



AGENDA

Ordinary Council Meeting

Monday 17 June 2024

I hereby give notice that an Ordinary Council Meeting will be held on:

Date: Monday 17 June 2024

Time: 5.30pm

**Location: Council Chambers, Estates Building Cressy
Street Deniliquin**

Gary Arnold
Interim Chief Executive Officer

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1. OPENING MEETING**2. ATTENDANCE****3. LIVE STREAMING STATEMENT**

Edward River Council wishes to advise members of the public that Council Meetings will be recorded and will be available after each meeting on Council's website [Councils Website](#). All care will be taken to maintain the privacy of those in attendance, however As a visitor in the public gallery, your presence may be recorded. By remaining In the public gallery, it is assumed your consent is given in the event your image is broadcast. This includes any filming by television cameras if attendance is approved by the Chief Executive Officer or Mayor.

4. ACKNOWLEDGEMENT OF COUNTRY

The Edward River Council acknowledges and embraces the Traditional Owners of the Lands within the Edward River Council area - the Wamba Wamba/Perrepa Perrepa Peoples – and pay our respects to their elders, past, present, and emerging. The Edward River Council also recognises the diversity of different cultures within our community and their contribution.

5. STATEMENT OF PURPOSE

I have come here as a Councillor freely and without bias to:

- Represent the views of the community in considering the matters before us today
- To vote in a matter I consider to be in the best interest of the community
- To observe the Code of Conduct and respect the rule of the chair and views of my fellow Councillors.

6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS**RECOMMENDATION**

That the request for a leave of absence from Cr Harold Clapham be accepted.

7. CONFIRMATION OF MINUTES

7.1. DRAFT MINUTES ORDINARY COUNCIL MEETING 21 MAY 2024

Author: Executive Assistant

Authoriser: Interim Chief Executive Officer

RECOMMENDATION

That Council accept the draft minutes of the Ordinary Council Meeting held Tuesday 21 May 2024 as a true and correct record.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

1. Draft Minutes Ordinary Council Meeting 21 May 2024



MINUTES

Ordinary Council Meeting

Tuesday, 21 May 2024

I hereby give notice that an Ordinary Council Meeting will be held on:

Date: Tuesday, 21 May 2024

Time: 10:00 AM

**Location: Council Chambers, Estates Building Cressy Street
Deniliquin**

**Gary Arnold
Interim Chief Executive Officer**

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ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 21 MAY 2024**

Meeting opened at 10.01am

Mayor opened with acknowledgement of Volunteer Week and referred to LHAC Services Guide.

2. ATTENDANCE

Present: Mayor Cr Peta Betts, Deputy Mayor Cr Marc Petersen, Cr Linda Fawns, Cr Harold Clapham, Cr Shirlee Burge, Cr Shannon Sampson

In Attendance: Interim Chief Executive Officer, Director Corporate Service, Manager Governance, Risk & Safety, Manager Facilities & Open Spaces, Executive Assistant

Via Teams: Acting Chief Financial Officer

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5. STATEMENT OF PURPOSE

I have come here as a Councillor freely and without bias to:

1. Represent the views of the community in considering the matters before us today
2. To vote in a matter I consider to be in the best interest of the community
3. To observe the Code of Conduct and respect the rule of the chair and views of my fellow Councillors.

6. APOLOGIES AND APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Moved: Deputy Mayor Cr Marc Petersen

Seconded: Cr Shannon Sampson

RESOLUTION 2024/2105/6

That Council accepts the requested leave of absence from Councillor Pat Fogarty and Councillor Tarria Moore.

CARRIED

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 21 MAY 2024**

7. CONFIRMATION OF MINUTES**7.1. DRAFT MINUTES ORDINARY COUNCIL MEETING 16 APRIL 2024**

Moved: Deputy Mayor Cr Marc Petersen

Seconded: Cr Linda Fawns

RECOMMENDATION 2024/2105/7.1

That Council accepts the draft minutes of the Ordinary Council Meeting held Tuesday 16 April 2024 as a true and correct record.

CARRIED**8. DISCLOSURES OF INTERESTS**

12.4 Naming of Rest Area in North Deniliquin. Mayor Cr Peta Betts declared a Non-Pecuniary - significant interest and will leave the Chambers whilst the report is discussed.

9. MAYORAL MINUTE(S)

Nil

10. URGENT ITEMS OF BUSINESS

Nil

11. REPORTS OF COMMITTEES**11.1. CONARGO HALL COMMITTEE**

Moved: Cr Harold Clapham

Seconded: Cr Shirlee Burge

RESOLUTION 20242105/11.1

That Council receives the draft minutes of the Conargo Hall Committee meeting held 17th April 2024 and notes the resolutions of the Committee.

CARRIED**11.2. SALEYARDS ADVISORY COMMITTEE**

Moved: Cr Harold Clapham

Seconded: Cr Shirlee Burge

RESOLUTION 2024/2105/11.2

That Council receive the draft minutes of the Saleyards Advisory Committee meeting held Thursday 21st March 2024 and note the committee's resolutions.

CARRIED

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ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 21 MAY 2024

11.3. DRAFT MINUTES GROWTH STRATEGY COMMITTEE MEETING 7 MAY 2024

Moved: Cr Harold Clapham

Seconded: Cr Shirlee Burge

RESOLUTION 2024/2105/11.2

That Council receive the draft minutes of the Growth Strategy Project Advisory Committee meeting held 7 May 2024 and endorse the committee's recommendations.

CARRIED**12. REPORTS TO COUNCIL****12.1. DRAFT EDWARD RIVER GROWTH STRATEGY 2050 FOR PUBLIC EXHIBITION**

Moved: Cr Harold Clapham

Seconded: Cr Linda Fawns

RESOLUTION 2024/2105/12.1

That Council:

1. Resolve to place the draft Edward River Growth Strategy 2050 for a 28-day public exhibition period
2. Endorse the proposed activities to support a robust and inclusive community engagement on the draft Edward River Growth Strategy 2050
3. Acknowledge the efforts of the Growth Strategy Advisory Committee in their work in guiding the development of the draft strategy to this point, and their commitment to support the community engagement program.

CARRIED**12.2. PLAN OF MANAGEMENT FOR MCLEAN BEACH CARAVAN PARK**

Moved: Deputy Mayor Cr Marc Petersen

Seconded: Cr Linda Fawns

RESOLUTION 2024/2105/12.2

That Council adopts the Plan of Management for Crown Reserve 80265, McLean Beach Reserve.

CARRIED

ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 21 MAY 2024

12.3. VOLUNTARY PLANNING AGREEMENT FOR YANCO DELTA WINDFARM DEVELOPMENT

Moved: Cr Linda Fawns

Seconded: Cr Harold Clapham

RESOLUTION 2024/2105/12.3

That Council:

1. Place the draft Voluntary Planning Agreement for the Yanco Delta Windfarm Development on public exhibition for a period of not less than 28 days and invite submissions from the community regarding the agreement,
2. If no submissions are received, authorise the Interim Chief Executive Officer to sign the draft Voluntary Planning Agreement for the Yanco Delta Windfarm Development on behalf of Council.

Cr Harold Clapham left the Chambers at 10.28am and returned at 10.29am. Left the Chambers at 10.31am and returned at 10.37am.

CARRIED

12.4. NAMING OF REST AREA IN NORTH DENILIKUIN

Mayor Cr Peta Betts left the room at 10.30am and Deputy Mayor Cr Marc Petersen took the Chair.

Moved: Cr Linda Fawns

Seconded: Cr Shannon Sampson

RESOLUTION 2024/2105/12.4

That Council:

1. Endorse the name 'Flo Allen Park' for the reserve in North Deniliquin along Davidson Street and adjacent to Brick Kiln Creek,
2. Call for submissions from the public regarding the proposed name 'Flo Allen Park' for a period of not less than 28 days, and
3. If no submissions are received, submit the name Flo Allen Park to the Geographic Names Board for the reserve in North Deniliquin along Davidson Street and adjacent to Brick Kiln Creek.

CARRIED

Mayor Cr Peta Betts invited back to take the Chair at 10.48am.

Manager Facilities and Open Spaces left the Chambers at 10.48am.

ORDINARY COUNCIL MEETING MINUTES

TUESDAY, 21 MAY 2024

12.5. CARETAKER POLICY

Moved: Cr Harold Clapham

Seconded: Deputy Mayor Cr Marc Petersen

RESOLUTION 2024/2105/12.5

That Council:

1. Adopt the attached Caretaker Policy; and
2. Ensure actions during the regulated period are in accordance with provisions of the adopted policy.

CARRIED**12.6. REVISED COUNCILLOR EXPENSES AND FACILITIES POLICY**

Moved: Deputy Mayor Cr Marc Petersen

Seconded: Cr Linda Fawns

RESOLUTION 2024/2105/12.6

That Council adopt the revised Councillor Expenses and Facilities Policy as per enclosed.

CARRIED**12.7. INVESTMENT REPORT - APRIL 2024**

Moved: Cr Linda Fawns

Seconded: Cr Harold Clapham

RESOLUTION 2024/2105/12.7

That Council

1. Note and receive the April 2024 report on Investments totalling \$35,060,632 inclusive of cash at bank for day-to-day operations.
2. Note that actual interest earned in the month of April 2024 was \$115,204.
3. Note that total interest earned for the year to 30 April 2024 is \$1,354,977.
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

CARRIED**12.8. QUARTERLY BUDGET REVIEW STATEMENT - MARCH 2024**

Moved: Cr Linda Fawns

Seconded: Cr Shirlee Burge

RESOLUTION 2024/2105/12.8

That Council defer the QBRS report until clarification is received.

CARRIED

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ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 21 MAY 2024**

12.9. MAJOR PROJECTS UPDATE - APRIL 2024

Moved: Cr Shirlee Burge

Seconded: Cr Linda Fawns

RESOLUTION 2024/2105/12.9

That Council receive and note the Major Projects Program - Progress Report for April 2024.

CARRIED**12.10. DEVELOPMENT SERVICES ACTIVITY REPORT APRIL 2024**

Moved: Cr Linda Fawns

Seconded: Deputy Mayor Cr Marc Petersen

RESOLUTION 2024/2105/12.10

That Council receive and note the April 2024 Development Services Report.

CARRIED**12.11. RESOLUTIONS OF COUNCIL**

Moved: Deputy Mayor Cr Petersen

Seconded: Cr Linda Fawns

RESOLUTION 2024/2105/12.11

That Council note the information in the Resolutions of Council as at 12 May 2024

CARRIED**12.12. MAYOR, COUNCILLOR CEO MEETINGS APRIL 2024**

Moved: Cr Harold Clapham

Seconded: Deputy Mayor Cr Marc Petersen

RESOLUTION 2024/2105/12.12

That Council

1. Note meetings attended on behalf of Council by the Mayor, Councillors and Chief Executive Officer/Acting Chief Executive Officer during the month of April 2024.
2. Continue to advise the Chief Executive Officers' Executive Assistant of their meeting diaries and activities attended.

CARRIED

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 21 MAY 2024**

13. NOTICES OF MOTIONS**13.1. NOTICE OF MOTION**

Moved: Cr Shirlee Burge

Seconded: Cr Harold Clapham

Notice of Motion Regarding Edward River Village

1. That the Edward River Village Committee be immediately disbanded, and the Council alone becomes responsible for all future decisions and actions, and that no further decisions or actions are made by any person other than the election Council group, all current actions to be reassessed by the Council.

MOTION LOST**14. QUESTIONS WITH NOTICE**

Nil

15. CONFIDENTIAL MATTERS

Moved: Cr Shannon Sampson

Seconded: Cr Linda Fawns at 11.34am

RESOLUTION 2024/2105/15

Confidential Matters

That the Council move into Confidential at 11.34am to discuss the following item: Contract C2023-13 Sewer Relining and CCTV Inspections.

The committee is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

- d(i) commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

CARRIED

ORDINARY COUNCIL MEETING MINUTES**TUESDAY, 21 MAY 2024**

- Cr Shannon Sampson left the Chambers at 11.35 and returned at 11.37am
- Cr Fawns left the room at 11.35am and returned at 11.37am
- Cr Marc Petersen left the Chambers at 11.37am and returned at 11.38am
- Cr Burge left the Chambers at 11.37am and returned at 11.40am
- Manager Utilities entered the Chambers at 11.35am

15.1. CONTRACT C2023-13 SEWER RELINING AND CCTV INSPECTIONS

Moved: Cr Linda Fawns

Seconded: Cr Shannon Sampson

RESOLUTION 2024/0521/15.1

That Council:

1. Accepts the tender submitted by South West Pipe Relining Pty Ltd for Contract C2023-13 Sewer Relining and CCTV Inspections for the extended Schedule of Rates amount of \$208,001 + GST,
2. Authorises the Mayor and Chief Executive Officer to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2023-13 Sewer Relining and CCTV Inspections, and
3. Authorises the Contract Superintendent to approve variations on the contract up to a maximum value of 10% of the contract sum to allow for any issues that may arise on site.

CARRIED

Moved: Deputy Mayor Cr Marc Petersen

Seconded: Cr Shannon Sampson

RESOLUTION 2024/2105/16

That Council move out of Confidential Business at 11.49am.

CARRIED

16. CLOSE OF MEETING

8. DISCLOSURES OF INTERESTS

9. MAYORAL MINUTE(S)

10. URGENT ITEMS OF BUSINESS

NOTE: Business may be considered at a meeting of the council even though due notice of the business has not been given to the councillors if:

- a. a motion is passed to have the business considered at the meeting, and
- b. the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.

Only the mover of a motion can speak to the motion before it is put.

A motion of dissent cannot be moved against a ruling by the chairperson.

11. REPORTS OF COMMITTEES**11.1. DRAFT ARTS & CULTURE ADVISORY COMMITTEE**

Author: Manager Community & Economy

Authoriser: Director Corporate Services

RECOMMENDATION

That Council receive the draft minutes of the Arts & Culture Advisory Committee meeting held Tuesday 23rd April 2024 and endorse the committee's recommendations and resolutions contained therein, specifically that:

1. The committee reviewed the draft 2024-25 Operational Plan and Budget, and resolved to meet and prepare a formal submission to Council in relation to future operation of the Deniliquin Town Hall
2. The committee confirmed their desire to maintain the formal structure of an advisory committee of Edward River Council,

BACKGROUND

NIL

ISSUE/DISCUSSION

The Committee considered the following items of note at its April meeting:

- the review of the draft 24-25 Operational Plan and budget during the exhibition period, resolving to meet out of session and prepare a submission for council consideration in relation to the operation of the Deniliquin Town Hall
- a discussion on options for creative and cultural stakeholders to collaborate, including mechanisms outside of council's advisory committee format, as presented by Cr Moore.

STRATEGIC IMPLICATIONS

NIL

COMMUNITY STRATEGIC PLAN

NIL

FINANCIAL IMPLICATIONS

No financial report provided.

LEGISLATIVE IMPLICATIONS

NIL

ATTACHMENTS

1. Draft Minutes Arts & Culture Advisory Committee

Attachment 1 - ECM_308591_v1_ Public Minutes for Arts & Culture Advisory Committee 17-30 PM - Tuesday, 23 April 2024



MINUTES

Arts & Culture Advisory Committee

Tuesday, 23 April 2024

I hereby give notice that an Arts & Culture Advisory Committee will be held on:

Date: Tuesday, 23 April 2024
Time: 5:30 PM
Location: Council Chambers, Estates Building, 180 Cressy Street, Deniliquin

Mark Dalzell
Acting Chief Executive Officer

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ARTS & CULTURE ADVISORY COMMITTEE MINUTES**TUESDAY, 23 APRIL 2024**

1. MEETING OPEN

The meeting opened at 5.36pm.

2. ACKNOWLEDGEMENT OF COUNTRY**3. ATTENDANCE AND APOLOGIES**

Present: David 'Baron' Schoeffel, Cr Tarria Moore (Councillor delegate), Kerry-Anne Jones (South West Arts), Vicky Lowry (Play on the Plains Festival Ltd), Deidre Hamilton (Yarukuwa Indigenous Knowledge Centre), Helen Thompson (U3A), Tina Pisasale (Deniliquin Dramatic Club),

In attendance: Manager Community and Economy Dana McNally; Director Corporate Services Shelley Jones

4. APOLOGIES

RESOLVED that the apologies from Bronwyn Bathgate (ArtLife), Sarah Parsons (Outback Theatre for Young People), Matthew Johnson (Kurrajong), Ginny Reid (Edward River Art Society), Kate Butler (Community Representative), Mel Anderson (Community Representative) be accepted.

Moved: David 'Baron' Schoeffel

Seconded: Kerry-Anne Jones

RESOLUTION 2024/0423/3

The committee accept the apologies of the above mentioned.

CARRIED**5. DISCLOSURE OF INTEREST**

Kerry-Anne Jones (South West Arts), Vicky Lowry (Ute Muster) and Narelle Whitham (South West Arts) declared an interest as members of South West Arts who are recipients of arts and culture funding through sponsorships and donations program.

6. CONFIRMATION OF PREVIOUS MINUTES**6.1. CONFIRMATION OF MINUTES FROM PREVIOUS MEETING****RESOLVED 2024/0423/5.1**

Moved: David 'Baron' Schoeffel

Seconded: Cr Tarria Moore

That the minutes of the Arts and Culture Advisory Committee meeting held on 7 November 2023 be accepted as a true and accurate record.

CARRIED**7. ACTIONS ARISING****7.1. ARTS & CULTURE ADVISORY COMMITTEE ACTION PLAN****RESOLUTION 2024/0423/6**

Moved: David 'Baron' Schoeffel

Seconded: Cr Tarria Moore

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ARTS & CULTURE ADVISORY COMMITTEE MINUTES**TUESDAY, 23 APRIL 2024**

That the Arts & Culture Advisory Committee receive and discuss the status of actions arising from previous meetings and note the omissions being circulation of the website API by Manager Community & Economy and collaborative marketing as a standing item on each agenda by Manager Community & Economy.

CARRIED**8. CORRESPONDENCE**

Nil

9. REPORTS**9.1. 2024-25 OPERATIONAL PLAN AND BUDGET****RESOLUTION 2024/0423/6**

Moved: David 'Baron' Schoeffel

Seconded: Cr Tarria Moore

That the Arts & Culture Advisory Committee note the draft 2024-25 Operational Plan and Budget, and meet separately to develop a formal submission to Council from the Committee on the operation of the Deniliquin Town Hall.

CARRIED**9.2. ARTS AND CULTURE COMMITTEE OPTIONS****RESOLUTION 2024/0423/6**

Moved: Kerry-Anne Jones

Seconded: Jeanette Whitham

That the Arts & Culture Advisory Committee confirm their desire to maintain the formal structure of an Advisory Committee of Edward River Council, and schedule additional informal working group and networking meetings as and when required.

CARRIED**10. GENERAL BUSINESS**

Nil.

11. MEETING CLOSE

There being no further business, the meeting closed at 7.17pm.

11.2. AUDIT, RISK AND IMPROVEMENT COMMITTEE DRAFT MINUTES - THURSDAY 16 MAY 2024

Author: Governance Coordinator

Authoriser: Director Corporate Services

RECOMMENDATION

That Council :

1. Receives the draft Minutes of the Audit, Risk and Improvement Committee (ARIC) meeting held on 16 May 2024, and endorse the resolutions and recommendations of that meeting, which included:
 - (a). ARIC changing the second internal audit for 2024/25 from Cyber Security as it is already being undertaken and change to Emergency Preparedness including the Business Continuity Plan.

BACKGROUND

The Audit, Risk & Improvement Committee (ARIC) is a committee of Council, established to provide independent oversight and review to support Council to continually improve, appropriately address risks, and work towards sustainability.

ISSUE/DISCUSSION

The 16 May 2024 meeting included a range of topics and discussions regarding:

1. Draft Operational Plan and Budget;
2. 23/24 Annual Engagement plan
3. March 2024 Quarterly Budget Review
4. Rural Fire Service Assets
5. Update on Meter Reading and Billing Issue
6. New ARIC Update
7. Enterprise Risk Management Framework and Risk Maturity Report
8. Internal Audit Findings - Records Management
9. Edward River Village Project Update
10. Credit Card Policy Review

STRATEGIC IMPLICATIONS

The Committee provides information to Council for the purpose of improving Council's performance of its functions and keeps under review the Council's operations, in alignment with regulatory requirements.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration
 - 5.1 Collaborative and Engaged

5.2 Financially sustainable

5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

The independent members of ARIC are paid a fee to fulfil their obligations. These fees are included within the annual budget.

LEGISLATIVE IMPLICATIONS

The ARIC supports Council to meet its obligations under section 428A of the Local Government Act 1993.

ATTACHMENTS

**Attachment 1 - ECM_308746_v1_ Public Minutes for Audit, Risk and Improvement
Committee Meeting 9-00 AM - Thursday, 16 May 2024**



MINUTES

Audit, Risk and Improvement Committee Meeting

Thursday, 16 May 2024

**I hereby give notice that an Ordinary Meeting of Audit Risk and
Improvement Committee will be held on:**

Date: Thursday, 16 May 2024
Time: 9:00 AM
**Location: Council Chambers, Estates Building, 180 Cressy
Street, Deniliquin**

Gary Arnold
Interim Chief Executive Officer

AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

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8.3. Rural Fire Service Assets - updated position paper	5
8.4. Update on Meter Reading and Billing Issue	5
8.5. Cyber security in local government audit report	6
8.6. Enterprise Risk Management Framework update	6
8.7. New ARIC Update	6
8.8. Audit - Annual Engagement Plan	7
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AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

1. OPENING MEETING

Meeting opened at 9.02am

Present: Interim Chief Executive Officer, Chair Mr Peter Rae, Mr Graham Bradley, Cr Harold Clapham, Cr Linda Fawns, Mr John Tuschuizen.

In attendance: Director Corporate Services, Director Infrastructure, Acting Chief Financial Officer, Manager Governance, Safety and Risk, Governance Coordinator, Risk Coordinator.

Attending virtually via Teams: Cr Peta Betts, Mr Phil Swaffield (National Audit Group), Brad Bohun (Crowe Australasia)

CARRIED

2. ACKNOWLEDGEMENT OF COUNTRY**3. APOLOGIES**

NIL

4. DISCLOSURES OF INTEREST

NIL

5. CONFIRMATION OF MINUTES**5.1. CONFIRMATION OF MINUTES 15 FEBRUARY 2024**

Moved: Mr Graham Bradley

Seconded: Mr Peter Rae

RESOLUTION

2024/0516/5.1

The Audit, Risk and Improvement Committee approved the draft minutes of the previous meeting held on 15 February 2024 as a true and accurate record of the meeting.

CARRIED

6. CONFIDENTIAL MATTERS**6.1. CONFIDENTIAL MATTERS**

Moved: Mr Graham Bradley

Seconded: Mr Peter Rae

Council staff left the meeting at 9.05 am for Confidential Matters.

The recording paused at 9.07 am for Confidential matters.

RESOLUTION 2024/0516/6.1

The Audit, Risk and Improvement Committee received a verbal report from the Interim Chief Executive Officer about any confidential matters.

CARRIED

AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

The meeting resumed at 9.31 am.

The Recording resumed at 9.31 am.

7. BUSINESS ARISING FROM MINUTES**7.1. ARIC ACTIONS**

Moved: Mr Peter Rae

Seconded: Mr Graham Bradley

RESOLUTION 2024/0516/7.1

The Audit, Risk and Improvement Committee received and noted the report on the status of the actions arising from the Audit Risk and Improvement Committee meetings.

CARRIED

7.2. ARIC ACTIONS ARISING FROM CHAIR OF ARIC'S SELF-ASSESSMENT LETTER

Moved: Mr Peter Rae

Seconded: Mr John Tuschuizen

RESOLUTION 2024/0516/7.2

The Audit, Risk and Improvement Committee confirmed the ARIC and organisational actions arising out of the self-assessment letter by current ARIC Chair Peter Rae dated 29 February 2024 and approved for them to be placed onto the ARIC action register.

CARRIED

7.3. AUDIT ACTION REGISTER - PROGRESS WITH AUDIT AND SELF-ASSESSMENTS

Moved: Mr John Tuschuizen

Seconded: Mr Peter Rae

RESOLUTION 2024/0516/7.3

The Audit, Risk and Improvement Committee noted the Audit Action Register and progress with actions arising from audit.

CARRIED

8. REPORTS FROM OFFICERS**8.1. DRAFT OPERATIONAL PLAN & BUDGET**

Moved: Cr Harold Clapham

Seconded: Mr John Tuschuizen

RESOLUTION 2024/0516/8.1

The Audit, Risk and Improvement Committee:

1. Received and noted the report providing information about Council's draft 2024-25 Operational Plan and Budget

AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

2. Noted the additional income and savings identified by Council officers after the public exhibition period commencement
3. Noted the list of unfunded budget bids for 2024-25
4. Provided any feedback it may have on the draft 2024-25 Operational Plan and Budget during the public exhibition period.

CARRIED

8.2. MARCH 2024 QUARTERLY BUDGET REVIEW STATEMENT (QBR)

Moved: Mr Peter Rae

Seconded: Cr Harlod Clapham

RESOLUTION 2024/0516/8.2

The Audit, Risk and Improvement Committee noted:

1. The 31 March 2024 quarterly budget review (QBR) of the 2023/24 Budget.
2. Noted the overall impacts of proposed adjustments, a decrease of \$368k since the December 2023 quarter review, on Council's budgeted operating result for 2023/24 being a surplus of \$21,781,857, and after removing Capital Grants a deficit of \$1,151,920.
3. Sought and received clarification on the calculations in the report between the individual funds and the consolidated position.

CARRIED

The order of the meeting was changed to move to Item 8.8 after Item 8.2.

Mr Brad Bohun joined the meeting at 10.30 am via TEAMS.

8.3. RURAL FIRE SERVICE ASSETS - UPDATED POSITION PAPER

Moved: Mr Graham Bradley

Seconded: John Tuschuizen

RESOLUTION 2024/0516/8.3

The Audit, Risk and Improvement Committee:

1. Endorsed Council position to exclude Rural Fire Service (RFS) equipment in its accounts and financial statements.
2. Endorsed Council's position statement on the treatment of RFS equipment.
3. Noted the update of the Office of Local Governments (OLG) Code of Accounting Practice change.

CARRIED

8.4. UPDATE ON METER READING AND BILLING ISSUE

Moved: Mr Peter Rae

Seconded: Mr John Tuschuizen

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AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

RESOLUTION 2024/0516/8.4

The Audit, Risk and Improvement Committee noted:

1. The discrepancies identified in meter reading and its impact on billing
2. The audit project scope and deliverables

CARRIED

8.5. CYBER SECURITY IN LOCAL GOVERNMENT AUDIT REPORT

Moved: Mr Peter Rae

Seconded: Mr Graham Bradley

RESOLUTION 2024/0516/8.5

The Audit, Risk and Improvement Committee:

1. Noted the Cyber security in local government report from the NSW Audit Office and councils current work in cyber security.
2. Reconsidered the internal audit for cyber security for 24-25 as part of the Annual Internal Audit Plan, given the three cyber security audits taking place in the 23-24 year.
3. Nominated Emergency Preparedness including the Business Continuity Plan as its second internal audit for 24-25.

CARRIED

8.6. ENTERPRISE RISK MANAGEMENT FRAMEWORK UPDATE

Moved: Cr Harold Clapham

Seconded: Mr John Tuschuizen

RESOLUTION 2024/0516/8.6

The Audit, Risk and Improvement Committee:

1. Noted the progress on the Risk Management Framework Review, with the recently received Risk Maturity Report being received completing phase one of this project
2. Noted the risk maturity finding for Edward River Council as 'fundamental'
3. Noted the Governance, Safety and Risk team comments and concerns around resourcing the recommendations of the report within the nominated 18-month timeframe and the proposed alternative
4. Endorsed the report, with final implementation plan and management comments, to be tabled to a future ARIC meeting for the new committee's review.

CARRIED

8.7. NEW ARIC UPDATE

Moved: Mr Graham Bradley

Seconded: Mr John Tuschuizen

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AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

RESOLUTION 2024/0516/8.7

The Audit, Risk and Improvement Committee received and noted the update in relation to the establishment of the new Audit Risk and Improvement Committee (ARIC) in alignment with the Local Government (General) Amendment (Audit, Risk and Improvement Committees) Regulation 2023.

CARRIED

8.8. AUDIT - ANNUAL ENGAGEMENT PLAN

Moved: Cr Harold Clapham

Seconded: Mr Peter Tuschuizen

RESOLUTION 2024/0516/8.8

The Audit, Risk and Improvement Committee:

1. Noted the Annual Engagement Plan for the 2023-24 year

CARRIED

Brad Bohun left TEAMS at 10.36 am.

8.9. INTERNAL AUDIT - RECORDS MANAGEMENT

Moved: Mr Peter Rae

Seconded: Mr John Tuschuizen

RESOLUTION 2024/0516/8.9

The Audit, Risk and Improvement Committee accepted the Records Management Audit and associated management responses.

CARRIED

Cr Fawns left the meeting at 11.26 am and returned to meeting 11.28 am.

8.10. EDWARD RIVER VILLAGE PROJECT UPDATE

Moved: Mr John Tuschuizen

Seconded: Mr Peter Rae

RESOLUTION 2024/0516/8.10

The Audit, Risk and Improvement Committee noted the Edward River Village progress report.

CARRIED

8.11. PROJECTS UPDATE

Moved: Mr Peter Rae

Seconded: Mr Graham Bradley

RESOLUTION 2024/0516/8.11

The Audit, Risk and Improvement Committee noted the Projects update.

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AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING MINUTES THURSDAY, 16 MAY 2024

CARRIED**8.12. CREDIT CARD POLICY REVIEW**

Moved: Mr Peter Rae

Seconded: Mr Graham Bradley

RESOLUTION 2024/0516/8.12

The Audit, Risk and Improvement Committee:

1. Noted the Mayor's questions and management responses in relation to the issue of credit cards to officers.
2. Discussed and made no recommendations for amendments to Council's adopted Credit Card Policy, satisfied that it is consistent with the provisions of the Office of Local Government Guideline on the Use and Management of Credit Cards, including an internal audit.
3. Noted a review of the policy is required in the first 12 months of the next council term.

CARRIED**9. GENERAL BUSINESS**

The Audit, Risk and Improvement Committee acknowledged and thanked the outgoing ARIC members Mr Graham Bradley and Mr John Tuschuizen.

10. CLOSE OF MEETING

Meeting closed at 12.12pm.

11.3. DRAFT MINUTES OF CONARGO HALL COMMITTEE

Author: Executive Assistant

Authoriser: Director Infrastructure

RECOMMENDATION

That Council:

1. Receives the minutes of the Conargo Hall Committee meeting held on 14 May 2024, and endorses the recommendations from the Committee contained therein, specifically;
 - a) The acceptance of the quotation from Thomson Hay Landscape Architect to develop concept plans for various projects in the Conargo area,
 - b) The acceptance of the quotation from Terry Maher for the supply and installation of a generator and associated electrical works,
 - c) The acceptance of the quotation from Dave Woodhead for repairs to the drop log stables, and
 - d) Consider the Committee's request to partner with Council on the 50/50 basis for the refurbishment of the Conargo Church with the approximate cost of \$127,000.
2. Receives the draft minutes of the Conargo Hall Committee meeting held 27th May 2024 and endorse the recommendations contained therein, specifically;
 - a) The acceptance of the request to pause any decisions about the dispersal of the Bob White Bequest, and to investigate further opportunities to revitalise Conargo.

BACKGROUND

Section 355 (s355) committees of the Council play an important role in providing and managing council facilities. The Conargo Memorial Hall and Recreation Ground Committee was confirmed by council resolution in January 2022 (Resolution 220120/9.3). The Committee is responsible for the care, control and maintenance of the Conargo Hall and recreation grounds, as detailed in the adopted Instrument of Delegation and Terms of Reference.

ISSUE/DISCUSSION

At the meetings the Committee discussed proposed projects in the Conargo area to be funded from the Bob White Bequest, noting that members of the Committee had undertaken research and investigation into the projects. It was noted at the meetings that, as a s355 committee, they could make recommendations to Council by way of a motion and resolution and that these motions would be raised with Council as a noted recommendation when the minutes from the Committee are presented to Council. This will provide greater transparency regarding the recommendations from the Committee and how they are managed by Council.

At its 14th May 2024 Meeting, In summary the committee considered the following matters :

- Received an update on the Audit Risk Improvement Committee from Cr Clapham.
- Discussed the progression of the potential projects to be funded by the Bob White Bequest.
- The committee sought clarification on the committee's resolutions
- Discussed community projects for Conargo.

In summary the committee considered the following matters at its 27th May 2024 Meeting:

- Received an update on the Advertising & Sale of the Sheepyards from Director Infrastructure.
- Discussed community projects for Conargo.
- Discussed signage and positioning of de-fib machine outside.

COMMUNITY STRATEGIC PLAN**1. Shaping the Future**

1.3 Enhanced Active and Passive Open Spaces

4. Delivering community assets and services

4.1 Vibrant villages and town

FINANCIAL IMPLICATIONS**Treasurers Report:**

1. No Treasurers Report supplied at 14th May 2024 meeting.

Minutes of the 14th May 2024, request Council consider supporting a matching dollar contribution towards restoration activities at the Conargo Church. There is currently no allocated budget to fund this work.

Should Council proceed with Sale and removal of the Saleyards, this will result in income currently not budgeted.

2. David Hay initial account of \$21,750.00 + GST paid; Account for Fridge & Freezer has also been paid and will require a procurement exemption as required quotes were not obtained.

Council has advised moving forward all quotes are to be sent to Manager Facilities & Open Spaces for raising of Purchase Orders.

LEGISLATIVE IMPLICATIONS

NIL

ATTACHMENTS

1. Minutes of the Conargo Hall Committee held on Tuesday 14th May 2024.
2. Draft Minutes of the Conargo Hall Committee held on Monday 27th May 2024.

Attachment 1 - General Meeting Minutes May 14th final copy

Conargo Hall Committee

General Meeting Minutes - Tuesday May 14th, 2024

TIME: 6.30 pm

DATE: Wednesday May 14th, 2024

LOCATION: Conargo Shire Hall/Live Stream

MINUTE TAKER: Deb Stockton

ITEM NO.	AGENDA ITEM	SPEAKER	DETAILS & ATTACHMENTS
1	Welcome	Chair	Colin welcomed everyone to the meeting at 6.25 pm and acknowledged the Traditional Owners of the Lands within the Edward River Council area - the Wamba Wamba/Perrepa Perrepa Peoples – and paid our respects to their elders, past, present, and emerging, whilst recognising the diversity of different cultures within our community and their contribution.
2	Apologies	Chair	Allison Pearson, Brett Jervis, Alan and Lyn Hardcastle, Mick Loader, Peri Chappell and Michael Pisasale Moved: Aileen Loader Second: Bronwyn Chappell Carried
3	Attendees	Chair	Colin Bull, Ian Paton, Deb Stockton, Liz McNamara, Alistair McNamara, Scott Fullerton, Christie Jervis, Marg Bull, Bronwyn Chappell, Dave Woodhead, Aileen Loader, Brett Rose, Harold Clapham, Jaymie Coleman (ERC), Damien Burton (ERC)
4	Declaration of Conflict of Interest	Chair	Nil
5	Acceptance of Minutes from April 17th, 2024	Chair	Moved: Liz McNamara Second: Alistair McNamara

			Carried
6	Business Arising	Chair	To be dealt with in General Business
7	Chair Report	Colin Bull	<p>7.1 Colin didn't have anything official to report, however he expressed concern we are moving very slowly, time is passing very quickly, and the need to get the Bob White funds dispersed before Council goes into caretaker mode is of utmost importance.</p> <p>There was significant discussion around the potential ramifications of a new council. Colin asked Harold if it was a feasible option to come up with a ball park figure within the next month and add 25% buffer to total costs and then raise a motion committing all the funds - would it quarantine all our funds?</p> <p>Harold discussed that such a motion would give a new council direction, however they could still move a motion to rescind the resolution. There are two meetings until the council goes into caretaker mode and the election of a new Council in October.</p> <p>Harold also spoke about the current Audit risk committee (ARIC) and all positions have to be reapplied for across the state. The new terms of reference sees only one councillor voted to ARIC and they will not be a voting member.</p> <p>This means the ARIC Committee may not have a majority of local representation, and we could end up with a committee that are primarily from out of town.</p> <p>There was a hypothetical put to Harold by Aileen - \$1.5 million be dispersed immediately into town charities/organisations and \$1m to Conargo projects – could Council disperse to these organisations immediately, commence the works, and be certain the money has been isolated.</p> <p>Harold confirmed the process would be minuted through the Conargo Hall Committee and the Council, and it would show to ARIC and the incoming Council there is a definitive trail of consultation and decision-making, suggesting it would be very difficult to change.</p>

			<p>Deb spoke about the process confirmed with Shelley Jones Director of Corporate Services for ERC for ensuring resolutions and motions are visible to Council. Currently the Committee makes resolutions and confirms motions through the minutes for the disbursement of funds and this then goes to Council. Council accepts the minutes however there is no process to then action the resolutions or to give feedback.</p> <p>For example, sale of the sheep yards required action from Council, to date there has been no action.</p> <p>Two options, through the minutes list the projects and request the funds be dispersed for the following projects and seek approval from the Council, or write separately to Council, listing the projects, and seek approval. Harold suggested there is another way to ensure this is all on public record and that is through Harold moving a Notice of Motion so the resolutions are not lost in translation.</p> <p>Harold can assist in the framing of the motion, and he will action. It will require two other Councillors to second this motion.</p> <p>Colin gain deferred to Harold with the following question: If the total of projects proposed for Conargo were calculated and a 25 % buffer applied; a list of other specific charities in Deniliquin were recorded as beneficiaries at an estimated cost of x number of dollars, would this specify the intention of the committee sufficiently, and with unanimous agreement, will it be sufficient for Council?</p> <p>Harold suggested a sunset clause to ensure this process cannot go on for another 5 years or more, making sure there is a definitive time line for the money to be expended.</p> <p>Colin indicated it would be preferable to develop a motion in the meeting, taking into account the requirement for maintenance, sinking fund, and an allowance of 25% on top of projected costs for Conargo projects.</p> <p>Shelley Jones suggested to Deb in a prior conversation the need for sensible thresholds for projects managed by the committee be established and ensure they are low risk. Further discussion with Council is required.</p>
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			<p>Include in the motion, the tabling with the ARIC committee, and this needs to be done before June or July 2024. ARIC gives fairness to this process, and it was ARIC that raised this at Council level and forced it to become a separate fund so the process here on in must be very clear.</p>
8	Secretary's Report	Deb Stockton	<p>8.1 Bookings for the hall tonight, being the budget meeting for ERC, for YACTAC and Transgrid. Key safe is now installed and code is changeable each time the hall is used by others. Colin also raised Raymond Marsh contacted him for a barbeque lunch for 150-200 people for March 2025.</p>
9	Treasurers Report	Ian Paton	<p>9.1 Nothing to add for this month. Invoice from the landscaping architect to be paid a will action. Harold raised possibility for investing the money for a longer term. However, Ian advised the interest rates are not significant enough to do so.</p>
10	General Business	Chair	<p>10.1 The advertising and the sale and removal of the saleyards by Council. Council are required to undertake this process. Local Government legal advice around the process.</p> <p>When put forward the resolutions, there is a disconnect. What is not triggered is for someone to respond to those recommendations. Need someone to be charged with this job. Do we have the ability as a committee to action these projects?</p> <p>Jaymie explained Council note and receive the minutes. We need to create a process that addresses the absence of this disconnect.</p> <p>Deb to follow up with Jaymie and Shelley ensure we have a process in place.</p> <p>Need to be clear about who had what responsibilities. We need to have all this in order for the June meeting.</p> <p>Harold drafted a motion for consideration. This will be put out for consideration with the meeting.</p> <p>10.2 Dave Woodhead to meet with Jaymie Coleman and building team re the</p>

			<p>Toilet and shower block.</p> <p>10.3 Supply and installation of the new electric barbeque in the Rotunda. The equipment has been ordered and is waiting on the finance process to be developed with Ian Paton and Director of Finance at the Council (acting Alistair Cochrane).</p> <p>10.4 Installation of Boat Ramp and shelter at the Bridge Rest Stop Damien Burton spoke to the possibilities of the Boat ramp and will work with Deb to organise the boat ramp engineering company doing the two new ramps in Deniliquin to look at the proposed Conargo ramp. Troy Bright to be contacted re grant funding Ordering of the flat packs subject to Council purchasing process and should be resolved shortly.</p> <p>10.5 Alistair McNamara to contact Robert Dunne re the cricket pitch and the pad for the Bridge Rest Stop shelter after meeting with Jaymie re the positioning of the slab at the Rest Stop. Jaymie to advise Dave and Alistair M, the position of the pad for the Shelter at the bridge.</p> <p>10.6 Concept development of a master plan for the Cenotaph. David Hay has provided a quote as attached. Motion: The Conargo Hall Committee accepts the quote from Thomson Hay Landscape Architects as attached (\$21,750.00 plus GST) to develop concept plans for the cenotaph, scar tree, landscaping, mural and interpretive centre and the area where the sheep yards are currently. Moved: Liz McNamara Second: Scott Fullerton Carried</p> <p>The committee identified this quote is outside the council's procurement threshold and therefore seek exemption. This supplier was responsible for the development of the interpretative centre on the corner and already has existing plans and background etc required for this project. It does not make sense to get another quote and incur the same costs again.</p>
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			<p>10.7 Generator – as per the attached email from Scott. Scott spoke to the need for having back up power via generator for the Conargo township and surrounding areas in case of flood and fire. The Conargo Hall and oval are identified emergency assembly centres.</p> <p>Motion: The Conargo Hall Committee accepts the quote from Terry Maher Electrical for the supply and installation of generator and associated electrical work. (Two quotes received)</p> <p>Moved: Alistair McNamara Second: Aileen Loader Carried</p> <p>10.8 Tennis Court lights quote accepted waiting on quotes to resurface. Deb to chase up quotes for the next meeting.</p> <p>10.9 Extension to the Hall. Dave Woodhead has sent plans to Corey Leifting. Council as yet have not provided the requested plans. Jaymie to follow up and work with Dave Woodhead.</p> <p>10.10 Drop Log Stables Motion: The Conargo Hall Committee accept the quote by Dave Woodhead (\$15,000) to repair and make good the Drop Log Stables as a matter of urgency. Moved: Marg Bull Second: Liz McNamara Carried (Dave Woodhead and Deb Stockton abstained from the vote)</p> <p>Toby McLean Painting has taken a sample of the paint from the outside of the Church to test for lead. Marg provided the history of the Church to be attached to the minutes.</p> <p>Discussion centred around how we look after the Church for the future. Deb suggested quarantining \$50,000 for the church and applying for grant funding to meet the remaining \$50,000.</p>
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			<p>The Sunday School building requires significant repair work. Jaymie discussed the 2019 report on Council's existing buildings and assets and the development of a maintenance schedule moving forward.</p> <p>The Church is not heritage listed, as a committee, should we look into what is required to have it listed. The question was raised about the possibility of Council selling off the Church, and therefore should we spend money on it, how do we protect it from sale to the public.</p> <p>Motion: The Conargo Hall Committee request Edward River Council to partner with them on a fifty- fifty basis in the refurbishment of the Conargo Church. The approximate cost is \$100,000 due to the entire interior deemed asbestos and depending on the results of a lead test on the exterior of the church, the cost of exterior painting of approximately \$27,000 will be therefore be considerably more. Moved: Marg Bull Second: Liz McNamara Carried 9 votes to 4</p> <p>10.11 Solar installation was discussed and it was determined not to be a viable option for the hall at this time.</p> <p>10.12 Ian to investigate a Sinking fund and rules around having sinking fund. Question is how much money could be held in a reserve category for ongoing maintenance. Suggested a \$200,000 reserve fund be established.</p> <p>0.13 Transfer of the liquor license is in progress. Liz and Deb to follow up again with the Licensing Sergeant.</p> <p>10.14 Follow up Council re the defib machines. Council has installed a new defib machine inside the hall. Deb to follow up on installing one in the park or a public space.</p> <p>10.15 Card has been sent to Conargo resident Jim Maher congratulating him on turning 100.</p>
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			<p>10.16 Harold suggested the following motion.</p> <p>The Conargo Hall Committee agrees to allocate the funds of the Bob White Bequest Fund in the following manner:</p> <p>The funds available be allocated at the agreed date (to be provided) to the following:</p> <p>Percentage to be allocated to projects to be used in and around the Conargo Village, including the projects currently being investigated</p> <p>Percentage to be allocated to (to the following project to be identified)</p> <p>Percentage to be allocated to (to the following project to be identified)</p> <p>Percentage to be allocated to (to the following project to be identified)</p> <p>Percentage to be allocated to (to the following project to be identified)</p> <p>The Conargo Hall Committee reserves the right to vary these allocations by 5%.</p> <p>The Conargo Hall Committee establish a sinking fund that is no less than 5% of the total funds, ($\\$2.9 \text{ M} \times 5\% = \\$145,000$) funds are to be used to maintain and repair the assets installed in and around the Conargo Village as a result of the dispersal of the funds.</p> <p>The total funds are to be dispersed in full by the following date (to be decided) and that the interest earned be distributed to the Conargo Hall Sinking fund.</p> <p>Ian suggested making the sinking fund a fixed amount of \$200,000.</p> <p>Approx \$2.7 M was the original capital and the balance is the interest.</p> <p>Harold then suggested this alternative motion:</p> <p>The capital of the Bob White bequest be dispersed in the following manner and that the interest earned is placed in its entirety, into the sinking fund for ongoing maintenance of assets in and around the Conargo village.</p> <p>A Motion needs to be considered and in its final format 17 days before the next council meeting (third Tuesday in June)</p> <p>All Committee members are requested to consider the wording of the motion for the next meeting.</p>
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			<p>Colin raised the concern that money held in the current hall account will be lost. Harold suggested projects are listed under improvements for the Conargo and surrounding areas.</p> <p>Potential beneficiaries will be listed. Alistair raised looking at kids and sporting organisations being beneficiaries. People to come with ideas for next week. Marg raised capital going into capital and the need for recognition via a plaque.</p>
11	Close of meeting	Chair	<p>Meeting closed at 8.25 pm</p> <p>Next Meeting date: Monday May 27th at 6.30 pm</p>

Attachment 2 - General Meeting Minutes May 27th, 2024

Conargo Hall Committee

General Meeting Minutes – Monday May 27, 2024

TIME: 6.30 pm

DATE: Monday 27th May, 2024

LOCATION: Conargo Shire Hall/Live Stream

MINUTE TAKER: Deb Stockton

ITEM NO.	AGENDA ITEM	SPEAKER	DETAILS & ATTACHMENTS
1	Welcome	Chair	Colin opened the meeting at 6.42 pm and welcomed everyone, acknowledging the Traditional Owners of the Lands within the Edward River Council area - the Wamba Wamba/Perrepa Perrepa Peoples – and paid his respects to elders, past, present, and emerging. He also recognised the diversity of different cultures within our community and their contribution
2	Apologies	Chair	Lyn and Alan Hardcastle, Jaymie Coleman, Brett Rose, Peri Chappell Moved: Bronwyn Chappell Second: Allison Pearson Carried
3	Attendees	Chair	Colin Bull, Ian Paton, Deb Stockton, Marg Bull, Allison Pearson (via phone), Aileen Loader, Mick Loader (both via livestream), Dave Woodhead, Alistair Mcnamara, Liz McNamara, Brett Jervis, Christie Jervis, Scott Fullerton, Cr Harold Clapham, Bronwyn Chappell, Mark Dalzell Observers Mayor Peta Betts, and Cr Linda Fawns
4	Declaration of Conflict of Interest	Chair	Nil
5	Acceptance of Minutes from April 17th, 2024	Chair	Deb had a question about ARIC....does it have decision making abilities or is it purely an advisory committee? Mark Dalzell clarified the role of ARIC as an advisory committee that makes recommendations to Council, and these are taken very seriously by Council.

			<p>Deb also raised the Restricted Reserve accounts and Mark advised there is a number of Restricted Reserves that count be changed eg water, employee liabilities etc. Scott Fullerton raised the Bob White Bequest being held in a Restricted Reserve and the likelihood a new Council determining a different pathway of spending. Mark advised it was highly unlikely, given the history behind the Fund, that any Council would be prepared to take the political hit and direct these funds elsewhere. The greater risk lies in the Conargo Hall Committee making quick decisions rather than leaving the money in the Restricted Reserve account and not giving full consideration to projects.</p> <p>Marg Bull raised the level of detail in the minutes querying if it was necessary. Deb advised the detail provides commentary to those who do not attend, and the number of apologies has been significant over the past few meetings. This applies specifically to the Bob White Bequest, and the information contained in the minutes means everyone is better informed, and the listing of all discussions provides context around changes made to motions and ideas.</p> <p>Colin raised the provision of separate documents detailing motions and resolutions and attaching to minutes. There was discussion around the lack of process at this stage, and Mark advised the minutes are very clear about motions and resolutions made, and that Council administration will develop a process moving forward to ensure these motions are not lost in the minutes and actioned accordingly.</p> <p>Harold commented that it was the intention in this evenings meeting to pass a unanimous vote about a percentage of funds for disbursement, and then a notice of motion would be put to Council by Harold, endorsed by two other Councillors to clearly illuminate the intention of the Conargo Hall Committee rather than being lost in the minutes.</p> <p>Colin thanked Harold and reiterated that a broad outline of where we are going would be discussed at length in the meeting and the notice of motion would be determined.</p>
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			Moved: Marg Bull Second: Christie Jervis Carried
6	Business Arising	Chair	To be dealt with in General Business
7	Chair Report	Colin Bull	Nothing to report just keep moving forward
8	Secretary's Report	Deb Stockton	Acceptance of quote sent to David Hay from Thomson Hay Landscape Architects Invoice requested from Grillex in ERC name Fridge and freezer invoice in Council name and should be on its way.
9	Treasurers Report	Ian Paton	Paid initial account for David Hay, and account for the fridge and freezer has been paid. All materials and supplies will be billed to ERC to allow the GST component to be claimed. Mark also advised a process will be confirmed moving forward for raising of purchase orders etc. Quotes will be sent to Jaymie Coleman who will raise the purchase orders.
10	General Business	Chair	<p>10.1 Advertising and sale of the sheep yards – there has been confusion about this process. Mark advised this needs to go before Council and he will do this at the next Council meeting. The yards are surplus to need, and the area can be used for other purposes which will benefit the community and travellers.</p> <p>Colin raised the return of monies received for the yard to the Conargo Hall Committee. Mark was transparent regarding the sale of assets generally go back into Council funds. Colin requested Council consider the Hall Committee originally purchased the materials for the yards, and Council provided in kind work, and several community working bees were held to complete the complex.</p>

			<p>Deb raised the need for funds to be kept aside to beautify the area should Council not see fit to return the monies from the sale of the asset to the Conargo Hall Committee. Mark agreed.</p> <p>Dave Woodhead asked Mark if it was possible for the Council to gift the yards to the Committee/Community and we manage the disposal. Mark explained the difficulty of the process given the Hall Committee is a 355 Committee and therefore a Council entity.</p> <p>Harold asked if there is any use for the yards at the Deniliquin sheep yards. Mark will investigate.</p> <p>10.2 Dave Woodhead met with Jaymie Coleman and building team re the Toilet and shower block. Taken a sample from the lining of the toilet block and sent off for testing, definitive answer will determine where we go to from here. Price it as if it is asbestos.</p> <p>10.3 Electric Barbeque invoice has been amended to Edward River Council and forwarded to Ian Paton.</p> <p>10.4 Installation of Boat Ramp and shelter at the Bridge Rest Stop. Damien Burton from the Council organised for Dave Woodhead to meet with Jason from the Boat Ramp building company working on other Edward River projects. Jason met on site, discussed method of installation with Dave. Jason will provide specifications and requirements. Dave to now contact Troy Bright re Fresh Water Fishing Authority to apply for grant funding.</p> <p>Alistair raised what happens if we don't obtain grant funding. Deb suggested we leave the \$40,000 aside in our allocation and if we don't use it, we can redistribute to other projects.</p> <p>10.5 Progress of cricket pitch and slab at the bridge Alistair McNamara Jaymie met with Dave Woodhead on site re the position of the shelter slab at the Creek bridge. It will be positioned on the highest point and the shelter itself is aluminium hence no issue if there is flood water. Cricket pitch is</p>
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			<p>back to normal size. Robert Dunn notified of the new size and waiting for new quote. Menadue's to provide a further quote for the covering.</p> <p>10.6 Concept development of a master plan for the Cenotaph. Acceptance of quote sent to David Hay. He has completed the base plan and starting the concept plan. He will be consulting with other parties re the Scar tree inclusion.</p> <p>10.7 Generator – Acceptance of quote to Terry Maher Electrical. We need to decide the position of the generator shed to enable the electrical cables to be laid for both the generator and the tennis courts.</p> <p>10.8 Resurfacing of tennis courts. Deb Stockton advised any synthetic court covering is highly unsuitable for our climate and the maintenance required is not tenable for our small community. Michael Todd from Council advised the tennis courts were resurfaced many years ago with crushed rock that came from Wagga. Terry Maher suggested we look at buying a powered roller and brush it ourselves. Deb to investigate the cost of the rock.</p> <p>Lights posts will be installed outside the courts.</p> <p>10.9 Extension to the Hall. Dave Woodhead talked about the issue trying to locate the original plans of the hall. Dave had spoken to the original architects of the building from 1994. Jaymie has been unable to find the original plans and Michael Todd has been approached. Failing recovering the plans, Corey will do a site visit and work out a plan moving forward.</p> <p>10.10 Drop Log Stables. Dave Woodhead will progress the procurement of materials.</p> <p>10.11 Painting of the church - request for funding assistance from the ERC in progress, the request of fund amount will be dependent upon the outcome of the paint testing to be undertaken by Toby McLean. Dave Woodhead is working with Toby to move this forward. Colin indicated he was against spending any money on the church.</p>
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			<p>10.12 Reserve of \$200,000 (restricted reserve for ongoing maintenance) Was dealt with in 10.16.</p> <p>10.13 Transfer of the liquor license is in progress. Liz McNamara will continue to follow up.</p> <p>10.14 Council re the defib machines. Deb Stockton will speak to Council about installing the new machine outside. Brett requested Deb to check the "old" de-fib machine has been serviced and is in commission. Mark will follow up with facilities re signage and positioning outside in the park area.</p> <p>10.15 After significant discussion, the motion posed from the last meeting for resolution around the distribution of remaining funds from the Bob White bequest was not moved.</p> <p>There was some discussion around allocating money from the Bob White Bequest and the keeping of \$200,000 for a sinking fund to ensure the maintenance of the projects we undertake.</p> <p>Aileen asked for clarification around the looking after of Council assets and the Conargo Hall committee spending money on assets and Council maintaining these assets into the future.</p> <p>Aileen indicated if the council isn't going to maintain these, then we should keep a larger reserve to ensure the maintenance of these assets. Aileen also identified the possibility of disposal of council assets for example, we could spend money on the church, and then council could dispose of the asset.</p> <p>Mark indicated there is no intent to dispose of assets, and that Council intends to maintain its assets. Deb raised the possibility of getting the Church heritage listed. Mark suggested it would be a local heritage listing, and planning could provide guidance. It does put some</p>
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			<p>constraints on it. It is a building of historic interest and heritage value to the community. It was determined this is probably not a viable option at this stage.</p> <p>Liz raised the capital-to-capital requirement of the distribution of the funds with Marg. Marg clarified the beneficiary of funds was to be something to put Bob White's name to.</p> <p>She indicated it could be naming something (for example a scholarship in Bob White's name) and not just a plaque. Colin talked about the strict guidelines for beneficiaries, and they had to meet strict criteria. Alistair asked how these guidelines were determined. Colin talked about the recommendations of where to disperse the money to, and how these beneficiaries were determined.</p> <p>Aileen suggested, for the sake of all the new people on the committee, it was necessary to educate them on the background of the decisions.</p> <p>Marg requested we go back to the original community meeting, and the templates that were completed and presented and voted for on the day. Brett indicated we all needed to understand what we are all looking at, and Deb passed out the correspondence that came from the consultant. A one sheet summary that identified community projects but nothing about donations or the suggestions made through the templates.</p> <p>Allison questioned whether it was appropriate to put a motion for a million dollars (to be distributed), to be put on the table. Harold reminded the committee there had been considerable time spent talking about guaranteeing the security of the money and that we need to be a bit responsible in making a decision, otherwise we could still be looking at this in another six years.</p> <p>Mark went back to the issue of lack of information from the consultant and undertook to chase up with Council if there was more detailed information or a full report, in addition to the one-page summary, that</p>
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			<p>may be helpful. Mark also discussed the more detail provided behind the expenditure, the better.</p> <p>Ian talked to the financial status, currently the totals of projected expenditure on Conargo projects is estimated at \$1.2 M plus. Then add 25% for cost fluctuations, and a sinking fund of \$200,00 we are looking at around \$1.6 M allocated. There is \$244 k in interest that has been reinvested, therefore estimating approximately \$1M to consider what to do with and hope that we have kept enough money up our sleeve to complete these projects.</p> <p>Deb spoke about the newly released ERC Growth Strategy and in particular the reinvigorating of villages and Ian suggested that is what we are doing with the projects we have agreed upon.</p> <p>Dave observed we were putting a lot of time and effort into arguing the intricacies and losing track of the big picture. He delivered a very impassioned speech (attached) and it generated significant discussion.</p> <p>He acknowledged with respect and was grateful to the committee for dealing with the red tape around the Bob White bequest, and asked the committee to slow, draw breath and trust the Council to support us, the Conargo Hall Committee, as we investigate how to invest in and revitalise the Conargo Community with the help of the Bob White Bequest.</p> <p>Motion: To pause any decisions about the further dispersal of funds until there is time to investigate further opportunities to revitalise Conargo.</p> <p>Moved: Dave Woodhead Second: Alistair McNamara Carried: Unanimous</p> <p>There was discussion around the purchase of the General Store, and Mark indicated that a 355 Committee is unable to purchase or own the</p>
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			<p>shop. Under Community ownership, it would need to be an incorporated body to undertake communal ownership.</p> <p>Dave will undertake to investigate land ownership and the possibility of subdivisions. Scott also raised that 200 - 400 people require potable water. A council consideration must be able to provide for an increase in population.</p> <p>10.16 Friday nights, Brett asked for a continuation of Friday night get togethers. This Friday night, a BYO alcohol night and gathering at the rotunda was decided up.</p>
11	Close of meeting	Chair	<p>Meeting closed at 8.23 pm</p> <p>Next Meeting date: Wednesday 26th June, 2024</p>

11.4. DRAFT MINUTES OF THE AIRPORT ADVISORY COMMITTEE

Author: Manager Facilities and Open Space

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receive the draft minutes of the Airport Advisory Committee meeting held Wednesday, 22 May 2024, and note the committee's resolutions

BACKGROUND

The Airport Advisory Committee advises Council on issues and matters relating to the operation of the Deniliquin Regional Airport. The Committee is made up of representatives from commercial organisations operating out of the airport as well as the AeroClub and recreational aircraft operators.

ISSUE/DISCUSSION

At the meeting several maintenance and operational items were raised regarding the airport. The Manager Facilities and Open Space noted that Customer Service Requests on behalf of the User Groups would be created to track and close out these matters. The outcome from these will also be reported back to the committee by way of an action sheet.

The Committee also discussed the upcoming opening for the recently completed runway reconstruction project, to be held on Friday, 21 June 2024, as well as the open day to be held on Sunday, 23 June 2024.

STRATEGIC IMPLICATIONS

It is important that Council continues to work with user groups and committees regarding the strategic management of facilities on behalf of the community.

COMMUNITY STRATEGIC PLAN

1. Shaping the Future
 - 1.2 Quality built environment
2. An open and connected community
 - 2.1 Transport and freight links
4. Delivering community assets and services
 - 4.1 Vibrant villages and towns

FINANCIAL IMPLICATIONS

Funding for the management and operation of the airport is provided by Council as part of the 2023/24 Operational Plan.

LEGISLATIVE IMPLICATIONS

The Airport Advisory Committee is managed in accordance with the Local Government Act and Regulations.

ATTACHMENTS

1. Draft Minutes for the Airport Advisory Committee meeting held on 22 May 2024.



MINUTES

Airport Advisory Committee

Wednesday, 22 May 2024

I hereby give notice that an Airport Advisory Committee will be held on:

Date: Wednesday, 22 May 2024

Time: 5:30 PM

Location: Deniliquin Aero Club, Macknight Drive Deniliquin

Gary Arnold
Interim Chief Executive Officer

Order of Business

1. Attendance and Apologies 3

2. Confirmation of Previous Minutes 3

 2.1. Minutes of Previous Meeting 3

3. Actions Arising 3

 3.1. Outstanding Action Items..... 3

4. Reports 7

 4.1. Update on Airport Residence & Terminal Building 7

 4.2. General Business 7

AIRPORT ADVISORY COMMITTEE MINUTES

WEDNESDAY, 22 MAY 2024

1. ATTENDANCE AND APOLOGIES**Present:**

Mayor Peta Betts, Cr Linda Fawns, Cr Shannon Sampson, Mark Rogan, Paul Thomas, Simon Thomas, John Macknight, Chris Wright, Steve Holloway, Russell Tait, Tony Whitehorn (RFS).

Council Staff:

Mark Dalzell (Director Infrastructure), Jaymie Coleman (Manager Facilities & Open Spaces), Justin Learmonth (Airport Reporting Officer)

Observer:

Deputy Mayor Marc Petersen

Apologies:

Jennifer Laird, Nigel Wettenhall,

2. CONFIRMATION OF PREVIOUS MINUTES**2.1. MINUTES OF PREVIOUS MEETING****RESOLVED**

The committee noted that the minutes of the previous meeting held Tuesday 12th March 2024 are a true and correct record.

3. ACTIONS ARISING**3.1. OUTSTANDING ACTION ITEMS**

Mark Dalzell tabled the outstanding action items.

Action Ref.	Outcomes/Decisions /Actions	Who	When	Status
02/02/23	B Green Constructions have the contract for the Terminal Building Upgrade and the lighting will be done as part of these works. Works due to commence towards end of March 24.	Joe Gogarty	Works have been delayed until after Anzac Day Commemorative Service. Work has now commenced.	Ongoing
01/07/23	Upgrades to the Memorial. Mayor Peta Betts requested that Council investigate building a concrete path to the memorial site, including lighting and signage for the museum.	Mark Dalzell	Chris Wright Constructions has rebuilt the ramp and access to the disabled toilets and is now to building code. Removed section of curb in front of	Complete

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AIRPORT ADVISORY COMMITTEE MINUTES

WEDNESDAY, 22 MAY 2024

Action Ref.	Outcomes/Decisions /Actions	Who	When	Status
	Mark Dalzell noted this as an action item to bring back to the committee next meeting.		Memorial replaced with disabled crossover to code, placement of path from crossover to memorial. Installed permanent flagpole ports for RSL flag poles, for installation and removal as occasions require.	
12/03/24	PCN Testing Initial results from the desktop analysis were inconclusive and Council, with the assistance of Airport Consultancy Group are working through this.	Mark Dalzell		Ongoing
12/03/24	PAL Lighting on Grass Runway Mark has made contact with NSW Ambulance on 19th March 24, this has been escalated to the Aeromedical Control Centre Manager to provide feedback. This has been followed up again on 19th March 2024 & 10th May 2024. NSW Ambulance has set up a Teams Meeting on Friday 7th June to Discuss the runway.	Mark Dalzell		Ongoing
12/03/24	ULP - Construction has been completed.	Jaymie Coleman		Ongoing

AIRPORT ADVISORY COMMITTEE MINUTES

WEDNESDAY, 22 MAY 2024

Action Ref.	Outcomes/Decisions /Actions	Who	When	Status
	Council is working through the operational and safety at the moment. Funding has been secured to install Bollards at the ULP, Fire Extinguishers have been ordered for here as well.			
12/03/24	Cleanup of Airport ground needs to be completed including around the airport residence, before official open day.	Jaymie Coleman		Ongoing
12/03/24	Re-planting of suitable trees along the side of the proposed SkyPark	Jaymie Coleman		Ongoing
12/03/24	Sealed Runway Lighting -. Justin has contacted Electrical Contractor; they have advised that they are expecting a delivery of lights within a few weeks (mid-May) and will contact Justin to arrange a date to come over.	Justin Learmonth	Late May 2024	Ongoing
12/03/24	The Official Opening has been confirmed for Friday 21st June 2024 at 10:30am, you all should have received your invitations. Senator Deborah O'Neill has confirmed her attendance. Preparations are underway.	Mark Dalzell		Ongoing
12/03/24	Australian Flag has been replaced at the Terminal building.	Justin Learmonth		Complete

AIRPORT ADVISORY COMMITTEE MINUTES

WEDNESDAY, 22 MAY 2024

Action Ref.	Outcomes/Decisions /Actions	Who	When	Status
12/03/24	Repair work to the taxiway area in front of the private hangars, noting that this had been an ongoing issue for some time. Work is to be completed during the airport works. Mark to follow up on what the plan is to undertake the work.	Mark Dalzell		Ongoing
12/03/24	Skypark Interest - Mark has confirmed that there is one interested party and that he will follow up on the enquiry.	Mark Dalzell		Ongoing
12/03/24	Aircraft on Grassed Area in front of Aeroclub building. Justin has noted that he was in contact with the owners of the aircraft and that the aircraft should be removed in the near future.	Justin Learmonth		Ongoing

Questions from the Committee in relation to above action items.

Mayor Peta Betts - With the upgrade to the Cenotaph flagpoles, could the old poles be brought out to the airport?

Response: Council will investigate this as part of the works at the cenotaph.

Russell Tait - Will Ambulance NSW be in attendance at the Teams Meeting Scheduled for Friday 7th June 2024?

Response: It is Council's understanding that a representative from Air Ambulance NSW will be in attendance at the Teams meeting.

Paul Thomas- Has Council spoken with Aero Fuellers regarding the managing of the ULP?

Response: Council has spoken to potential fuel suppliers and will follow Edward River Council Procurement guidelines for all procuring of services and supplies. Manager Facilities & Open Spaces.

12/03/2024 - Light levels are too bright. Looking into settings and having electrician attend onsite.

Response: Council will raise this issue with runway light installers in order to reduce the brightness of the lights.

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AIRPORT ADVISORY COMMITTEE MINUTES

WEDNESDAY, 22 MAY 2024

4. REPORTS**4.1. UPDATE ON AIRPORT RESIDENCE & TERMINAL BUILDING****4.2. GENERAL BUSINESS**

Mayor Peta Betts advised the committee that the NSW Government has announce \$15M Rural & Remote funding, and that the Deniliquin Airport made the shortlist.

Councillor Linda Fawns wished the committee all the best with the open day as she will be away and unable to attend.

Mark Dalzell advised the committee that CASA was conducting an audit on 25 & 26 June 2024.

Aero Club

The Aero Club committee will organise a Public Open Day for the whole community to participate in. Could they have the dead tree removed near the hangers, and a inspection done of all the fencing.

Official Opening for Airport

The committee agreed not to have a plaque on a rock airside as no one will see it as it is a secured area. It was decided that it will be mounted on Propeller and placed Landside.

Grass Runway

It was requested that we check with both RFDS & Ambulance NSW in order to determine whether the pilots would utilise the grass runway at night id it was lit, and the circumstances required it use.

Trees and General Grounds

The committee has asked that Council reimpose the Masterplan/Tree Plan for Macknight Drive. Inspect the emergency gate and a general tidy up.

Jennifer Laird in her absence would like the following discussed:

1. PCN Identification for Runway 06/24: Has the Pavement Classification Number (PCN) for runway 06/24 been identified? This information is crucial for the planning and management of runway operations.
2. MOGAS Bowser Commissioning: Could you provide an update on the commissioning status of the MOGAS bowser? It would be helpful to know the current progress and an estimated timeline for its completion.
3. CTAF Response Update: Is it possible to include the phrase "Right hand circuits on runway 06 and runway 12" in the Common Traffic Advisory Frequency (CTAF) response (beep back)? This addition would enhance safety; therefore, ensuring better compliance with published non-standard traffic patterns.
4. Fly Riverina will be available on the open day to offer trial introductory flights. This will be an excellent opportunity to showcase flight training at the airport and allow the community to experience the new runway from the air.

Meeting Closed at 6:45pm

Next Meeting to be held Thursday 8th August 2024 at 5:30pm.

11.5. DRAFT MINUTES OF THE BLIGHTY ADVANCEMENT COMMITTEE

Author: Manager Facilities and Open Space

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receives the draft minutes of the Blighty Advancement Committee meeting held Tuesday 28th May 2024 and notes the Committee's resolutions.

BACKGROUND

The Blighty Advancement Committee is a Section 355 (s355) committee of Council, responsible for the care, control and maintenance of the Blighty Recreation Reserve.

ISSUE/DISCUSSION

At the meeting several maintenance and operational items were raised regarding the Blighty Recreation Reserve. The Manager Facilities and Open Space noted that Customer Service Requests on behalf of the Committee would be created to track and close out these matters.

The Committee also noted that a user agreement between the Committee and Council regarding the reserve. The objective of the agreement will be to clarify the roles and responsibilities of Council and all the groups and to provide consistency with other reserves and facilities. The Manager Facilities and Open Space noted that work on user agreements was being undertaken across the Council area to address these matters.

