trade Waste Usage Charge | F | N | \$16.69 | \$16.97 |
| Copper | per Kg | Liquid Trade Waste Usage Charge | F | N | \$16.69 | \$16.97 |
| Fluoride | per Kg | Liquid Trade Waste Usage Charge | F | N | \$4.10 | \$4.17 |
| Formaldehyde | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.69 | \$1.72 |

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| Liquid Trade Waste | | | | | | |
|-----------------------------------------------------------------|--------|---------------------------------|----------------|---------------|------------|------------|
| | Unit | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Excess Mass Charge | | | | | | |
| Oil and Grease (Total O & G) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.46 | \$1.49 |
| Herbicides/defoliant | per Kg | Liquid Trade Waste Usage Charge | F | N | \$820.07 | \$834.01 |
| Iron | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.69 | \$1.72 |
| Lead | per Kg | Liquid Trade Waste Usage Charge | F | N | \$40.96 | \$41.66 |
| Lithium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$8.19 | \$8.33 |
| Manganese | per Kg | Liquid Trade Waste Usage Charge | F | N | \$8.19 | \$8.33 |
| Mercury | per Kg | Liquid Trade Waste Usage Charge | F | N | \$2,764.80 | \$2,811.80 |
| Methylene Blue Active Substance (MBAS) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.82 | \$0.83 |
| Molybdenum | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.82 | \$0.83 |
| Nickel | per Kg | Liquid Trade Waste Usage Charge | F | N | \$27.29 | \$27.75 |
| Total Kjeldahl Nitrogen (TKN) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.20 | \$0.21 |
| Organoarsenic Compounds | per Kg | Liquid Trade Waste Usage Charge | F | N | \$821.30 | \$835.26 |
| Pesticides General (excludes organochlorins & organophosphates) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$821.30 | \$835.26 |
| Petroleum Hydrocarbons (non-flammable) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$2.73 | \$2.78 |
| Phenolic Compounds (non-chlorinated) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$8.19 | \$8.33 |

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| Liquid Trade Waste | | | | | | |
|------------------------------------------|--------|---------------------------------|----------------|---------------|-----------|-----------|
| | Unit | Generic Fee Description | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Excess Mass Charge | | | | | | |
| Phosphorus (Total P | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.69 | \$1.72 |
| Polynuclear Aromatic Hydrocarbons (PAHs) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$16.69 | \$16.97 |
| Selenium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$57.65 | \$58.63 |
| Silver | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.51 | \$1.53 |
| Sulphate (SO4) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.15 | \$0.16 |
| Sulphide | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.69 | \$1.72 |
| Sulphite | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.81 | \$1.84 |
| Suspended Solids (SS) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$1.05 | \$1.07 |
| thiosulphate | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.30 | \$0.30 |
| Tin | per Kg | Liquid Trade Waste Usage Charge | F | N | \$8.19 | \$8.33 |
| Total Dissolved Solids (TDS) | per Kg | Liquid Trade Waste Usage Charge | F | N | \$0.06 | \$0.06 |
| Uranium | per Kg | Liquid Trade Waste Usage Charge | F | N | \$8.19 | \$8.33 |
| Zinc | per Kg | Liquid Trade Waste Usage Charge | F | N | \$16.69 | \$16.97 |
| Food Waste Disposal Charge | | | | | | |
| Food waste disposal Charge | per Kg | Liquid Trade Waste Usage Charge | F | N | \$23.04 | \$23.43 |