STRATEGIC IMPLICATIONS

It is important that Council continues to work with s355 committees regarding the strategic management of facilities on behalf of the community.

COMMUNITY STRATEGIC PLAN

- 1. Shaping the Future
- 1.3 Enhanced Active and Passive Open Spaces
- 4. Delivering community assets and services
- 4.1 Vibrant villages and towns

FINANCIAL IMPLICATIONS

As part of their responsibilities as a s355 committee, the Blighty Advancement Committee provides Council with information regarding their financial status.

LEGISLATIVE IMPLICATIONS

The Blighty Advancement Committee, as a s355 committee, operates in accordance with the Local Government Act and Regulations.

ATTACHMENTS

- 1. Draft Minutes from Blighty Advancement Committee Meeting held on Tuesday, 28th May 2024.

Attachment 1 - BAC Minutes 28 May 2024

Blighty Advancement Committee Meeting

Tuesday 28th May 2024

Time- 6.05pm

1. **Present-** Judy Plattfuss, Shannon Sampson, Al Nicholls, Geoff Ford, Kelly Nicholls, Jodi Brown, Jaymie Coleman
Apologies- Marylynne Bradford, Andy Lostroh, Linda Fawns, Malcolm Holm, Maree Hovenden
2. **Previous Minutes 20th February 2024-**
Moved: Geoff Ford
Seconded: Shannon Sampson
Carried
3. **Business Arising from Previous Minutes;**
 - Lighting upgrade is great but not quite finished; football control box switch not working properly & trenches to be filled in
 - Lock box has been replaced at the hall
 - Grass around Blighty signs needs attention again, not a priority for council
 - Toilet roll holders have been replaced in hall
 - Netball Club Septic – netball toilets still having issues, had to call out plumbers game day recently
 - New deep fryers have been purchased for the hall
4. **Financial Report: Treasurer, Judy Plattfuss.**
Moved: Judy Plattfuss
Seconded: Kelly Nicholls
Carried
5. **General Business-**
 - A user agreement need to be completed, this will give formal structure to the relationship between the committee and the council including the user groups. It is the committees job to liaise with council about works and if anything was to happen the council will always be liable at least until an agreement is created.
 - Powerpoints in hall; committee to organise fixing.
 - Create an action register would go to facilities – to council, excel spreadsheet, check list. Attached this to the minutes of each meeting.
 - **Judy** – who pays Kelly as the cleaner, Jane used to send her invoice to the council and they would pay. Jaymie responded that the committee collects user fees and that does not get forwarded to council therefore in lieu of a user agreement between the council and the committee, the committee should pay for this.
 - Organise a separate committee meeting to discuss user fees.
 - Thank you to Jane Crowhurst for cleaning, organise to send a thank you.
 - **Shannon** – when negotiating user agreement please be mindful that Blighty pays full fees instead of partial fees like Rams to council through budget Blighty pays full fees structure. Reminder - Blighty footy payments are straight to committee not council
 - **Geoff**- new lock on mower shed, Geoff got key and one in box as well.
 - **Jaymie** – the pine tree has been cut down. Moving forward on council website, they will have programs on when things will be done. Investigating long term solution to toilets, in prep for it, contract with installers.
6. **Works to be done- please see attached Action Register**

Meeting Closed - 7.00pm

Next Meeting – July 30th 6pm Netball Club

Blighty Advancement Committee - ACTION REGISTER – Blighty Recreational Reserve

CONCERN	LOCATION	DATE & WHO RAISED CONCERN	RESPONSIBLE	DATE COMPLETED
Dam fence not fixed; holes patched up after tree removal but not secure	Around dam behind hall	Andy Lostroh 28 th May 2024 3x previously to council		
Light in Male Toilets not working	Male Toilet – Netball Club	Shannon Sampson 28 th May 2024		
Male Toilets - urinal leaking, back of units leaking and two broken seats	Male Toilets – Hall	Kelly Nicholls 28 th May 2024		
Septic/Toilets	Netball Club	Jodi Brown 28 th May 2024 Continual reports made	Jaymie investigating further	
Vanity/Bench top coming away from wall	Netball Club home rooms	Jodi Brown 28 th May 2024		
Power points	Hall & kitchen	Al Nicholls 28 th May 2024 Numerous times previously		
Mould	On roof inside Netball Clubrooms	Jodi Brown 28 th May 2024 Numerous times previously		
Kitchen Drawer; front off – had been fixed but broken again	Kitchen Hall	Al Nicholls 28 th May 2024		
Football lights control switch not working properly	Control box	Al Nicholls 28 th May 2024		
Trenches from lights need to be filled in – WHS	Around lights	Al Nicholls 28 th May 2024		
Grass	Around Blighty signs	Geoff Ford 28 th May 2024		

Blighty Advancement Committee.

Treasurer Report:

Opening Balance

1st February 2024

Income:

Interest November \$ 0.15
Stuart Gannon \$ 200.00
Footy Club \$ 2,359.50

Hall Hire

Electricity to 8th August

Total:

Expenses:

ERC \$ 4,078.25

Electricity to 7th Nov 2023

Total:

\$4,078.25

Closing Balance:

29th February 2024

Term Deposit Reinvested to 17th Jan 2025 at 4.75%

Interest earned

Money still to come in.

Judy Plattfuss

29th Feb 2024

\$ 18,011.21

\$ 0.15
\$ 200.00
\$ 2,359.50

\$ 2,559.65

\$ 4,078.25

\$ 16,492.61

\$ 5,861.73
\$ 163.13

Money Going Out.

Blighty Advancement Committee.

Treasurer Report:

Opening Balance

1st March 2024

Income:

Interest March \$ 0.13
Interest April \$ 0.14

Total:

Expenses:

Party Pack Wrap \$ 936.00 9 x Toilet Roll Dispensers for Hall
David Walsh Gas \$ 45.12 Gas for Hall
Party Pack Wrap \$ 45.60 Toilet Rolls for Hall
Total: \$1,026.72

Closing Balance:

30th April 2024

Term Deposit Reinvested to 17th Jan 2025 at 4.75%
Interest earned \$ 5,861.73
\$ 163.13

Money still to come in.

Judy Plattfuss

30th April 2024

\$ 16,492.61

\$ 0.13
\$ 0.14

\$ 0.27

\$936.00
\$45.12
\$ 45.60

\$ 15,466.16

Money Going Out.

11.6. DRAFT MINUTES FOR MEMORIAL PARK USERS GROUP

Author: Executive Assistant

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receives the draft minutes of the Memorial Park User Group meeting held Wednesday 29th May 2024 and notes the Committee's recommendations.

BACKGROUND

The Memorial Park Users Group is an advisory group to Council regarding the operation and management of the Memorial Park reserve. The Committee includes representatives from various groups, including the Deniliquin P&A Society, Deniliquin Rovers Football and Netball Club, Deniliquin Collectors Club, Deniliquin Netball Association and Rhino's Cricket Club.

ISSUE/DISCUSSION

At the meeting several maintenance and operational items were raised regarding the Memorial Park reserve. The Manager Facilities and Open Space noted that Customer Service Requests on behalf of the User Groups would be created to track and close out these matters.

STRATEGIC IMPLICATIONS

It is important that Council continues to work with user groups and committees regarding the strategic management of facilities on behalf of the community.

COMMUNITY STRATEGIC PLAN

1. Shaping the Future
- 1.3 Enhanced Active and Passive Open Spaces
4. Delivering community assets and services
- 4.1 Vibrant villages and towns
5. Accountable leadership and responsive administration
- 5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

Funding for the management and operation of the Memorial Park reserve is provided by Council as part of the 2023/24 Operational Plan.

LEGISLATIVE IMPLICATIONS

The User Group is managed in accordance with the Local Government Act and Regulations.

ATTACHMENTS

1. Draft Minutes for Memorial Park Users Group Meeting 29th May 2024.

**Attachment 1 - ECM_308868_v1_ Public Minutes for Memorial Park User Group 17-30 PM -
Wednesday, 29 May 2024**



MINUTES

Memorial Park User Group

Wednesday, 29 May 2024

I hereby give notice that an Memorial Park User Group will be held on:

Date: Wednesday, 29 May 2024

Time: 5:30 PM

Location: Memorial Park, Deniliquin

Gary Arnold
Interim Chief Executive Officer

Order of Business

1. Attendance and Apologies.....3

2. Confirmation of Previous Minutes3

 2.1. Confirmation of Previous Minutes 21st February 20243

3. Outstanding Action Items3

4. Reports3

 4.1. Works Report3

 4.2. Items of General Business3

MEMORIAL PARK USER GROUP MINUTES**WEDNESDAY, 29 MAY 2024**

1. ATTENDANCE AND APOLOGIES**Present:**

Peta Betts (Mayor ERC), Michael Fleming (Rovers Football Netball Club), Shannon Martin (Rovers Football Netball Club), Darryl Whately (Collectors Club), Neil Buckley (Collectors Club), Brad Todd (Rhino's Cricket Club) Chantelle Shevels (P&A Society), Judy Bond (P & A Society),

Council Staff: Mark Dalzell (Director Infrastructure), Jaymie Coleman (Manager Facilities & Open Spaces)

Apologies: Tim Hiller (Rhino's Cricket Club), Trudy Fanning (P & A Society)

2. CONFIRMATION OF PREVIOUS MINUTES**2.1. CONFIRMATION OF PREVIOUS MINUTES 21ST FEBRUARY 2024****RESOLVED**

That the minutes of the previous meeting held 21 February 2024 are noted as a true and correct record.

3. OUTSTANDING ACTION ITEMS**RESOLVED**

Mark Dalzell tabled outstanding action items to be reviewed and updated.

4. REPORTS**4.1. WORKS REPORT****RESOLVED**

That the Memorial Park User Group receive an update on current and upcoming works.

Lighting Project - Completed

Works are complete, an Expression of Interest (EOI) process will be undertaken in accordance procurement policy for the disposal of the redundant equipment.

DNA Courts

King of Courts have completed works. Council has provided funding as per agreement.

Car Park Area

The access road work has been delayed and is anticipated to be completed prior to the end of the financial year.

4.2. ITEMS OF GENERAL BUSINESS**RESOLVED**

That the Memorial Park User Committee discuss items of general business.

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MEMORIAL PARK USER GROUP MINUTES**WEDNESDAY, 29 MAY 2024**

Tree has been removed near toilet block

Upcoming events at Memorial Park

- Every Wednesday until 18th December the High School has it booked from 1:30pm – 2:50pm for Afternoon sport
- Thursday 6th June 24 – Paul Kelly Cup all 3 ovals
- Saturday 21 & Sunday 22nd September Car Collectors Annual Spring Rally

Collectors Club

Held there Tractor Rally on the ANZAC Day Long weekend, they had 80+ tractors on display. The Club was very happy with how it all went and thanked the other user groups for their support. Happy for Council to send account for Extra Bins and Hire costs.

P&A Society

- The Annual Show and Mother's Day Market events were successful. The committee members are very positive about the works that Council have being doing around the grounds.
- The bins have been taken out of the storage shed. What are we doing with the Green Bins?

Mayor Peta Betts

- Passed her congratulations onto the Collectors Club on their Tractor Rally. Also, to the P&A Society for the success of the Annual Show & Mother's Day Market.
- Mentioned there is a problem with Dogs on the oval.

Deniliquin Rovers Football Club

- Happy with how things are moving forward.
- Brought up the need for Speed Limit Signs for the Sealed Area.

Chantelle Shevel

Do we have any information on Solar Power from previous reports and investigations. Manager of Facilities & Open Spaces will follow this up.

Rhino's Cricket Club

- Can they have permanent bins installed around the oval?
- Also brought up that Dogs are a problem on the oval.
- Kangaroos in the area, all at the Golf Club
- Keys - Can we do an audit on the keys? It's not the same key for the Main clubroom. Can we Control the use, perhaps through the MOU.
- Can a different material from Red Loam be used on the cricket wicket? Looking at protecting the Wicket. Manager from Facilities Open Spaces will arrange to meet up with Individual groups.

Next meeting will be held on Wednesday 21 August 2024

11.7. LOCAL TRAFFIC COMMITTEE

Author: Executive Assistant

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receive the draft minutes of the Local Traffic Committee meeting held Thursday 30th May 2024 and endorse the Committee's recommendations.

BACKGROUND

Under the *Roads Act 1993* Transport for NSW has delegated aspects of the control traffic on local roads to councils. A condition of this delegation is that councils establish a Local Traffic Committee to provide advice to Council regarding traffic matters on local and regional roads. It is noted that Local Traffic Committees are an advisory body only and do not have any decision-making powers.

Membership of the Local Traffic Committee includes a representative from each of the following organisations:

- Transport for NSW,
- NSW Police,
- Council, by way of an elected Councillor, and
- local State Member of Parliament or their nominee.

ISSUE/DISCUSSION

In Summary the committee considered the following matters at the 30th May 2024 meeting:

- Road Safety Issues Around Davidson Street Pedestrian Crossing
- Davidson Street Bicycle Crashes
- Whitelock Street Parking
- Road Train Access to Cemetery Road

COMMUNITY STRATEGIC PLAN

1. Shaping the Future
 - 1.2 Quality built environment
2. An open and connected community
 - 2.1 Transport and freight links

FINANCIAL IMPLICATIONS

Funding for works recommended by the Local Traffic Committee is generally provided under the Traffic Facilities portion of the Regional Road BLOCK Grant or by way of specific grant funding.

LEGISLATIVE IMPLICATIONS

The Local Traffic Committee is managed in accordance with the *Roads Act 1993* and *Road Transport Act 2013*.

ATTACHMENTS

1. Draft minutes from the Local Traffic Committee meeting held on 30 May 2024.

12. REPORTS TO COUNCIL**12.1. DENILQUIN LANDFILL GATE FEES****Author: Manager Utilities****Authoriser: Acting Chief Executive Officer****RECOMMENDATION**

That Council approve and adopt the Waste Fees as per the draft fees exhibited for 2024/25, as per Option1 detailed in the report.

BACKGROUND

Edward River Council adopted its Waste Strategy in 2019. Identified in the Strategy, were a number of challenges Edward River faces in improving waste management and recycling within the region including:

- The NSW Government has established state-wide landfill diversion targets. Council has recognised the need to act towards this achievement, as reflected in Council's Community Strategic Plan. Improved landfill diversion will have the added benefit of prolonging the life of the Denilquin landfill and deferring the capital expenditure required to develop a new site, or divert waste to other Council regions.
- The Denilquin landfill is reaching critical capacity whilst serving as the main licenced waste disposal site for the LGA. The extension of the Denilquin landfill to the South West and North West is prohibited by the close proximity to residences.

In December 2014, the NSW EPA released the NSW Waste and Resource Recovery Strategy 2014-21 to improve waste management across NSW. This has since been replaced with the Waste and Sustainable Materials Strategy 2041.

ERC is committed to implementing an action plan in order to move towards achieving actions set out in its adopted Waste Strategy and is undergoing a planned and collaborative approach to waste management which can achieve long term benefits that are cost effective, and supportive of the local community, environment and economy.

ERC must introduce actions that can effectively divert waste from Landfill, and progressively convert existing rural landfills to transfer stations whilst reducing budgetary impacts. ERC's key waste management and resource recovery priorities are to;

- Maximise the life of landfill resources;
- Improve the environmental performance of all waste and resource recovery facilities;
- Provide cost effective waste and resource recovery services;
- Enhance Service Delivery and Performance Improvement.

A key action in the adopted Waste Strategy is to review and identify opportunities for developing a full cost recovery waste service model that uses a combination of gate fees and rates, and covers landfill operations, closure, rehabilitation and monitoring, infrastructure development and equipment purchases.

ISSUE/DISCUSSION

During the exhibition of the draft Operational Plan and Budget, Council received 2 submissions from 1 commercial enterprise expressing concern for the increased waste fees for Commercial and

Industrial waste. Considering the Commercial and Industrial charge in isolation is problematic as this does favour profiting commercial enterprises over residents.

Comparisons can be made with the applicable charges for other landfills as Council's publish these charges as part of their Fees and Charges. A review of C&I disposal charges for nearby Council's, as published in the draft respective draft 2024/25 Fees and Charges, is shown in table below. As noted in previous reports, ERC has 2 rates, for per tonne and per cu.m, allowing customers who provide a weighbridge ticket or have inbuilt scales to access the \$/tonne rate if preferred.

Council	C&I Waste Charge \$/cu.m	C&I Waste Charge \$/tonne
Edward River Council	\$83/cu.m	\$180/tonne
Murray River Council		\$205/tonne
Berrigan Shire Council	\$60/cu.m + \$80/cu.m (compacted)	
Murrumbidgee Council		\$176/tonne
Federation Council	\$96/cu.m	
Albury City Council		\$200/tonne

A review of the historical gate charges for Commercial and Industrial waste (C&I) at the Deniliquin Landfill, as shown in the adopted Fees and Charges, is shown in the table below.

Financial Year	Published C&I Gate Charge	Percentage Increase from Previous Year
2019/20	\$69/cu.m	
2020/21	\$71/cu.m	2.9%
2021/22	\$72/cu.m	1.4%
2022/23	\$74/cu.m	2.8%
2023/24	\$79/cu.m	6.8%
2024/25 (proposed)	\$83/cu.m	5.1%

It's noted that the commercial businesses operating across MRC and ERC will pay \$205/tonne to access the Moama Landfill and \$180/tonne at the Deniliquin Landfill for 24/25 (draft). Reducing the proposed Commercial and Industrial charges, risks waste from outside LGA, being transported to the Deniliquin Landfill which will impact the longevity of the landfill.

Council officers have been working with the community continuously over the past 12 months to communicate the intention to increase fees not only as a cost recovery mechanism but also to ensure waste separation behaviours continue to improve across the region ensuring the longevity of the landfill into the future.

Since the Council Briefing, Council officers have investigated 3 options as outlined below:

Option	Description	24/25 C&I Disposal Charge	Anticipated Disposal Volume from CWS	Estimated Revenue from CWS	Anticipated Disposal Volume for all C&I sources, including CWS	Estimated Revenue overall
1	Disposal rate for C&I as included in the draft budget papers, based on a CPI increase from the published 23/25 charge.	\$83/cu.m	1,500 cu.m	\$124,500	4,500 cu.m	\$373,500
2	Part of a 3 year step program to raise the C&I disposal charge to where it should be: <ul style="list-style-type: none"> • 24/25: \$36/cu.m to \$56/cu.m, • 25/26: \$56/cu.m to \$76/cu.m, and • 26/27: \$76/cu.m to \$96/cu.m. 	\$56/cu.m	1,500 cu.m	\$84,000 (\$40,500 reduction from Option 1)	4,500 cu.m	\$252,000 (\$121,500 reduction from Option 1)
3	CPI increase on the current	\$38/cu.m	1,500 cu.m	\$57,000	4,500 cu.m	\$171,500

Option	Description	24/25 C&I Disposal Charge	Anticipated Disposal Volume from CWS	Estimated Revenue from CWS	Anticipated Disposal Volume for all C&I sources, including CWS	Estimated Revenue overall
	gate charge (current charge is \$36/cu.m)			(\$67,500 reduction from Option 1)		(\$202,000 reduction from Option 1)

STRATEGIC IMPLICATIONS

Council adopted its Waste Strategy in 2019. Landfill diversion rates are actions incorporated in the draft 24/25 Operational Plan to ensure the longevity of the Deniliquin Landfill for future generations. ERC are committed to working with local businesses to separate waste for increased recycling opportunities and reducing landfill. The 3-bin system will help achieve some of these targets, however commercial businesses should also be working with their private waste contractor to also decrease landfill.

It is not appropriate that residents should be subsidising commercial enterprises who landfill.

COMMUNITY STRATEGIC PLAN

1. Shaping the Future
 - 1.1 Pristine natural environment
 - 1.4 Sustainable Waste Management
4. Delivering community assets and services
 - 4.1 Vibrant villages and towns
5. Accountable leadership and responsive administration
 - 5.1 Collaborative and Engaged
 - 5.2 Financially sustainable
 - 5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

It is important that Council manages its waste services in a strategic manner, ensuring that sufficient revenue is raised from activities such as waste disposal into the future to cover expenses and future costs. This is in line with Council's Financial Sustainability Review.

The management of the waste fund is part of Council's financial sustainability into the future, ensuring that the fund is self-sustaining. This strategy includes gate pricing for material that is disposed at the landfill at a sufficient cost to cover any rehabilitation and monitoring, infrastructure development and equipment purchases.

The current operating budget for 2024-25 is a surplus of \$1,167. Reducing the proposed waste fees using Option 2 or 3 will result in an operational budget deficit of approximately \$121,500 (Option 2) or \$202,000 (Option 3).

LEGISLATIVE IMPLICATIONS

Council is required to adhere to the *Protection of the Environment Operations Act 1997* (POEO Act),

ATTACHMENTS

12.2. 2024-25 OPERATIONAL PLAN & BUDGET - UPDATED DRAFT

Author: Corporate Performance & Strategy Officer/Acting Chief Financial Officer

Authoriser: Director Corporate Services

RECOMMENDATION

That Council adopt the 2024-25 Operational Plan and Budget, along with the Long Term Financial Plan (LTFP) as amended based on community consultation.

BACKGROUND

Council is obliged under the *Local Government Act 1993* to adopt an annual Operational Plan and Budget by 30 June each year that details the activities and actions to be undertaken by Council during the following financial year to achieve its Delivery Program commitments. Also enclosed for adoption is councils updated LTFP.

At its April 2024 Meeting, Council endorsed the public exhibition of the draft Operational Plan and Budget for the 2024-25 financial year.

The public exhibition and community engagement period has concluded, and with further staff and councillor review, a number of edits have been made to the exhibition version of the draft Operational Plan and Budget in response to submissions received.

A summary of the submissions received, and Council's response to it, is attached for information.

ISSUE/DISCUSSION

During the public exhibition period, Council hosted a number of community events across the local government area to share and discuss the draft documents, respond to community questions, and invite written submissions. More than 90 community members attended village and Town Hall sessions. The draft documents were supported by answers to Frequently Asked Questions and other resources on Council's website.

A total of 13 submissions were received from 10 different individuals or families. Councillors have been provided with all submissions in full and considered them at a councillor workshop held to finalise the 2024-25 Operational Plan and Budget content. A comprehensive summary of feedback received and Council's response to it is appended to this report.

The 2024-25 Operational Plan and Budget continues to focus on consolidation and completion of the current Council's commitments ahead of the new Council's election in September this year. The 2024-25 Budget continues to focus on identifying savings, efficiencies and improvements in service delivery, identifying and securing additional revenue to support the achievement of strategic objectives, and a continued commitment to strategic asset management.

The LTFP has been updated to reflect the activities in the 2024-25 Operational Plan and Budget.

STRATEGIC IMPLICATIONS

The adopted 2024-25 Operational Plan and Budget will set the direction for Council's operations and service delivery over the next financial year.

Progress of its implementation will be reported to Council to enable councillors to monitor the achievement of their Delivery Program commitments. In turn, this supports the community to understand how Council is contributing to the achievement of community objectives, as identified in the Community Strategic Plan.

COMMUNITY STRATEGIC PLAN

The 2024-25 Operational Plan and Budget contribute to the achievement of all Community Strategic Plan objectives. The Operational Plan is prepared under the same five themes and sub-themes as in the Community Strategic Plan and Council's Delivery Program:

1. Shaping the Future
 - 1.1 Pristine natural environment
 - 1.2 Quality built environment
 - 1.3 Enhanced Active and Passive Open Spaces
 - 1.4 Sustainable Waste Management
2. An open and connected community
 - 2.1 Transport and freight links
 - 2.2 Communications and technology links
 - 2.3 Cultural and personal links
3. Encouraging growth through partnerships
 - 3.1 Education
 - 3.2 Economic development
 - 3.3 The Edward River Experience
 - 3.4 Health
4. Delivering community assets and services
 - 4.1 Vibrant villages and towns
 - 4.2 Reliable Water and Sewerage
 - 4.3 Friendly and Supportive Customer service
5. Accountable leadership and responsive administration
 - 5.1 Collaborative and Engaged
 - 5.2 Financially sustainable
 - 5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

The draft 2024-25 Budget and LTFP has been updated to reflect councillor and community feedback. The Budget forecasts an operational surplus (exclusive of capital grants) of \$1.67m.

It should be noted that for most recent financial years, Council has returned a surplus at the end of the financial year, and it is anticipated that this will again occur in 2024-25.

LEGISLATIVE IMPLICATIONS

Section 405 of the *Local Government Act 1993* requires that Council must have its Operational Plan and Budget adopted before the beginning of the new financial year.

ATTACHMENTS

Attachments to this report include:

- the updated 2024-25 Operational Plan and Budget
- Updated Long Term Financial Plan (LTFP)
- 2024-25 Statement of Revenue Policy
- 2024-25 Schedule of Fees and Charges
- a summary of the submissions received during the public exhibition period, and Council's response to that feedback.



DRAFT
2024-2025
OPERATIONAL PLAN
for public exhibition

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INTRODUCTION

On behalf of Edward River Council, I present the 2024-2025 Operational Plan.

This Operational Plan explains how Council will allocate its annual budget for the 2024-2025 financial year towards achieving the commitments of the Delivery Program. Ultimately, this supports Council to contribute to achieving community objectives described in the Edward River Community Strategic Plan.

Each of these documents is prepared to align with five strategic outcomes:

Outcome 1: Shaping the future	Protect and enhance both our natural and built environment
Outcome 2: An open and connected community	Build capacity and access to freight, transport, information and cultural links within and beyond our region
Outcome 3: Encouraging growth through partnerships	Invest in, promote and celebrate living, working and visiting the Edward River experience
Outcome 4: Delivering community assets and services	Develop and maintain public infrastructure that supports local businesses to grow and attract new investment
Outcome 5: Accountable leadership and responsive administration	Councillors are leaders in the community who are informed and responsive to the community's expectations

With the local government elections to be held in September 2024, this Operational Plan is the last to be adopted by the current Council. As such, the focus for 2024-2025 is on completing major works commenced during this Council term, with a focus on leaving Council in good shape for the incoming Council.

This year, Council is forecasting a balanced budget. Our long-term financial planning demonstrates that we are being responsible with our spending and supporting Council to have a financially sustainable future. This approach means addressing the 'must do' actions for our community but holding off on progressing 'nice to do' actions in order to achieve a balanced budget.

Highlights in this year's Operational Plan and Budget include:

- A focus on delivering the remaining flood repair works
- Enhancements to support a safe and secure water supply
- The introduction of a three-bin waste collection service, with recycling and FOGO (food organics, garden organics) being collected and managed via a regional contract
- Providing information to interested community members who are considering running as candidates in September's local government elections and providing an induction to support the newly elected Council.



The pages that follow detail the activities Council plans to undertake during 2024-2025, along with the Budget that enables us to achieve these commitments.

We look forward to another successful year working to achieve outcomes for and with the Edward River community.

Mayor

Clr Peta Betts

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OUTCOME 1: SHAPING THE FUTURE

Protect and enhance both our natural and built environment as we grow

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1.1 Pristine natural environment				
DP:	1.1.1 Manage noxious weeds and invasive species on Council controlled land			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.1.1.1	Continue to implement the Edward River Weed Action Plan	% of scheduled actions completed	At least 90%	Open Spaces
DP:	1.1.2 Support and advocate for healthy lagoons and rivers			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.1.2.1	Deliver the annual golden perch and Murray cod fish re-stocking program at Billabong Creek	Annual restocking completed	By January 2025	Open Spaces
DP:	1.1.3 Responsibly address Council's carbon footprint and support renewable energy initiatives			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.1.3.1	Participate in the procurement process of the Power Purchasing Agreement in partnership with Hunter JO and RAMJO.	Procurement commenced	By March 2025	Open Spaces

1.2 Quality built environment				
DP:	1.2.1 Implement sound strategic planning policies to oversee the growth and development of our towns and villages			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.2.1.1	Work in partnership with key internal stakeholder to deliver and report on progress of the 2024-25 scheduled, funded actions of the Disability Inclusion Action Plan	% of funded scheduled actions completed	At least 90%	Community Development & Events
1.2.1.2	Deliver the Rural Tree Scheme for 2024-25	No of tube stock trees sold	At least 2,000	Open Spaces
DP:	1.2.2 Manage the built environment in line with the Local Environment Plan and relevant legislation			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.2.2.1	Assess and determine: <ul style="list-style-type: none"> Complying development applications Construction certificate applications Local activities applications 	Assessments determined within statutory or Council timeframes	>80%	Health & Building
1.2.2.2	Assess and determine Development Applications	Assessments determined within statutory timeframes	>80%	Planning & Development
1.2.2.3	Provide Planning Certificates (10.7) and sewerage and drainage certificates for property sales	% of certificates issued within 5 days of request	90%	Planning & Development
1.2.2.4	Undertake backyard swimming pool inspections	No. of inspections completed	At least 35	Health & Building
1.2.2.5	Undertake inspections of food and skin penetration premises	% of premises inspected	100%	Health & Building

1.2.2.6	Undertake water sampling in line with Council's Memorandum of Understanding with NSW Health	% of required sampling completed	100%	Health & Building
1.2.2.7	Undertake arbovirus monitoring program	% of scheduled program completed	100%	Health & Building
1.2.2.8	Implement the Companion Animals program, including: <ul style="list-style-type: none"> • Microchipping program • Desexing program 	No. of animals microchipped; No. of animals desexed	15 15	Ranger Services
1.2.2.9	Prepare an Edward River Council Development Control Plan (DCP) following finalisation of Local Environment Plan (LEP)	DCP adopted	by December 2024	Planning & Development
1.2.2.10	Administer the Local Heritage Grants Program to support the maintenance of heritage in the community	% of grant-funded projects completed; Amount of grant expended	100% \$20,000	Planning & Development
DP:	1.2.3 Maintain and develop adaptive housing options for whole of life living			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.2.3.1	Complete arrangements related to future of Edward River Village, including planning for Stage 3 (including the Community Centre)	% of tasks completed	at least 80%	Edward River Village
1.2.3.2	Council to consider tender for construction of nine Stage 2 dwellings	Contract tabled for consideration	by May 2025	Project Management Office
1.2.3.3	Council to determine whether Stage 3 (community centre) is constructed based on successful sales of Stage 1	Contract tabled for consideration	by May 2025	Project Management Office

1.3 Enhanced active and passive open spaces				
DP:	1.3.1 Provide parks and reserves by proactively managing open and public spaces			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.3.1.1	Inspect, repair, maintain and renew playgrounds, parks and gardens, public amenities and passive recreation areas	% of scheduled playground inspections completed	100%	Open Spaces
1.3.1.2	Install an interpretive sign at the North Deniliquin rest stop explaining the history of the area, in consultation with the Historical Society	Installation complete	By June 2025	Open Spaces
DP:	1.3.2 Improve road safety including street lighting and cycling friendly infrastructure			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.3.2.1	Deliver a Road Safety program for the Edward River community, including: <ul style="list-style-type: none"> - On the road 65+ - Helping learner drivers become safe drivers - Drink driving prevention campaigns at the Deniliquin Ute Muster and Southern 80 Ski Race 	No. of initiatives delivered; Total no. of participants	At least 4; At least 250	Road Safety

1.4 Sustainable waste management				
DP:	1.4.1 Minimise waste to landfill and improve recycling			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.4.1.1	Provide a weekly kerbside collection of residential, commercial and public space domestic waste bins delivered through JR Richards contract	Contamination rates for yellow (recycling) and green (organic waste) bins	<10% for yellow bins; <4% for green bins	Resource Recovery
1.4.1.2	Operate waste management services efficiently and effectively by reducing the proportion of waste that ends up in landfill	% of total waste collected in landfill	reduce by 20%	Resource Recovery
DP:	1.4.2 Provide sustainable waste services and infrastructure			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.4.2.1	Operate landfills in Deniliquin, Blighty, Wanganella and Booroorban, and transfer stations in Conargo and Pretty Pine	% compliance with EPA licence conditions	100%	Resource Recovery
1.4.2.2	Report illegal dumping through 'RID Online', as required by the EPA	% of illegal dumping reported to Council captured in RID Online	100%	Resource Recovery
1.4.2.3	Implement the Liquid Trade Waste Management Policy	% compliance with EPA licence conditions	100%	Sewer

DP:	1.4.3 Work with local groups and regional organisations regarding partnering opportunities for reuse and recycling			
OP ref	2024-25 actions	Measure	Target	Responsibility
1.4.3.1	Deliver community engagement activities to promote recycling	No of community initiatives delivered	at least 4	Resource Recovery
DP:	1.4.4 Plan and implement the extension of the existing Deniliquin Landfill			
OP ref	2024-25 actions	OP ref	2024-25 actions	OP ref
1.4.4.1	Undertake flood impact repairs at Yorkies Pit (Deniliquin Landfill)	Repairs commenced	by January 2025	Resource Recovery



OUTCOME 2: AN OPEN AND CONNECTED COMMUNITY

Build capacity and access to freight, transport, information and cultural links within and beyond our region

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2.1 Transport and freight links				
DP:	2.1.1 Promote the Council region as an important hub for logistics and freight in the Riverina			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.1.1.1	Advocate to Government for funding to support the development of a logistics/freight hub in partnership with industry	Value of grant funding received	\$4,000,000	Mayor & Councillors
DP:	2.1.2 Develop Deniliquin Regional Airport as an important hub for aviation in the Riverina			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.1.2.1	Complete work on airport hangars upgrade (refurbishing Bellman hangar doors x2)	% of work completed	100%	Project Management Office
2.1.2.2	Continue to advocate to Government for investment in the airport runway extension	amount of funding secured	\$4 million	Mayor & Councillors
2.1.2.3	Install runway lighting if external funding becomes available	Funding secured; Lighting installed	By June 2025	Facilities

2.2 Communications and technology links				
DP:	2.2.1 Advocate to improve existing mobile and internet options			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.2.1.1	Continue to participate in the Riverina and Murray Joint Organisation (RAMJO) Telecommunications Working Group	No. of meetings attended	2	Leadership & Executive Support
DP:	2.2.2 Investigate Smart Cities technology to inform decision-making and improve operational efficiencies			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.2.2.1	Finalise Council's ICT Strategy and implement funded Year 1 actions	% of Year 1 actions delivered	100%	Information Communication Technology
2.2.2.2	Work with service leaders to better utilise their primary Tech One modules to enhance integration of business processes and improve efficiency	No of Tech One modules reviewed	2	Business Systems

DP:	2.2.3 Connect stakeholders, data, technology and community interests to innovatively solve local challenges			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.2.3.1	Develop a Big Screen Christmas promotions campaign in collaboration with local businesses and events	No of promoters signed up for Christmas period	At least 15	Economic Development
2.2.3.2	Develop a review schedule and policy register for all ICT policies for service delivery	Policy register completed and approved; % of policies scheduled for review updated and approved by 30 June 2025	by October 2024; 100%	Information Communication Technology
2.2.3.3	Undertake new Information Technology security review with Cyber NSW	Review completed and outcomes report received	by 31 March 2025	Information Communication Technology
2.2.3.4	Review Disaster Recovery Plan, including: - update - test and outcomes report	DRP review completed; Test and outcomes report completed	by 31 March 2025; by 30 June 2025	Information Communication Technology
2.2.3.5	Provide reliable, secure and available technology to support effective and efficient service delivery	% uptime of physical hardware; % uptime of network; % of support requests resolved to user satisfaction	100%; 100%; 100%	Information Communication Technology

**Operational Plan**
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2.2.3.6	Coordinate technology fleet replacement in accordance with schedule	% of scheduled replacements completed	100%	Information Communication Technology
2.2.3.7	Deliver key ICT system improvements: a) move the Active directory to Azure environment b) Continue the implementation of Microsoft security suite	Improvements completed	100% by 30 June 2025	Information Communication Technology

2.3 Cultural and personal links				
DP:	2.3.1 Recognise and promote harmony between our Indigenous and rural heritage			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.3.1.1	Facilitate the Aboriginal Liaison Committee	No. of meetings held	4	Leadership & Executive Support
DP:	2.3.2 Identify new and facilitate existing community groups in expanding services and opportunities			
OP ref	2024-25 actions	Measure	Target	Responsibility
2.3.2.1	Provide a Library service to the Edward River community which continues to provide opportunities for the community to come together	No of events held; No of Library visitors; No of loans; No of Library program participants; % of collection older than 5 years	at least 4; 5% increase (to >16,725); 2% increase (to >36,160); 5% increase (to >2,100); <25%	Library Services
2.3.2.2	Adopt and implement (the funded activities of) a Library Strategy including consideration of library engagement and event planning to increase utilisation and participation	% scheduled actions completed by June 2025	90%	Library Services
2.3.2.3	Provide a quality gallery experience through a program of relevant exhibitions	No of exhibitions; Exhibition attendance rates	More than 2; Greater than 10% increase on 2023-24 rates	Visitor Services, Gallery and Museum
2.3.2.4	Collaborate with industry and organisers to promote and produce an online events calendar: 'What's On'	No of external calendar contributors	at least 20 unique event organisers	Community Development & Events



OUTCOME 3: ENCOURAGING GROWTH THROUGH PARTNERSHIP

Invest in, promote and celebrate living, working and visiting the Edward River experience

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3.1 Education				
DP:	3.1.1 Seek additional State, Federal and private sector investment in education facilities and resources			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.1.1.1	If successful in the Study Hubs funding round, assist the Country Universities Centre Riverina to establish the Board and commence construction	Board Established; Project construction commenced	by March 2025; by June 2025	Leadership & Executive Support
DP:	3.1.2 Develop partnerships with Universities, State Government agencies, networks and sector organisations and businesses			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.1.2.1	Develop and deliver programs and activities that facilitate skills development for the business community in partnership with the Business Chamber and government	Number of events delivered; Number of participants	At least 2 30	Economic Development

3.2 Economic development				
DP:	3.2.1 Develop and implement a (technology aware) economic development and growth strategy for the Edward River region			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.2.1.1	Finalise and commence implementation of funded actions of the Edward River Growth Strategy	% of scheduled funded actions completed	at least 90%	Economic Development
DP:	3.2.2 Collaborate with stakeholders and entrepreneurs to drive diverse, innovative and competitiveness in new markets			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.2.2.1	Provide business support for new and existing businesses through information, advice, advocacy and programs and undertake investment attraction and economic growth activities in line with the adopted Growth Strategy	No of new business enquiries supported	At least 5	Economic Development
DP:	3.2.3 Partner with neighbouring councils and service providers to implement the Agribusiness Masterplan			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.2.3.1	Facilitate Agribusiness Masterplan industry delivery of Plan actions consistent with the Growth Strategy recommendations	No of industry engagements	4	Economic Development

3.3 The Edward River experience				
DP:	3.3.1 Support the development and delivery of events that contribute to economic prosperity, liveability and social cohesion			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.3.1.1	Continue to provide sponsorship (cash and in-kind) support to local events through formalised sponsorship arrangements (eg Play on the Plains, Deni Ute Muster, annual Art Show)	% formal sponsorship agreements in place	100% for existing arrangements	Community Development & Events
3.3.1.2	Seek funding to support and enhance the delivery of existing Council-delivered events	amount of funding secured	at least \$5,000	Community Development & Events
3.3.1.3	Present the Australia Day event	No of nominees in each award category	at least 2	Community Development & Events
3.3.1.4	Coordinate citizenship ceremonies, as requested	% of requests for citizenship ceremonies delivered	100%	Leadership & Executive Support

DP:	3.3.2 Support a collaborative creative economy where arts and culture are a transformational sector of the community			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.3.2.1	Finalise delivery of funded works at Peppin Heritage Centre, including signage and accessibility improvement and upgrades to exhibition infrastructure	% funded works completed by 30 June 2025	60%	Visitor Services, Gallery and Museum
3.3.2.2	Finalise the delivery of the Stronger Country Communities Round 5 grant-funded projects to support the operation of the Town Hall	% of funded projects completed	100%	Cultural Development
3.3.2.3	Facilitate and support the Arts and Culture Advisory Committee	No of meetings held	at least 4	Cultural Development
3.3.2.4	Deliver funded activities and events that connect community and develop community capacity in partnership with others, including: <ul style="list-style-type: none"> - International Women's Day - Youth Week activities - Seniors Week - Community Christmas party 	No of event participants; % of post-event evaluations conducted and reported	5% increase (to > 1,575); 100% of Council events	Community Development & Events

DP:	3.3.3 Build on the success of the Visit Deni campaign to grow our visitor economy			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.3.3.1	Deliver scheduled and funded actions of the <i>Visit Deni</i> Tourism Development Plan and Murray Regional Tourism Local Area Action Plan	% of scheduled actions completed	at least 90%	Tourism Development & Promotion
3.3.3.2	Facilitate opportunities and events for the tourism industry to network and collaborate	No of initiatives and events delivered; No of operator e-newsletters issued	At least 2; At least 4	Tourism Development & Promotion
3.3.3.3	Deliver customer experience training to frontline Visitor Information Centre staff and volunteers	% of frontline staff trained	100%	Visitor Services, Gallery and Museum
3.3.3.4	Seek out opportunities to host <i>journalist famils</i> to support regional promotion	No of <i>journalist famils</i> hosted	at least 1	Tourism Development & Promotion
3.3.3.5	Position and market the Edward River region as a visitor destination by leveraging the <i>Visit Deni</i> brand	No of unique visitors to the <i>Visit Deni</i> website; Annual visitation statistics	5% increase to 12,600 96,000+ overnight visitors	Tourism Development & Promotion
3.3.3.6	Provide quality visitor facilities, services, and products through the Peppin Heritage Centre Visitor Information Centre	value of merchandise sold; Annual visitors to VIC	5% increase to \$63,000 in sales; 10% increase to >13,200 in annual visitors to VIC	Visitor Services, Gallery and Museum



3.3.3.7	Deliver a <i>Visit Deni</i> activation at the annual Moomba Festival in partnership with industry	No of new subscribers to the <i>Visit Deni</i> newsletter via Moomba opt-in competition; No of tourism operator partners	at least 600; at least 4	Tourism Development & Promotion
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3.4 Health				
DP:	3.4.1 Seek appropriate State, Federal and private sector investment in medical facilities and public health resources			
OP ref	2024-25 actions	Measure	Target	Responsibility
	<i>refer to action 5.3.3.1 where Council's advocacy efforts are described</i>			
DP:	3.4.2 Fund and provide Council assistance as per the <i>Doctors & Nurses Attraction Policy</i> and provide social support to practitioners			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.4.2.1	Support local doctors and nurses with financial assistance when moving to the Edward River region	Support provided to local health professionals	At least two health professionals supported up to \$10,000	Community Development & Events
DP:	3.4.3 Collaborate with Murrumbidgee Local Health District in providing local opportunities for professional development			
OP ref	2024-25 actions	Measure	Target	Responsibility
3.4.3.1	Contribute to the Rural Doctors' Network's Bush Bursary program to place medical students in Deniliquin	No. of students supported	2	Community Development & Events



OUTCOME 4: DELIVERING COMMUNITY ASSETS AND SERVICES

Develop and maintain public infrastructure that supports local businesses to grow and attract new investment

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4.1 Vibrant villages and towns				
DP:	4.1.1 Prepare Asset Management Strategies and Plans for the sustainable renewal and improvement of assets			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.1.1.1	Undertake asset revaluation program	% of scheduled program completed	at least 90%	Asset Management
4.1.1.2	Update Asset Management Plans in line with the Strategic Asset Management Plan	No. of AM Plans updated	6	Asset Management
4.1.1.3	Deliver the scheduled activities of the Asset Management Strategy Improvement Plan, including: <ul style="list-style-type: none"> – review of configuration of asset information – review componentisation and useful life assumptions for asset valuation – plan to improve quality of asset condition data, including through use of drone technology for inspections – progress maturity of asset management planning to 'Core' status 	% of scheduled activities completed	100%	Asset Management
DP:	4.1.2 Prepare service level plans to support the efficient delivery of maintenance and operation of facilities			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.1.2.1	Develop and adopt a Masterplan for the Deniliquin Swim Centre precinct	Masterplan adopted	By June 2025	Facilities
4.1.2.2	Undertake a Service Review for the Open Space service area	Review completed	by March 2025	Open Spaces
4.1.2.3	Develop service level plans to support priority service delivery	Service levels confirmed	by June 2025	Strategic Asset Management

DP:	4.1.3 Continue to invest in the maintenance and improvement of community facilities			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.1.3.1	Complete construction of new plinths at Deniliquin Lawn Cemetery	Construction complete	by December 2024	Facilities
4.1.3.2	Complete upgrade of Cemetery amenities block if grant funding becomes available	Funding secured; Upgrade commenced	by June 2025	Facilities
4.1.3.3	Replace the emulsion tank at Council's Depot	Tank replacement completed	by 30 June 2025	Facilities
4.1.3.4	Inspect and maintain local boat ramps and associated parking areas in preparation for the summer season	% of scheduled inspection and maintenance program completed	100%	Boat Ramps
4.1.3.5	Deliver funded major works program, including works at: - include list of approved multi-year projects, such as Hardinge St reconstruction	% scheduled works completed; % of grant acquittal requirements met	at least 90% 100%	Project Management Office
4.1.3.6	Deliver the asset rehabilitation and flood recovery program, including the Reconstruction of Essential Public Assets (REPA) under disaster recovery funding arrangements	% scheduled works completed; % grant acquittal requirements met	at least 90% 100%	Project Management Office
4.1.3.7	Upgrade the amenities at the Deniliquin Saleyards	Upgrade completed	by June 2025	Facilities
4.1.3.8	Deliver sheep e-ID project at Deniliquin Saleyards if grant funding becomes available	Funding secured; Project commenced	by June 2025	Facilities

**Operational Plan**
2024-2025

4.1.3.9	Re-sheet the carpark at Rotary Park	Re-sheet completed	by June 2025	Roads and Kerb and Gutter
4.1.3.10	Top dress Rotary Park	Top dressing completed	by June 2025	Open Spaces
4.1.3.11	Deliver upgrades to Deniliquin Basketball Stadium, if grant funding becomes available	Funding secured; Upgrade commenced	by June 2025	Facilities

DP:	4.1.4 Provide sufficient infrastructure for the growth of our towns and villages			
OP ref	2024-25 actions	OP ref	2024-25 actions	OP ref
4.1.4.1	Deliver drainage works associated with local road reconstruction program	% of scheduled program completed	at least 90%	Flood mitigation and Drainage
4.1.4.2	Deliver Town Levee refurbishment program	% of scheduled program completed	at least 90%	Flood mitigation and Drainage
4.1.4.3	Deliver flood mitigation and drainage works, including: <ul style="list-style-type: none"> – levee bank refurbishment – stormwater drainage (as part of Hardinge St upgrade) – River Street drainage improvements 	% of scheduled program completed	at least 90%	Flood Mitigation and Drainage
4.1.4.4	Install automated weir and pump system for the lagoon stormwater system	Installation complete	by 30 June 2025	Flood Mitigation and Drainage
4.1.4.5	Deliver the footpath renewal program	% of scheduled program completed	at least 90%	Footpaths and Pathways
4.1.4.6	Deliver the scheduled actions of the Pedestrian Access Management Plan replacement program	% of scheduled program completed	at least 90%	Footpaths and Pathways
4.1.4.7	Complete scoping and design of roads reconstruction works to support efficient implementation of the road construction program	Roads reconstruction scoping and design complete	By June 2025	Transport
4.1.4.8	Deliver regional road program, including: <ul style="list-style-type: none"> – Blighty Hall Rd reconstruction – Main Road 296 (Pretty Pine) – resealing program in response to condition assessment prioritisation 	% of scheduled program completed	at least 90%	Roads and Kerb and Gutter



4.1.4.9	Deliver local road program, including: <ul style="list-style-type: none"> – Blighty Hall Rd bridge approaches – Blighty Hall Rd from Malones Rd – Flanagan's Rd intersection with Moonee Swamp – Fowler - Wakool Rd to Sloane – Hardinge St - Ochertyre to Harfleur – Mayrung Rd – Murgha Windouran bridge approaches 	% of scheduled program completed	at least 90%	Roads and Kerb and Gutter
4.1.4.10	Deliver kerb and gutter renewal program, including: <ul style="list-style-type: none"> – George St (Russell to Butler) – Henry St (Edward to Napier) – Hetherington St (Norris to Dick) – Pakenham St – Hardinge St (Ochertyre to Harfleur) 	% of scheduled program completed	at least 90%	Roads and Kerb and Gutter
4.1.4.11	Deliver water infrastructure projects, as described in the Capital Works program, including High Lift Pump replacement at the Water Treatment Plan	% of scheduled projects completed	at least 90%	Water Supply
4.1.4.12	Deliver sewer infrastructure projects, as described in the Capital Works program	% of scheduled projects completed	at least 90%	Sewer Supply
4.1.4.13	Deliver waste management infrastructure projects, as described in the Capital Works program	% of scheduled projects completed	at least 90%	Resource Recovery



4.2 Reliable water and sewerage				
DP:	4.2.1 Implement the outcomes of the NSW Government's Best Practice Management of Water Supply and Sewerage Guidelines			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.2.1.1	Scope the refurbishment and upgrade for the electrical systems at the Sewerage Treatment Plant	Scoping study completed (to inform tender process)	by December 2024	Sewer Supply
DP:	4.2.2 Comply with National Drinking Water Guidelines and work with NSW Health regarding health outcomes			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.2.2.1	Undertake daily water sampling in compliance with the regulations	Compliance rate	100%	Water Supply

4.3 Friendly and supportive customer service				
DP:	4.3.1 Provide professional and effective customer service which is embedded throughout the organisation			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.3.1.1	Continue to implement customer experience improvements, including: <ul style="list-style-type: none"> - Customer Request Management System - centralised knowledge database and Frequently Asked Question resources - after hours and overflow telephony - expansion of online self-service options 	Knowledge database complete; No of FAQ resources published on website; No of online self-service options introduced on website	100%; >10 >1	Customer Services
DP:	4.3.2 A customer centric culture that continuously improves its practices and tools and innovates			
OP ref	2024-25 actions	Measure	Target	Responsibility
4.3.2.1	Provide front line customer service support	% of customer requests resolved at first point of contact	>50%	Customer Services
4.3.2.2	Implement scheduled and funded actions from Customer Service Strategy	% of scheduled actions completed by 30 June	100%	Customer Services



OUTCOME 5: ACCOUNTABLE LEADERSHIP AND RESPONSIVE ADMINISTRATION

Councillors are leaders in the community who are informed and responsive to the community's expectations

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5.1 Collaborative and engaged				
DP:	5.1.1 Provide governance frameworks that support Council operating transparently for and with the community			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.1.1.1	Undertake a review and update of communication and engagement policies and procedures as part of the policy review initiative	% of policies updated by June 2025	100%	Communications & Engagement
5.1.1.2	Deliver annual Operational Plan and Annual Report	% of statutory obligations met	100%	Corporate Performance & Strategy
5.1.1.3	In consultation with the community, deliver the next suite of Integrated Planning & Reporting documents to guide the incoming Council's term, including: <ul style="list-style-type: none"> - State of the Region Report - Community Strategic Plan - Delivery Program - Resourcing Strategy 	SotR Report published; New suite of IP&R documents endorsed/ adopted	by October 2024; by end June 2025	Corporate Performance & Strategy
5.1.1.4	Implement records management activities as outlined in the Information Management Framework	% of scheduled activities completed	100% of scheduled actions completed	Information Management (Records)
5.1.1.5	Implement funded Year 1 recommendations of the Records Management Internal Audit	% of Year 1 actions delivered	100%	Information Management (Records)
5.1.1.6	Implement the online delegation system	Online system ready for use	by 31 March 2025	Governance

5.1.1.7	Complete development and implementation of the corporate governance framework	Framework adopted	by December 2024	Governance
5.1.1.8	Review and update the statutory policies required for adoption by the incoming Council	Policies adopted	by March 2025	Governance
5.1.1.9	Develop and implement a fraud prevention framework	Framework adopted	by December 2024	Risk Management
5.1.1.10	Implement the scheduled, funded findings of the Risk Management Framework review	% of actions completed	80%	Risk Management
5.1.1.11	Implement the requirements of the Office of Local Government's Risk Management and Internal Audit Framework	% of actions completed	90%	Risk Management
5.1.1.12	Facilitate and participate in interagency meetings, including: <ul style="list-style-type: none"> - Local Emergency Management Committee - Rural Fire Service Bushfire Management Committee 	No of LEMC meetings attended; No. of RFS BMC meetings attended	3 2	Emergency Management
5.1.1.13	Review and update Emergency Management Plan	Update completed	by October 2024	Emergency Management
5.1.1.14	Prepare and deliver a councillor induction program for newly elected Council	induction program delivered	by March 2025	Mayor & Councillor Services
5.1.1.15	In consultation with incoming Council, prepare a professional development program for each councillor	% of councillors with a professional development plan	100% by March 2025	Mayor & Councillor Services

DP:	5.1.2 Continue to build trust amongst our community through collaboration and communication			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.1.2.1	Implement scheduled funded actions of the Communications and Community Engagement Strategy including: <ul style="list-style-type: none"> a) Further development of the communications content calendar b) Audit and rationalisation of ERC social media accounts in alignment with Social Media Policy c) Develop community engagement and communication resources for council projects and events d) Deliver content management training to website content owners e) Implement the online engagement hub to increase accessibility and participation 	% of scheduled actions completed	100%	Communications & Engagement
5.1.2.2	Coordinate a media campaign and candidate information sessions to generate interest and attract candidates for the local government elections	No of candidate information activities held; No of candidates	At least 2; More than 9	Governance
5.1.2.3	In consultation with the NSW Electoral Commission, coordinate activities to support the local government election scheduled for 14 September 2024	Election held in accordance with legislative requirements	by 30 September 2024	Governance
5.1.2.4	Provide communication and engagement activities that promote the work of Council	No of media releases issued; No of visits to website homepage; No of social media posts	At least 25; 2% increase to 98,000; at least 3 per week	Communications & Engagement



5.1.2.5	Represent Council and the Edward River community at: - Country Mayors Association - ALGA Annual Conference - LGNSW Annual Conference	Participation rate	100%	Mayor & Councillor Services
5.1.2.6	Refurbish and hang old Council honour boards, and establish new honour boards for Edward River Council	Old honour boards hung; New ERC honour boards hung	By March 2025 By June 2025	Leadership & Executive Support
DP:	5.1.3 Implement new community committee structures for community facilities			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.1.3.1	Complete implementation of recommendations arising from Council Committees review	% of Committees with current ToR by 30 June 2025	100%	Governance

5.2 Financially sustainable				
DP:	5.2.1 Develop and implement financial plans that ensure Council is financially sustainable, innovative and efficient			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.2.1.1	Establish a Grants Management Framework for Council	Framework adopted	by June 2025	Grants Management
5.2.1.2	Contribute to Council project development initiation through grant applications	% of grant applications successfully funded;	at least 50%;	Grants Management
5.2.1.3	Prepare annual budget and implement scheduled activities of the long-term financial plan, including a review of fees and charges	Budget prepared; % of activities completed	by June 2025 100%	Finance Services
5.2.1.4	Continue to implement the scheduled actions of the Financial Sustainability Review	% of scheduled actions completed	100%	Finance Services
5.2.1.5	Work with Council service leaders to identify savings and further efficiencies to reduce expenditure to achieve a balanced year-end result	Operating Performance Ratio	>0.00%	Finance Services
5.2.1.6	Commence modelling and community consultation regarding options for increasing revenue in the future.	Community consultation undertaken	by 30 June 2025	Finance Services
5.2.1.7	Update all finance policies that are due for review	% of finance policies reviewed and updated by June 2025	100%	Finance Services
5.2.1.8	Maintain and renew Council's plant and fleet in accordance with the maintenance schedule and adopted Plant Replacement Program and outcomes of the Plant & Fleet Review	% of scheduled maintenance & renewal actions completed	100%	Plant & Fleet

5.2.1.9	Continue implementation of the Project Management Framework (including training staff in its application)	% of projects delivered using the PMF; % staff trained in PMF	100% 100%	Project Management Office
5.2.1.10	Deliver the annual Council-funded grants program	No of community grant applications received; % total funding pool allocated	16 100%	Grants Management
DP:	5.2.2 Continue to foster a culture and support frameworks to enhance risk-based decision making			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.2.2.1	Provide procurement business support and advice across Council, including in relation to Purchase Orders, Tenders and Requests for Quotes.	% of all Purchase Orders that comply with Procurement Policy; % tender compliance with legislation	100% 100%	Procurement
5.2.2.2	Update procurement guides and templates and provide training to staff	Guides and templates published; % of staff trained who undertake procurement	by December 2024; 100%	Procurement
5.2.2.3	Continue to review and update Council's policies in line with legislative compliance and organisation priorities	% of ERC Policies which are out of date	less than 30%	Governance

5.2.2.4	Prepare, distribute and publish Council Meeting Agendas	% of Agendas published within statutory timeframes	100%	Leadership & Executive Support
DP:	5.2.3 Facilitate the role of the Audit Risk and Improvement Committee			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.2.3.1	Facilitate the activities of the Audit, Risk & Improvement Committee and Internal Audit function, including: <ul style="list-style-type: none"> - develop annual workplan - implementation of the revised Risk Management & Internal Audit Framework - recruitment and induction of new Committee - coordinate 2 internal audits as per annual Internal Audit Plan (emergency preparedness including business continuity and tax compliance) 	No. of ARIC meetings held; % of scheduled internal audits completed; No. of service reviews completed; new Committee in place; internal audits completed	at least 4 100% at least 1 by 30 September 2024 by June 2025	Risk Management

5.3 Professional workplace culture				
DP:	5.3.1 Maintain a culture of safety first			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.3.1.1	Continue to implement actions arising from the Safety Culture audit	% of scheduled actions completed	at least 90%	Safety
5.3.1.2	Update WH&S contractor management system	System updated and in use; % contractor using system by 30 June 2025	by 31 March 2025; 100%	Safety
5.3.1.3	Provide operational support to enable Council to fulfil its obligations under the Work Health & Safety Act (the Act) and partner with service leaders in developing a safe and healthy workplace	Lost time to injury/incident rate; % of incident investigations completed within 14 days; No of WHS training sessions delivered; No of emergency response drills held per facility	decrease to <4 per 100 employees; 100% 15; at least 1	Safety
5.3.1.4	Instal GPS and dash cam technology into Council's vehicle fleet	% of identified vehicles upgraded with GPS and dashcam	100% by June 2025	Plant & Fleet



DP:	5.3.2 A workforce culture supports the needs of the community with a safe, skilled and motivated Council workforce			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.3.2.1	Implement the scheduled and funded activities of the Workforce Management Plan	% of scheduled activities completed	at least 90%	People & Culture
5.3.2.2	Deliver Council's Employee Health Program	No of activities delivered; % staff participation	at least 2 at least 85%	People & Culture
5.3.2.3	Deliver an efficient and accurate Payroll Service	% of pays processed on time; No of errors requiring correction in pay run	100% 0	People & Culture
5.3.2.4	Coordinate Council's workers compensation and return-to-work management	% of injured workers on Recover-at- Work plans	100%	People & Culture
DP:	5.3.3 Develop strong sector partnerships through shared projects, resources and learning to assist the Edward River community			
OP ref	2024-25 actions	Measure	Target	Responsibility
5.3.3.1	Support councillor and CEO advocacy efforts for regional growth through the provision of information and research to identify strategic advocacy priorities for the 2024-28 Council term	Advocacy priorities confirmed	Advocacy priorities articulated in new Delivery Program	Economic Development

DP:	5.3.4 Actively support the growth and development of staff			
OP ref	2024-25 actions	OP ref	2024-25 actions	OP ref
5.3.4.1	Support Council's Leadership Team to undertake annual staff appraisals	% of staff who have been appraised by target date of 31 August 2024	at least 90%	People & Culture
5.3.4.2	In partnership with Council's Leadership Team, prepare and deliver Council's annual training and development program	Annual Training Plan developed; % of staff overdue for mandatory training; % of staff who have completed scheduled program	by 30 September 2024; 0%; 100%	People & Culture
5.3.4.3	Coordinate delivery of cyber security training to workforce	% workforce trained	100%	Information Communication Technology

APPENDIX 1: Capital renewal and upgrade program 2024-25

The 2024-25 Operational Plan includes an asset renewal and upgrade capital program totalling \$14.44 million. Highlights include:

Plant disposal and acquisition program (net value after disposal)	\$1.46 million
Annual Local Roads Renewal and Upgrade Programs	\$3.28 million
Annual Regional Roads Renewal Program	\$0.40 million
Buildings and Facilities	\$0.51 million
Open Space and Recreation	\$1.46 million
Flood Mitigation and Drainage	\$0.84 million
Waste Management	\$0.40 million
Water infrastructure renewal programs	\$1.55 million
Sewer infrastructure renewal programs	\$1.05 million
Non-infrastructure assets	\$0.21 million

Grant-funded capital projects

The 2024-25 Operational Plan includes grant funded capital projects. Projects include:

- Town Hall and Peppin Heritage Centre projects,
- Regional and Local Road Repair Program, focusing on rural roads.
- Part of the Hardinge St reconstruction program
- Band Hall repairs
- Part of the Oval Lighting upgrades



Capital Program summary

Infrastructure	\$
Plant Plant replacement program, including: <ul style="list-style-type: none">• Large grounds mower• Small tipper• 2x 600L Quik Spray• Ride on mower• Grader• Line Marking Machine• 125HP Tractor• 5x Transport vehicles• Drone• GPS and Dashcam for fleet	 \$ 1,455,000
Roads Hardinge Street reconstruction, including: <ul style="list-style-type: none">- Local road reconstruction- Kerb and gutters Local road reseal Gravel road re-sheet Footpaths Regional roads reconstructions Regional roads reseal Road construction design	 \$2,954,000 \$2,044,078 \$775,500 \$195,000 \$500,000 \$400,000 \$ 85,000 \$6,953,578
Buildings & Facilities Airport hangars refurbishment Depot Emulsion tank Band Hall	 \$50,000 \$90,000 \$363,170 \$10,000 \$513,170
Open Space & Recreation Swimming Pool refurbishment Swim Centre Masterplan Rotary Park topdressing Saleyards amenities Oval lighting upgrades Cemetery plinths	 \$665,000 \$35,000 \$10,000 \$125,000 \$600,000 \$30,000 \$1,465,000



Infrastructure	\$
Flood Mitigation & Drainage	
Stormwater drainage	\$272,754
Stormwater drainage (as part of Hardinge Street reconstruction project)	\$314,000
Lagoon stormwater system upgrades	<u>\$250,000</u>
	\$836,754
Waste Management	
Fire hydrant pump upgrade	
Flood impact repairs	
	\$400,000
Water	
Water treatment plant upgrades	\$1,100,000
Water main replacement (as part of Hardinge Street reconstruction project)	\$400,000
Hydrants renewals	<u>\$50,000</u>
	\$1,550,000
Sewerage	
Sewerage system renewals	\$450,000
Sewerage Treatment Plant upgrades	\$400,000
Sewer pump station upgrades	<u>\$200,000</u>
	\$1,050,000
Non-infrastructure	\$
IT program	\$121,500
Library – Local Priority Grant	\$42,920
Library collection	\$50,000
Additional tree planting	<u>\$15,000</u>
	\$229,420
Total new capital program (renewals and upgrades)	\$14,452,922



VERSION CONTROL

Title	2024-25 Operational Plan and Budget		
ECM Doc ID			
Date Adopted by Council			
Resolution No.			
Responsible Officer	Director Corporate Services		
Version Number	Modified By	Modifications Made	Date modified
V1	Executive Team	Draft for Council endorsement for public exhibition	April 2024
V2	Executive Team	Edits in response to public exhibition and councillor workshops, for adoption	June 2024

Attachment 2 - 2024-25 Statement of Revenue Policy - for Council adoption - June 2024

EDWARD RIVER COUNCIL – OPERATIONAL PLAN

Statement of Revenue Policy**Introduction**

The Local Government Act (the Act) requires Council, under section 404, to include a Statement of Revenue Policy in its annual Operational Plan. In compiling this statement, significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face cost pressures while being relatively constrained with static revenue base. The 2024-25 Operational Budget has been formulated within these income and cost constraints.

The Revenue Policy is a key component of the Operational Plan and lists Council's Rates, Fees and Charges for 2024-25, including all areas that support the generation of Council's income.

Revenue categories include:

- Rates
- Annual charges for services
- Fees for services
- Commonwealth and State government grants
- Earnings on investments
- Borrowings
- Other revenues, including income from the sale of assets

Council adopts its Revenue Policy on an annual basis.

The following sections provide information regarding how Council will levy ordinary land rates, charges and fees in the 2024-25 financial year and the anticipated revenue that will be derived from each separate rate, charge and fee.

Rates

Rates are levied on the land value (as determined by the Valuer General) of the property and in accordance with the *Local Government Act 1993*.

EDWARD RIVER COUNCIL – OPERATIONAL PLAN

Categorisation of Land for the purposes of ordinary rates

Council has categorised all rateable properties in accordance with section 514 of the Act, to be within one of the following rating categories:

- Farmland
- Residential
- Mining
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area. A sub-category may be determined for the category:

- “Farmland” according to the intensity of the land use, the irrigability of the land, or economic factors affecting the land or
- “Residential” according to whether the land is rural residential land or is within a Centre of Population or
- “Mining” according to the kind of mining involved or
- “Business” according to a Centre of Activity

Rating Methods and Council’s Rating Structure

The Act provides Council with the following three alternative methods for levying rates:

- Solely ad valorem rating
- Minimum rate plus ad valorem rate
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category plus an ad valorem rate

The ad valorem amount of a rate is an amount in the dollar determined for a specified year by the council and expressed to apply, in the case of an ordinary rate, to the Land Value of all rateable land in the council's area within the category or sub-category of the ordinary rate.

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Land Valuations

Land valuations are supplied to Council by the NSW Valuer General's Office (VG) and are based on the unimproved capital value (ignore any developments) on the land. Land valuations are used by Councils to levy ordinary land rates. The VG provides council with Supplementary Lists every four weeks which dictate land value changes to particular properties within the three-year base year period.

Council uses land values to equitably levy ordinary land rates by applying a rate in the dollar to an individual property's land valuation. A different rate in the dollar applies to different rating categorisations.

An increase in total land valuations received from the VG does not increase Council's total permissible annual income; instead, it redistributes the rate burden between individual properties based on that property's land value change in comparison to others.

More information about land valuations and their use by councils is available from the Property NSW website at http://www.valuergeneral.nsw.gov.au/council_rates.

Total Permissible Revenue – Rate Pegging and Special Rate Variation

The rate peg is a percentage determined by the Independent Pricing and Regulatory Tribunal (IPART) each year that limits the maximum general rate income NSW Councils can collect above the rate income it collected in the previous year. The rate pegging limit for Edward River Council (ERC) for 2024-25 determined by IPART is 4.5%.

General income comprises income from ordinary land rates and special rates (Council is not levying any special rates at this current time). It does not include income derived from fees or charges for water, sewer, waste management, stormwater, on-site sewage management fees etc.

The rate peg applies to the total rate income, and therefore individual property rates may fluctuate depending upon their rating categorisation, Council's adopted rating structure and their land valuation.

Councils may apply for an increase above the rate peg limit determined by IPART for a set number of years, this is known as a Special Rate Variation under section 508 of the Act. A Special Rate Variation, if approved, overrides the rate pegging limit.

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Council's Rating Structure

Council's overall Rate income is based on last year's income plus the rate peg 4.5% set by the Office of Local Government through IPART. The rating structure in Table 1, next page, shows Edward River Council rates structure.

It should be noted ERC was also subject to a General Revaluation of all properties, which occurs every three years. This General Revaluation as issued was effective from 1-7-2023.

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Table 1 – Rating Structure 2024-25

Rating Category	Property Count Analysis	Property Count	Total Revenue Analysis	Total Revenue	Total Land Value Analysis	Total Land Value	Ad Valorem	Minimum Charge Base Amount
BUSINESS								
Business Other	1		\$4,414		\$2,360,000		0.00187053	
Business Other Minimum	51	52	\$25,857	\$30,271	\$946,990	\$3,306,990		\$507.00
Business Town - Deniliquin	433		\$1,159,697		\$59,891,825		0.0193632	
Business Town - Deniliquin - Minimum	25	458	\$13,925	\$1,173,623	\$414,785	\$60,306,610		\$557.00
FARMLAND								
Farmland Dry	88		\$133,904		\$112,053,700		0.001195	
Farmland Dry Base Amount		88	\$53,592	\$187,496		\$112,053,700		\$609.00
Farmland Irrigable	783		\$2,558,302		\$1,493,724,600		0.0017127	
Farmland Irrigable Base Amount		783	\$476,847	\$3,035,149		\$1,493,724,600		\$609.00
Farmland Unclaimed Dry	45		\$998		\$145,670	\$145,670	0.0068500	
Farmland Unclaimed Dry Base Amount		45	\$450	\$1,448				\$10.00
MIXED DEVELOPMENTS								
Business Lots (Mixed Development)	5		\$7,075	\$7,075	\$273,898	\$273,898	0.0258324	
Residential Lots (Mixed Development)	-		\$2,443		\$173,202		0.0141075	
Residential Lots (Mixed Development) Base Rate	-	5	\$747	\$3,190		\$173,202		\$393.00
RESIDENTIAL								
Residential Deniliquin - Other	417		\$436,486		\$105,505,300		0.0041371	
Residential Deniliquin - Other Base Amount		417	\$200,994	\$637,480		\$105,505,300		\$482.00
Residential Other	223		\$101,480		\$16,636,130		0.0061000	
Residential Rural Other Base Amount		223	\$45,938	\$147,418		\$16,636,130		\$206.00
Residential Town - Deniliquin	2966		\$2,045,695		\$328,203,690		0.0062330	
Residential Town - Deniliquin Base Amount		2966	\$1,430,094	\$3,475,789		\$328,203,690		\$482.00
	5037	5037	\$8,698,938	\$8,698,938	\$2,120,329,790	\$2,120,329,790		

How rates are calculated

General Rates

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The calculation used to ascertain the general rates for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{General Rate payable}$$

Base Rates

The calculation used to ascertain the base rate for an individual property is:

$$\text{Base Rate} + \frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{Base Rate payable}$$

Note: Different categories/sub categories will have by default different Base Rates. Base rates are total dependent on the percentage of total income for that category/sub category depending on the total income for that category. Base rates **are not** an indication of the amount a property is contributing to services provided by Council, it is purely an optional method of calculating rates on a property.

Minimum Rates

The calculation used to ascertain the minimum rate for an individual property is:

$$\frac{\text{Land Value} \times \text{Ad Valorem}}{100} = \text{Rate payable if above the minimum rate. If the result is less than the minimum, then the minimum rate is payable.}$$

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Rate Instalment dates

Section 562 (3)(b) the Act states “If payment is made by quarterly instalments, the instalments are payable by 31 August, 30 November, 28 February and 31 May”, except as provided in subsection 4”. It has been Council’s practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend.

Charges

Under sections 496, 496A and 501 of the Act, a Council may levy annual charges for the following services:

- Water
- Sewer
- Domestic Waste Management
- Non-Domestic Waste Management
- Stormwater Management

Under section 502 of the Act, Council may levy charges for actual use for the following services:

- Water Usage
- Sewer Usage
- Liquid Trade Waste

Water, Sewer and Waste Management charges relating to non-rateable properties will be charged in accordance with sections 496, 501, and 502 of the Act. For the purposes of charging these non-rateable properties that actually use these services in accordance with section 503 (2) of the Act, the charges to be applied are the same as those charged against rateable properties as these charges are representative of use.

Best practice pricing

The introduction of best-practice pricing for water, sewer and trade waste services is essential for the effective and sustainable management of Council’s water supply and sewerage businesses and the minimisation of customer bills. The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services and
- to promote sustainable water conservation practices and water demand management throughout NSW

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With increasing demands on the limited water resources of NSW, it is vital that these resources are managed in an efficient and sustainable manner.

Best-practice management is essential for efficient and sustainable management of water resources and the environment. It enables Council to achieve sustainable water supply and sewerage businesses and comply with the Australian Government's National Competition Policy (NCP) and National Water Initiative (NWI).

Best-practice water supply pricing requires that the usage charge recover those costs that vary with demand in the long-term (i.e. long-run marginal cost), through a usage charge.

Section 552 (1)(b) of the Act prescribes that Council may levy a special rate or charge on land that is situated within 225 metres of a water pipe of the council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and although the land is not actually supplied with water from any water pipe of the council.

Section 552 (3)(a) of the Act prescribes that Council may levy a special rate or charge relating to the sewerage on all land except land which is more than 75 metres from a sewer of the council and is not connected to the sewer.

Water access and usage charges

The water access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of consumption. The annual access charges for water are estimated to yield \$1,686,311 for 2024-25 financial year.

Set out in Table 2, below, are the annual water access and usage charges for 2024-25

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Table 2 - Water Access and Usage Charges 2024-25

Description	Charge		Unit
	2023-24	2024-25	
Residential - Filtered Water			
Access Charge	\$408.00	\$428.00	Per annum
Usage charge 0-800K	\$1.12/ kl	\$1.17/kl	Per kilolitre
Usage charge >-800K	\$1.59/ kl	\$1.67/kl	Per kilolitre
Residential – Raw Water			
Access Charge	\$206.00	\$217.00	Per annum
Usage Charge	\$0.83/kl	\$0.87/kl	Per kilolitre
Residential - Non-Potable Water			
Access Charge (Conargo, Wanganella, Booroorban)	\$117.00	\$123.00	Per annum
Connection Charge to main supply (Conargo, Wanganella, Booroorban)	\$368.00	\$387.00	Per annum
Usage Charge (Conargo, Wanganella, Booroorban)	\$0.80/kl	\$0.84/kl	Per kilolitre
Non-Residential - Filtered and raw water			
Access Charge -20mm connection size	\$341.00	\$358.00	Per annum
Access Charge-25mm connection size	\$552.00	\$580.00	Per annum
Access Charge-32mm connection size	\$710.00	\$745.00	Per annum
Access Charge-40mm connection size	\$907.00	\$952.00	Per annum
Access Charge-50mm connection size	\$1,152.00	\$1,209.00	Per annum
Access Charge-80mm connection size	\$2,239.00	\$2,349.00	Per annum
Access Charge-100mm connection size	\$2,526.00	\$2,650.00	Per annum
Raw Water Usage Charge	\$0.83/kl	\$0.87/kl	Per kilolitre
Raw Water Usage Charge – Community Land	\$0.06/kl	\$0.07/kl	Per kilolitre
Filtered Water Usage Charge	\$1.59/kl	\$1.67/kl	Per kilolitre

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Sewerage access charges

The sewer access charge is an annual charge, under section 501 of the Act, levied to customers and is independent of the level of usage. The annual access charges for sewer are estimated to yield \$3,614,817 for 2024-25 financial year.

Set out in Table 3, below, are the annual sewer access charges for 2024-25.

Table 3 – Sewer Access Charges for 2024-25

Description	Charge		Unit
	2023-24	2024-25	
Sewer Access Charges			
Residential Sewer Unconnected Charge	\$494.00	\$519.00	Per annum
Residential Sewer Connected Charge	\$983.00	\$1,032.00	Per annum
Non-Residential Unconnected Charge	\$494.00	\$519.00	Per annum
Non-Residential Connected Charge	\$983.00	\$1,032.00	Per annum
Non-Residential Volume Charge	\$2.00/kl	\$2.10/kl	Based on %

Stormwater Management Service Charge

Council will levy a stormwater management service charge, under section 496A of the Act, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management. This charge appears as a separate charge on the rate notice.

The charging methodology used by Council was established under the guidelines released by the Office of Local Government. The guidelines provide Council with the opportunity to levy charges on a catchment area or global basis while ensuring that the total income generated does not exceed the level of expenditure for new and additional stormwater management services. Council has a stormwater capital works program and as a result, a global approach will be used to enable significant works to be funded at a given time using all the revenue levied.

Set out in Table 4, below, are the annual stormwater management charges for 2024-25.

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Table 4 – Stormwater Management Service Charges for 2024-25

Description	Charge		Unit
	2023-24	2024-25	
Residential property	\$25.00	\$25.00	Per annum Per Occupancy
Residential strata property	\$12.50	\$12.50	Per annum Per occupancy
Business property	\$25.00	\$25.00	Per annum Per occupancy
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 per unit entitlement per annum)	\$25.00	\$5.00	Per annum Per occupancy

Funds derived from the Stormwater Management Service Charge must be spend on transparent works relating to Stormwater and the community must be advised of the proposed works and project as part of the Operational Plan consultation process. For 2024-25 financial year the estimated gross yield is \$74,685. Details of the capital works program can be found in the Capital Works – Other Infrastructure section of the budget as part of this Revenue Policy.

Domestic Waste Management Charge

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management services. Therefore, Council levies a Domestic Waste Management Charge under section 496 of the Act. The charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck).

In determining the annual Domestic Waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for the future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste management subject to changing industry regulation, cost and operational requirements that have a potential for significant variations in the future. The Domestic Waste Management Charge for 2024-25 is to yield \$2,224,227 (estimate).

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For the 2024-25 year, council is introducing a Household 3-bin system, this is to reduce, reuse and recycle waste. There will a green-lidded bin for organics to be collected every week, a yellow-lidded recycling bin to be collected fortnightly and a red-lidded general waste bin to be collected fortnightly.

Set out in Table 5, below, are the annual domestic waste charges for 2024-25.

Table 5 – Domestic Waste Management Charges for 2024-25

Description	Charge		Unit
	2023-24	2024-25	
Residential and Non-residential - Domestic Waste Charge Per Property - 3 bin package includes 1 general waste (red), 1 recycle waste (yellow) and 1 Food Organics and green organics (green).	\$408.00	\$558.00	Per Annum
Residential and Non-residential - Vacant Land Domestic Waste Charge	\$105.00	\$111.00	Per Annum
Residential and Non-residential - Additional Green Bin Collected Per Property		\$220.00	Per Annum
Residential and Non-residential - Additional Yellow Bin Collected Per Property		\$150.00	Per Annum
Residential and Non-residential - Additional General Bin (red) will include 1 green bin and 1 yellow bin-that is a second 3 bin package Collected Per Property		\$558.00	Per Annum

Liquid Trade Waste Charges

Under section 501 of the Act, Council levies Liquid Trade Waste Charges. Liquid Trade Waste means 'all liquid waste other than sewage of a domestic nature'. The purpose of this Liquid Trade Waste Charge is to cover the costs incurred by Council for the administration and management (including inspections) of these systems. Council has an adopted Liquid Trade Waste Policy, which sets out the classifications of liquid trade waste based on the level of impact discharges have on the sewerage system.

Category 1 discharges are those conducting an activity deemed by Council as requiring nil or only minimal pre-treatment equipment and whose effluent is well defined and of a relatively low risk to the sewerage system. In addition, Category 1 includes dischargers requiring prescribed pre-treatment but with low impact on the sewerage system.

Category 2 discharges are those conducting an activity deemed by Council as requiring a prescribed type of liquid trade waste pre-treatment equipment, as this effluent is clearly characterised.

Category 2S discharger is for those conducting an activity of transporting and/or discharging septic tank or pan content waste into the sewerage system.

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Category 3 dischargers is for those conducting an activity which is of an industrial nature and/or which results in the discharge of large volumes (over 20 kl/d) into the sewerage system.

Note: That any category 1 or 2 discharger whose volume exceeds 20 kilolitres per day becomes a Category 3 discharger, except shopping complexes and institutions (eg. hospitals, educational facilities, correctional facilities, etc).

Set out in Table 6, below, are the Liquid Trade Waste Fixed Charges for 2024-25.

Table 6 – Liquid Trade Waste Fixed Charges for 2024-25

Application Fees			
Description	Charge		Unit
	2023-24	2024-25	
Category 1	\$131.00	\$138.00	Per application
Category 2	\$256.00	\$269.00	Per application
Category 3	\$381.00	\$400.00	Per application

Annual Fees			
Description	Charge		Unit
	2023-24	2024-25	
Category 1 Discharger	\$211.00	\$222.00	Per annum
Category 2 and 2S Discharger	\$211.00	\$222.00	Per annum
Category 3 Discharger	\$211.00	\$222.00	Per annum
Larger Discharger	\$211.00	\$222.00	Per annum
Industrial Discharger	\$211.00	\$222.00	Per annum
Pre-Inspection Fee	\$211.00	\$222.00	Per inspection

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Liquid Trade Waste discharges have a Trade Waste Discharge Factor (TWDF) added to their Sewerage Discharge Factor (SDF) to determine their total usage charge. Like the SDFs, the TWDFs have been determined using category of business guidelines set by the NSW Department of Water and Energy. TWDF is the estimated ratio of Liquid Trade Waste discharged from business premises into the sewer system to the total consumption expressed as a percentage. Usage charges will apply to Category 2 Liquid Trade Waste discharges and charges will be calculated as defined in NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

Excess Mass charges will apply to Category 3 dischargers and charges will be calculated as defined in the NSW Department of Water and Energy, Liquid Trade Waste Regulation Guidelines April 2009.

The trade waste usage charge for non-residential properties is calculated by applying the property's business category TWDF against the usage charge.

Properties that are technically non-complying users of Council's sewer reticulation system will be charged a higher liquid trade waste usage charge to encourage compliance and reduce the adverse impact of non-compliant discharge into Council's sewer infrastructure.

Set out in Table 7, below, are the Liquid Trade Waste Usage Charges for 2024-25.

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Table 7 – Liquid Trade Waste Usage Charges for 2024-25

Description	Charge		Unit
	2023-24	2024-25	
Category 1 Discharger with appropriate equipment	\$0.00	\$0.00	Per kilolitre
Category 1 Discharger without appropriate pre-treatment	\$1.97	\$2.07	Per kilolitre
Category 2 Discharger with appropriate equipment	\$1.97	\$2.07	Per kilolitre
Category 2 Discharger without appropriate pre-treatment	\$18.16	\$19.05	Per kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to be calculated with equation 3 in Liquid Trade waste policy) (refer to equation 4 & 5 in Liquid Trade Waste policy for other parameters)	To be Calculated	To be Calculated	Per kilolitre
Excess Mass Charges:			
Food Waste	\$26.00	\$28.00	Per kilogram
Aluminum	\$1.07	\$1.12	Per kilogram
Ammonia	\$3.20	\$3.36	Per kilogram
Arsenic	\$92.00	\$97.00	Per kilogram
Barium	\$46.00	\$49.00	Per kilogram
Biochemical Oxygen demand - Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$1.07	\$1.12	Per kilogram
Boron	\$1.07	\$1.12	Per kilogram
Bromine	\$20.00	\$21.00	Per kilogram
Cadmium	\$421.00	\$442.00	Per kilogram
Chloride	No Charge	No Charge	Per kilogram
Chlorinated Hydrocarbons	\$46.00	\$49.00	Per kilogram
Chromium	\$31.00	\$33.00	Per kilogram
Cobalt	\$20.00	\$21.00	Per kilogram
Copper	\$20.00	\$21.00	Per kilogram
Fluoride	\$6.00	\$7.00	Per kilogram
Formaldehyde	\$2.13	\$2.23	Per kilogram
Oil and Grease (Total O & G)	\$2.13	\$2.23	Per kilogram
Herbicides/defoliant	\$909.00	\$954.00	Per kilogram
Iron	\$2.13	\$2.23	Per kilogram
Lead	\$46.00	\$49.00	Per kilogram
Lithium	\$10.00	\$11.00	Per kilogram
Manganese	\$10.00	\$11.00	Per kilogram
Mercury	\$3,063.00	\$3,214.00	Per kilogram
Methylene Blue Active Substance (MBAS)	\$1.07	\$1.12	Per kilogram

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Molybdenum	\$1.07	\$1.12	Per kilogram
Nickel	\$31.00	\$33.00	Per kilogram
Total Kjeldahl Nitrogen (TKN)	\$1.07	\$1.12	Per kilogram
Organoarsenic Compounds	\$911.00	\$956.00	Per kilogram
Pesticides General (excludes organochlorines & organophosphates)	\$911.00	\$956.00	Per kilogram
Petroleum Hydrocarbons (non-flammable)	\$3.20	\$3.36	Per kilogram
Phenolic Compounds (non-chlorinated)	\$10.00	\$11.00	Per kilogram
Phosphorus (Total P)	\$2.13	\$2.23	Per kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$20.00	\$21.00	Per kilogram
Selenium	\$64.00	\$68.00	Per kilogram
Silver	\$2.13	\$2.23	Per kilogram
Sulphate (SO4)	\$1.07	\$1.12	Per kilogram
Sulphide	\$2.13	\$2.23	Per kilogram
Sulphite	\$2.13	\$2.23	Per kilogram
Suspended Solids (SS)	\$2.13	\$2.23	Per kilogram
Thiosulphate	\$1.07	\$1.12	Per kilogram
Tin	\$10.00	\$11.00	Per kilogram
Total Dissolved Solids (TDS)	\$1.07	\$1.12	Per kilogram
Uranium	\$10.00	\$11.00	Per kilogram
Zinc	\$20.00	\$21.00	Per kilogram

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Sundry

Interest on Overdue Rates and Charges

The interest rate payable for the 2024-25 financial year, under section 566 of the *Act* for 2024-25 has been advised by Office of Local Government at the determination of the Minister of Local Government as 10.5%

Adjustments to Rates and Charges

Property rates and charges will be adjusted following a change in circumstances, for example, a subdivision / amalgamation on notification from the VG or a change in rating categorisation, in accordance with sections 527 and 546 of the *Act*. Relevant adjustments to rates will be made at the start of the following Rate year but service charges will be made pro-rata from the date of notification by the VG through its Supplementary process or following the effective date of the charge including subdivision plan registration date or date an application for categorisation review was made. These adjustments are made in accordance with sections 527 and 546 of the *Act*

Retrospective adjustments would usually be made only for the current year, however, Council may decide to make adjustments for a period outside the current year in certain cases at its discretion, depending upon equity and specific circumstances.

Council may choose not to make current year adjustments if the value of the adjustment is less than \$50 if Council considers that the account will be uneconomical to collect.

Making the rate and charges and setting the interest rate

In accordance with sections 533, 534, 535, 543 and 566, Council must make the rates and charges and set the interest rate annually. Council must also give a short name to each rate and charge made. A separate report is presented to Council in June annually to adopt the rates, charges and interest to satisfy these legislative requirements.

Pensioner Concessions

Council provides concessions for eligible pensioners under section 575 of the *Act* as follows:

- 50% of the combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate
- 50% of water fixed and usage charges up to an \$87.50 maximum rebate
- 50% of sewerage fixed charge up to an \$87.50 maximum rebate

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Council funds 45% of the total concession granted with 50% funded by the NSW State Government and the remaining 5% by the Australian Federal Government.

Holders of the cards listed below are eligible for the concession. Pensioner concessions will only be granted in the year the application is made, that is, an eligible pensioner can only claim a maximum concession dating back to the 1st of July in the current rating year.

- Holders of a Pensioner Concession Card (PCC)
- Holders of a gold card embossed with 'TPI' (Totally Permanently Incapacitated)
- Holders of a gold card embossed with 'EDA' (Extreme Disablement Adjustment)
- War widow or widower or wholly dependent partner entitled to the DVA income support supplement

Borrowings

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year.

The borrowing of funds if required, will be in accordance with Part 12 - Loans, sections 621, 622, 623 and 624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27th September 1993.

Council has Identified that there may be borrowings in the 2024-25 financial year.

Pricing Policy

Council's pricing policy aims to be equitable by recognising people's ability to pay and balancing expectation that some services will be cross-subsidised for the common good of the community.

Council's key pricing strategies are to:

- develop pricing structure that can be administered simply, inexpensively and be easily understood by members of the public
- explore all cost-effective opportunities to maximize Council's revenue base
- balance the dependences on rates and grants against other funding sources and
- full cost attribution be applied to all business activities considered to be of a commercial nature

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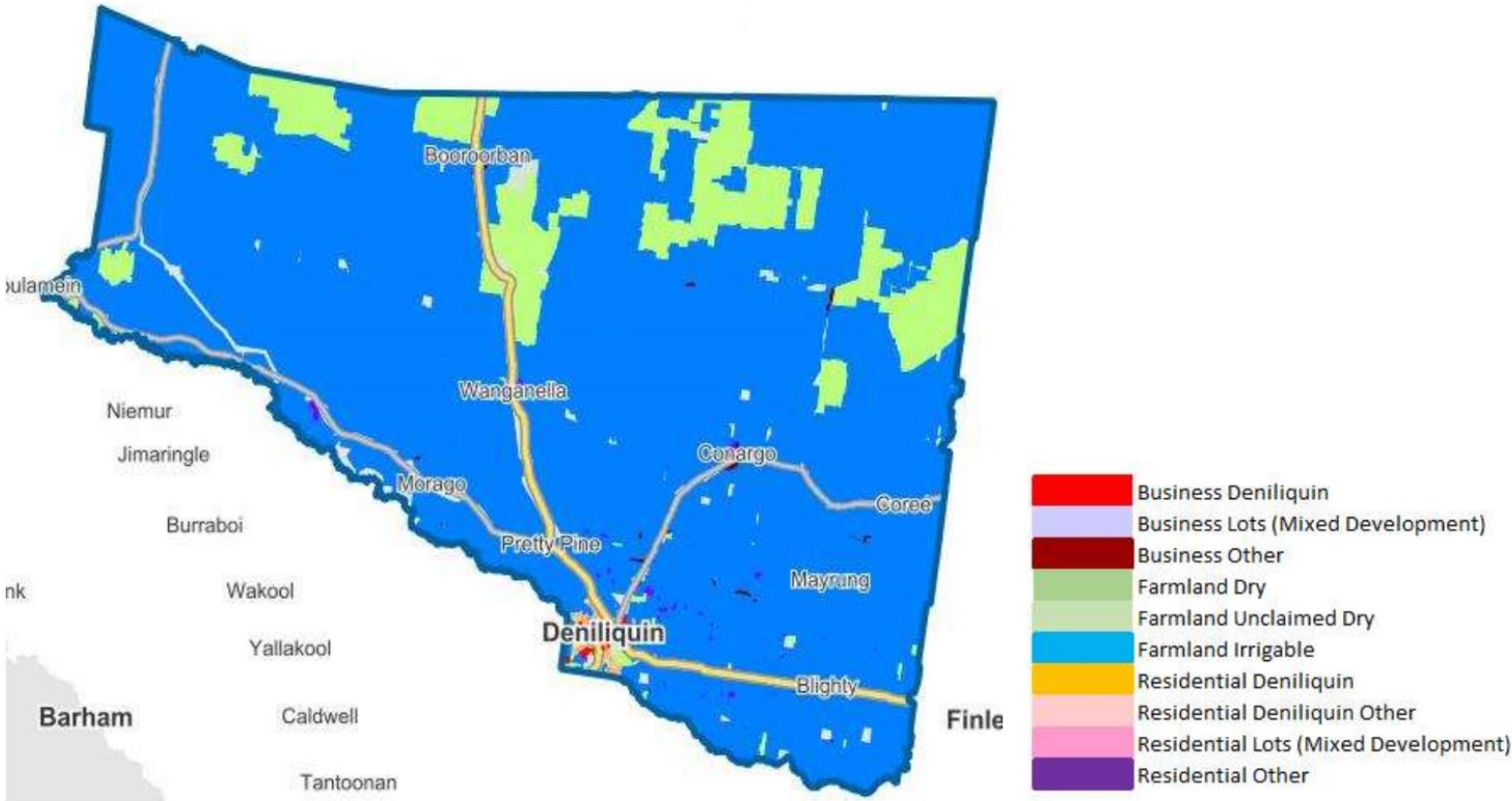
Council's pricing principles are:

- S Statutory
The price for goods / services are a statutory charge set by government legislation
- F Full Cost Recovery
The price for goods / services are set to recover the total operating costs, both direct and indirect, of providing this good / service. Indirect costs are to include taxation equivalent payments, where applicable, in accordance with the principles of National Competition Policy
- P Partial Cost Recovery
The price for goods / services are set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods / services. The remainder of the costs are met from property rates and general-purpose income
- R Reference Price
The price for goods / services are set by reference to prices charged for similar goods / services by like councils or competitors

Council's schedule of Fees and Charges has been prepared using the best information available in relation to the GST impact on the fees and charges at the time of publication. If a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

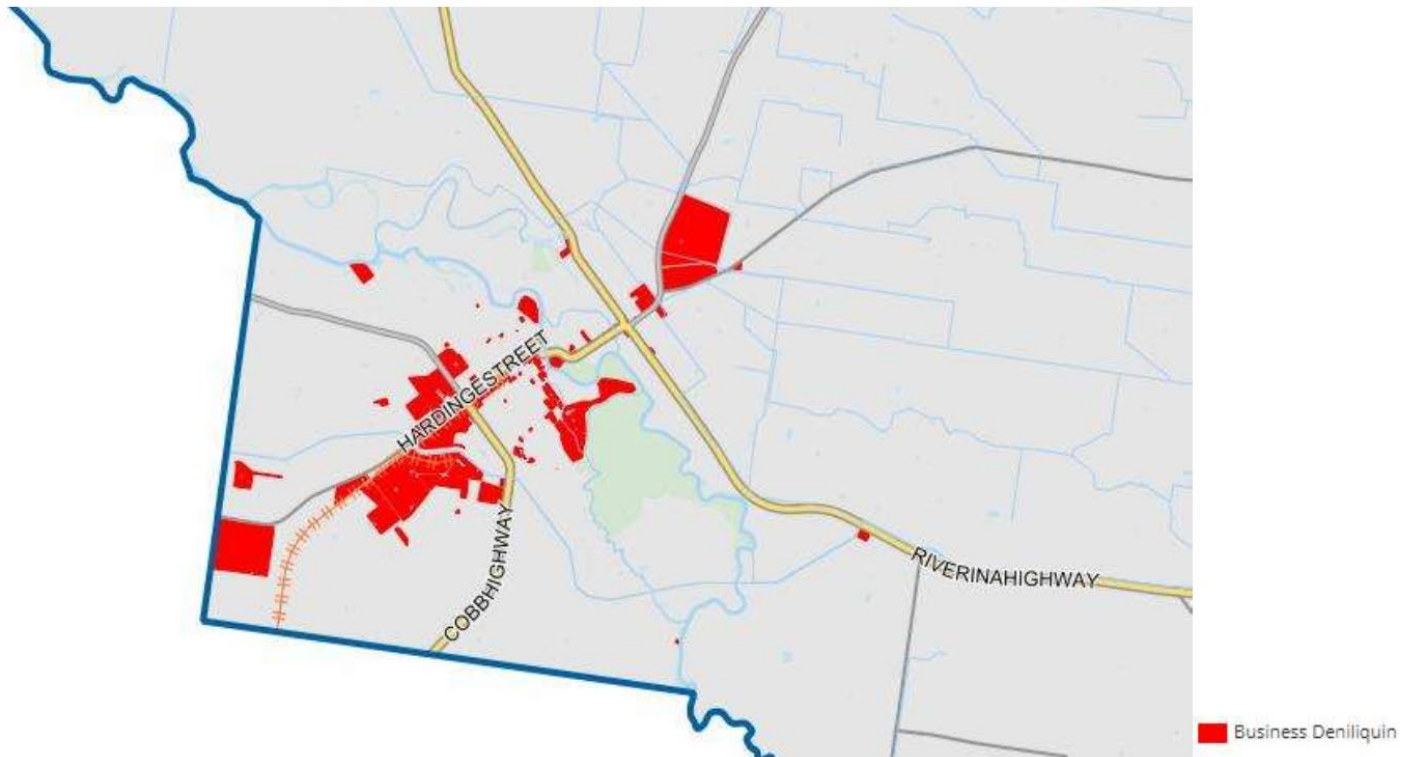
Edward River Council Rate Map – all Rate categories

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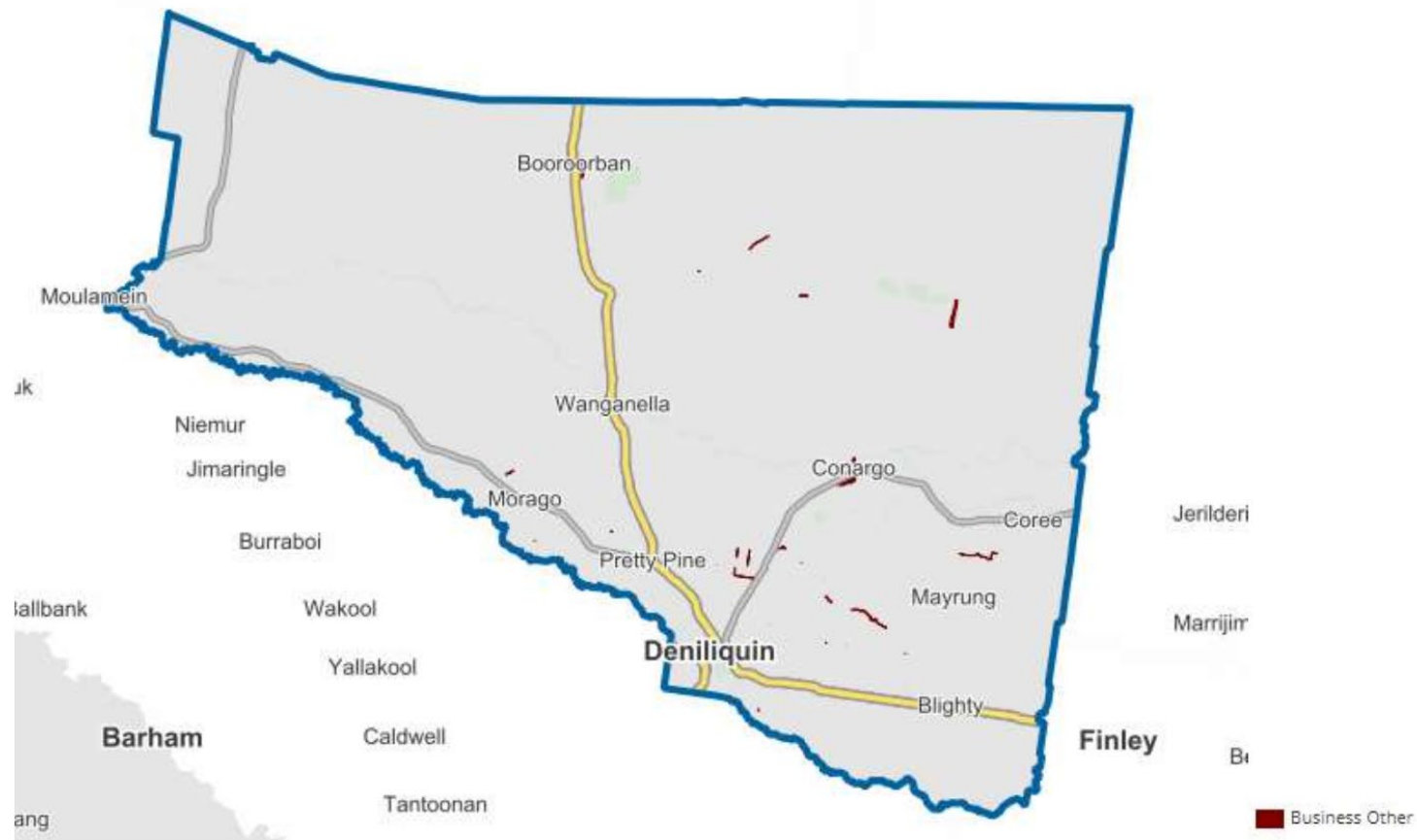
Category - Business Deniliquin

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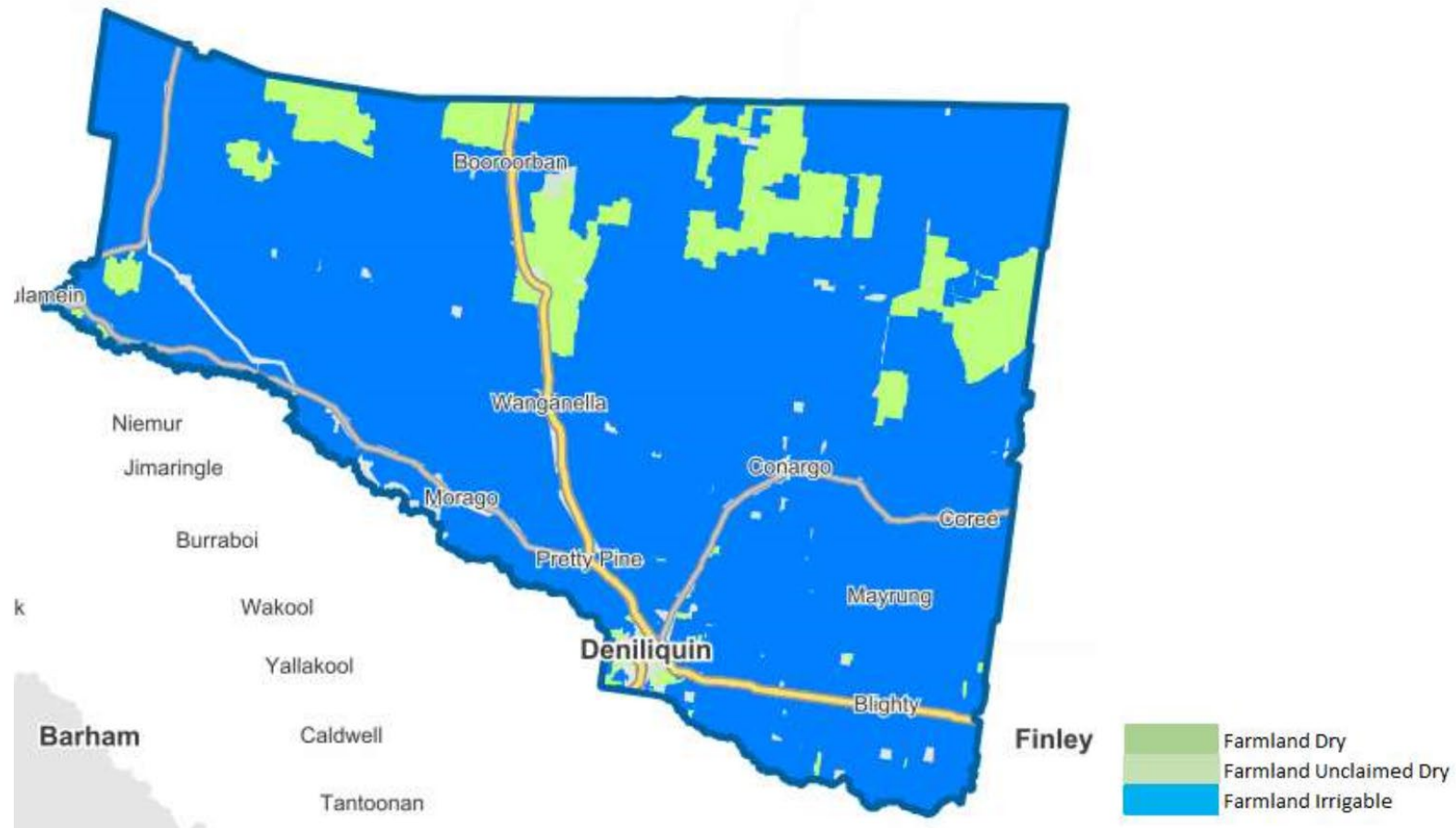
Category - Business Other

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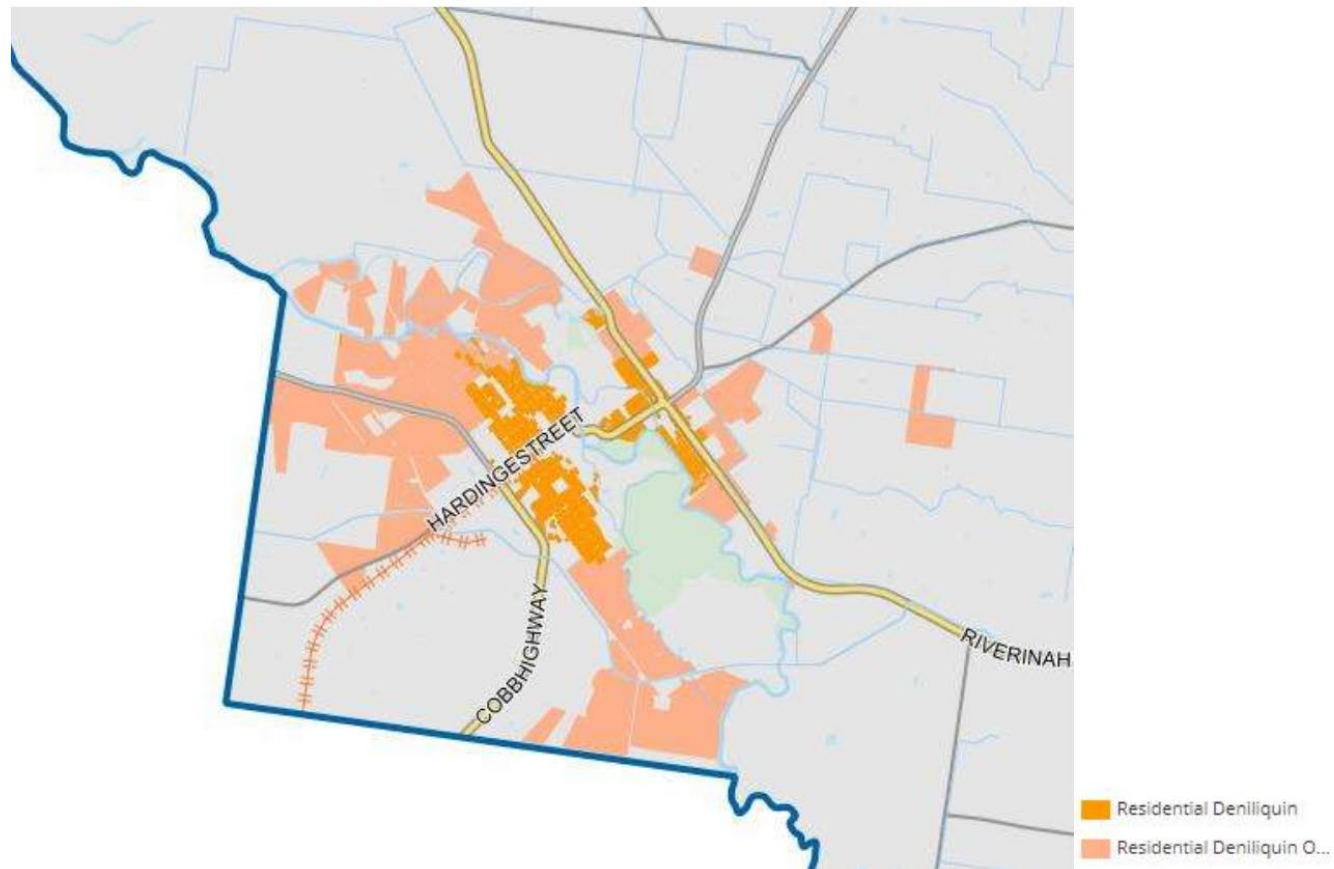
Category – Farmland Dry and Farmland Irrigable

EDWARD RIVER COUNCIL – OPERATIONAL PLAN



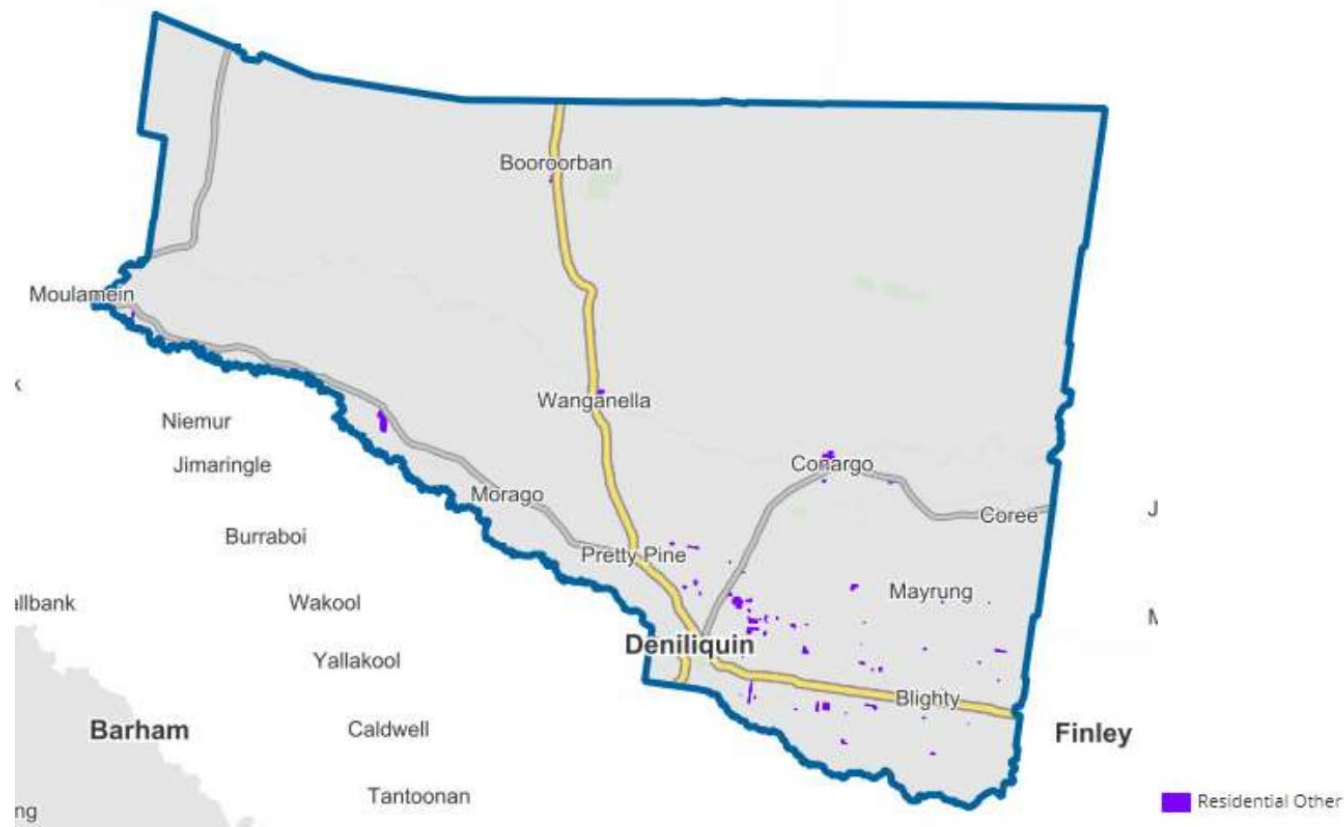
Category – Residential Deniliquin Town and Residential Deniliquin Other

EDWARD RIVER COUNCIL – OPERATIONAL PLAN



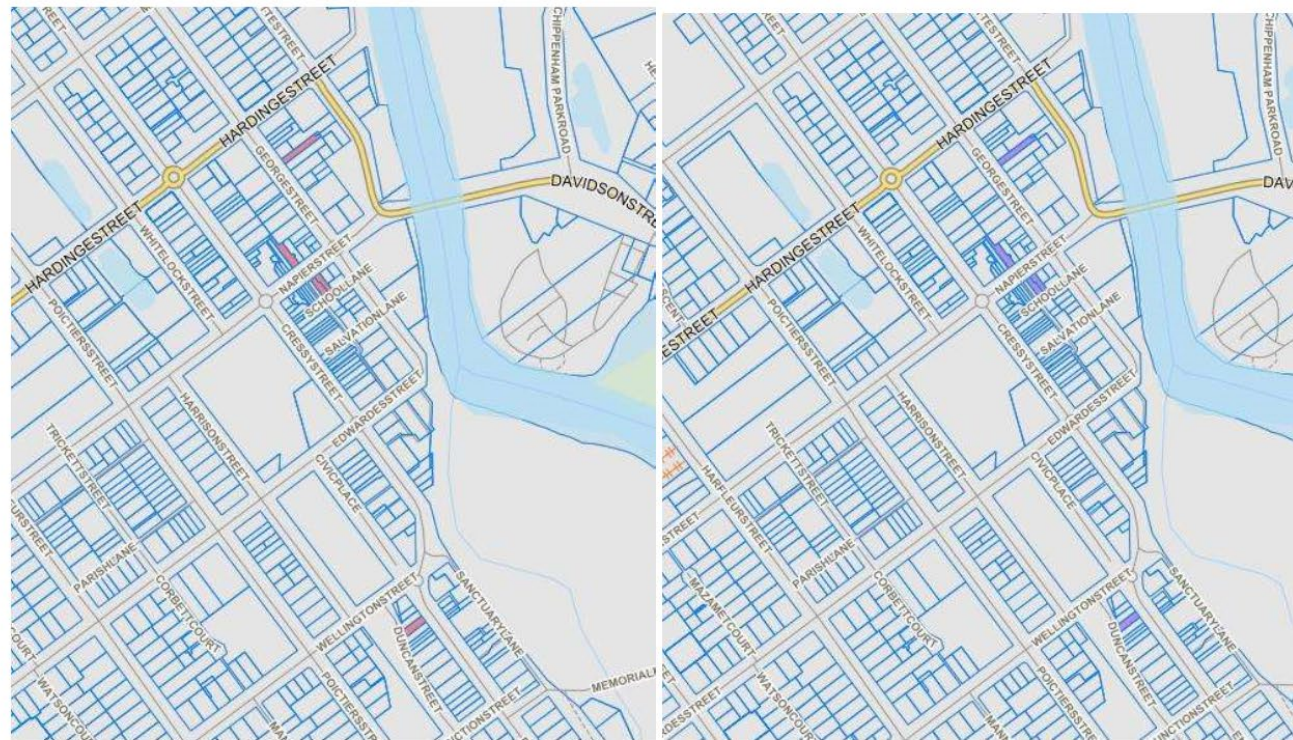
Category – Residential Other

EDWARD RIVER COUNCIL – OPERATIONAL PLAN



Category – Mixed Development (Business & Residential)

EDWARD RIVER COUNCIL – OPERATIONAL PLAN



- Business Lots (Mixed Development)
- Residential Lots (Mixed Development)



EDWARD RIVER COUNCIL

FEES & CHARGES

2024/2025

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*Statutory fees are set by other government departments and may change after the adoption of this document, where this occurs the current fee set by the department will override the fee listed in this document. This document will be updated as soon as notified of the updated to the fee.

Development Services					
Building/Environmental Planning					
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	
				23/24 Fee	24/25 Fee
Development Application Fees (Not Including Inspections)					
Up to \$5,000		Development application fee for building, works or demolition	S	N	\$138.38
\$5,001 - \$50,000	\$212.40 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost	Development application fee for building, works or demolition	S	N	\$212.40 minimum
\$50,001 - \$250,000	\$441.95 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	Development application fee for building, works or demolition	S	N	\$441.95 minimum
\$250,001 - \$500,000	\$1,454.58 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Development application fee for building, works or demolition	S	N	\$1,454.58 minimum
\$500,001 - \$1,000,000	\$2,189.38 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Development application fee for building, works or demolition	S	N	\$2,189.38 minimum
\$1,000,001 - \$10,000,000	\$3,280.32 plus \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Development application fee for building, works or demolition	S	N	\$3,280.32 minimum
More than \$10,000,000	\$19,914.68 plus \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Development application fee for building, works or demolition	S	N	\$19,914.68 minimum
Construction Certificate Fee (Not including inspections)					
Not exceeding \$5,000		Fee for a construction certificate	P	Y	\$111.00
\$5,000 - \$100,000	\$111 plus \$4.50 per \$1,000 or part thereof by which the cost exceeds \$5,000	Fee for a construction certificate	P	Y	\$111.00 minimum
\$100,001 - \$250,000	\$765 plus \$3.50 per \$1,000 or part thereof by which the cost exceeds \$100,000	Fee for a construction certificate	P	Y	\$765.00 minimum
More than \$250,000	\$1,530 plus \$2.50 per \$1,000 or part thereof by which the cost exceeds \$250,000	Fee for a construction certificate	P	Y	\$1,530.00 minimum
Complying Development Certificates (Not including inspections)					
Not exceeding \$5,000		Application fee for complying development certificate (CDC)	P	Y	\$110.00
\$5,000 - \$100,000	\$110 plus \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000	Application fee for complying development certificate (CDC)	P	Y	\$110 minimum
\$100,001 - \$250,000	\$960.00 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000	Application fee for complying development certificate (CDC)	P	Y	\$960 minimum
\$250,001 - \$500,000	\$1,939 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Application fee for complying development certificate (CDC)	P	Y	\$1,939 minimum
More than \$500,000	\$3,257.00 plus \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Application fee for complying development certificate (CDC)	P	Y	\$3,257 minimum

S = STATUTORY F = FULL COST RECOVERY P = PARTIAL COST RECOVERY R = REFERENCE

Development Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Compliance Certificate and Inspect Cl6.5 EP & A Act					
Inspection	General inspection fee	P	Y	\$119.00	\$125.00
Compliance Certificate	Fee for a Compliance Certificate	P	Y	\$119.00	\$125.00
Occupation Certificate					
	Occupation Certificate Fee	P	Y	\$119.00	\$125.00
Local Government Approvals (matters requiring approval under Sec 68 of the LGA)					
Section 68 Application	Fees to carry out activities under Section 68 of the LG Act	P	N	\$191.00	\$201.00
Section 68 Compliance Inspection	Fees to carry out water inspection under Section 68 of the LG Act	P	N	\$119.00	\$125.00
Development involving Construction of a Dwelling House with an Estimated Value of \$100,000 or Less					
Development involving construction of a dwelling house with an estimated value of \$100,000 or less (cl247 EP&A Regs)	Development application fee for erection of a dwelling house, where estimated cost is \$100,000 or less	S	N	\$570.84	\$570.84
Development involving the Subdivision of Land (cl249 EP&A Regs)					
New Road	Minimum \$770 Plus \$65 per additional lot Development application for subdivision of land (not a strata subdivision) involving the opening of a public road	S	N	\$770.00 minimum	\$770.00 minimum
No New Road	Minimum \$386 Plus \$53 per additional lot Development application for subdivision of land (not a strata subdivision) not involving the opening of a public road	S	N	\$386.00 minimum	\$386.00 minimum
Strata	Minimum \$386 Plus \$65 per additional lot Development application fee for a strata subdivision	S	N	\$386.00 minimum	\$386.00 minimum
Subdivision Certificate Fee	Subdivision certificate fee	P	Y	\$155.00	\$163.00
Subdivision Works Certificate Fee					
Not exceeding \$5,000	Fee for a construction certificate	P	Y	\$111.00	\$117.00
\$5,000 - \$100,000	\$111 plus \$4.50 per \$1,000 or part thereof by which the cost	P	Y	\$111.00 minimum	\$117.00 minimum
\$100,001 - \$250,000	\$765 plus \$3.50 per \$1,000 or part thereof by which the cost	P	Y	\$765.00 minimum	\$800.00 minimum
More than \$250,000	\$1530 plus \$2.50 per \$1,000 or part thereof by which the cost exceeds \$250,000	P	Y	\$1,530.00 minimum	\$1,601.00 minimum

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Development Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Development not Involving the Erection of a Building, the Carrying on of Work, the Subdivision of Land or the Demolition of a Building or Work (cl250 EP&A Regs)					
Maximum Fee	Development application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work	S	N	\$353.99 min	\$353.99 min
Additional Fee for a Designated Development					
In addition to any fee payable under Part 15 Division 1 of the EPA Regs (cl251 EP&A Regs)	Additional fee - designated development	S	N	\$1,154.23	\$1,154.23
Advertising Fees for Development Applications (cl252 EP&A Regs) - maximum fee applicable					
Advertised Development	Maximum fee for giving notice required for	S	N	\$1,385.93	\$1,385.93
Prohibited Development	Maximum fee for giving notice required for the prohibited development	S	N	\$1,385.93	\$1,385.93
Council must refund any part of the above fees paid for advertising under cl252 EP&A Reg that is not spent in advertising the development					

Additional Fees for Concurrence					
An additional processing fee up to a maximum of \$175.93, plus a concurrence fee of \$374 for payment to each concurrence authority, in respect of an application for development that requires concurrence	Additional processing fee for development requiring concurrence	S	N	\$ 175.93	\$ 175.93
Additional fee for Integrated Development					
An additional processing fee of up to a maximum of \$175.93 plus an approval fee of \$374 for payment to each approval body are payable in respect of an application for integrated development	Additional processing fee for development that is integrated development	S	N	\$ 175.93	\$ 175.93
Concept Development Applications (cl256B EP&A Regs)	Fee payable for a concept development application	S	N	As Quoted	As Quoted
Maximum fee payable for a concept development application and for any subsequent development application for any part of the site, is the maximum fee that would be payable as if a single development application only was required for					
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Development Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Fees for Review of Decision to Reject a Development Application (cl257A EP&A Reg 2000)					
Fee for an application under section s8.2(1)(c) for a review of a decision is as follows:					
Estimated cost of development is under \$100,000		S	N	\$68.65	\$68.65
Estimated cost of development is between \$100,000 and \$1,000,000		S	N	\$187.72	\$187.72
Estimated cost of development is over \$1,000,000		S	N	\$313.23	\$313.23

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Development Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)		
Request for Review of Determination (cl257 EP&A Reg 2000)					
Up to \$5,000		Review of determination of a development application	S	N	\$68.65
\$5,001 - \$250,000	\$107.27 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Review of determination of a development application	S	N	\$107.27 minimum
\$250,001 - \$500,000	\$627.53 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	Review of determination of a development application	S	N	\$627.53 minimum
\$500,001 - \$1,000,000	\$893.56 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	Review of determination of a development application	S	N	\$893.56 minimum
\$1,000,001 - \$10,000,000	\$1,237.90 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	Review of determination of a development application	S	N	\$1,237.90 minimum
More than \$10,000,000	\$5,942.76 plus \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	Review of determination of a development application	S	N	\$5,942.76 minimum

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Development Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Application for a Modification of Consent (cl258 EP&A Reg 2000)					
The maximum fee for an application under section 4.55(1) of the Act	Fee for modification of consent	S	N	\$89.03	\$89.03
The maximum fee for an application under section 4.55(1A) or 4.56(1) of	\$754.00 or 50% of the fee for the original DA, whichever is the lesser	S	N	As Quoted	As Quoted
The maximum fee for an application under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act 1979 for the modification of a					
1) If the original fee for the application was less than \$100.00, 50% of that fee; or		S	N	As Quoted	As Quoted
2) If the fee for the original application was \$100.00 or more:					
a) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or		S	N	As Quoted	As Quoted
b) in the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of		S	N	\$235.99	\$235.99
c) in the case of an application with respect of any other development application as set out in the table below					
Application for a Modification of Consent (cl258 EP&A Reg 2000)					
Up to \$5,000	Fee for modification of consent	S	N	\$68.65	\$68.65
\$5,001 - \$250,000	\$106.20 plus \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	S	N	\$106.20 minimum	\$106.20 minimum
\$250,001 - \$500,000	\$627.53 plus \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	S	N	\$627.53 minimum	\$627.53 minimum
\$500,001 - \$1,000,000	\$893.56 plus \$0.50 for each \$1,000 (or part of \$1,000) by which	S	N	\$893.56 minimum	\$893.56 minimum
\$1,000,001 - \$10,000,000	\$1,237.90 plus \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	S	N	\$1,237.90 minimum	\$1,237.90 minimum
More than \$10,000,000	\$5,942.76 plus \$0.27 for each \$1,000 (or part of \$1,000) by which	S	N	\$5,942.76 minimum	\$5,942.76 minimum
An additional fee, not exceeding \$778 is notice of the application is required to be given under section 4.55(2) or 4.56(1) of the Environmental Planning and Assessment Act	Fee for modification of consent	S	N	\$834.56	\$834.56
An additional fee, not exceeding \$953.63 is payable for development to which clause 115(3) applies	Fee for modification of consent	S	N	\$953.63 minimum	\$953.63 minimum
Review of Modification Application					
Review of modification application fee - an application under S8.9 for a review of a decision is 50% of the		S	N		
Modification of a Construction Certificate					
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$94.00	\$99.00
Major Area	\$756.00 or 50% of the fee for the original construction certificate, whichever is the lesser	P	N	\$756.00	\$794.00

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Development Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Modification of a Complying Development Certificate						
Minor Change - e.g. Rearrangement of a window or change in area	Fee for modification of consent, plan or certificate	P	N	\$96.00	\$101.00	
Major Area	\$774 or 50% of the fee for the original Complying Development Certificate, whichever is lesser	Fee for modification of consent, plan or certificate	P	N	\$774.00	\$812.00
Building Information Certificate (cl260 EP&A Reg 2000)						
Up to \$5,000	138.38	P	Y		\$138.38	
\$5,001-\$50,000	\$212.40 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated Cost	P	Y		\$212.40 minimum	
\$50,001-\$250,000	\$441.95 plus \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000	P	Y		\$441.00 minimum	
\$250,001-\$500,000	\$1,454.58 plus \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	P	Y		\$1454.58 minimum	
More than \$500,000	\$2,189.38 plus \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	P	Y		Minimum \$2189.38	
S = STATUTORY F = FULL COST RECOVERY P = PARTIAL COST RECOVERY R = REFERENCE						
Building Information Certificate (cl260 EP&A Reg 2000)						
Additional fee payable for the above in the total of the following amounts						
a) the amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate (if appropriate), authorising the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the act in the period of 24 months immediately preceding the date of application		F	N	As Quoted	As Quoted	
b) the amount of the maximum fee that would be payable if the application were an application to Council for a construction certificate relating to the erection or alteration of any part of the building to which the application relates that has been erected or altered in contravention of the Act in the period of 24 months immediately preceding the date of the application (cl260 (3A&3B) EP&A Reg 2000)		F	N	As Quoted	As Quoted	
c) where order 2, 3, 10, 11 or 14 in Part 1 Schedule 5 of the Act has been given in relation to the building unless the order has been revoked on appeal		F	N	As Quoted	As Quoted	
d) where person has been found guilty of an offence under the Act in relation to the erection of the building		F	N	As Quoted	As Quoted	
e) where the court has made a finding that the building was erected in contravention of a provision of the Act		F	N	As Quoted	As Quoted	

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Development Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Copy of Building Certificate (cl261 EP&A Reg 2000)					
Copy of building certificate	Copy of a building certificate	S	N	\$13.00	\$13.00
Certified copy of Document Map or Plan held by Council (cl262 EP&A Reg 2000)					
Certified copy of document map or	Fee for certified copy of document, map or	S	N	\$53.00	\$53.00
Land Rezoning Application & Change of Precinct (DCP)					
LEP amendment	All costs to be paid by proponent once the \$1395.00 has been Amendment fee - LEP	P	N	\$1,395.00	\$1,464.00
Registration of Certificates where Council is not the Certifying Authority (cl263(2) EP&A Reg					
Registration of Complying Development Certificate or a Part 6 Certificate being a Construction	Registration fee	S	N	\$40.00	\$40.00
Principal Certifying Authority Appointment					
Where Council is not the consent authority	Fee to appoint Council as PCA	F	Y	\$113.00	\$119.00
Compliance Inspection as per Consent Conditions					
Compliance inspection as per consent conditions	Development consent compliance inspection fee	F	Y	\$120.00	\$120.00
Planning and Policy Fees					
Provision of planning, health and building documentation (copies)	Fee for accessing or printing required information	P	N	As quoted	As quoted
Temporary Suspension of Alcohol Free Zones or Alcohol Prohibited Areas					
Development application for temporary suspension of alcohol free zones or alcohol prohibited areas -	Fee for temporary suspension of alcohol	F	N	\$799.00	\$839.00

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Development Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Determination of application for approval to operate a caravan park, camping ground or manufactured home estate (greater than 12 sites). Fee per site. Minimum Fee \$106.50	Fee to operate a caravan park, camping ground or manufactured home estate	F	N	\$10.00 per site	\$10.00 per site
OR					
Caravan Park and Manufactured Home Estate Inspections (per S608(s) Local Government Act 1993)					
Inspection fee for manufactured homes, unregistrable moveable homes or associated structures and issuing a Certificate of Compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$119.00	\$125.00
Re-inspection because of non-compliance	Fee to operate a caravan park, camping ground or manufactured home estate	F	Y	\$119.00	\$125.00
Health Inspection Fees					
Hairdresser/Barber Shop Annual License for					
Skin penetration inspection	Skin penetration registration - annual fee	F	N	\$151.00	\$159.00
Other Charges - Bonds					
Landscaping	Bond	R	N	\$1,363.00	\$1,430.00
Relocation of a building	Bond	R	N	\$4,118.00	\$4,320.00
Food Premises and Miscellaneous Inspections					
Food premises inspection fee	Food premises inspection fee	F	Y	\$178.00	\$187.00
Food premises re-inspection fee	Food premises re-inspection fee	S		\$100.00	\$100.00
Improvement notice	Food premises improvement notice fee including inspection	S	Y	\$330.00	\$330.00
Community / Charity / Non-Profit	General food premises inspection fee	N/A	Y		
Mobile food vendors (prescribed under LG Act 1993)	General food premises inspection fee	F	Y	\$110.00	\$116.00
Private Swimming Pools - Council Inspection Program - Swimming Pools Amendment Act					
Initial inspection - Swimming Pool Program		N/A	N/A	No charge	No charge
First follow up inspection		S	N	\$50.00	\$50.00
Second follow up inspection		S	N	\$100.00	\$100.00
Registration of private swimming pool on NSW Swimming Pool Register	Fee for registration of private swimming pool	S	N	\$10.00	\$10.00
Private Swimming Pools - For Sale/Lease- Swimming Pools Amendment Act					
Inspections for properties being sold or leased					
Initial inspection	Fee under NSW Swimming Pools Amendment Act 2012	S	N	\$150.00	\$150.00
First follow up inspection	Fee under NSW Swimming Pools	S	N	\$100.00	\$100.00
Duplicate certificate of compliance		S	N	\$13.00	\$13.00

Resuscitation chart	Fee for signs	F	N	\$31.00	\$33.00
Miscellaneous Inspection					
Inspection (fire safety, etc)	Fire Safety Audit Fee	P	Y	\$225.00 per hour or \$166.00 Minimum Fee	\$225.00 per hour or \$166.00 Minimum Fee

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Aerodrome					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Arrival tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$9.00	\$10.00
Casual hangarage per night	Use of facilities - airport	P	Y	\$31.00	\$33.00
Departure tax (on restoration of regular passenger transport service)	Use of facilities - airport	P	Y	\$9.00	\$10.00
Hangarage per annum	Use of facilities - airport	P	Y	\$2,274.00	\$2,386.00
Hangar site annual lease costs - single	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Hangar site annual lease costs - double	Use of facilities - airport	P	Y	as per Lease agreement	as per Lease agreement
Parking of aircraft in open - per annum	Use of facilities - airport	P	Y	\$864.00	\$907.00
Permit fees per plane per annum (maximum \$1,600.00)	Use of facilities - airport	P	Y	\$570.00	\$598.00
Hangar connection to electricity access fee per annum	Connection fee for power (additional to infrastructure contribution and does not include power usage)	P	Y	\$77.00	\$81.00
Fire Training Facility (Nsw Fire & Rescue)	Lease of Facility	P	Y	as per Lease agreement	as per Lease agreement
Land Leased	Lease of Aerodrome Land	P	Y	as per Lease agreement	as per Lease agreement
Fuel site lease	Lease of Fuel site	P	Y	\$661.00	\$694.00

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Civic Services					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Land Information Fees					
Section 603 rates & charges due (in accordance with Section 603 of the LGA)	Fee for accessing or printing required information	S	N	\$95.00	\$95.00
Urgent request applicable to all certificates (in addition to certificate fee)	Fee for accessing or printing required information	F	N	\$106.00	\$112.00
Special water meter reading - Section 603	Fee for accessing or printing required information	F	Y	\$59.00	\$62.00
Copy of rates notice (first copy free/ current year only)	Fee for accessing or printing required information per notice	F	N	\$4.00	\$5.00
Copy of rates notice (Historic notice / per individual notice copy)	Fee for accessing or printing required information per notice	F	N	\$21.00	\$23.00
Copy of Rate Account transactions	Fee for accessing or printing required information per notice	F	N	\$7.00	\$8.00
Section 10.7 (2) Planning certificate	Fee for accessing or printing required information	S	N	\$64.00	\$64.00
Section 10.7(2) & 10.7 (5) Planning certificate	Fee for accessing or printing required information	S	N	\$156.00	\$156.00
Dwelling entitlement search	Fee for accessing or printing required information	P	N	\$98.00	\$103.00
Development approvals information	Fee for accessing or printing required information	F	N	\$67.00	\$71.00
LG Act & EP&A Act Combined Certificate	Fee for accessing or printing required information	F	N	\$114.00	\$120.00
Government Information Public Access Act (GIPA)					
Application Fee	Fees for accessing or printing required information	S	N	\$30.00	\$30.00
Processing Rate	Fee for accessing or printing required information	S	N	\$30.00	\$30.00
Internal Review	Fee for accessing or printing required information	S	N	\$40.00	\$40.00

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
General Fees					
Refund of overpayment and/or movement between Rates & Water accounts (excluding settlements)	Fee for accessing and processing the payment	F	Y	\$34.00	\$35.00
Returned Cheque Fee	Dishonoured Cheque/Payment/Credit Card incl Fee	F	Y	Bank dishonoured charges plus \$19.00 admin Fee	Bank dishonoured charges plus \$20.00 admin Fee

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Civic Services							
Generic Fee Description			Pricing Policy		GST Inc (Y/N)	23/24 Fee	24/25 Fee
Merchant Card Surcharge (based on percentage of total amount transacted by credit card)							
Merchant Credit Card Surcharge (BPOINT)		Merchant service fee recoverable		F	Y	Full recovery of charge from Financial institution.	0.6% up to \$3.30
DEFT Transactions conducted through Macquarie Bank		Administration Fee - as a percentage of the transaction amount - charged by the bank		F	Y	0.02%	0.02%
Over the Counter Transactions conducted at Customer Service Centre		Administration Fee - as a percentage of the transaction amount - charged by the bank		F	Y	0.6% up to \$3.30	0.6% up to \$3.30
Hire of Council Facilities							
Casuals Users insurance for Facilities other than Parks & Gardens	Per Occasion	Fee for Public Liability Insurance		F	Y	\$190.00	\$190.00
Casuals Users insurance for Parks and Gardens	Per Occasion	Fee for Public Liability Insurance		F	Y	\$95.00	\$95.00
Cleaning and Rubbish Removal (All Hirings) NB - The cost of cleaning and rubbish will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.		Cost of cleaning and rubbish removal		F	Y	At cost	At cost
New Key Issue	Per Key			F	Y	\$34.00	\$36.00
Key replacement - lost or not returned	Per Key			F	Y	\$50.00	\$50.00
Key Bond	Per Key			F	Y	\$300.00	\$300.00
Town Hall							
Private Use	1 day hire and 1/2 day for clean up	Use of Facilities - Other - Theatre & Kitchen + chairs & tables (excl. Foyer, Function, Meeting, stage, backstage)		P	Y	\$1,500.00	\$1,500.00
Private Use	1 day hire and 1/2 day for clean up	Use of Facilities - Other - Entire venue - Foyer, Function, Meeting, Kitchen, Theatre + chairs & tables (excl. mezzanine, stage, backstage)		P	Y	\$2,000.00	\$2,000.00
Private Use	Bond			P	Y	\$1000 + damages at cost	\$1000 + damages at cost
Commercial and Government Usage	Half Day	Use of Facilities - Other - Entire venue		P	Y	\$650.00	\$650.00
Commercial and Government Usage	Per Day	Use of Facilities - Other - Entire venue		P	Y	\$1,200.00	\$1,200.00
Technical Support	Half Day	Staff assistance for use of the facility		P	Y	\$250.00	\$250.00
Technical Support	Per Day	Staff assistance for use of the facility		P	Y	\$450.00	\$450.00
Setup Fee	Per use	Setup and pack down fees for use of the facility		P	Y	\$500.00	\$500.00

Community Organisations/NFPs	Half Day	Use of Facilities - Other - Entire venue Foyer, Function, Meeting, Kitchen, Theatre + chairs & tables (Mezzanine, stage, backstage neg. by request)	P	Y	\$250.00	\$250.00
Community Organisations/NFPs	Per Day	Use of Facilities - Other - Entire venue - Foyer, Function, Meeting, Kitchen, Theatre + chairs & tables (Mezzanine, stage, backstage neg. by request)	P	Y	\$650.00	\$650.00
Community Organisations/NFPs	Per Day	Use of Facilities - Foyer	P	Y	\$150.00	\$150.00
Community Organisations/NFPs	Per Day	Use of Facilities - Foyer & Function	P	Y	\$200.00	\$200.00
Community Organisations/NFPs	Per Day	Use of Facilities - Foyer, Function, Meeting, Kitchen	P	Y	\$400.00	\$400.00
Community Organisations/NFPs	Bond		P	N	\$500 + damages at cost	\$500 + damages at cost
Wedding Hire package	2 days (half day set up, full day use, half day pack up)	Use of full facilities, cleaning, ERC safety warden and setup of function space and base hire of lawn space	F	Y		\$3,750.00
Civic Plaza (lawn area)	per day		F	Y		\$150.00
Civic Plaza (lawn area)	Per Day	lawn space and access to electric supply	F	Y		\$200.00
Civic Plaza (lawn area)	Per Day	lawn space and access to electric supply and toilet access in DTH	F	Y		\$300.00
bond						
Multi Arts Centre						
Private Use	1 day hire and 1/2 day for clean up	Use of Facilities - Other - Excluding post- event cleaning of venue and toilets which must be undertaken by hirer	P	Y	\$300.00	\$300.00
Private Use	Bond		P	Y	\$250.00 + Damages at Cost	\$250.00 + Damages at Cost
Commercial and Government Usage	Half Day	Use of Facilities - Other - Venue & toilet block	P	Y	\$250.00	\$250.00
Commercial and Government Usage	Per Day	Use of Facilities - Other - Venue & toilet block	P	Y	\$500.00	\$500.00
Community Organisations	Half Day	Use of Facilities - Other - Excluding post- event cleaning of venue and toilets which must be undertaken by hirer	P	Y	\$120.00	\$120.00
Community Organisations	Per Day	Use of Facilities - Other - Excluding post- event cleaning of venue and toilets which must be undertaken by hirer	P	Y	\$200.00	\$200.00