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| Central Murray Regional Library | | | | | | | |
|----------------------------------------------------------------------------------------------------------------|-----------|-----------------------------------------------|----------------|---|---------------|-----------|-----------|
| | | Generic Fee Description | Pricing Policy | | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Reservations | All Stock | Fee for accessing required information | P | N | | \$1.80 | \$1.80 |
| Inter- Library Loans | Per Item | Fee for accessing required information | P | N | | \$5.40 | \$5.45 |
| (plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.) | | | | | | | |
| | | | | | | | |
| Photocopying and Printing - Per page | | | | | | | |
| Printing/Photocopying A4 – Black & White (per page) | | Use of General Equipment fee - Civic or other | F | Y | \$ | 0.40 | \$0.40 |
| Printing/Photocopying A4 – Colour (per page) | | Use of General Equipment fee - Civic or other | F | Y | \$ | 1.10 | \$1.10 |
| Printing/Photocopying A3 – Black & White (per page) | | Use of General Equipment fee - Civic or other | F | Y | \$ | 0.70 | \$0.70 |
| Printing/Photocopying A3 – Colour (per page) | | Use of General Equipment fee - Civic or other | F | Y | | \$1.80 | \$1.80 |
| Printing/Photocopying A4 – Black & White (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$0.60 | \$0.60 |
| Printing/Photocopying A4 – Colour (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$2.00 | \$2.00 |
| Printing/Photocopying A3 – Black & White (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$1.30 | \$1.30 |
| Printing/Photocopying A3 – Colour (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$2.80 | \$2.85 |
| Printing/Photocopying A3 – Black & White (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$1.30 | \$1.30 |
| Printing/Photocopying A3 – Colour (Double-sided) | | Use of General Equipment fee - Civic or other | F | Y | | \$2.80 | \$2.85 |
| Microfilm/Fiche – Printout | | Use of General Equipment fee - Civic or other | F | Y | | \$0.80 | \$0.80 |
| Scanning – per page (A4) | | Use of General Equipment fee - Civic or other | F | Y | | \$0.80 | \$0.80 |

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| Central Murray Regional Library | | | | | | |
|-------------------------------------------------------------------------------------|----------------|-----------------------------------------------------|------------------------------|---|-----------|-----------|
| | | Generic Fee Description | Pricing Policy GST Inc (Y/N) | | 20/21 Fee | 21/22 Fee |
| Facsimile/ Email (within Australia) | | | | | | |
| Transmission – First Page | | Use of General Equipment fee - Civic or other | F | Y | \$ 5.80 | \$ 5.90 |
| For each subsequent page | | Use of General Equipment fee - Civic or other | F | Y | \$ 2.20 | \$ 2.20 |
| Reception of first page | | Use of General Equipment fee - Civic or other | F | Y | \$ 3.20 | \$ 3.25 |
| Reception of subsequent pages | | Use of General Equipment fee - Civic or other | F | Y | \$ 1.10 | \$ 1.10 |
| Sending email – from staff computer for customer | | Use of General Equipment fee - Civic or other | F | Y | \$4.10 | \$ 4.10 |
| | | | | | | |
| Computers | | | | | | |
| Public Computers | | Use of General Equipment fee - Civic or other | S | N | No Charge | No Charge |
| | | | | | | |
| Overdue Items | | | | | | |
| Books | Per Day | Administration Fee | P | N | \$0.30 | \$ 0.30 |
| Video/ DVD | Per Day | Administration Fee | P | N | \$0.60 | \$ 0.60 |
| | | | | | | |
| Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair | | | | | | |
| Recommended retail price of item plus GST (plus any overdue charge) | | Replacement cost | F | Y | At Cost | At Cost |
| | | | | | | |
| Tuition, Book Covering and Laminating | | | | | | |
| Research or Computer tuition | Per Hour | Fee for utilisation of staff for various activities | F | Y | \$56.40 | \$ 57.30 |
| Organised or Group Tuition | | Fee for utilisation of staff for various activities | F | Y | At Cost | At Cost |
| Book Covering | A4 size | Fee for utilisation of staff for various activities | F | Y | \$3.20 | \$ 3.25 |
| Book Covering | Larger than A4 | Fee for utilisation of staff for various activities | F | Y | \$4.20 | \$ 4.25 |

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| Central Murray Regional Library | | | | | | |
|----------------------------------------------|------------------|-----------------------------------------------------|----------------|---------------|-----------|-----------|
| Generic Fee Description | | | Pricing Policy | GST Inc (Y/N) | 20/21 Fee | 21/22 Fee |
| Tuition, Book Covering and Laminating | | | | | | |
| Laminating | A4 size | Fee for utilisation of staff for various activities | F | Y | \$2.20 | \$2.20 |
| Laminating | Credit card size | Fee for utilisation of staff for various activities | F | Y | \$1.10 | \$1.10 |

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Edward River
COUNCIL

Edward River Council
Combined Delivery Program 2018-2022
and Operational Plan 2021-2022

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DRAFT