Sunday School	Per hour	Use of Facilities - Other	P	Y	\$10.00	\$10.00
User Groups as per lease agreement		Use of Facilities - Other	P	Y	As Per Lease	As Per Lease
Peppin Heritage Centre						
Use of Gardens & Reception		Use of Facilities - Other	P	Y	\$300.00	\$300.00
Use of PHC Grounds for photos or other approved uses		Use of Facilities - Other	P	Y	\$100.00	\$100.00
Use of PHC Grounds for ceremony (up to 45 chairs)		Use of Facilities - Other	P	Y	\$150.00	\$150.00
Main Hall Hire - per day or any part there of		Use of Facilities - Other	P	Y	\$250.00	\$250.00
Cleaning Bond		Use of Facilities - Other	P	N	\$260.00	\$260.00
Use of Grassed area at PHC		Use of Facilities - Other	P	N	\$150.00	\$150.00
Electricity Charges for PHC grassed area			F	Y	As Below	As Below
Recreation Reserves						
Conargo Memorial Hall	Functions	All Facilities	F	Y	\$426.00	\$447.00
		Hall Only	F	Y	\$244.00	\$256.00
		Kitchen Only	F	Y	\$183.00	\$192.00
		Outside Facilities	F	Y	\$92.00	\$97.00
	Bond for all bookings	REFERENCE subject to the premises being left clean and no damage	P	N	\$234.00	\$246.00
	Meeting Hire	Half Day	F	Y	\$61.00	\$64.00
		Full Day	F	Y	\$124.00	\$131.00
Functions booked by schools, Service Clubs and Charities may be discounted by negotiaton with the Management Committee						

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Gardens , Reserves and Sporting Grounds						
Hardinge Street	Leased to Deniliquin RAMS Football & Netball Club	Use of Facilities - Sport	P	Y	As per Lease	As per Lease
Rotary Park	Deniliquin Soccer Club/ Annum	Use of Facilities - Sport	P	Y	\$1,038.00	\$1,089.00
	Other approved activities/ Day	Use of Facilities - Sport	P	Y	\$149.00	\$157.00
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	R	N	\$284.00	\$298.00
Scott's Park/ Rocket Park	Commercial venture - REFERENCE at Council discretion. Booking form must be completed. Bond and Insurances required.	Use of Facilities - Commercial (less than 200 people.	R	N	\$284.00	\$298.00
	Commercial venture - REFERENCE at Council discretion . Application in writing.	Use of Facilities - Commercial (more than 200 people	R		Quote for each application	Quote for each application
	Commercial venture Bond - REFERENCE at Council discretion .	Bond (more than 200 people)	R	N	Quote for each application	Quote for each application
	Per Day community groups (non fee charging activities) No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
Use by community for personal group recreational activities eg birthdays parties, family gatherings. Does not include exclusive use of facility or council assistance for setting up etc.If any structures to be erected a booking form must be completed. Other bookings will be taken for information.		Use of Facilities - Community personal recreational use			No charge	No charge
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	R	N	\$284.00	\$298.00
	Any assistance/resources required from Council will be invoiced at cost plus 30%.				Cost plus 30%	Cost plus 30%
Waring Gardens	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (less than 500 people	R	Y	\$284.00	\$298.00
	Commercial venture - REFERENCE at Council discretion. Application in writing.	Use of Facilities - Commercial (more than 500 participants	R	Y	Quote for each application	Quote for each application

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Gardens , Reserves and Sporting Grounds						
	Commercial venture Bond- REFERENCE at Council discretion	Bond	R	N	Quote for each application	Quote for each application
	Commercial venture - Group fitness or training. No bond required.	Use of Facilities - Commercial Group fitness (less than 20 people)			No charge	No charge
	Community groups (non fee charging activities) Per day. No exclusive use. Booking form must be completed. Insurances required.	Use of Facilities - Community groups			No charge	No charge
	Community groups (markets charging stall holders fees) Per day. Booking form must be completed. Insurances required.	Use of Facilities - Community groups	P	N	\$137.00	\$144.00
	Use by community for personal group recreational activities eg birthdays parties, family gatherings, weddings ceremonies (not commercially organised). Does not include exclusive use of facility or council assistance for setting up etc. If any structures to be erected a booking form must be completed. Other bookings will be taken for information.	Use of Facilities - Community personal recreational use			No charge	No charge
	Any assistance/resources required from Council will be at cost plus 30%.				Cost plus 30%	Cost plus 30%
	Other approved activities Bond- REFERENCE at Council Discretion	Bond	R	N	\$284.00	\$298.00
Edward River Oval	Approved activities/ Day	Use of Facilities - Other	P	Y	\$149.00	\$157.00
	Bond - REFERENCE at Council Discretion	Bond	R	N	\$269.00	\$283.00
Memorial Park	P & A Society - Annual Show per annum	Use of Facilities - Other	P	Y	\$1,269.00	\$1,332.00
	Per Show day	Use of Facilities - Other	P	Y	\$512.00	\$538.00
	Electricity at cost	Use of Facilities - Other	F	Y	At cost	At cost
	Reinstatement of grounds at cost	Use of Facilities - Other	F	Y	At cost	At cost
	P A Society Sheep Dog Trials/ Day	Use of Facilities - Other	P	Y	\$228.00	\$240.00
	Electricity	Use of Facilities - Other	F	Y	At cost	At cost

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Civic Services						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Gardens , Reserves and Sporting Grounds						
	Knock Out Sports Carnivals Msc Activities upon application	Use of Facilities - Sports	P	Y	As per Quote	As per Quote
	Deniliquin District Cricket Association/ Annum	Use of Facilities - Sports	P	Y	\$1,232.00	\$1,293.00
	Deniliquin Rovers Football & Netball Club	Use of Facilities - Sports	P	Y	\$1,232.00	\$1,293.00
	Electricity	Use of Facilities - Sports	F	Y	At cost	At cost
	Deniliquin Collectors Club	Use of Facilities - Other	P	Y	\$488.00	\$512.00
	Deniliquin Collectors Club/ day for Rally	Use of Facilities - Other	P	Y	\$232.00	\$244.00
	Deniliquin Netball Association/Annum	Use of Facilities - Sports	P	Y	\$621.00	\$652.00
	Equestrian Events Including Tent Pegging/ Day	Use of Facilities - Sports	P	Y	\$488.00	\$512.00
	Bond - REFERENCE at Council Discretion	Bond	R	N	\$7,060.00	\$7,406.00
	Circuses and Other approved activities	Use of Facilities, Trade Business or Entertainment	P	Y	\$1,268.00	\$1,331.00
	Bond - REFERENCE at Council Discretion	Bond	R	Y	\$621.00	\$652.00
	Electricity Usage	Use of Facilities - Sports	F	Y	At cost	At cost
Cleaning & Rubbish removal (all Hirings)	The cost for cleaning & rubbish removal will be deducted from the bond. An invoice will be raised for amounts in excess of the bond paid.	Cleaning & Rubbish removal	F	Y	At cost	At cost
Wheeler Bin Hire	Includes delivery and collection only where rubbish collection is available. Any daily servicing of bins is to be arranged by the Hirer		F	Y	\$22.00	\$24.00
Power - access and any use within 24- hr period from time of access	Electricity Usage per Day per Unit accessed		F	Y	\$40.00	\$42.00
Request for Signage	Depot Staff to drop off and pick up	Signage	F	Y	\$244.00	\$256.00
Electric Vehicle Charging Station	Fee for charging electric vehicle	EV Charging fee per kwh	F	Y	\$0.40	\$0.00

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Civic Services						
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Recreation Reserves						
Boooroorban	Hall Hire Fees - half day	Use of Facilities - Other	F	Y		\$135.00
	Hall Hire Fees - full day		F	Y	\$28.00	\$275.00
	Meeting room/kitchen only - half day		F	Y		\$50.00
	Meeting room/kitchen only - full day		F	Y		\$100.00
Wanganella	Hall Hire Fees - per day	Use of Facilities - Other	F	Y	\$305.00	\$320.00
Pretty Pine	Hall Hire Fees - per day	Including Kitchen & Cool room	F	Y	\$426.00	\$447.00
	Hall Hire Fees - per day	Hall only	F	Y	\$244.00	\$256.00
	Hall Hire Fees - per half day		F	Y	\$61.00	\$64.00
	Hall Hire Fees - per day		F	Y	\$124.00	\$131.00
	Hall Hire Fees - per day	Kitchen hire Only- Cool room, utensils, crockery, cutlery and toilets	F	Y	\$183.00	\$192.00
	Hall Hire Fees - per day	BBQ Hire only	F	Y	\$34.00	\$36.00
Blighty	Club Rents	Club rentals- Blighty Football + Power at cost	F	Y	\$1,827.00	\$1,917.00
		Blighty Netball	F	Y	\$2,436.00	\$2,556.00
		Blighty Tennis	F	Y	\$1,220.00	\$1,280.00
		Extra Club functions per event	F	Y	\$128.00	\$135.00
		Deniliquin Children's Centre	F	Y	\$80.00	\$84.00
	General Hire per day	Tennis Rooms and Courts	F	Y	\$98.00	\$103.00
		Tennis Rooms and Courts (individuals)	F	Y	\$39.00	\$41.00
	Hall Hire Fees - per day	Main Hall	F	Y	\$160.00	\$168.00
	Hall Hire Fees - per day	Main Hall & Kiosk	F	Y	\$305.00	\$320.00
	Hall Hire Fees - per day	Clubrooms and kitchen (Deniliquin Children's Centre)	F	Y	\$77.00	\$81.00
	Hall Hire Fees - per day	Clubrooms and kitchen (all other purposes)	F	Y	\$154.00	\$162.00
		Meeting Room	F	Y	\$98.00	\$103.00
	Private Functions Functions booked by schools, Service Clubs and Charities may be discounted by negotion with the Management Committee	Use of Facilities - Other	F	Y	\$549.00 \$234.00	\$576.00
	Bond	REFERENCE subject to the premises being left clean and no damage	R	N	\$234.00	\$250.00

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Civic Services					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Tender Documents					
Tender Documents- Electronic	Tender Documents fee	P	Y	No charge	No charge
Tender Documents - Hard Copy	Tender Documents fee	P	Y	\$100.00	\$100.00
Bike Hire					
Bike Hire	2hrs /person	Use of Equipment - Sports	F	Y	No charge
Bike Hire	2hrs /Family	Use of Equipment - Sports	F	Y	No charge
Bike Hire	4hrs /person	Use of Equipment - Sports	F	Y	No charge
Bike Hire	4 Hrs /Family	Use of Equipment - Sports	F	Y	No charge
Bike Hire	8 hrs /Family	Use of Equipment - Sports	F	Y	No charge
Bond		Use of Equipment - Sports	R	N	\$20.00
Property Rentals					
Medical Centre Rental	Annual Lease	P	Y	Annual Lease	Annual Lease
Crossing Café Rental	Annual lease	P	Y	Annual Lease	Annual Lease
McLeans Beach Caravan Park Lease	Annual Lease	P	Y	Annual Lease	Annual Lease
81 Hunter street	Annual lease	P	Y	Annual Lease	Annual Lease
Lawson Syphon Road Reserve	Annual Lease	P	Y	Annual Lease	Annual Lease
Part of Lagoon Street	Shell Co Of Australia	Annual Lease	P	Y	Annual Lease
Radio Tower Optus	Annual Lease	P	Y	Annual Lease	Annual Lease
Radio Tower Essential Energy	Annual Lease	P	Y	Annual Lease	Annual Lease
Road reserve Conargo (Hussey)	Annual Lease	P	Y	Annual Lease	Annual Lease
Office Rental - Former Conargo Shire Offices	Annual Lease	P	Y	Annual Lease	Annual Lease
Seeding Compound Rental	Annual Lease	P	Y	Annual Lease	Annual Lease
Saleyards	Calculated on Stock sales			Annual Lease	Annual Lease
Mill's Pit Block	Annual Lease	P	Y	Annual Lease	Annual Lease
Wanganella Reserve	Annual Lease	P	Y	Annual Lease	Annual Lease
Conargo Land (Scoble)	Annual Lease	P	Y	Annual Lease	Annual Lease
Areodrome Residence	Annual Lease	P	Y	Annual Lease	Annual Lease

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Animal Management - Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Companion Animal Registration - Dogs & Cats (Lifetime Registration)					
Dog - Entire (after relevant age)	Companion animals registration fee	S	N	\$252.00	\$252.00
Cat - Desexed or Not Desexed	Companion animals registration fee	S	N	\$65.00	\$65.00
Dog - Desexed (by relevant age)	Companion animals registration fee	S	N	\$75.00	\$75.00
Dog/Cat - Desexed (by relevant age eligible pensioner)	Companion animals registration fee	S	N	\$32.00	\$32.00
Dog - Not Desexed (recognised breeder)	Companion animals registration fee	S	N	\$75.00	\$75.00
Cat - Not Desexed (recognised breeder)	Companion animals registration fee	S	N	\$65.00	\$65.00
Dog - Working/Service of State/Assistance	Companion animals registration fee	S	N	\$0.00	\$0.00
Dog - Desexed (sold by pound/shelter and rehoming organisation)	Companion animals registration fee	S	N	\$0.00	\$0.00
Registration Late Fee	Companion animals registration fee	S	N	\$21.00	\$21.00
Restricted and dangerous dog enclosure inspection fee	Companion animals registration fee	S	N	As per legislation	As per legislation
Annual Permit Category					
Cat not desexed by four months of age	Companion animals registration fee	S	N	\$92.00	\$92.00
Dangerous Dog	Companion animals registration fee	S	N	\$221.00	\$221.00
Restricted Dog	Companion animals registration fee	S	N	\$221.00	\$221.00
Permit Late Fee	Companion animals registration fee	S	N	\$21.00	\$21.00
Companion Animal Impounding Fees					
Unregistered dog					
Release fee	Impounding fees - release fee for animals	F	N	\$77.00	\$81.00
+ Vet fee	Fee for elected veterinary services	F	Y	Cost + 10%	Cost + 10%
+ Appropriate registration fee	Companion animals registration fee	S	N	see above	see above
Registered dog					
Release fee - first offence	Impounding fees - release fee for animals	F	N	\$77.00	\$81.00
Maintenance charge (Companion Animals Act) - per day	Companion animals - animal care fee	F	N	\$20.00	\$21.00
Surrender of companion animals					
Surrender of companion animals to Council	Surrender of animal	F	N	\$90.00	\$95.00
Traps/Cages Hire					
Deposit	Bond	F	N	\$40.00	\$42.00
Hire per week	Sale of animal-related equipment	F	Y	\$18.00	\$19.00

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Animal Management					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Stock Impounding Fees					
Impounding (sheep, pigs, goats) per head per day	Impounding fee - care of animals	F	N	\$58.00	\$61.00
Impounding large stock	Impounding fee - large stock per head per day	F	N	\$71.00	\$75.00
Release fee - first offence	Impounding fee - release fee for animals per head	F	N	\$104.00	\$110.00
Maintenance fee (sheep, pig, goat)		F	N	\$12.00	\$13.00
Maintenance fee (cow, bull, horse)		F	N	\$15.00	\$16.00
Conveyance fee (sheep, pig, cow, goat, horse)		F	N	Cartage fee plus 15%	Cartage fee plus 15%
Other Impounding Fees					
Sign - release impounded sign		F	N	\$98.00	\$103.00
Vehicle Impounding Fees					
Abandoned vehicle impounding		P	Y	\$165.00	\$174.00
Abandoned vehicle - towing		P	Y	Tow Charges plus \$103	Tow Charges plus \$103
Release impounded vehicle		P	Y	\$143.00	\$151.00
Microchipping fees					
Special promotion days	Impounded and companion animals - microchipping fee	F	Y	Free	Free
Normal fee	Impounded and companion animals - microchipping fee	F	Y	\$72.00	\$76.00
Burying of dead animals (dead stock pit)					
Small animals - per head (sheep, goat, etc)	Waste disposal fee - dead stock pit	P	Y	\$37.00	\$39.00
Large animals - per head (cattle, horse, etc)	Waste disposal fee - dead stock pit	P	Y	\$68.00	\$72.00
Wanganella Common Rental					
Wanganella Common Rental	Annual lease	P	Y	\$3,932.00	\$4,125.00
Desexing Program					
Pensioner Concession Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$56.00	\$59.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$39.00	\$41.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$39.00	\$41.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$34.00	\$36.00
Pensioner Health Care Card Holders					
Desexing Program - Female Dog	Co-payment for the desexing program	F	Y	\$89.00	\$94.00
Desexing Program - Male Dog	Co-payment for the desexing program	F	Y	\$73.00	\$77.00
Desexing Program - Female Cat	Co-payment for the desexing program	F	Y	\$73.00	\$77.00
Desexing Program - Male Cat	Co-payment for the desexing program	F	Y	\$68.00	\$72.00

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Cemetery Fees					
	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
For the purpose of this schedule 'interment' includes the sinking of the grave, the placement of the coffin or ashes therein, backfilling of the grave and removal of debris. Interment fees, subject to such reduction as the General Manager may authorise in particular case where hardship can be demonstrated.					
General cemetery					
Land for grave	Burial site reservation fee	P	Y	\$1,032.00	\$1,083.00
Single grave interment	Interment	F	Y	\$1,078.00	\$1,131.00
Triple depth interment	Interment	F	Y	As per quote	As per quote
Double grave interment	Interment	F	Y	\$1,203.00	\$1,262.00
Oversize grave	Interment	F	Y	\$1,266.00	\$1,329.00
Internment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$382.00	\$401.00
Re-opening of grave for second internment	Exhumation fee	F	Y	\$1,203.00	\$1,262.00
Removal/replacement of monument for excavation (works to be undertaken by a Monumental Mason)	Monument removal/replacement		Y	As per quote	As per quote
Re-opening and closing a vault	Exhumation fee	F	Y	As per quote	As per quote
Reception of ashes for burial (existing grave)	Interment of ashes fee	F	Y	\$307.00	\$323.00
Removal of deceased from one part of cemetery to another	Exhumation fee	F	Y	At cost	At cost
Permission to erect monument	Monumental / Headstone permit fee	P	N	\$131.00	\$138.00
Columbarium					
Perpetual lease fee	Fee for wall niche	F	Y	\$284.00	\$298.00
Interment fee	Interment	F	Y	\$284.00	\$298.00
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote

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Cemetery Fees						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Lawn Cemetery - Land for each grave and perpetual maintenance						
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,305.00	\$1,369.00	
Single grave interment	Interment	F	Y	\$1,078.00	\$1,131.00	
Double grave interment	Interment	F	Y	\$1,192.00	\$1,251.00	
Oversize grave	Interment	F	Y	\$1,260.00	\$1,322.00	
Install plaque	Fee for plaque	F	Y	\$194.00	\$204.00	
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$382.00	\$401.00	
Re-opening of grave for second interment	Exhumation fee	F	Y	\$142.00	\$149.00	
Re-opening of grave for second interment - penalty rates, weekends and public holidays	Exhumation fee	F	Y	\$382.00	\$401.00	
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%	
Children's Cemetery						
Perpetual lease fee	Burial site reservation fee	F	Y	\$1,305.00	\$1,369.00	
Single grave interment	Interment	F	Y	\$1,078.00	\$1,131.00	
Single grave interment - still/new born	Interment	F	Y	\$110.00	\$116.00	
Install plaque	Fee for plaque	F	Y	\$194.00	\$204.00	
Interment of body - penalty rates, weekends & public holidays	Interment	F	Y	\$382.00	\$401.00	
Cost of plaque	Fee for plaque	F	Y	As per quote plus 10%	As per quote plus 10%	
Memorial Rose Garden						
Perpetual lease fee	Burial site reservation fee	P	Y	\$1,390.00	\$1,459.00	
Interment Fee	Interment	F	Y	\$307.00	\$323.00	
Cost of plaque	Fee for plaque	F	Y	As per quote	As per quote	
Cost of rose	Accessories fee	F	Y	\$114.00	\$120.00	
Research Activities						
Historical/ Cemetery research	Per Hour or part of	Fee for utilisation of staff for various activities	P	Y	\$80.00	\$84.00

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Cemetery Fees					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
All Cemeteries					
Internment Services Levy - Burial	Internment Levy	F	N		\$156.00
Internment Services Levy - Ash	Internment Levy	F	N		\$63.00
Internment Services Levy - Cremation	Internment Levy	F	N		\$41.00

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Works					
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Fire Hazard Removal					
Fire Hazard Reduction Service Fee	Fee to cover Council costs when property owners do not comply with direction from Council to clean up their properties requiring Council to do the work. This is the only situation that Council shall undertake Fire Hazard Reduction. Minimum fee based on 4 hours work @ \$136/hr (including staff, plant and tipping fees, etc)	F	Y	As per quote - Minimum charge \$597.00	As per quote - Minimum charge \$626.00
Private Works					
Condition of Undertaking Works:				Price on application	Price on application
All private works are to be undertaken in accordance with Council's adopted Private Works Policy. Note: Council does not dry hire plant.				P	Y

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Works						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Noxious weeds						
Spraying Fee		Noxious Weeds Spraying fee	F	Y	Price on Application	Price on Application
Reinstatement Works						
Kerb & Gutter	per Lineal Metre	Works charge - owner/developer initiated	F	Y	\$191.00	\$201.00
Foot Paving	per Square Metre	Works charge - owner/developer initiated	F	Y	\$192.00	\$202.00
Undertake Activity on Public Road Reserve						
Permit to undertake activity in Public Road Reserve not impacting on Council assets.		Road Activity Permit- based on 1 hour to review request and undertake site inspection	F	Y	\$75.00	\$79.00
Road Opening Fees						
Permit to work on road pavement for driveway crossover, stormwater connection or driveway culvert crossing.		Road Opening Permit	P	N	\$178.00	\$187.00
Permit to work on footpath or nature strip area only for the above purposes		Road Opening Permit	P	N	\$96.00	\$101.00
Reinstatement, if required will be carried out by quotation		See Private Works for Rates			As Quoted	As Quoted
Temporary Road Closures						
Installation and removal of traffic control measures such as barriers, boards and signage, including hiring of boards and signs.		Traffic Control measures - installation and removal	F	Y	As Quoted	As Quoted
Special Event Application		Permit fee to hold a special Event	P	Y	\$297.00	\$312.00
Traffic Management						
Traffic Management Plan Preparation Fee - Simple plan, 1 page based on standard TCP.		Fee for Service	F	Y	\$150.00	\$158.00
Traffic Management Plan Preparation Fee - Complex Plan, 1 page or more requiring		Fee for Service	F	Y	As per quote	As per quote
Hire Fee per Day - Signs/Bollards/Traffic Cones - to be quoted on complexity of TCP		Fee for Service dependent on numbers	F	Y	Min Cost \$30/day	Min Cost \$30/day
Banner Poles Hardinge Street & Davidson Street						
Supply and Installation of Banners, including supply of Banner			F	Y	As per Quote	As per Quote
Truck Wash Facility						
Truck wash fee (per minute)		Use of General Equipment fee - Civic or other	F	Y	\$5.00	\$6.00
Truck wash key		Use of General Equipment fee - Civic or other	F	Y	\$56.00	\$59.00

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Works						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Plant Hire						
Note: Section 67 of the Local Government Act 1993 empowers councils to undertake works on private land. Council is required to fix an amount or rate for the carrying out of the works after considering the actual costs of performing the work and the current market rates relevant to such works. If the amount for which, or the rate at which, it proposes to carry out the works is less than the amount or rate so fixed, the decision to carry out the works is made by resolution of the council at an open meeting before the work is carried out for						
	Loader	Hourly	F	Y	\$182.00	\$191.00
	Backhoe	Hourly	F	Y	\$162.00	\$170.00
	Grader	Hourly	F	Y	\$241.00	\$253.00
	Dozer	Hourly	F	Y	\$249.00	\$262.00
	Multi-tyred Roller (24Tonne)	Hourly	F	Y	\$172.00	\$181.00
	Vibrating Roller Pad Foot	Hourly	F	Y	\$167.00	\$176.00
	Vibrating Roller Smooth Drum	Hourly	F	Y	\$159.00	\$167.00
	Tractors	Hourly	F	Y	\$169.00	\$178.00
	Slasher (Berend)	Hourly	F	Y	\$53.00	\$56.00
	Trucks - Water Cart 6,000 litre	Hourly	F	Y	\$134.00	\$141.00
	Trucks - Water Cart 12,000 litre	Hourly	F	Y	\$200.00	\$210.00
	Trucks - Water Cart 18,000 litre	Hourly	F	Y	\$223.00	\$234.00
	Truck - Low Loader	per km (under 100kms)	F	Y	\$6.00	\$7.00
		per km (over 100kms)	F	Y	\$6.00	\$7.00
		Hourly	F	Y	\$212.00	\$223.00
	Truck 6M3 - Tipping	Hourly	F	Y	\$134.00	\$141.00
	Truck/ Trailer 18M3 - Tipping	Hourly	F	Y	\$209.00	\$220.00
	Truck Suction Sweeper	Hourly	F	Y	\$209.00	\$220.00
	Weed Spraying Units hire with Operator (chemicals at hirer's expense)	Hourly	F	Y	\$135.00	\$142.00
Note: Council has the discretion to quote for Private Work outside of the above rates subject to Council receiving a benefit for the work						

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Waste Management						
Generic Fee Description			Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Waste Charges						
Residential and Non-residential						
Domestic Waste Charge per Property (set of 3 bins)		Waste charges per annum	F	N	\$408.00	\$558.00
Vacant Land Domestic Waste Charge		Waste charges per annum	F	N	\$105.00	\$111.00
Additional Green Bin - Fogo Bin		Waste charges per annum	F	N		\$220.00
Additional Yellow Bin - Recycling bin		Waste charges per annum	F	N		\$150.00
Community Recycling Centre						
All Batteries	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Paint	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Scrap steel	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Reusable items (Tip shop)	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Degassed refrigerators/Freezers/Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
eWaste	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Waste oil	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
All Gas Cylinders	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Globes	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Vegatable Oil Drums		Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Drum Muster Drums(Triple rinsed clean)	20LTR/5LTR	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		Free
Waste Depot Charges						
Green waste	Per cubic metre		F	Y	Free for Edward River Residents	\$8.50
General Solid Waste/Mixed Waste	Per cubic metre or (\$180 tonne)	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	Free for Edward River Residents	\$24.00
Construction & Demolition Waste	Per Cubic Metre or (\$180 tonne)	Commercial waste single service charge	F	Y	\$60.00	\$126.00
Commercal & Industrial Waste	Per Cubic Metre or (\$180 tonne)	Commercial waste single service charge	F	Y	\$79.00	\$83.00
Motor Oil Drums (cleaned)	Plastic	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		\$82.00
Refrigerators/ Freezers/ Air Conditioners	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$37.00	\$50.00

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Waste Management						
Generic Fee Description			Pricing Policy GST Inc (Y/N)		23/24 Fee	24/25 Fee
Waste Depot Charges						
Tyres- Car (max 4)	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$12.00	\$13.00
Tyres - Truck	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$18.00	\$24.00
Tyres - Tractor	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$28.00	\$30.00
Car Bodies	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$39.00	\$45.00
Disposal of Rubbish in incorrect area tip		Fine for non compliance	F	Y	\$79.00	\$85.00
All Mattresss	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$27.00	\$36.00
Furniture - soft furnishing (lounge/recliner)	Each	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y		\$32.00
Asbestos (from within Edward River LGA ony)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$150.00	\$160.00
Contaminated soil from within Edward River LGA (with approval of the EPA, Test results required)	Cubic Metre	Waste Disposal fee- Garbage tip recycling or transfer Station	F	Y	\$151.00	\$159.00
Asbestos/Waste from outside the Edward River Council municipality to be quoted on request					As per quote	As per quote
Inert waste such as clean fill suitable for cover material – Free of Charge					Free for Edward River Residents	Free for Edward River Residents

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Sewerage						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Sewer Charges						
Non residential - Volume Charge	Per Kl	Sewer Non- Residential Usage Charge	F	N	\$2.00	\$2.10
Sewer Access Charge						
Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$494.00	\$519.00
Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$983.00	\$1,032.00
Non-Residential Sewer Unconnected Charge	Per annum	Fee for Sewer Access	F	N	\$494.00	\$519.00
Non-Residential Sewer Connected Charge	Per annum	Fee for Sewer Access	F	N	\$983.00	\$1,032.00
Sewerage Dual Occupancy Charge						
Dual Occupancy Residencies	Same as Residential Charge	Dual Occupancy Residences Sewerage	F	N	\$ 979.00	\$ 1,027.00
Sewerage Works & Inspection						
Sewer Testing- Other Buildings		Sewer & Drainage inspection	P	Y	\$134.00	\$141.00
Sewer Connections	as per Quote but a minimum fee applies	Sewer Connection Charge	P	N	as per quote. Minimum charge is \$554	as per quote. Minimum charge is \$591
Sewer Drainage Diagrams		Fee for accessing or printing required information	P	N	\$42.00	\$45.00
Sewer Main & Point Map		Fee for accessing or printing required information	P	N	\$14.00	\$15.00
Sewer Drainage Diagrams copy of certificates and Drainage Diagrams		Use of Genral equipment- Civic or other	F	Y	\$8.00	\$9.00
Tankered Waste						
Septic pump out at Sewer Treatment Plant - Septage	Per Kl	Septic tank Effluent disposal fee	P	Y	\$30	\$32.00
Septic pump out at Sewer Treatment Plant - Effluent	Per Kl	Septic tank Effluent disposal fee	P	N	\$4.00	\$4.20
Chemical Toilet effluent disposal at Sewer Treatment Plant	Per Kl	Chemical Toilet effluent disposal fee	S	N	\$19.00/kl Minimum Charge \$19.01	\$20.00/kl Minimum Charge \$20.01
Section 64 Contributions						
Sewer headworks		Developer contribution under S. 64	F	N	\$5,091.00	\$5,341.00

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Water						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Supply Of Water from Council Water Supply System (per kilolitre)						
Standpipe/ Water sales	Per Kilolitre	Draw water from a council water supply or a standpipe or sell water so drawn	P	Y	\$10.00	\$11.00
Avdata Water Supply access key		Supply access key	P	Y	\$54.00	\$57.00
Water Supply						
Water Meter Testing Fee	Refundable if metre found to be inaccurate by more than 3%	Fee to carry out testing of meter for accuracy	F	Y	\$271.00	\$285.00
Pressure flow test application and fire service tests (service point on Council's main		Fee to carry out testing	P	N	\$155.00	\$163.00
Additional Water Meter Reading	Usually associated with sale of property/ Tenant	Fee to carry out meter Reading	P	Y	\$62.00	\$66.00
Turn off Mains for Plumber		Fee to recover costs for labour etc	F	Y	\$124.00	\$131.00
Plugging, Removal or Abandonment 20mm to 50mm of service at the meter		Fee to recover costs for labour etc	F	Y	\$190.00	\$200.00
Plugging, removal of service from main		Fee to recover costs for labour etc	F	Y	As per Quote	As per Quote
Bachflow prevention Device Inspection- 20mm to 100mm		Fee to recover costs for labour etc	F	N	\$335.00	\$352.00
Water Connection (Filtered and raw water) up to 25mm						
Connection to main on same side of road*		Fee to recover costs for labour and materials etc	F	N	\$1,891.00	\$1,984.00
Connection to main on opposite side of road*		Fee to recover costs for labour and materials etc	F	N	\$3,531.00	\$3,705.00
Other connections		Fee to recover costs for labour and	F	N	As per Quote	As per Quote
Removal of water limiting device		Fee to recover costs for labour and	F	N	As per Quote	As per Quote

*Local Roads only. (Does not include properties located on State Highways or Regional Roads)

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Water						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Water Supply (Residential - Filtered Water)						
Access Charge		Fee for water Supply	F	N	\$408.00	\$428.00
Usage Charge	0-800k Per kl	Fee for water Supply	F	N	\$1.12	\$1.17
Usage Charge	>800k Per kl	Fee for water Supply	F	N	\$1.59	\$1.67
Water Supply (Residential - Raw Water)						
Access Charge		Fee for water Supply	F	N	\$206.00	\$217.00
Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$0.83	\$0.87
Water Supply Non potable (Conargo, Wanganella & Booroorban)						
Access Charge		Fee for water Supply	F	N	\$117.00	\$123.00
Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$0.80	\$0.84
Connection to Main Supply		Fee for water Supply	F	N	\$368.00	\$387.00
Dual Occupancy residences	Same as Sewer	Fee for water Supply	F	N	\$969.00	\$1,017.00
Water Supply (Non-Residential - Filtered and Raw Water)						
Access Charge -20mm connection size		Fee for water Supply per annum	F	N	\$341.00	\$358.00
Access Charge-25mm connection size		Fee for water Supply per annum	F	N	\$552.00	\$580.00
Access Charge-32mm connection size		Fee for water Supply per annum	F	N	\$710.00	\$745.00
Access Charge-40mm connection size		Fee for water Supply per annum	F	N	\$907.00	\$952.00
Access Charge-50mm connection size		Fee for water Supply per annum	F	N	\$1,152.00	\$1,209.00
Access Charge-80mm connection size		Fee for water Supply per annum	F	N	\$2,239.00	\$2,349.00
Access Charge-100mm connection size		Fee for water Supply per annum	F	N	\$2,526.00	\$2,650.00
Raw Water Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$0.83	\$0.87
Raw Water Usage Charge – Community Land	Per Kilolitre	Fee for water Supply	F	N	\$0.06	\$0.87
Filtered Water Usage Charge	Per Kilolitre	Fee for water Supply	F	N	\$1.59	\$1.67
Section 64 Contributions						
Water headworks		Developer contribution under S. 64	F	N	\$4,098.00	\$4,299.00

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Liquid Trade Waste * Council normally adopts fees suggested by NSW government - These should be published in April *						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Application fees						
Category 1		Liquid Trade Waste Application fee	F	N	\$131.00	\$138.00
Category 2		Liquid Trade Waste Application fee	F	N	\$256.00	\$269.00
Category 3		Liquid Trade Waste Application fee	F	N	\$381.00	\$400.00
Annual fees						
Category 1 Discharger		Annual Trade Waste Fee	F	N	\$211.00	\$222.00
Category 2 Discharger		Annual Trade Waste Fee	F	N	\$211.00	\$222.00
Category 3 Discharger		Annual Trade Waste Fee	F	N	\$211.00	\$222.00
Larger Discharger		Annual Trade Waste Fee	F	N	\$211.00	\$222.00
Industrial Discharger		Annual Trade Waste Fee	F	N	\$211.00	\$222.00
Re Inspection Fee		Inspection Fee	F	N	\$211.00	\$222.00
Liquid Trade Waste Usage Charges for Discharge with Prescribed Pre-Treatment						
Category 1 Discharger with appropriate equipment		Liquid Trade Waste Usage Charge	F	N	Nil	Nil
Category 1 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.97	\$2.07
Category 2 Discharger with appropriate equipment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$1.97	\$2.07
Category 2 Discharger without appropriate pre-treatment	per Kilolitre	Liquid Trade Waste Usage Charge	F	N	\$18.16	\$19.05
Non Compliance Charges for Category 3						
Ph coefficient 0.38 to be calculated with equation 3 in liquid Trade waste policy (refer to equation 4 & 5 in Trade Waste policy for other parameters		Liquid Trade Waste Usage Charge	F	N	To be Calculated	To be Calculated
Excess Mass Charge						
Aluminum	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Ammonia	per Kg	Excess Mass Charges	F	N	\$3.20	\$3.36
Arsenic	per Kg	Excess Mass Charges	F	N	\$92.00	\$97.00
Barium	per Kg	Excess Mass Charges	F	N	\$46.00	\$49.00
Biochemical Oxygen demands - Up to 600mg/L (for greater than 600mg/L refer to equation no 2	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Boron	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Bromine	per Kg	Excess Mass Charges	F	N	\$20.00	\$21.00
Cadmium	per Kg	Excess Mass Charges	F	N	\$421.00	\$442.00
Chloride	per Kg	Excess Mass Charges	F	N	No Charge	No Charge
Chlorinated Hydrocarbons	per Kg	Excess Mass Charges	F	N	\$46.00	\$49.00
Chromium	per Kg	Excess Mass Charges	F	N	\$31.00	\$33.00
Cobalt	per Kg	Excess Mass Charges	F	N	\$20.00	\$21.00
Copper	per Kg	Excess Mass Charges	F	N	\$20.00	\$21.00

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Liquid Trade Waste						
	Unit	Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Excess Mass Charge						
Fluoride	per Kg	Excess Mass Charges	F	N	\$6.00	\$7.00
Formaldehyde	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Oil and Grease (Total O & G)	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Herbicides/defoliant	per Kg	Excess Mass Charges	F	N	\$911.00	\$956.00
Iron	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Lead	per Kg	Excess Mass Charges	F	N	\$46.00	\$49.00
Lithium	per Kg	Excess Mass Charges	F	N	\$10.00	\$11.00
Manganese	per Kg	Excess Mass Charges	F	N	\$10.00	\$11.00
Mercury	per Kg	Excess Mass Charges	F	N	\$3,063.00	\$3,214.00
Methylene Blue Active Substance (MBAS)	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Molybdenum	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Nickel	per Kg	Excess Mass Charges	F	N	\$31.00	\$33.00
Total Kjeldahl Nitrogen (TKN)	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Organoarsenic Compounds	per Kg	Excess Mass Charges	F	N	\$911.00	\$956.00
Pesticides General (excludes organochlorins & organophosphates)	per Kg	Excess Mass Charges	F	N	\$911.00	\$956.00
Petroleum Hydrocarbons (non-flammable)	per Kg	Excess Mass Charges	F	N	\$3.20	\$3.36
Phenolic Compounds (non-chlorinated)	per Kg	Excess Mass Charges	F	N	\$10.00	\$11.00
Phosphorus (Total P)	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Polynuclear Aromatic Hydrocarbons (PAHs)	per Kg	Excess Mass Charges	F	N	\$20.00	\$21.00
Selenium	per Kg	Excess Mass Charges	F	N	\$64.00	\$68.00
Silver	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Sulphate (SO4)	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Sulphide	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Sulphite	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Suspended Solids (SS)	per Kg	Excess Mass Charges	F	N	\$2.13	\$2.23
Thiosulphate	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Tin	per Kg	Excess Mass Charges	F	N	\$10.00	\$11.00
Total Dissolved Solids (TDS)	per Kg	Excess Mass Charges	F	N	\$1.07	\$1.12
Uranium	per Kg	Excess Mass Charges	F	N	\$10.00	\$11.00
Zinc	per Kg	Excess Mass Charges	F	N	\$20.00	\$21.00
Food Waste Disposal Charge						
Food waste disposal Charge	per Kg	Food Waste Disposal Charge	F	N	\$26.00	\$28.00

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Edward River Library						
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee
Reservations	All Stock	Fee for accessing required information	P	N	\$2.00	\$2.00
Inter- Library Loans	Per Item	Fee for accessing required information	P	N	\$6.00	\$6.00
(plus any special costs levied by lending library or requested by the borrower: fast track, photocopying etc.)						
Photocopying and Printing - Per page						
Printing/Photocopying A4 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$0.50
Printing/Photocopying A4 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$1.20
Printing/Photocopying A3 – Black & White (per page)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00
Printing/Photocopying A3 – Colour (per page)		Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.00
Printing/Photocopying A4 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$0.80
Printing/Photocopying A4 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$3.00	\$2.00
Printing/Photocopying A3 – Black & White (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$2.00	\$2.00
Printing/Photocopying A3 – Colour (Double-sided)		Use of General Equipment fee - Civic or other	F	Y	\$3.00	\$3.00
Microfilm/Fiche – Printout	Price set by Genealogy Group	Use of General Equipment fee - Civic or other	F	Y	\$0.50	\$0.50
Scanning – per 10 pages (A4)		Use of General Equipment fee - Civic or other	F	Y	\$1.00	\$1.00

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Edward River Library						
Generic Fee Description		Pricing Policy	GST Inc (Y/N)	23/24 Fee	24/25 Fee	
Computers						
Public Computers		Use of General Equipment fee - Civic or other	S	N	No Charge	No Charge
Overdue Items						
Books	Per Day	Administration Fee	P	N	\$1.00	Free
Video/ DVD	Per Day	Administration Fee	P	N	\$1.00	Free
Charge for items not Returned after Overdue Notice Issued, or Damaged Beyond Repair						
Recommended retail price of item plus GST (plus any overdue charge)		Replacement cost	F	Y	At Cost	At Cost
Tuition, Book Covering and Laminating						
Research or Computer tuition	Per Hour	Fee for utilisation of staff for various activities	F	Y	\$59.00	\$59.00
Organised or Group Tuition		Fee for utilisation of staff for various activities	F	Y	At Cost	At Cost
Book Covering	A4 size	Fee for utilisation of staff for various activities	F	Y	\$4.00	\$4.00
Book Covering	Larger than A4	Fee for utilisation of staff for various activities	F	Y	\$5.00	\$5.00
Tuition, Book Covering and Laminating						
Laminating	A4 size	Fee for utilisation of staff for various activities	F	Y	\$3.00	\$3.00
Laminating	Credit card size	Fee for utilisation of staff for various activities	F	Y	\$2.00	\$2.00

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Edward River Village					
		Generic Fee Description	Pricing Policy	GST Inc (Y/N)	23/24 Fee
					24/25 Fee
Property Management Fee	Weekly	Management Fee	F	N	\$130.00
Wait list deposit		Wait list deposit	R	N	\$200.00
Unit entry fee		Unit entry fee	F	N	Based on contract

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Long Term Financial Plan DRAFT

2024/2025 – 2033/2034



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Record Of Versions

Please note, this is an uncontrolled document when printed. Please refer to the published document on Council's website for the controlled document.

Version	Date Published	Reason for Amendments	Resolution	Author/Document Owner
1.0		Draft – Community feedback		



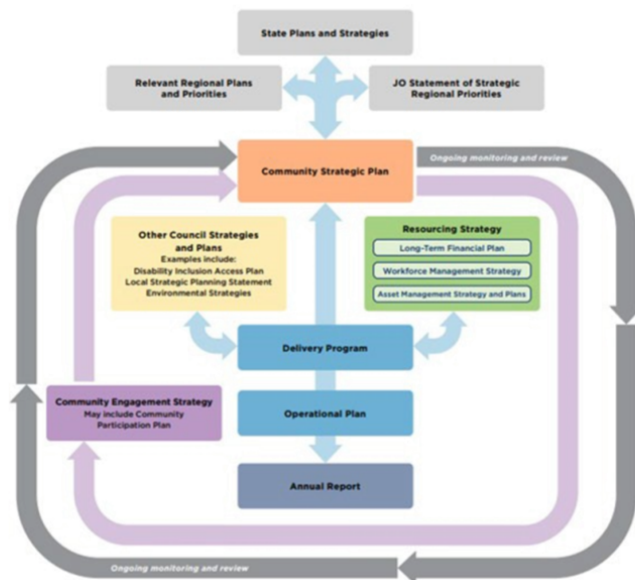
Introduction

The NSW Integrated Planning and Reporting framework (see Figure 1 below) requires councils to prepare a suite of long-term strategic documents, including a Community Strategic Plan, Resourcing Strategy and Delivery Program, as well as an annual Operational Plan. Integration of these strategic documents is key to effective long-term planning and provides an agreed roadmap for delivering and resourcing community priorities and aspirations.

As one of three components of the resourcing strategy, the Long-Term Financial Plan (LTFP) is situated within the framework to emphasise the important role that resource planning plays in delivering Council's strategic objectives. The LTFP tests community aspirations as contained in the Community Strategic Plan against the financial realities of delivering on those aspirations. The LTFP integrates with Edward River 2022 - 2050 through the Delivery Program and one-year Operational Plan.

The LTFP provides a roadmap for maintaining long-term financial sustainability and affordability for current and future generations and this therefore an important part of Council's strategic planning process. This is the point where long-term community aspirations and goals are tested against financial realities. It is also where Council and the community may decide what resources councils need to influence and work with other parties so that they might deliver on their responsibilities.

Figure 1: NSW Integrated Planning and Reporting Framework



Source: Edward River Council



Purpose of Long-Term Financial Planning

The development of a LTFP allows Council to take a proactive approach to its financial management. Long-term planning gives Council the ability to model what the future could look like given different policy settings, Council decisions, external circumstances and assumptions. It allows Council to identify future financial threats or opportunities and to put measures in place over the short term to reduce the impact or produce benefits.

Long term planning also allows Council to look at the future financial implications of today's decisions before they are implemented. While a decision to change policy or strategy, introduce a new service or undertake capital works may seem to have no adverse financial impact in the short term, the longer-term implication may show a very different picture.

By having a long-term planning process in place, Council is much better placed to manage the expectations of the community in terms of what levels of services it can provide. Council is constantly faced with demands for increases to services and/or continuation of existing services. Through longer term financial plans, Council will be able to better explain the decisions that it makes.

Development of the Plan

In development the LTFP the Council has fulfilled the general requirements for long-term financial planning, as outlined in the Integrated Planning and Reporting Framework, as follows:

- The Council has prepared the LTFP to be used to inform decision-making during the future preparation and finalisation of the Community Strategic Plan and the development of the Delivery Program.
- In developing the LTFP, due regard has been given to promoting the financial sustainability of the council through:
 - the progressive elimination of operating deficits
 - the establishment of a clear revenue path for all categories of rates linked to specific expenditure proposals.
 - ensuring that any proposed increase in services and assets is within the financial means of the council.
 - ensuring the adequate funding of infrastructure maintenance and renewal
 - the use of borrowing, where appropriate and financially responsible, and
 - the fair and equitable distribution of the rate burden across all categories of rate payers.

Objectives

The LTFP is a requirement under the Integrated Planning and Reporting framework for NSW Local Government. It is an annual process and part of the continuous improvement cycle.

Primarily, Council's LTFP provides a framework, on a 10-year rolling horizon, to assess its revenue generating capacity towards meeting the activities and level of services outlined in its Community Strategic Plan.

In developing the LTFP, Edward River Council has within that framework:

- addressed how various plans fit together;
- set greater transparency and accountability of Council to the community;



- provided prospects for early identification of financial issues and any likely impacts in the longer term to the delivery program of the Community Strategic Plan.

The LTFP is thus a tool to complement decision making that continuously reviews what Council may deliver as outcomes given the level of resources.

Timeframes

The Office of Local Government has set the minimum timeframe of ten years. In this report, Edward River Council's LTFP covers the period from 2024/2025 to 2033/2034.

Financial Sustainability Policy

The Council is committed to fulfilling all responsibilities outlined in the Local Government Act 1993 – in particular Section 8B which outlines the principles of sound financial management. The Council considers that the responsibilities under the Local Government Act 1993 will be filled, and that the Council can demonstrate financial sustainability, if it can deliver the Community Strategic Plan and Delivery Program while demonstrating capacity to maintain financial capital and infrastructure capital over the short (1-4 years), medium (4-10 years) and long term (10-25 years).

Council will remain financially sustainable into the future based on the following Financial Sustainability Objectives.

- **Operating position** – Council will generate sufficient revenue and control the costs of services and infrastructure to produce sufficient cash from operations to invest in assets and meet the servicing of borrowings. This must be demonstrated over the 10 year period, acknowledging that annual budgets will vary, with some annual budgets necessarily producing higher or lower operating positions. Annual budgets must not burden future budget decisions with unfunded commitments and must not unnecessarily defer decisions that could be made to correct the operating position within the current budget.
- **Availability of cash** – Council will maintain sufficient cash (or access to cash) to meet the current and future needs of operating, investing, and financing activities as needed to maintain the desired levels of services and infrastructure. This must be demonstrated over the 10 year period. Council will use reserves to quarantine cash earned for material future commitments and maintain a balance of unconstrained revenue to mitigate risk of unplanned or shocks to the annual budget. Borrowings are to be used where appropriate to spread the burden of funding assets over the generations that will consume the asset.
- **Investment in assets** – Council prioritises the renewal or replacement of assets to maintain the desired level of service and the provision of new assets to meet demand for growth in services. New assets that increase levels of service or add new services must be supported by a business case that demonstrates the new investment will not increase the risk to Council's financial sustainability.
- **Responsible use of public finances** - Spending by the Council will be responsible and sustainable, aligning general revenue and expenses.

Through implementing the Financial Sustainability Objectives, Council aims to be in a financial position to invest in developing and growing the local economy, and can withstand, react and adapt to unplanned shocks. The Council must maintain a financial position to manage likely developments and unexpected financial changes in future periods without unplanned increases in rates and charges or disruptive cuts to services. It is also important that Council provides a degree of stability and predictability in the overall rate burden allowing for an equitable distribution of council resources between current and future ratepayers.



In adopting this LTFP, the Council understands that being financially sustainable ensures future generations are not burdened with excessively high debt, rates charges or assets in serious disrepair.

Council's long-term strategic and financial planning is aimed at Council achieving and maintaining financial sustainability over a period of time, through engagement with the community regarding agreed service levels, and consideration of the community's capacity to contribute to Council's rating revenue.

Capital expenditure regarding infrastructure assets will be guided by principles outlined in the Asset Management Strategy. The focus of Council's capital expenditure will be renewal of existing assets. Consideration of new assets will be assessed through Council's project management framework, including the development of a business case to support the expenditure.

Where grant funding is available to Council for the creation of new assets, Council will undertake an assessment of the proposed expenditure through the development of a business case. The business case will consider the initial investment and the whole of life cost of the asset, including additional depreciation, maintenance costs and future asset renewal or replacement. If the net impact of the asset on Council's future operating results and cash availability is adverse, Council will consider not accepting the funding, or if accepting the funding, future long-term financial plans are adjusted to reflect the impact of the new asset.

Council will explore financing assets through loan borrowings to achieve inter-generational equity, for assets that will serve present and future ratepayers. Loan borrowings will be based on Council's capacity to service the borrowings over the applicable term.

Services Provided By Fund Type

The services and infrastructure provided by Council to the community are planned and managed through the use of different fund types. Creating fund types enables the Council to consider separately the financial sustainability of different grouped services, and to avoid subsidisation of the general rate for services that should be funded by separate user charges. The LTFP outlines the resource planning for the following five fund types:

- **General Fund** – Primarily for services and infrastructure funded by general rate revenue and untied grant funding. It is also used for all other services that are not included in the defined use of the other four fund types.
- **Sewer Fund** – only services and infrastructure used in the provision of the sewer network.
- **Water Fund** – only services and infrastructure used in the provision of the treated water network.
- **Waste Fund** - only services and infrastructure used in the provision of waste management, including the provision of domestic waste collection.
- **Village Fund** – used to quarantine the financial management of the Edward River Village.

The following Figure outlines the service provided from within each fund type:



Figure 2: Services Provided by Each Fund

General Fund Library Service Community Development and Events Economic Development and Business Support Visitor Information, Gallery and Museum Town Hall Regional Theatre Customer Services Planning and Development Services Health and Building Services Ranger Services Roads and Transport Road Safety Airport Facilities and Open Spaces	Sewer Fund Provision of safe, compliant, reliable and sustainable sewer services 24 hours a day, seven days a week. Water Fund Provision of safe, reliable, compliant and sustainable water supply services 24 hours a day, seven days a week. Waste Fund Management of waste transfer facilities and waste disposal to landfill, collection of general waste, recyclables and green waste from commercial and domestic premises, special events, bulk kerbside collection and community education. Village Fund Management of an independent living village that supports aging in place.
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Source: Edward River Council

Description Of Scenarios

Across the Resourcing Strategy documents, Council has outlined three scenarios that have been considered by Council as options for forward resource planning. Each scenario is described below, including a summary of the increase in rating and service charges, programmed capital works and the projected cash balances of Council.

The Base Model is the status quo – does not include changes to the current rating approach – that is, does not plan for a Special Rate Variation Application to increase the rate revenue collected above the anticipated rate peg set by IPART.

In the Appendix the following detailed analysis is provided for each Scenario:

- Operating Statement
- Balance Sheet
- Cashflow Statement
- Capital Works Plan
- Performance Indicators
- Sensitivity Analysis



Base Model – Business As Usual

The Base Model is a planned approach to the continued delivery of services and provision of infrastructure based on a revenue base that does not increase the rate above the projected rate peg (as set by IPART) and current service charges only increasing each year by the projected annual CPI.

The capital works program, being constrained by the cash generated from operations (including rates, grants and charges) and borrowings, is below what is considered to be necessary to maintain the current levels of service provided by the infrastructure. Assets such as roads, buildings and the sewer network are expected to deteriorate over time, requiring future Councils to make decisions on rationalisation of assets when assets begin to fail. This approach is not considered to be a sustainable approach over the long term.

Scenario One – Enhanced Asset Management

The Enhanced Asset Management scenario includes increased investment in the renewal and replacement of assets to a level of investment that is expected to maintain assets at an acceptable level of service into the future. There is an increased investment in resealing of roads, in gravel re-sheeting for unsealed roads, improved stormwater drainage, increased replacement of kerb and gutter and the replacement of the sewerage treatment plant in Deniliquin.

The Enhanced Asset Management scenario is funded through the introduction of a special variation in the rates increasing the general rate by 7% for six consecutive years (a permanent increase), from 2025/26, and then returning to the projected rate peg approved by IPART. To fund the sewerage treatment plant, the sewerage charges need to increase by 6% for consecutive years and then increase by the projected annual CPI.

The waste charges have also increased by 10% in the first 3 consecutive years starting 2025/26 and then 3 consecutive years of 5% increase and then 2.5% from 2031/32 onwards.

Scenario Two – Enhanced Asset Management and Growth Model

The Enhanced Asset Management and Growth scenario includes increased investment in the renewal and replacement of assets as per Scenario One, with additional investment made from Councils existing cash reserves and expected grant funding to improve the level of service of Council assets and grow the assets to encourage population growth within the region. Investment in parks, open spaces, the swimming pool, and other assets is expected to increase the livability of the region and encourage more people to live in our region.

The Enhanced Asset Investment scenario is funded through the introduction of a special variation in the rates increasing the general rate by 7% for six consecutive years (a permanent increase), from 2025/26, and then returning to the projected rate peg approved by IPART. To fund the sewerage treatment plant, the sewerage charges need to increase by 6% for consecutive years and then increase by the projected annual CPI.

As per the previous scenario, the waste charges have also been increased by 10% in the first 3 consecutive years starting 2025/26 and then 3 consecutive years of 5% increase and then 2.5% from 2031/32 onwards.

Investment in the enhancement of assets and extension of infrastructure necessary for growth if funded through drawing down on the Council's available cash reserves, as well as some reliance on grant funding.



Budget Alignment

Council has aligned the 2023/24 budget position within the LTFP to reconcile with the December 2023 Quarterly Budget Review. This alignment ensures that the budget reflects the most up-to-date financial information, including the projected starting 2024/25 cash position and reserve balances, and considers any changes or adjustments made during the quarter.

The projection for the 2024/25 LTFP budget has been aligned with the proposed annual budget, pending Council adoption.

Comparison of Operating Position by Scenario Consolidated

CONSOLIDATED	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	5,148,000	(765,594)	1,167	2,065,105	2,497,882	2,922,458	3,286,057	3,622,177	4,032,662	4,303,322	4,427,661	4,991,443
Scenario One - Enhanced Asset Management	5,148,000	(765,594)	(1,394,956)	(670,257)	325,270	921,561	1,783,330	2,662,664	3,762,177	4,095,217	4,220,300	4,854,892
Scenario Two - Enhanced Asset Management & Growth	5,148,000	(765,594)	(2,069,956)	(915,257)	(249,730)	396,507	916,269	2,178,099	2,797,371	3,503,409	3,058,042	3,934,119

General Fund

GENERAL	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	2,248,000	(2,319,511)	(2,108,967)	(252,256)	218,349	402,287	589,586	780,293	974,454	1,172,116	1,373,326	1,578,130
Scenario One - Enhanced Asset Management	2,248,000	(2,319,511)	(2,373,418)	(296,292)	554,085	1,166,311	1,822,433	2,526,020	3,280,505	3,540,604	3,797,940	4,068,605
Scenario Two - Enhanced Asset Management & Growth	2,248,000	(2,319,511)	(3,791,898)	(2,961,960)	(2,510,774)	(1,919,647)	(1,578,424)	(572,949)	(358,271)	200,227	(167,951)	262,488



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Water Fund

WATER	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	87,000	670,614	793,710	731,061	745,630	761,137	777,603	795,053	813,510	832,998	846,952	1,157,782
Scenario One - Enhanced Asset Management	87,000	670,614	793,710	731,061	745,630	761,137	777,603	594,943	491,402	506,043	472,028	784,018
Scenario Two - Enhanced Asset Management & Growth	87,000	670,614	693,710	631,061	645,630	661,137	577,548	400,593	279,708	289,972	229,930	540,364

Sewer Fund

SEWER	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	2,657,000	1,131,668	1,682,372	1,734,128	1,765,282	1,824,687	1,885,483	1,947,703	2,011,380	2,076,547	2,143,240	2,211,492
Scenario One - Enhanced Asset Management	2,657,000	1,131,668	1,682,372	1,867,775	2,043,952	1,726,894	1,810,357	2,092,744	2,392,989	2,522,596	2,656,164	2,793,828
Scenario Two - Enhanced Asset Management & Growth	2,657,000	1,131,668	1,682,372	1,867,775	2,043,952	1,726,894	1,810,357	2,092,744	2,392,989	2,522,596	2,656,164	2,793,828

Village Fund

VILLAGE	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	(82,000)	(118,150)	(53,350)	172,910	103,967	274,163	377,838	448,399	587,590	581,123	428,995	422,201
Scenario One - Enhanced Asset Management	(82,000)	(118,150)	(53,350)	119,498	(966)	174,310	283,313	359,459	504,505	504,177	358,484	358,435
Scenario Two - Enhanced Asset Management & Growth	(82,000)	(118,150)	(273,350)	(190,434)	(319,167)	(152,381)	(52,098)	15,094	150,947	141,177	(14,212)	(24,218)

Waste Fund

WASTE	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Operating Result before Grants and Contributions provided for Capital Purposes												
Base Model - Business As Usual	238,000	(130,216)	(312,597)	(320,738)	(335,346)	(339,814)	(344,453)	(349,270)	(354,271)	(359,463)	(364,851)	(378,162)
Scenario One - Enhanced Asset Management	238,000	(130,216)	(330,788)	(209,699)	(55,811)	135,671	215,707	301,142	392,282	411,527	418,064	427,529
Scenario Two - Enhanced Asset Management & Growth	238,000	(130,216)	(380,788)	(261,699)	(109,371)	80,504	158,886	242,616	331,999	349,437	354,111	361,657



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Comparison of Cash Balances by Scenario Consolidated

CONSOLIDATED	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	1,661,000	(3,052,363)	2,748,959	(882,141)	7,203,235	5,693,609	5,688,238	8,626,261	5,378,677	5,093,375	5,515,592	5,742,272
Scenario One - Enhanced Asset Management	1,661,000	(3,052,363)	777,246	(3,964,294)	2,224,729	(156,029)	1,588,498	7,141,035	3,522,993	3,147,298	5,015,495	4,319,034
Scenario Two - Enhanced Asset Management & Growth	1,661,000	(3,009,378)	348,324	(3,933,794)	2,092,620	(403,269)	3,133,899	5,350,016	3,517,479	2,176,920	4,228,222	3,222,264
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	51,282,000	45,676,517	44,540,138	43,979,976	52,345,214	59,196,806	66,096,633	76,832,585	84,582,484	91,969,559	98,599,582	105,501,833
Scenario One - Enhanced Asset Management	51,282,000	45,676,517	40,856,092	36,577,062	38,298,883	31,015,567	33,009,554	41,120,596	45,833,941	50,262,417	55,277,912	59,145,229
Scenario Two - Enhanced Asset Management & Growth	51,282,000	45,799,251	39,716,869	34,747,812	36,243,542	27,957,473	31,541,371	37,732,569	42,445,491	45,833,808	50,062,030	52,455,372

General Fund

GENERAL	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	-	(2,876,080)	(498,687)	3,260,223	4,368,969	3,332,113	4,168,444	5,243,922	5,188,454	4,849,655	4,219,850	4,396,717
Scenario One - Enhanced Asset Management	-	(2,876,307)	(700,367)	(96,558)	(194,768)	(70,892)	2,286,123	3,799,358	3,330,962	4,073,052	3,529,835	3,711,031
Scenario Two - Enhanced Asset Management & Growth	-	(2,876,307)	(739,251)	(126,411)	(178,248)	(132,060)	2,023,971	3,177,219	3,174,031	3,399,154	3,027,606	2,694,856
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	38,128,000	31,799,199	26,812,333	30,072,556	34,441,525	37,773,638	41,942,082	47,186,004	52,374,458	57,224,113	61,443,963	65,840,680
Scenario One - Enhanced Asset Management	38,128,000	31,796,933	24,793,264	23,827,680	21,880,004	21,171,086	23,457,209	27,256,567	30,587,529	34,660,581	38,190,416	41,901,447
Scenario Two - Enhanced Asset Management & Growth	38,128,000	31,796,933	24,404,427	23,140,316	21,357,837	20,037,235	22,061,206	25,238,424	28,412,455	31,811,609	34,839,215	37,534,071

Water Fund

WATER	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	-	(120,670)	73,283	(88,865)	324,998	902,380	920,402	274,472	0	0	(0)	-
Scenario One - Enhanced Asset Management	-	(120,670)	(12,672)	(42,735)	126,791	704,219	(855,680)	571,917	282,907	(840,587)	242,138	(306,566)
Scenario Two - Enhanced Asset Management & Growth	-	(120,670)	(52,710)	(82,385)	(26,962)	307,896	1,118,967	(731,308)	433,759	(1,137,647)	301,150	(393,253)
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	6,105,000	5,933,299	6,006,583	5,777,484	6,102,482	7,004,862	7,925,264	8,909,427	9,880,650	10,774,349	11,888,780	13,048,759
Scenario One - Enhanced Asset Management	6,105,000	5,933,299	5,806,583	5,379,234	5,506,026	6,210,245	5,132,531	5,704,448	5,987,356	5,146,769	5,388,907	4,630,624
Scenario Two - Enhanced Asset Management & Growth	6,105,000	5,933,299	5,406,196	4,582,348	4,312,727	4,620,623	5,739,590	5,008,282	5,442,041	4,229,395	4,530,546	3,308,369



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Sewer Fund

SEWER	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	-	(72,819)	365,444	(757,915)	320,532	379,606	440,391	352,600	416,265	481,421	1,948,101	2,016,341
Scenario One - Enhanced Asset Management	-	(72,819)	(974,966)	(630,123)	592,696	(1,556,975)	188,245	91,112	132,261	142,353	1,515,690	1,610,049
Scenario Two - Enhanced Asset Management & Growth	-	(72,819)	(1,324,966)	(530,121)	597,821	(1,346,724)	21,151	225,456	132,827	142,933	1,171,633	1,616,141
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	5,749,000	6,708,601	8,106,464	8,380,969	9,951,502	11,581,108	13,271,499	15,024,099	16,840,364	18,721,784	20,669,885	22,686,226
Scenario One - Enhanced Asset Management	5,749,000	6,708,601	6,766,054	7,168,351	9,011,047	964,813	1,780,579	2,841,698	4,164,311	5,587,842	7,103,532	8,713,581
Scenario Two - Enhanced Asset Management & Growth	5,749,000	6,708,601	6,416,054	6,823,351	8,671,172	630,191	1,101,342	2,167,979	3,496,250	4,925,579	6,097,212	7,713,353

Village Fund

VILLAGE	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	-	(118,150)	2,856,650	(3,232,228)	2,198,513	1,089,733	227,470	2,866,965	(109,344)	(115,810)	(122,438)	(129,232)
Scenario One - Enhanced Asset Management	-	(118,150)	2,536,650	(3,184,486)	1,666,161	548,214	(323,461)	2,306,370	(679,861)	(696,516)	(713,605)	(731,140)
Scenario Two - Enhanced Asset Management & Growth	-	(118,150)	2,536,650	(3,184,486)	1,666,161	548,214	(323,461)	2,306,370	(679,861)	(696,516)	(713,605)	(731,140)
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	-	(118,150)	2,738,500	(493,728)	1,704,785	2,794,518	3,021,989	5,888,954	5,779,610	5,663,800	5,541,362	5,412,129
Scenario One - Enhanced Asset Management	-	(118,150)	2,418,500	(765,986)	900,175	1,448,389	1,124,929	3,431,299	2,751,438	2,054,922	1,341,316	610,176
Scenario Two - Enhanced Asset Management & Growth	-	(118,150)	2,418,500	(765,986)	900,175	1,448,389	1,124,929	3,431,299	2,751,438	2,054,922	1,341,316	610,176

Waste Fund

WASTE	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net Increase/(Decrease) in Cash & Cash Equivalents												
Base Model - Business As Usual	-	135,357	(47,731)	(63,356)	(9,777)	(10,224)	(68,470)	(111,698)	(116,699)	(121,890)	(529,920)	(541,553)
Scenario One - Enhanced Asset Management	-	178,568	(71,399)	(10,391)	33,848	219,405	293,270	372,278	456,723	468,996	441,438	35,662
Scenario Two - Enhanced Asset Management & Growth	-	178,568	(71,399)	(10,391)	33,848	219,405	293,270	372,278	456,723	468,996	441,438	35,662
Cash, Cash Equivalents & Investments - end of the year												
Base Model - Business As Usual	1,300,000	1,353,568	876,258	242,694	144,920	42,679	(64,202)	(175,899)	(292,598)	(414,488)	(944,408)	(1,485,961)
Scenario One - Enhanced Asset Management	1,300,000	1,478,568	1,071,692	967,783	1,001,630	1,221,035	1,514,305	1,886,584	2,343,307	2,812,303	3,253,741	3,289,403
Scenario Two - Enhanced Asset Management & Growth	1,300,000	1,478,568	1,071,692	967,783	1,001,630	1,221,035	1,514,305	1,886,584	2,343,307	2,812,303	3,253,741	3,289,403



Comparison of Capital Works Plan by Scenario

Capital Works Program - 10 Years	Base Model	Scenario One	Scenario Two
Capital Expenses by asset class - All			
Plant & Equipment	15,918,830	14,518,830	14,518,830
Office Equipment	1,619,990	1,694,990	1,694,990
Furniture & Fittings	213,480	213,480	213,480
Land Improvements - depreciable	60,206	60,206	60,206
Buildings	317,920	700,000	700,000
Buildings - non-specialised	629,268	629,268	629,268
Buildings - specialised	17,587,626	18,587,626	23,837,626
Other Structures	280,000	240,000	240,000
Roads	38,163,753	57,883,707	57,883,707
Bridges	900,000	900,000	900,000
Footpath	960,790	860,790	860,790
Other road assets	419,625	419,625	419,625
Stormwater Drainage	1,936,754	1,936,754	1,936,754
Water Supply Network	10,326,160	19,726,160	22,426,160
Sewerage Network	10,760,000	37,100,410	38,150,410
Swimming Pools	905,210	595,210	595,210
Other Open Space/Recreational Assets	1,461,280	3,036,280	8,286,280
Library Books	410,000	410,000	410,000
Other Assets	1,353,397	1,741,511	1,741,511
Total Capital Expenses - All	104,224,290	161,254,848	175,504,848
Total Capital Expenses - New	13,189,579	13,861,079	19,861,079
Total Capital Expenses - Renewal	91,034,711	147,393,768	155,643,768
	104,224,290	161,254,848	175,504,848



Planning Assumptions

Rates and Annual Charges

Council major source of operating income is via the levying of rates. Section 492 of the Local Government Act 1993 provides two types of rates: Ordinary rates and Special rates.

By virtue of section 494 of the Act, Council is required to make and levy an ordinary rate for each year on all rateable land in its area. This is a mandatory requirement. Land is rated based upon the use of that land or the zoned use of that land. There are four main rating categories, within which Council can create additional sub-categories. The four broad categories provided by Section 493 of the Act are:

- Farmland
- Residential
- Business
- Mining

All rateable land is classed within one of the four categories unless it is deemed non-rateable, such as a church or school or similar institution, as specified in the Local Government Act.

Council has discretion to levy special rates. Special rates must be made pursuant to section 495 of the Local Government Act 1993 but may be levied under either section 495 or the provisions of Division 2 of Part 5 of Chapter 15 of the act. ERC does not currently plan to collect any special rates.

The limitation on rates income is set by the Independent Pricing and Regulatory Tribunal (IPART). This limitation is known as Rate Pegging and involves a percentage cap on the income raised from ordinary and special rates from one year to another. It is important to note that this limit (in the form of a percentage cap) does not apply to an individual's rate levy but rather the total rate levies raised from ordinary and special rates. IPART advises Councils of the allowable rate increase in December each year for the coming financial year.

Council can apply for a Special Rate Variation under section 508A of the Local Government Act 1993, should Council and community adopt an approved program of works funded by the levy. A Special Rate Variation, if approved, overrides the rate pegging limit.

User Charges & Fees

In accordance with Sections 496, 501 and 502 of the Local Government Act 1993, Council is able to charge for the provision and use of sewerage, water and domestic waste services. Council aims to set user charges and fees at a full cost recovery rate.

The Local Government Act 1993 requires that Domestic Waste Management Charges must reflect the actual cost of providing those services.

Statutory Charges

Council has no discretion to determine the amount of a fee for service when the amount is fixed by regulation or by another authority. Examples of statutory fees include development assessment fees and planning certificates.

Most statutory charges do not increase annually in line with CPI, however for the purposes of financial modelling these fees are assumed to increase in line with CPI over the long term.



Other Fees

User fees and charges include library fees (photocopying, binding etc.), fees for use of Council facilities (hall hire etc.) and fees for private works undertaken.

Grants & Contributions

Council has assumed recurrent grant revenue will continue with an increase determined by projected CPI.

The Financial Assistance Grant is calculated using a formula that considers the population of the Local Government areas, road lengths and other factors. Given the complexity of the formula, Council has assumed that these grants will increase in line with the forecast CPI in the budget year.

Council has also projected capital grants for the recurrent capital (maintenance and renewal) programs and minimal amounts over this, unless there is a certainty of funding to be granted.

Investment Revenue

Council's investment strategy is to undertake investment of surplus funds, maximising earnings from term deposit investments, whilst ensuring the security of Council funds.

Council also aims to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring significant costs due to the early redemption of an investment.

Forecast returns on Council's investment portfolio are based on current actual year average return plus a small margin to reflect strategic investments in longer-term investment products.

Other Revenues

Other revenues include recoup of work compensation, commission and agency fees, rental of Council properties, and diesel fuel rebate from the Australian Taxation Office.

Commission and agency fees are likely to continue in line with CPI over the long term, as will rental of Council properties.

Salaries and Wages

For projecting future salary, wage and employee leave costs to Council a percentage increase in line with CPI. This is assumed to account for future Award increases and staff competency/performance increases.

Further details about Council's staffing are included in the Workforce Plan.

Materials, Contracts and Other Operating Costs

Expenditure on materials, contracts and other operating costs has been generally based on CPI. The exceptions to this are expenditures that are either:

- not recurrent every year, or
- have been identified as increasing by an amount different to CPI e.g., Insurance premiums.



Borrowings costs

Council had anticipated new borrowings where necessary to enable sufficient access to cash and to ensure responsibility for funding assets is born by current and future users of the services and infrastructure.

Capital Expenditure

Infrastructure (assets) expenditure will progressively be mapped against maintenance and renewal programs recommended by respective asset management plans.

Assets will be maintained and renewed in accordance with the respective asset management plans and agreed condition intervention levels.

The long-term capital works program for each Scenario is outlined below.

Council utilises both capital grant and own-sourced cash to fund renewal of existing assets, based on current asset management planning.

Performance Management And Reporting

Quarterly Budget Review Statement

Council prepares a Quarterly Budget Review Statement (QBRs) which forms part of its performance management. The QBRs presents a summary of Council financial position at the end of each quarter.

The report informs Councillors and the community about the progress versus the Operational plan (original budget) and the latest revised budget.

Annual Financial Statements

Within four months of the end of each financial year, Council prepares the Annual Report that contains a copy of the financial reports.

The Annual report details progress against the performance measures in implementing the Delivery Program and activities undertaken to deliver on the objectives of the Community Strategic Plan.

NSW Local Government Indicators

As detailed in the Appendix, Council uses the NSW Local Government Indicators as metrics to highlight and report Council performance to the community.



Appendix A – NSW Local Government Indicators

NSW Local Government Performance Monitoring Indicators

MEASURE	WHAT IS MEASURED	TARGET	CALCULATION
Operating Performance Ratio	It measures a council's achievement in containing operating expenditure within operating income	>0%	The ratio is calculated by total continuing operating revenue (excludes fair value adjustments, net gain/loss on sale of assets, net share/loss on joint ventures) excluding capital grants and contributions, less operating expenses, divided by total continuing operating revenue (excluding capital grants and contributions).
Own Source Operating Revenue Ratio	It indicates the degree of reliance on external funding sources such as grants, and contributions received by councils	>60%	The ratio is calculated by total continuing operating revenue (excludes fair value adjustments, net gain/loss on sale of assets, net share/loss on joint ventures) less all grants and contributions divided by total continuing operating revenue (excludes fair value adjustments, net gain/loss on sale of assets, net share/loss on joint ventures) inclusive of capital grants and contributions.
Unrestricted Current Ratio	It measures the adequacy of working capital and the ability of a council to satisfy its obligations in the short term. It does not include externally restricted activities such as water, sewer or specific grants and contributions.	>1.5x	The ratio is calculated by current assets less all external restrictions divided by current liabilities less specific purpose liabilities.
Debt Service Cover Ratio	It measures the availability of operating cash to service debt including interest, principal and lease payments	>2.0x	The ratio is calculated by operating results (excludes fair value adjustments, net gain/loss on sale of assets, net share/loss on joint ventures) before capital, excluding interest and depreciation/impairment / amortisation divided by principal repayments (from Statement of Cashflow) and interest on loans.
Cash Expense Cover Ratio	It indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow	>3 months	The ratio is calculated by current year's cash, cash equivalents and term deposits divided by payments from the cash flow of operating and financing activities, multiplied by 12.



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MEASURE	WHAT IS MEASURED	TARGET	CALCULATION
Rates & Annual Charges Outstanding Ratio	It assesses the impact of uncollected rates and annual charges on liquidity and the efficiency of councils' debt recovery.	<10%	This ratio is calculated by rates and annual charges outstanding divided by rates and annual charges levied by council.
Building and Infrastructure Renewal Ratio	It assesses the rate at which assets are being renewed against the rate at which they are depreciating. Renewal is defined as the replacement of existing assets to equivalent capacity or performance capability, as opposed to the acquisition of new assets.	>100%	The ratio is calculated by asset renewals (infrastructure assets) divided by depreciation, amortisation, and impairment (infrastructure assets).
Infrastructure Backlog Ratio	It shows the infrastructure backlog in proportion to the total written down value (the value of an asset after accounting for depreciation, reflecting the asset's present worth) of a council's infrastructure.	<2%	The ratio is calculated by the estimated cost to bring assets to a satisfactory condition divided by the total value written down value of roads, water, sewer, buildings, and other infrastructure assets.
Asset Maintenance Ratio	It compares a council's actual asset maintenance expenditure against its estimated required annual asset maintenance expenditure.	>100%	The ratio is calculated by actual asset maintenance expenditure divided by required asset maintenance expenditure.



Appendix B – Summary Of Key Assumptions And Indices

Asset Group	Useful life	WOL cost
Bridges	100	1.00%
Buildings	75	2.00%
Buildings - non-specialised	75	2.00%
Buildings – specialised	75	2.00%
Bulk earthworks (non-depreciable)	N/A	0.00%
Community land	N/A	2.00%
Crown land	N/A	2.00%
Footpath	50	1.00%
Furniture & Fittings	10	1.00%
Heritage Collections	N/A	2.50%
Infrastructure	50	2.50%
Information Technology	3	2.50%
Land Improvements - depreciable	50	2.00%
Land Improvements - non-depreciable	N/A	2.00%
Land under roads (post 30/6/08)	N/A	0.00%
Land under roads (pre 1/7/08)	N/A	0.00%
Landfill	N/A	0.00%
Levees	70	1.00%
Library Books	7	0.00%
Office Equipment	10	1.00%
Operational land	N/A	2.00%
Other Assets	10	1.00%
Other Infrastructure	50	2.50%
Other Open Space/Recreational Assets	50	1.00%
Other road assets	50	1.00%
Other Structures	10	1.00%
Plant & Equipment	10	5.00%
Plant & Equipment (under Finance Lease)	10	5.00%
Roads	50	0.75%
Sewerage Network	50	2.00%
Stormwater Drainage	70	1.00%
Swimming Pools	50	10.00%
Water Supply Network	50	2.00%



Scenario: Base Model - Business As Usual

[illegible]



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Global income and expenditure changes

Scenario: Base Model - Business As Usual

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Interest & Investment Revenues - Other 1		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rental Income - Investment Property		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rental Income - Other 1		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rental Income - Other 2		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rental Income - Other 3		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of I,PP&E		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of ROU		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of Investment Property		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of Real Estate		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of Assets "held for sale"		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of Intangible Assets		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gains from Disposal of Investments		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Gain on Share of Interest in JV's & Associated Entities		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Gain on Discontinued Operations		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Operating Expenditure

Employee Costs - Salaries		4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Employee Costs - Casual Wages		4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Employee Costs - Superannuation		4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Employee Costs - Workers Comp		4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Employee Costs - Other 1		4.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Materials & Contracts - Raw Materials & Consumables		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Contracts		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Legal Expenses		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Other 1		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Other 2 (Utilities)		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Other 3 (Insurance)		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials & Contracts - Other 4		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Insurance		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Utilities		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Statutory & Regulatory		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Other 1		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Other 2		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%



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Global income and expenditure changes

Scenario: Base Model - Business As Usual

	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Other Expenses - Other 3		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Expenses - Other 4		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of I,PP&E		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of ROU		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of Investment Property		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of Real Estate		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of Assets "held for sale"		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of Intangible Assets		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Net Losses from Disposal of Investments		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Capital Income

Capital Grants - Non-recurrent 1	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Grants - Non-recurrent 2	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Grants - Non-recurrent 3	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Recurrent - Developer Contributions	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Recurrent - Other Contributions 1	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Recurrent - Other Contributions 2	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Recurrent - Other Contributions 3	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Non-recurrent - Developer Contributions	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Non-recurrent - Other Contributions 1	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Non-recurrent - Other Contributions 2	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Contributions - Non-recurrent - Other Contributions 3	-90.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Proceeds from Sale of I,PP&E	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%



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Appendix C1 - Financial Statements and Performance Indicators – Base Model (Business As Usual) Operating Statement (Consolidated)

INCOME STATEMENT - CONSOLIDATED Scenario: Base Model - Business As Usual	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	14,030,000	14,923,962	16,233,985	16,657,360	17,091,793	17,537,572	17,994,995	18,464,366	18,945,998	19,440,211	19,947,335	20,467,707
User Charges & Fees	5,904,000	4,222,172	4,534,816	4,651,387	4,831,822	4,995,079	5,154,758	5,324,462	5,456,956	5,592,888	5,732,345	5,875,420
Other Revenues	883,000	703,179	592,829	629,813	641,920	872,581	1,030,802	1,165,090	1,323,955	1,337,654	1,206,195	1,220,588
Grants & Contributions provided for Operating Purposes	13,418,000	10,351,336	10,560,266	10,438,010	10,698,961	10,966,435	11,240,595	11,521,610	11,809,651	12,104,892	12,407,514	12,717,702
Grants & Contributions provided for Capital Purposes	5,395,000	22,915,857	4,119,762	1,356,417	1,364,628	1,373,744	1,383,087	1,392,664	1,402,481	1,412,543	1,422,857	1,433,428
Interest & Investment Revenue	1,141,000	1,671,414	1,652,926	1,685,985	1,719,704	1,754,098	1,789,180	1,824,964	1,861,463	1,898,692	1,936,666	1,975,400
Other Income:												
Net Gains from the Disposal of Assets	250,000	235,000	480,000	189,750	189,494	189,231	188,962	188,686	188,403	188,113	187,816	187,511
Reversal of revaluation decrements on IPPE previously expensed	4,077,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,098,000	55,022,919	38,174,584	35,608,722	36,538,322	37,688,739	38,782,379	39,881,843	40,988,907	41,974,993	42,840,729	43,877,756
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,316,000	11,825,192	12,303,319	12,044,052	12,405,373	12,777,534	13,160,860	13,555,686	13,962,357	14,381,228	14,812,665	15,257,045
Borrowing Costs	-	253,257	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	13,192,000	9,217,015	10,010,719	8,417,549	8,730,601	9,003,594	9,274,356	9,560,942	9,800,366	10,045,775	10,297,320	10,561,192
Depreciation & Amortisation	10,153,000	10,883,154	11,116,117	11,122,386	10,921,545	10,977,659	11,028,425	11,084,540	11,108,562	11,132,584	11,163,197	10,899,693
Impairment of receivables	154,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	740,000	694,040	623,500	603,213	618,293	633,750	649,594	665,834	682,480	699,542	717,030	734,956
Total Expenses from Continuing Operations	34,555,000	32,872,657	34,053,655	32,187,200	32,675,812	33,392,537	34,113,235	34,867,002	35,553,764	36,259,129	36,990,211	37,452,885
Operating Result from Continuing Operations	10,543,000	22,150,262	4,120,929	3,421,522	3,862,510	4,296,202	4,669,144	5,014,841	5,435,143	5,715,865	5,850,518	6,424,871
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,148,000	(765,594)	1,167	2,065,105	2,497,882	2,922,458	3,286,057	3,622,177	4,032,862	4,303,322	4,427,661	4,991,443



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Balance Sheet (Consolidated)

BALANCE SHEET - CONSOLIDATED Scenario: Base Model - Business As Usual	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,277,000	6,224,637	8,973,596	8,091,456	15,294,691	20,988,299	26,676,537	35,302,798	40,681,475	45,774,850	51,290,442	57,032,714
Investments	36,005,000	32,201,671	29,453,337	29,775,315	30,937,319	32,095,302	33,306,891	35,416,582	37,787,805	40,081,504	41,195,935	42,355,914
Receivables	3,070,000	2,872,891	2,594,914	2,440,271	2,531,729	2,615,019	2,706,193	2,806,972	2,908,869	3,009,856	3,107,803	3,208,840
Contract assets and contract cost assets	1,544,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000
Other	311,000	140,725	132,586	102,971	105,549	108,192	110,901	113,677	116,523	119,440	122,430	125,495
Total Current Assets	50,207,000	41,825,925	41,540,433	40,796,012	49,255,288	56,192,812	63,186,522	74,026,029	81,880,671	89,371,650	96,102,610	103,108,962
Non-Current Assets												
Investments	6,000,000	7,250,209	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205	6,113,205
Contract assets and contract cost assets	-	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000
Infrastructure, Property, Plant & Equipment	498,391,000	529,789,845	532,201,205	535,432,789	535,548,272	538,271,757	539,049,979	536,457,375	534,426,953	533,120,887	532,449,915	532,042,342
Intangible Assets	995,000	733,702	409,701	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720
Total Non-Current Assets	505,386,000	538,931,756	539,882,111	542,823,714	542,939,197	545,662,682	546,440,904	543,848,300	541,817,877	540,511,611	539,840,840	539,433,267
TOTAL ASSETS	555,593,000	580,757,680	581,422,544	583,619,727	592,194,485	601,855,494	609,627,425	617,874,329	623,698,549	629,883,262	635,943,449	642,542,229
LIABILITIES												
Current Liabilities												
Payables	4,663,000	4,808,225	3,481,241	3,012,239	3,091,616	3,222,331	3,260,420	3,293,539	3,384,915	3,489,787	3,610,784	3,693,804
Contract liabilities	7,088,000	9,404,612	4,136,573	3,340,408	3,416,833	3,495,168	3,575,462	3,657,763	3,742,121	3,828,589	3,917,218	4,008,063
Employee benefit provisions	2,979,000	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565
Other provisions	229,000	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979
Total Current Liabilities	14,959,000	17,866,381	11,271,358	10,006,191	10,161,993	10,371,043	10,489,426	10,604,846	10,780,581	10,971,919	11,181,546	11,355,411
Non-Current Liabilities												
Payables	55,000	38,178	2,948,411	2,948,361	7,313,398	10,223,436	12,648,475	15,558,515	15,558,556	15,558,598	15,558,641	15,558,685
Employee benefit provisions	149,000	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435
Other provisions	3,658,000	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021
Total Non-Current Liabilities	3,862,000	3,399,634	6,309,866	6,309,816	10,674,854	13,584,892	16,009,931	18,919,971	18,920,012	18,920,054	18,920,097	18,920,141
TOTAL LIABILITIES	18,821,000	21,266,015	17,581,225	16,316,008	20,836,847	23,955,935	26,499,356	29,524,817	29,700,593	29,891,973	30,101,643	30,275,552
Net Assets	536,772,000	559,491,666	563,841,319	567,303,719	571,357,638	577,899,559	583,128,069	588,349,512	593,997,956	599,991,288	605,841,806	612,266,677
EQUITY												
Retained Earnings	464,727,000	486,877,262	490,998,191	494,419,714	498,282,223	502,578,425	507,247,569	512,262,411	517,697,554	523,413,418	529,263,936	535,688,807
Revaluation Reserves	72,045,000	72,614,403	72,843,128	72,884,005	73,075,415	73,321,134	73,880,500	76,087,102	76,300,402	76,577,870	76,577,870	76,577,870
Council Equity Interest	536,772,000	559,491,666	563,841,319	567,303,719	571,357,638	577,899,559	583,128,069	588,349,512	593,997,956	599,991,288	605,841,806	612,266,677
Total Equity	536,772,000	559,491,666	563,841,319	567,303,719	571,357,638	577,899,559	583,128,069	588,349,512	593,997,956	599,991,288	605,841,806	612,266,677



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Cashflow Statement (Consolidated)

CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year	Projected Years									
Scenario: Base Model - Business As Usual	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	14,048,000	14,651,655	16,215,889	16,649,636	17,083,869	17,529,443	17,986,656	18,455,812	18,937,223	19,431,209	19,938,100	20,458,234
User Charges & Fees	6,345,000	4,481,371	4,553,153	4,638,343	4,818,440	4,981,351	5,140,675	5,310,016	5,442,136	5,577,685	5,716,749	5,859,421
Investment & Interest Revenue Received	718,000	1,976,115	1,681,260	1,654,541	1,678,828	1,722,700	1,751,241	1,778,798	1,815,593	1,855,162	1,897,685	1,934,854
Grants & Contributions	19,957,000	35,583,804	9,411,989	10,998,263	12,140,013	12,418,513	12,703,976	12,996,576	13,296,490	13,603,902	13,919,000	14,241,975
Bonds & Deposits Received	-	-	2,910,000	(145,500)	4,219,500	2,546,250	1,915,750	2,279,500	(776,000)	(776,000)	(630,500)	(630,500)
Other	5,821,000	633,557	940,020	702,101	628,838	859,171	1,017,057	1,151,002	1,309,514	1,322,852	1,191,024	1,205,037
Payments:												
Employee Benefits & On-Costs	(10,217,000)	(11,809,587)	(12,303,285)	(12,057,439)	(12,395,916)	(12,767,793)	(13,150,827)	(13,545,352)	(13,951,712)	(14,370,264)	(14,801,372)	(15,245,413)
Materials & Contracts	(15,525,000)	(9,488,338)	(10,040,866)	(8,528,220)	(8,722,234)	(8,995,017)	(9,265,565)	(9,551,931)	(9,791,130)	(10,036,308)	(10,287,616)	(10,551,246)
Borrowing Costs	-	(253,257)	-	-	-	-	-	-	-	-	-	-
Other	-	(1,463,984)	(608,972)	(728,920)	(585,899)	(600,773)	(615,689)	(630,975)	(646,640)	(662,693)	(679,144)	(696,003)
Net Cash provided (or used in) Operating Activities	21,147,000	34,311,337	12,759,190	13,182,804	18,865,440	17,693,846	17,483,274	18,243,445	15,635,475	15,945,566	16,263,927	16,576,359
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,585,540	4,917,758	710,441	87,996	92,017	38,411	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	433,000	423,295	906,364	350,341	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Other Investing Activity Receipts	495,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,032,420)	(1,032,420)	(1,032,420)	(1,250,000)	(1,250,000)	(1,250,000)	(2,109,691)	(2,371,223)	(2,293,699)	(1,114,432)	(1,159,978)
Purchase of Infrastructure, Property, Plant & Equipment	(20,387,000)	(40,340,116)	(14,801,932)	(14,093,308)	(10,700,201)	(11,042,255)	(10,783,447)	(7,707,493)	(8,085,575)	(8,758,491)	(9,833,903)	(9,874,109)
Purchase of Intangible Assets	(27,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(19,486,000)	(37,363,700)	(10,010,230)	(14,064,945)	(11,662,205)	(12,000,238)	(11,795,036)	(9,617,184)	(10,256,798)	(10,852,190)	(10,748,335)	(10,834,087)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	1,661,000	(3,052,363)	2,748,959	(882,141)	7,203,235	5,693,609	5,688,238	8,626,261	5,378,677	5,093,375	5,515,592	5,742,272
plus: Cash & Cash Equivalents - beginning of year	7,616,000	9,277,000	6,224,637	8,973,596	8,091,456	15,294,691	20,988,299	26,676,537	35,302,798	40,681,475	45,774,850	51,290,442
Cash & Cash Equivalents - end of the year	9,277,000	6,224,637	8,973,596	8,091,456	15,294,691	20,988,299	26,676,537	35,302,798	40,681,475	45,774,850	51,290,442	57,032,714
Cash & Cash Equivalents - end of the year	9,277,000	6,224,637	8,973,596	8,091,456	15,294,691	20,988,299	26,676,537	35,302,798	40,681,475	45,774,850	51,290,442	57,032,714
Investments - end of the year	42,005,000	39,451,880	35,566,541	35,888,520	37,050,524	38,208,507	39,420,096	41,529,787	43,901,009	46,194,708	47,309,140	48,469,118
Cash, Cash Equivalents & Investments - end of the year	51,282,000	45,676,517	44,540,138	43,979,976	52,345,214	59,196,806	66,096,633	76,832,585	84,582,484	91,969,559	98,599,582	105,501,833



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Performance Indicators

KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Base Model - Business As Usual

Scenario: Base Model - Business As Usual		Current Year	Projected Years										
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	
			<div><div><div></div> Within green benchmark (green min and/or green max)</div><div><div></div> Within amber benchmark (amber min and/or amber max)</div><div><div></div> Not within benchmark (amber min and/or amber max)</div></div>				<div><div><div></div> Within green benchmark</div><div><div></div> above green maximum and below amber maximum</div><div><div></div> below green minimum and above amber minimum</div><div><div></div> above amber maximum</div><div><div></div> below amber minimum</div></div>						
Council's Target Benchmarks													
New Note 13 Ratios													
Operating Performance Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	-3.14%	-1.43%	5.51%	6.60%	7.57%	8.32%	8.96%	9.76%	10.19%	10.28%	11.37%	
Own Source Operating Revenue Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	39.28%	61.06%	66.70%	66.81%	67.09%	67.29%	67.46%	67.62%	67.65%	67.57%	67.61%	
Unrestricted Current Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	4.53	5.28	5.70	7.15	7.95	8.89	10.66	11.58	12.35	12.81	13.40	
Debt Service Cover Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	40.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	6.77%	6.47%	6.46%	6.47%	6.47%	6.47%	6.47%	6.47%	6.47%	6.48%	6.48%	
Cash Expense Cover Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	3.25	4.69	4.56	8.46	11.26	13.90	17.85	20.02	21.91	23.89	25.83	
1) different Calculation to TCorp's calculation for same ratio													
New Special Schedule 7 Ratios													
Building & Infrastructure Asset Renewal Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	403.40%	109.91%	63.83%	62.30%	69.29%	59.48%	52.05%	55.96%	57.75%	66.75%	66.04%	
Capital Expenditure Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	
	Actual Ratio	3.81	1.17	1.25	0.98	1.01	0.97	0.69	0.73	0.79	0.88	0.90	



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Capital Works Plan (not indexed)

CAPITAL WORKS - ALL FUNDS (CONSOLIDATED) Scenario: Base Model - Business As Usual	Current Year	Projected Years									
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Capital Expenses by asset class - All	-	-	-	-	-	-	-	-	-	-	-
Capital WIP	-	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	1,470,769	1,885,000	1,642,920	1,536,320	1,536,320	1,536,320	1,536,320	1,536,320	1,636,670	1,536,320	1,536,320
Office Equipment	10,000	31,500	298,410	168,310	73,410	298,410	136,410	73,410	393,310	73,410	73,410
Furniture & Fittings	-	-	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720
Land Improvements - depreciable	-	-	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690
Infrastructure	7,093,538	-	-	-	-	-	-	-	-	-	-
Buildings	2,781,738	317,920	-	-	-	-	-	-	-	-	-
Buildings - non-specialised	-	-	-	-	33,670	-	43,459	25,139	54,650	236,175	236,175
Buildings - specialised	-	50,000	3,259,638	2,633,526	3,624,514	3,057,430	115,430	575,711	689,313	1,791,033	1,791,033
Other Structures	10,000	280,000	-	-	-	-	-	-	-	-	-
Roads	26,795,520	6,658,578	3,500,575	3,500,575	3,500,575	3,500,575	3,500,575	3,500,575	3,500,575	3,500,575	3,500,575
Bridges	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Footpath	-	265,000	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310
Other road assets	-	-	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625
Bulk earthworks (non-depreciable)	-	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	-	586,754	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water Supply Network	1,898,404	1,550,000	1,824,251	1,307,939	770,000	792,379	770,000	825,326	946,265	770,000	770,000
Sewerage Network	855,735	1,050,000	2,190,000	940,000	940,000	940,000	940,000	940,000	940,000	940,000	940,000
Swimming Pools	-	710,000	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690
Other Open Space/Recreational Assets	714,000	40,000	157,920	157,920	157,920	157,920	157,920	157,920	157,920	157,920	157,920
Other Infrastructure	-	-	-	-	-	-	-	-	-	-	-
Heritage Collections	-	-	-	-	-	-	-	-	-	-	-
Library Books	86,594	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Other Assets	-	-	548,114	-	-	-	-	-	-	402,642	402,642
Total Capital Expenses - All	41,716,297	13,474,752	13,887,862	10,710,625	11,102,444	10,749,068	7,666,149	8,100,435	8,784,737	9,874,109	9,874,109
Total Capital Expenses - New	912,804	467,500	5,219,352	2,228,092	1,865,910	2,228,092	55,000	55,000	155,350	457,642	457,642
Total Capital Expenses - Renewal	40,803,494	13,007,252	8,668,510	8,482,533	9,236,534	8,520,976	7,611,149	8,045,435	8,629,387	9,416,467	9,416,467



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Sensitivity Analysis

	10% lower than estimated	Estimate 2024/25	10% higher than estimated
Revenue:	\$	\$	\$
Rates & Annual Charges	14,610,586	16,233,985	17,857,383
User Charges & Fees	4,081,334	4,534,816	4,988,298
Interest & Investment Revenue	1,487,633	1,652,926	1,818,219
Expenses:			
Employee Benefits & On-Costs	11,072,987	12,303,319	13,533,651
Materials & Contracts	9,009,647	10,010,719	11,011,791



Draft Long Term Financial Plan 2024/25 – 2033/34

Appendix C2 - Financial Statements and Performance Indicators – Scenario One – Enhanced Asset Management Operating Statement (Consolidated)

INCOME STATEMENT - CONSOLIDATED Scenario: One - Enhanced Asset Management	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	14,030,000	14,923,962	16,233,985	17,301,508	18,445,302	19,671,123	20,850,563	22,104,751	23,438,565	24,060,667	24,678,776	25,323,313
User Charges & Fees	5,904,000	4,232,500	4,545,145	4,669,235	4,857,826	5,029,920	5,199,164	5,379,210	5,522,875	5,660,562	5,801,822	5,946,748
Other Revenues	883,000	692,850	482,500	629,813	641,920	872,581	1,030,802	1,165,090	1,323,955	1,337,654	1,206,195	1,220,588
Grants & Contributions provided for Operating Purposes	13,418,000	10,351,336	10,237,258	10,493,189	10,755,519	11,024,407	11,300,017	11,582,517	11,872,080	12,168,882	12,473,104	12,784,932
Grants & Contributions provided for Capital Purposes	5,395,000	22,915,857	6,082,922	1,762,438	1,780,799	1,800,319	1,820,327	1,840,835	1,861,856	1,883,403	1,905,488	1,928,125
Interest & Investment Revenue	1,141,000	1,671,414	1,652,926	1,685,985	1,719,704	1,754,098	1,789,180	1,824,964	1,861,463	1,898,692	1,936,666	1,975,400
Other Income:												
Net Gains from the Disposal of Assets	250,000	235,000	190,000	189,750	189,494	189,231	188,962	188,686	188,403	188,113	187,816	187,511
Reversal of revaluation decrements on IPPE previously expensed	4,077,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,098,000	55,022,919	39,424,736	36,731,917	38,390,564	40,341,679	42,179,016	44,086,054	46,069,198	47,187,973	48,189,868	49,366,617
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,316,000	11,825,192	12,689,634	13,197,220	13,593,136	14,000,930	14,420,958	14,853,587	15,299,195	15,758,170	16,230,916	16,717,843
Borrowing Costs	-	253,257	18,191	90,285	104,169	627,720	764,637	917,503	990,096	943,277	950,445	895,901
Materials & Contracts	13,192,000	9,227,015	10,429,339	10,673,773	11,070,737	11,402,233	11,733,336	12,081,772	12,384,592	12,694,606	13,012,747	13,344,505
Depreciation & Amortisation	10,153,000	10,883,154	10,996,105	11,059,870	10,882,400	10,939,012	10,990,276	11,046,888	11,071,408	11,095,928	11,134,668	10,871,662
Impairment of receivables	154,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	740,000	684,040	603,500	618,588	634,052	649,904	666,151	682,805	699,875	717,372	735,306	753,689
Total Expenses from Continuing Operations	34,555,000	32,872,657	34,736,769	35,639,735	36,284,494	37,619,799	38,575,358	39,582,555	40,445,165	41,209,353	42,064,081	42,583,600
Operating Result from Continuing Operations	10,543,000	22,150,262	4,687,966	1,092,181	2,106,070	2,721,881	3,603,657	4,503,499	5,624,033	5,978,620	6,125,787	6,783,017
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,148,000	(765,594)	(1,394,956)	(670,257)	325,270	921,561	1,783,330	2,662,664	3,762,177	4,095,217	4,220,300	4,854,892



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Balance Sheet (Consolidated)

BALANCE SHEET - CONSOLIDATED Scenario: One - Enhanced Asset Management	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,277,000	6,267,622	7,044,868	4,080,574	6,305,303	6,149,274	7,737,772	14,878,808	18,401,801	21,549,099	26,564,594	30,883,628
Investments	36,005,000	32,281,937	28,158,367	28,063,783	28,004,944	21,039,291	21,444,779	22,414,786	23,605,138	24,886,316	24,886,316	24,434,599
Receivables	3,070,000	2,872,919	2,505,492	2,525,161	2,615,234	2,719,853	2,853,015	3,003,842	3,157,902	3,263,615	3,367,499	3,474,791
Contract assets and contract cost assets	1,544,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000
Other	311,000	140,725	137,067	140,163	143,717	147,314	151,007	154,793	158,674	162,645	166,722	170,894
Total Current Assets	50,207,000	41,949,203	38,231,793	35,195,681	37,455,198	30,441,731	32,572,574	40,838,230	45,709,516	50,247,675	55,371,130	59,349,912
Non-Current Assets												
Investments	6,000,000	7,249,692	5,652,858	5,432,705	4,988,635	4,827,002	4,827,002	4,827,002	4,827,002	4,827,002	4,827,002	4,827,002
Contract assets and contract cost assets	-	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000
Infrastructure, Property, Plant & Equipment	498,391,000	529,789,845	537,854,623	543,124,408	548,075,915	578,475,560	581,979,632	581,205,464	582,942,707	583,227,678	585,100,569	586,228,546
Intangible Assets	995,000	733,702	409,701	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720
Total Non-Current Assets	505,386,000	538,931,239	545,075,182	549,834,833	554,342,270	584,580,282	588,084,354	587,310,186	589,047,429	589,332,400	591,205,291	592,333,268
TOTAL ASSETS	555,593,000	580,880,442	583,306,975	585,030,513	591,797,468	615,022,013	620,656,928	628,148,416	634,756,945	639,580,074	646,576,421	651,683,180
LIABILITIES												
Current Liabilities												
Payables	4,663,000	4,806,012	3,692,088	3,534,141	3,779,054	3,845,368	3,840,825	3,919,994	4,100,353	4,167,199	4,303,618	4,403,945
Contract liabilities	7,088,000	9,404,612	4,601,431	3,469,919	3,549,581	3,631,235	3,714,930	3,800,718	3,888,650	3,978,781	4,071,165	4,165,858
Borrowings	-	-	46,121	220,140	230,214	1,032,301	1,079,545	1,425,782	1,589,977	1,662,742	1,871,324	1,904,932
Employee benefit provisions	2,979,000	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565
Other provisions	229,000	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979
Total Current Liabilities	14,959,000	17,864,167	11,993,184	10,877,743	11,212,394	12,162,448	12,288,844	12,800,038	13,232,524	13,462,266	13,899,652	14,128,280
Non-Current Liabilities												
Payables	55,000	38,153	2,948,361	2,948,399	7,313,437	10,223,476	12,648,516	15,558,557	15,558,599	15,558,642	15,558,686	15,558,732
Borrowings	-	-	470,617	2,176,501	1,946,288	16,343,139	15,263,595	14,623,747	14,962,414	13,299,671	13,732,800	11,827,869
Employee benefit provisions	149,000	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435
Other provisions	3,658,000	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021
Total Non-Current Liabilities	3,862,000	3,399,609	6,780,434	8,486,355	12,621,180	29,928,071	31,273,567	33,543,760	33,882,469	32,219,769	32,652,942	30,748,056
TOTAL LIABILITIES	18,821,000	21,263,776	18,773,618	19,364,098	23,833,574	42,090,519	43,562,411	46,343,798	47,114,993	45,682,035	46,552,594	44,876,336
Net Assets	536,772,000	559,616,666	564,533,357	565,666,415	567,963,894	572,931,494	577,094,517	581,804,618	587,641,952	593,898,039	600,023,827	606,806,844
EQUITY												
Retained Earnings	464,727,000	487,002,262	491,690,229	492,782,410	494,888,480	497,610,360	501,214,018	505,717,517	511,341,549	517,320,169	523,445,957	530,228,974
Revaluation Reserves	72,045,000	72,614,403	72,843,128	72,884,005	73,075,415	75,321,134	75,880,500	76,087,102	76,300,402	76,577,870	76,577,870	76,577,870
Council Equity Interest	536,772,000	559,616,666	564,533,357	565,666,415	567,963,894	572,931,494	577,094,517	581,804,618	587,641,952	593,898,039	600,023,827	606,806,844
Total Equity	536,772,000	559,616,666	564,533,357	565,666,415	567,963,894	572,931,494	577,094,517	581,804,618	587,641,952	593,898,039	600,023,827	606,806,844



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Cashflow Statement (Consolidated)

CASH FLOW STATEMENT - CONSOLIDATED Scenario: One - Enhanced Asset Management	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	14,048,000	14,651,655	16,215,889	17,281,944	18,424,470	19,648,941	20,826,944	22,079,601	23,411,785	24,039,369	24,667,187	25,311,424
User Charges & Fees	6,345,000	4,490,032	4,563,482	4,655,127	4,843,291	5,014,943	5,183,730	5,363,303	5,506,477	5,645,106	5,785,966	5,930,482
Investment & Interest Revenue Received	718,000	1,976,131	1,696,998	1,676,815	1,719,241	1,743,865	1,755,470	1,776,967	1,817,941	1,859,752	1,901,286	1,938,387
Grants & Contributions	19,957,000	35,563,804	11,516,999	11,124,115	12,615,981	12,906,380	13,204,040	13,509,141	13,821,869	14,142,416	14,470,976	14,807,751
Bonds & Deposits Received	-	-	2,910,000	(145,500)	4,219,500	2,548,250	1,915,750	2,279,500	(776,000)	(776,000)	(630,500)	(630,500)
Other	5,821,000	624,852	829,767	691,439	628,614	858,941	1,016,821	1,150,761	1,309,267	1,322,599	1,190,764	1,204,770
Payments:												
Employee Benefits & On-Costs	(10,217,000)	(11,809,587)	(12,680,263)	(13,183,700)	(13,582,591)	(13,990,069)	(14,409,771)	(14,842,064)	(15,287,326)	(15,745,946)	(16,218,325)	(16,704,874)
Materials & Contracts	(15,525,000)	(9,498,338)	(10,442,911)	(10,663,440)	(11,058,763)	(11,390,127)	(11,720,903)	(12,069,027)	(12,371,528)	(12,681,241)	(12,999,023)	(13,330,462)
Borrowing Costs	-	(128,257)	(18,191)	(90,285)	(104,169)	(627,720)	(764,637)	(917,503)	(990,096)	(943,277)	(950,445)	(895,901)
Other	-	(1,456,222)	(558,900)	(576,631)	(596,301)	(611,583)	(626,736)	(642,288)	(658,225)	(674,581)	(691,295)	(708,470)
Net Cash provided (or used in) Operating Activities	21,147,000	34,434,071	14,032,870	10,769,884	17,109,273	16,099,823	16,380,709	17,690,389	15,784,164	16,188,195	16,526,592	16,922,606
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,505,791	6,752,825	1,347,156	1,752,908	7,127,286	222,033	-	-	-	-	451,717
Sale of Infrastructure, Property, Plant & Equipment	433,000	423,295	450,000	454,332	460,691	467,208	473,888	480,735	487,754	494,948	502,321	509,879
Other Investing Activity Receipts	495,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,032,420)	(1,032,420)	(1,032,420)	(1,250,000)	-	(627,521)	(970,007)	(1,190,352)	(1,281,178)	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(20,387,000)	(40,340,116)	(19,942,767)	(16,383,149)	(15,628,003)	(39,049,285)	(13,828,310)	(9,766,471)	(12,061,434)	(10,664,690)	(12,655,130)	(11,693,844)
Purchase of Intangible Assets	(27,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(19,486,000)	(37,443,449)	(13,772,362)	(15,614,081)	(14,664,404)	(31,454,791)	(13,759,910)	(10,255,742)	(12,764,033)	(11,450,920)	(12,152,809)	(10,732,248)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	2,050,000	-	16,000,000	-	1,000,000	2,000,000	-	2,400,000	-
Payments:												
Repayment of Borrowings & Advances	-	-	(33,262)	(170,097)	(220,140)	(801,061)	(1,032,301)	(1,293,612)	(1,497,138)	(1,589,977)	(1,758,288)	(1,871,324)
Net Cash Flow provided (used in) Financing Activities	-	-	516,738	1,879,903	(220,140)	15,198,939	(1,032,301)	(293,612)	502,862	(1,589,977)	641,712	(1,871,324)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,661,000	(3,009,378)	777,246	(2,964,294)	2,224,729	(156,029)	1,588,498	7,141,035	3,522,993	3,147,298	5,015,495	4,319,034
plus: Cash & Cash Equivalents - beginning of year	7,616,000	9,277,000	6,267,622	7,044,868	4,080,574	6,305,303	6,149,274	7,737,772	14,878,808	18,401,801	21,549,099	26,564,594
Cash & Cash Equivalents - end of the year	9,277,000	6,267,622	7,044,868	4,080,574	6,305,303	6,149,274	7,737,772	14,878,808	18,401,801	21,549,099	26,564,594	30,883,628
Cash & Cash Equivalents - end of the year	9,277,000	6,267,622	7,044,868	4,080,574	6,305,303	6,149,274	7,737,772	14,878,808	18,401,801	21,549,099	26,564,594	30,883,628
Investments - end of the year	42,005,000	39,531,629	33,811,224	33,496,488	32,993,579	25,866,293	26,271,781	27,241,788	28,432,140	29,713,318	29,713,318	29,261,601
Cash, Cash Equivalents & Investments - end of the year	51,282,000	45,799,251	40,856,092	37,577,062	39,298,883	32,015,567	34,009,554	42,120,596	46,833,941	51,262,417	56,277,912	60,145,229



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Capital Works Plan (not indexed)

CAPITAL WORKS - ALL FUNDS (CONSOLIDATED) Scenario: One - Enhanced Asset Management	Current Year	Projected Years									
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Capital Expenses by asset class - All											
Capital WIP	-	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	1,470,769	485,000	1,642,920	1,536,320	1,536,320	1,536,320	1,536,320	1,536,320	1,636,670	1,536,320	1,536,320
Office Equipment	10,000	106,500	298,410	168,310	73,410	298,410	136,410	73,410	393,310	73,410	73,410
Furniture & Fittings	-	-	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720
Land Improvements - depreciable	-	-	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690
Infrastructure	7,093,538	-	-	-	-	-	-	-	-	-	-
Buildings	2,781,738	700,000	-	-	-	-	-	-	-	-	-
Buildings - non-specialised	-	-	-	-	33,670	-	43,459	25,139	54,650	236,175	236,175
Buildings - specialised	-	50,000	4,259,638	2,633,526	3,624,514	3,057,430	115,430	575,711	689,313	1,791,033	1,791,033
Other Structures	10,000	240,000	-	-	-	-	-	-	-	-	-
Roads	26,795,520	10,241,380	5,532,510	8,360,110	6,207,310	4,464,230	4,564,210	5,521,010	4,352,327	4,320,310	4,320,310
Bridges	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Footpath	-	165,000	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310
Other road assets	-	-	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625
Stormwater Drainage	-	586,754	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water Supply Network	1,898,404	1,350,000	2,024,251	1,507,939	970,000	2,792,379	1,770,000	2,825,326	1,946,265	2,770,000	1,770,000
Sewerage Network	855,735	2,390,410	2,190,000	940,000	25,940,000	940,000	940,000	940,000	940,000	940,000	940,000
Swimming Pools	-	400,000	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690
Other Open Space/Recreational Assets	714,000	1,615,000	157,920	157,920	157,920	157,920	157,920	157,920	157,920	157,920	157,920
Library Books	86,594	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Other Assets	-	388,114	548,114	-	-	-	-	-	-	402,642	402,642
Total Capital Expenses - All	41,716,297	18,768,158	17,119,797	15,770,160	39,009,179	13,712,723	9,729,784	12,120,870	10,636,489	12,693,844	11,693,844
Total Capital Expenses - New	912,804	139,000	6,219,352	2,228,092	1,865,910	2,228,092	55,000	55,000	155,350	457,642	457,642
Total Capital Expenses - Renewal	40,803,494	18,629,158	10,900,445	13,542,068	37,143,269	11,484,631	9,674,784	12,065,870	10,481,139	12,236,202	11,236,202



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Performance Indicators

KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: One - Enhanced Asset Management

		Current Year 2023/24	Projected Years									
			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
			<div> <div>● Within green benchmark (green min and/or green max)</div> <div>● Within amber benchmark (amber min and/or amber max)</div> <div>● Not within benchmark (amber min and/or amber max)</div> </div> <div> <div>— Within green benchmark</div> <div>↗ above green maximum and below amber maximum</div> <div>↘ below green minimum and above amber minimum</div> <div>↑ above amber maximum</div> <div>↓ below amber minimum</div> </div>									
Council's Target Benchmarks												
New Note 13 Ratios												
Operating Performance Ratio 1)	Snapshot	● ↓	● ↓	● ↓	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	-3.14%	-4.78%	-2.47%	0.37%	1.91%	3.97%	5.88%	8.12%	8.66%	8.75%	9.88%
Own Source Operating Revenue Ratio 1)	Snapshot	● ↓	● ↓	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	39.28%	58.40%	66.46%	67.18%	68.06%	68.75%	69.42%	70.07%	70.10%	70.05%	70.08%
Unrestricted Current Ratio	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	4.56	4.54	3.67	3.45	3.43	3.88	5.06	5.48	6.11	6.51	6.97
Debt Service Cover Ratio 1)	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	40.02	183.26	39.52	34.30	8.61	7.43	6.53	6.29	6.29	5.95	5.94
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	6.77%	6.47%	6.45%	6.43%	6.41%	6.42%	6.44%	6.45%	6.44%	6.44%	6.44%
Cash Expense Cover Ratio 1)	Snapshot	● —	● —	● ↓	● ↓	● ↓	● ↓	● —	● —	● —	● —	● —
	Actual Ratio	3.29	3.56	1.50	2.49	2.25	2.83	5.60	6.78	7.79	9.41	10.70
1) different Calculation to TCorp's calculation for same ratio												
New Special Schedule 7 Ratios												
Building & Infrastructure Asset Renewal Ratio	Snapshot	● —	● —	● ↓	● —	● —	● ↓	● ↓	● ↓	● ↓	● ↓	● ↓
	Actual Ratio	403.40%	169.44%	83.92%	107.54%	317.43%	81.63%	66.48%	86.11%	69.36%	85.36%	76.27%
Capital Expenditure Ratio	Snapshot	● —	● —	● —	● —	● —	● —	● ↓	● —	● ↓	● —	● —
	Actual Ratio	3.81	1.68	1.52	1.42	3.54	1.22	0.85	1.07	0.93	1.11	1.05



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Appendix C3 - Financial Statements and Performance Indicators – Scenario Two - Enhanced Asset Management and Growth Operating Statement (Consolidated)

INCOME STATEMENT - CONSOLIDATED Scenario: Two - Enhanced Asset Management & Growth	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	14,030,000	14,923,962	16,233,985	17,301,508	18,445,302	19,671,123	20,850,563	22,104,751	23,438,565	24,050,667	24,678,776	25,323,313
User Charges & Fees	5,904,000	4,232,500	4,545,145	4,669,235	4,857,826	5,029,920	5,199,164	5,379,210	5,522,875	5,660,562	5,801,822	5,946,746
Other Revenues	883,000	692,850	482,500	629,813	641,920	672,581	1,030,802	1,165,090	1,323,955	1,337,654	1,206,195	1,220,588
Grants & Contributions provided for Operating Purposes	13,418,000	10,351,336	10,237,258	10,493,189	10,755,519	11,024,407	11,300,017	11,582,517	11,872,080	12,168,882	12,473,104	12,784,932
Grants & Contributions provided for Capital Purposes	5,395,000	22,915,857	6,082,922	2,270,731	2,301,799	2,334,344	2,367,702	2,401,895	2,436,942	2,472,866	2,509,688	2,547,430
Interest & Investment Revenue	1,141,000	1,671,414	1,652,926	1,685,985	1,719,704	1,754,098	1,789,180	1,824,964	1,861,463	1,898,692	1,936,666	1,975,400
Other Income:												
Net Gains from the Disposal of Assets	250,000	235,000	190,000	189,750	189,494	189,231	188,962	188,686	188,403	188,113	187,816	187,511
Reversal of revaluation decrements on IPPE previously expensed	4,077,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	45,098,000	55,022,919	39,424,736	37,240,209	38,911,563	40,875,704	42,726,391	44,647,114	46,644,284	47,777,436	48,794,068	49,985,922
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,316,000	11,825,192	12,689,634	13,197,220	13,593,136	14,000,930	14,420,958	14,853,587	15,299,195	15,758,170	16,230,916	16,717,843
Borrowing Costs	-	253,257	18,191	90,285	104,169	727,775	992,394	1,132,764	1,215,597	1,265,781	1,318,856	1,250,953
Materials & Contracts	13,192,000	9,227,015	10,979,339	10,793,773	11,520,737	11,702,233	12,203,336	12,181,772	12,954,692	12,794,606	13,537,747	13,641,380
Depreciation & Amortisation	10,153,000	10,883,154	11,121,105	11,184,870	11,007,400	11,064,012	11,159,580	11,216,192	11,240,712	11,265,232	11,403,515	11,140,509
Impairment of receivables	154,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	740,000	684,040	603,500	618,588	634,052	649,904	666,151	682,805	699,875	717,372	735,306	753,689
Total Expenses from Continuing Operations	34,555,000	32,872,657	35,411,769	35,884,735	36,859,494	38,144,853	39,442,420	40,067,120	41,409,970	41,801,162	43,226,339	43,504,373
Operating Result from Continuing Operations	10,543,000	22,150,262	4,012,966	1,355,473	2,052,069	2,730,850	3,283,971	4,579,994	5,234,314	5,976,274	5,567,729	6,481,549
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,148,000	(765,594)	(2,069,956)	(915,257)	(249,730)	396,507	916,269	2,178,099	2,797,371	3,503,409	3,058,042	3,934,119



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Balance Sheet (Consolidated)

BALANCE SHEET - CONSOLIDATED Scenario: Two - Enhanced Asset Management & Growth	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
ASSETS												
Current Assets												
Cash & Cash Equivalents	9,277,000	6,267,622	6,615,946	2,682,151	4,774,772	4,371,502	7,505,401	12,855,417	16,372,896	18,549,816	22,778,037	26,000,302
Investments	36,005,000	32,281,937	27,536,720	26,789,675	26,599,189	19,017,486	19,467,486	20,308,668	21,504,111	22,715,509	22,715,509	21,886,585
Receivables	3,070,000	2,872,919	2,502,565	2,528,487	2,619,969	2,720,190	2,851,635	2,996,019	3,151,166	3,252,052	3,352,437	3,452,358
Contract assets and contract cost assets	1,544,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000	386,000
Other	311,000	140,725	146,178	141,525	151,025	151,919	158,676	155,794	168,145	163,645	175,382	175,443
Total Current Assets	50,207,000	41,949,203	37,187,408	32,527,837	34,530,955	26,647,096	30,369,198	36,703,899	41,582,319	45,067,023	49,407,365	51,900,688
Non-Current Assets												
Investments	6,000,000	7,249,692	5,564,203	5,275,986	4,869,581	4,568,484	4,568,484	4,568,484	4,568,484	4,568,484	4,568,484	4,568,484
Contract assets and contract cost assets	-	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000	1,158,000
Infrastructure, Property, Plant & Equipment	498,391,000	529,664,845	538,254,623	545,599,408	550,725,915	585,200,560	589,385,328	589,341,856	591,409,795	595,425,462	597,879,506	599,638,636
Intangible Assets	995,000	733,702	409,701	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720	119,720
Total Non-Current Assets	505,386,000	538,806,239	545,386,527	552,153,114	556,873,216	591,046,764	595,231,532	595,188,060	597,255,999	601,271,666	603,725,710	605,484,841
TOTAL ASSETS	555,593,000	580,755,442	582,573,935	584,680,951	591,404,171	617,693,860	625,600,731	631,891,959	638,838,318	646,338,689	653,133,075	657,385,528
LIABILITIES												
Current Liabilities												
Payables	4,663,000	4,806,012	3,759,048	3,579,633	3,831,271	4,057,164	3,895,991	3,962,538	4,170,262	4,349,508	4,366,893	4,475,516
Contract liabilities	7,088,000	9,404,612	4,601,431	3,611,571	3,694,775	3,780,059	3,867,475	3,957,076	4,048,917	4,143,055	4,239,546	4,338,449
Borrowings	-	-	46,121	220,140	230,214	1,180,717	1,561,558	1,693,829	1,919,763	2,156,037	2,436,667	2,496,148
Employee benefit provisions	2,979,000	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565	2,977,565
Other provisions	229,000	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979	675,979
Total Current Liabilities	14,959,000	17,864,167	12,060,145	11,064,889	11,409,805	12,671,484	12,978,568	13,266,988	13,792,487	14,302,144	14,696,650	14,963,656
Non-Current Liabilities												
Payables	55,000	38,153	2,948,361	2,948,399	7,313,437	10,223,476	12,648,516	15,558,557	15,558,599	15,558,642	15,558,686	15,558,732
Borrowings	-	-	470,617	2,176,501	1,946,288	19,087,689	20,419,098	18,725,270	19,698,473	20,435,402	21,267,509	18,771,362
Employee benefit provisions	149,000	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435	150,435
Other provisions	3,658,000	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021	3,211,021
Total Non-Current Liabilities	3,862,000	3,399,609	6,780,434	8,486,355	12,621,180	32,672,621	36,429,070	37,645,283	38,618,528	39,355,500	40,187,651	37,691,549
TOTAL LIABILITIES	18,821,000	21,263,776	18,840,579	19,551,244	24,030,986	45,344,105	49,407,638	50,912,270	52,411,015	53,657,644	54,884,301	52,655,206
Net Assets	536,772,000	559,491,666	563,733,357	565,129,707	567,373,186	572,349,755	576,193,093	580,979,688	586,427,303	592,681,045	598,248,774	604,730,323
EQUITY												
Retained Earnings	464,727,000	486,877,262	490,890,229	492,245,702	494,297,771	497,028,622	500,312,593	504,892,587	510,126,900	516,103,175	521,670,904	528,152,453
Revaluation Reserves	72,045,000	72,614,403	72,843,128	72,884,005	73,075,415	75,321,134	75,880,500	76,087,102	76,300,402	76,577,870	76,577,870	76,577,870
Council Equity Interest	536,772,000	559,491,666	563,733,357	565,129,707	567,373,186	572,349,755	576,193,093	580,979,688	586,427,303	592,681,045	598,248,774	604,730,323
Total Equity	536,772,000	559,491,666	563,733,357	565,129,707	567,373,186	572,349,755	576,193,093	580,979,688	586,427,303	592,681,045	598,248,774	604,730,323



Draft Long Term Financial Plan 2024/25 – 2033/34

Cashflow Statement (Consolidated)

CASH FLOW STATEMENT - CONSOLIDATED Scenario: Two - Enhanced Asset Management & Growth	Actuals 2022/23	Current Year 2023/24	Projected Years									
	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	14,048,000	14,651,655	16,215,889	17,281,944	18,424,470	19,648,941	20,826,944	22,079,601	23,411,785	24,039,369	24,667,187	25,311,424
User Charges & Fees	6,345,000	4,490,032	4,563,482	4,655,127	4,843,291	5,014,943	5,183,730	5,363,303	5,506,477	5,645,106	5,785,966	5,930,482
Investment & Interest Revenue Received	718,000	1,976,131	1,699,925	1,678,977	1,718,043	1,748,479	1,757,409	1,763,636	1,819,087	1,864,816	1,905,028	1,946,009
Grants & Contributions	19,957,000	35,563,804	11,516,999	11,774,060	13,140,521	13,444,034	13,755,135	14,074,014	14,400,864	14,735,886	15,079,283	15,431,265
Bonds & Deposits Received	-	-	2,910,000	(145,500)	4,219,500	2,546,250	1,915,750	2,279,500	(776,000)	(776,000)	(630,500)	(630,500)
Other	5,821,000	624,852	829,767	683,024	628,403	858,726	1,016,600	1,150,534	1,309,035	1,322,361	1,190,520	1,204,520
Payments:												
Employee Benefits & On-Costs	(10,217,000)	(11,809,587)	(12,680,263)	(13,183,700)	(13,582,591)	(13,990,069)	(14,409,771)	(14,842,064)	(15,287,326)	(15,745,946)	(16,218,325)	(16,704,874)
Materials & Contracts	(15,525,000)	(9,498,338)	(10,963,912)	(10,812,107)	(11,486,763)	(11,700,127)	(12,179,569)	(12,193,694)	(12,910,195)	(12,812,575)	(13,495,689)	(13,642,546)
Borrowing Costs	-	(128,257)	(18,191)	(90,285)	(104,169)	(727,775)	(992,394)	(1,132,764)	(1,215,597)	(1,265,781)	(1,318,856)	(1,250,953)
Other	-	(1,456,222)	(530,049)	(603,612)	(575,594)	(620,995)	(616,069)	(665,504)	(628,735)	(704,072)	(664,628)	(722,784)
Net Cash provided (or used in) Operating Activities	21,147,000	34,434,071	13,543,646	11,237,927	17,225,111	16,222,409	16,257,765	17,896,561	15,629,396	16,303,163	16,299,986	16,872,043
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,505,791	7,463,126	1,972,681	1,846,890	7,882,800	-	-	-	74,999	-	828,923
Sale of Infrastructure, Property, Plant & Equipment	433,000	423,295	450,000	454,332	460,691	467,208	473,888	480,735	487,754	494,948	502,321	509,879
Other Investing Activity Receipts	495,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,032,420)	(1,032,420)	(937,418)	(1,250,000)	-	(450,000)	(841,181)	(1,195,444)	(1,286,396)	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(20,387,000)	(40,340,116)	(20,592,767)	(18,541,220)	(15,969,933)	(43,067,591)	(14,860,004)	(10,624,541)	(12,603,364)	(14,382,996)	(13,686,824)	(12,551,914)
Purchase of Intangible Assets	(27,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(19,486,000)	(37,443,449)	(13,712,061)	(17,051,625)	(14,912,351)	(34,717,583)	(14,836,116)	(10,984,987)	(13,311,054)	(15,099,446)	(13,184,503)	(11,213,112)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	550,000	2,050,000	-	19,000,000	3,000,000	-	3,000,000	3,000,000	3,400,000	-
Payments:												
Repayment of Borrowings & Advances	-	-	(33,262)	(170,097)	(220,140)	(908,095)	(1,287,751)	(1,561,558)	(1,800,863)	(2,026,797)	(2,287,261)	(2,436,667)
Net Cash Flow provided (used in) Financing Activities	-	-	516,738	1,879,903	(220,140)	18,091,905	1,712,249	(1,561,558)	1,199,137	973,203	1,112,739	(2,436,667)
Net Increase/(Decrease) in Cash & Cash Equivalents	1,661,000	(3,009,378)	348,324	(3,933,794)	2,092,620	(403,269)	3,133,899	5,350,016	3,517,479	2,176,920	4,228,222	3,222,264
plus: Cash & Cash Equivalents - beginning of year	7,616,000	9,277,000	6,267,622	6,615,946	2,682,151	4,774,772	4,371,502	7,505,401	12,855,417	16,372,896	18,549,816	22,778,037
Cash & Cash Equivalents - end of the year	9,277,000	6,267,622	6,615,946	2,682,151	4,774,772	4,371,502	7,505,401	12,855,417	16,372,896	18,549,816	22,778,037	26,000,302
Cash & Cash Equivalents - end of the year	9,277,000	6,267,622	6,615,946	2,682,151	4,774,772	4,371,502	7,505,401	12,855,417	16,372,896	18,549,816	22,778,037	26,000,302
Investments - end of the year	42,005,000	39,531,629	33,100,923	32,065,661	31,468,770	23,585,970	24,035,970	24,877,152	26,072,595	27,283,993	27,283,993	26,455,070
Cash, Cash Equivalents & Investments - end of the year	51,282,000	45,799,251	39,716,869	34,747,812	36,243,542	27,957,473	31,541,371	37,732,569	42,445,491	45,833,808	50,062,030	52,455,372



Draft Long Term Financial Plan 2024/25 – 2033/34

Capital Works Plan (not indexed)

CAPITAL WORKS - ALL FUNDS (CONSOLIDATED) Scenario Two - Enhanced Asset Management & Economic Growth	Current Year	Projected Years									
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
Capital Expenses by asset class - All	-	-	-	-	-	-	-	-	-	-	-
Capital WIP	-	-	-	-	-	-	-	-	-	-	-
Plant & Equipment	1,470,769	485,000	1,642,920	1,536,320	1,536,320	1,536,320	1,536,320	1,536,320	1,636,670	1,536,320	1,536,320
Office Equipment	10,000	106,500	298,410	168,310	73,410	298,410	136,410	73,410	393,310	73,410	73,410
Furniture & Fittings	-	-	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720	23,720
Land Improvements - depreciable	-	-	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690	6,690
Infrastructure	7,093,538	-	-	-	-	-	-	-	-	-	-
Buildings	2,781,738	700,000	-	-	-	-	-	-	-	-	-
Buildings - non-specialised	-	-	-	-	33,670	-	43,459	25,139	54,650	236,175	236,175
Buildings - specialised	-	50,000	5,709,638	2,633,526	7,074,514	3,057,430	565,430	575,711	1,139,313	1,791,033	2,241,033
Other Structures	10,000	240,000	-	-	-	-	-	-	-	-	-
Roads	26,795,520	10,241,380	5,532,510	8,360,110	6,207,310	4,464,230	4,564,210	5,521,010	4,352,327	4,320,310	4,320,310
Bridges	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Footpath	-	165,000	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310	77,310
Other road assets	-	-	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625	46,625
Bulk earthworks (non-depreciable)	-	-	-	-	-	-	-	-	-	-	-
Stormwater Drainage	-	586,754	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water Supply Network	1,898,404	1,650,000	2,324,251	1,807,939	1,270,000	3,292,379	1,770,000	3,325,326	1,946,265	3,270,000	1,770,000
Sewerage Network	855,735	2,740,410	2,190,000	940,000	25,940,000	1,290,000	940,000	940,000	940,000	1,290,000	940,000
Swimming Pools	-	400,000	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690	21,690
Other Open Space/Recreational Assets	714,000	1,615,000	607,920	157,920	607,920	157,920	607,920	157,920	3,607,920	157,920	607,920
Library Books	86,594	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Other Assets	-	388,114	548,114	-	-	-	-	-	-	402,642	402,642
Total Capital Expenses - All	41,716,297	19,418,158	19,319,797	16,070,160	43,209,179	14,562,723	10,629,784	12,620,870	14,536,489	13,543,844	12,593,844
Total Capital Expenses - New	912,804	139,000	7,219,352	2,228,092	4,865,910	2,228,092	55,000	55,000	3,155,350	457,642	457,642
Total Capital Expenses - Renewal	40,803,494	19,279,158	12,100,445	13,842,068	38,343,269	12,334,631	10,574,784	12,565,870	11,381,139	13,086,202	12,136,202



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Performance Indicators

KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Two - Enhanced Asset Management & Growth

Scenario: Two - Enhanced Asset Management & Growth		Current Year 2023/24	Projected Years									
			2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
			<div><div></div> Within green benchmark (green min and/or green max)</div> <div><div></div> Within amber benchmark (amber min and/or amber max)</div> <div><div></div> Not within benchmark (amber min and/or amber max)</div>					<div><div></div> Within green benchmark</div> <div><div></div> above green maximum and below amber maximum</div> <div><div></div> below green minimum and above amber minimum</div> <div><div></div> above amber maximum</div> <div><div></div> below amber minimum</div>				
Council's Target Benchmarks												
New Note 13 Ratios												
Operating Performance Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	-3.14%	-6.82%	-3.18%	-1.21%	0.54%	1.81%	4.73%	5.93%	7.35%	6.23%	7.93%
Own Source Operating Revenue Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	39.28%	58.40%	65.55%	66.28%	67.17%	67.87%	68.54%	69.20%	69.23%	69.18%	69.21%
Unrestricted Current Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	4.56	4.40	3.49	3.32	3.00	3.47	4.51	4.87	5.13	5.53	5.79
Debt Service Cover Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	40.02	172.57	39.06	32.91	7.33	5.65	5.32	4.99	4.81	4.32	4.38
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	6.77%	6.47%	6.45%	6.43%	6.41%	6.42%	6.44%	6.45%	6.44%	6.44%	6.44%
Cash Expense Cover Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	3.29	3.28	1.29	2.21	1.88	3.05	5.08	6.17	6.84	8.04	8.98
1) different Calculation to TCorp's calculation for same ratio												
New Special Schedule 7 Ratios												
Building & Infrastructure Asset Renewal Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	403.40%	175.68%	95.05%	109.95%	327.09%	88.08%	73.31%	89.23%	75.83%	90.30%	81.65%
Capital Expenditure Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	3.81	1.72	1.61	1.44	3.88	1.28	0.92	1.10	1.26	1.16	1.10

Attachment 5 - ECM_307167_v1_Summary of feedback received during public exhibition period for the Operational Plan 2024-25

Summary of feedback received during public exhibition period for the Operational Plan & Budget 2024-25

OUTCOME 1: Shaping the future

Reference	Action	Feedback received	from	Council response
1.1.1.1	Continue to implement the Edward River Weed Action Plan	Remove priority weed management as no longer funded (saving of \$40,000)	Stf	Clr endorsed budget adjustment
1.1.2.1	Deliver the annual golden perch and Murray cod fish re-stocking program at Billabong Creek			
1.1.2		Additional suggested action related to 1.1.2 (Support and advocate for healthy lagoons and rivers) Signage (at least five signs) explaining the story and listing the tree species at Blake Botanic Reserve	Cty	
1.1.3.1	Participate in the procurement process of the POWER Purchasing Agreement in partnership with Hunter JO and RAMJO			
1.1	<i>Additional action identified as missing</i>	Deliver the Rural Tree Scheme for 2024-25 (Facilities & Open Spaces)	Stf	Recommend inclusion of this action in revised OP
1.2.1.1	Work in partnership with key internal stakeholders to deliver and report on progress of the 2024-25 scheduled funded actions of the Disability Inclusion Action Plan			
1.2.2.1	Assess and determine:			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> • Complying development applications • Construction certificate applications • Local activities applications 			
1.2.2.2	Assess and determine Development Applications			
1.2.2.3	Provide Planning Certificates (10.7) and sewerage and drainage certificates for property sales			
1.2.2.4	Undertake backyard swimming pool inspections	Question why only “at least 35” pool inspections is the target, and why aren’t all pools inspected? Surely it is important to inspect all pools, or is it only older pools?	Cty	Council undertakes its backyard swimming pool inspections in line with its adopted Inspection Program, and according to the requirements of the Swimming Pools Act.
1.2.2.5	Undertake inspections of food and skin penetration premises			
1.2.2.6	Undertake water sampling in line with Council’s Memorandum of Understanding with NSW Health			
1.2.2.7	Undertake arbovirus monitoring program	Could the wording of this action be more simply put in layman’s terms? Eg checking water for mosquitos carrying the arbovirus within town limits	Cty	<i>[Development Services to provide updated wording for this action]</i>
1.2.2.8	Implement the Companion Animals Program, including: - microchipping program - desexing program	Why is the target for microchipping and desexing so low at 15? Is it because vets offer this as a free service now with membership and so the Council service is no longer required?	Cty	<i>[Development Services to provide updated wording for this action]</i>

Legend: Stf = staff; Cllr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
1.2.2.9	Prepare an Edward River Council Development Control Plan (DCP) following finalisation of the Local Environment Plan (LEP)			
1.2.2.10	Administer the Local Heritage Grants Program to support the maintenance of heritage in the community			
1.2.3.1	Complete arrangements related to future of Edward River Village, including planning for Stage 3 (including Community Centre)	Reduce maintenance costs for Village units (by \$220,000)	Stf	Clr endorsed adjustment to budget
1.2.3.2	Council to consider tender for construction of nine Stage 2 dwellings at Edward River Village			
1.2.3.3	Council to determine whether Stage 3 (Community Centre) of Edward River Village is constructed based on successful sales of Stage 1	<i>See also cty submission (Appendix 1 below) regarding impact of old grain silos on Village</i>		
1.3.1.1	Inspect, repair, maintain and renew playgrounds, parks and gardens, public amenities and passive recreation areas	<i>See also cty submissions (Appendix 1 below) regarding "shabby and uncared for" McLeans Beach</i>		
1.3.2.1	Deliver a Road Safety Program for the Edward River community, including: <ul style="list-style-type: none"> - On the road 65+ - Helping learner drivers become safe drivers 			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	- Drink driving prevention campaigns at the Deni Ute Muster and Southern 80 Ski Race			
1.4.1.1	Provide a weekly kerbside collection of residential, commercial and public space domestic waste bins delivered through JR Richards contract	Reduce operating costs for waste management through not holding the large compactor truck (\$50,000)	Stf	Clr endorsed budget adjustment
1.4.1.2	Operate waste management services efficiently and effectively by reducing the proportion of waste that ends up in landfill	<i>See also community submission objecting to green waste charge (Appendix 1 below)</i>		
1.4.2.1	Operate landfills in Deniliquin, Blighty, Wanganella and Booroorban, and transfer stations in Conargo and Pretty Pine	<i>See also community submissions re cost per cubic metre to dispose of waste (Appendix 1 below)</i>		
1.4.2.2	Report illegal dumping through 'RID Online', as required by the EPA			
1.4.2.3	Implement the Liquid Trade Waste Management Policy			
1.4.3.1	Deliver community engagement activities to promote recycling			
1.4.4.1	Undertake flood impact repairs at Yorkies Pit (Deniliquin Landfill)			

OUTCOME 2: An open and connected community

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
2.1.1.1	Advocate to Government for funding to support the development of a logistics/freight hub in partnership with industry			
2.1.2.1	Complete work on airport hangars upgrade (refurbishing Bellman hangar doors x2)	<i>See also suggestion regarding other upgrades and improvements at the Airport (in Appendix 1, below)</i>		
2.1.2.2	Continue to advocate to Government for investment in the airport runway extension			
2.2.1.1	Continue to participate in the RAMJO Telecommunications Working Group			
2.2.2.1	Finalise Council's ICT Strategy and implement funded Year 1 actions			
2.2.2.2	Work with service leaders to better utilise their primary Tech One modules to enhance integration of business processes and improve efficiency			
2.2.3.1	Develop a Big Screen Christmas promotions campaign in collaboration with local businesses and events			
2.2.3.2	Develop a review schedule and policy register for all ICT policies for service delivery			
2.2.3.3	Undertake new Information Technology security review with Cyber NSW			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
2.2.3.4	Review Disaster Recover Plan, including: - Update - Test and outcomes report			
2.2.3.5	Provide reliable, secure and available technology to support effective and efficient service delivery			
2.2.3.6	Coordinate technology fleet replacement in accordance with schedule			
2.2.3.7	Deliver key ICT system improvements: a) Move the Active directory to Azure environment b) Continue the implementation of Microsoft security suite			
2.3.1.1	Facilitate the Aboriginal Liaison Committee	<i>See also community suggestion regarding collaborating with local elders to create a safe community space for First Nations citizens (in Appendix 1 below)</i>		
2.3.2.1	Provide a Library Service to the Edward River community which continues to provide opportunities for the community to come together			
2.3.2.2	Adopt and implement (the funded activities of) a Library Strategy, including consideration of library engagement and event planning to increase utilisation and participation	Increase grant funding for Library activities (by \$30,000)	Stf	Clr endorsed budget adjustment

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
2.3.2.3	Provide a quality gallery experience through a program of relevant exhibitions			
2.3.2.4	Collaborate with industry and organisers to promote and produce an online events calendar: ' <i>What's on</i> '	Note that previous hard copy version of <i>What's On</i> was very popular with visitors and locals, and is missed. The online form on Council's website is difficult to access and has little information.	Cty	

OUTCOME 3: Encouraging growth through partnerships

Reference	Action	Feedback received	from	Council response
3.1.1.1	If successful in the Study Hubs funding round, assist the Country Universities Centre Riverina to establish the Board and commence construction			
3.1.2.1	Develop and deliver programs and activities that facilitate skills development for the business community in partnership with the Business Chamber and Government			
3.2.1.1	Finalise and commence implementation of funded actions of the Edward River Growth Strategy			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
3.2.2.1	Provide business support for new and existing businesses through information, advice, advocacy and programs, and undertake investment attraction and economic growth activities in line with the adopted Growth Strategy			
3.2.3.1	Facilitate Agribusiness Masterplan industry delivery of Plan actions consistent with Growth Strategy recommendations			
3.3.1.1	Continue to provide sponsorship (cash and in-kind) support to local events through formalised sponsorship arrangements (eg Play on the Plains, Deni Ute Muster, annual Art Show)	Suggest amending measure to better reflect staff capacity; Remove cash contribution to Play on the Plains event (\$35,000 saving)	Stf; Stf	Measure amended to only read: % formal sponsorship agreements in place; Clr endorsed budget adjustment
3.3.1.2	Seek funding to support and enhance the delivery of existing Council-delivered events	Increase grant funding for events (by \$20,000)	Stf	Clr endorsed budget adjustment
3.3.1.3	Present the Australia Day event			
3.3.1.4	Coordinate citizenship ceremonies, as requested			
3.3.2.1	Finalise delivery of funded works at Peppin Heritage Centre, including signage and accessibility improvements and upgrades to exhibition infrastructure	Request to amend target for this action from 100% to 60% to better reflect available resources	Stf	Target amended
		<i>See also community suggestion to install fencing between grassed area outside Peppin and the road (refer to Appendix 1 below)</i>	Cty	

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
3.3.2.2	Operate the Deniliquin Town Hall as a community cultural space, facilitate external events and seek grant funding to deliver cultural events, with the view to collecting and evaluating demand and usage data to inform future investment and operations	Advised to remove this action. Not supported with budget by Councillors	Stf	removed
		Arts & Culture Advisory Committee submission recommending a project budget of \$120,000 to: <ul style="list-style-type: none"> - Casual expert staff member to operate the Town Hall, and funding to support the marketing and positioning of the venue as a regional tourism destination - Identity long term usage needs, gaps and opportunities - Development of a cultural asset management and operational plan to inform strategic regional decision-making for the future operation of Council's assets - Development of a Cultural Development Plan to support the case for additional cultural infrastructure investment 	Cty	Additional budget for DTH not currently supported by councillors
3.3.2.3	Finalise the delivery of the Stronger Country Communities Round 5 grant-funded projects to support the operation of the Town Hall			
3.3.2.4	Promote utilisation of community cultural facilities including the Town Hall, Multi-Arts Centre (MAC) and CWA Hall	Advised to remove this action. Budget for Cultural Development Officer not support by Councillors. Facility to be managed by Facilities and Open Spaces business unit as per all community halls and similar facilities.	Stf	removed
3.3.2.5	Facilitate and support the Arts & Culture Advisory Committee	Increase costs for Art & Culture Committee (by \$5,000)	Stf	Clr endorsed budget adjustment

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
3.3.2.6	Deliver funded activities and event that connect community and develop community capacity in partnership with others, including: <ul style="list-style-type: none"> - International Women's Day - Youth Week activities - Seniors' Week activities - Community Christmas party 			
3.3.3.1	Deliver scheduled and funded actions of the <i>Visit Deni</i> Tourism Development Plan and Murray Regional Tourism Local Area Action Plan			
3.3.3.2	Facilitate opportunities and events for the tourism industry to network and collaborate			
3.3.3.3	Deliver customer experience training to frontline Visitor Information Centre staff and volunteers			
3.3.3.4	Seek out opportunities to host <i>journalist famils</i> to support regional promotion			
3.3.3.5	Position and market the Edward River region as a visitor destination by leveraging the <i>Visit Deni</i> brand			
3.3.3.6	Provide quality visitor facilities, services and products through the Peppin Heritage Centre Visitor Information Centre			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
3.3.3.7	Deliver a <i>Visit Deni</i> activation at the annual Moomba Festival in partnership with industry	Increase business contributions for Moomba Festival (by \$10,000)	Stf	Clr endorsed budget adjustment.
3.4.1	<i>Refer to action 5.3.3.1 where Council's advocacy efforts are described</i>			
3.4.2.1	Support local doctors and nurses with financial assistance when moving to the Edward River region			
3.4.3.1	Contribute to the Rural Doctors' Network Bush Bursary program to place medical students in Deniliquin			

OUTCOME 4: Delivering community assets and services

Reference	Action	Feedback received	from	Council response
4.1.1.1	Undertake asset revaluation program			
4.1.1.2	Update Asset Management Plans in line with the Strategic Asset Management Plan (SAMP)			
4.1.1.3	Deliver the scheduled activities of the Asset Management Strategy Improvement Plan, including: <ul style="list-style-type: none"> - Review of configuration of asset information - Review componentisation and useful life assumptions for asset valuation 			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> - Plan to improve quality of asset condition data, including through use of drone technology for inspections - Progress maturity of asset management planning to 'Core' status 			
4.1.2.1	Develop and adopt a Masterplan for the Deniliquin Swim Centre precinct	Positive feedback about current Swim Centre contractors, and benefit to community that hydrotherapy pool provides.	Cty	Noted
		<i>See also submission received about maintenance at Swim Centre (Appendix 1 below)</i>		
4.1.2.2	Undertake a Service Review for the Open Spaces service area	Reduce number of Service Reviews from two to one (saving \$30,000)	Stf	Clr endorsed budget adjustment. Need to determine which of two identified Service Reviews (Open Spaces, Library) will not proceed.
4.1.2.3	Undertake a Service Review for the Library Service	See above		See above
4.1.2.4	Develop service level plans to support priority service delivery			
4.1.3.1	Complete construction of new plinths at Deniliquin Lawn Cemetery			
4.1.3.2	Replace the emulsion tank at Council's depot			
4.1.3.3	Inspect and maintain local boat ramps and associated parking areas in preparation for the summer season	Positive feedback about Council providing and maintaining so many public boat launching ramps and importance of these facilities in	Cty	Noted

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
		continuing to attract families for safe water sport activities.		
4.1.3.4	Deliver major funded works program, including works at: - <i>Insert approved multi-year projects</i>			
4.1.3.5	Deliver the asset rehabilitation and flood recovery program, including the Reconstruction of Essential Public Assets (REPA) under disaster recovery funding arrangements	<i>See also cty submission (Appendix 1 below) regarding renewing fence at Island Sanctuary and cleaning cricket ground fence</i>		
4.1.3.6	Upgrade the amenities at the Deniliquin Saleyards			
4.1.3.7	Re-sheet the carpark at Rotary Park			
4.1.3.8	Top dress Rotary Park			
4.1.4.1	Deliver drainage works associated with local roads reconstruction program			
4.1.4.2	Deliver Town Levee refurbishment program			
4.1.4.3	Deliver flood mitigation and drainage works, including: - Levee bank refurbishment - Stormwater drainage (as part of Hardinge Street upgrade) - River Street drainage improvements			

Legend: Stf = staff; Cllr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
4.1.4.4	Install automated weir and pump system for the lagoon stormwater system			
4.1.4.5	Deliver the footpath renewal program			
4.1.4.6	Deliver scheduled actions of the Pedestrian Access Management Plan's (PAMP) replacement program	<i>See also community suggestion re installation of a bus stop and shelter at corner of Crispe and Henry Streets (refer Appendix 1 below)</i>		
4.1.4.7	Complete scoping and design of roads reconstruction works to support efficient implementation of the roads construction program			
4.1.4.8	Deliver regional road program, including: <ul style="list-style-type: none"> - Blighty Hall Road reconstruction - Main Road 296 (Pretty Pine) - Resealing program in response to condition assessment prioritisation 	<i>See also cty submission re condition of Hardinge Street and Saleyards Rod (Appendix 1 below)</i>		
4.1.4.9	Deliver local road program, including: <ul style="list-style-type: none"> - Blighty Hall Road bridge approaches - Blighty Hall Road from Malones Rd - Flanagan's Rd intersection with Moonee Swamp - Fowler-Wakool Rd to Sloane - Hardinge St – Ochteryre to Harfleur 	Decrease budget for unsealed rural roads maintenance (by \$110,000)	Stf	Clr endorsed budget adjustment

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> - Mayrung Road - Murgha Windouran bridge approaches 			
4.1.4.10	Deliver kerb and gutter renewal program, including: <ul style="list-style-type: none"> - George St (Russell to Butler) - Henry St (Edward to Napier) - Hetherington St (Norris to Dick) - Packenham St - Hardinge St (Ochtetyre to Harfleur) 			
4.1.4.11	Deliver water infrastructure projects as described in the Capital Works program, including High Lift Pump replacement at the Water Treatment Plant			
4.1.4.12	Deliver sewer infrastructure projects as described in the Capital Works Program			
4.1.4.13	Deliver waste management infrastructure projects, as described in the Capital Works Program			
4.2.1.1	Scope the refurbishment and upgrade for the electrical systems at the Sewerage Treatment Plan			
4.2.2.1	Undertake daily water sampling in compliance with the regulations			
4.3.1.1	Continue to implement customer experience improvements, including:			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> - Customer Request Management System - Centralised knowledge database and FAQ resources - After hours and overflow telephony - Expansion of online self-service options 			
4.3.2.1	Provide frontline customer service support			
4.3.2.2	Implement scheduled and funded actions from the Customer Service Strategy			

OUTCOME 5: Accountable leadership and responsive administration

Reference	Action	Feedback received	from	Council response
5.1.1.1	Undertake a review and update of communication and engagement policies and procedures as part of the policy review initiative			
5.1.1.2	Deliver Council's annual Operational Plan and Annual Report			
5.1.1.3	In consultation with the community, deliver the next suite of Integrated Planning & Reporting documents to guide the incoming Council's term, including:	Reduce costs for Corporate Strategy & Performance (by \$64,315)	Stf	Clr endorsed budget adjustment

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> - State of the Region Report - Community Strategic Plan - Delivery Program - Resourcing Strategy 			
5.1.1.4	Implement records management activities as outlined in the Information Management Framework			
5.1.1.5	Implement funded Year 1 recommendations of the Records Management Internal Audit			
5.1.1.6	Implement the online delegation system			
5.1.1.7	Complete development and implementation of the corporate governance framework			
5.1.1.8	Review and update the statutory policies required for adoption by the incoming Council			
5.1.1.9	Develop and implement a fraud prevention framework			
5.1.1.10	Implement the scheduled, funded findings of the Risk Management Framework review			
5.1.1.11	Implement the requirements of the Office of Local Government's Risk Management and Internal Audit Framework			

Legend: Stf = staff; Cllr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
5.1.1.12	Facilitate and participate in interagency meetings, including: <ul style="list-style-type: none"> Local Emergency Management Committee Rural Fire Service Bushfire Management Committee 	<i>See also cty submission in Appendix 1 below regarding use of external personnel in last flood.</i>		
5.1.1.13	Review and update the Emergency Management Plan			
5.1.1.14	Prepare and deliver a councillor induction program for the newly-elected council			
5.1.1.15	In consultation with the incoming Council, prepare a professional development program for each councillor			
5.1.2.1	Implement scheduled funded actions of the Communications and Engagement Strategy, including: <ul style="list-style-type: none"> a) Further development of the communications content calendar b) Audit and rationalisation of ERC social media accounts in alignment with Social Media Policy c) Develop community engagement and 	From Cr Petersen To also include undertaking an investigation of history/development of tourism information for the North Deni rest stop		For consideration by council

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<p>communication resources for council projects and events</p> <p>d) Deliver content management training to website content owners</p> <p>e) Implement the online engagement hub to increase accessibility and participation</p>			
5.1.2.2	Coordinate a media campaign and candidate information sessions to generate interest and attract candidates for the local government elections			
5.1.2.3	In consultation with the NSW Electoral Commission, coordinate activities to support the local government election scheduled for 14 September 2024			
5.1.2.4	Provide communication and engagement activities that promote the work of Council	Reduce graphic design costs for advertising (by \$10,000)	Stf	Clr endorsed budget adjustment
5.1.2.5	<p>Represent Council and the Edward River community at:</p> <ul style="list-style-type: none"> Country Mayors' Association ALGA Annual Conference LGNSW Annual Conference 			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
5.1.2.6	Refurbish and hang old Council honour boards, and establish a new honour board for Edward River Council			
5.1.3.1	Complete implementation of recommendations arising from the Council Committees review			
5.2.1.1	Establish a Grants Management Framework for Council			
5.2.1.2	Contribute to Council project development initiation through grant applications			
5.2.1.3	Prepare the annual budget and implement the scheduled activities of the Long-Term Financial Plan, including a review of fees and charges			
5.2.1.4	Continue to implement the scheduled actions of the Financial Sustainability Review			
5.2.1.5	Work with Council service leaders to identify savings and further efficiencies to reduce expenditure to achieve a balanced year-end result	Reduce administration costs for depot staff (\$40,000 saving)	Stf	Clr endorsed budget adjustment
5.2.1.6	Commence modelling and community consultation regarding options for increasing revenue in the future			
5.2.1.7	Update all Finance policies that are due for review			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
5.2.1.8	Maintain and review Council's plant and fleet in accordance with the maintenance schedule and adopted Plant Replacement Program and outcomes of the Plant & Fleet Review	Reduce fuel costs through efficiency savings (by \$200,000)	Stf	Clr endorsed budget adjustment
5.2.1.9	Continue implementation of the Project Management Framework (including training staff in its application)			
5.2.1.10	Deliver the annual Council-funded grants program			
5.2.2.1	Provide procurement business support and advice across Council, including in relation to Purchase Orders, Tenders and Requests for Quote			
5.2.2.2	Update procurement guides and templates and provide training to staff			
5.2.2.3	Continue to review and update Council's policies in line with legislative requirements and organisation priorities			
5.2.2.4	Prepare, distribute and publish Council and Committee Meeting Agendas and Minutes			
5.2.3.1	Facilitate the activities of the Audit, Risk & Improvement Committee and Internal Audit function, including: <ul style="list-style-type: none"> - Develop annual workplan 			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
	<ul style="list-style-type: none"> - Implementation of the revised Risk Management & Internal Audit Framework - Recruitment and induction of new Committee - Coordinate 2 internal audits as per annual Internal Audit Plan (cyber security and tax compliance) 			
5.3.1.1	Continue to implement the actions arising from the Safety Culture audit			
5.3.1.2	Update WH&S contractor management system			
5.3.1.3	Provide operational support to enable Council to fulfil its obligations under the Work Health & Safety Act and partner with service leaders in developing a safe and healthy workplace			
5.3.1.4	Instal GPS and dash cam technology into Council's vehicle fleet			
5.3.2.1	Implement the scheduled and funded activities of the Workforce Management Plan			
5.3.2.2	Deliver Council's Employee Health & Wellbeing program	Suggest amended wording to make clear the program is the preventative health program only (ie flu vax, hearing tests)	Stf	Suggested new wording for this action: Deliver Council's Employee Health Program

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Reference	Action	Feedback received	from	Council response
5.3.2.3	Deliver an efficient and accurate Payroll Service			
5.3.2.4	Coordinate Council's workers compensation and return-to-work management			
5.3.3.1	Support councillor and CEO advocacy efforts for regional growth through the provision of information and research to identify strategic advocacy priorities for the 2024-28 Council term			
5.3.4.1	Support Council's Leadership Team to undertake annual staff appraisals			
5.3.4.2	In partnership with Council's Leadership Team, prepare and deliver Council's annual training and development program	Include training subsidy income (of \$100,000)	Stf	Clr endorsed budget adjustment
5.3.4.2	Coordinate delivery of cyber security training to the workforce			

Legend: Stf = staff; Clr = councillors; Cty = community member/s

Appendix 1**Submissions received:**

from	Feedback provided	Council response
Cty (Paul Thomas)	<p>In relation to:</p> <p>2.1 Transport and freight links</p> <p>2.1.2 Develop Deniliquin Regional Airport as an important hub for aviation in the Riverina</p> <p>Query if consideration has been given in 2024-25 budget for following projects that “have been on the table for a few years” and to “see if we could get them included”:</p> <ol style="list-style-type: none"> 1. Development of Sky Park at the Deniliquin Airport. This could be advertising in aviation magazines the sale of these blocks, peg out the blocks themselves with a temporary dirt taxi way until blocks are sold, then asphalt when some of the blocks are sold. Tell lessee not to put crop in that area (brought up at Airport User meeting) 2. Finish off the light aircraft fuel facility (unleaded fuel) with roof over the unit, bollards installed, and actually working (brought up at Airport User meeting) 3. Removal and building of Airport House (brought up at Airport User meeting) 4. Automatic inground sprinklers to the centre section of grass area in the Airport parking area (brought up at the Airport User meeting at least seven years ago) 5. Planting of new trees on airport driveway. 	<ol style="list-style-type: none"> 1. Initial business case indicated that the Sky Park development was not financially viable. Council to review the initial business case in light of suggestions provided. 2. Council are working on the completion of this project. 3. The removal of the existing dwelling is currently part of the project for the construction of the new dwelling. Council staff are investigating the demolition of the dwelling as a matter of urgency. 4. This is to be included as a submission to the Capital Renewal program. 5. This is to be included as a submission to the Capital Renewal program.
Cty (Rachel James)	<p>Consider installation of a safety barrier between the grassed area outside the Peppin Heritage Centre where children often play and the busy road where trucks pass.</p>	<p>All council facilities and open spaces will be assessed on a cyclical basis through inspections and programmed maintenance. Inspections will consist of condition, safety and accessibility. Identified works will be prioritised and programmed into the relevant budget programs.</p>

Legend: Stf = staff; Ctr = councillors; Cty = community member/s

		When developed, all scheduled programs will be made available to the community via website.
Cty (Rachel James)	Little in the draft OP for Aboriginal and Torres Strait Islander community. Little options for a space for First Nations citizens. The Land Council building is available (not sure of ownership). Perhaps a collaboration with the town's elders to design a space for our ATSI community.	<p>Council acknowledges the contribution of First Nations people to the community and invites all to collaborate with Council in its development and implementation of all Community and Operational Plans.</p> <p>This presents an opportunity for the Aboriginal Liaison Committee to explore options and present to the new Council for consideration.</p>
Cty (Mark Rogan)	Request for provision of a school bus shelter on the corner of Crispe and Henry Streets for students travelling to Echuca/Moama for school.	Damien Burton
Cty (Tim & Alanna Raper, via Clr Burge)	Concerns about rate of increased charge for disposal of waste. Notes 1/7/2023 rise of \$79 per cubic metre, later dropped to \$36 per cubic metre, up from \$33 per cubic meter in 2022-23. Advised that from 1/7/2024 will be \$82 per cubic metre, equating to a 127% increase. Concern about the impact of passing that cost on to small business, farmers and families who are their customers.	The review and changes to the fees and charges have been made in light of Council's long term costs and liabilities relating to waste management. To improve financial sustainability, it is best practice that these costs are managed within a dedicated waste fund rather than being cross-subsidised by Council's general fund or the general rate base.
Cty (Alanna & Tim Raper)	<p>Submission:</p> <ul style="list-style-type: none"> - Economic pricing model questions: how was the waste disposal charge devised and justified and is it legally valid under the LG Act? Where is the justification (modelling, data) and involvement of residents on switching general waste disposal for residents from a flat rate of \$150/year to \$25 per cubic metre? Is the \$150/year on rates proposed to be removed? - Impact on businesses questions: how has the cost increase for waste disposal been justified within the current businesses in Deniliquin and 	<ol style="list-style-type: none"> 1. As a service charge Council has the authority to determine the charge based on the service provided. There is no current flat rate of \$150/year, or any amount, for general waste disposal. 2. As part of implementing waste management as a separate fund and improving the financial sustainability of the domestic waste management service, Council is changing its

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	<p>what modelling or data was used to consider the negative impacts on business and competitiveness in Deniliquin?</p> <ul style="list-style-type: none"> - Social implications questions: how were increased charges to residents and businesses justified in light of current economic hardships (interest rates and cost of living)? Where will increased waste revenue generated be directed? Are they solely directed to waste services? 	<p>fees and charges to better reflect use of the service and long term costs and liabilities. Council has not specifically modelled impact on businesses as there are other factors, such as private contractor charges, outside of Council's control.</p> <p>3. The review and changes to the fees and charges have been made in light of Council's long term costs and liabilities relating to waste management. To improve financial sustainability, it is best practice that these costs are managed within a dedicated waste fund rather than being cross-subsidised by Council's general fund or the general rate base.</p>
Stf	<p>Fees & Charges Schedule:</p> <p>Typo identified for 'Cemetery fee for reopening of grave for second interment – exhumation fee'. Should read \$1,149.</p> <p>Suggest adding 'Interment of ashes' fee to Lawn Cemetery fees, same fee as for Rose Garden: \$323</p>	<p>This will be amended when council adopts the final version of the fees and charges for 2024-25 at the council meeting in June 2024.</p>
Cty (Elizabeth Petersen)	<p>Submission:</p> <ul style="list-style-type: none"> - Can't find in budget where staff allocation of vehicles and accounting for fuel cards is captured - Where is purchase of land in Edwardes St (opp Baptist Church) in the budget? - What is the income revenue raised from car park private rental, and if not in effect, why is the block not up for sale? - Why can't a percentage of Wanganella's rates revenue be spent each year in Wanganella and allocation of pending shown in the budget. Notice that Cobb and Co Shelter needs repainting, several trees need pruning, and other things require TLC from rate money - How much total rate revenue comes from the Wanganella catchment area. These figures are not available in the budget. Total rates revenue is in the budget but not a breakdown of where it comes from. 	<ul style="list-style-type: none"> -All vehicle costs are included in the materials and contracts line in council's income statement -The Edwards Street land appears as an asset on council's balance sheet. It does not form part of the 2024-25 budget -There is no income raised from this land as council does not charge for residents to park there. There are no current plans to sell the land -Wanganella rates do not exist per se. Council levies rates based on the classification and sub-classification of property (e.g. residential Deniliquin, residential other, farmland dry, farmland irrigable) i.e. council does not break down or analyse rates by location/ward. Council

Legend: Stf = staff; Clr = councillors; Cty = community member/s

	<p>When no rate money is allocated to smaller communities it leads to resentment and the impression that Deniliquin gets what it wants and smaller communities get none. Resentment leads to thought implying Council operation corruption.</p> <p>Greater transparency is required in the budget, meaning further breakdown – where does the money come from, where is it allocated, what is the balance?</p>	<p>attempts to spend its fund on a need's basis, although this gets impacted by natural disasters such as floods and droughts.</p> <p>Over a period of time, each locality in the LGA will receive the investment required to maintain its council owned infrastructure, which bears no relation to rates from property collected in the area</p> <p>-Council's rates are based on property type rather than the location where the rates revenue is obtained. The annual rate revenue from Wanganella locality is circa \$200k, of which only \$30k is collected from residential or businesses</p> <p>- The income statement, balance sheet and cashflow for council outline where it receives its income (e.g. rates, user fees and charges and interest) where it is allocated (e.g. salary and wages, materials and contracts and depreciation) and what the balance is (e.g. net operating surplus/deficit and cash)</p>
Cty (Timothy Burge)	<p>Concerns raised about Nov 2023 flood response – in relation to use of outsider consultants and SES from elsewhere, and decision to transport and then remove tonnes of sand at undue expense.</p> <p>Appalled by condition of Saleyards Road and Hardinge Street heavy vehicle roads. Signage at the intersection of Cemetery Road has not been implemented. Potholes on Hardinge Street on both sides of road near Rams oval damage heavy vehicles and make it unsafe for parked cars. Believes there should be local consultation regarding the proposed development as it is one</p>	<p>1. SES are the combat agency regarding flooding events and made the decision to bring in crews from out of the area to assist with the work due to the extent of the impact from flooding. Council has engaged external contractors, as well as using its own resources, to complete the flood recovery work within the two-year timeframe.</p>

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	<p>of the busiest thoroughfares in NSW. Advised that a median strip is designed on the upgrade and question that. "How will a low loader with a Hugh water tank or a half house on board not hit an air seeder travelling in the opposite direction?" Resent that no trucking locals had any input into the design.</p> <p>Poor condition of old grain storage sheds on the corner of Napier Street near the new Village are a health hazard due to vermin and a fire risk to the Village, as well as a detriment to the sale of units. Could they be removed or demolished as they have not been used in over 20 years.</p> <p>Silos further along Napier street – could they be beautified to become part of the Silo Trail, and 2 other water tanks could be decorated (near the airport and off Wakool Rd). The current Russell St water tower attracts tourists.</p> <p>It is 18 months since the first flood took out the fence to the island sanctuary at Memorial Park. When will this be renewed? Also the picket fence on the cricket ground has not been cleaned since that flood and looks dreadful.</p>	<p>2. Regarding the condition of shoulders of Hardinge Street near the oval, Council will undertake the reconstruction work as part of the overall Hardinge Street Reconstruction project.</p> <p>As part of the state highway network, designs are currently being assessed by Transport for NSW for compliance with their requirements. Once this is completed Council will undertake a public consultation process regarding the project.</p> <p>Regarding access for oversized vehicles, this has been included in the design brief for the project and will allow for the same access to Hardinge Street for oversized vehicles as is currently the case.</p> <p>3. These silos are privately owned and it is the owners responsibility to manage and maintain them. Council is aware that the owners are looking at demolishing these silos.</p> <p>4. The silos further along Napier Street are privately owned and any decoration of the silos would be the responsibility of the owner.</p> <p>Council has looked at decorating the other water reservoirs, however, has noted that these reservoirs are still in operation whereas the Russell Street reservoir had been decommissioned some time ago. Council are looking at how decorating the reservoirs would impact there use as operational reservoirs.</p> <p>5. Council acknowledges the time taken to fully repair the fencing in the Memorial Park area and is programming this work as a matter of urgency.</p>
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Legend: Stf = staff; Clr = councillors; Cty = community member/s

Cty (Frank & Judy Bond)	<p>Feedback includes:</p> <ul style="list-style-type: none"> - Parks and gardens are not being maintained to keep them neat and beautiful - McLeans Beach is looking shabby and uncared for - See also 1.1.2.1 above re signage for Blake Botanic Reserve - See also 1.3.1.1 – unkempt appearance of McLeans Beach. No sweeping of sandy beach or parking areas under gum trees, barbeque in the shelter was not replaced for the summer holidays and is still not done. - Crisp St trees – unsuitable pin oaks have not been watered and many are dead, original stakes are falling over, look unsightly and are not providing necessary support - Signs to remind dog owners to keep dogs leashed in parks for public safety and pick up after their dogs (supply bags and bins in busy places like Waring Gardens and McLeans and Willoughby's Beaches) - See also 2.3.2.4 – What's On guide - See also 4.1.2.1 – Swim Centre precinct - See also 4.1.3.3 – maintenance of local boat ramps - Town signs – obsolete signs should be removed (eg references to Deniliquin Council) 	<p>All council facilities and open spaces will be assessed on a cyclical basis through inspections and programmed maintenance. Inspections will consist of condition, safety and accessibility. Identified works will be prioritised and programmed into the relevant budget programs.</p> <p>When developed, all scheduled programs will be made available to the community via website.</p>
Cty (Leanne Mulham)	<p>Submission:</p> <ul style="list-style-type: none"> - Advised at public forum that \$1.25 has been removed – will community get to see what has been removed? - What opportunities are there to complete in 2024-25 list on website of excluded actions equating to \$18.6 million? - One removed action is asset condition assessment of all buildings and open spaces – isn't this essential to plan for future budget requirements? - What can be done to improve situation where Council has inadequate funds for upkeep of grant funded infrastructure? - Why is so much budget required for swim centre refurbishments when a large amount has already been spent on this (is it because ongoing maintenance has not been completed in past years?) 	<p>-The community will see the final version of the Operational Plan and Budget, not the details of what has been removed from the budget.</p> <p>- Project not originally included in the draft Capital Works program may be part of a submission from the community for re-assessment by Council as part of finalising the Capital Works program,</p> <p>- Funding to undertake this asset condition assessment using external consultants has been removed from the budget.</p>

Legend: Stf = staff; Cllr = councillors; Cty = community member/s

	<ul style="list-style-type: none"> - Are known issues at the Stadium (lighting, floor polishing, hydraulic winch system for court 2 back boards) captured in the \$10.3 million budget for materials and contracts? - Concern about number of staff not based in Deniliquin. Is their travel time, fuel and accommodation costs borne by ratepayers? Shouldn't have to wait for "next time they're in Deni" to get a service. Are there steps in place to limit number of senior staff who don't live locally (within 1 hour travel radius). - Is the \$600,00 mistaken inclusion of oval lighting in the budget part of the \$1.25 million savings already identified? - Will items that missed out on budget in the draft OP be removed? - Was there a process in place to monitor the progress of 2023-24 OP? How did Council go? - Can you explain what makes up the unrestricted reserve amount of \$13.8 million which will reduce by \$6 million to \$7.851 million? - Include in advocacy by Council work to attract teachers for Deniliquin High School, and canvas State government for change that will support our local schools to deliver the education our community demands - Difficult to comment on budget when capital grants shown as income, but money spent is not shown as an expense - Hope that when prioritising where money is spent Council relies on the various plans and strategies it has spent money on as the forefront of key decisions. 	<p>Council is looking at undertaking this work uses its own staff as part of ongoing asset management.</p> <ul style="list-style-type: none"> - As part of project management improvements Council is working on assessing whole of life costs more fully when looking at capital grant funding and where possible using grants to undertake asset renewal works rather than creating new assets. - The projects included in the Capital Renewal program are major refurbishment works, including the pool gutters and delivery and return pipelines to and from the pools, to improve the water quality and operation of the pools. - Works at the stadium were not included in the original draft Capital Renewal program but will be considered as a submission to the program. -The costs for staff not based in Deniliquin is not covered by ratepayers. Only the costs of contract staff are. Council will always attempt to employ Deniliquin based senior staff, however this is market determined. -No, the oval lighting is not part of the \$1.25m savings as it is a capital cost -All items that are not supported for funding in the budget are removed from the Operational Plan - Council reports on its progress every 6 months to council at a council meeting. The last progress report was tabled at the
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		<p>February 2024 meeting, and the next is due at the July 2024 meeting.</p> <p>-The unrestricted cash amount is freely available for council to spend i.e. it is untied and has no restrictions placed on it</p> <p>-Noted re advocacy to attract teachers – for new council consideration as it determines its advocacy priorities for term</p> <p>- Noted re Capital grant. This is how Local Government accounts for capital income. These grants are used to invest in or maintain capital items which add value to council's asset base and thus appear on the balance sheet of council.</p> <p>-Council staff prioritise the annual operational plan actions and budget proposals for council consideration based on the commitments articulated in adopted plans and strategies</p>
Cty (Marj & Mike Donohue)	Object to charges being applied to green waste taken to the landfill and waste disposal depot that won't fit into weekly pick up bins.	The review and changes to the fees and charges have been made in light of Council's long term costs and liabilities relating to waste management. To improve financial sustainability, it is best practice that these costs are managed within a dedicated waste fund rather than being cross-subsidised by Council's general fund or the general rate base.
Cty (Frank & Judy Bond)	Concerned that maintenance is not being carried out by Council to its assets. Serious problem of black algae underneath the paint at the Swim Centre. Many complaints about pool hygiene over summer. 50m pool requires stripping back with acid and repainting over winter shutdown.	All council facilities and open spaces will be assessed on a cyclical basis through inspections and programmed maintenance. Inspections will consist of condition, safety and

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		accessibility. Identified works will be prioritised and programmed into the relevant budget programs. When developed, all scheduled programs will be made available to the community via website.
Cty Kate Halliwell (Pretty Pine)	-A new footpath has been requested at the Pretty Pine Hotel, but only marked parking bays done, so patrons still have to walk behind cars to access the old footpath. Can council please reconsider this request - Why are you charging us for dumping to pay for your 3 bin project in town	-Mark D Only properties that receive kerbside collection within the Deniliquin collection route are charged the Domestic Waste Management Charge. Charges proposed at Landfill sites are to cover the costs of managing and maintaining the landfill facility.

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Attachment 6 - Draft 2024-25 Budget Post exhibition update (002)

2024/2025 Budget

Edward River Council's Operational Plan includes the annual budget and works to be undertaken along with the Statement of Revenue Policy (as detailed earlier), and Fees and Charges (refer attachment)

The 2024/25 budget has been prepared on a "business as usual basis" and has been set specifically to be able to deliver the 2024/25 Operational Plan. The consolidated budget includes revenue of \$38.18m and expenses of \$34.05m, resulting in an operating surplus of \$4.10m.

Council currently has five funds, and the breakdown of these funds within the budget is shown below.

Total Revenue (inclusive of capital grants)		Total Expenses	
General fund	\$27.22 million	General fund	\$25.28 million
Water fund	\$3.81 million	Water fund	\$2.99 million
Sewer fund	\$4.13 million	Sewer fund	\$2.40 million
Edward River Village	\$0.04 million	Edward River Village	\$0.09 million
Waste	\$2.98 million	Waste	\$3.29 million
Consolidated funds	\$38.18 million	Consolidated funds	\$34.05 million

Revenue of \$38.18m includes Capital Income of \$4.12m. These funds are used to support the delivery of the capital works program. When Capital Income is excluded from the Surplus / (Deficit) calculation, the overall net position is \$0.00m. This ultimately means that Council is partly reliant on Capital grants to deliver its asset renewal program.

Council will be investing a total of \$13.55m in capital works.

The \$1.0k operating surplus (excluding capital grants) is broken down by fund as follows:

- General \$2.10 million deficit
- Water \$0.79 million surplus
- Sewer \$1.68 million surplus
- Edward River Village \$0.05 million deficit
- Waste \$0.31 million deficit

Rates and annual charges revenue

Rating revenue is budgeted to increase in accordance with the Independent Pricing and Regulatory Tribunal (IPART) rate peg determination, which is currently 4.5%.

More detailed information on rates is outlined in Council's Statement of Revenue Policy.

Annual waste service charges budgeted to increase by \$150 per annum, per service charge. This is in line with the increased cost of delivery of the new 3 bins system.

A 4.9% increase has been budgeted for water and sewer charges.

User charges and fees revenue

Generally, user charges and fees have been set to increase by 4.9%, although there are exceptions where individual fees have been assessed and will increase at a different rate, whilst others are prescribed by the NSW Government – with Council having no discretion in the setting of those fees.

As a result of changes to the waste management service, waste depot charges will now be applicable.

For further detail, refer to Council's Fees and Charges section of this document.

Interest and investment revenue

Council's estimated interest investment revenue for 2024/25 is \$1.65m.

Council will continue an investment strategy to maximise the return on investment, whilst maintaining a low-risk portfolio governed firstly by the Minister of Local Government's Order; and secondly by Council's Investment Policy which provides the framework for minimising risks involved in investing public funds.

Grants and contributions revenue

Modest increases have been budgeted to operating grants in the 2024/25 year. Council has secured \$4m in capital grants to assist with the delivery of its capital works program in 2024/25.

Employee costs

Employee-related costs, which include salaries, entitlements, insurances, taxes, travel, and training costs, are estimated to be \$12.30m. No additional staff resources have been budgeted this year.

Borrowing costs

Council currently has no loans and has not budgeted for any loans in 2024/25.

Materials and contract costs

Materials and contracts for the 2024/25 year are budgeted at \$10.00m. This is an increase on the previous year predominately due to the increase in waste management costs of an estimated \$1.8m.

Councillor remuneration costs

Council has resolved that in accordance with Section 241 of the *Local Government Act 1993* (the Act), Council will fix the annual fee paid to Councillors to the maximum determination made by the Remuneration Tribunal for the category Rural area.

Council has also resolved to pay Councillors superannuation at the prescribed rates for all other salary earners.

Reserves

Council has reserves which represent cash that is restricted for specific purposes, usually to fund future expenditure.

	Forecast Full Year 23/24 \$000s	Movement \$000s	Budget 2024/25 \$000s
Internal Restrictions			
Infrastructure replacement	1,360		1,360
Plant replacement reserve	1,799	42	1,841
Recreation reserves/villages	3,749		3,749
Other internal reserves	705		705
Employee entitlements	693		693
Land Development Fund	385		385
Deposits, retentions and bonds	323		323
Advanced Payment - Financial Assistance Grant	0	7,182	7,182
Waste Facilities	63	(63)	0
Total Internal Restrictions	9,077	7,161	16,238
External Restrictions			
Water supplies fund	8,850	(2,843)	6,007
Sewerage services fund	7,925	181	8,106
Developer Contributions	79		79
Domestic Waste Fund	1,300	(221)	1,079
Other unexpended grant funds	4,573	(704)	3,869
Other external reserves	122		122
Total External Restrictions	22,849	(3,587)	19,262
Unrestricted Funds	13,873	(5,503)	8,370
Total Funds	45,799	(1,929)	43,870

Edward River Council				
Income Statement Projections - Consolidated				
	Proposed Budget	Forecast		
Year Ending	2025	2026	2027	2028
	\$000s	\$000s	\$000s	\$000s
Income from Continuing Operations				
Rates and Annual Charges	16,234	16,657	17,092	17,538
User Charges and Fees	4,535	4,651	4,832	4,995
Other Revenues	593	630	642	873
Grants & Contributions for Operating Purposes	10,560	10,438	10,699	10,966
Grants & Contributions for Capital Purposes - Cash	4,120	1,356	1,365	1,374
Interest & Investment Revenue	1,653	1,686	1,720	1,754
Net Gains from the Disposal of Assets	480	190	189	189
Total Income from Continuing Operations	38,175	35,608	36,539	37,689
Expenses from Continuing Operations				
Employee Costs	12,303	12,044	12,405	12,778
Materials and Contracts	10,011	8,418	8,700	9,004
Borrowing Costs	-	-	-	-
Depreciation	11,116	11,122	10,922	10,977
Other Expenses	624	603	619	634
Total Expenses from Continuing Operations	34,054	32,187	32,676	33,393
Operating Result from Continuing Operations Surplus/(Deficit)	4,121	3,421	3,863	4,296
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes Surplus/(Deficit)	1	2,065	2,498	2,922

Edward River Council				
Balance Sheet Projections-Consolidated				
	Proposed Budget	Forecast		
Year Ending	2025	2026	2027	2028
	\$000s	\$000s	\$000s	\$000s
Current Assets				
Cash & Cash Equivalents	38,427	37,867	46,232	53,084
Receivables	2,594	2,440	2,532	2,615
Other	519	489	492	494
Total Current Assets	41,540	40,796	49,255	56,193
Non-Current Assets				
Investments	6,113	6,113	6,113	6,113
Infrastructure, Property, Plant & Equipment	532,611	535,553	535,668	538,392
Other	1,158	1,158	1,158	1,158
Total Non-Current Assets	539,882	542,824	542,939	545,663
Total Assets	581,422	583,619	592,194	601,856
Current Liabilities				
Payables	3,481	3,012	3,092	3,222
Contract Liabilities	4,137	3,340	3,417	3,495
Borrowings	-	-	-	-
Provisions	3,654	3,654	3,654	3,654
Total Current Liabilities	11,271	10,006	10,162	10,371
Non-Current Liabilities				
Payables	2,948	2,948	7,313	10,223
Borrowings	-	-	-	-
Provisions	3,362	3,362	3,362	3,362
Total Non-Current Liabilities	6,310	6,310	10,675	13,585
Total Liabilities	17,581	16,316	20,837	23,956
Net Assets	563,841	567,304	571,358	577,890
Equity				
Retained Earnings	490,998	494,420	498,282	502,579
Revaluation Reserves	72,843	72,884	73,075	73,521
Total Equity	563,841	567,304	571,358	577,890

Cash Flow Statement Projections- Consolidated				
	Proposed Budget	Forecast		
Year Ending	2025	2026	2027	2028
	\$000s	\$000s	\$000s	\$000s
Cash Flows from Operating Activities				
Receipts - Operating Activities	35,712	34,497	40,570	40,057
Payments - Operating Activities	(22,953)	(21,314)	(21,705)	(22,364)
Net Cash Provided by (or used in) Operating Activities	12,759	13,183	18,865	17,694
Cash Flows from Investing Activities				
Receipts - Infrastructure, Property, Plant & Equipment	0	0	0	0
Purchases - Infrastructure, Property, Plant & Equipment	(15,834)	(15,126)	(11,950)	(12,292)
Receipts/Purchases - Other Assets	5,824	1,060	288	292
Net Cash Provided by (or used in) Investing Activities	(10,010)	(14,065)	(11,662)	(12,000)
Cash Flow from Financing Activities				
Receipts - Loan Borrowings	-	-	-	-
Payments - Principal Repayments	-	-	-	-
Net Cash Provided by (or used in) Financing Activities	-	-	-	-
Net Increase/(Decrease) in Cash Assets Held	2,749	(882)	7,203	5,694
Cash and Cash Equivalents at Beginning of Reporting Period	6,225	8,974	8,092	15,295
Cash and Cash Equivalents at End of Reporting Period	8,974	8,092	15,295	20,988
investments at End of Reporting Period	35,566	25,888	37,050	38,209
Total Cash, Cash Equivalents, and Investments at End of Reporting Period	44,540	43,980	52,345	59,197

12.3. 2024/25 MAKING OF THE RATES AND ANNUAL CHARGES

Author: Coordinator Rating & Revenue

Authoriser: Acting Chief Financial Officer

RECOMMENDATION

That Council

1. Make the Rates and Charges for the 2024/25 rating year as outlined in this report using the land values with a base date valuation of 1 July 2022;
2. Make three (3) ordinary rates, being Business, Farmland and Residential;
3. Continue with the minimum rate / ad-valorem for Business rates and the base rate / ad-valorem basis for Farmland and Residential Rates
4. Approves an increase to overall rates by 4.5%, being the maximum amount allowable as determined by the Independent Pricing & Regulatory Tribunal (IPART)
5. Adopts the overdue Rates & Charges maximum interest rate of 10.5% on all overdue rates and charges, in accordance with section 566 (3) of the Act.

BACKGROUND

Since placing the draft 2024/25 Operational Plan on exhibition and the writing of that report there are some minor changes required to the rates-in-the-dollar charge and land valuations for all rating categories. This is because the draft 2024/25 is based on a snapshot of the Rates database as of February 2024 whereas this report utilises the latest Rates database to calculate the most current rates-in-the-dollar.

General increases in Council Rates are governed by IPART. For the 2024/25 rating year, IPART has determined that the maximum allowable general increase is 4.5%. In accordance with the rating structure, it is proposed that Council increase its rates by the maximum amount allowable by IPART.

In order for Council to levy rates and charges for the 2024/25 rating year, Council is required to resolve the making of all rates and annual charges, in accordance with the Local Government Act 1993 and Local Government (General) Amendment Regulation 2022.

Rates and Annual Charges for 2024/2025

It is recommended that the following rates and charges be levied for the 2024/25 financial year.

Rates for Edward River Council Residential Rates

In the case of all rateable land with Edward River Council which is categorised as Residential land (Residential), and has been sub-categorised into either Residential Deniliquin - Other, Residential Other and Residential Town:

Residential Deniliquin Other, an Ordinary Rate in the dollar of zero point zero zero four one three seven one (0.0041371) upon the land value

Residential Other, an Ordinary Rate in the dollar of zero point zero zero six one (0.0061) upon the land value

Residential Town Deniliquin, an Ordinary Rate in the dollar of zero point zero zero six two three three (0.006233) upon the land value

A base rate has applied to each of these sub-category Residential Rates.

Residential Deniliquin Other, a base rate for each property in this category of four hundred and eighty two dollars (\$482.00)

Residential Other, a base rate for each property in this category of two hundred and six dollars (\$206.00)

Residential Town Deniliquin, a base rate for each property in this category of four hundred and eighty two dollars (\$482.00)

2024/25	
Residential Rates	
Residential Town Deniliquin	
Ad Valorem	0.006233
Base Rate	\$482.00
Residential Deniliquin Other	
Ad Valorem	0.0041371
Base Rate	\$482.00
Residential Other	
Ad Valorem	0.0061
Base Rate	\$206.00
Est Yield Residential	\$4,260,687

Rates for Edward River Council Business Rates

In the case of all rateable land with Edward River Council which is categorised as Business land (Business), and has been sub-categorised into either Business Town Deniliquin and Business Other:

Business Town Deniliquin, an Ordinary Rate in the dollar of zero point zero one nine three six three two (0.0193632) upon the land value

Business Other, an Ordinary Rate in the dollar of zero point zero zero one eight seven zero five three (0.00187053) upon the land value

The minimum amount of the rate which shall be payable for the year in respect of any individual rateable business property.

Business Town Deniliquin, a minimum amount of five hundred and fifty seven dollars (\$557.00)

Business Other, a minimum amount of five hundred and seven dollars (\$507.00)

2024/25	
Business Rates	
Business Town Deniliquin	
Ad Valorem	0.0193632
Minimum	\$557.00
Business Other	
Ad Valorem	0.00187053
Minimum Rate	\$507.00
Est Yield Business	\$1,203,894

Rates for Edward River Council Farmland Rates

In the case of all rateable land with Edward River Council which is categorised as Farmland land (Farmland), and has been sub-categorised into either Farmland Dry, Farmland Dry Unclaimed and Farmland Irrigable.

Farmland Dry, an Ordinary Rate in the dollar of zero point zero zero one one nine five (0.001195) upon the land value

Farmland Dry Unclaimed, an Ordinary Rate in the dollar of zero point zero zero six eight five (0.00685)

Farmland Irrigable, an Ordinary Rate in the dollar of zero point zero zero one seven one two seven (0.0017127) upon the land value

A base rate has applied to each of these sub-category Farmland Rates.

Farmland Dry, a base rate for each property in this category of six hundred and nine dollars (\$609.00)

Farmland Dry Unclaimed, a base rate for each property in this category of ten dollars (\$10.00)

Farmland Irrigable, a base rate for each property in this category of six hundred and nine dollars (\$609.00)

2024/25	
Farmland Rates	
Farmland Dry	
Ad Valorem	0.001195
Base Rate	\$609.00
Farmland Dry Unclaimed	
Ad Valorem	0.00685
Base Rate	\$10.00
Farmland Irrigable	
Ad Valorem	0.0017127
Base Rate	\$609.00
Est Yield Farmland	\$3,224,093

Rates for Edward River Council Mixed Development Rates

In the case of all rateable land with Edward River Council which is categorised as Mixed Development, and has been sub-categorised into either Mixed Development Business or Mixed Development Residential.

Business (Mixed Development), an Ordinary Rate in the dollar of zero point zero two five eight three two four (0.0258324) upon the land value

Residential (Mixed Development), an Ordinary Rate in the dollar of zero point zero one four one zero seven five (0.0141075) upon the land value

Residential (Mixed Development), a base rate for each property in this category of three hundred and ninety three dollars (\$393.00)

2024/25	
Mixed Development Rates	
Business Mixed Development	
Ad Valorem	0.0258324
Residential Mixed Development	
Ad Valorem	0.0141075
Base Rate	\$393.00
Est Yield Mixed Development	\$10,265

Annual Charges for Edward River Council for 2024/25

In relation to domestic waste management service charges and pursuant to sections 496, 501 and 504 of the Local Government Act 1993, make and levy the following annual charge for the

provision of waste management collection services on each of the rateable properties for the year 1 July 2024 to 30 June 2025.

A domestic waste charge of five hundred and fifty eight dollars (\$558.00) per bin package which includes one general waste (240 litre bin), one recycle waste bin (240 litre bin), and one garden waste food waste bin (240 litre bin) bin. For an additional recycle bin (yellow), an extra charge of \$150.00 per bin. For an additional Garden/food waste bin (green), an extra charge of \$220.00 per bin. For an additional general waste bin (red), an extra charge of \$558.00, which includes one general waste (240 litre bin), one recycle waste bin (240 litre bin), and one garden waste food waste bin (240 litre bin) bin. A domestic waste charge of one hundred and eleven dollars (\$111.00) will apply on vacant land. Additional bins will be charged pro-rata for each additional service requested throughout the year.

2024/25		
Domestic Waste Management Services		
Description	Charge	Unit
Residential and Non-Residential – Domestic Waste Charge Per Property – bin package includes 1 general waste, 1 recycle waste and 1 Food Organics and green organics	\$558.00	Per Annum
Residential and Non-Residential – Vacant Land Domestic Waste Charge	\$111.00	Per Annum
Residential and Non-Residential – Additional recycle (yellow) bin collected per property	\$150.00	Per Annum
Residential and Non-Residential – Additional Garden/food waste (green) bin collected per property	\$220.00	Per Annum
Residential and Non-Residential – Additional General Bin (red) will include 1 green bin and 1 yellow bin	\$558.00	Per Annum

In relation to water supply charges and pursuant to sections 501 and 502 of the Local Government Act 1993, make and levy the following annual charges on all consumers connected to, or capable of being connected to, the Edward River Council water supply systems for water supply for the year 1 July 2024 to 30 June 2025.

2024/25		
Water Access and Usage Charges		
Description	Charge	Unit
Residential – Filtered Water		
Per Access Charge	\$428.00	Per Annum
Usage Charge 0-800kl	\$1.17/kl	Per Kilolitre
Usage Charge > 800kl	\$1.67/kl	Per Kilolitre
Residential – Raw Water		
Per Access Charge	\$217.00	Per Annum
Usage Charge	\$0.87/kl	Per Kilolitre
Residential – Non Potable Water		
Access Charge (Conargo, Wanganella, Boorooban)	\$123.00	Per Annum
Connection Charge to main supply (Conargo, Wanganella, Boorooban)	\$387.00	Per Annum
Usage Charge (Conargo, Wanganella, Boorooban)	\$0.84/kl	Per Kilolitre
Non-Residential – Filtered and raw Water		
Access Charge -20mm connection size (per service)	\$358.00	Per Annum
Access Charge -25mm connection size (per service)	\$580.00	Per Annum
Access Charge -32mm connection size (per service)	\$745.00	Per Annum
Access Charge -40mm connection size (per service)	\$952.00	Per Annum
Access Charge -50mm connection size (per service)	\$1,209.00	Per Annum
Access Charge -80mm connection size (per service)	\$2,349.00	Per Annum
Access Charge -100mm connection size (per service)	\$2,650.00	Per Annum
Raw Water Usage Charge	\$0.87/kl	Per Kilolitre
Raw Water Usage Charge – Community Land	\$0.07/kl	Per Kilolitre
Filtered Water Usage Charge	\$1.67/kl	Per Kilolitre

The sewer access charge is an annual charge and pursuant to sections 501 and 502 of the Local Government Act 1993, it is levied to ratepayers connected to or capable of being connected to, the Edward River Council sewer system. This charge is independent of the level of usage.

2024/25		
Sewer Access Charges		
Description	Charge	Unit
Sewer Access Charges		
Residential Sewer Unconnected Charge	\$519.00	Per Annum
Residential Sewer Connected Charge	\$1,032.00	Per Annum
Business Sewer Unconnected Charge	\$519.00	Per Annum
Business Sewer Connected Charge	\$1,032.00	Per Annum
Non-Residential Volume Charge	\$2.10/kl	Based on %

The stormwater management service charge is an annual charge and pursuant to sections 496A of the Local Government Act 1993, against rateable properties for which the service is available in order to establish and sustain a funding source for improved storm water management.

2024/25		
Stormwater Management Service Charges		
Description	Charge	Unit
Stormwater Charges		
Residential property	\$25.00	Per Annum
Residential strata property	\$12.50	Per Annum
Business property	\$25.00	Per Annum
Business strata property (apportioned by unit entitlement for business strata lot with a minimum charge of \$5 unit entitlement per annum)	\$5.00	Per Annum

In relation to liquid trade waste charges and pursuant to section 501 of the Local Government Act 1993, make and levy the following annual fixed and usage charges for all liquid waste other than sewerage of a domestic nature on three categories (based on the level of impact discharges have on the Edward River sewerage system) for the year 1 July 2024 to 30 June 2025.

2024/25		
Liquid Trade Waste Charges		
Application Fees	Charge	Unit
Description		
Category 1	\$138.00	Per application
Category 2	\$269.00	Per application
Category 3	\$400.00	Per application
Annual Fees		
Description		
Category 1 Discharger	\$222.00	Per Annum
Category 2 and 2S Discharger	\$222.00	Per Annum
Category 3 Discharger	\$222.00	Per Annum
Larger Discharger	\$222.00	Per Annum
Industrial Discharger	\$222.00	Per Annum
Pre-Inspection Fee	\$222.00	Per Inspection

2024/25		
Liquid Trade Waste Charges		
Description	Charge	Unit
Category 1 Discharger with appropriate equipment	\$0.00	Per Kilolitre
Category 1 Discharger without appropriate pre-equipment	\$2.07	Per Kilolitre
Category 2 Discharger with appropriate equipment	\$2.07	Per Kilolitre
Category 1 Discharger without appropriate pre-equipment	\$19.05	Per Kilolitre
Non-Compliant Category 3 Discharger (Ph coefficient 0.38 to calculated with equation 3 in Liquid Trade Waste Policy) (refer to equation 4 & 5 in the Liquid Trade Waste Policy for other parameters)	To be Calculated	Per Kilolitre
Excess Mass Charges		
Food Waste	\$28.00	Per Kilogram
Aluminium	\$1.12	Per Kilogram
Ammonia	\$3.36	Per Kilogram
Arsenic	\$97.00	Per Kilogram
Barium	\$49.00	Per Kilogram
Biochemical Oxygen demand – Up to 600mg/L (for greater than 600mg/L refer to Council's Policy for calculation)	\$1.12	Per Kilogram
Boron	\$1.12	Per Kilogram
Bromine	\$21.00	Per Kilogram
Cadmium	\$422.00	Per Kilogram
Chloride	No Charge	Per Kilogram
Chlorinated Hydrocarbons	\$49.00	Per Kilogram
Chromium	\$33.00	Per Kilogram
Cobalt	\$21.00	Per Kilogram
Copper	\$21.00	Per Kilogram
Fluoride	\$7.00	Per Kilogram
Formaldehyde	\$2.23	Per Kilogram
Oil and Grease (Total O & G)	\$2.23	Per Kilogram
Herbicides/defoliant	\$954.00	Per Kilogram
Iron	\$2.23	Per Kilogram
Lead	\$49.00	Per Kilogram
Lithium	\$11.00	Per Kilogram
Manganese	\$11.00	Per Kilogram
Mercury	\$3,214.00	Per Kilogram
Methylene Blue Active Substance (MBAS)	\$1.12	Per Kilogram
Molybdenum	\$1.12	Per Kilogram
Nickel	\$33.00	Per Kilogram
Total Kjeldahl Nitrogen (TKN)	\$1.12	Per Kilogram
Organoarsenic Compounds	\$956.00	Per Kilogram
Pesticides General (excludes organochlorines & organophosphates)	\$956.00	Per Kilogram
Petroleum Hydrocarbons (non-flammable)	\$3.36	Per Kilogram
Phenolic Compounds (non-chlorinated)	\$11.00	Per Kilogram
Phosphorus (Total P)	\$2.23	Per Kilogram
Polynuclear Aromatic Hydrocarbons (PAHs)	\$21.00	Per Kilogram
Selenium	\$68.00	Per Kilogram
Silver	\$2.23	Per Kilogram
Sulphate (SO4)	\$1.12	Per Kilogram
Sulphide	\$2.23	Per Kilogram
Sulphite	\$2.23	Per Kilogram
Suspended Solids (SS)	\$2.23	Per Kilogram
Thiosulphate	\$1.12	Per Kilogram
Tin	\$11.00	Per Kilogram
Total Dissolved Solids (TDS)	\$1.12	Per Kilogram
Uranium	\$11.00	Per Kilogram
Zinc	\$21.00	Per Kilogram

ISSUE/DISCUSSION

Rates and charges are required to be made before 1 August 2024, in order to collect rates income during the 2024/25 Financial (Rate) year in accordance with the Local Government Act 1993 and Local Government (General) Amendment Regulations 2022.

STRATEGIC IMPLICATIONS

The Integrated Planning & Reporting (IP&R) suite of documents is the overarching strategic planning framework for Council.

Throughout Council's term, the annual operational plan will provide the opportunity to both implement and measure the success of the delivery program in achieving the vision of the Community Strategic Plan.

The making of the rates is a critical part of the annual budget process.

COMMUNITY STRATEGIC PLAN

1. A great place to live

1.1 Our community has access to essential services

1.2 Our community is safe, happy and healthy, both physically and mentally

1.3 Our community and public spaces are accessible and inclusive and reflect our history, heritage and culture

2. A prosperous and vibrant economy

2.1 Our economy is strong and diverse

2.2 We develop our key assets to enhance agriculture, boost tourism and support existing business

2.3 Our region provides strong education, employment and training opportunities

3. A valued and enhanced natural environment

3.1 We are committed to resource recovery and waste management

3.2 Our natural environment is protected and enhanced

3.3 We plan for the future to accommodate and facilitate sustainable growth and development

4. A region with quality and sustainable infrastructure

4.1 Our built environment is managed, maintained and improve

4.2 Our road network is a source of pride

4.3 Our water and sewer infrastructure is efficient and fit for purpose

5. A community working together to achieve its potential

5.1 Our community is informed and engaged

5.2 We collaborate and pursue partnerships that achieve great outcomes for our community

5.3 Our local government is efficient, innovative and financially sustainable

FINANCIAL IMPLICATIONS

The Financial implications are set out in Council's 2024/25 Operational Plan and budget.

Rates and charges are required to be made before 1 August 2024, in order to collect rates and charges income during the 2024/25 Financial (Rate) year in accordance with the Local Government Act 1993 and Local Government (General) Amendment Regulations 2022.

LEGISLATIVE IMPLICATIONS

To avoid legal implication, Council is required to resolve the making of all rates and annual charges, in accordance with the Local Government Act 1993 and Local Government (General) Amendment Regulation 2022.

ATTACHMENTS

12.4. COUNCILLOR AND MAYORAL FEES 2024-25

Author: Acting Chief Financial Office

Authoriser: Director Corporate Services

RECOMMENDATION

That Council:

1. Set the Mayoral annual fee for 2024-25 at \$29,500, the maximum amount allowable, being a 3.75% increase from the previous year's maximum, in line with the annual determination by the Local Government Remuneration Tribunal dated 29 April 2024.
2. Set the Councillor's annual fee for 2024-25 at \$13,520, the maximum amount allowable, being a 3.75% increase from the previous year's maximum, in line with the annual determination by the Local Government Remuneration Tribunal dated 29 April 2024.
3. Notes that the total 2024-25 Councillor and Mayoral fees, should Council adopt the maximum fees, will be \$151,180, an increase of \$5,480 from the 2023-24 actual fees.

BACKGROUND

The Local Government Act 1993 (The LG Act) requires the Local Government Remuneration Tribunal (The Tribunal) to determine annually the categories of councils and the maximum and minimum amounts of fees to be paid to mayors, councillors and chairpersons and members of county councils and to report to the Minister for Local Government by 1 May each year. The Tribunal has finalised and published its determinations for the 2024-25 year for adoption by councils.

ISSUE/DISCUSSION

The Local Government Remuneration Tribunal has determined an increase of 3.75 per cent for Mayoral and Councillor fees for the 2024-25 financial year. Councillor remuneration is set independently of the Government, following consultation with the local government sector. The increase for 2024-25 is less than the 4.5% awarded to council employees under the Local Government (State) Award 2023. For details of the determination, please refer to Attachment 1.

Council is required under the Local Government Act 1993 to pay annual fees for Mayor and Councillors in accordance with the legislation and regulations. Individual councils are required to resolve to adopt all, part, or none of the maximum allowable increase to Mayoral and Councillor fees from July 1 as per the *LG Act Sec 248 and 249- Fixing and payment of annual fees for Councillors and Mayors*.

The level of fees paid is dependent upon what category the council is classified.

Edward River Council has been classified as non-Metropolitan (refer to Section 5-Determination No.1-Allocation of Councils into each of the categories as per section 239 of the LG Act effective 1 July 2024, in attachment one)

Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. The Tribunal last undertook a comprehensive review in 2023 of the categories and the allocation of councils into each category as part of this review. In 2024, the Tribunal reclassified both Hilltops Council and Muswellbrook Shire Council as Regional Rural councils, from rural large.

The revised categories of general purposes councils are determined as follows:

Metropolitan Non-Metropolitan

Principal CBD

Major CBD

Metropolitan Major

Metropolitan Large

Metropolitan Medium

Metropolitan Small

Non-Metropolitan

Major Regional City

Major Strategic Area

Regional Strategic Area

Regional Centre

Regional Rural

Rural Large

Rural

Edward River Council is classified under the **Non-Metropolitan Rural** Category, which has maximum fees of \$13,520 pa and \$29,500 pa for Councillor and Mayoral Fees respectively, as detailed in the tables below:

Rural Council	\$ 2023-24 Maximum Fee	\$ 2024-25 Maximum Fee	\$ Increase in Maximum Fees	
Mayoral Fee	28,430	29,500	1,070	
Councillor Fee	13,030	13,520	490	

The total fees payable if Council adopts the maximum fees will be \$151,180, an increase of \$5,480 from the maximum fees payable in 2023-24.

STRATEGIC IMPLICATIONS

Nil

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.2 Financially sustainable

5.3 Professional Workplace culture

FINANCIAL IMPLICATIONS

The 3.75% increase, and maximum fees payable have been included in Councils Operational Plan and Budget for 2024-25.

The total fees payable if Council adopts the maximum fees will be \$151,180, an increase of \$5,480 from the maximum fees payable in 2023-24.

LEGISLATIVE IMPLICATIONS

Relevant legislation is s248 and s249 of the *Local Government Act 1993*-Fixing and payment of annual fees for Councillors and Mayors.

ATTACHMENTS

**Local Government
Remuneration Tribunal**

Annual Determination

Report and determination under sections
239 and 241 of the Local Government Act
1993

29 April 2024



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Executive Summary

The *Local Government Act 1993* (LG Act) requires the Local Government Remuneration Tribunal (the Tribunal) to report to the Minister for Local Government by 1 May each year on its determination of categories of councils and the maximum and minimum amounts of fees to be paid to mayors, councillors, and chairpersons and members of county councils.

Categories

Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. A review of categories was last carried out by the Tribunal in 2023.

The Tribunal will next consider the model, criteria for each group, and the allocation of councils in the 2026 review.

The criteria for each category is published in Appendix 1 of the Determination and remains unchanged from 2023.

Two (2) councils have been recategorised from Rural Large to Regional Rural as a result of meeting the criteria at Appendix 1.

Fees

The Tribunal has determined a 3.75 per cent per annum increase in the minimum and maximum fees applicable to each category from 1 July 2024.

Section 1 – Introduction

1. Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. The Tribunal last undertook a significant review of the categories and the allocation of councils into each of those categories in 2023.
2. Section 241 of the LG Act provides that the Tribunal determine the maximum and minimum amount of fees to be paid to mayors and councillors of councils, as well as chairpersons and members of county councils for each of the categories determined under section 239.
3. Section 242A(1) of the LG Act requires:

“In making a determination, the Remuneration Tribunal is to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the [Industrial Relations Act 1996](#) when making or varying awards or orders relating to the conditions of employment of public sector employees.”
4. The Industrial Relations Amendment Act 2023, assented on 5 December 2023, repealed section 146C of the *Industrial Relations Act 1996*, resulting in changes to wages policy and removal of the cap on remuneration increases.
5. The Tribunal can also determine that a council can be placed in another existing or new category with a higher range of fees.
6. The Tribunal’s determination takes effect from 1 July each year.

Section 2 – 2023 Determination

- 7. In 2023, the Tribunal received 18 written submissions.
- 8. An extensive review of the categories, criteria, and allocation of councils into each of the categories was undertaken by the Tribunal as required by Section 239 of the LG Act.
- 9. The review resulted in the Tribunal determining the creation of two new categories, being Metropolitan Major and Rural Large.
- 10. The categories of general purpose councils were determined as follows:

Metropolitan	Non-Metropolitan
Principal CBD	Major Regional City
Major CBD	Major Strategic Area
Metropolitan Major	Regional Strategic Area
Metropolitan Large	Regional Centre
Metropolitan Medium	Regional Rural
Metropolitan Small	Rural Large
	Rural

- 11. The Tribunal was of the view that improving consistency of criteria in categories was paramount. The Tribunal therefore determined to include the non-resident population criteria in Major Strategic, Regional Strategic, Regional Centre, and Regional Rural categories.
- 12. A total of 26 councils were recategorised as a result of changes in the 2023 Determination.
- 13. The Tribunal determined that fees would increase by 3 per cent in the minimum and maximum fees applicable to each category from 1 July 2023.


Section 3 – 2024 Review

2024 Process

14. The Tribunal's annual review commenced in October when it wrote to all councils inviting submissions regarding fees. The Tribunal outlined that it is only required to review the categories every three years and will next consider the model, the criteria applicable to each category and the allocation of councils in the 2026 review. The invitation noted that it is expected that submissions are endorsed by respective councils.
15. The Tribunal also wrote to the President of Local Government NSW (LGNSW) inviting a submission.
16. The Tribunal received 19 written submissions, of which 18 were from individual councils and 1 submission from LGNSW.
17. The Tribunal notes that 17 of the 18 council submissions were endorsed by their representative councils.
18. The Tribunal acknowledges and thanks all parties for their submissions.


Submissions Received – Request for recategorisation

19. Two council submissions received requested recategorisation, with Paramatta City Council and Lake Macquarie putting forward individual cases for the Tribunal's consideration.

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20. Paramatta City Council requested recategorisation from its current classification of Major CBD to Principal CBD. Paramatta City Council's case to be included in Principal CBD category is based on the following:
- Paramatta being critical to the success of the Greater Sydney Region Plan
 - The LGA expecting an estimated 186,000 new residents between 2022 and 2041
 - An increase in the number of government services, corporations, and private enterprises relocating into Paramatta CBD
 - A local economy that generates approximately \$32.88 billion in gross regional product and 33,000 businesses that generated over 202,000 jobs
 - The Council's Local Strategic Planning Statement covers seven priority growth areas and precincts identified by the NSW Government in order to give effect to their Housing strategy
 - Paramatta City Council has a 2023/24 capital works budget of \$613m and it provides a number of significant services within the local government area, including two aquatic centres, redevelopment to key community centres, and funding for local parks, roads, cycleways, and footpaths.
21. The Tribunal last considered the criteria for Principal CBD in the 2023 Annual Determination process. The Tribunal's view at the time was that

the criteria characteristics for Principal CBD category was appropriate, therefore no changes were required.

22. Paramatta City Council does not meet the criteria for Principal CBD. Accordingly, the Tribunal is not persuaded to include Paramatta Council in Principal CBD category.
23. Lake Macquarie City Council requested that it be recategorised from a Regional Strategic Area to a Major Strategic Area. Reasons include:
 - The LGA having a resident population of 216,603, and a non-resident working population of 24,769 (for a total of 241,372)
 - Connection to Greater Sydney via the M1, rail and a regional airport that supports the community
 - 99 towns, villages and nine economic centres across an area of 757 square kilometres
 - An annual economic output of \$26.1 billion (which is approximately 20 per cent of the Hunter economy)
 - 1.3 million tourists per year
 - 14,081 active businesses, 73,233 jobs and a total workforce across the LGA of 102,029
 - Community facilities that include a Regional Gallery – Museum of Art and Culture, one University, two TAFE campuses and a regional centre for health care
 - Operating revenue exceeding \$290 million.


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24. As stated in Council's own submission, currently it does not meet the population threshold criteria for Major Strategic Area. Accordingly, the Tribunal is not persuaded to include Lake Macquarie Council in Major Strategic Area category.
 25. The council also advocated for the population threshold for Major Strategic Area to be reviewed from its current threshold of 300,000 to 200,000 to restore incremental balance between Major Strategic Area and Regional Strategic Area categories.
 26. Lake Macquarie Council provided late supplementary information to support their argument for the population threshold of Regional Strategic Area being adjusted. Council submitted that five precincts in the Lake Macquarie LGA have been identified for inclusion in the New South Wales Government Transport Oriented Development Program, which aims to encourage housing development near transport hubs.
 27. The Council argues this increase in housing will lead to population growth in the selected centres, especially those with a large number of identified precincts.
 28. Consistent with section 239 and 240 of the LG Act, the Tribunal carefully considered the population threshold for all categories, as part of the 2023 Annual Determination. It was determined at that time, on extensive evidence examined and considered by the Tribunal, that the population threshold for Major Strategic Area was appropriate.
 29. The Tribunal is not persuaded at this time to change the population threshold for Major Strategic Area. Should further evidence become available to support a change in the population threshold for this category,

it can be considered by the Tribunal as part of the three yearly review of categories in 2026.

30. The Tribunal will monitor, as data becomes available, the impact of the New South Wales Government Transport Oriented Development Program on population thresholds.
31. One submission received from Wollondilly Shire Council advised that Council resolved to write to the Premier and appropriate Ministers, requesting Wollondilly Shire Council be considered as a regional Council.
32. The Tribunal has previously determined that Wollondilly Shire Council, for the purpose of setting the minimum and maximum fees payable to Councillors and Mayors, be classified as Regional Centre.
33. The Tribunal notes Wollondilly's submission and proposed course of action.

Categories – movement of Councils within the framework

34. The Tribunal reviewed population and data relating to Council operations to determine if the categorisations of Councils was consistent with the current criteria.
35. Population data was sourced from the Australian Bureau of Statistics (ABS), released 26 March 2024 for the period 2022 – 2023 financial year, the most recent data available at the time of writing this determination.


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36. Data relating to Council operations was sourced from the Office of Local Government (OLG).
 37. These sources provide a consistent, and complete overview of all councils in NSW. These data sources are consistent with those used in previous LGRT determinations.
 38. Each Council was also assessed against the relevant criteria at Appendix 1.
 39. As a result, it was identified that two Rural Large councils, Hilltops Council and Muswellbrook Shire Council, each had a combined resident and non-residential working population above 20,000 each. This population figure exceeds the population threshold for a Regional Rural council classification.
 40. For this reason, the Tribunal has reclassified both Hilltops Council and Muswellbrook Shire Council as Regional Rural councils.

Submissions Received – Remuneration Structure

41. A significant number of submissions commented on the remuneration structure, advocating for major changes to be made, including the need for a full comprehensive review. These issues are addressed below.
42. One submission advocated for a new remuneration structure to be established that:
 - Is benchmarked in a more transparent way

- Recognises workload
- Encourages participation by a cohort that is more representative of the community
- Recognises skills and experience that is relevant to the roles.

43. Several submissions argued that the current remuneration structure does not adequately compensate elected Councillors and Mayors for the complex requirements of the role, significant workload, time requirements, responsibilities, and changes in the role over recent years.
44. A number of submissions provided comparison data that included remuneration paid to: Queensland and Victorian local government Councillors and Mayors, Federal, State, and Territory Parliamentary Members, Audit Risk and Improvement Committee members, and average remuneration for chairs/directors of not-for-profit organisations.
45. The basis of providing this data was to support arguments that NSW Councillors and Mayors are paid below these organisations and the work of Councillors and Mayors is being undervalued.
46. Some submissions outlined that low levels of remuneration can have a detrimental impact on the quality and diversity of candidates standing for election.
47. The LG Act is clear that Councillors and Mayors receive an annual fee, not a wage, with section 251 clearly stating that fees paid do not constitute a salary.

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48. Whilst the Tribunal acknowledges these issues, as previously explained in the 2023 Annual Determination at paragraph 97 they are not currently within the Tribunal's remit.
49. One submission advocated for fees of rural councils to be commensurate with those of regional and metropolitan councils, arguing that the skills and knowledge required for the role is the same regardless of the council location.
50. Others advocated for significant increases to rural and regional fees in order to address low candidate numbers while others asserted that the current remuneration fails to take into account significant stressors facing regional and rural councils.
51. The Act requires that the Tribunal must determine categories at least once every three years and places each council into a category. The determination of categories by the Tribunal is for the purpose of determining the minimum and maximum fees to be paid for councillors and Mayors in each category. When determining categories, the Tribunal is required to take into account matters prescribed in Section 240 of the LG Act:
- *the size of areas;*
 - *the physical terrain of areas;*
 - *the population of areas and the distribution of the population;*
 - *the nature and volume of business dealt with by each council;*
 - *the nature and extent of the development of areas;*

- *the diversity of communities served;*
- *the regional, national and international significance of the council;*
- *such matters as the Remuneration Tribunal considers relevant to the provision of efficient and effective local government; and*
- *such other matters as may be prescribed by the regulations.*

52. The Determination of minimum and maximum fees for 2024 is dealt with below at section 4.

53. Two submissions asserted that the current remuneration structure fails to recognise the role, responsibilities, and contribution of the Deputy Mayor position. It was suggested that a distinct independent fee be included for the position of Deputy Mayor.

54. Section 249 (5) of the LG act states:

"A council may pay the deputy mayor (if there is one) a fee determined by the council for such time as the deputy mayor acts in the office of the mayor. The amount of the fee so paid must be deducted from the mayor's annual fee."

55. Accordingly, the Tribunal lacks the power to implement changes to the fee structure that would include a distinct independent fee for the position of Deputy Mayor.

56. One argument put forward is that the impact of the current superannuation arrangements has a negative impact on female participation.




57. Section 254B of the Act sets out the circumstances with respect to the payment of superannuation for Mayors and Councillors. The payment of superannuation is not automatic or mandatory, pursuant to 254B (4)(a) of the Act a council must pass a resolution prior to making superannuation contribution payments.
58. Any changes to superannuation contribution payments for Councillors and Mayors to assist in eliminating barriers to participation would require changes to the legislation.

Section 4 – 2024 Fees

Submissions - 2024 Fees

59. The LGNSW submission requested the Tribunal increase fees by at least 10% in order to:
- Reverse the fee erosion which occurred under the NSW Public Sector Wages Policy
 - Mitigate economic pressures and the rising cost of living
 - Ensure that Councillors and Mayors receive fair and reasonable remuneration for the work they perform
 - Address the historic undervaluation of the work performed by elected representatives in local government in New South Wales.
60. LGNSW used economic and wage data to support their argument that included:
- Consumer Price Index
 - Wage Price Index
 - National and State Wage cases
 - Market comparability
61. LGNSW in its meeting with the Tribunal and Assessors asserted that fees paid to Councillors and Mayors have reduced in real terms over recent years, further advocating for an increase of 10% being fair and reasonable.

- 
62. In meeting with LGNSW, the question of Government policies (State and Federal) on housing reform was discussed. The Tribunal is mindful of the additional workload associated with policies such as the NSW Government's Transport Oriented Development Program place on affected Councils. Similar considerations arise from the infrastructure requirements related to Renewable Energy Zones.
63. The role of a Councillor as a member of the governing body of the council is outlined under s232 of the LG Act and the Tribunal has addressed this matter generally in the 2023 Determination at paragraph 97.
64. Four submissions received from individual councils addressed the issue of fees quantum increase. These submissions sought an increase ranging from 3% to 5.57%.
65. Other submissions advocated for remuneration to be set at a level to:
- Reflect the role, commitment required, complexity of the role, workload, and responsibilities required to perform the role successfully
 - Ensure no one is out of pocket for the work they do for council
 - Attract a diverse range of potential candidates.
66. Five submissions advocated for the Tribunal to change the determination in regard to the remuneration structure. Some submissions suggested setting a fixed mandatory fee for Councillors and Mayors, whilst others argued that individual councils should not determine their own

remuneration, due to potential conflict of interest, instead the decision should be left to State Government or an independent decision maker.

67. It has been suggested that such an approach could:

- Remove potential conflict of interest
- Facilitate good governance
- Create equity amongst councils in the same category
- Assist in fostering good relationships with the community
- Alleviate public perception that increases are unjust.

68. Currently the Tribunal, consistent with its obligations set out in the LG Act, section 248 and section 249, determines a minimum and maximum remuneration range for Councillors and Mayors. It is then up to individual councils, to fix the annual fee for councillors and Mayors.

69. Furthermore, the tribunal does not have the authority to determine a fixed mandatory fee, section 241 of the LG Act states:

“The Remuneration Tribunal must, not later than 1 May in each year, determine, in each of the categories determined under section 239, the maximum and minimum amounts of fees to be paid during the following year to councillors (other than mayors) and mayors.”

**Fee Increase.**

70. The Tribunal considered a range of factors in determining the amount to increase minimum and maximum fees payable to Councillors and Mayors. This included economic data, including the Consumer Price Index, Wage Price Index, full-time adult average weekly ordinary time earnings, NSW Public Sector increases, and Local Government State Award increases. It also considered the Base Cost Change model used by IPART in setting the rate peg for 2024-25.
71. On this occasion the Tribunal has determined that a 3.75% per cent increase will apply to the minimum and maximum fees applicable to existing categories.

Conclusion

72. The Tribunal's determination has been made with the assistance of the Assessors, Ms Kylie Yates, Mr Brett Whitworth and Mr Douglas Walther.
73. Determination 1 sets out the allocation of councils into each of the categories as per section 239 of the LG Act.
74. Determination 2 sets out the minimum and maximum fees paid to councillors and mayors and chairpersons of county councils as per section 241 of the LG Act.
75. The Tribunal acknowledges and thanks the secretariat for their excellent research and support in completing the 2024 determination.



Viv May PSM

Local Government Remuneration Tribunal

Dated 29 April 2024

Section 5 – Determinations

Determination No. 1 – Allocation of councils into each of the categories as per section 239 of the LG Act effective 1 July 2024

General Purpose Councils – Metropolitan

Principal CBD (1)

- Sydney

Major CBD (1)

- Parramatta

Metropolitan Major (2)

- Blacktown
- Canterbury-Bankstown

Metropolitan Large (10)

- Bayside
- Cumberland
- Fairfield
- Inner West
- Liverpool
- Northern Beaches
- Penrith
- Ryde
- Sutherland
- The Hills

Metropolitan Medium (8)

- Campbelltown
- Camden
- Georges River
- Hornsby
- Ku-ring-gai
- North Sydney
- Randwick
- Willoughby

Metropolitan Small (8)

- Burwood
- Canada Bay
- Hunters Hill
- Lane Cove
- Mosman
- Strathfield
- Waverley
- Woollahra

General Purpose Councils - Non-Metropolitan

Major Regional City (2)

- Newcastle
- Wollongong

Major Strategic Area (1)

- Central Coast

Regional Centre (23)

- Albury
- Armidale
- Ballina
- Bathurst
- Blue Mountains
- Byron
- Cessnock
- Clarence Valley
- Coffs Harbour
- Dubbo
- Eurobodella
- Hawkesbury

Regional Strategic Area(4)

- Lake Macquarie
- Maitland
- Shoalhaven
- Tweed
- Lismore
- Mid-Coast
- Orange
- Port Macquarie-Hastings
- Port Stephens
- Queanbeyan-Palerang
- Shellharbour
- Tamworth
- Wagga Wagga
- Wingecarribee
- Wollondilly

**Regional Rural (14)**

- Bega
- Broken Hill
- Goulburn Mulwaree
- Griffith
- Hilltops
- Kempsey
- Kiama
- Lithgow
- Mid-Western
- Muswellbrook
- Nambucca
- Richmond Valleys
- Singleton
- Snowy Monaro

Rural Large (16)

- Bellingen
- Cabonne
- Cootamundra-Gundagai
- Cowra
- Federation
- Greater Hume
- Gunnedah
- Inverell
- Leeton
- Moree Plains
- Murray River
- Narrabri
- Parkes
- Snowy Valleys
- Upper Hunter
- Yass

Rural (38)

- Balranald
- Berrigan
- Bland
- Blayney
- Bogan
- Bourke
- Brewarrina
- Carrathool
- Central Darling
- Cobar
- Coolamon
- Coonamble
- Dungog
- Edward River
- Forbes
- Gilgandra

- Glen Innes Severn
- Gwydir
- Hay
- Junee
- Kyogle
- Lachlan
- Liverpool Plains
- Lockhart
- Murrumbidgee
- Narrandera
- Narromine
- Oberon
- Temora
- Tenterfield
- Upper Lachlan
- Uralla
- Walcha
- Walgett
- Warren
- Warrumbungle
- Weddin
- Wentworth

County Councils

Water (4)

- Central Tablelands
- Goldenfields Water
- Riverina Water
- Rous

Other (6)

- Castlereagh-Macquarie
- Central Murray
- Hawkesbury River
- New England Tablelands
- Upper Hunter
- Upper Macquarie

Determination No. 2 - Fees for Councillors and Mayors as per section 241 of the LG Act effective from 1 July 2024

The annual fees to be paid in each of the categories to Councillors, Mayors, Members, and Chairpersons of County Councils effective on and from 1 July 2024 as per section 241 of the *Local Government Act 1993* are determined as follows:

Table 4: Fees for General Purpose and County Councils

General Purpose Councils – Metropolitan

Councillor/Member Annual Fee (\$) effective 1 July 2024

Category	Minimum	Maximum
Principal CBD	30,720	45,070
Major CBD	20,500	37,960
Metropolitan Major	20,500	35,890
Metropolitan Large	20,500	33,810
Metropolitan Medium	15,370	28,690
Metropolitan Small	10,220	22,540

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2024

Category	Minimum	Maximum
Principal CBD	188,010	247,390
Major CBD	43,530	122,640
Metropolitan Major	43,530	110,970
Metropolitan Large	43,530	98,510
Metropolitan Medium	32,650	76,190
Metropolitan Small	21,770	49,170

General Purpose Councils - Non-Metropolitan

Councillor/Member Annual Fee (\$) effective 1 July 2024

Category	Minimum	Maximum
Major Regional City	20,500	35,620
Major Strategic Area	20,500	35,620
Regional Strategic Area	20,500	33,810
Regional Centre	15,370	27,050
Regional Rural	10,220	22,540
Rural Large	10,220	18,340
Rural	10,220	13,520

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2024

Category	Minimum	Maximum
Major Regional City	43,530	110,970
Major Strategic Area	43,530	110,970
Regional Strategic Area	43,530	98,510
Regional Centre	31,980	66,800
Regional Rural	21,770	49,200
Rural Large	16,330	39,350
Rural	10,880	29,500



County Councils

Councillor/Member Annual Fee (\$) effective 1 July 2024

Category	Minimum	Maximum
Water	2,030	11,280
Other	2,030	6,730

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2024

Category	Minimum	Maximum
Water	4,360	18,520
Other	4,360	12,300

*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).

Viv May PSM

Local Government Remuneration Tribunal

Dated 29 April 2024

Appendices

Appendix 1 Criteria that apply to categories

Principal CBD

The Council of the City of Sydney (the City of Sydney) is the principal central business district (CBD) in the Sydney Metropolitan area. The City of Sydney is home to Sydney's primary commercial office district with the largest concentration of businesses and retailers in Sydney. The City of Sydney's sphere of economic influence is the greatest of any local government area in Australia.

The CBD is also host to some of the city's most significant transport infrastructure including Central Station, Circular Quay and International Overseas Passenger Terminal. Sydney is recognised globally with its iconic harbour setting and the City of Sydney is host to the city's historical, cultural and ceremonial precincts. The City of Sydney attracts significant visitor numbers and is home to 60 per cent of metropolitan Sydney's hotels.

The role of Lord Mayor of the City of Sydney has significant prominence reflecting the CBD's importance as home to the country's major business centres and public facilities of state and national importance. The Lord Mayor's responsibilities in developing and maintaining relationships with stakeholders, including other councils, state and federal governments, community and business groups, and the media are considered greater than other mayoral roles in NSW.

Major CBD

The Council of the City of Parramatta (City of Parramatta) is the economic capital of Greater Western Sydney and the geographic and demographic centre of Greater Sydney. Parramatta is the second largest economy in NSW (after Sydney CBD) and the sixth largest in Australia.

As a secondary CBD to metropolitan Sydney the Parramatta local government area is a major provider of business and government services with a significant number of organisations relocating their head offices to Parramatta. Public administration and safety have been a growth sector for Parramatta as the State Government has promoted a policy of moving government agencies westward to support economic development beyond the Sydney CBD.

The City of Parramatta provides a broad range of regional services across the Sydney Metropolitan area with a significant transport hub and hospital and educational facilities. The City of Parramatta is home to the Westmead Health and Medical Research precinct which represents the largest concentration of hospital and health services in Australia, servicing Western Sydney and providing other specialised services for the rest of NSW.

The City of Parramatta is also home to a significant number of cultural and sporting facilities (including Sydney Olympic Park) which draw significant domestic and international visitors to the region.

Metropolitan Major

Councils categorised Metropolitan Major will typically have a minimum residential population of 400,000.

Councils may also be categorised Metropolitan Major if their residential population combined with their non-resident working population exceeds 400,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding \$300M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Major will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

Metropolitan Large

Councils categorised as Metropolitan Large will typically have a minimum residential population of 200,000.

Councils may also be categorised as Metropolitan Large if their residential population combined with their non-resident working population exceeds 200,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding \$200M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Large will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

Metropolitan Medium

Councils categorised as Metropolitan Medium will typically have a minimum residential population of 100,000.

Councils may also be categorised as Metropolitan Medium if their residential population combined with their non-resident working population exceeds 100,000. To satisfy this criteria the non-resident working population must exceed 50,000.



Other features may include:

- total operating revenue exceeding \$100M per annum
- services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- industrial, commercial and residential centres and development corridors
- high population growth.

The sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Large councils.

Metropolitan Small

Councils categorised as Metropolitan Small will typically have a residential population less than 100,000.

Other features which distinguish them from other metropolitan councils include:

- total operating revenue less than \$150M per annum.

While these councils may include some of the facilities and characteristics of both Metropolitan Large and Metropolitan Medium councils the overall sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Medium councils.

Major Regional City

Newcastle City Council and Wollongong City Councils are categorised as Major Regional City. These councils:

- are metropolitan in nature with major residential, commercial and industrial areas
- typically host government departments, major tertiary education and health facilities and incorporate high density commercial and residential development
- provide a full range of higher order services and activities along with arts, culture, recreation, sporting and entertainment facilities to service the wider community and broader region


- have significant transport and freight infrastructure servicing international markets, the capital city and regional areas
- have significant natural and man-made assets to support diverse economic activity, trade and future investment
- typically contain ventures which have a broader State and national focus which impact upon the operations of the council.

Major Strategic Area

Councils categorised as Major Strategic Area will have a minimum population of 300,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$250M per annum
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.




Currently, only Central Coast Council meets the criteria to be categorised as a Major Strategic Area. Its population, predicted population growth, and scale of the Council's operations warrant that it be differentiated from other non-metropolitan councils. Central Coast Council is also a significant contributor to the regional economy associated with proximity to and connections with Sydney and the Hunter Region.

Regional Strategic Area

Councils categorised as Regional Strategic Area are differentiated from councils in the Regional Centre category on the basis of their significant population and will typically have a residential population above 100,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$250M per annum
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.




Currently, only Lake Macquarie Council meets the criteria to be categorised as a Regional Strategic Area. Its population and overall scale of council operations will be greater than Regional Centre councils.

Regional Centre

Councils categorised as Regional Centre will typically have a minimum residential population of 40,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- a large city or town providing a significant proportion of the region's housing and employment
- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$100M per annum
- the highest rates of population growth in regional NSW
- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.



Councils in the category of Regional Centre are often considered the geographic centre of the region providing services to their immediate and wider catchment communities.

Regional Rural

Councils categorised as Regional Rural will typically have a minimum residential population of 20,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- a large urban population existing alongside a traditional farming sector, and are surrounded by smaller towns and villages
- health services, tertiary education services and regional airports which service a regional community
- a broad range of industries including agricultural, educational, health, professional, government and retail services
- large visitor numbers to established tourism ventures and events.

Councils in the category of Regional Rural provide a degree of regional servicing below that of a Regional Centre.



Rural Large

Councils categorised as Rural Large will have a residential population greater than 10,000, and a councillor to resident ratio of at least 1 to 1200.

Other features may include:

- one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre
- a limited range of services, facilities and employment opportunities compared to Regional Rural councils
- local economies based on agricultural/resource industries.



Rural

Councils categorised as Rural will typically have a residential population less than 10,000.

County Councils - Water

County councils that provide water and/or sewerage functions with a joint approach in planning and installing large water reticulation and sewerage systems.

County Councils - Other

County councils that administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the Biosecurity Act 2015.

12.5. DEVELOPMENT SERVICES ACTIVITY REPORT MAY 2024

Author: Manager Development Services

Authoriser: Director Infrastructure

RECOMMENDATION

That Council receive and note the May 2024 Development Services Report.

BACKGROUND

The Development Services Reports for May 2024 is included in Attachment 1.

ISSUE/DISCUSSION

There are no items noted for discussion within the report.

STRATEGIC IMPLICATIONS

There are no specific implications within the report.

COMMUNITY STRATEGIC PLAN

1. Shaping the Future

1.2 Quality built environment

1.3 Enhanced Active and Passive Open Spaces

FINANCIAL IMPLICATIONS

There are no matters in this report that have specific financial implications.

LEGISLATIVE IMPLICATIONS

The activities and applications detailed in the report are governed by Legislative requirements.

ATTACHMENTS

1. Monthly Reports

Attachment 1 - 5 Environment Report May 2024



Development Activity					
Applications received – May 2024					
Application	Property Description	Proposal	Date Received	Date Approved	Status
DA2024/0027 CC2024/0016	Lot 9 DP 285076, 9 Billabong Place, Deniliquin	Residential Shed	1/5/24	23/5/24	Approved
DA2024/0028 CC2024/0017	Lot 2 DP 524986, 224 Henry Street, Deniliquin	Residential Shed	6/5/24	14/5/24	Approved
DA2024/0029 CC2024/0018	Lot 44 DP 38609, 488 St Michael Street, Deniliquin	New Dwelling & Attached Garage	6/5/24	29/5/24	Approved
DA2024/0030 CC2024/0019	Lot 4 DP 1272156, 6 Robert Walter Place, Deniliquin	New Dwelling & Attached Garage	6/5/24	22/5/24	Approved
DA2024/0031	Lot 1 DP 264653, 34 Burton Street, Deniliquin	Demolish Existing Dwelling & Construct New Dwelling	10/5/24	-	Under assessment
DA2024/0032	Lot 141 DP 1045258, 392-394 Hay Road, Deniliquin	Alterations & Additions for Board Room/Office Space	10/5/24	-	Under assessment
DA2024/0033	Lot 141 DP 1045258, 392-394 Hay Road, Deniliquin	Alterations & Additions to Enclose Outdoor Courtyard	10/5/24	-	Under assessment
DA2024/0034 CC2024/0020	Lot 31 DP 1130033, 112 Junction Street, Deniliquin	Residential Shed	10/5/24	-	Under assessment
DA2024/0035 CC2024/0021	Lot 494 DP 722049, 241-247 Barham Road, Deniliquin	Additions – Cantilevered Awning	17/5/24	-	Under assessment



DA2024/0036 CC2024/0022	Lot 14 DP 1295329, 301 Wakool Road, Deniliquin	Residential Shed	17/5/24	-	Under assessment
DA2024/0037	Lot 4710, 4700 & 4878 DP 1123238, Saleyards Road, Deniliquin	3 Lot Subdivision	20/5/24	-	Under assessment
DA2024/0038	Lot 2 & 3 DP 1135813, 137-143 Napier Street, Deniliquin	Boundary Adjustment	22/5/24	-	Under assessment
DA2024/0039	Lot 19 Sec 26 DP 758913, 445 Maher Street, Deniliquin	Alterations & Additions to Dwelling	22/5/24	-	Under assessment
DA2024/0040 CC2024/0023	Lot 2 Sec 18 DP 758782, 247 River Street, Deniliquin	Residential Shed	31/5/24	-	Under assessment

Complying Development Certificates					
-	-	-	-	-	-
S68 Applications					
LG2024/0014	Lot 11 DP 38309, 448 St Michael Street, Deniliquin	Water supply work, sewerage work and stormwater drainage work	6/5/24	31/5/24	Approved
LG2024/0015	Lot 4 DP 1272156, 6 Robert Walter Place, Deniliquin	Water supply work, sewerage work and stormwater drainage work	6/5/24	22/5/24	Approved
LG2024/0016	Lot 1 DP 264653, 34 Burton Street, Deniliquin	Water supply work, sewerage work and stormwater drainage work	10/5/24	-	Under assessment



LG2024/0017	Lot 1 DP 1132408, 1 Butler Street (Site 15), Deniliquin	Install a Manufactured Home	10/5/24	-	Under assessment
LG2024/0018	Lot 34 DP 756310, "Girrawheen", 164 Mayrung Road, Deniliquin	Install an AWTS	13/5/24	21/5/24	Approved
LG2024/0019	Lot 1 DP 1132408, 1 Butler Street (Site 136), Deniliquin	Extend Flyover	20/5/24	23/5/24	Approved
LG2024/0020	Lot 19 DP 758913, 445 Maher Street, Deniliquin	Water supply work, sewerage work and stormwater drainage work	22/5/24	-	Under assessment
LG2024/0021	Lot 7002 DP 1077040, Cobb Highway, Booroorban	Install an AWTS	29/5/24	-	Under assessment
LG2024/0022	Lot 8 DP 758913, 225 Cressy Street, Deniliquin	Sewer works and water supply works	31/5/24	-	Under assessment

Development Applications by Type for May 2024						
Development Type	New Dwellings	Dwelling Alts/Additions/sheds	Commercial/Industrial	Other	Subdivision	No of lots resulting
Number	3	6	3	1	1	3
Totals 2024	15	15	5	8	4	25



Processing Times for May 2024		
Application Type	* Mean Gross Days	** Mean Net Days
DA	91	34
Mod (\$4.55) of DA & DA/CC	14	14
CDC	-	-
CC	29	8
S68 Applications	132	13

* Mean gross days = Total days from lodgment to determination ** Mean Net Days = Total days less Stop the Clock days

Value and Number of Applications Determined 2023 and 2024										
Month	DA 2023	DA 2024	CDC 2023	CDC 2024	CC 2023	CC 2024	LG 2023	LG 2024	Value DA 2023	Value DA 2024
January	4	5	0	0	3	3	4	3	\$148,890	\$172,000.00
February	8	12	1	2	5	4	7	3	\$1,631,720	\$4,079,530.00
March	6	8	1	1	5	4	7	2	\$4,340,700	\$4,032,720.00
April	4	5	0	2	3	3	0	8	\$194,595	\$1,877,535.00
May	3	10	2	0	2	6	5	4	\$2,248,880	\$1,837,680.00
June	14		0		9		7		\$4,043,451	
July	7		0		3		3		\$1,743,731	
August	12		0		8		7		\$4,318,485	
September	5		2		4		4		\$243,621	
October	8		1		3		8		\$1,987,350	
November	5		0		4		3		\$663,074	
December	8				4		5		\$4,437,044	
TOTALS	84	40	7	5	51	20	60	20	\$26,001,541.00	\$11,999,465.00

Note: numbers of application determined does not include modifications and applications determined by private certifiers. Value of application determined does not include the value of work for Construction Certificates and s68 applications.



Section 10.7 Certificates/Sewerage Drainage Diagrams	
Planning certificates	25
Sewerage drainage diagrams	16
Average processing time	1 day
Maximum time for processing	3 days

Inspections for May														
Site	Footing / Pier	Slab	Frame	Hot & Cold	Wet Area	Sewer / Septic	Storm Water	Final	Public Health	Food / Van	Trade Waste Site Visit	Meetings	Murrumbidgee Council	Total
20	5	6	1	1	5	8	7	9	0	0	0	3	5	70

Swimming Pool Inspection Program				TOTAL 2024
Month	1 st Inspection	2 nd Inspection	3 rd Inspection	
May	1	1	-	11

Animal Control /Ranger Activities												
Ranger's Report – May 2024												
Companion Animals												
Seized / Surrendered / Dumped	Released to Owner prior to impounded	In Pound	Released to Owner after impounded	Re-Homed	Euthanised		Stolen or escaped	Still In Pound	Declared Dangerous Menacing	Micro Chipped	Registered	Fines Issued
					Cats	Dogs						
16	2	14	2	2	10	0	0	0	1	2	10	6

Note: 10 cats euthanized due to being unsuitable to rehome (feral)



Note: The figures contained in this report relate to animal control activities carried out in the current month being reported on. Rehoming/Return to owner etc may occur in a subsequent month and are therefore not captured in this reporting period.

Clean Up			Parking		Impoundment		
Notices Sent	Illegal Dumping	Fines	Patrols	Fines	Vehicles	Live stock	Euthanised (other)
0	2	0	8	6	3	0	0

Dog Attacks		
Date	Details	Outcome
22.5.24	Dog on a lead bit passerby on the leg.	Medical treatment required for woman. Fines issued to dog owner.
23.5.24	2 dogs attacked another dog.	No vet treatment required. Fines issued to dog owner.

Public Health Activities	
Details	
Food Premises Inspections	Council Officer has completed Food Premises Inspections, in line with the memorandum of Understanding with the NSW Food Authority. .
Water Sampling	Weekly Water sampling undertaken in line with memorandum of understanding NSW Public Health

12.6. INVESTMENT REPORT - MAY 2024

Author: Financial Accountant

Authoriser: Acting Chief Financial Officer

RECOMMENDATION

That Council:

1. Note and receive the May 2024 report on Investments totalling \$36,935,548 inclusive of cash at bank for day-to-day operations.
2. Note that actual interest earned in the month of May 2024 was \$113,035.
3. Note that total interest earned for the year to 31 May 2024 is \$1,486,057.
4. Note the Certificate of the Responsible Accounting Officer and adopt the Investment Report.

BACKGROUND

The purpose of this report is to update Council on the investment of surplus funds and performance of Council's investment portfolio for the month to 31 May 2024 as required by Regulation No 264 (Part 19) of the Local Government Act 1993.

As at 31 May 2024, Council had a total of \$36,935,548 in invested funds. Interest earned from investments during the month of May 2024 was \$113,035.

Included in this report are the following items:

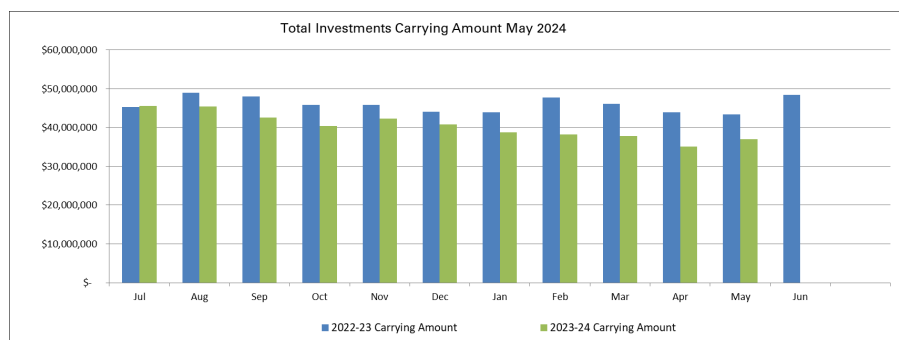
- Council's Investments as at 31 May 2024
- Restrictions Applying to Investment Funds
- Investment Portfolio Performance
- Investment Commentary
- Monthly Report from Imperium Markets
- Certification by the Responsible Accounting Officer

ISSUE/DISCUSSION

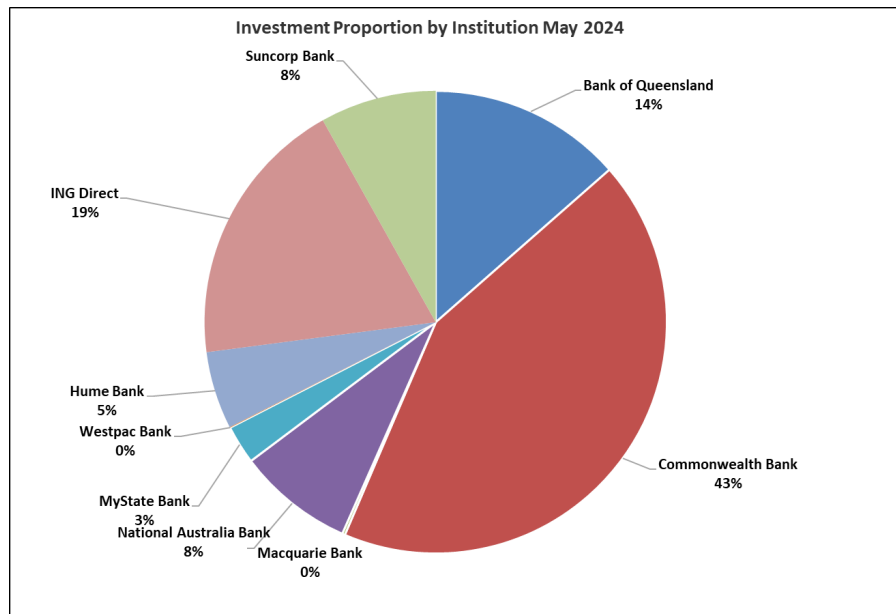
Council's Investments as at 31 May 2024

As at 31 May 2024, Council had a total of \$36,935,548 in term deposits and cash at bank exclusive of unrepresented receipts or cheques.

The total investments balance has seen a reduction this financial year as Council has been successfully completing capital projects. This also includes seasonal fluctuations from month to month in line with Council's cashflow requirements.



Council's funds were invested with A1+, A1 and A2 rated Authorised Deposit Institutions (ADI's).



\$3.5m in term deposits matured during the month of May.

May-24					
Suncorp Bank	30-Nov-23	30-May-24	5.37%	\$ 1,000,000.00	\$ 26,776.44
National Australia Bank	24-May-21	24-May-24	0.75%	\$ 2,500,000.00	\$ 56,301.37
				\$ 3,500,000.00	\$ 83,077.81

Summary of **cash at bank** from day-to-day operations

Cash Summary		Comment
Opening cash book balance	\$ 1,910,025	
Plus receipts	\$ 10,674,962	Grants, Investments, charges and rates debtors receipts
Less payments	\$ 5,186,459	Capex and Opex payments
Ledger balance as at 31 May 2024	\$ 7,398,528	
less Unmatched receipts on the Bank Statement	\$ 23,954	Receipts not yet presented in ledger
plus Unmatched payments on the Bank Statement	\$ 312	Payments not yet presented in ledger
Cash book balance as at 31 May 2024	\$ 7,422,170	
Statement Summary		
Opening statement balance	\$ 1,956,937	
Plus receipts	\$ 10,631,061	Grants, Investments, charges and rates debtors receipts
Less payments	\$ 5,262,246	Capex and Opex payments
Bank statement balance as at 31 May 2024	\$ 7,325,752	
plus Unpresented receipts	\$ 96,940	Receipts not yet presented at bank
less Unpresented payments	\$ 523	payments not yet presented at bank
Reconciliation balance as at 31 May 2024	\$ 7,422,170	

Restrictions applying to Investment Funds

Internal Restrictions

Infrastructure replacement	\$ 1,359,826
Plant replacement reserve	\$ 1,798,670
Recreation reserves/villages	\$ 1,113,000
Other internal reserves	\$ 626,384
Employee entitlements	\$ 692,727
Land Development Fund	\$ 385,000
Airport Development	\$ 20,000
Deposits, retentions and bonds	\$ 258,428

Total Internal Restrictions **\$ 6,254,036**

External Restrictions

Water supplies fund	\$ 6,606,046
Sewerage services fund	\$ 7,926,869
Domestic Waste Management	\$ 1,300,000
Unexpended Merger funds	\$ 377,573
Other unexpended grant funds	\$ 5,430,882
Other external reserves	\$ 140,210

Total External Restrictions **\$ 21,781,580**

Unrestricted Funds **\$ 8,899,932**

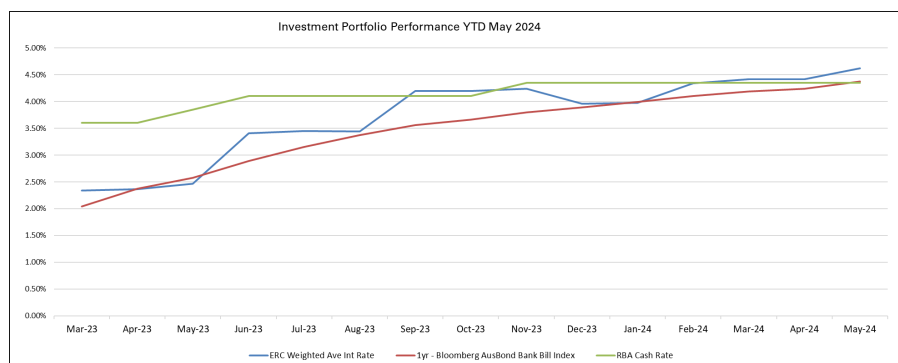
Total Funds **\$ 36,935,548**

The following restrictions applied to the cash and investments balance:

Fund Name	Bank and Investments Percentage	
General	\$ 22,402,634	60.65%
Water	\$ 6,606,046	17.89%
Sewer	\$ 7,926,869	21.46%
Total Funds	\$ 36,935,548	100.00%

Investment Portfolio Performance

Total interest earned from investments during the month of May 2024 was \$113,035, compared to the original monthly budget of \$135,077.



As at 31 May 2024, Council's weighted average interest rate was 4.62%, which was 0.30% above the Bloomberg AusBond Bank Bill Index implied one-year return of 4.32%. Total interest earned for the year to 31 May 2024 was \$1,486,057 compared to the budget of \$1,485,847 and previous year total of \$773,442.

Council engaged Imperium Markets Pty Ltd to provide ongoing investment advisory services from May 2021 as per recommendation from Audit Risk and Improvement Committee (resolution ARIC/2021/7). As part of this service, Imperium provides, among other services, a monthly investment review report for Council which council uses to inform investment decisions. A copy of the report is attached in this report as **Attachment 2 - Investment Review May 2024 - Arlo Advisory**. Council continues to obtain financial benefits through accessing better rates through the Imperium Investment platform as well as efficiency savings in the investment process.

Investment Commentary

As at 31 May 2024, all investments were within the defined Investment Policy limits. Council's investment portfolio consisted of term deposits (79%) and cash at bank/on call (21%). Cash at bank is currently higher at the end of May with Council only just receiving \$3.8m in grant money for the flood damage in 2022-23 financial year and the maturing of \$2.5m term deposit from NAB.

The Reserve Bank of Australia (RBA) has not changed the official cash rate since November 2023 with the cash rate still at 4.35%. The deposit market has factored in the rate movements in recent months. The higher rates provide opportunities for Council to obtain progressively higher rates on investments as the current ones mature. To mitigate the re-investment risk of current decreasing interest rate forecasts, Council is following on the advice from Arlo Advisory, to invest in term deposits with maturities 1 year to 2 years and a potential longer-term strategy of 2 - 5 years, taking into consideration council's cashflow needs. This will allow council to take advantage of the relatively higher returns currently on the market for these investments as compared to short term ones.

STRATEGIC IMPLICATIONS

Investments have been made in accordance with Council's investment policy which was adopted on 19 April 2022.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

Under Council's Investment policy, investments are made with a range of ADI's, with Council funds invested with a single institution not going above a percentage of the total portfolio as follows:

40%	A1+ rated institutions
25%	A1 rated institutions
15%	A2 rated institutions
\$250,000	A3 and unrated authorized deposit taking institutions
100%	Commonwealth/State/Tcorp/M Funds
100%	A1+ rated institutions
60%	A1 rated institutions
35%	A2 rated institutions
5%	A3 and Unrated authorized deposit taking institutions

LEGISLATIVE IMPLICATIONS

<p>Local Government Act 1993</p>	<p>625 How may councils invest</p> <ul style="list-style-type: none"> • A council may invest money that is not, for the time being, required by the council for any other purpose. • Money may be invested only in a form of investment notified by order of the Minister published in the Gazette. <p>Editorial note—</p> <p>See Gazettes No 152 of 24.11.2000, p 12041; No 94 of 29.7.2005, p 3977; No 97 of 15.8.2008, p 7638 and No 160 of 24.12.2008, p 13140.</p> <p>(3)An order of the Minister notifying a form of investment for the purposes of this section must</p> <p>not be made without the approval of the Treasurer.</p> <p>(4)The acquisition, in accordance with section 358, of a controlling interest in a corporation or an entity within the meaning of that section is not an investment for the purposes of this section.</p>
<p>Local Government (General) Regulation 2005</p>	<p>212 Reports on council investments</p> <p>(1) The responsible accounting officer of a council—</p> <p>(a) must provide the council with a written report (setting out details of all money that the council has invested under section 625 of the Act) to be presented—</p> <p>i) if only one ordinary meeting of the council is held in a month, at that meeting, or</p> <p>(ii) if more than one such meeting is held in a month, at whichever of those meetings the council by resolution determines, and</p> <p>(b) must include in the report a certificate as to whether or not the investment has been made in accordance with the Act, the regulations and the council's investment policies.</p> <p>(2) The report must be made up to the last day of the month immediately preceding the meeting.</p> <p>Note—</p>

Local Government Act 1993	<p>625 How may councils invest</p> <ul style="list-style-type: none"> • A council may invest money that is not, for the time being, required by the council for any other purpose. • Money may be invested only in a form of investment notified by order of the Minister published in the Gazette. <p>Editorial note—</p> <p>See Gazettes No 152 of 24.11.2000, p 12041; No 94 of 29.7.2005, p 3977; No 97 of 15.8.2008, p 7638 and No 160 of 24.12.2008, p 13140.</p> <p>(3)An order of the Minister notifying a form of investment for the purposes of this section must</p> <p>not be made without the approval of the Treasurer.</p> <p>(4)The acquisition, in accordance with section 358, of a controlling interest in a corporation or an entity within the meaning of that section is not an investment for the purposes of this section.</p>
	Section 625 of the Act specifies the way in which a council may invest its surplus funds.

Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the Investment Report Attachment have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Belinda Langlands
Responsible Accounting Officer

ATTACHMENTS

Attachment 1 - Schedule of Investments - May 2024

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Schedule of Investments									
This Report is at date					31-May-2024				
Description	Account No.	Rating at EOM (S&P)	Date Invested	Maturity Date	Days	Rate	Face Value Amount	% of Portfolio	Estimated Interest
Westpac Business Cheque Plus Account	032-870 16-6545	A1+	N/a	N/a	365	0.00%	16,514	0.04%	Monthly
Westpac Business Cash Reserve	032-870 17-9231	A1+	N/a	N/a	365	0.05%	0	0.00%	Monthly
Westpac 31 Day Notice Account	032-870 23-2696	A1+	N/a	N/a	365	4.70%	1,685	0.00%	Monthly
Commonwealth Bank General Fund	062-533 00000010	A1+	N/a	N/a	365	4.15%	7,235,656	19.59%	Monthly
Commonwealth Bank Business On Line Saver	062-533 10151117	A1+	N/a	N/a	365	4.20%	608,111	1.65%	Monthly
Macquarie Bank - Rates	3005-79778	A1	N/a	N/a	365	0.00%	67,656	0.18%	Monthly
Macquarie Bank - Water	2643-18940	A1	N/a	N/a	365	0.00%	5926	0.02%	Monthly
Total Oncall/ CMT Accounts							7,935,548	21.48%	
Term Deposits									
National Australia Bank	20-049-8755	A1+	10-Jun-21	11-Jun-24	1097	0.75%	3,000,000	8.12%	67,623.29
National Australia Bank	CDA 37543602	A1+	26-Jul-23	30-Jul-24	370	5.50%	1,500,000	4.06%	83,630.14
National Australia Bank	0	A1+	05-Sep-23	05-Sep-24	366	5.20%	1,500,000	4.06%	78,213.70
National Australia Bank	0	A1+	12-Sep-23	16-Sep-25	735	4.90%	2,000,000	5.41%	197,342.47
National Australia Bank	0	A1+	14-Sep-23	17-Oct-24	399	5.21%	2,000,000	5.41%	113,906.30
Commonwealth Bank	0	A1+	12-Sep-23	17-Sep-24	371	5.00%	1,000,000	2.71%	50,821.92
Suncorp Bank	4208262	A1+	30-May-24	30-May-25	365	5.27%	1,000,000	2.71%	52,700.00
Suncorp Bank	0	A1+	28-Nov-23	14-Aug-24	260	5.41%	1,000,000	2.71%	38,536.99
Suncorp Bank	0	A1+	14-Nov-23	15-Jan-25	428	5.40%	1,000,000	2.71%	63,320.55
ING Direct	0	A1	22-Feb-24	24-Feb-25	368	5.18%	1,000,000	2.71%	52,225.75
ING Direct	0	A1	22-Mar-23	25-Mar-25	734	4.50%	1,000,000	2.71%	90,493.15
ING Direct	1100308	A1	13-Jun-23	18-Jun-24	371	5.41%	2,000,000	5.41%	109,978.63
ING Direct	35-071-3705	A1	29-Jun-23	30-Jun-25	732	5.55%	2,000,000	5.41%	222,608.22
ING Direct	0	A1	20-Mar-24	20-Mar-29	1826	5.06%	1,000,000	2.71%	253,138.63
Total A1+ Deposits							21,000,000	56.86%	
Bank of Queensland	0	A2	26-Mar-24	28-Mar-28	1463	4.95%	1,000,000	2.71%	198,406.85
Bank of Queensland	623109	A2	10-Nov-22	11-Nov-24	732	4.70%	1,000,000	2.71%	94,257.53
Bank of Queensland	75-932-6942	A2	29-Jun-23	16-Jul-24	383	5.56%	2,000,000	5.41%	116,683.84
Bank of Queensland	0	A2	30-Nov-23	27-Nov-25	728	5.35%	1,000,000	2.71%	106,706.85
Hume Bank	0	A2	20-Mar-24	10-Dec-24	265	5.08%	2,000,000	5.41%	73,764.38
MyState Bank	0	A2	28-Jun-23	28-Jun-24	366	5.65%	1,000,000	2.71%	56,654.79
Total A2 Deposits							8,000,000	21.66%	
Weighted Average Interest Rate						4.62%	36,935,548	100.00%	



Monthly Investment Review



**Edward
River**
COUNCIL

May 2024

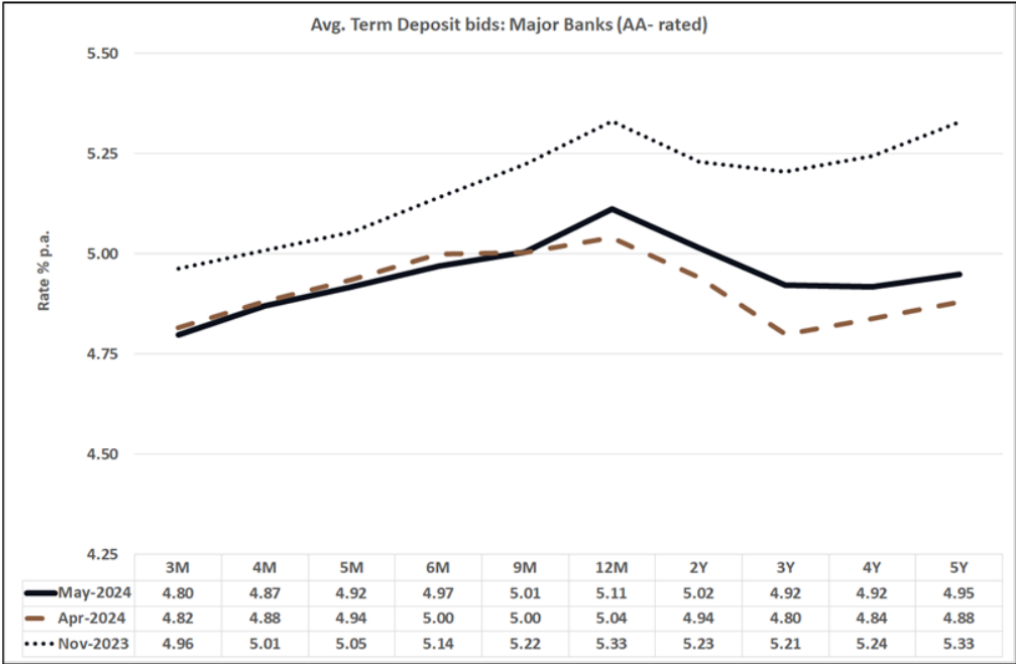
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125 Middle Harbour Road, East Lindfield NSW 2070



Market Update Summary

In May, risk assets rebounded despite inflation data continuing to challenge expectations for when central banks will begin easing monetary policy. In response, global bond yields remain elevated and have been volatile in recent months.

Over May, the average deposit rates offered by the major banks at the short-end (up to 9 months) remained relatively flat. In the medium-term (1-3 years), the average bids from the major banks rose between 7-12bp, reflective of the market positioning a 'higher-for-longer' period where official interest rates may remain stagnant for the foreseeable future. The deposit curve still remains inverse with markets still factoring in rate cuts in future years.



Source: Imperium Markets

With a global economic downturn and interest rate cuts being priced over the next 12 months, investors should consider diversifying and taking an 'insurance policy' against a potentially lower rate environment by investing across 2-5 year fixed deposits, targeting rates above 5% p.a. (small allocation only).



Edward River Council's Portfolio & Compliance

Asset Allocation

The portfolio is mainly directed to fixed term deposits (~79%), with the remainder of the portfolio (~10%) being held in various overnight cash accounts.

Senior FRNs remain relatively attractive as spreads have generally widened over the past 2 years. New issuances may be considered again on a case by case scenario. In the interim, staggering a mix of fixed deposits between 9-12 months to 3 years remains a more optimal strategy to maximise returns over a longer-term cycle.

With interest rate cuts and a global economic downturn being priced in coming years, investors can choose to allocate a small proportion of longer-term funds and undertake an insurance policy against any potential future rate cuts by investing across 2-5 year fixed deposits, locking in and targeting yields close to or above 5% p.a.



Term to Maturity

The portfolio remains highly liquid with around 81% maturing within 12 months. The weighted average duration of the deposit portfolio is around 9 months and so the majority of the portfolio will turnover and be reinvested at higher prevailing rates over the next three quarters.

Where liquidity permits, we recommend investing surplus funds in the 1-2 year horizons to optimise the portfolio's returns in the long-run. Where there is (counterparty) capacity to invest in attractive medium-longer term investments, we recommend this be allocated to medium-term fixed deposits (refer to respective sections below).

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 – 90 days	\$18,435,548	49.91%	15%	100%	\$18,500,000
✓	91 – 365 days	\$11,500,000	31.14%	0%	100%	\$25,435,548
✓	1 – 2 years	\$5,000,000	13.54%	0%	70%	\$20,854,884
✓	2 – 5 years	\$2,000,000	5.41%	0%	50%	\$16,467,774
		\$36,935,548	100.00%			



Counterparty

Overall, the portfolio is lightly diversified across the investment grade credit spectrum, with no exposure to the unrated ADIs.

As at the end of the May, Council is within Policy limits to each individual ADI. We continue to encourage Council to diversify its investments with other ADIs as this will not only reduce concentration risk, but in all likelihood, this will increase the overall returns of the portfolio.

Compliant	Issuer	Rating [^]	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	CBA	AA-	\$8,843,767	23.94%	40.00%	\$5,930,452
✓	NAB	AA-	\$10,000,000	27.07%	40.00%	\$4,774,219
✓	Westpac	AA-	\$18,199	0.05%	40.00%	\$14,756,020
✓	Macquarie Bank	A+	\$73,582	0.20%	25.00%	\$9,160,305
✓	Suncorp	A+	\$3,000,000	8.12%	25.00%	\$6,233,887
✓	ING	A	\$7,000,000	18.95%	25.00%	\$2,233,887
✓	BoQ	A-	\$5,000,000	13.54%	25.00%	\$4,233,887
✓	Hume Bank	BBB+	\$2,000,000	5.41%	15.00%	\$3,540,332
✓	MyState Bank	BBB	\$1,000,000	2.71%	15.00%	\$4,540,332
			\$36,935,548	100.00%		

[^]Applying long-term ratings only.

In February 2024, ANZ's takeover of Suncorp was given the green light by the Australian Competition Tribunal (ACT), six months after the Australian Competition and Consumer Commission (ACCC) blocked the deal on the grounds that it could lessen competition in the mortgage market. As such, Suncorp's assets are likely to be upgraded to AA- in the near future by S&P.

In early April 2024, BoQ and Bendigo-Adelaide were upgraded by S&P from BBB+ to A-. Separately, several other regional banks were upgraded from BBB to BBB+. This has resulted in increased capacity to invest in some of these individual institutions from a counterparty perspective, as well as the aggregate "BBB" rated category (see next section).



Credit Quality

The portfolio remains diversified from a credit ratings perspective. The entire long term portfolio is spread amongst the investment grade spectrum. All aggregate ratings categories were within the Policy limits at month-end:

Compliant	Credit Rating [^]	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	AA Category	\$18,861,966	51%	100%	\$18,073,582
✓	A Category	\$15,073,582	41%	60%	\$7,087,747
✓	BBB Category	\$3,000,000	8%	35%	\$9,927,442
✓	Unrated Category	\$0	0%	5%	\$1,846,777
		\$36,935,548	100.00%		

[^] Applying long-term ratings only.

Performance

Council's performance (excluding cash holdings) for the month ending May 2024 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.36%	1.08%	2.16%	3.91%	4.26%
AusBond Bank Bill Index	0.37%	1.10%	2.20%	4.01%	4.32%
Council's T/D Portfolio [^]	0.39%	1.12%	2.20%	3.84%	4.04%
Outperformance	0.01%	0.02%	0.00%	-0.17%	-0.28%

[^]Total portfolio performance excludes Council's cash account holdings.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	4.35%	4.35%	4.35%	4.26%	4.26%
AusBond Bank Bill Index	4.50%	4.43%	4.43%	4.36%	4.32%
Council's T/D Portfolio [^]	4.66%	4.52%	4.43%	4.17%	4.04%
Outperformance	0.15%	0.10%	0.00%	-0.19%	-0.28%

[^]Total portfolio performance excludes Council's cash account holdings.

For the month of May, the portfolio (excluding cash) provided a return of +0.39% (actual) or +4.66% p.a. (annualised), outperforming the benchmark AusBond Bank Bill Index return of +0.37% (actual) or +4.50% p.a. (annualised).

The relative 'underperformance' over the past year has been due to the unexpected aggressive rate hikes undertaken by the RBA over the past two years. Whilst this 'underperformance' over the 12 month period may continue in the short-term, we do anticipate this to be temporary given the high level of turnover and hopes that the RBA is approaching the end of its rate hike cycle.



Recommendations for Council

Term Deposits

Going forward, Council's interest income can be increased by undertaking a slightly longer duration position (12-24 months), with rates on offer along this part of the curve likely to be offered up to ¼-½% p.a. higher compared to shorter tenors in a normal market environment. There is growing belief that interest rate cuts and a global economic downturn is forthcoming and so locking in rates above 5% p.a. across 1-5 year tenors may provide some income protection against a lower rate environment.

As at the end of May 2024, Council's deposit portfolio was yielding 4.77% p.a. (up 32bp from the previous month), with a weighted average duration of around 277 days (~9 months). **We recommend Council extends maintain an average duration between 10-12 months over the longer-term.**

Please refer to the section below for further details on the Term Deposit market.

Securities

Primary (new) Senior **FRNs** (with maturities between 3-5 years) continue to be appealing (particularly for those investors with portfolios skewed towards fixed assets) and should be considered on a case by case scenario.

Please refer to the section below for further details on the FRN market.



Term Deposit Market Review

Current Term Deposits Rates

As at the end of May, we see value in the following:

ADI	LT Credit Rating	Term	Rate % p.a.
ING	A	5 years	5.35%
ING	A	4 years	5.26%
ING	A	2 years	5.25%
ING	A	3 years	5.20%
Westpac	AA-	2 years	5.13%
Bank of Us	BBB+	2 years	5.12%
Suncorp	A+	2 years	5.11%
Australian Military	BBB+	2 years	5.11%
NAB	AA-	2 years	5.05%
Suncorp	A+	3 years	5.03%

The above deposits are suitable for investors looking to maintain diversification and lock-in a slight premium compared to purely investing short-term.

For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (*we stress that rates are indicative, dependent on daily funding requirements and different for industry segments*):



ADI	LT Credit Rating	Term	Rate % p.a.
P&N Bank	BBB+	12 months	5.40%
Rabobank	A	12 months	5.37%
ING	A	12 months	5.31%
Bank of Us	BBB+	12 months	5.25%
NAB	AA-	12 months	5.25%
BankVIC	BBB+	12 months	5.25%
Westpac	AA-	12 months	5.24%
Suncorp	A+	12 months	5.23%
Suncorp	A+	9 months	5.21%
NAB	AA-	10-11 months	5.20%
NAB	AA-	6-9 months	5.15%
BoQ	A-	6-12 months	5.10%
NAB	AA-	3-4 months	5.00%

If Council does not require high levels of liquidity and can stagger a proportion of its investments across the longer term horizons (1-5 years), it will be rewarded over a longer-term cycle. Investing a spread of 12 months to 3 year horizons is likely to yield, on average, up to $\frac{1}{4}$ - $\frac{1}{2}$ % p.a. higher compared to those investors that entirely invest in short-dated deposits (under 6-9 months).

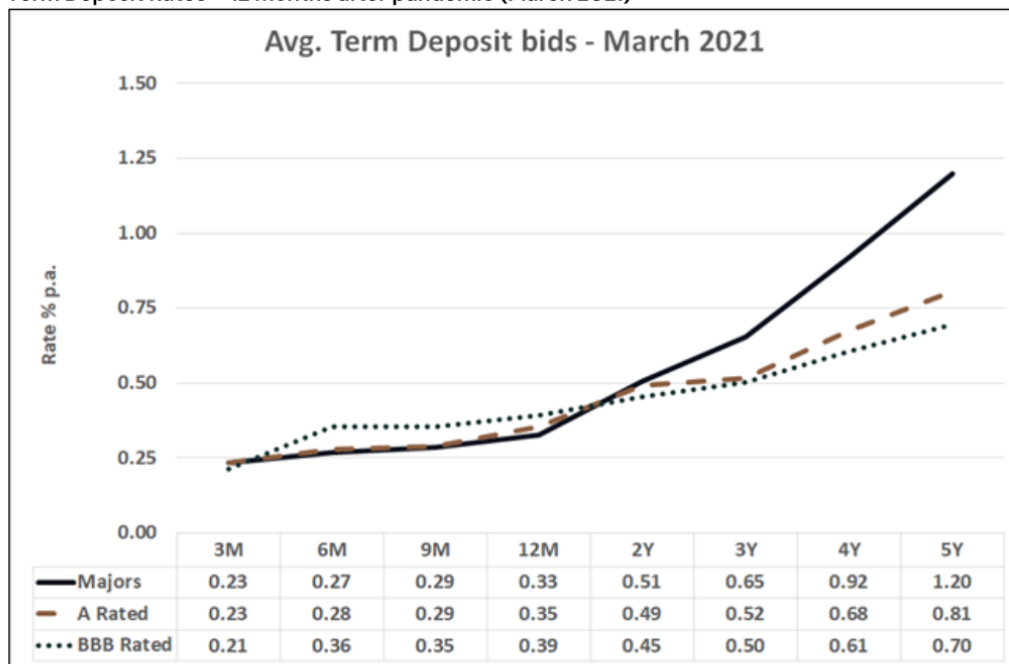
With a global economic slowdown and interest rate cuts being priced over the next few years, investors should strongly consider diversifying by allocating some longer term surplus funds and undertake an insurance policy by investing across 2-5 year fixed deposits and locking in rates above 5% p.a. This will provide some income protection with central banks now potentially looking to cut rates in 2025.



Term Deposits Analysis

Pre-pandemic (March 2020), a 'normal' marketplace meant the lower rated ADIs (i.e. BBB category) were offering higher rates on term deposits compared to the higher rated ADIs (i.e. A or AA rated). But due to the cheap funding available provided by the RBA via their Term Funding Facility (TFF) during mid-2020, allowing the ADIs to borrow as low as 0.10% p.a. fixed for 3 years, those lower rated ADIs (BBB rated) did not require deposit funding from the wholesale deposit. Given the higher rated banks had more capacity to lend (as they have a greater pool of mortgage borrowers), they subsequently were offering higher deposit rates. In fact, some of the lower rated banks were not even offering deposit rates at all. As a result, most investors placed a higher proportion of their deposit investments with the higher rated (A or AA) ADIs over the past three years.

Term Deposit Rates – 12 months after pandemic (March 2021)



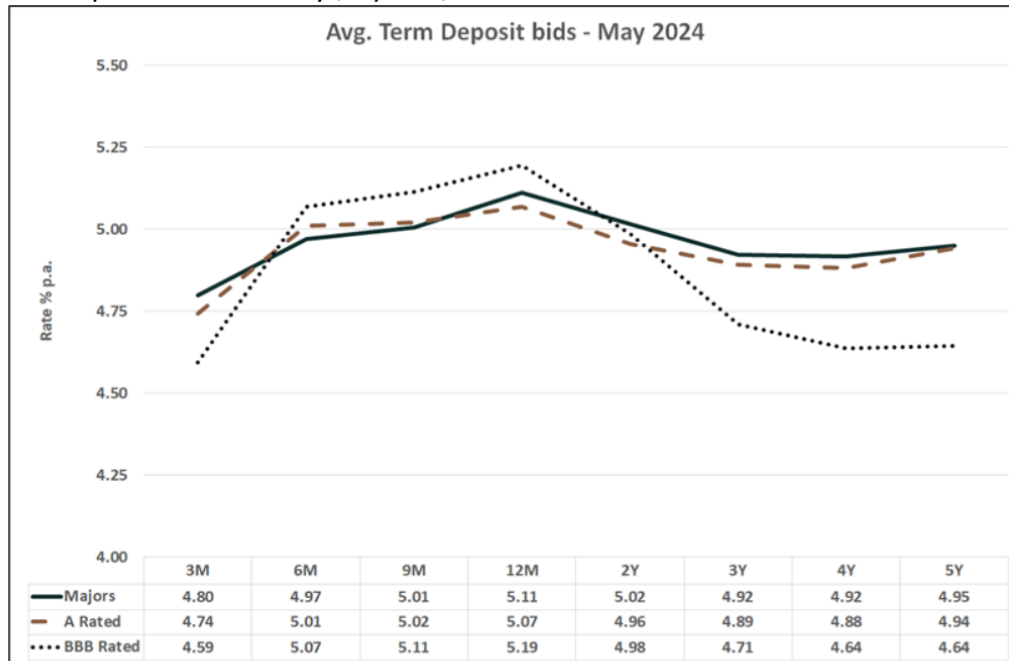
Source: Imperium Markets

The abnormal marketplace experienced during the pandemic is starting to reverse as the competition for deposits slowly increases, partially driven by the RBA's term funding facility coming to an end. In recent months, we have started to periodically see some of the lower rated ADIs ("A" and "BBB" rated) offering slightly higher rates compared to the domestic major banks ("AA" rated) on different parts of the curve (i.e. pre-pandemic environment). Some of this has been attributed to lags in adjusting their deposit rates as some banks (mainly the lower rated ADIs) simply set their rates for the week.



Going forward, Council should have a larger opportunity to invest a higher proportion of its funds with the lower rated institutions (up to Policy limits), from which the majority are not lending to the Fossil Fuel industry or considered 'ethical'. We are slowly seeing this trend emerge, although the major banks always seem to react to volatility more quickly than the rest of the market, as was the case again this month:

Term Deposit Rates – Currently (May 2024)



Source: Imperium Markets

Regional & Unrated ADI Sector

Ratings agency S&P has commented that *"mergers remain compelling for mutuals lenders"* in providing smaller lenders greater economies of scale and assisting them in being able to price competitively and will see *"the banking landscape will settle with a small number of larger mutual players"*. S&P expects that consolidation to continue over the next two years.

We remain supportive of the regional and unrated ADI sector (and have been even throughout the post-GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25–40% more capital than the domestic major banks, and well above the Basel III requirements.

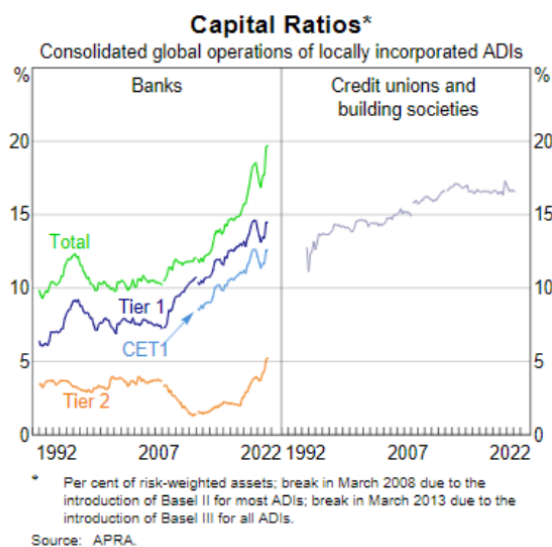
Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). The financial regulator, APRA has noted that



the Common Equity Tier 1 capital of Australian banks now exceeds a quarter of a trillion dollars. It has increased by \$110 billion, or more than 70%, over the past decade. Over the same time, banks' assets have grown by 44%. Some of the extra capital is supporting growth in the banking system itself but clearly, there has been a strengthening in overall resilience and leverage in the system is lower.

We believe that deposit investments with the lower rated ADIs should be considered going forward, particularly when they offer 'above market' specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio's overall returns. The lower rated entities are generally deemed to be the more 'ethical' ADIs compared to the higher rated ADIs.

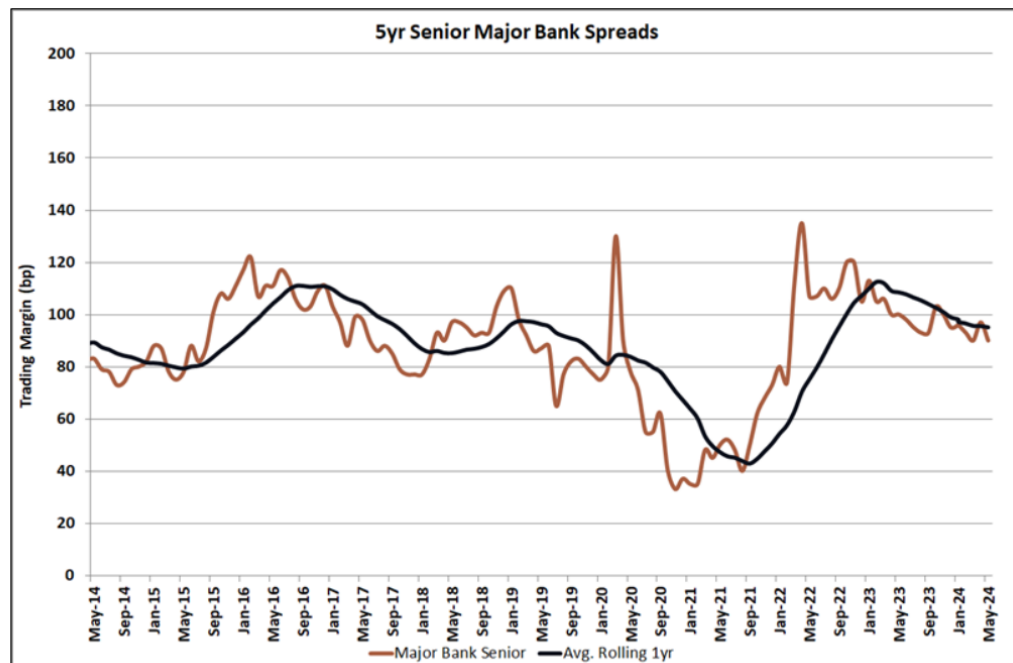
In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC and the pandemic period. APRA's mandate is to "protect depositors" and provide "financial stability".





Senior FRNs Market Review

Over May, amongst the senior major bank FRNs, physical credit securities tightened by around 7bp at the 5 year part of the curve. During the month, NAB (AA-) issued a 3 year senior deal at +70bp, whilst WBC (AA-) issued a 5 year senior issue at +88bp. Major bank senior securities remain at fair value on a historical basis (5yr margins around +90bp level).



Source: IBS Capital

There was very little notable issuances during the month apart from Bendigo & Adelaide's (A-) 3 year senior security at +100bp and a small private placement from Bank of Us (BBB+) for 1 year at +95bp. Amongst the "A" rated sector, the securities tightened by around 3-10bp at the longer-end of the curve, whilst the "BBB" rated sector remained flat at the 3 year part of the curve. Overall, credit securities are looking much more attractive given the widening of spreads over the past 2 years and as more primary issuances become available. FRNs will continue to play a role in investors' portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment).



Senior FRNs (ADIs)	31/05/2024	30/04/2024
"AA" rated – 5yrs	+90bp	+97bp
"AA" rated – 3yrs	+68bp	+66bp
"A" rated – 5yrs	+105bp	+115bp
"A" rated – 3yrs	+85bp	+88bp
"BBB" rated – 3yrs	+160bp	+160bp

Source: IBS Capital

We now generally recommend switches ('benchmark' issues only) into new primary issues, out of the following senior FRNs that are maturing:

- On or before mid-2026 for the "AA" rated ADIs (domestic major banks);
- On or before mid-2025 for the "A" rated ADIs; and
- Within 6–9 months for the "BBB" rated ADIs (consider case by case).

Investors holding onto the above senior FRNs ('benchmark' issues only) in their last few years are now generally holding sub optimal investments and are not maximising returns by foregoing realised capital gains. In the current challenging economic environment, any boost in overall returns should be locked in when it is advantageous to do so, particularly as switch opportunities become available.



Senior Fixed Bonds – ADIs (Secondary Market)

With global inflation still high by historical standards, this has seen a significant lift in longer-term bond yields over the past 2 years (valuations have fallen) as markets have reacted sharply.

This has resulted in some opportunities in the secondary market. We currently see value in the following fixed bond lines, with the majority now being marked at a significant discount to par (please note supply in the secondary market may be limited on any day):

ISIN	Issuer	Rating	Capital Structure	Maturity Date	~Remain. Term (yrs)	Fixed Coupon	Indicative Yield
AU3CB0278174	UBS	A+	Senior	26/02/2026	1.74	1.1000%	5.22%
AU3CB0280030	BoQ	A-	Senior	06/05/2026	1.93	1.4000%	5.35%
AU3CB0299337	Bendigo	A-	Senior	15/05/2026	1.95	4.7000%	5.27%
AU3CB0296168	BoQ	A-	Senior	27/01/2027	2.66	4.7000%	5.34%
AU3CB0308955	BoQ	A-	Senior	30/04/2029	4.92	5.3580%	5.45%



Economic Commentary

In May, risk assets rebounded despite markets pushing back their expectations with regards to the timing of the easing cycle by central banks.

Across equity markets, the S&P 500 Index rose +4.80% over the month, whilst the NASDAQ surged +6.88%. Europe's main indices also experienced gains, led by Germany's DAX (+3.16%), UK's FTSE (+1.61%) and France's CAC (+0.10%).

The US Fed kept rates on hold for the sixth meeting in a row, warning that there had been a lack of further progress towards their 2% inflation target. Fed Chair Powell also commented however *"it's unlikely that the next policy rate move will be a hike"*. US Fed Chair Powell repeated his view that he and most Fed officials do not anticipate having to resume interest rate rises but that patience is required before they can be cut, saying *"we're just going to have to see where the inflation data fall out"*.

US core CPI for April came in at +0.3% m/m as expected, with headline a touch lower at +0.3% vs +0.4% expected. On an annual basis, core CPI ticked down to +3.6% y/y, down from +3.8% y/y in March. The annual headline rate also fell to +3.4% y/y in April, from +3.5% y/y in March.

Canada CPI came in at +2.7% y/y in April (which was lower than market expectations) and was down from +2.9% y/y in March.

UK headline CPI was +2.3% y/y in April, decreasing from +3.3% y/y in March. Core inflation also slowed to +3.9% y/y in April from +4.2% y/y in March.

European Q1 GDP surprised a little stronger, while April inflation was broadly in line. Q1 GDP growth rose +0.3% q/q (+0.1% expected) for annual growth of +0.4% y/y.

As expected, the RBNZ left the Official Cash Rate unchanged at 5.50% at its May meeting. The central bank flagged it now expects to keep rates high for longer amid some signs of sticky inflation.

Sweden's Riksbank cut rates by 25bp as expected as markets going into the meeting were 64% priced for a cut.

The MSCI World ex-Aus Index rose +4.26% for the month of May:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+4.80%	+3.56%	+26.26%	+7.87%	+13.91%	+10.62%
MSCI World ex-AUS	+4.26%	+3.27%	+23.23%	+5.16%	+11.16%	+7.42%
S&P ASX 200 Accum. Index	+0.92%	+1.16%	+12.93%	+6.80%	+7.83%	+7.78%

Source: S&P, MSCI



Domestic Market

The RBA kept rates on hold at 4.35% in its meeting in May, as universally expected. They still see trimmed mean inflation at +2.6% y/y by mid-2026. Staff still assess policy as being “restrictive” based on financial indicators and ongoing easing in growth of aggregate demand.

The monthly CPI Indicator for April printed higher than expected at +3.6% y/y (consensus +3.4%) and +3.5% in March. Importantly, core measures also printed higher than expected. The CPI excluding volatile items and holiday travel was +4.1% y/y.

The Q1 wage price index (WPI) growth was 0.1% below expectations at +0.8% q/q and +4.1% y/y (consensus +0.9%/+4.2%). By sector, private sector wages growth was +0.8% q/q, and public sector wages growth was just +0.5% after +1.4% q/q in Q4.

The seasonally adjusted unemployment rate rose by 0.2% to 4.1% in April, up from a revised 3.9% in March. Employment rose by around 38,000 people and the number of unemployed grew by 30,000 people, leading to an uplift in the participation rate, increasing to 66.7% (by 0.1%).

April retail sales rose +0.1% m/m (consensus +0.2% m/m).

The February trade balance narrowed to \$5.0bn, its lowest since November 2020. The February surplus was revised down to \$6.6bn from \$7.3bn. In the month, exports were little changed (+0.1%) while imports rose +4.2%.

Dwelling approvals were +1.9% higher in March, but private house and apartment approvals were a bit stronger, up +3.8% and +3.6%.

The Australian dollar rose +1.72%, finishing the month at US66.37 cents (from US65.25 cents the previous month).

Credit Market

The global credit indices marginally tightened across the board in May. They are now back to their levels in early 2022 (prior to the rate hike cycle from most central banks):

Index	May 2024	April 2024
CDX North American 5yr CDS	51bp	52bp
iTraxx Europe 5yr CDS	52bp	55bp
iTraxx Australia 5yr CDS	65bp	73bp

Source: Markit



Fixed Interest Review

Benchmark Index Returns

Index	May 2024	April 2024
Bloomberg AusBond Bank Bill Index (0+YR)	+0.37%	+0.35%
Bloomberg AusBond Composite Bond Index (0+YR)	+0.39%	-1.98%
Bloomberg AusBond Credit FRN Index (0+YR)	+0.50%	+0.48%
Bloomberg AusBond Credit Index (0+YR)	+0.70%	-0.91%
Bloomberg AusBond Treasury Index (0+YR)	+0.35%	-2.03%
Bloomberg AusBond Inflation Gov't Index (0+YR)	-0.30%	-1.82%

Source: Bloomberg

Other Key Rates

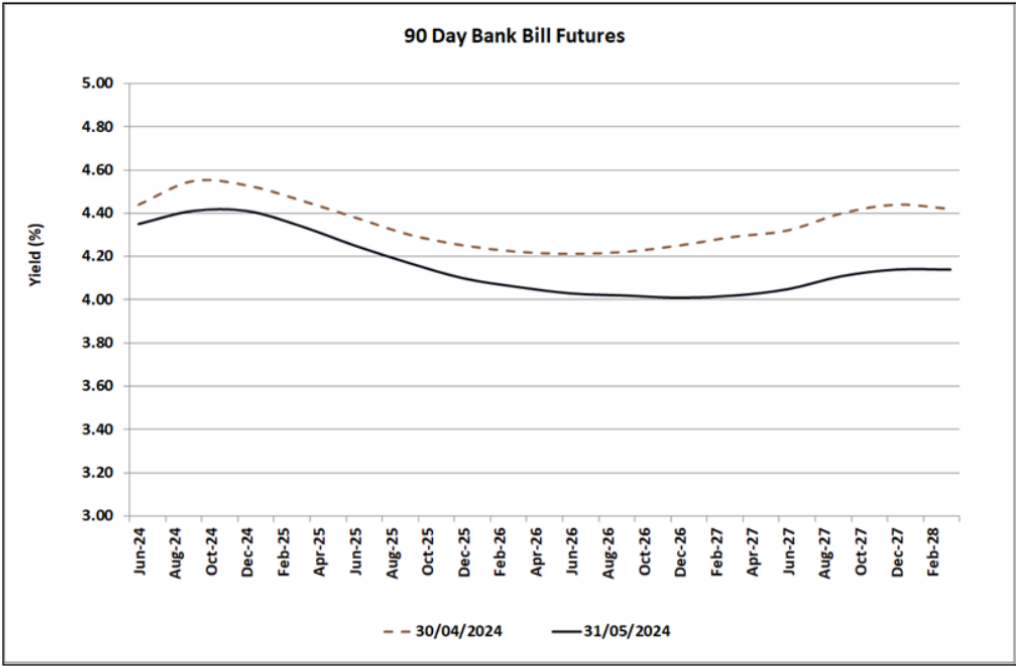
Index	May 2024	April 2024
RBA Official Cash Rate	4.35%	4.35%
90 Day (3 month) BBSW Rate	4.35%	4.41%
3yr Australian Government Bonds	4.05%	4.03%
10yr Australian Government Bonds	4.41%	4.42%
US Fed Funds Rate	5.25%-5.50%	5.25%-5.50%
2yr US Treasury Bonds	4.89%	5.04%
10yr US Treasury Bonds	4.51%	4.69%

Source: RBA, ASX, US Department of Treasury



90 Day Bill Futures

Bill futures fell across the board this month, following the movement in bond markets. Markets continue to push back their expectations of when the first rate cut will be delivered, resulting in a flattening of the curve.



Source: ASX

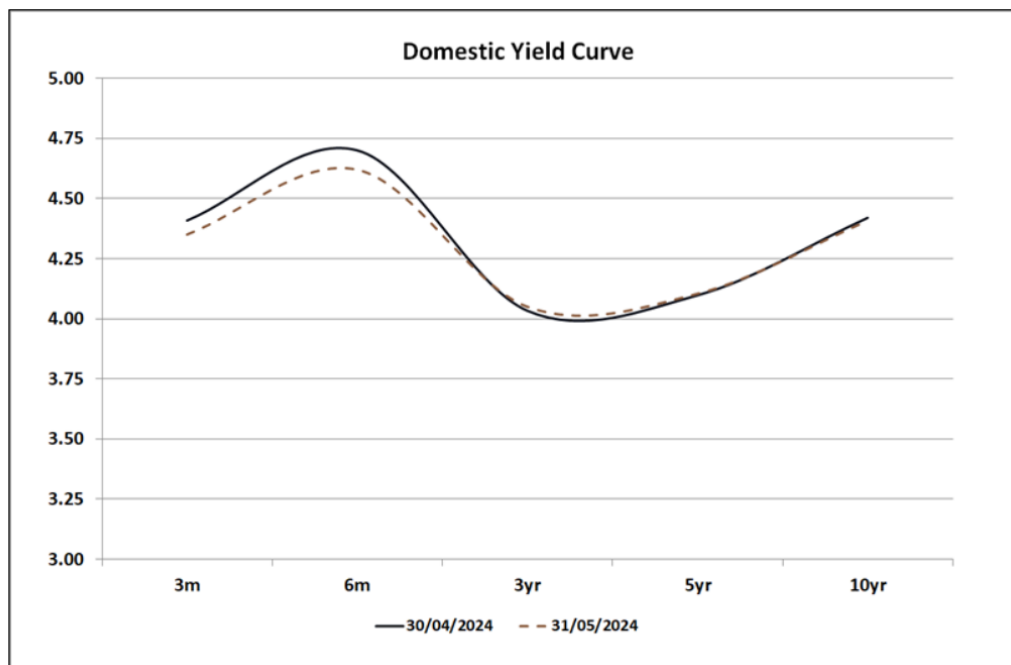


Fixed Interest Outlook

As per the minutes of the US Fed May meeting, policymakers concluded recent data had not increased their confidence that inflation was moving sustainably toward the 2% target to begin cutting rates. Monetary policy is currently considered “well-positioned” and further tightening is only required if inflation surprises to the upside.

Domestically, the RBA May meeting minutes stated inflation had eased more slowly than anticipated and that “risks around inflation had risen somewhat...Given this, members agreed that it was difficult either to rule in or rule out future changes in the cash rate target.” As is the case with most central banks at the moment, the RBA is waiting for current economic data to show a clear trend before taking any decisive action.

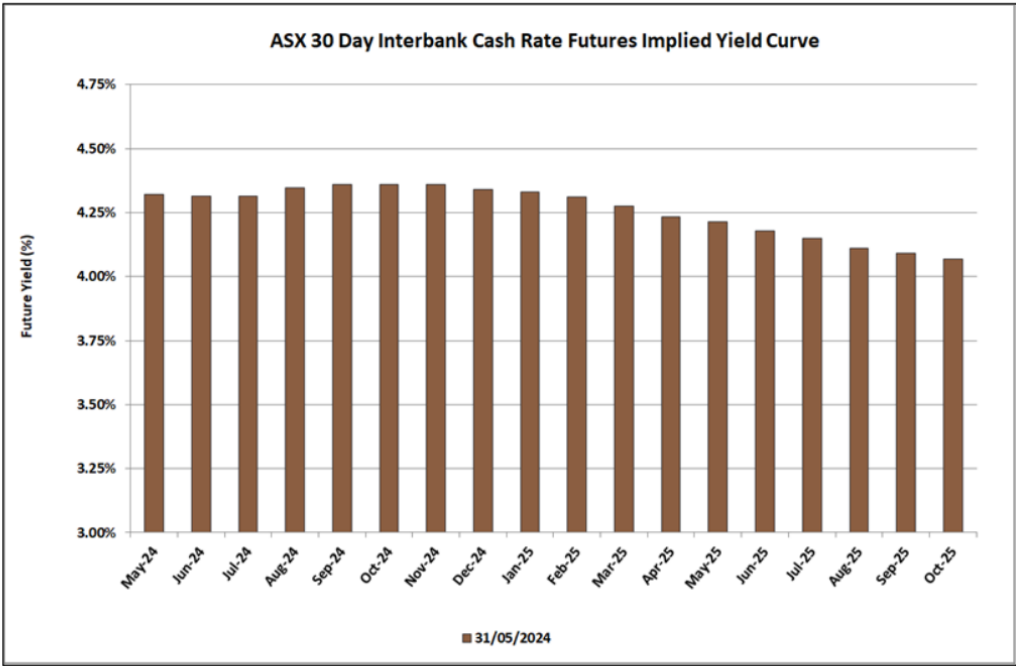
Over the month, longer-term yields remained relatively flat at the very long end of the curve (remains an inverse yield curve):



Source: ASX, RBA



For the time being, the consensus from the broader market is that we have reached the peak of the interest rate cycle. With inflation remaining sticky, financial markets have pushed back their expectations of rate cuts, with the first cut pencilled in for early-mid 2025.



Source: ASX

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12.7. QUARTERLY BUDGET REVIEW MARCH 2024

Author: Coordinator Financial Services

Authoriser: Acting Chief Financial Officer

RECOMMENDATION

That Council:-

1. Review and discuss the 31 March 2024 quarterly budget review of the 2023/24 Budget.
2. Note the overall impacts of proposed adjustments, a decrease of \$368k since the December 2023 quarter review, on Council's budgeted operating result for 2023/24 being a surplus of \$21,781,857, and after removing Capital Grants a deficit of \$1,151,920.

BACKGROUND

The Quarterly Budget Review Statement (QBRS) is prepared and provided by Council's Responsible Accounting Officer to comply with Regulation 203 of the Local Government (General) Regulation 2021 to inform Council and the community of Council's estimated financial position or the 2023/24 financial year, reviewed as at 31 March 2024. The QBRS must show, by reference to the estimated income and expenditure that is set out in the operational plan adopted by council for the relevant year, a revised estimate of income and expenditure for that year. It also requires the budget review statement to include a report by the responsible accounting officer as to whether they consider the review indicates council to be in a satisfactory financial position (as compared to its original budget) and if not, to include recommendations for remedial action.

This report contains an overview of the proposed budget variations for the Consolidated, General, Water, Sewer and Edward River Village funds. The Quarterly Budget Review Statement (QBRS) as outlined by the Office of Local Government in circular 10-32, is contained at Attachment 1 for Council's review. Legislative requirements, together with the implementation of a formal reporting mechanism, will ensure that councils have a robust and transparent budget reporting framework.

ISSUE/DISCUSSION

A review of Council's income, operating expenditure and capital expenditure has been undertaken and Council's financial position is considered satisfactory. The Quarterly Budget Review Statement links to the budget process and the Council decision relating to the budget adoption in June 2023, providing detailed information regarding:

1. Movements in the operational budget
2. Movements in the capital budget
3. Council's projected cash position at 30 June 2024
4. Contracts entered during the period with a value over \$50k
5. Consultancy and legal expenses year to date.
6. Key performance indicators

Operating Budget

The Attachment 1 "Quarterly Budget Review Statement - March 2024" details the changes between the Adopted budget, Revised budget, and Projected year end result. 58.99% of projected income has been recognised and 75.32% of the projected operational expenditure has been spent as of the end of March 2024.

All Rates income is recognised at the beginning of the year when raised, however only three of the four instalments have fallen due and payable. The Financial Assistance Grant (FAG) was received 100% as a prepayment in June 2023, therefore no quarterly payments will be received as set out in the adopted budget. There is uncertainty as to the amount that the Federal Government will pay as a prepayment of the Financial Assistance Grant in June 2024. Capital Income will be spread across the year as key project milestone requirements are met.

Notable transaction(s) in the March 2024 quarter include:

- Received \$686k for Local Roads and Community Infrastructure round 2
- Received \$607k for Local Roads and Community Infrastructure round 3
- Received \$1.70m for Roads to Recovery program
- Received \$725k for the final instalment of the Regional Roads Block Grant

The Rates, Annual Charges & Interest Outstanding ratio is currently at 4.80% and is now well below the state benchmark of 10%, and our target which is 7.50%. A management review of the of the adopted budget has identified the following operational variations for the March 2024 quarter:

Funded Changes

- \$17k - Increase Local Priority Grant income to match actuals, \$25k included in original budget

Other Changes

- (\$194k) – Increase in Employee costs for the termination of the Chief Executive Officer
- (\$150k) - Increase in chemical costs due to low water quality following flooding
- (Nil Impact) - Reallocate costs from Asset Management for MiWater investigations
- (\$42k) - Increase costs for code of conduct (\$23k legal and \$19k consultant) expenses incurred year to date

Capital Budget

The original 2023/24 capital budget funded and adopted by Council was \$10.13m. Carry forward projects from prior year budget of \$9.58m and variations from the September 2023 quarter of \$23.51m, made the total of \$44.81m for the revised 2023/24 capital budget as at the December quarter. With the reductions included as part of this March 2024 quarter of \$316k, the total capital works program is \$44.49m.

The following changes have been made to the capital works program for this March 2024 review:

- (\$43k) - Increase Local Priority Grant expenses to match income, no original budget included
- \$14k - Decrease expenses for works required at the Crossing Cafe
- \$45k - Decrease expenses for works required at the Medical Centre
- \$300k - Decrease costs for Landfill extension program as per earlier Council report

As of 31 March 2024, a total \$20.25m or 45.52% of the projected capital works budget has been spent. The current 2023/24 capital works program includes projects planned to be completed over multiple years, and therefore will not be completed in total by 30 June 2024. The value of these projects is estimated to be approximately \$12.08 million. These include Hardinge St, Pretty Pine Rd widening, Regional Emergency Road Repair Fund, Disaster Recovery Funding works and

Stronger Country Community round 5 projects. The value of capital works program predicted to be completed within the 2023/24 financial year is \$32.41m. On comparison of the actuals spent based on the current year projected works, we have spent 62.48%, with 37.52% remaining in 2023/24.

The revised budget current asset renewal ratio is 457%. This is high due to the large number of grants received for road renewal projects. It also includes flood damage repair works of approximately \$13m. If the flood repair work was to be excluded from the calculation, the capital work renewal program would be \$29.96m, resulting in an asset renewal ratio of 338%.

STRATEGIC IMPLICATIONS

The Quarterly Budget Review Statement provides fair and reasonable information to Councillors in respect to the budget to allow Councillors to appropriately discharge their fiscal management responsibilities to the community.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

5.2 Financially sustainable

FINANCIAL IMPLICATIONS

Should the proposed variations of a decrease of \$368k since the December 2023 quarter review be approved, Council's budgeted operating result for 2023/24 will be a surplus of \$21,781,857, and after removing Capital Grants a deficit of \$1,151,920.

LEGISLATIVE IMPLICATIONS

The preparation of a quarterly budget review statement is required under Clause 203(1) of the Local Government (General) Regulation 2021.

ATTACHMENTS

1. March 2024 QBRS

Attachment 1 - ECM_308469_v1_March 2024 QBRs(2)

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Report by Responsible Accounting Officer Budget Review Statement for Edward River Council for the quarter ending 31 March 2024

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Edward River Councilfor the quarter ended 31 March 2024 indicates that Council’s projected financial position at 30/6/24 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

In summary, operational budget movements for the Quarter, including capital grants, are as follows:

	\$'000 (Surplus/(Deficit)
Opening Operational Budget - As Adopted by Council	(599)
Previously adopted adjustments:	
Carry Forwards	(487)
September 2023 Qtr Budget Review	23,115
December 2023 Qtr Movements	121
Add:	
March 2024 Qtr Variations	(368)
Amended Operational Budget	21,782

Signed: 
Alistair Cochrane
Responsible Accounting Officer

Date: 29-Apr-24



March Quarterly Budget Review Income Statement by Entity

Consolidated Council Operating Result

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Income										
Rates & Annual Charges	14,923,962	0	0	0	0	14,923,962	0	14,923,962	14,931,140	
User Charges & Fees	4,215,072	0	0	0	0	4,215,072	0	4,215,072	3,469,367	
Interest & Investment Revenue	1,671,414	0	0	0	0	1,671,414	0	1,671,414	1,250,445	
Other Revenues	545,850	0	0	147,000	0	692,850	0	692,850	530,773	
Grants & Contributions - Operating	9,503,507	0	865,257	0	0	10,368,764	0	10,368,764	4,737,292	
Capital Grants & Contributions	110,000	0	22,805,857	0	0	22,915,857	17,921	22,933,778	7,415,814	1
Profit / Loss	235,000	0	0	0	0	235,000	0	235,000	121,902	
Total Income	31,204,805	0	23,671,114	147,000	0	55,022,918	17,921	55,040,839	32,456,732	
Expense										
Employee Benefits & On-Costs	11,850,143	(1)	(30,000)	5,050	0	11,825,192	194,220	12,019,412	9,159,611	2
Borrowing Costs	128,257	0	0	0	0	128,257	0	128,257	-	
Materials & Contracts	8,170,226	450,206	585,633	20,950	0	9,227,015	192,105	9,419,120	8,324,226	3,4,5
Depreciation, Amortisation & Impairment	11,008,154	0	0	0	0	11,008,154	0	11,008,154	6,915,736	
Other Expenses	647,000	37,040	0	0	0	684,040	0	684,040	478,053	
Internals	0	0	0	0	0	0	0	0	0	
Total Expense	31,803,779	487,246	555,633	26,000	0	32,872,657	386,325	33,258,982	24,877,627	
Surplus/(Deficit)	(598,974)	(487,246)	23,115,481	121,000	0	22,150,261	(368,404)	21,781,857	7,579,105	
Surplus/(Deficit) before Capital items	(708,974)	(487,246)	309,624	121,000	0	(765,595)	(386,325)	(1,151,920)	163,292	

Budget Variations being recommended include the following material items for the Consolidated Council								Cash Movement	Ref Note
Increase Local Priority Grant income to match actuals								17,921	1
Increase Employee costs to cover termination of the Chief Executive Officer								(194,220)	2
Reallocate costs from Asset Management to MiWater investigations								-	3
Increase costs for code of conduct incurred year to date								(42,105)	4
Increase costs for chemicals at Water Treatment plant for poor water quality that occurred due to flooding								(150,000)	5



March Quarterly Budget Review Income Statement by Entity

Edward River Council Operating Result

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Income										
Rates & Annual Charges	9,900,825	-	-	-	-	9,900,825	-	9,900,825	9,931,492	
User Charges & Fees	1,939,670	-	-	-	-	1,939,670	-	1,939,670	2,406,747	
Interest & Investment Revenue	1,239,936	-	-	-	-	1,239,936	-	1,239,936	876,176	
Other Revenues	545,850	-	-	147,000	-	692,850	-	692,850	530,773	
Grants & Contributions - Operating	9,503,507	-	865,257	-	-	10,368,764	-	10,368,764	4,737,292	
Capital Grants & Contributions	25,000	-	22,805,857	-	-	22,830,857	17,921	22,848,778	7,311,605	1
Profit / Loss	235,000	-	-	-	-	235,000	-	235,000	121,902	
Total Income	23,389,789	-	23,671,114	147,000	-	47,207,902	17,921	47,225,823	25,915,987	
Expense										
Employee Benefits & On-Costs	10,991,211	(1)	(30,000)	5,050	-	10,966,260	194,220	11,160,480	8,045,902	2
Borrowing Costs	43,107	-	-	-	-	43,107	-	43,107	-	
Materials & Contracts	4,775,534	409,055	585,633	20,950	-	5,791,172	(7,895)	5,783,277	5,687,240	3,4
Depreciation, Amortisation & Impairment	9,342,194	-	-	-	-	9,342,194	-	9,342,194	5,811,905	
Other Expenses	647,000	37,040	-	-	-	684,040	-	684,040	478,053	
Internals	-	-	-	-	-	-	-	-	-	
Total Expense	25,799,046	446,094	555,633	26,000	-	26,826,773	186,325	27,013,098	20,023,101	
Surplus/(Deficit)	(2,409,257)	(446,094)	23,115,481	121,000	-	20,381,129	(168,404)	20,212,725	5,892,886	
Surplus/(Deficit) before Capital items	(2,434,257)	(446,094)	309,624	121,000	-	(2,449,728)	(186,325)	(2,636,053)	(1,418,719)	

Budget Variations being recommended include the following material items for the Consolidated Council								Cash Movement	Ref Note
Increase Local Priority Grant income to match actuals								17,921	1
Increase Employee costs to cover termination of the Chief Executive Officer								(194,220)	2
Reallocate costs from Asset Management to MiWater investigations								50,000	3
Increase costs for code of conduct incurred year to date								(42,105)	4



March Quarterly Budget Review Income Statement by Entity

Water Supply Services Operating Result

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Income										
Rates & Annual Charges	1,633,972	-	-	-	-	1,633,972	-	1,633,972	1,582,275	
User Charges & Fees	2,052,414	-	-	-	-	2,052,414	-	2,052,414	827,279	
Interest & Investment Revenue	250,036	-	-	-	-	250,036	-	250,036	174,241	
Capital Grants & Contributions	35,000	-	-	-	-	35,000	-	35,000	46,471	
Total Income	3,971,422	-	-	-	-	3,971,422	-	3,971,422	2,630,266	
Expense										
Employee Benefits & On-Costs	487,021	-	-	-	-	487,021	-	487,021	520,839	
Materials & Contracts	1,869,469	41,151	-	-	-	1,910,620	200,000	2,110,620	1,407,421	1,2
Depreciation, Amortisation & Impairment	868,167	-	-	-	-	868,167	-	868,167	612,895	
Internals			-	-	-	-	-	-	-	
Total Expense	3,224,657	41,151	-	-	-	3,265,808	200,000	3,465,808	2,541,156	
Surplus/(Deficit)	746,766	(41,151)	-	-	-	705,614	(200,000)	505,614	89,110	

Surplus/(Deficit) before Capital items	711,766	(41,151)	-	-	-	670,614	(200,000)	470,614	42,639
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Budget Variations being recommended include the following material items for the Consolidated Council							Cash Movement	Ref Note
Increase costs for chemicals at Water Treatment plant for poor water quality that occurred due to flooding							(150,000)	1
Reallocated costs for MiWater investigations from Asset Management							(50,000)	2



March Quarterly Budget Review Income Statement
by Entity

Sewer Services Operating Result

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Income										
Rates & Annual Charges	3,389,165	-	-	-	-	3,389,165	-	3,389,165	3,417,373	
User Charges & Fees	215,987	-	-	-	-	215,987	-	215,987	235,341	
Interest & Investment Revenue	181,441	-	-	-	-	181,441	-	181,441	200,028	
Capital Grants & Contributions	50,000	-	-	-	-	50,000	-	50,000	57,738	
Total Income	3,836,594	-	-	-	-	3,836,594	-	3,836,594	3,910,479	
Expense										
Employee Benefits & On-Costs	366,911	-	-	-	-	366,911	-	366,911	592,870	
Materials & Contracts	1,490,222	-	-	-	-	1,490,222	-	1,490,222	1,094,000	
Depreciation, Amortisation & Impairment	797,793	-	-	-	-	797,793	-	797,793	490,936	
Internals	-	-	-	-	-	-	-	-	-	
Total Expense	2,654,926	-	-	-	-	2,654,926	-	2,654,926	2,177,805	
Surplus/(Deficit)	1,181,668	-	-	-	-	1,181,668	-	1,181,668	1,732,674	
Surplus/(Deficit) before Capital items	1,131,668	-	-	-	-	1,131,668	-	1,131,668	1,674,936	

Budget Variations being recommended include the following material items for the Consolidated Council								Cash Movement	Ref Note
No Change								0	



March Quarterly Budget Review Income Statement
by Entity

Edward River Village Operating Result

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Income										
User Charges & Fees	7,000	-	-	-	-	7,000	-	7,000	-	
Total Income	7,000	-	-	-	-	7,000	-	7,000	-	
Expense										
Employee Benefits & On-Costs	5,000	-	-	-	-	5,000	-	5,000	-	
Borrowing Costs	85,150	-	-	-	-	85,150	-	85,150	-	
Materials & Contracts	35,000	-	-	-	-	35,000	-	35,000	39,893	
Total Expense	125,150	-	-	-	-	125,150	-	125,150	39,893	
Surplus/(Deficit)	(118,150)	-	-	-	-	(118,150)	-	(118,150)	(39,893)	
Surplus/(Deficit) before Capital items	(118,150)	-	-	-	-	(118,150)	-	(118,150)	(39,893)	

Budget Variations being recommended include the following material items for the Consolidated Council	Cash Movement	Ref Note
No Change	0	



March Quarterly Budget Review Capital Statement by Entity

Consolidated Council Capital Expenditure

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
New Assets										
Land & buildings	515,000	1,976,578	1,436,095	0	0	3,927,674	0	3,927,674	2,076,371	
Library resources	50,000	0	0	0	0	50,000	0	50,000	37,692	
Other Assets/Infrastructure	0	16,702	0	0	0	16,702	0	16,702	24,601	
Stronger Communities Projects	0	10,000	0	0	0	10,000	0	10,000	0	
Total New Assets	565,000	2,003,280	1,436,095	0	0	4,004,376	0	4,004,376	2,138,663	
Renewal Assets (replacements)										
IT equipment	122,000	48,650	0	0	0	170,650	0	170,650	159,810	
Land & buildings	1,100,000	278,636	420,000	147,000	0	1,945,635	(359,465)	1,586,170	576,413	2,3,4
Library resources	0	36,594	0	0	0	36,594	42,921	79,515	21,248	1
Other Assets/Infrastructure	215,000	5,932,453	929,383	0	0	7,076,836	0	7,076,836	6,891,508	
Plant & equipment	1,204,000	96,119	0	0	0	1,300,119	0	1,300,119	298,462	
Roads, bridges, footpaths, K&G, Drainage	5,094,000	260,697	21,440,823	0	0	26,795,520	0	26,795,520	9,132,648	
Sewer Infrastructure	810,000	45,735	0	0	0	855,735	0	855,735	489,418	
Software	0	0	10,000	0	0	10,000	0	10,000	18,000	
Stronger Communities Projects	0	0	714,000	0	0	714,000	0	714,000	10,382	
Water Infrastructure	1,020,000	878,404	0	0	0	1,898,404	0	1,898,404	511,996	
Total Renewal Assets (replacements)	9,565,000	7,577,287	23,514,206	147,000	0	40,803,492	(316,544)	40,486,949	18,109,883	
Total Capital Program	10,130,000	9,580,567	24,950,301	147,000	0	44,807,868	(316,544)	44,491,324	20,248,546	

Budget Variations being recommended include the following material items for the Consolidated Council	Cash Movement	Ref Note
Increase Local Priority Grant funds to match income	(42,921)	1
Reduce expenditure for Medical Centre	45,000	2
Reduce expenditure for Crossing Café	14,465	3
Reduce expenditure for Landfill extension program	300,000	4



March Quarterly Budget Review Capital Statement by Entity

Edward River Council Capital Expenditure

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
New Assets										
Land & buildings	515,000	95,218	225,885	0	0	836,103	0	836,103	77,554	
Library resources	50,000	0	0	0	0	50,000	0	50,000	37,692	
Other Assets/Infrastructure	0	16,702	0	0	0	16,702	0	16,702	24,601	
Stronger Communities Projects	0	10,000	0	0	0	10,000	0	10,000	0	
Total New Assets	565,000	121,920	225,885	0	0	912,805	0	912,805	139,846	
Renewal Assets (replacements)										
IT equipment	122,000	48,650	0	0	0	170,650	0	170,650	159,810	
Land & buildings	1,100,000	278,636	420,000	147,000	0	1,945,635	(359,465)	1,586,170	576,413	2,3,4
Library resources	0	36,594	0	0	0	36,594	42,921	79,515	21,248	1
Other Assets/Infrastructure	215,000	5,932,453	929,383	0	0	7,076,836	0	7,076,836	6,891,508	
Plant & equipment	1,204,000	96,119	0	0	0	1,300,119	0	1,300,119	298,462	
Roads, bridges, footpaths, K&G, Drainage	5,094,000	260,697	21,440,823	0	0	26,795,520	0	26,795,520	9,132,648	
Software	0	0	10,000	0	0	10,000	0	10,000	18,000	
Stronger Communities Projects	0	0	714,000	0	0	714,000	0	714,000	10,382	
Total Renewal Assets (replacements)	7,735,000	6,653,149	23,514,206	147,000	0	38,049,354	(316,544)	37,732,810	17,108,469	
Total Capital Program	8,300,000	6,775,068	23,740,091	147,000	0	38,962,159	(316,544)	38,645,615	17,248,315	

Budget Variations being recommended include the following material items for the Consolidated Council								Cash Movement	Ref Note
Increase Local Priority Grant funds to match income								(42,921)	1
Reduce expenditure for Medical Centre								45,000	2
Reduce expenditure for Crossing Café								14,465	3
Reduce expenditure for Landfill extension program								300,000	4



March Quarterly Budget Review Capital Statement
by Entity

Water Supply Services Capital Expenditure

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
New Assets	0	0	0	0	0	0	0	0	0	
Total New Assets	0	0	0	0	0	0	0	0	0	
Renewal Assets (replacements)										
Water Infrastructure	1,020,000	878,404	0	0	0	1,898,404	0	1,898,404	511,996	
Total Renewal Assets (replacements)	1,020,000	878,404	0	0	0	1,898,404	0	1,898,404	511,996	
Total Capital Program	1,020,000	878,404	0	0	0	1,898,404	0	1,898,404	511,996	

Budget Variations being recommended include the following material items for the Consolidated Council	Cash Movement	Ref Note
No Change	0	



March Quarterly Budget Review Capital Statement
by Entity

Sewer Services Capital Expenditure

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
New Assets	0	0	0	0	0	0	0	0	0	
Total New Assets	0	0	0	0	0	0	0	0	0	
Renewal Assets (replacements)										
Sewer Infrastructure	810,000	45,735	0	0	0	855,735	0	855,735	489,418	
Total Renewal Assets (replacements)	810,000	45,735	0	0	0	855,735	0	855,735	489,418	
Total Capital Program	810,000	45,735	0	0	0	855,735	0	855,735	489,418	

Budget Variations being recommended include the following material items for the Consolidated Council								Cash Movement	Ref Note
No Change								0	



March Quarterly Budget Review Capital Statement
by Entity

Edward River Village Capital Expenditure

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
New Assets										
Land & buildings	0	1,881,361	1,210,210	0	0	3,091,571	0	3,091,571	1,998,817	
Total New Assets	0	1,881,361	1,210,210	0	0	3,091,571	0	3,091,571	1,998,817	
Renewal Assets (replacements)										
	0	0	0	0	0	0	0	0	0	
Total Renewal Assets (replacements)	0	0	0	0	0	0	0	0	0	
Total Capital Program	0	1,881,361	1,210,210	0	0	3,091,571	0	3,091,571	1,998,817	

Budget Variations being recommended include the following material items for the Consolidated Council	Cash Movement	Ref Note
No Change	0	



Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2024

	Adopted Budget 23/24 \$'000	Approved Changes					Revised Budget 23/24 \$'000	Variations for this Mar Qtr		Projected Year End Result \$'000	Actual YTD figures \$'000*
		Carry Forwards	Sept 23 \$'000s	Dec 23 \$'000	Other than by QBRs \$'000s	Note		Mar Qtr \$'000	Note		
		\$'000	\$'000s	\$'000	\$'000s	Note		\$'000	Note		
Unrestricted	7,611	-	5,557		-		13,168	-		13,168	9,056
Externally Restricted											
Developer Contributions - General	79	-	-	-	-		79	-		79	39
Specific Purpose Unexpended Grants	4,573	-	-	-	-		4,573	-		4,573	5,883
Merger Funding	-	-	-	-	-		-	-		-	367
Water Supplies	7,341	-	-	-	1,509		8,850	-		8,850	6,673
Sewerage Services	7,753	-	-	-	172		7,925	-		7,925	8,074
Domestic Waste Management	1,300	-	-	-	-		1,300	-		1,300	1,300
EPA Waste	36	-	-	-	-		36	-		36	36
Conargo Milestones/Interpretative	37	-	-	-	-		37	-		37	16
Regional Arts	3	-	-	-	-		3	-		3	3
Deniliquin Band Committee	26	-	-	-	-		26	-		26	26
Conargo Oval M&R	20	-	-	-	-		20	-		20	20
Total Externally Restricted	21,168	-	-	-	1,681		22,849	-		22,849	22,437



Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2024

		Approved Changes					Revised Budget 23/24 \$'000	Variations		Projected	Actual YTD figures \$'000*
		Adopted Budget 23/24 \$'000	Carry Forwards \$'000	Sept 23 \$'000s	Dec 23 \$'000	Other than by QBRs \$'000s		for this Mar Qtr \$'000	Year End Result \$'000		
						Note					
Internally Restricted											
	Plant Replacement	1,800	-	-	-	-		1,800	-	1,800	1,799
	Infrastructure Replacement	1,780	-	-	-	(420)		1,360	-	1,360	1,360
	Employees Leave	693	-	-	-	-		693	-	693	693
	Deposits, Retentions and Bonds	295	-	-	-	-		295	-	295	258
	Advanced Payment - Financial Assistance Grant	6,972	-	(6,972)	-	-		-	-	-	
	Airport Industrial Land	20	-	-	-	-		20	-	20	20
	Asset Management	14	-	-	-	-		14	-	14	14
	Airport Runway Development	187	-	-	-	-		187	(187)	1	-
	Blighty Power Upgrade	70	-	-	-	-		70	-	70	70
	Building Maintenance	50	-	-	-	-		50	-	50	50
	Cemetery Upgrade	9	-	-	-	-		9	-	9	9
	Conargo Hall Committee Bequest	2,636	-	-	-	-		2,636	-	2,636	
	Depot office & gates upgrade	41	-	-	-	-		41	-	41	41
	Dog Trail	3	-	-	-	-		3	-	3	3
	Election Reserve	12	-	-	-	-		12	-	12	12
	Fencing Conargo	7	-	-	-	-		7	-	7	7
	Gravel Pits	14	-	-	-	-		14	-	14	14
	Human Resources	18	-	-	-	-		18	-	18	18
	Internal Audit	6	-	-	-	-		6	-	6	6
	Land Development	385	-	-	-	-		385	-	385	385
	Landscaping Plan	90	-	-	-	-		90	-	90	90
	Recreation Reserves/Villages (Landscaping Plans)	1,113	-	-	-	-		1,113	-	1,113	1,113



Cash & Investments Budget Review Statement for Edward River Council for the quarter ending 31 March 2024

	Adopted Budget 23/24 \$'000	Approved Changes					Revised Budget 23/24 \$'000	Variations		Projected	Actual YTD figures \$'000*
		Carry Forwards \$'000	Sept 23 \$'000s	Dec 23 \$'000	Other than by QBRs \$'000s	Note		for this Mar Qtr \$'000	Note	Year End	
										Result	
										\$'000	
Risk Management	45	-	-	-	-		45	-		45	45
Wanganella Community Hall	5	-	-	-	-		5	-		5	5
Shire Entrance Signs	5	-	-	-	-		5	-		5	5
Tourism/Industry Promotion	13	-	-	-	-		13	-		13	13
Town Planning Plan, Surveys & Studies	103	-	-	-	-		103	-		103	103
Waste Facilities	63	-	-	-	-		63	-		63	63
Water Supply Network	57	-	-	-	-		57	-		57	57
Website Development	2	-	-	-	-		2	-		2	2
Conargo and Pretty Pine Landfills	23	-	-	-	-		23	-		23	-
Edward River Village	520	-	(520)	-	-		-	-		-	-
North Depot Redevelopment	125	-	-	-	-		125	(125)	2	-	-
Total Internally Restricted	17,176	-	(6,972)	-	(420)		9,264	(312)		8,952	6,255
Total Cash & Investments	45,955	-	(1,415)	-	1,261		45,281	(312)		44,969	37,748



Edward River
COUNCIL

Contracts Budget Review Statement for Edward River Council for the quarter ending 31 March 2024

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
Bild Infrastructure Pty Ltd	Pretty Pine Road Widening	4,285,490	Mar-24	18 months	Y
Deni Civil and Construction Pty Ltd	Whitelock St carpark	184,937	Mar-24	6 weeks	Y
Rhys Tremble Concreting and Engineering Pty Ltd	Deniliquin Rovers Netball Courts	165,000	Dec-23	4 weeks	Y
Waratah Constructions	Bridge refurbishments	98,340	Mar-24	4 weeks	Y
King of Courts	Memorial Park netball court flood repairs	114,415	Oct-23	8 weeks	Y
Project Management Partners Pty Ltd	Human Resources and Recruitment project work	80,300	Feb-24	5 months	Y
Winton Consulting Pty Ltd	People and Culture Framework	86,200	Oct-23	6 months	Y

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.



March Quarterly Budget Review Statement
Contracts and Consultancy

Description	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March	Ref Notes
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar					
Consultants	948,500	338,696	20,000	0	0	1,307,196	19,320	1,326,516	911,669	
Legal	18,000	0	16,633	0	0	34,633	22,785	57,418	122,953	
Total	966,500	338,696	36,633	0	0	1,341,829	42,105	1,383,934	1,034,621	

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management.

Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments: Expenditure Year to Date

Consultants - Growth Management Strategy (\$180k), Backfill for Acting Chief Financial Officer and other accounting positions (\$108k), Backfill roles in Governance, Safety and Risk (\$194k), Backfill Manager Operations (\$118k), People and Culture backfill (46k), Emergency Management (123k), Organisational Redesign (\$25k), Visitor Information Guide (18k), Code of conduct costs (19k) and other general consultant works (\$80k).

Legals - Code of conduct investigations (\$23k), employment related matters (\$38k)*, Saleyards Rd (7k)*, planning advice (\$5k), Medical Centre lease (\$2.5k), Lease advice (29k)*, Edward River Village contracts (7k)* and other general legal advice (\$11.5k).

*These costs are unbudgeted, however, have been offset by savings in other areas in materials and contracts and do not require a budget adjustment



Quarterly Budget Review KPI Statement
for Consolidated Council

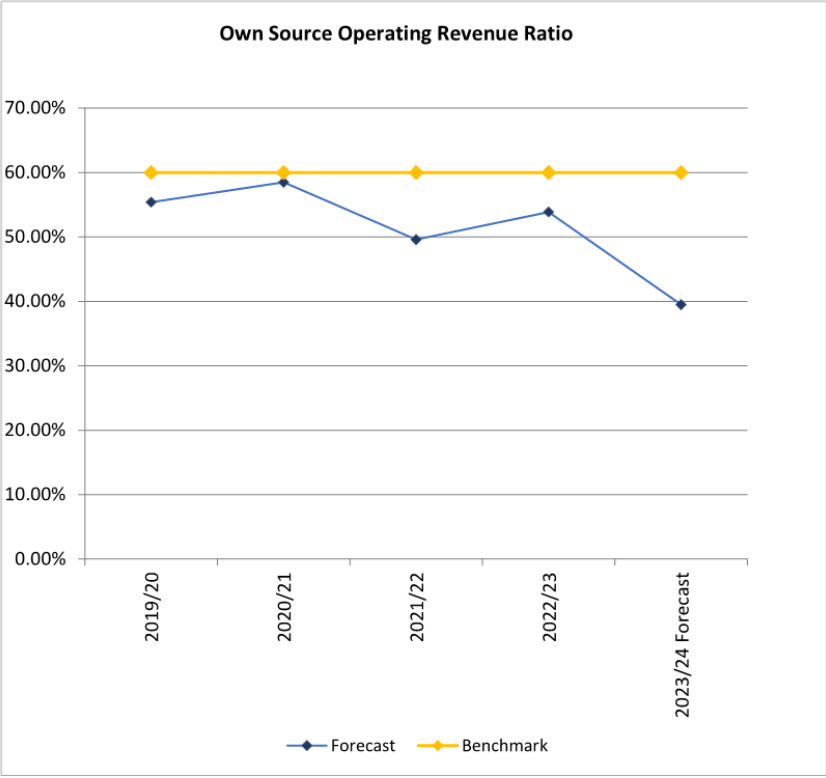
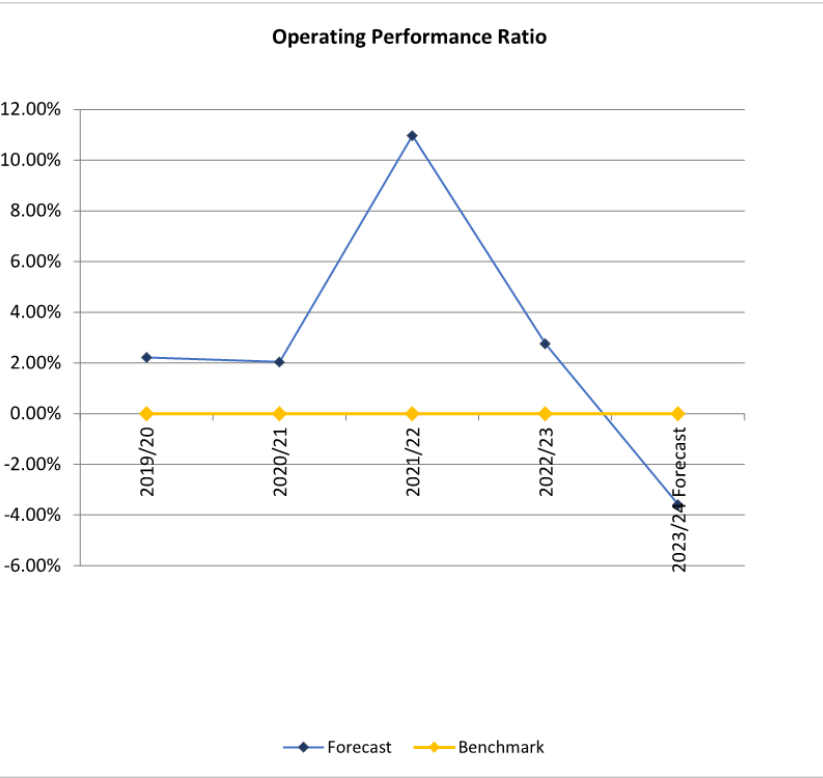
Consolidated Council Key Performance Indicator Forecasts

KPI	Original Budget	Approved Changes				Revised Budget	Recommended changes for Council Resolution	Projected Year End Result	Actual YTD March
		Carry Overs	QBRs - Sept	QBRs - Dec	QBRs - Mar				
Operating Performance Ratio Forecast Benchmark (> 0%)	 -2.28% 0.00%	-1.57%	1.07%	0.39%	0.00%	 -2.38% 0.00%	-1.20%	 -3.59% 0.00%	 -14.10% 0.00%
Own Source Operating Revenue Ratio Forecast Benchmark (>60%)	 69.19% 60.00%	0.00%	-29.85%	0.16%	0.00%	 39.51% 60.00%	-0.01%	 39.49% 60.00%	 61.66% 60.00%
Infrastructure Renewals Ratio Forecast Benchmark (> 100%)	 108.03% 100.00%	85.58%	265.57%	1.66%	0.00%	 460.84% 100.00%	-3.58%	 457.26% 100.00%	 256.61% 100.00%



Quarterly Budget Review KPI Statement
for Consolidated Council

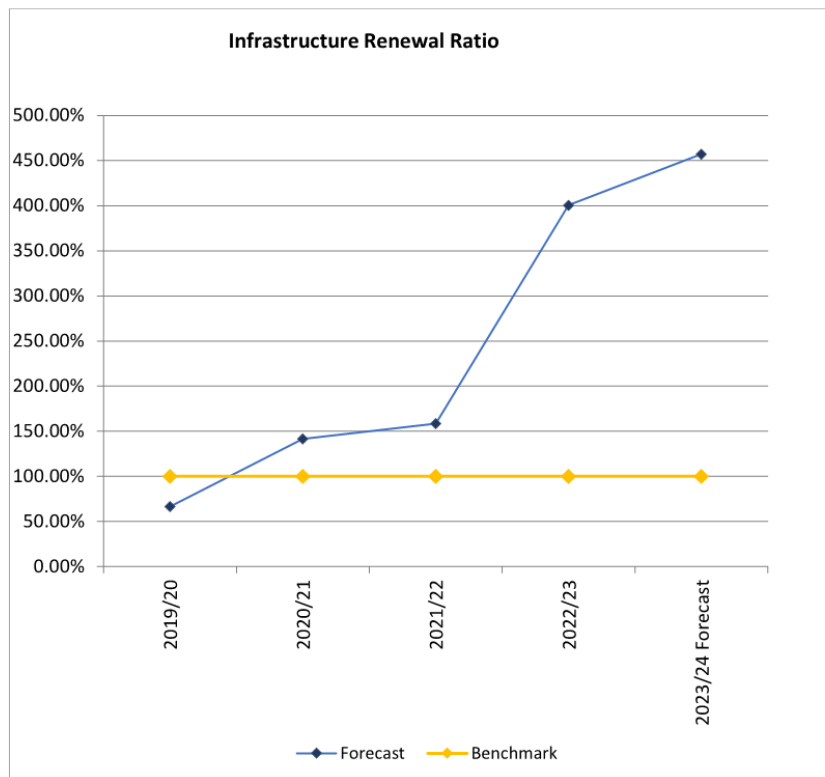
Consolidated Council Key Performance Indicator Graphs





Quarterly Budget Review KPI Statement
for Consolidated Council

Consolidated Council Key Performance Indicator Graphs



12.8. RESOLUTIONS OF COUNCIL

Author: Executive Assistant

Authoriser: Interim Chief Executive Officer

RECOMMENDATION

That Council note the information in the Resolutions of Council as at 31 May 2024

BACKGROUND

The attached report details the status of open Resolutions of Council.

Total Resolutions of Council for the 2022/2023 Financial Year - 230

Total Closed Resolutions of Council for the 2022/2023 Financial Year - 228

Total Resolutions of Council for the 2023/2024 Financial Year - 199

Total Closed Resolutions of Council for the 2023/2024 Financial Year - 186

ISSUE/DISCUSSION

Monthly report to update Councillors and community members on the progress of Council Resolutions.

STRATEGIC IMPLICATIONS

As outlined in the status updates.

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

N/A

LEGISLATIVE IMPLICATIONS

N/A

ATTACHMENTS

1. Council meeting resolutions as at 31 May 2024

Attachment 1 - Council meeting resolutions at 31 May 2024

Council Meeting Resolutions as at 31 May 2024

21 May 2024	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2024/2105/12.1	<p>Draft Edward River Growth Strategy 2050 for Public Exhibition</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Resolve to place the draft Edward River Growth Strategy 2050 for a 28-day public exhibition period 2. Endorse the proposed activities to support a robust and inclusive community engagement on the draft Edward River Growth Strategy 2050 3. Acknowledge the efforts of the Growth Strategy Advisory Committee in their work in guiding the development of the draft strategy to this point, and their commitment to support the community engagement program. 	Manager Community & Economy	On Public Exhibition until 18 June 2024	August 2024
2024/2105/12.3	<p>Voluntary Planning Agreement for Yanco Delta Windfarm Development.</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Place the draft Voluntary Planning Agreement for the Yanco Delta Windfarm Development on public exhibition for a period of not less than 28 days and invite submissions from the community regarding the agreement, 2. If no submissions are received, authorise the Interim Chief Executive Officer to sign the draft Voluntary Planning Agreement for the Yanco Delta Windfarm Development on behalf of Council. 	Director Infrastructure	On Public Exhibition until 18 June 2024	July 2024
2024/2105/12.4	<p>Naming of Rest Area in North Deniliquin</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Endorse the name 'Flo Allen Park' for the reserve in North Deniliquin along Davidson Street and adjacent to Brick Kiln Creek, 2. Call for submissions from the public regarding the proposed name 'Flo Allen Park' for a period of not less than 28 days, and 3. If no submissions are received, submit the name Flo Allen Park to the Geographic Names Board for the reserve in North 	Director Infrastructure	On Public Exhibition until 18 June 2024	July 2024

Council Meeting Resolutions as at 31 May 2024

	Deniliquin along Davidson Street and adjacent to Brick Kiln Creek.			
2024/2105/12.8	Quarterly Budget Review Statement – March 2024 That Council defer the QBRs report until clarification is received.	Acting Chief Financial Officer	Report reviewed and will return to Council in June.	June 2024
2024/0521/15.1	Contract C2023-13 Sewer Relining and CCTV Inspections That Council: <ol style="list-style-type: none"> 1. Accepts the tender submitted by South West Pipe Relining Pty Ltd for Contract C2023-13 Sewer Relining and CCTV Inspections for the extended Schedule of Rates amount of \$208,001 + GST, 2. Authorises the Mayor and Chief Executive Officer to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2023-13 Sewer Relining and CCTV Inspections, and 3. Authorises the Contract Superintendent to approve variations on the contract up to a maximum value of 10% of the contract sum to allow for any issues that may arise on site. 	Director Infrastructure	Contract Signed and Common Seal affixed.	Closed
16 April 2024	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2024/1604/11.	Airport Advisory Committee That Council receive the draft minutes of the Airport Advisory Committee meeting held Tuesday 12th March 2024, note the committee's resolutions, and amend minutes to reflect the attendance of Cr Linda Fawns.	Director Infrastructure	Minutes amended	Closed
2024/1604/11.3	Rotary Park User Group That Council receive the draft minutes of the Rotary Park User Group meeting held Wednesday 13th March 2024, note the committee's resolutions, and adjust the minutes to reflect the attendance of Cr Pat Fogarty.	Director Infrastructure	Minutes amended	Closed

Council Meeting Resolutions as at 31 May 2024

2024/1604/12.1	<p>2024-25 Operational Plan and Budget</p> <p>3. Whereas the Council is committed to transparency and accountability in its financial management;</p> <p>4. Be it resolved that the current operational plan be put on public display to provide the community with an opportunity to review and comment;</p> <p>5. Further be it resolved that the Council advises the public that modifications are being considered that will aim to reduce the operational deficit. These changes will be designed to enhance fiscal efficiency without compromising the quality of services provided to the community;</p> <p>6. Be it finally resolved that details of the proposed changes will be made available to the public as part of the consultation process, ensuring that community feedback is solicited and considered before finalising the operational plan.</p>	Director Corporate Services	2024-25 Operational Plan and Budget is currently on display.	June 2024
2024/1604/12.2	<p>Southern Riverina Regional Drought Resilience Plan</p> <p>That Council:</p> <p>1. Endorses the draft Southern Riverina Regional Drought Resilience Plan,</p> <p>2. Places the draft Southern Riverina Regional Drought Resilience Plan on public exhibition for a period of 28 days, and</p> <p>3. Receives a further report regarding the draft Southern Riverina Regional Drought Resilience Plan at the June 2024 Council meeting.</p>	Director Infrastructure	Plan is currently on Public Exhibition	July 2024
2024/1604/12.4	<p>Power Purchase Agreement – RAMJO</p> <p>That Council delegate the authority to execute the contracts for the supply of electricity for large market sites and streetlighting to the</p>	Director Infrastructure	Tendering process underway.	June 2024

Council Meeting Resolutions as at 31 May 2024

	Chief Executive Officer, subject to a successful tendering process by the Hunter Joint Organisation.			
19 March 2024	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2024/1903/11.4	<p>Audit Risk and Improvement Committee Draft Minutes</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Receives the draft Minutes of the Audit, Risk and Improvement Committee meeting held on 15 February 2024, and endorse the resolutions and recommendations of that meeting, specifically: <ol style="list-style-type: none"> a) Adoption of the updated Terms of Reference, noting the membership composition of four independent members and, b) Adoption of the Annual Internal Audit Plan for 2024-25, being cyber security risk and taxation compliance (including fuel tax credits) 2. Notes the annual self-assessment undertaken by the Committee and the accompanying letter from the Audit, Risk and Improvement Chair. 3. That a copy of the letter from the Chair of Audit, Risk and Improvement Committee be brought to the attention of Staff and that a report be brought back to Council. 	Director Corporate Services	<p>Parts 1 & 2 are completed.</p> <p>Part 3 – the Chair's letter was tabled back to ARIC at the May meeting for confirmation; actions will be added to the ARIC Action Register for ongoing monitoring by ARIC. This is reported in the minutes and will be presented to council.</p>	<p>Item 3 Report to May ARIC Meeting. May ARIC Minutes to be presented to June Council meeting.</p> <p>June 2024</p>
2024/1903/12.3	<p>Revised Councillor Expenses and Facilities Policy</p> <p>That Council defer this report to the April 2024 Ordinary Council meeting to allow for further changes.</p>	Director Corporate Services	Policy updated. Further Revision required.	Closed
20 February 2024	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion

Council Meeting Resolutions as at 31 May 2024

2024/2002/14.6	Audit, Risk & Improvement Committee Terms of Reference That Council defers this report until the Audit, Risk & Improvement Committee meets in May 2024.	Manager Governance Risk & Safety	Complete. Council resolved March 2024. 2024/1903/11.4	Completed
21 November 2023	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2023/1121/11.9	Draft Minutes of the Conargo Memorial Hall and Recreation Ground Committee – Annual General Meeting and General Meeting held 8 November 2023 That Council defer the recommendation until the Conargo Memorial Hall and Recreation Ground Committee have a further meeting on the 3 December 2023.	Chief Executive Officer	Open Further meeting being held March 2024. Further meeting being held May 2024	June 2024
17 October 2023	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2023/1710/12.14	Naming of Rest Area in North Deniliquin That Council: 1. Calls for public submissions regarding the naming for the rest area in North Deniliquin, formerly known as the North Deniliquin Tennis Courts, for a minimum period of 28 days, and 2. Receives a further report on the outcomes of the call for public submissions.	Director Infrastructure	On display for comment.	July 2024
19 September 2023	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2023/0919/11.1	Minutes of the Arts and Culture Advisory Committee Meetings 8 August and 4 September 2023 That Council: 1.Receives the draft Minutes of the Arts and Culture Advisory Committee meeting held on 8 August 2023 and the extraordinary	Manager Community & Economy	Parts 1 & 3 are completed. Part 2 The development of an	The 24-25 final Operational Plan and Budget is

Council Meeting Resolutions as at 31 May 2024

	<p>meeting held on 4 September 2023.</p> <p>2. Consider the recommendation of the extraordinary meeting held on 4 September being the funding of a consultant to develop an arts and culture strategy with the committee as a key stakeholder, through a \$20K budget allocation in the 2024/25 Operational Plan and Budget, for delivery in the 24/25 financial year.</p> <p>3. Endorse the resolutions of the Arts & Culture Advisory Committee meetings held on 8 August 2023 and 4 September 2023.</p>		Arts & Culture Strategy remains unfunded in the draft 2024-25 Operational Plan and budget ahead of public exhibition.	required to be adopted in June 2024.
2023/0919/12.7	<p>Unrecoverable Rates</p> <p>That Council:</p> <p>1. Notes the unrecoverable rates for 47 unclaimed properties in the Edward River Council LGA and approves the write-off of \$291,582.40 under reg 131(4)(d) of <i>Local Government (General) Regulation 2021</i> as per attachment one.</p> <p>2. Notes that the rates or charges written off under that regulation does not prevent council from taking legal proceedings to recover the amounts owed.</p> <p>3. Agrees to write to the Minister of Local Government and the Treasurer, requesting that the <i>Local Government Act 1993</i> section 556 (1) be amended to include unclaimed properties as land that is exempt from rates</p> <p>4. Investigates potential solutions to this issue.</p>	Acting Chief Financial Officer	Awaiting on advice from the Office of Local Government	September 2024
18 July 2023	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2023/0718/15.1	<p>Contract C2023/01-Regional Kerbside Collection Services Tender</p> <p>That Council:</p> <p>1. Endorse the provision of additional recycling and food organics and garden organics kerbside collection services, commencing in July 2024,</p> <p>2. Accepts the tender submitted by JR Richards Pty Ltd for Contract C2023/01 – Regional Kerbside Collection Services, commencing 1 July 2024 until 30 June 2034, for the extended</p>	Manager Utilities	Contract signed.	July 2024

Council Meeting Resolutions as at 31 May 2024

	<p>schedule of rates amount of approximately \$12,082,478 including GST over the 10-year period,</p> <ol style="list-style-type: none"> 3. Authorises the Chief Executive Officer and Mayor to sign and affix the Common Seal of Edward River Council to the contract documentation for Contract C2023/01 – Regional Kerbside Collection Services, 4. Undertakes a review of waste management collection charges as part of preparation for the 2024/25 Operational Plan to minimise the impact of waste charges on the community. 5. Notes grant funding from NSW Environmental Protection Authority of approximately \$200,000 to assist with the implementation of the additional food organic and garden organics collection services. 	Number 4	Underway	
20 December 2022	Ordinary Council Meeting	Responsibility	Status	Expected Date of Completion
2022/1220/13.2	<p>Notice of Motion – Flood Plans and Mitigation Works That Council:</p> <ol style="list-style-type: none"> 1. Agree to hold a community meeting prior to end of March 2023, providing an overview of Council's flood plans and mitigation works that are currently in place, and discussing potential options for North Deniliquin, following the November 2022 floods. 2. Requests the Chief Executive Officer to invite an appropriate panel of expert staff to answer questions and provide information to the community on what could potentially be developed into the future. 3. Provides a further report to a Councillor briefing, prior to June 2023, outlining a potential project for flood mitigation to be advocated to the state government for funding. 	Director Infrastructure	Following up WMA Water for final report.	Open
18 October 2022		Responsibility	Status	Expected Date of Completion

Council Meeting Resolutions as at 31 May 2024

2022/1018/12.5	<p>Town Hall Land That Council:</p> <ol style="list-style-type: none">1. Commence the process to consolidate Lot 1 in DP1173376, Lots X and Y in DP410447, Lot 9 in DP662508, Lot 6 in DP667946 and Lot 6 in DP668426, and2. Apply to Crown Lands to undertake a boundary adjustment for Lot 7 Sec 21 DP758913, being the Town Hall land parcel, to allow for the new foyer entrance to the Town Hall.	Manager Development	Notification received in February 2024 that this will still be a lengthy process.	Open
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12.9. MAYOR, COUNCILLOR, CEO MEETINGS MAY 2024

Author: Executive Assistant

Authoriser: Interim Chief Executive Officer

RECOMMENDATION

That Council

1. Note meetings attended on behalf of Council by the Mayor, Councillors and Interim Chief Executive Officer during the month of May 2024.
2. Continue to advise the Chief Executive Officers' Executive Assistant of their meeting diaries and activities attended.

BACKGROUND

The report details meetings undertaken on behalf of Council by the Mayor, Councillors and the Chief Executive Officer/Acting Chief Executive Officer during April 2024.

ISSUE/DISCUSSION

Date	Participants	Meeting
3 May 2024	Cr Shirlee Burge, Interim Chief Executive Officer	Edward River Art Society Exhibition
5 May 2024	Cr Shirlee Burge, Interim Chief Executive Officer	Deniliquin Hospital Open Day
6 May 2024	Mayor	St Michael's School 3 Bin Education
6 May 2024	Mayor, Deputy Mayor, Cr Shirlee Burge, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Deniliquin
7 May 2024	Cr Linda Fawns	Water Advocacy Working Group
7 May 2024	Mayor, Deputy Mayor, Cr Shirlee Burge, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Wanganella
8 May 2024	Deputy Mayor, Cr Linda Fawns, Cr Shirlee Burge, Interim Chief Executive Officer	Budget Roadshow Pretty Pine
9 May 2024	Mayor	Rural and Regional Summit 2024
9 May 2024	Cr Linda Fawns, Cr Shirlee Burge, Interim Chief Executive Officer	Budget Roadshow Mayrung
10 May 2024	Mayor	Country Mayors Financial Sustainability Summit

Date	Participants	Meeting
13 May 2024	Cr Linda Fawns	Water Advocacy Working Group
13 May 2024	Deputy Mayor, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Booroorban
14 May 2024	Cr Shirlee Burge, Cr Harold Clapham, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Conargo
15 May 2024	Deputy Mayor	Australian Rural Leadership Foundation - Changemaker Workshop
15 May 2024	Cr Shirlee Burge, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Blighty
16 May 2024	Cr Linda Fawns	ARIC Committee Meeting
16 May 2024	Deputy Mayor	Australian Rural Leadership Foundation - Changemaker Workshop
16 May 2024	Cr Shirlee Burge, Cr Linda Fawns, Interim Chief Executive Officer	Budget Roadshow Deniliquin
16 May 2024	Mayor	RAMJO Pre-Board Meeting Dinner
17 May 2024	Mayor, Interim Chief Executive Officer	RAMJO Board Meeting
17 May 2024	Deputy Mayor	BESS Drop In Information Session
18 May 2024	Deputy Mayor	Men's Health Drop-In Van by Rotary
20 May 2024	Cr Linda Fawns	Water Advocacy Working Group
21 May 2024	Deputy Mayor, Interim Chief Executive Officer	Deni Business Chamber - cancelled - no advice received.
21 May 2024	Cr Harold Clapham, Cr Shannon Sampson	Growth Strategy Advisory Committee Meeting
22 May 2024	Mayor, Deputy Mayor, Cr Linda Fawns, Cr Shannon Sampson	Airport Advisory Committee Meeting
23 May 2024	Mayor, Deputy Mayor, Interim Chief Executive Officer	National Volunteer Week Morning Tea
24 May 2024	Cr Linda Fawns, Interim Chief Executive Officer	Yarkuwa Indigenous Knowledge Centre

Date	Participants	Meeting
24 May 2024	Cr Linda Fawns	Water Advocacy Working Group - community support program
25 May 2024	Mayor	Deniliquin Genealogy Society Book Launch
27 May 2024	Mayor, Cr Harold Clapham, Cr Linda Fawns	Conargo Hall Committee Meeting
28 May 2024	Mayor, Cr Shirlee Burge, Cr Harold Clapham, Cr Linda Fawns, Interim Chief Executive Officer	Business NSW Powering Regional Development Presentation
28 May 2024	Cr Shannon Sampson	Blighty Advancement Committee Meeting
29 May 2024	Mayor	Memorial Park User Group Meeting
30 May 2024	Cr Shirlee Burge	Local Traffic Committee Meeting
31 May 2024	Interim Chief Executive Officer	Edward River Art Society Riverbend Gallery
31 May 2024	Interim Chief Executive Officer	Deniliquin Historical Society

STRATEGIC IMPLICATIONS

N/A

COMMUNITY STRATEGIC PLAN

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

Nil

13. NOTICES OF MOTIONS

13.1. NOTICE OF MOTION - MULTI ARTS CENTRE AND SUNDAY SCHOOL BUILDING

Author: Deputy Mayor Cr Marc Petersen

Authoriser: Interim Chief Executive Officer

RECOMMENDATION

That Council:

1. Resolve to enter into a peppercorn lease with Edward River Art Society (ERAS) for the occupancy of the Multi Arts Centre and shared occupancy of the Sunday School building for a period of up to one year; and
2. Authorises the Interim CEO to enter into negotiations with ERAS for the permanent use of the Multi Arts Centre and Sunday School building and to bring a report back to Council for consideration.

BACKGROUND**Officers Comment:**

The intent of part 1 is to give ERAS the certainty they need given we understand their existing lease at another site expires in August. Part 2 allows the time needed to meet with other users/potential users and bring a report back to Council that addresses all the detail required.

Should Council resolve to support the Notice of Motion officers would in response to part 1 prepare the lease agreement outlining the terms and conditions of the arrangement, including peppercorn rental, lease duration, maintenance responsibilities, usage guidelines, and dispute resolution mechanisms.

In response to part 2 officers would engage with all stakeholders to receive feedback and input on the leasing proposal.

Information sought during this phase would address matters such as programming plans, organisational capacity, financial sustainability, accommodation of other users and alignment with community needs.

Officers would then assess the proposal based on predetermined criteria that could include considerations such as organisational capacity, programming quality, community benefit, financial viability, diversity, and inclusivity.

Officers would negotiate a lease agreement outlining the proposed terms and conditions of the arrangement, including rental fees, lease duration, maintenance responsibilities, usage guidelines, and dispute resolution mechanisms.

A report would then come back to Council for approval, recommending a proposed lease agreement.

ISSUE/DISCUSSION**STRATEGIC IMPLICATIONS****COMMUNITY STRATEGIC PLAN****3. Encouraging growth through partnerships****3.1 Education****3.2 Economic development****3.3 The Edward River Experience****3.4 Health****FINANCIAL IMPLICATIONS****LEGISLATIVE IMPLICATIONS****ATTACHMENTS**

13.2. NOTICE OF MOTION - FORMER CWA BUILDING

Author: Deputy Mayor Cr Marc Petersen

Authoriser: Interim Chief Executive Officer

RECOMMENDATION

That Council resolves to call for Expressions of Interest to lease the former CWA Building.

BACKGROUND

Officers Comment

Should Council resolve to support the Notice of Motion, officers would prepare a request for proposals (RFP) inviting interested user groups to submit proposals outlining their intended use of the facility.

Information sought from interested user groups in the RFP would address matters such as programming plans, organisational capacity, financial sustainability, and alignment with community needs.

An evaluation process would be established to review and assess the proposals received based on predetermined criteria that could include considerations such as organisational capacity, programming quality, community benefit, financial viability, diversity, and inclusivity.

At the conclusion of the RFP a report would come back to Council for approval, recommending a suitable tenant and proposed lease agreement outlining the terms and conditions of the arrangement, including rental fees, lease duration, maintenance responsibilities, usage guidelines, and dispute resolution mechanisms.

ISSUE/DISCUSSION

STRATEGIC IMPLICATIONS

COMMUNITY STRATEGIC PLAN

4. Delivering community assets and services

4.1 Vibrant villages and towns

4.2 Reliable Water and Sewerage

4.3 Friendly and Supportive Customer service

5. Accountable leadership and responsive administration

5.1 Collaborative and Engaged

FINANCIAL IMPLICATIONS

LEGISLATIVE IMPLICATIONS

ATTACHMENTS

Nil

14. QUESTIONS WITH NOTICE

15. CONFIDENTIAL MATTERS

That Council move into Confidential Matters to discuss:-

15.1. CONFIDENTIAL - SALEYARDS EID READER REQUEST FOR TENDER

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

(2) The matters and information are the following

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.

15.2. CONFIDENTIAL - ARIC CHAIR APPOINTMENT

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

(2) The matters and information are the following

- (a) personnel matters concerning particular individuals (other than councillors),

15.3. CONFIDENTIAL - SEWER CONNECTION ISSUE**Confidential Matters**

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

(2) The matters and information are the following

- (a) personnel matters concerning particular individuals (other than councillors),

15.4. CONFIDENTIAL - PLAY ON THE PLAINS FESTIVAL LTD SPONSORSHIP AGREEMENT

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

(2) The matters and information are the following

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,

15.5. CONFIDENTIAL - BULK FUEL AGREEMENT

The Council is satisfied that, pursuant to Section 10A(2) of the Local Government Act 1993, the information to be received, discussed, or considered in relation to this agenda item is:

(2) The matters and information are the following

- (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,

16. CLOSE OF MEETING